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Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2010

OMB No 1545-0047

Department of the Treasury

The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service Inspection calendar year, or tax year beginning 07-01-2010 and ending 06-30-2011 A For the 2010 D Employer identification number B Check if applicable LA JOLLA COUNTRY DAY SCHOOL Address change 95-1875978 Doing Business As Name change E Telephone number Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite (858) 453-3440 9490 GENESEE AVENUE Terminated **G** Gross receipts \$ 33,618,104 City or town, state or country, and ZIP \pm 4 LA JOLLA, CA 92037 Amended return Application pending Name and address of principal officer **H(a)** Is this a group return for affiliates? Yes **BRUCE NELSON** 9490 GENESEE AVENUE **H(b)** Are all affiliates included? LA JOLLA, CA 92037 If "No," attach a list (see instructions) H(c) Group exemption number ► **▽** 501(c)(3) **┌** Tax-exempt status 501(c) () ◀ (insert no) ☐ 4947(a)(1) or ☐ 527 Website: ► WWW LJCDS ORG K Form of organization
✓ Corporation
☐ Trust
☐ Association
☐ Other ► L Year of formation 1926 M State of legal domicile CA Part I Summary 1 Briefly describe the organization's mission or most significant activities TO PREPARE INDIVIDUALS FOR A LIFETIME OF INTELLECTUAL EXPLORATION AND PERSONAL GROWTH Activities & Governance 2 Check this box 📂 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) $\,$. $\,$. 25 4 Number of independent voting members of the governing body (Part VI, line 1b) . 4 24 5 321 Total number of individuals employed in calendar year 2010 (Part V, line 2a) Total number of volunteers (estimate if necessary) 6 622 0 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a **b** Net unrelated business taxable income from Form 990-T, line 34 7b 0 **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) . 2,541,380 2,285,738 Rayenue Program service revenue (Part VIII, line 2g) . 26,422,099 29,011,968 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 102,700 271,536 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 122,173 11 98,169 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 29,164,348 31,691,415 13 3,165,807 3,461,703 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 14 Benefits paid to or for members (Part IX, column (A), line 4) . 0 0 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5 Expenses 16,967,108 17,222,035 16a Professional fundraising fees (Part IX, column (A), line 11e) . 0 0 b Total fundraising expenses (Part IX, column (D), line 25) \blacktriangleright 802,555 **17** Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) . 9,047,875 11,064,275 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 29,180,790 31,748,013 19 Revenue less expenses Subtract line 18 from line 12 $\,$. -56,598 -16,442 Net Assets or Fund Balances **Beginning of Current End of Year** 20 Total assets (Part X, line 16) . 93,148,816 96,635,768 21 Total liabilities (Part X, line 26) . 61,201,803 62,403,542 Net assets or fund balances Subtract line 21 from line 20 31,947,013 34,232,226 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. 2012-03-05 Signature of officer Sian Here BRUCE NELSON CFO Type or print name and title Check if self Preparer's signature PTIN Date ROBERT C GELLMAN employed 🕨 🕻 ROBERT C GELLMAN preparer's name Paid Firm's name 🕨 CBIZ MHM LLC Firm's EIN Preparer Firm's address 🕨 10616 SCRIPPS SUMMIT COURT Phone no 🕨 (858) 795-**Use Only** 2000 SAN DIEGO, CA 92131

May the IRS discuss this return with the preparer shown above? (see instructions)

Г Nο

✓ Yes

Form	1 990 (2010)					Page 2
Par	t III Statement of F Check if Schedule			lishments Jestion in this Part II	ı	
	Briefly describe the orga OLLA COUNTRY DAY SCH WTH AND SOCIAL RESPO	HOOLPREPARES		S FOR A LIFETIME C	F INTELLECTUAL EXPLORAT	TION, PERSONAL
2	Did the organization unde the prior Form 990 or 990 If "Yes," describe these n	O-EZ?			r which were not listed on	_Yes ✓ No
3	Did the organization ceas services?	hanges on Sched	ule O		onducts, any program	Yes Vo
-)1(c)(4) organizat	ions and secti	on 4947(a)(1) trusts	are required to report the amou	
4a	(Code LA JOLLA COUNTRY DAY SCHO SCHOOL HAS CAPACITY FOR :		DUALS FOR A LIFE		3,461,703) (Revenue \$ PLORATION, PERSONAL GROWTH AND	29,011,968) SOCIALRESPONSIBILITY THE
4b	(Code) (Expenses \$		including grants of \$) (Revenue \$)
4c	(Code) (Expenses \$		including grants of \$) (Revenue \$)
4d	Other program services (Expenses \$	•	iedule O) luding grants o	f\$) (Revenue \$)
4e	Total program service ex	cpenses ► \$	25,427,97	7		

Part IV	Checklist	of Red	uired	Schedule	S

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		Νo
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV.	16		Νο
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20Ь		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νο
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	Yes	
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🕏	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		No
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 99 0	(2010)

Form 990 (2010)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 73			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			
	1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
	return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the			
h	year?	3a 3b		N o
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority	36		
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country 🕒			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		N o
ь	organization solicit any contributions that were not tax deductible?			
7	were not tax deductible?	6b		
7 a	Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		Νο
	services provided to the payor?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	76		
	file Form 8282?	7с		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νο
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νο
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	7g		
h	required?			
•	Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
9	Sponsoring organizations maintaining donor advised funds.	8		
	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
Ь	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			_
c	Enter the amount of reserves on hand			
	13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a 14b		N o
	1. 100, has it med a rollin 720 to report these payments. If No, provide an explanation in Schedule O	170		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI										. F	7
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Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax			
b	year			
b	ındependent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Does the organization have members or stockholders?	6		Νo
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No
ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
	vertion B. Policies (This Section B requests information about policies not required by the Internal venue Code.)			
			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		Νo
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?			
_		11a		No
Ь	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
ь	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed ►CA			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website.			

- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ANN ELISE RYDER
 9409 REGENTS ROAD

LA JOLLA, CA 92037 (858) 453-3440

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organ		elated o	rgan	ızatı	on c	omper	sate	d any current office	er, director, or trust	ee
(A) Name and Title	(B) A verage hours	(C) Position (check all that apply)			(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other			
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See Additional Data Table										
-										
			<u> </u>							

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) Average hours per	1	tion that a					(D) Reportable compensation from the	(E) Reportable compensation from related		(F) Estima amount o compens	ited fother
	week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)		from t rganızatı relatı organıza	he on and ed	
See A	Additional Data Table												
											+		
											+		
							+				+		
							1				_		
											4		
1b	Sub-Total				٠.	٠.	٠	>			+		
С	Total from continuation sheet												
d	Total (add lines 1b and 1c) .							F	1,430,851		0	1	143,226
2	Total number of individuals (in \$100,000 in reportable compe	_					above) who	received more tha	n			
												Yes	No
3	Did the organization list any fo on line 1a? <i>If "Yes," complete S</i>									ated employee	3		Νο
4	For any individual listed on line	•							•				

			res	140	
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes,"</i> complete <i>Schedule J for such individual</i>	3		Νο	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes		•
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No	_

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A)	(B)	(C)
Name and business address	Description of services	Compensation
BILBRO CONSTRUCTION CO INC 8954 RIO SAN DIEGO DR S-102 SAN DIEGO, CA 92108	CONSTRUCTION SERVICES	1,188,846
SHEPPARD MULLIN RICHTER & HAMPTON LLP 333 SOUTH HOPE STREET 48TH FLOOR LOS ANGELES, CA 90071	LAW SERVICES	799,469
CDW GOVERNMENT INC 75 REMITTANCE DRIVE STE 1515 CHICAGO, IL 60675	TECHNOLOGY RESELLER	376,943
12125 PAINE ST	JANITORIAL AND MAINTENANCE SERVICES	258,514
NATURALISTS AT LARGE PO BOX 3517 VENTURA, CA 93006	OUTDOOR EDUCATION SERVICES	163,369
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ►11	who received more than	

					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	excluded from tax under sections 512, 513, or 514	
<u> </u>	1a	Federated campaigns	1a					514	
Contributions, gifts, grants and other similar amounts	ь	Membership dues	. 1b						
2.€	c	Fundraising events	1c						
Ĕ, ie		Related organizations							
<u>∞</u> [<u>E</u>		Government grants (contributions)							
5 2		All other contributions, gifts, grants		2,285,738		l I	 	 	
三巻 :	•	similar amounts not included above	e						١,
ĔĔ	g		nes 1a-1f \$	33,876					
Ծஈ	h	Total. Add lines 1a-1f	· · · · · · · · · · · · · · · · · · ·		2,285,738				
e E				Business Code					
Program Service Revenue	2a	TUITION REVENUE		611600	28,066,342	28,066,342			
22g	b	AUXILIARY SERVICE FEES		611600	847,848	847,848			
Š	C	APPLICATION FEES AND F		611600	97,778	97,778	 		
Š	d							 	
	e f	All other program service re						 	
ွို									
					29,011,968				ļ
	3	Investment income (including and other similar amounts)		-	266,267		 	266,267	ł
	4	Income from investment of tax-ex			55			55	
	5	Royalties							
			(ı) Real	(II) Personal					
		Gross Rents							
		Less rental expenses							
	С	Rental income or (loss)							
	d	Net rental income or (loss)	<u> </u>				ļ	ļ	
	7a	Gross amount from sales of assets other	(1) Securities 1,900,293	(II) O ther					
	ь	than inventory Less cost or	1,885,442	9,637					
		other basis and sales expenses							
		Gain or (loss)	14,851	-9,637					
		Net gain or (loss)			5,214			5,214	
Other Revenue	8a	Gross income from fundraisii (not including \$							
ά		of contributions reported on See Part IV, line 18							
<u>ā</u>			a						
ರ		Less direct expenses .							
		Net income or (loss) from fur	activities See Part IV, line 19	a			 	 	
			· · · · · · · · · · · · ·	. ь					
		Net income or (loss) from ga	_						
	10a	Gross sales of inventory, les	s						
		returns and allowances .	a	42.400					
	ь	Less cost of goods sold .		43,489 31,610					
		Net income or (loss) from sa		31,010	11,879			11,879	
		Mıscellaneous Revenue		Business Code					
	11a	OTHERINCOME		611600	110,294			110,294	
	Ь	·							
	c								
		All other revenue							
	е	Total. Add lines 11a-11d			110,294				
	12	Total revenue. See Instructi	ons •	ŀ					
					24 624 445		. ^	. 202 700	

	990 (2010)				Page 10
Part					
	Section $501(c)(3)$ and $501(c)(4)$ organizations mus II other organizations must complete column (A) but are not required to c			(D)	
Do no	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21		Схрспэсэ	денски ехрепаса	Скрепаса
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	3,461,703	3,461,703	-	
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	, , , ,			
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	1,298,381	454,433	714,110	129,838
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$,		· · ·
7	Other salaries and wages	12,341,610	10,970,326	1,097,107	274,177
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	968,725	773,207	172,605	22,913
9	Other employee benefits	1,522,718	1,221,453	265,068	36,197
10	Payroll taxes	1,090,601	870,484	 	25,796
а	Fees for services (non-employees) Management	_,,,	313,131	25 1,7222	
ь	Legal	722,100		722,100	
c	Accounting	51,725		51,725	
d	Lobbying	52,125		22,123	
e	Professional fundraising services See Part IV, line 17			1	
f	Investment management fees	26,971		26,971	
g g	Other	1,275,361	543,634	<u> </u>	112,081
12	Advertising and promotion	1,273,301	313,031	013,010	112,001
13	Office expenses				
14	Information technology	190,988	151,609	35,441	3,938
15	Royalties	130,300	131,003	33,111	3,330
16	Occupancy	556,495	434,297	118,806	3,392
17	Travel	11,195	434,237	7,512	3,683
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	11,173		7,312	3,003
19	Conferences, conventions, and meetings	32,058	15,449	14,678	1,931
20	Interest	2,302,418	2,082,453	195,302	24,663
21	Payments to affiliates				•
22	Depreciation, depletion, and amortization	2,738,408	2,605,632	112,427	20,349
23	Insurance	260,924	214,766	41,542	4,616
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	SUPPLIES	1,522,175	1,334,529	113,656	73,990
b	AMORT OF DEBT REFINANC	750,878		750,878	
c	EQUIPMENT RENT & MAINTE	235,219	205,487	27,854	1,878
d	PRINTING & PUBLICATIONS	107,526		90,200	17,326
e	EMPLOYEE TRAINING	104,871	65,898	38,973	
f	All other expenses	174,963	22,617	106,559	45,787
25	Total functional expenses. Add lines 1 through 24f	31,748,013	25,427,977	5,517,481	802,555
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				· ·
	The state of the s		1		

Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
-	1	Cash—non-interest-bearing			1,435,256	1	2,112,197
	2	Savings and temporary cash investments	21,364,691	2	23,538,534		
	3	Pledges and grants receivable, net	· ·		1,279,031	3	40,129
	4	Accounts receivable, net	•		108,168		138,559
	5	Receivables from current and former officers, directors, trustees	kov	amployees and	100,100	-	
		highest compensated employees Complete Part II of	, Key	employees, and			
		Schedule L				5	
	6	Receivables from other disqualified persons (as defined under sepersons described in section $4958(c)(3)(B)$, and contributing ersponsoring organizations of section $501(c)(9)$ voluntary employ organizations (see instructions)	nploye	ers, and			
Assets		Schedule L				6	
\$2	7	Notes and loans receivable, net				7	
Ą	8	Inventories for sale or use			14,913	8	14,105
	9	Prepaid expenses and deferred charges			497,356	9	455,299
	10a	Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D	 10a	72,514,757			
	ь	Less accumulated depreciation	10b	15,226,705	57,784,478	10c	57,288,052
	11	Investments—publicly traded securities			3,298,677	11	3,385,677
	12	Investments—other securities See Part IV, line 11			6,456,908	12	8,936,634
	13	Investments—program-related See Part IV, line 11		13			
	14	Intangible assets		14			
	15	Other assets See Part IV, line 11			909,338	15	726,582
	16	Total assets. Add lines 1 through 15 (must equal line 34)			93,148,816	16	96,635,768
	17	Accounts payable and accrued expenses .			3,178,891	17	3,526,596
	18	Grants payable				18	
	19	Deferred revenue			10,961,192	19	12,679,313
	20	Tax-exempt bond liabilities			38,900,000		39,432,877
Se	21	Escrow or custodial account liability Complete Part IV of Schedul	eD.	_		21	
bilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
Lia		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			8,161,720	25	6,764,756
	26	Total liabilities. Add lines 17 through 25			61,201,803	26	62,403,542
-5		Organizations that follow SFAS 117, check here ▶ 🔽 and comp	let e li	nes 27			
ÇĐ,		through 29, and lines 33 and 34.					
an	27	Unrestricted net assets		27,526,439	27	30,122,200	
Ba	28	Temporarily restricted net assets	1,888,953	28	1,509,651		
pι	29	Permanently restricted net assets		2,531,621	29	2,600,375	
Fund Balance		Organizations that do not follow SFAS 117, check here ▶ ┌ an	d com	plete			
٥٢		lines 30 through 34.					
	30	Capital stock or trust principal, or current funds	•			30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund	•			31	
	32	Retained earnings, endowment, accumulated income, or other fu	nds			32	
Net	33	Total net assets or fund balances			31,947,013	33	34,232,226
	34	Total liabilities and net assets/fund balances			93,148,816	34	96,635,768

Ра	Check if Schedule O contains a response to any question in this Part XI			. [~	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		31,6	591,415
2	Total expenses (must equal Part IX, column (A), line 25)	2			748,013
3	Revenue less expenses Subtract line 2 from line 1	3			- 56,598
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		31,9	947,013
5	Other changes in net assets or fund balances (explain in Schedule O)	5		2,3	341,811
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		34,2	232,226
Pai	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII			୮	•
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of t audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in	1			
	Schedule O	•	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both	ssued			
	▼ Separate basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a		Νο
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the raudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b		

Employer identification number

TIC PITITE DO NOT PROCESS

SCHEDULE A (Form 990 or 990EZ)

Name of the organization LA JOLLA COUNTRY DAY SCHOOL

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

95-1875978 Reason for Public Charity Status (All organizations must complete this part.) See instructions organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). 10 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h Type I **b** Type II c Type III - Functionally integrated Type III - Other By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (III) below, the governing body of the the supported organization? 11g(i) (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) h Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organization in col (i) listed in your governing document?		organizati col (i) of	organization in col (i) of your support? Is the organization in col (i) organized in the U.S.?		(vii) A mount of support	
		instructions))	Yes	No	Yes	No	Yes	No	
-									
Total									

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	dider rate III. If the	organización i	ans to quanty t	maci the tests	iisted below, pic	case complet	c raic III.
S	ection A. Public Support		_				
Cale	endar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	ınclude any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
_	behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public Support. Subtract line 5 from						
Ü	line 4						
S	ection B. Total Support	1				I	
	endar year (or fiscal year beginning						
Cur	in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7	A mounts from line 4						
8	Gross income from interest,						
0	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
-	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV)						
11	Total support (Add lines 7						
	through 10)						
12	Gross receipts from related activities	es, etc (See inst	ructions)			12	
13	First Five Years If the Form 990 is f	or the organization	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	nızatıon,
	check this box and stop here	_	r		•	. , . , -	▶ ┌॔
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2010	(lıne 6 column (f) divided by line	11 column (f))		14	
15	Public Support Percentage for 2009	Schedule A Par	rt II line 14			15	
							
16a	33 1/3% support test—2010. If the				line 14 is 33 1/3%	or more, chec	
	and stop here. The organization qua	•				2.2.4.204	▶ [
b	33 1/3% support test—2009. If the				oa, and line 15 is :	1/3% or mor کد	. -
17-	box and stop here. The organization				12 16 1C	handler - 4.4	▶
r/a	10%-facts-and-circumstances test-						ın.
	is 10% or more, and if the organization made			•			
	in Part IV how the organization mee	is the facts and	circumstances"	test ine organiz	acion quanifies as	a publicly supp	orted F
L	organization 10%-facts-and-circumstances test-	_2000 Ifthe era	anization did not	chack a hay an lu	no 13 165 166 5	or 17a and line	F1
ט	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat			•		<u>-</u>	clv
	supported organization	aon meets the 16	aces and circuitis	tances test life	. organization qual	iiiies as a publi	ETY ▶ ¯
18	Private Foundation If the organizati	on did not check	a box on line 13	. 16a. 16b. 17a o	r 17b. check this	box and see	- 1
	instructions	a.a not eneck		, , 0 0 , 7 0 0	. 2. 2, 511558 61115		▶ □

Schedule A (Form 990 or 990-EZ) 2010 Page 3 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total ın) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified **b** A mounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning **(e)** 2010 (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (f) Total ın) 9 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b c Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage

15	Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f))	15	
16	Public support percentage from 2009 Schedule A, Part III, line 15		
S	ection D. Computation of Investment Income Percentage		
17	Investment income percentage for 2010 (line 10c column (f) divided by line 13 column (f))	17	
18	Investment income percentage from 2009 Schedule A , Part III, line 17	18	

19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Fo	orm 990 or 990-EZ) 2010	Pag
Part IV	Supplemental Information. Supplemental Information. Complete this required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. additional information. (See instructions).	•

Facts And	Circumstances	Test

Schedule A (Form 990 or 990-EZ) 2010

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DLN: 93493065009192

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public

iai Revenue Service	F Attach to Form 990. F S	ee separate instructions.		Ilispect	IIUII
ame of the organization			Employer ide	ntification numbe	er
			95-1875978	3	
	aining Donor Advised Fu		unds or Acco	ounts. Complet	te if th
organization answered	"Yes" to Form 990, Part IV,		(I-) F I-		
Takal mumban ak and afaran	(a)	Donor advised funds	(b) Funas	and other accou	nts
Total number at end of year	,				
Aggregate contributions to (durin	- · · ·				
Aggregate grants from (during year	ar)				
Aggregate value at end of year					
Did the organization inform all do funds are the organization's prop		-	or advised	┌ Yes	☐ No
Did the organization inform all graused only for charitable purposes conferring impermissible private	and not for the benefit of the do		•	e ┌ Yes	┌ No
rt III Conservation Easem	ents. Complete if the orga	nızatıon answered "Yes" to	o Form 990, P	art IV, line 7.	
Purpose(s) of conservation easer Preservation of land for publi Protection of natural habitat Preservation of open space Complete lines 2a-2d if the orga easement on the last day of the t	c use (e g , recreation or pleasi	Preservation of an Preservation of a c	certified historic	structure	a
·		[Held	at the End of the	Year
Total number of conservation eas	ements		2a		
Total acreage restricted by cons	ervation easements		2b		
Number of conservation easemer	nts on a certified historic structi	ure included in (a)	2c		
Number of conservation easemer	nts included in (c) acquired after	⁻ 8/17/06	2d		
Number of conservation easemer the taxable year ▶ Number of states where property	_		d by the organiz	zation during	
Does the organization have a write enforcement of the conservation	ten policy regarding the periodi		— dling of violation	rs, and Yes	┌ No
Staff and volunteer hours devoted	to monitoring, inspecting and o	enforcing conservation easem	ents during the	year ►	
A mount of expenses incurred in r	nonitoring, inspecting, and enfo	rcing conservation easements	during the yea	r ► \$	
Does each conservation easeme 170(h)(4)(B)(i) and 170(h)(4)(B)		atisfy the requirements of sec	tion	☐ Yes	┌ No
In Part XIV, describe how the org balance sheet, and include, if app the organization's accounting for	licable, the text of the footnote		•	•	
	aining Collections of Art, zation answered "Yes" to Fo		or Other Sim	nilar Assets.	
If the organization elected, as pe art, historical treasures, or other provide, in Part XIV, the text of t	sımılar assets held for public ex	khibition, education or researd	ch in furtherance		≘,
If the organization elected, as pe historical treasures, or other sim provide the following amounts rel	ılar assets held for publıc exhıb				
(i) Revenues included in Form 99	00, Part VIII, line 1		► \$		
(ii) Assets included in Form 990					
If the organization received or he		ires, or other similar assets fo			
following amounts required to be	reported under SFAS 116 relati			, _F . 5	
Revenues included in Form 990,	Part VIII, line 1		▶ \$		

b Assets included in Form 990, Part X

					-					ontinuea)
items (check all that apply)	, ,	•	_	-	_					
Public exhibition		d	Г	Loan or	exchange prog	grams	5			
Scholarly research		e	Γ	Other						
Preservation for future generations										
Provide a description of the organization's co	ollections and expla	ın how	the (y further	the organizatio	n's e	xempt purp	ose in		
During the year, did the organization solicit	or receive donations	ofart	, hıs	torical tr	easures or oth	ersın	nılar	_		_
										No
						ed "Y	es" to Fo	rm 99	υ, ——	
ıncluded on Form 990, Part X?					ons or other as	sets	not	Г	Yes	┌ No
If "Yes," explain the arrangement in Part XIV	/ and complete the i	follow	ıng t	able				A mo	unt	
Beginning balance						1c				
Additions during the year						1d				
Distributions during the year						1e				
· ·						1f				
	orm 990. Part X. line	e 21?				<u> </u>	1		Yes	☐ No
								,		,
		n ans	wer	ed "Yes"	to Form 990). Pa	rt IV. line	10.		
	(a)Current Year								e) Four Y	ears Back
Beginning of year balance	9,899,800		(5,748,736	7,910,	688				
Contributions	1,348,375		:	2,688,861	338,	800				
Investment earnings or losses	1,854,455			522,521	-1,465,	250				
Grants or scholarships										
Other expenditures for facilities and programs	42,333			60,318	35,	502				
Administrative expenses										
End of year balance	13,060,297			9,899,800	6,748,	736				
Provide the estimated percentage of the year	r end balance held a	as								
Board designated or quasi-endowment 🕨	72 000 %									
Permanent endowment 🕨 28 000 %										
Term endowment ► 0 %										
Are there endowment funds not in the posses	ssion of the organiza	ation t	hata	are held a	and administer	ed for	the			
organization by									Yes	No
			•							
• •						•		-	1	No.
								30		<u> </u>
) Part X line	1 N				
Tovestments—Land Building			<u> </u>			<u>, 10.</u>	,			
t VI Investments—Land, Buildings	s, and Equipme		(2)		· I	other	(c) Accumu	ulated		
Description of investment	s, and Equipmen			Cost or oth	her (b)Cost or basis (oth	er)	(c) Accumi deprecia		(d) Bo	ook value
				Cost or oth	her (b)Cost or basis (oth		deprecia		(d) Bo	9,920,000
Description of investment				Cost or oth	(b)Cost or basis (oth	er)	deprecia			
Description of investment				Cost or oth	(b)Cost or basis (oth	ner) 20,000	deprecia	tion		9,920,000
Description of investment				Cost or oth	(b)Cost or basis (oth 9,92 58,78	ner) 20,000	deprecia	tion	4	9,920,000
Description of investment and			basi	Cost or oth	(b)Cost or basis (oth 9,92 58,78 3,75	er) 20,000 30,071	12,7	10,840	4	9,920,000
	Using the organization's accession and other items (check all that apply) Public exhibition Scholarly research Preservation for future generations Provide a description of the organization's corport XIV During the year, did the organization solicit cassets to be sold to raise funds rather than to the second of the organization solicit cassets to be sold to raise funds rather than to the triangle of the year and Custodial Arrang Part IV, line 9, or reported an amount of included on Form 990, Part X? If "Yes," explain the arrangement in Part XIV Beginning balance Additions during the year Ending balance Did the organization include an amount on Form 1910 the organization include an amount on Form 1910 the organization include an amount on Form 1910 the organization include and amount on Form 1910 the organization include and amount on Form 1910 the organization include and programs or losses organizations or scholarships of the year 1910 the expenditures for facilities and programs or losses organization by 1910 the expenditure or quasi-endowment organization by 1910 the possess organization by 1910 the related organizations organization by 1910 the related organization organization or possess organization by 1910 the related organization or possess organization by 1910 the related organization organization organization or possess organization organizat	Using the organization's accession and other records, check and items (check all that apply) Public exhibition Scholarly research Preservation for future generations Provide a description of the organization's collections and explain Part XIV During the year, did the organization solicit or receive donations assets to be sold to raise funds rather than to be maintained as set iv Escrow and Custodial Arrangements. Complex Part IV, line 9, or reported an amount on Form 99 Is the organization an agent, trustee, custodian or other intermedincluded on Form 990, Part X? If "Yes," explain the arrangement in Part XIV and complete the end of the organization include an amount on Form 990, Part X, line in the organization include an amount on Form 990, Part X, line if "Yes," explain the arrangement in Part XIV Contributions during the year and balance in the organization of the organization in the part XIV in the organization of the organization in the part XIV in the organization by (i) unrelated organizations in the possession of the organization by (ii) unrelated organizations in the possession of the organization organization by (ii) unrelated organizations in the possession of the organization by (ii) unrelated organizations in the possession of the organization by (ii) unrelated organizations in the possession of the organization by (ii) unrelated organizations in the possession of the organization's end organizat	Using the organization's accession and other records, check any of the items (check all that apply) Public exhibition Scholarly research Preservation for future generations Provide a description of the organization's collections and explain how Part XIV During the year, did the organization solicit or receive donations of an assets to be sold to raise funds rather than to be maintained as part of the organization and agent, trustee, custodian or other intermediary included on Form 990, Part X? If "Yes," explain the arrangement in Part XIV and complete the follows Beginning balance Additions during the year Distributions during the year Ending balance Did the organization include an amount on Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV Endowment Funds. Complete if the organization ans (a)Current Year (b) Beginning of year balance (a)Current Year (b) Contributions (b) 1,348,375 Investment earnings or losses (a) 1,854,455 Grants or scholarships (b) 1,360,297 Provide the estimated percentage of the year end balance held as Board designated or quasi-endowment 72 000 % Permanent endowment 28 000 % Term endowment 28 000 % Term endowment 10 % Are there endowment funds not in the possession of the organization to organization by (i) unrelated organizations	Using the organization's accession and other records, check any of the folitems (check all that apply) Public exhibition Scholarly research Preservation for future generations Provide a description of the organization's collections and explain how the Part XIV During the year, did the organization solicit or receive donations of art, his assets to be sold to raise funds rather than to be maintained as part of the Part XIV, line 9, or reported an amount on Form 990, Part X Is the organization an agent, trustee, custodian or other intermediary for cincluded on Form 990, Part X? If "Yes," explain the arrangement in Part XIV and complete the following to the organization include an amount on Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV To Endowment Funds. Complete if the organization answered (a)Current Year (b)Provided Part Service (b)Provided Part	Using the organization's accession and other records, check any of the following thitems (check all that apply) Public exhibition Scholarly research Preservation for future generations Provide a description of the organization's collections and explain how they further Part XIV During the year, did the organization solicit or receive donations of art, historical trassets to be sold to raise funds rather than to be maintained as part of the organization solicit or receive donations of art, historical trassets to be sold to raise funds rather than to be maintained as part of the organization. Part IV, line 9, or reported an amount on Form 990, Part X, line 21. Is the organization an agent, trustee, custodian or other intermediary for contribution included on Form 990, Part X, line 21. If "Yes," explain the arrangement in Part XIV and complete the following table. Beginning balance Additions during the year Distributions during the year Distributions during the year Ending balance If "Yes," explain the arrangement in Part XIV VEndoment Funds. Complete if the organization answered "Yes." (a)Current Year (b)Prior Year (c)Prior Year (c)P	Using the organization's accession and other records, check any of the following that are a signification (check all that apply) Public exhibition Scholarly research Preservation for future generations Provide a description of the organization's collections and explain how they further the organization assets to be sold to raise funds rather than to be maintained as part of the organization's collection assets to be sold to raise funds rather than to be maintained as part of the organization's collection. But in the organization answers are part IV, line 9, or reported an amount on Form 990, Part X, line 21. Is the organization and agent, trustee, custodian or other intermediary for contributions or other as included on Form 990, Part X? If "Yes," explain the arrangement in Part XIV and complete the following table Beginning balance Additions during the year Distributions during the year Distributions during the year Ending balance Additions during the arrangement in Part XIV Y Endowment Funds. Complete if the organization answered "Yes" to Form 990 in the organization include an amount on Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV Y Endowment Funds. Complete if the organization answered "Yes" to Form 990 in the organization include an amount on Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV Y Endowment Funds. Complete if the organization answered "Yes" to Form 990 in the organization of the organization answered "Yes" to Form 990 in the part of the organization answered "Yes" to Form 990 in the part of the organization answered in Part XIV in the organization that are held and administent organization by (i) unrelated organizations (ii) related organizations (iii) related organiz	Using the organization's accession and other records, check any of the following that are a significant of items (check all that apply) Public exhibition Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's ePart XIV During the year, did the organization solicit or receive donations of art, historical treasures or other sine assets to be sold to raise funds rather than to be maintained as part of the organization answered "Neart XIV" Escrow and Custodial Arrangements. Complete if the organization answered "Neart IV, line 9, or reported an amount on Form 990, Part X, line 21. Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets included on Form 990, Part X? If "Yes," explain the arrangement in Part XIV and complete the following table Beginning balance Additions during the year Ending balance If Yes," explain the arrangement in Part XIV To the organization include an amount on Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV The Indowment Funds. Complete if the organization answered "Yes" to Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV The Indowment Funds. Complete if the organization answered "Yes" to Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV The Indowment Funds. Complete if the organization answered "Yes" to Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV The Indowment Funds. Complete if the organization answered "Yes" to Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV The Indowment Funds. Complete if the organization answered "Yes" to Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV The Indowment Funds. Complete if the organization answered "Yes" to Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV The Indowment Funds. Complete if the Organization answered "Yes" to Form	Using the organization's accession and other records, check any of the following that are a significant use of its contens. Check all that apply) Public exhibition Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's exempt purp Part XIV During the year, did the organization solicit or receive donations of art, historical treasures or other similar assesses to be sold to raise funds rather than to be maintained as part of the organization answered "Yes" to Formation and explain how they further the organization's exempt purp Part XIV During the year, did the organization solicit or receive donations of art, historical treasures or other similar assesses to be sold to raise funds rather than to be maintained as part of the organization answered "Yes" to Formation answered "Yes" to Formation and the organization answered "Yes" to Formation and part XIV, line 9, or reported an amount on Form 990, Part X, line 21. Is the organization an agent, trustee, custodian or other intermediary for contributions or otherasses not included on Form 990, Part XIV and complete the following table If Yes," explain the arrangement in Part XIV and complete the following table If Yes, "explain the arrangement in Part XIV and complete the following table If Yes," explain the arrangement in Part XIV If Yes, "explain the arrangement in Part XIV Formation and part in Part XIV line 21? If Yes, "explain the arrangement in Part XIV Formation and part in Part XIV line 21? If Yes, "explain the arrangement in Part XIV Formation and part in Part XIV line 21? If Yes, "explain the arrangement in Part XIV line 22. If Yes, "explain the arrangement in Part XIV line 22. If Yes, "explain the arrangement in Part XIV line 22. If Yes, "explain the arrangement in Part XIV line 22. If Yes, "explain the arrangement in Part XIV line 12. If Yes, "explain the arrangement in Part XIV line 12. If Yes in Organization answered "Yes" to Form 990, Part IV, li	Using the organization's accession and other records, check any of the following that are a significant use of its collection: items (check all that apply) Public exhibition Scholarly research Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Exercise and Custodial Arrangements. Complete if the organization answered "Yes" to Form 99 Part IV, line 9, or reported an amount on Form 990, Part X, line 21. Est he organization an agent, fusuee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? If "Yes," explain the arrangement in Part XIV and complete the following table Beginning balance Additions during the year Distributions during the year Did the organization include an amount on Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIV **Y Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. Beginning of year balance (a)Cument veri 9,899,800 6,748,730 7,910,808 Funds or scholarships (b)Prior Year (c)Prior Year (d)Prior Year (d	Using the organization's accession and other records, check any of the following that are a significant use of its collection it items (check all that apply) Public exhibition Scholarly research Peters and Custodial Arrangements Part XIV During the year, did the organization's collections and explain how they further the organization's exempt purpose in Part XIV During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rether than to be maintained as part of the organization's collection? Part IV, line 9, or reported an amount on Form 990, Part X, line 21. Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X, line 21. Is the organization and agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X, line 21. Is the organization include an amount on Form 990, Part X, line 21. Is the organization include an amount on Form 990, Part X, line 21. Is the organization include an amount on Form 990, Part X, line 21. Is the organization include an amount on Form 990, Part X, line 21. Is the organization include an amount on Form 990, Part X, line 21. Is the organization include an amount on Form 990, Part X, line 21. Is the organization include an amount on Form 990, Part X, line 21. Is the organization include an amount on Form 990, Part X, line 21. Is the organization include an amount on Form 990, Part X, line 21. Is the organization include an amount on Form 990, Part X, line 21. Is the organization include an amount on Form 990, Part X, line 21. Is the organization include an amount on Form 990, Part X, line 21. Is the organization include an amount on Form 990, Part X, line 21. Is the organization include an amount on Form 990, Part X, line 21. Is the organization include an amount on Form 990, Part X, line 21. Is the organization include an amount on Form 990, Part X

Part VIII Investments—Other Securities. See	Form 990, Part X, line 12	
(a) Description of security or category (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year market value
(1)Financial derivatives		Cost of that of year market value
(2)Closely-held equity interests		
(3)0 ther		_
(A) EQUITY FUNDS	8,135,139	F
(B) HEDGE FUNDS	381,292	F
(C) PRIVATE EQUITY FUNDS	420,203	F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	8,936,634	
Part VIII Investments—Program Related. Se	e Form 990, Part X, line	
(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	•	
Part IX Other Assets. See Form 990, Part X, I		
(a) Descri	ption	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line	15 \	
Part X Other Liabilities. See Form 990, Part		
1 (a) Description of Liability	(b) A mount	
Federal Income Taxes		
INTEREST RATE SWAPS	6,764,756	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)		

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	31,691,415
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	31,748,013
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-56,598
4	Net unrealized gains (losses) on investments	4	1,658,362
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	683,449
9	Total adjustments (net) Add lines 4 - 8	9	2,341,811
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	2,285,213
Par	t XIII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	31,298,534
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d -2,082,853		
e	Add lines 2a through 2d	2e	-424,491
3	Subtract line 2e from line 1	3	31,723,025
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	-31,610
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	31,691,415
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	
1	Total expenses and losses per audited financial statements	1	29,013,321
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	<u> </u>	
a	Donated services and use of facilities		
b	Prior year adjustments		
С	Other losses	-	
d	Other (Describe in Part XIV)	1	
e	Add lines 2a through 2d	2e	753,982
3	Subtract line 2e from line 1	3	28,259,339
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV) 4b 3,488,674	1	
c	Add lines 4a and 4b	4c	3,488,674
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	31,748,013
	A VIV. Complemental Information		

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

additional information	1	
Ident if ier	Return Reference	Explanation
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	BOARD DESIGNATED ENDOWMENT FUNDS ARE USED AT THE DISCRETION OF THE BOARD, AS MAY VARY FROM TIME-TO-TIME INTEREST AND DIVIDENDS EARNED ON DONOR-RESTRICTED ENDOWMENT FUNDS ARE USED FOR THE PURPOSE STIPULATED BY THE DONORS DUE TO THE RELATIVELY SMALL SIZE OF ITS ENDOWMENT, THE SCHOOL HAS NOT ENACTED A POLICY OF SPENDING PRINCIPAL OR PRINCIPAL APPRECIATION OF THE FUNDS (ABSENT DONOR REQUIREMENTS TO THE CONTRARY)
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	THE SCHOOL BELIEVES THAT IT HAS NO LIABILITY FOR UNCERTAIN TAX POSITIONS AND, THEREFORE, THE SCHOOL'S AUDITED FINANCIAL STATEMENTS DO NOT INCLUDE A FOOTNOTE ADDRESSING THE EXISTENCE OF SUCH A LIABILITY
PART XI, LINE 8 - OTHER ADJUSTMENTS		CHANGE IN VALUE OF INTEREST RATE SWAPS 1,396,967 CHANGE IN VALUE OF BENEFICIAL INTEREST IN PERPETUAL TRUST 8,854 CHANGE IN VALUE OF LONG- TERM RECEIVABLES -722,372
PART XII, LINE 2D - OTHER ADJUSTMENTS		TUITION FINANCIAL ASSISTANCE -3,461,703 CUSTODIAL FEES -26,971 CHANGE IN VALUE OF INTEREST RATE SWAPS 1,396,968 CHANGE IN VALUE OF BENEFICIAL INTEREST IN PERPETUAL TRUST 8,854 ROUNDING -1
PART XII, LINE 4B - OTHER ADJUSTMENTS		COST OF GOODS SOLD -31,610
PART XIII, LINE 2D - OTHER ADJUSTMENTS		CHANGE IN VALUE OF LONG-TERM RECEIVABLES 722,372 COST OF GOODS SOLD 31,610
PART XIII, LINE 4B - OTHER ADJUSTMENTS		TUITION FINANCIAL ASSISTANCE 3,461,703 CUSTODIAL FEES 26,971

Employer identification number

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

LA JOLLA COUNTRY DAY SCHOOL

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ. OMB No 1545-0047

2010

Open to Public Inspection

95-1875978 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? Yes d Copies of all material used by the organization or on its behalf to solicit contributions? 4d Yes If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? 5a Νo **b** Admissions policies? 5b Νo c Employment of faculty or administrative staff? 5c Νo d Scholarships or other financial assistance? 5d Νo e Educational policies? 5e Νo f Use of facilities? 5f Νo g Athletic programs? 5g Νo h Other extracurricular activities? 5h Νo If you answered "Yes" to any of the above, please explain If you need more space, use Part II 6a Does the organization receive any financial aid or assistance from a governmental agency? 6а Νo **b** Has the organization's right to such aid ever been revoked or suspended? 6b Νo If you answered "Yes" to either line 6a or line 6b, explain on Part II 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II 7 Yes

Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
EXPLANATION OF NONDISCRIMINATORY POLICY PUBLICATION	,	NOTICE OF NONDISCRIMINATORY POLICY WAS ADVERTISED IN THE SAN DIEGO UNION TRIBUNE ON FEBRUARY 10, 2011

Schedule E (Form 990 or 990-EZ) 2010

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule I

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

DLN: 93493065009192

Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Name of the organization LA JOLLA COUNTRY DAY SCHOOL

Employer identification number

						95-1875978	
Part I General Information	n on Grants and	d Assistance					
 Does the organization maintain the selection criteria used to av Describe in Part IV the organization 	vard the grants or as	sıstance?					✓ Yes / N
Part II Grants and Other A Form 990, Part IV, lin duplicated if additional	e 21 for any recip	ient that received r	nore than \$5,000. Ch	eck this box if no one	recipient receive	ed more than \$5,000	
1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grar or assistance
2 Enter total number of section 503 Enter total number of other organization						· · · · · • • • • • • • • • • • • • • •	
For Privacy Act and Panerwork Reduction				Cat No. 50055P			le I (Form 990) 2010

rt III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22
	Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) STUDENT FINANCIAL ASSISTANCE	282	3,461,703		FMV	

Part IV Suppleme	ental Information. Complete t	this part to provide the information required in Part I, line 2, and any other additional information.
Ident if ier	Return Reference	Explanation
OTHER INFORMATION		SCHEDULE I, PART I, LINE 2 THE FINANCIAL ASSISTANCE COMMITTEE MEETS AT LEAST ANNUALLY TO REVIEW

DEMONSTRATED NEEDS BASIS

Schedule I (Form 990) 2010

DLN: 93493065009192

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Part IV, question 23. ► Attach to Form 990. ► See separate instructions. Open to Public Inspection

Name of the organization LA JOLLA COUNTRY DAY SCHOOL **Employer identification number**

95-1875978

Pa	art I Questions Regarding Compensation				
			Yes	Νο	
1a	Check the appropiate box(es) if the organization provided any of the following 990, Part VII, Section A, line 1a Complete Part III to provide any relevant				
	First-class or charter travel	ance or residence for personal use			
	☐ Travel for companions ☐ Payments for	ousiness use of personal residence			
	Tax idemnification and gross-up payments Health or soci	al club dues or initiation fees			
	Discretionary spending account Personal serv	ces (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a writing reimbursement orprovision of all the expenses described above? If "No," c	amountate Dank III to accordance	b Yes		
2	Did the organization require substantiation prior to reimbursing or allowing	· · · · · · · · · · · · · · · · · · ·			
	officers, directors, trustees, and the CEO/Executive Director, regarding the	e items checked in line 1a?	2 Yes	 	
3	Indicate which, if any, of the following the organization uses to establish the organization's CEO/Executive Director Check all that apply				
	Compensation committee				
		survey or study			
	Form 990 of other organizations Approval by the	ne board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, lin or a related organization	e 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control payment from the orga	nization or a related organization?	а	Νο	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?				
c	c Participate in, or receive payment from, an equity-based compensation arrangement?				
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable an	nounts for each item in Part III			
	Only $501(c)(3)$ and $501(c)(4)$ organizations only must complete lines 5-9.				
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organiz compensation contingent on the revenues of	ation pay or accrue any			
а	The organization?	5	а	Νo	
b	Any related organization?	_ 5	b	Νo	
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organiz compensation contingent on the net earnings of	ation pay or accrue any			
а	The organization?	6	а	Νo	
Ь	Any related organization?	6	ь	Νo	
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organiz payments not described in lines 5 and 6? If "Yes," describe in Part III		7	No	
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuar subject to the initial contract exception described in Regs section 53 495 in Part III	8-4(a)(3)? If "Yes," describe			
_		 	3	No	
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption section 53 4958-6(c)?	•	•		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	.SC compensation	(C) Retirement and		(E) Total of columns	(F) Compensation
		componsation incentive reportable		(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) CHRISTOPHER SCHUCK	(1) (11)	234,999	0	181,132	9,000	7,310 0	432,441 0	(
(2) BRUCE NELSON	(1) (11)	202,836	_	0	15,213 0	7,310 0	225,359	(
(3) MARK MARCUS	(ı) (ıı)	199,345 0		4,777 0	14,951 0			(
(4) SARAH BAKHIET	(ı) (ıı)	144,636 0	_	0	10,848		1	(
(5) MARNA WEISS	(ı) (ıı)	133,269 0		`	9,995 0	7,310 0	150,574 0	(
(6)								
(7)				'				
(8)	+	†		†				
(9)	+	†		†				
(10)	+			†				
(11)	+	†		†				
(12)	+	+		 				
(13)	+	+		 				
(14)	+	+		 				
(15)	+	+		 				
(16)		+		<u></u>				

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
	1	AS PART OF THE HEAD OF SCHOOL'S EMPLOYMENT CONTRACT, THE SCHOOL PROVIDED HIM WITH A HOUSING ALLOWANCE, ANNUAL PERFORMANCE BONUS, AND AN AUTOMOBILE ALL OF THIS IS INCLUDED IN THE HEAD OF SCHOOL'S REPORTED W-2 COMPENSATION

Schedule J (Form 990) 2010

DLN: 93493065009192 OMB No 1545-0047

2010

Open to Public **Inspection**

Schedule K (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Name of the organization

LA JOLLA COUNTRY DAY SCHOOL

Employer identification number

LA.	95-							95-1875978														
Pä	art I Bond Issues																					
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price (f) Description of Purpose		(d) Date Issued (e) Issue Price (f) Descript		(e) Issue Price (f) Description of Purpose		(f) Description of Purpose		Description of Purpose		(f) Description of Purpose		(g) De	(g) Defeased		(h) O n ed Behalf of Issuer) Pool ancing
										Yes	No	Yes	No	Yes	No							
A _	ABAG FINANCE AUTHORITY CONSTRUCTION BOND	94-3130123	00037CQQ6	10-14-2010	29,850		REFU BO N I	INDING OF DS	PRIOR		Х		Х		х							
_ _																						
Pa	rt III Proceeds				1																	
1	A mount of bonds retired				A			E	3		С			D								
	A mount of bonds legally defeas	sed																				
3	Total proceeds of issue				2	9,850,0	000															
4	Gross proceeds in reserve fund	ds																				
5	Capitalized interest from proce	eeds																				
6	Proceeds in refunding escrow																					
7	Issuance costs from proceeds																					
8	Credit enhancement from proc	eeds																				
9	Working capital expenditures f	rom proceeds																				
10	Capital expenditures from proc	eeds																				
11	Other spent proceeds				2	9,702,	613															
12	Other unspent proceeds					147,	387															
13	Year of substantial completion	l			201	0																
					Yes	No		Yes	No	Yes		No	Yes	-	No							
14	Were the bonds issued as part	of a current refundi	ng issue?		Х																	
15	Were the bonds issued as part	of an advance refur	nding issue?			Х																
16	Has the final allocation of proc	eeds been made?				Х																
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?			x																		
Pa	rt IIII Private Business U	se						E	, 1		С		<u> </u>	D								
					Yes	No	_	Yes	No	Yes	$\overline{}$	No	Yes		No							

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Pari	Jse	(Continued
------	-----	------------

			4		В		C)
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?		×						
b	Are there any research agreements that may result in private business use of bond-financed property?		×						
С	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	Х							
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government								
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5								
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	Х							
Pai	t IV Arbitrage				-				

Part IV	Arbitrage

		Α		В	}	C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and								
	Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?								
	bolid 133de		X						
2	Is the bond issue a variable rate issue?	X							
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?								
	into a neage with respect to the bolid issue.		×						
			_ ^						
ь	Name of provider								
	Term of hedge								
С .	Was the hedge superintegrated?								
d	was the heage superintegrated?								
е	Was a hedge terminated?								
4a	Were gross proceeds invested in a GIC?		Х						
ь	Name of provider		•		•		•		
	Term of GIC								
С							T		ı
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary								
	period?	×							
6	Did the bond issue qualify for an exception to rebate?								
		1	· ·		1	1	1	1	1

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Ident if ier	Return Reference	Explanat ion

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493065009192

(Form 990 or 990-EZ)

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Schedule L

Employer identification number Name of the organization LA JOLLA COUNTRY DAY SCHOOL Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) Corrected? (a) Name of disqualified person 1 (b) Description of transaction Yes No 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (f) (b) Loan to (e) In Approved (g)Written (a) Name of interested person and or from the (c)Original (d)Balance due default? by board or agreement? organization? principal amount purpose committee? Yes Τо From Yes Yes Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (b) Relationship between interested person (a) Name of interested person (c)A mount of grant or type of assistance and the organization (1) DISCLOSURE NOT REQUIRED DISCLOSURE NOT REQUIRED 9,000

Part TV Bus	iness Transact	tions Involving T	nterested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete if the organization	m answered res on	101111 330, 1 arc 1 v , 111	10 200, 200, 01 20C.		
(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	(e) Sharing o organization's revenues?	
	organization			Yes	No

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

xplanat ion
×

Schedule L (Form 990 or 990-EZ) 2010

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DLN: 93493065009192

OMB No 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

SCHEDULE M

(Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Name of the organization

Employer identification number

.A JO	LLA COUNTRY DAY SCHOOL				95-1875978			
Pa	rt I Types of Property							
		(a) Check if applicable	(b) Number of Contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	Method of determining of amounts		ontribut	ion
1	Art—Works of art			_				
2	Art—Historical treasures							
3	Art—Fractional interests							
4	Books and publications	Х		2,804	FAIR MARKET VAL	.UE		
	Clothing and household							
good	ds							
_								
	Boats and planes Intellectual property							
	Securities—Publicly traded	X	3	22 976	FAIR MARKET VAL			
	Securities—Closely held stock	^	3	33,870	FAIR MARKET VAL	<u>0E</u>		
11	Securities—Partnership, LLC, or trust interests .							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation							
	contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
	Food inventory							
	Drugs and medical supplies							
	Taxidermy							
	Historical artifacts							
	Scientific specimens							
24	Archeological artifacts .							
25	COMPUTER Other►(PROGRAMS)	l x	1	75	 FAIR MARKET VAL	HE		
	Other ► (INSTRUMENTS)	X	1		FAIR MARKET VAL			
20	ART		_					
27	Other ► (SUPPLIES)	X	1	2,700	FAIR MARKET VAL	.UE		
28	Other ► (FOOD)	Х	4	4,586	FAIR MARKET VAL	.UE		
29	Number of Forms 8283 received b for which the organization complet				29			
							Yes	No
30a	During the year, did the organization							
	must hold for at least three years f			on, and which is not require	d to be used			
	for exempt purposes for the entire					30a		No
b	If "Yes," describe the arrangemen	t ın Part I	I					
31	Does the organization have a gift a	·		·		31	Yes	
∍∠ā	Does the organization hire or use t contributions?		es of related organizations			32a	Yes	
ь 33	If "Yes," describe in Part II If the organization did not report re	evenuesı	n column (c) for a type of p	roperty for which column (a) is checked,			
	december on Death II					1 '		

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Ident if ier	Ret urn Reference	Explanation
THIRD PARTY USE	,	THE ORGANIZATION USES ITS INVESTMENT BROKERS, FIRST REPUBLIC SECURITIES, TO PROCESS AND SELL CONTRIBUTED STOCKS

Schedule M (Form 990) 2010

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As Filed Data -

DLN: 93493065009192

Employer identification number

95-1875978

OMB No 1545-0047

Open to Public Inspection

SCHEDULE 0 (Form 990 or 990-EZ)

Name of the organization LA JOLLA COUNTRY DAY SCHOOL

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B,		THE SCHOOL'S FORM 990 IS PREPARED BY AN OUTSIDE ACCOUNTING FIRM BASED UPON INFORMATION PROVIDED BY THE SCHOOL THE FULL COPY IS REVIEWED BY INTERNAL MANAGEMENT OF THE SCHOOL FOR ACCURACY AND COMPLETENESS THE AUDIT COMMITTEE THEN REVIEWS THE FULL FORM 990 AS THE
LINE 11		LAST STEP IN THE REVIEW PROCESS, AN ELECTRONIC PUBLIC DISCLOSURE COPY OF THE FORM 990 IS MADE AVAILABLE FOR VIEWING TO EACH VOTING MEMBER OF THE SCHOOL'S GOVERNINING BODY VIA A PASSWORD-PROTECTED WEB SITE BEFORE IT IS FILED WITH THE IRS

Identifier	Return Reference	Explanation
	· '	THE ORGANIZATION REGULARLY AND CONSISTENTLY MONITORS AND ENFORCES COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY BY HAVING AN ANNUAL WRITTEN CONFIRMATION BY ALL AFFACTED INDIVIDUALS WHO ARE INSTRUCTED TO NOTIFY THE SCHOOL OF ANY SUBSEQUENT CHANGES

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	THE PROCESS FOR DETERMINING COMPENSATION OF THE SCHOOL'S HEAD OF SCHOOL AND OTHER KEY EMPLOYEES INVOLVES THE FOLLOWING AT THE TIME OF CONTRACT RENEWAL, NOT NECESSARILY ON AN ANNUAL BASIS 1 IDENTIFICATION OF KEY EMPLOYEES 2 REVIEW AND APPROVAL BY A SUBCOMMITTEE OF THE BOARD OF TRUSTEES (GOVERNING BODY) AND THEN BY THE FULL BOARD 3 USE OF DATA AS TO COMPARABLE COMPENSATION FOR SIMILARLY QUALIFIED PERSONS IN FUNCTIONALLY COMPARABLE POSITIONS AT SIMILARY SITUATED ORGANIZATIONS 4 CONTEMPORANEOUS DOCUMENTATION AND RECORDKEEPING WITH RESPECT TO DELIBERATIONS AND DECISIONS REGARDING THE COMPENSATION ARRANGEMENT

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	NO DOCUMENTS MADE AVAILABLE TO THE PUBLIC

ldentifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED GAINS ON INVESTMENTS 1,658,362 CHANGE IN VALUE OF INTEREST RATE SWAPS 1,396,967 CHANGE IN VALUE OF BENEFICIAL INTEREST IN PERPETUAL TRUST 8,854 CHANGE IN VALUE OF LONG-TERM RECEIVABLES -722,372 TOTAL TO FORM 990, PART XI, LINE 5 2,341,811

Software ID: Software Version:

EIN: 95-1875978

Name: LA JOLLA COUNTRY DAY SCHOOL

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors											
(B) A verage hours per week		tion (che)			(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations		
	individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former					
1 00	Х		х				0	0	0		
1 00	X		х				0	0	0		
1 00	Х		х				0	0	0		
1 00	X		х				0	0	0		
1 00	Х		х				0	0	0		
1 00	X		х				0	0	0		
1 00	Х						0	0	0		
1 00	X						0	0	0		
1 00	X						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
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1 00	Х						0	0	0		
1 00	Х						0	0	0		
0 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
	(B) Average hours per week 1 00 1 00 1 00 1 00 1 00 1 00 1 00 1	(B) Average hours per week Post Post Post Post Post Post Post Post Post Post Post Post Post Post Post 	(B) Average hours per week 1 00	(B) A verage hours per week	C	C	C	C	Compensation		

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week	Posi t	(C tion (hat a	che		I		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			
JING WANG TRUSTEE	0 00	Х						0	0	0
LUCY SMITH CONROY-EX-OFFICIO TRUSTE ALUMNI LEADERSHIP COUNCIL PRESIDENT	1 00	х						0	0	0
ROBIN WEBSTER-EX-OFFICIO TRUSTEE PARENTS ASSOCIATION PRESIDENT	1 00	Х						0	0	0
CHRISTOPHER SCHUCK HEAD OF SCHOOL	40 00				х			416,131	0	16,310
BRUCE NELSON CHIEF FINANCIAL OFFICER	40 00				х			202,836	0	22,523
MARK MARCUS ASSISTANT HEAD OF SCHOOL OPERATIONS	40 00				х			204,122	0	22,261
SARAH BAKHIET ASSISTANT HEAD OF SCHOOL ACADEMICS	40 00					X		144,636	0	18,158
MARNA WEISS LOWER SCHOOL DIRECTOR	40 00					Х		133,269	0	17,305
RODERICK JEMISON UPPER SCHOOL DIRECTOR	40 00					Х		111,244	0	15,653
JEFF HUTZLER ATHLETIC DIRECTOR	40 00					Х		111,485	0	15,671
VINCENT TRAVAGLIONE DIRECTOR OF ADMISSION	40 00					х		107,128	0	15,345