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Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2010

Open to Public Inspection

A For the 2010 calendar year, or tax year beginning 08-01-2010 and ending 07-31-2011

B Check if applicable
☐ Address change
☐ Name change
☐ Initial return
☐ Terminated
☐ Amended return
☐ Application pending

C Name of organization
ARMY WAR COLLEGE FOUNDATION INC

Doing Business As

Number and street (or P O box if mail is not delivered to street address) 122 FORBES AVE | Room/suite

City or town, state or country, and ZIP + 4
CARLISLE, PA 170135248

D Employer identification number 23-2034407

E Telephone number (717) 243-1756

G Gross receipts $ 3,545,194

F Name and address of principal officer
COL RET RUTH COLLINS
122 FORBES AVE
CARLISLE, PA 170135248

H(a) Is this a group return for affiliates? ☐ Yes ☑ No

H(b) Are all affiliates included? ☐ Yes ☐ No
If "No," attach a list (see instructions)

H(c) Group exemption number ▶

I Tax-exempt status ☑ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW USAWC ORG

K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶ | **L** Year of formation 1977 | **M** State of legal domicile PA

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities
TO SUPPORT EDUCATIONAL PROGRAMS OF THE US ARMY WAR COLLEGE AND ITS GRADUATES

2 Check this box ▶☐ if the organization discontinued its operations or disposed of more than 25% of its net assets

3	Number of voting members of the governing body (Part VI, line 1a)	3	22
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	22
5	Total number of individuals employed in calendar year 2010 (Part V, line 2a)	5	8
6	Total number of volunteers (estimate if necessary)	6	110
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
b	Net unrelated business taxable income from Form 990-T, line 34	7b	0

			Prior Year	Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)	974,874	1,680,263
	9	Program service revenue (Part VIII, line 2g)	15,619	0
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	-13,272	167,140
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	63,161	90,058
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,040,382	1,937,461
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	10,000	10,000
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	306,331	323,918
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0	0
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶116,640		
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f)	641,132	845,161
	18	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	957,463	1,179,079
	19	Revenue less expenses Subtract line 18 from line 12	82,919	758,382

			Beginning of Current Year	End of Year
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	5,940,997	7,264,806
	21	Total liabilities (Part X, line 26)	21,972	20,030
	22	Net assets or fund balances Subtract line 21 from line 20	5,919,025	7,244,776

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

****** | 2011-12-16
Signature of officer | Date

COL RET RUTH COLLINS CEO
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check if self-employed ▶ ☐	PTIN
CHARLES R NEBEL JR	CHARLES R NEBEL JR			

Firm's name ▶ BOYER & RITTER | Firm's EIN ▶

Firm's address ▶ 141 WEST HIGH STREET
CARLISLE, PA 17013 | Phone no ▶ (717) 249-3414

May the IRS discuss this return with the preparer shown above? (see instructions) ☑ Yes ☐ No

Part III **Statement of Program Service Accomplishments**

Check if Schedule O contains a response to any question in this Part III . . . . ☑

1 Briefly describe the organization's mission

TO SUPPORT EDUCATIONAL PROGRAMS OF THE US ARMY WAR COLLEGE AND ITS GRADUATES

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . ☐ Yes ☑ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . ☐ Yes ☑ No

If "Yes," describe these changes on Schedule O

4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses $ 368,913 including grants of $) (Revenue $)

THE AWCF ACADEMIC PROGRAMS THROUGHOUT THE YEAR CONSISTED OF THE FOLLOWING GEN OMAR N BRADLEY STRATEGIC LEADERSHIP CHAIR, DE SERIO STRATEGIC INTELLIGENCE CHAIR, DISTINGUISHED LECTURES, FACULTY DEVELOPMENT, WRITING AND SPEAKING AWARDS, INDUSTRY DAY, LIBRARY FUND, STRATEGIC ARTS PROGRAMS, ACADEMIC CONFERENCES (SSI, PKSOI, AND CSL), MEMORIAL LECTURES, APFRI/FITNESS RESEARCH, AND ANTON MYRER SYMPOSIUM IN 2011, THERE WERE 6 MAJOR WAR COLLEGE FACULTY WRITING AWARDS AND 8 COLLEGE FACULTY CHAIRS THERE WERE 20 WRITING AND SPEAKING AWARDS FOR BOTH RESIDENT AND DISTANCE EDUCATION GRADUATING STUDENTS THERE WERE 10 ACADEMIC CONFERENCES WHERE FUNDING WAS PROVIDED TO ASSIST CENTER FOR STRATEGIC LEADERSHIP (CSL) AND STRATEGIC STUDIES INSTITUTE (SSI) IN DEVELOPING AND CONDUCTING THE CONFERENCES THE ADVANCED STRATEGIC ARTS PROGRAM SUPPORTED SPECIAL STUDIES FOR 15 SELECTED STUDENTS THERE WERE ALSO GUEST SPEAKERS IN SUPPORT OF THE ARMY PHYSICAL FITNESS RESEARCH PROGRAM, A COMPREHENSIVE FITNESS AND WELLNESS PROGRAM THAT IS DIRECTLY INTEGRATED INTO THE ACADEMIC PROGRAM FUNDING THROUGHOUT THE ACADEMIC YEAR ENABLED DISTINGUISHED LECTURERS TO PRESENT ACADEMIC TOPICS THAT OTHERWISE WOULD NOT BE POSSIBLE ACADEMIC PROGRAM FUNDING ALSO SUPPORTED THE HOSTING OF SENIOR LEADERS, GOVERNMENT OFFICIALS AND OFFICIAL GUESTS OF THE AWC WHO PROVIDED RELEVANT AND TIMELY ACADEMIC MATERIAL THE ANTON MYRER SENIOR LEADER DAY MAKES IT POSSIBLE FOR 25 DEPARTMENT OF ARMY SENIOR GENERAL OFFICER LEADERS TO MEET WITH THE WAR COLLEGE STUDENTS IN A DAY- LONG PROGRAM OF STRATEGIC LEADER TOPICS THIS PROGRAM ALSO PURCHASED BOOKS TO ENHANCE THE LIBRARY'S ACADEMIC COLLECTION

4b (Code) (Expenses $ 240,522 including grants of $) (Revenue $)

THE AWCF PROGRAM ENHANCEMENTS THROUGHOUT THE YEAR CONSISTED OF PROTOCOL, AWC CONTINGENCY FUND, MILITARY FAMILY PROGRAM, INTERNATIONAL FELLOWS, COST OF GOODS SOLD, STRATEGIC LEADERSHIP DEVELOPMENT PROGRAM (FORMERLY SLSR), WOUNDED WARRIOR PROGRAM, REUNIONS AND RECEPTIONS, PRESS ACTIVITIES, AND SPECIAL EVENTS, SUCH AS SERVICE BIRTHDAY COMMEMORATIONS THERE WERE 50 INTERNATIONAL FELLOWS AND THEIR FAMILIES DURING THREE MAJOR TRIPS THAT HELPED THEM ORIENT TO THE U S AND ITS DEMOCRATIC, LEGAL, AND POLITICAL FOUNDATIONS THERE WERE 9 STRATEGIC LEADER STAFF RIDES, 100 WOUNDED WARRIORS WHO WERE ABLE TO ATTEND THE ARMY-NAVY FOOTBALL GAME, AND THE LAUNCHING OF A PRESS ACTIVITY TO UPDATE THE HISTORY OF THE ARMY WAR COLLEGE PROGRAM SUPPORT FUNDS ALSO PROVIDED RESEARCH GRANTS ASSOCIATED WITH PEACEKEEPING AND STABILITY OPERATIONS

4c (Code) (Expenses $ 150,646 including grants of $) (Revenue $)

THE OFFICE OF ALUMNI AFFAIRS OPERATES THE BARRACKS SUTLER GIFT SHOP AS A BENEFIT TO MEMBERS OF ALUMNI AFFAIRS (FORMERLY THE ALUMNI ASSOCIATION) AND ALSO AS A GIFT SHOP FOR THE GENERAL ARMY WAR COLLEGE POPULATION THE COLLEGE USES THE SUTLER STORE AS A SOURCE OF GIFTS AND MEMENTOS FOR SPEAKERS, TRIP VISITS TO WASHINGTON, DC AND NEW YORK CITY, AND GUESTS OF ALL KINDS THE ALUMNI AFFAIRS OFFICE USES THE GIFT SHOP AS AN INCENTIVE FOR MEMBERSHIP ALUMNI MEMBERS RECEIVE 20% OFF THE PURCHASE OF MOST ITEMS IN THE STORE ANYTHING PRICED OVER $300 IS DISCOUNTED 10% FOR MEMBERS DURING FY11, THERE WERE APPROXIMATELY 250 SEPARATE ITEMS FOR SALE AND 30 ITEMS SOLD ON CONSIGNMENT IN THE STORE A SELECT NUMBER OF THE NON-CONSIGNMENT ITEMS WERE ALSO SOLD VIA AN ONLINE STORE MEMBERS WERE PROVIDED A COUPON CODE IN THE NEWSLETTER TO USE WHEN PURCHASING ITEMS ONLINE WHEN APPLIED AT CHECKOUT, THIS CODE GAVE THE SAME DISCOUNT THAT MEMBERS RECEIVED IN THE SUTLER STORE THE OFFICE OF ALUMNI AFFAIRS OFFERS A COMPETITIVE SCHOLARSHIP PROGRAM FOR CHILDREN OF LIFETIME MEMBERS

4d Other program services (Describe in Schedule O) **See also Additional Data for Description**

(Expenses $ 89,534 including grants of $) (Revenue $)

4e **Total program service expenses** ▶$ 849,615

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		No
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? *If "Yes," complete Schedule C, Part III*	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? *If "Yes," complete Schedule D, Part II*	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi-endowments? *If "Yes," complete Schedule D, Part V*	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line10? *If "Yes," complete Schedule D, Part VI.*	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII.*	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII.*	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX.*	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X.*	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X.*	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI, XII, and XIII*	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional*	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, and program service activities outside the United States? *If "Yes," complete Schedule F, Parts I and IV*	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or assistance to any organization or entity located outside the U S ? *If "Yes," complete Schedule F, Parts II and IV*	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or assistance to individuals located outside the U S ? *If "Yes," complete Schedule F, Parts III and IV*	16		No
17	Did the organization report a total of more than $15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I (see instructions)*	17		No
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		No
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		No
20a	Did the organization operate one or more hospitals? *If "Yes," complete Schedule H*	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? **Note.** Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b		

Part IV Checklist of Required Schedules *(continued)*

21	Did the organization report more than $5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21		No
22	Did the organization report more than $5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b–24d and complete Schedule K. If "No," go to line 25*	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3) and 501(c)(4) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? *If "Yes," complete Schedule L, Part II*	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? *If "Yes," complete Schedule L, Part III*	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? *If "Yes," complete Schedule L, Part IV*	28c		No
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? *If "Yes," complete Schedule R, Part I*	33		No
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1*	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		No
a	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2* ☐ **Yes** ☑ **No**			
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? **Note.** All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V . . . . ☐

					Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable . .	1a	42			
b	Enter the number of Forms W-2G included in line 1a *Enter -0-* if not applicable	1b	0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?			1c	Yes	
2a	Enter the number of employees reported on Form W-3, *Transmittal of Wage and Tax Statements* filed for the calendar year ending with or within the year covered by this return	2a	8			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)					
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?			3a		No
b	If "Yes," has it filed a Form 990-T for this year? *If "No," provide an explanation in Schedule O*			3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			4a		No
b	If "Yes," enter the name of the foreign country ▶ See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible?			6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			6b		
7	**Organizations that may receive deductible contributions under section 170(c).**					
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?			7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?			7h		
8	**Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.** Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			8		
9	**Sponsoring organizations maintaining donor advised funds.**					
a	Did the organization make any taxable distributions under section 4966?			9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		
10	**Section 501(c)(7) organizations.** Enter					
a	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	**Section 501(c)(12) organizations.** Enter					
a	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b				
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?			12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**					
a	Is the organization licensed to issue qualified health plans in more than one state? **Note.** See the instructions for additional information the organization must report on Schedule O			13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b				
c	Enter the amount of reserves on hand	13c				
14a	Did the organization receive any payments for indoor tanning services during the tax year?			14a		No
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O*			14b		

Part VI **Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI . . . . ☑

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a 22			
b	Enter the number of voting members included in line 1a, above, who are independent	1b 22			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . .		3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .		5		No
6	Does the organization have members or stockholders?		6		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?		7a		No
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons? . .		7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following				
a	The governing body?		8a	Yes	
b	Each committee with authority to act on behalf of the governing body?		8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed ▶PA

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you make these available Check all that apply
☑ Own website ☐ Another's website ☑ Upon request

19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶
MICHELLE RODRIGUE
122 FORBES AVENUE
CARLISLE,PA 17013
(717) 243-1756

Part VII Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII . . . .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (check all that apply): Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) MS ANN L BROWN TRUSTEE	1 00	X						0	0	0
(2) MR ROBERT HUGHES TRUSTEE	1 00	X						0	0	0
(3) MR LOUIS J MANZI VICE PRESIDENT	2 00	X		X				0	0	0
(4) MS REBEKAH E NOTTINGHAM TRUSTEE	1 00	X						0	0	0
(5) MR FRANK C SULLIVAN TRUSTEE	1 00	X						0	0	0
(6) LTG RET R G TREFRY TRUSTEE	1 00	X						0	0	0
(7) MR MANFRED ALTSTADT TRUSTEE	1 00	X						0	0	0
(8) MR NORMAN BLAKE TRUSTEE	1 00	X						0	0	0
(9) LTG RET THOMAS RHAME PRESIDENT	3 00	X		X				0	0	0
(10) MR WILLIAM H ALEXANDER TRUSTEE	1 00	X						0	0	0
(11) MG RET WESLEY E CRAIG TRUSTEE	1 00	X						0	0	0
(12) MR CHARLES DONABEDIAN TRUSTEE	1 00	X						0	0	0
(13) LTG RET M D ROCHELLE TRUSTEE	1 00	X						0	0	0
(14) LTG RET R R BLANCK TRUSTEE	1 00	X						0	0	0
(15) MG RET ROLLYN GIBBS TRUSTEE	1 00	X						0	0	0
(16) MG GEORGE E BARKER TRUSTEE	1 00	X						0	0	0

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(17) COL RET ROBERT F HERVEY TRUSTEE	1 00	X						0	0	0
(18) COL RET BUDDY G BECK TRUSTEE	1 00	X						0	0	0
(19) MR RALPH F HAKE TRUSTEE	1 00	X						0	0	0
(20) MR AMIR LEAR TRUSTEE	1 00	X						0	0	0
(21) MS JESSICA R MITCHELL TRUSTEE	1 00	X						0	0	0
(22) LTG RET JAMES B PEAKE TRUSTEE	1 00	X						0	0	0
(23) COL RET RUTH COLLINS CEO	40 00			X				73,000	0	0
1b Sub-Total . . . . ▶										
c Total from continuation sheets to Part VII, Section A . . . . ▶										
d Total (add lines 1b and 1c) . . . . ▶								73,000	0	0

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 in reportable compensation from the organization ▶0

		Yes	No
3 Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	**3**		No
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	**4**		No
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	**5**		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 in compensation from the organization ▶0

Part VIII Statement of Revenue

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns . .	1a				
	b	Membership dues	1b 161,239				
	c	Fundraising events	1c				
	d	Related organizations . . .	1d				
	e	Government grants (contributions)	1e				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f 1,519,024				
	g	Noncash contributions included in lines 1a-1f $	121,087				
	h	**Total.** Add lines 1a-1f . . . . ▶		1,680,263			
Program Service Revenue			Business Code				
	2a						
	b						
	c						
	d						
	e						
	f	All other program service revenue					
	g	**Total.** Add lines 2a–2f . . . . ▶					
Other Revenue	3	Investment income (including dividends, interest and other similar amounts) . . . . . ▶		111,261			111,261
	4	Income from investment of tax-exempt bond proceeds . . ▶					
	5	Royalties . . . . ▶		6,756			6,756
			(i) Real / (ii) Personal				
	6a	Gross Rents					
	b	Less rental expenses					
	c	Rental income or (loss)					
	d	Net rental income or (loss) . . . . ▶					
			(i) Securities / (ii) Other				
	7a	Gross amount from sales of assets other than inventory	(i) 1,554,524				
	b	Less cost or other basis and sales expenses	(i) 1,496,547 / (ii) 2,098				
	c	Gain or (loss)	(i) 57,977 / (ii) -2,098				
	d	Net gain or (loss) . . . . ▶		55,879			55,879
	8a	Gross income from fundraising events (not including $ ____ of contributions reported on line 1c) See Part IV, line 18 . . .	a 3,970				
	b	Less direct expenses . . .	b 0				
	c	Net income or (loss) from fundraising events . . ▶		3,970			3,970
	9a	Gross income from gaming activities See Part IV, line 19 .	a				
	b	Less direct expenses	b				
	c	Net income or (loss) from gaming activities . . . ▶					
	10a	Gross sales of inventory, less returns and allowances .	a 187,608				
	b	Less cost of goods sold . .	b 109,088				
	c	Net income or (loss) from sales of inventory . . ▶		78,520			78,520
		Miscellaneous Revenue	Business Code				
	11a	MISCELLANEOUS INCOME	611600	812			812
	b						
	c						
	d	All other revenue					
	e	**Total.** Add lines 11a–11d . . . . . . ▶		812			
	12	**Total revenue.** See Instructions . . . ▶		1,937,461	0	0	257,198

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21				
2	Grants and other assistance to individuals in the U S See Part IV, line 22	10,000	10,000		
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	81,167	40,584	26,089	14,494
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	216,426	84,930	75,766	55,730
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)				
9	Other employee benefits	3,772	1,591	1,291	890
10	Payroll taxes	22,553	9,512	7,719	5,322
a	Fees for services (non-employees) Management				
b	Legal				
c	Accounting	23,972		23,972	
d	Lobbying				
e	Professional fundraising services *See Part IV, line 17* . .				
f	Investment management fees	39,094		39,094	
g	Other	9,203	9,073	130	
12	Advertising and promotion	407	372	35	
13	Office expenses	51,187	37,432	6,146	7,609
14	Information technology	17,047	11,933	3,409	1,705
15	Royalties . .				
16	Occupancy				
17	Travel	1,721	219	648	854
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	8,486		8,486	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	17,093	11,111	4,273	1,709
23	Insurance	5,647		5,647	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	WAR COLLEGE ACADEMIC PR	320,029	320,029		
b	COLLEGE ENHANCEMENT PRO	288,386	288,386		
c	ALUMNI PROGRAMS	30,560	19,340		11,220
d	MAILOUT CAMPAIGNS	16,332			16,332
e	MISCELLANEOUS	11,570	1,451	10,119	
f	All other expenses	4,427	3,652		775
25	**Total functional expenses.** Add lines 1 through 24f	1,179,079	849,615	212,824	116,640
26	**Joint costs.** Check here ▶ ☐ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X Balance Sheet

				(A) Beginning of year		(B) End of year
Assets	1	Cash—non-interest-bearing			1	
	2	Savings and temporary cash investments		1,182,173	2	527,272
	3	Pledges and grants receivable, net		1,000	3	1,000
	4	Accounts receivable, net		11,197	4	16,705
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L			5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Schedule L			6	
	7	Notes and loans receivable, net			7	
	8	Inventories for sale or use		68,300	8	133,340
	9	Prepaid expenses and deferred charges		5,808	9	5,782
	10a	Land, buildings, and equipment cost or other basis *Complete Part VI of Schedule D*	10a 129,407			
	b	Less accumulated depreciation	10b 81,593	42,813	10c	47,814
	11	Investments—publicly traded securities		4,629,706	11	6,532,893
	12	Investments—other securities See Part IV, line 11			12	
	13	Investments—program-related See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11			15	
	16	**Total assets.** Add lines 1 through 15 (must equal line 34)		5,940,997	16	7,264,806
Liabilities	17	Accounts payable and accrued expenses		10,652	17	12,574
	18	Grants payable			18	
	19	Deferred revenue		3,591	19	1,925
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability *Complete Part IV of Schedule D*			21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons *Complete Part II of Schedule L*			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities Complete Part X of Schedule D		7,729	25	5,531
	26	**Total liabilities.** Add lines 17 through 25		21,972	26	20,030
Net Assets or Fund Balances		**Organizations that follow SFAS 117, check here ▶ ☑ and complete lines 27 through 29, and lines 33 and 34.**				
	27	Unrestricted net assets		3,237,879	27	4,216,885
	28	Temporarily restricted net assets		400,217	28	478,656
	29	Permanently restricted net assets		2,280,929	29	2,549,235
		Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34.				
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		5,919,025	33	7,244,776
	34	Total liabilities and net assets/fund balances		5,940,997	34	7,264,806

Part XI Reconcilliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI . . . . ☑

1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,937,461
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,179,079
3	Revenue less expenses Subtract line 2 from line 1	3	758,382
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	5,919,025
5	Other changes in net assets or fund balances (explain in Schedule O)	5	567,369
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	7,244,776

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII . . . . ☑

			Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☑ Accrual ☐ Other ____________ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both ☑ Separate basis ☐ Consolidated basis ☐ Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
ARMY WAR COLLEGE FOUNDATION INC

Employer identification number
23-2034407

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☑ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

10 ☐ An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**

11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a ☐ Type I **b** ☐ Type II **c** ☐ Type III - Functionally integrated **d** ☐ Type III - Other

e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box ☐

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

		Yes	No
(i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?	**11g(i)**		
(ii) a family member of a person described in (i) above?	**11g(ii)**		
(iii) a 35% controlled entity of a person described in (i) or (ii) above?	**11g(iii)**		

h Provide the following information about the supported organization(s)

(i) Name of supported organization	**(ii)** EIN	**(iii)** Type of organization (described on lines 1- 9 above or IRC section **(see instructions)**)	**(iv)** Is the organization in col (i) listed in your governing document? Yes	No	**(v)** Did you notify the organization in col (i) of your support? Yes	No	**(vi)** Is the organization in col (i) organized in the U S ? Yes	No	**(vii)** Amount of support
Total									

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")	1,854,837	1,053,354	913,079	974,874	1,680,263	6,476,407
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3	1,854,837	1,053,354	913,079	974,874	1,680,263	6,476,407
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 **Public Support.** Subtract line 5 from line 4						6,476,407

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7 Amounts from line 4	1,854,837	1,053,354	913,079	974,874	1,680,263	6,476,407
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	141,542	184,369	127,539	113,992	118,017	685,459
9 Net income from unrelated business activities, whether or not the business is regularly carried on	23,509	6,153	1,107	85	812	31,666
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
11 **Total support** (Add lines 7 through 10)						7,193,532

12 Gross receipts from related activities, etc (See instructions) **12** 1,054,743

13 **First Five Years** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here** ▶☐

Section C. Computation of Public Support Percentage

14 Public Support Percentage for 2010 (line 6 column (f) divided by line 11 column (f)) **14** 90 030 %

15 Public Support Percentage for 2009 Schedule A, Part II, line 14 **15**

16a **33 1/3% support test—2010.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☑

b **33 1/3% support test—2009.** If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

17a **10%-facts-and-circumstances test—2010.** If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶☐

b **10%-facts-and-circumstances test—2009.** If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶☐

18 **Private Foundation** If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions ▶☐

Part III **Support Schedule for Organizations Described in Section 509(a)(2)**
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public Support** (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13 **Total support** (Add lines 9, 10c, 11 and 12)						

14 **First Five Years** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section501(c)(3) organization, check this box and **stop here** ▶☐

Section C. Computation of Public Support Percentage

15	Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f))	15	
16	Public support percentage from 2009 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17	Investment income percentage for **2010** (line 10c column (f) divided by line 13 column (f))	17	
18	Investment income percentage from **2009** Schedule A, Part III, line 17	18	

19a **33 1/3% support tests—2010.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

b **33 1/3% support tests—2009.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

20 **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions ▶☐

Part IV **Supplemental Information.** Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Additional Data

Software ID:
Software Version:
EIN: 23-2034407
Name: ARMY WAR COLLEGE FOUNDATION INC

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services

(Code) (Expenses $ 89,534 including grants of $) (Revenue $)

ONE OF THE PRIMARY PURPOSES OF THE OFFICE OF ALUMNI AFFAIRS IS TO PROVIDE A VARIETY OF ALUMNI SERVICES IN ORDER TO PROMOTE FRATERNITY AMONG GRADUATES OF THE U S ARMY WAR COLLEGE THE DIRECTORY OF GRADUATES, FOR EXAMPLE, IS A SERVICE PROVIDED TO THE COLLEGE AND EVERY GRADUATE IS INCLUDED IN THE DATABASE THERE ARE APPROXIMATELY 700 GRADUATES EACH YEAR WHO ARE ADDED TO THE GRADUATE DATABASE, ALONG WITH APPROXIMATELY 50 NEW STAFF AND FACULTY MEMBERS, AND 250 ATTENDEES FROM THE NATIONAL SECURITY SEMINAR (NSS) AND STRATEGY IMPLEMENTATION SEMINAR (SIS) PROGRAMS THE AVERAGE NUMBER OF MEMBERS DURING 2011 WAS 12,000 GRADUATES OF ALL PROGRAMS ARE ENCOURAGED TO RETURN TO THE COLLEGE AND ARE OFFERED ASSISTANCE IN SUCH AREAS AS LOCATING PLACES ON POST, RE-CONNECTING WITH FORMER FACULTY MEMBERS, INFORMALLY TOURING THE GARRISON, ETC IN REGARD TO LOCATING FELLOW CLASSMATES, ONE OF THE BENEFITS OF MEMBERSHIP IS THAT ADDRESSES AND CONTACT INFORMATION WILL BE PROVIDED TO MEMBERS GRADUATES ARE ENCOURAGED TO BECOME MEMBERS SINCE THERE IS A BETTER CHANCE OF HAVING CURRENT AND UP-TO-DATE INFORMATION AND NOTICES OF REUNIONS, CONFERENCES, AND OTHER EVENTS ARE MORE PRODUCTIVE NON-MEMBERS DO NOT HAVE ACCESS TO THE DIRECTORY SEARCH FUNCTIONS, BUT ARE ENCOURAGED TO MAINTAIN THEIR OWN PROFILE IN THE DIRECTORY REUNION SUPPORT IS PROVIDED TO CLASSES WHO EITHER DESIRE TO COME BACK TO CARLISLE OR TO MEET ELSEWHERE DURING THIS FISCAL YEAR, TWO CLASSES HELD REUNIONS AT CARLISLE BARRACKS THE CLASS OF 1985 CELEBRATED THEIR 25TH YEAR REUNION IN SEPTEMBER 2010 WITH APPROXIMATELY 45 ATTENDEES AND THE CLASS OF 1986 CAME BACK TO CARLISLE IN JULY 2011 WITH APPROXIMATELY 100 ATTENDEES AS IN PREVIOUS YEARS, THE FOUNDATION CONTINUED TO SPONSOR REGIONAL REUNIONS AS A SERVICE TO THE WAR COLLEGE IN NOVEMBER 2010, THE FOUNDATION AGAIN HOSTED A RECEPTION IN NEW YORK CITY FOR 200 GRADUATES, STUDENTS, AND FRIENDS OF THE WAR COLLEGE IN CONJUNCTION WITH THE ANNUAL TRIP MADE BY THE CURRENT CLASS A REGIONAL REUNION WAS HELD IN ST LOUIS IN APRIL 2011 ATTENDED BY APPROXIMATELY 65 WAR COLLEGE ALUMS AND THEIR GUESTS ONE OF THE MOST IMPORTANT SERVICES PROVIDED BY THE ARMY WAR COLLEGE FOUNDATION IS ITS SEMI-ANNUAL NEWSLETTER NOT ONLY ARE RECIPIENTS PROVIDED CURRENT INFORMATION, ARTICLES, AND PHOTOS REGARDING COLLEGE PROGRAMS, THEY ARE ALSO PROVIDED INFORMATION REGARDING CLASSMATES AND ASSOCIATES ALUMNI MEMBERS GET AN ADDITIONAL FOUR PAGES WITH EACH NEWSLETTER THAT CONTAINS MEMBER-UNIQUE INFORMATION THAT OTHER FRIENDS OF THE COLLEGE DO NOT NEED OR MERIT ANOTHER MEMBER PROGRAM IS THE ALUMNI SCHOLARSHIP PROGRAM, WHICH IS OPEN FOR APPLICATION FROM THE HIGH SCHOOL SENIOR AND UNDERGRADUATE COLLEGE-LEVEL CHILDREN OF LIFETIME MEMBERS THE 2011 SCHOLARSHIP PROGRAM AWARDED A TOTAL OF $10,000 TO 18 STUDENTS, WITH AWARD MONIES RANGING FROM $500 TO $1,000 EACH YEAR, THE ARMY WAR COLLEGE FOUNDATION AND OFFICE OF ALUMNI AFFAIRS RECOGNIZE GRADUATES WHO HAVE DISTINGUISHED THEMSELVES THROUGH OUTSTANDING ACHIEVEMENT TO THEIR COMMUNITY OR COUNTRY AFTER LEAVING GOVERNMENT SERVICE IN DECEMBER 2010, THREE GRADUATES WERE HONORED AS OUTSTANDING ALUMNUS OF THE US ARMY WAR COLLEGE THE OFFICE OF ALUMNI AFFAIRS SERVES AS A RESOURCE CENTER FOR GRADUATES OF ALL PROGRAMS QUERIES ARE FIELDED DAILY ON A MYRIAD OF SUBJECTS, FROM LIBRARY SUPPORT, TO OFFICE LOCATIONS, TO CONFERENCE SCHEDULES, ETC THE DUTY HOURS FOR ASSISTANCE ARE 8 00 AM TO 4 00 PM, EXCEPT WEEKENDS AND HOLIDAYS

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SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
ARMY WAR COLLEGE FOUNDATION INC

Employer identification number
23-2034407

Part I **Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit ☐ Yes ☐ No

Part II **Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)
☐ Preservation of land for public use (e g , recreation or pleasure)
☐ Protection of natural habitat
☐ Preservation of open space
☐ Preservation of an historically importantly land area
☐ Preservation of a certified historic structure

2 Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

			Held at the End of the Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 8/17/06	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶______

4 Number of states where property subject to conservation easement is located ▶______

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ▶______

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ $ ______

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III **Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ▶ $ ______

(ii) Assets included in Form 990, Part X ▶ $ ______

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1 ▶ $ ______

b Assets included in Form 990, Part X ▶ $ ______

Part III **Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** *(continued)*

3 Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange programs
e ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV **Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV and complete the following table

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV

Part V **Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current Year	(b) Prior Year	(c) Two Years Back	(d) Three Years Back	(e) Four Years Back
1a Beginning of year balance	2,280,929	2,271,729	2,066,179		
b Contributions	0	42,500	205,550		
c Investment earnings or losses	321,492	19,249			
d Grants or scholarships					
e Other expenditures for facilities and programs	42,408	35,050			
f Administrative expenses	10,778	17,499			
g End of year balance	2,549,235	2,280,929	2,271,729		

2 Provide the estimated percentage of the year end balance held as

a Board designated or quasi-endowment ▶

b Permanent endowment ▶ 100 000 %

c Term endowment ▶

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

		Yes	No
(i) unrelated organizations	3a(i)	Yes	
(ii) related organizations	3a(ii)		No
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIV the intended uses of the organization's endowment funds

Part VI **Investments—Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		105,855	58,694	47,161
e Other		23,552	22,899	653
Total. Add lines 1a-1e *(Column (d) should equal Form 990, Part X, column (B), line 10(c).)* ▶				47,814

Part VII Investments—Other Securities. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
Other		
Total. *(Column (b) should equal Form 990, Part X, col (B) line 12)* ▶		

Part VIII Investments—Program Related. See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. *(Column (b) should equal Form 990, Part X, col (B) line 13)* ▶		

Part IX Other Assets. See Form 990, Part X, line 15.

(a) Description	(b) Book value
Total. *(Column (b) should equal Form 990, Part X, col.(B) line 15.)* . . . . ▶	

Part X Other Liabilities. See Form 990, Part X, line 25.

1 (a) Description of Liability	(b) Amount
Federal Income Taxes	
PAYROLL TAX WITHOLDINGS	31
ALUMNI CLASS OF 1994 ESCROW	5,500
Total. *(Column (b) should equal Form 990, Part X, col (B) line 25)* ▶	5,531

2. Fin 48 (ASC 740) Footnote In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC740)

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	1,937,461
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	1,179,079
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	758,382
4	Net unrealized gains (losses) on investments	4	567,369
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	567,369
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	1,325,751

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements			1	3,019,922
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12				
a	Net unrealized gains on investments	2a	567,369		
b	Donated services and use of facilities	2b	443,000		
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIV)	2d	109,088		
e	Add lines **2a** through **2d**			2e	1,119,457
3	Subtract line **2e** from line **1**			3	1,900,465
4	Amounts included on Form 990, Part VIII, line 12, but not on line **1**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	39,094		
b	Other (Describe in Part XIV)	4b	-2,098		
c	Add lines **4a** and **4b**			4c	36,996
5	Total Revenue Add lines **3** and **4c.** (This should equal Form 990, Part I, line 12)			5	1,937,461

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements			1	1,694,171
2	Amounts included on line 1 but not on Form 990, Part IX, line 25				
a	Donated services and use of facilities	2a	443,000		
b	Prior year adjustments	2b			
c	Other losses	2c	2,098		
d	Other (Describe in Part XIV)	2d	109,088		
e	Add lines **2a** through **2d**			2e	554,186
3	Subtract line **2e** from line **1**			3	1,139,985
4	Amounts included on Form 990, Part IX, line 25, but not on line **1:**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	39,094		
b	Other (Describe in Part XIV)	4b			
c	Add lines **4a** and **4b**			4c	39,094
5	Total expenses Add lines **3** and **4c.** (This should equal Form 990, Part I, line 18)			5	1,179,079

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	THE LANDPOWER ENDOWMENT HELPS PROVIDE THE COLLEGE WITH THE FUNDS TO ADVERTISE THEIR "STRATEGIC LANDPOWER ESSAY" CONTEST, WHICH HELPS TO STIMULATE CRITICAL AND ORIGINAL THINKING ON THE STRATEGIC ROLE OF LANDPOWER IN MODERN WARFARE THE MOORE LECTURE ENDOWMENT HELPS TO CREATE THE CHAPLAIN SONNY AND MARTHA MOORE LECTURE SERIES WHICH DISCUSSES AND EXAMINES ISSUES RELATED TO ETHICAL LEADERSHIP OF INTEREST TO BOTH THE CIVILIAN AND MILITARY COMMUNITIES ALL ENDOWMENT FUNDS ARE USED TO HELP FUND ALL CURRENT AND FUTURE PROGRAMS
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	MANAGEMENT HAS ASSESSED THE FOUNDATIONS EXPOSURE TO INCOME TAXES AT THE ENTITY LEVEL AS A RESULT OF UNCERTAIN TAX POSITIONS TAKEN IN CURRENT AND PREVIOUSLY FILED TAX RETURNS EXAMPLES OF TAX POSITIONS TAKEN AT THE ENTITY LEVEL INCLUDE THE CONTINUING VALIDITY OF ITS EXEMPT ORGANIZATION STATUS, POTENTIAL FILING REQUIREMENT FOR UNRELATED BUSINESS INCOME AND OTHER TAX POSITIONS THAT COULD RESULT IN INCOME TAX LIABILITIES TO THE FOUNDATION UPON EXAMINATION BY TAXING AUTHORITIES PRESENTLY, MANAGEMENT BELIEVES THAT IT IS MORE LIKELY THAN NOT ITS TAX POSITION WILL BE SUSTAINED UPON EXAMINATION, INCLUDING ANY APPEALS AND LITIGATION, SUCH THAT THE FOUNDATION HAS NO EXPOSURE TO INCOME TAX LIABILITIES FROM UNCERTAIN TAX POSITIONS
		$109,088 = TOTAL CGS TAKEN AGAINST GROSS SALES $2,098 = TOTAL LOSS ON DISPOSAL OF FIXED ASSETS

Schedule I (Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
ARMY WAR COLLEGE FOUNDATION INC

Employer identification number
23-2034407

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . . ☐ Yes ☑ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than $5,000. Check this box if no one recipient received more than $5,000. Part II can be duplicated if additional space is needed. . . . . . ▶ ☐

1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance

2 Enter total number of section 501(c)(3) and government organizations . . . . . . ▶

3 Enter total number of other organizations . . . . . . ▶

Part III **Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a) Type of grant or assistance	**(b)** Number of recipients	**(c)** Amount of cash grant	**(d)** Amount of non-cash assistance	**(e)** Method of valuation (book, FMV, appraisal, other)	**(f)** Description of non-cash assistance
(1) SCHOLARSHIP AWARDS	18	10,000			

Part IV **Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	**Return Reference**	**Explanation**
PROCEDURE FOR MONITORING GRANTS IN THE U S	PART I, LINE 2	SCHEDULE I, PART I, LINE 2 THE ORGANIZATION PROVIDES SCHOLARSHIP AWARDS THE INDIVIDUALS APPLY TO THE ORGANIZATION IN ACCORDANCE WITH THE ESTABLISHED AND PUBLISHED CRITERIA A COMMITTEE OF AT LEAST THREE FACULTY MEMBERS (SELECTED TO ENSURE NO CONFLICT OF INTEREST) REVIEW THE APPLICATIONS WITH THE IDENTITY OF APPLICANTS REMOVED AND WITH NO COLLABORATION BETWEEN COMMITTEE MEMBERS FOLLOWING THE INDEPENDENT REVIEW OF THE THREE COMMITTEE MEMBERS, THE RESULTS ARE COMPILED IN THE PRESENCE OF THE FULL COMMITTEE BEFORE APPLICANT IDENTITIES ARE REVEALED

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SCHEDULE M (Form 990)

Department of the Treasury
Internal Revenue Service

NonCash Contributions

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.
▶ Attach to Form 990.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
ARMY WAR COLLEGE FOUNDATION INC

Employer identification number
23-2034407

Part I Types of Property

	(a) Check if applicable	(b) Number of Contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining oncash contribution amounts
1 Art—Works of art . . .				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles .				
7 Boats and planes . . .				
8 Intellectual property . .				
9 Securities—Publicly traded	X	4	19,062	FAIR MARKET
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests .				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other . .				
15 Real estate—Residential .				
16 Real estate—Commercial				
17 Real estate—Other . .				
18 Collectibles	X	3	8,600	FAIR MARKET
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts . .				
23 Scientific specimens . .				
24 Archeological artifacts .				
25 Other ▶ (AMUSEMENT PARK ADMISSION TICKETS)	X	1	14,836	FACE VALUE
26 Other ▶ (WOUNDED WARRIORS ITEMS)	X	35	74,733	FACE VALUE
27 Other ▶ (RAZORS)	X	1	3,856	FACE VALUE
28 Other ▶ ( )				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . | 29 |

		Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?	30a		No
b If "Yes," describe the arrangement in Part II			
31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	31		No
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions?	32a		No
b If "Yes," describe in Part II			
33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II			

Part II **Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
METHOD FOR DETERMINING NUMBER OF CONTRIBUTORS	PART I, COLUMN (B)	THE ORGANIZATION IS REPORTING THE NUMBER OF INDIVIDUAL CONTRIBUTORS

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SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
ARMY WAR COLLEGE FOUNDATION INC

Employer identification number
23-2034407

Identifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11		AFTER COMPLETION OF THE ANNUAL AUDIT AND THE TAX RETURN, THE AUDITORS WILL BRIEF THE FOUNDATIONS FINANCE AND AUDIT COMMITTEE AND THE CHIEF EXECUTIVE OFFICER OF THE FOUNDATION FORM 990 AND THE AUDIT RESULTS WILL BE SENT BY ELECTRONIC AS WELL AS PAPER COPY TO THOSE OFFICERS FOLLOWING A FULL REVIEW BY THE FINANCE AND AUDIT COMMITTEE, AND RECONCILIATION OF ANY ISSUES WITH THE AUDITORS, THE FINANCE AND AUDIT COMMITTEE WILL FORWARD THE AUDIT AND FORM 990 TO THE EXECUTIVE COMMITTEE FOR ITS ACTION THE EXECUTIVE COMMITTEE WILL COMPLETE A FULL REVIEW OF EACH, AGAIN RECONCILING ANY ISSUES WITH BOTH THE FINANCE AND AUDIT COMMITTEE AND THE AUDITORS, AND WILL MAKE THE FINAL DECISION FOR APPROVAL ON BEHALF OF THE ENTIRE BOARD, IN COMPLIANCE WITH THE FOUNDATION BYLAWS IF A MEETING OF THE ENTIRE BOARD IS IMPRACTICAL AT THAT TIME THE EXECUTIVE COMMITTEE, WHICH INCLUDES THE PRESIDENT OF THE FOUNDATION, WILL ENSURE THAT EACH MEMBER OF THE BOARD OF TRUSTEES IS PROVIDED A COPY OF BOTH THE AUDIT AND THE FORM 990

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	THE ARMY WAR COLLEGE FOUNDATION, INC HAS REQUESTED OF EACH MEMBER OF THE BOARD OF TRUSTEES TO COMPLETE AND SIGN A CONFLICT QUESTIONNAIRE ANNUALLY ALL MEMBERS OF THE BOARD SIGN AND RETURN THEIR QUESTIONNAIRE TO THE FOUNDATION FOR REVIEW AND FILING

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	THE COMPENSATION COMMITTEE (PART OF THE EXECUTIVE COMMITTEE'S RESPONSBILITY), CHAIRED BY THE PRESIDENT OF THE BOARD OF DIRECTORS OF THE ARMY WAR COLLEGE FOUNDATION, INC , DETERMINED THAT THE SALARIES ARE FAIR AND EQUITABLE BASED ON RESULTS OF RESEARCH FROM SURVEYS OF NON-PROFIT MANAGEMENT SALARIES WITHIN THE CENTRAL PENNSYLVANIA AREA THE PRESIDENT, VICE PRESIDENT AND THE EXECUTIVE COMMITTEE FORMALLY REVIEW IT

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	UPON REQUEST

Identifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED GAINS ON INVESTMENTS 567,369 COGS

Identifier	Return Reference	Explanation
		THE PROCESS OF SELECTION AND OVERSIGHT OF THE AUDITOR HAS NOT CHANGED FROM THE PRIOR YEAR PROCESS THE ORGANIZATION CONTIUES TO HAVE AN AUDIT COMMITTEE