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Form **990** 

Department of the Treasury
Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2010

OMB No 1545-0047

Open to Public Inspection

|                                |          |                       | <u> </u>   |  |                     |                                       | Zinspection                           |
|--------------------------------|----------|-----------------------|--|--|---------------------|---------------------------------------|---------------------------------------|
|                                |          |                       | lendar year, or tax year begin  C Name of organization       | ning 07-01-2010 and ending 06-30-203   | .1                  | D Employe                             | er identification number              |
| _                              |          | applicable            | THE EPISCOPAL HOME COMMUNI                                   | TIES   |                     | 05 164                                | 2272                                  |
| _                              | Iress ch | -                     | Doing Business As  |  |                     | 95-164                                |                                       |
| _                              | ne cha   | -                     |  |  |                     | E Telephor                            | ne number                             |
| Inıt<br>—                      | ıal retu | ırn                   | Number and street (or P O box i<br>1111 SOUTH ARROYO PARKWAY | f mail is not delivered to street address)   | Room/suite          | (626) 4                               | 03-5880                               |
| Ter                            | mınate   | ed                    |  |  |                     | C C                                   | ounts d 151 050 300                   |
| Am                             | ended    | return                | City or town, state or country, an PASADENA, CA 91105        | d ZIP + 4  |                     | <b>G</b> Gross rec                    | eıpts \$ 151,859,288                  |
| App                            | lication | n pending             | . Horistian, on 91103  |  |                     | _                                     |                                       |
|                                |          |                       | F Name and address of p                                      | rincipal officer   | H(a) Is this a      | a group return for a                  | affiliates? Yes Vo                    |
|                                |          |                       | JAMES S ROTHROCK<br>1111 S ARROYO PKWY 2                     | 3.0  |                     |                                       |                                       |
|                                |          |                       | PASADENA, CA 91105   |  | 1                   | affiliates includ                     |                                       |
|                                |          |                       |  |  |                     | o," attach a l<br>ip exemption        | ist (see instructions)                |
| Ta:                            | x-exem   | npt status            | 501(c)(3)  | ¶ (insert no )   | H(c) Grou           | ip exemption                          | namber F                              |
| ı w                            | ebsite   | e: ► WW               | W EPISCOPALHOME ORG  |  | ]                   |                                       |                                       |
| <b>€</b> Form                  | n of or  | ganization            | Corporation Trust Associa                                    | tion  Other ▶  | L Year of fo        | rmation 1920                          | M State of legal domicile CA          |
|                                | rt I     |                       | mary   | non, one, p  | <b>L</b> rear or ro | mation 1920                           | 11 State of legal dofficile of        |
|                                |          |                       | <u> </u>   | sion or most significant activities  |                     |                                       |                                       |
|                                |          |                       | _  | IES PROVIDES A BROAD SPECTRUM  | OFCAREAND           | SERVICES                              | TO OLDER ADULTS                       |
| Governance                     | :        |                       |  |  |                     |                                       |                                       |
| <u> </u>                       |          |                       |  |  |                     |                                       |                                       |
| <u> </u>                       | 2        | Check th              | is box 🛏 if the organization                                 | discontinued its operations or disposed  | of more than 2      | 5% of its ne                          | t assets                              |
|                                |          |                       | ,  | rning body (Part VI, line 1a)  |                     | 1                                     | 15                                    |
| Activities &                   |          |                       |  | rs of the governing body (Part VI, line 1b   |                     | <u> </u>                              | 1 14                                  |
| <u>ee</u>                      |          |                       |  | n calendar year 2010 (Part V, line 2a)   | •                   |                                       |                                       |
|                                |          |                       | nber of volunteers (estimate i                               |  |                     |                                       |                                       |
| 2                              |          |                       | ·  | Part VIII, column (C), line 12   |                     | 7                                     |                                       |
|                                |          |                       |  | e from Form 990-T, line 34   |                     | 7                                     |                                       |
|                                |          |                       |  | ,  | Prio                | r Year                                | Current Year                          |
|                                | 8        | Contrib               | outions and grants (Part VIII,                               | line 1h)   |                     | 72,825                                |                                       |
| 喜                              | 9        |                       | ,  | , line 2g)   |                     | 39,690,71                             | · · · · · · · · · · · · · · · · · · · |
| Rayent                         | 10       | -                     | · · · · · · · · · · · · · · · · · · ·                        | mn (A), lines 3, 4, and 7d)  |                     | 3,934,687                             |                                       |
| æ                              | 11       |                       |  | (,), lines 5, 6d, 8c, 9c, 10c, and 11e)  |                     | 290,328                               |                                       |
|                                | 12       |                       |  | L1 (must equal Part VIII, column (A), lir  | ne                  | <u> </u>                              |                                       |
|                                |          |                       |  |  |                     | 43,988,551                            |                                       |
|                                | 13       |                       |  | art IX, column (A), lines 1-3)   |                     |                                       | 0                                     |
|                                | 14       |                       |  | t IX, column (A), line 4)  | _                   | (                                     | 0                                     |
| 82                             | 15       | Salarıe<br>10)        | s, other compensation, emplo                                 | oyee benefits (Part IX, column (A), lines  | 5 –                 | 19,914,762                            | 21,002,474                            |
| Expenses                       | 16a      | ,                     | sional fundraising fees (Part I                              | X, column (A), line 11e)   |                     |                                       | 0 0                                   |
| <del>5</del>                   | ь        |                       | ndraising expenses (Part IX, column                          |  |                     |                                       |                                       |
| Ð                              | 17       |                       |  | (D), line 25) • 04,120<br>), lines 11a-11d, 11f-24f)   |                     | 22,956,636                            | 21,065,746                            |
|                                | 18       |                       |  | nust equal Part IX, column (A), line 25)   | '                   | 42,871,398                            |                                       |
|                                | 19       |                       |  | ne 18 from line 12   |                     | 1,117,153                             |                                       |
| <i>y</i> 07                    |          | Nevell                | ac less expenses subtract III                                | 20 110111111111111111111111111111111111  | Beginning           | g of Current                          |                                       |
| Net Assets of<br>Fund Balances |          |                       |  |  |                     | ear                                   | End of Year                           |
| 988<br>888                     | 20       | Total a               | ssets (Part X, line 16)                                      |  |                     | 254,265,298                           | 257,170,320                           |
| Z Z                            | 21       | Total lı              | abilities (Part X, line 26) .                                |  |                     | 184,895,60                            | 1 170,163,258                         |
| žΞ                             | 22       | Net as:               | sets or fund balances Subtra                                 | ct line 21 from line 20  |                     | 69,369,697                            | 87,007,062                            |
| Par                            | t II     | Signa                 | ature Block  |  |                     |                                       |                                       |
| anowl                          |          | and belief            |  | nined this return, including accompanying s<br>te. Declaration of preparer (other than offic |                     |                                       |                                       |
|                                |          |                       |  |  |                     |                                       |                                       |
|                                |          | ****                  |  |  |                     | )12-03-20                             |                                       |
| Sign                           |          | Signa                 | ture of officer  |  | Da                  | ate                                   |                                       |
| Here                           | 9        |                       | S S ROTHROCK CFO   |  |                     |                                       |                                       |
|                                |          | 11                    | or print name and title                                      |  | 1                   |                                       | _                                     |
|                                |          | Print/Type preparer's | EDIOU DAT  | Preparer's signature<br>ERICH RAIL   |                     | Check if self-<br>employed ▶ <b>Г</b> | _ PTIN                                |
| Paid                           |          | <u> </u>              | ne MARTIN WERBELOW LLP                                       |  |                     |                                       | Firm's EIN                            |
| Prepa                          |          | Fırm's add            | ress 300 N LAKE AVE SUITE 930                                |  |                     |                                       |                                       |
| Use (                          | Only     | 5 344                 | PASADENA CA 911014106  |  |                     |                                       | Phone no (626) 577-<br>1440           |

May the IRS discuss this return with the preparer shown above? (see instructions)  $\ \ .$ 

▼Yes No

| LOIII | Page .  |
|-------|---|
| Par   | Statement of Program Service Accomplishments Check if Schedule O contains a response to any question in this Part III   |
| 1     | Briefly describe the organization's mission   |
| FULF  | EPISCOPAL HOME COMMUNITIES OFFERS A BROAD SPECTRUM OF CARE AND SERVICES TO FOSTER GOOD HEALTH,<br>FILLMENT, AND SPIRITUAL WELL-BEING IN THE LIVES OF OLDER ADULTS WE SERVE PEOPLE OF ALL ECONOMIC MEANS AND<br>COMMITTED TO CHARITABLE CARE   |
|       |   |
| 2     | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  |
|       | If "Yes," describe these new services on Schedule O   |
| 3     | Did the organization cease conducting, or make significant changes in how it conducts, any program services?  |
|       | If "Yes," describe these changes on Schedule O  |
| 4     | Describe the exempt purpose achievements for each of the organization's three largest program services by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported  |
| 4a    | (Code ) (Expenses \$ 18,107,275 including grants of \$ ) (Revenue \$ 17,803,659)  |
|       | THE EPISCOPAL HOME COMMUNITIES (TEHC) OFFERS INDEPENDENT LIVING FOR ACTIVE PLDER ADULTS, PROVIDING A CONTINUUM OF CARE THAT INCLUDES SEVERAL STYLES OF ACCOMMODATIONS AND VARIOUS AMENITIES THESE AMENITIES INCLUDE, BUT ARE NOT LIMITED TO, 24-HOUR BUILDING AND GROUNDS SECURITY, WEEKLY HOUSEKEEPING, FITNESS CENTER, LIBRARY, FULL-SERVICE DINING ROOM, AND BEAUTY/BARBER SHOP TEHC ALSO PROVIDES DYNAMIC ACTIVITIES PROGRAMS, INCLUDING ON-CAMPUS CONCERTS, ART AND CERAMICS CLASSES, EXERCISE CLASSES, AND A VARIETY OF CHURCH SERVICES, IN ADDITION TO OFF-CAMPUS OUTINGS INCLUDING MOVIES, PLAYS, CONCERTS, SHOPPING AND OTHER CULTURAL EVENTS EACH CAMPUS FEATURES A WELLNESS PROGRAM TEHC UNDERWROTE BENEVOLENT CARE TOTALING \$770,990 FOR 28 INDEPENDENT LIVING RESIDENTS WHO WERE UNABLE TO PAY THE FULL COST OF THE ACCOMMODATIONS, CARE AND SERVICES PROVIDED THEM DURING FISCAL YEAR 2010 |
| 4b    | (Code ) (Expenses \$ 7,891,304 including grants of \$ ) (Revenue \$ 6,896,402)  |
| .5    | TEHC PROVIDES SUPPORTIVE SERVICES TO ASSISTED LIVING RESIDENTS WHO REMAIN IN THEIR RESIDENCES AND RECEIVE ADDITIONAL CARE, INCLUDING BATHING AND GROOMING ASSISTANCE, DRESSING AND WALKING ASSISTANCE, INCONTINENCE CARE, MEDICATION SUPERVISION, REGULAR HOUSEKEEPING, MONTHLY HEALTH ASSESSMENT, AND SPECIALIZED DIET GUIDANCE CHARITABLE CARE TOTALING \$1,539,265 WAS EXTENDED TO 32 RESIDENTS WHO WERE UNABLE TO PAY THE FULL COST OF THEIR CARE DURING FISCAL YEAR 2010   |
|       | (Code ) (Expenses \$ 11,418,323 including grants of \$ ) (Revenue \$ 12,339,759)  |
|       | TEHC PROVIDES 24-HOUR NURSING CARE TO FRAIL AND CHRONICALLY ILL OLDER ALULTS, AS WELL AS TO INDIVIDUALS RECOVERING FROM RECENT TRAUMAS SUCH AS STROKES AND HEART ATTACKS THE RANGE OF 24-HOUR SKILLED NURSING SERVICES INCLUDES MEDICAL SUPERVISION, PHYSICAL, OCCUPATIONAL AN SPEECH THERAPIES, HOUSEKEEPING, A DIETICIAN, AND A SPECIALIZED ACTIVITIES PROGRAM SKILLED NURSING CARE AND SERVICES TOTALING \$161,324 WAS PROVIDED TO 48 RESIDENTS WHO WERE UNABLE TO PAY THE FULL COST OF THEIR CARE DURING FISCAL YEAR 2010   |
|       | Other program services (Describe in Schedule O ) See also Additional Data for Description   |
|       | (Expenses \$ 209,153 including grants of \$ ) (Revenue \$ 85,060)   |
| 4e    | Total program service expenses►\$ 37,626,055  |

| Part IV | <b>Checklist of</b> | Required | Schedules |
|---------|---------------------|----------|-----------|
|---------|---------------------|----------|-----------|

|     |   |     | Yes | No  |
|-----|---|-----|-----|-----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A   | 1   | Yes |     |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 🕏  | 2   | Yes |     |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I  | 3   |     | Νο  |
| 4   | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II  | 4   |     | Νo  |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III                         | 5   |     | No  |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  | 6   |     | No  |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>                                | 7   |     | Νο  |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2   | 8   |     | Νο  |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9   |     | No  |
| 10  | Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi-<br>endowments? <i>If</i> "Yes," complete Schedule D, Part V  | 10  | Yes |     |
| 11  | If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable  |     |     |     |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.   | 11a | Yes |     |
| b   | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.  | 11b |     | Νο  |
| С   | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.  | 11c |     | Νο  |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.   | 11d | Yes |     |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.  | 11e | Yes |     |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.     | 11f | Yes |     |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII  | 12a |     | Νο  |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional              | 12b | Yes |     |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13  |     | Νο  |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a |     | No  |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> "Yes," complete Schedule F, Parts I and IV              | 14b |     | Νο  |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Parts II and IV   | 15  |     | Νο  |
| 16  | Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV.  | 16  |     | No  |
| 17  | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I (see instructions)                               | 17  |     | N o |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II   | 18  |     | Νο  |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III  | 19  |     | N o |
| 20a | Did the organization operate one or more hospitals? If "Yes," complete Schedule H   | 20a |     | Νο  |
| b   | If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)                  | 20b |     |     |

|     |   |     |     | 1 age 1 |
|-----|---|-----|-----|---------|
| Par | t IV Checklist of Required Schedules (continued)  |     |     |         |
| 21  | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21  |     | N o     |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22  |     | Νο      |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J            | 23  | Yes |         |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25 | 24a | Yes |         |
| ь   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b |     | Νo      |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  | 24c |     | No      |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d |     | Νο      |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a |     | No      |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I   | 25b |     | No      |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II                                | 26  |     | No      |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III        | 27  |     | No      |
| 28  | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)   |     |     |         |
| а   | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part  |     |     |         |
|     |   | 28a |     | Νo      |
| b   | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  | 28b |     | Νο      |
| c   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If</i> "Yes," complete Schedule L, Part IV   | 28c |     | Νο      |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  | 29  |     | Νo      |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  | 30  |     | No      |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  | 31  |     | No      |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  | 32  |     | No      |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I  | 33  |     | No      |
| 34  | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1   | 34  | Yes |         |
| 35  | Is any related organization a controlled entity within the meaning of section 512(b)(13)?   | 35  | Yes |         |
| а   | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   |     |     |         |
| 36  | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  | 36  |     | No      |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37  |     | No      |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?   | 38  | Yes | _       |

| Part V | Statements | Regarding | Other | <b>IRS</b> | <b>Filings</b> | and | Tax | Complianc | e |
|--------|------------|-----------|-------|------------|----------------|-----|-----|-----------|---|

|         | Check if Schedule O contains a response to any question in this Part V   |     |     |     |
|---------|--|-----|-----|-----|
|         |  |     | Yes | No  |
| la      | Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 103   |     |     |     |
| b       | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0  |     |     |     |
| c       | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?   | 1c  | Yes |     |
| 2a      | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this   |     |     |     |
| b       | return   | ٥.  | V   |     |
|         | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  | 2b  | Yes |     |
| Ba      | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a  |     | Νο  |
| Ь       | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O   | 3b  |     | .,, |
| la      | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?                                   | 4a  |     | Νο  |
| b       | If "Yes," enter the name of the foreign country 🕨  |     |     |     |
|         | See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts  |     |     |     |
|         | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a  |     | Νο  |
|         | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b  |     | Νo  |
| С       | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  | 5c  |     |     |
|         | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?  | 6a  |     | Νο  |
| b       | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  | 6b  |     |     |
| ,       | Organizations that may receive deductible contributions under section 170(c).  |     |     |     |
| а       | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  | 7a  |     | Νo  |
|         | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | 7b  |     |     |
| С       | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?   | 7c  |     | Νo  |
| d       | If "Yes," indicate the number of Forms 8282 filed during the year  |     |     |     |
| e       | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e  |     | Νo  |
| f       | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | 7f  |     | Νo  |
| g       | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   | 7g  |     |     |
| h       | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?   | 7h  |     |     |
| 3       | <b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | 8   |     |     |
| ,       | Sponsoring organizations maintaining donor advised funds.  |     |     |     |
|         | Did the organization make any taxable distributions under section 4966?  | 9a  |     |     |
|         | Did the organization make a distribution to a donor, donor advisor, or related person?   | 9b  |     |     |
| l0<br>a | Section 501(c)(7) organizations. Enter  Initiation fees and capital contributions included on Part VIII, line 12   10a   |     |     |     |
|         | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club   |     |     |     |
|         | facilities  Section F01(a)(13) experientions Enter   |     |     |     |
|         | Section 501(c)(12) organizations. Enter  Gross income from members or shareholders   |     |     |     |
|         | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )   |     |     |     |
| .2a     | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a |     |     |
|         | If "Yes," enter the amount of tax-exempt interest received or accrued during the   |     |     |     |
| L3      | year  Section 501(c)(29) qualified nonprofit health insurance issuers.   |     |     |     |
|         | Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O   | 13a |     |     |
|         |  |     |     |     |
| b       | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  |     |     |     |
| c       | Enter the amount of reserves on hand   |     |     |     |
| .4a     | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a |     | Νo  |
|         | If "Yes." has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O.   | 14b |     |     |

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| Se  | ection A. Governing Body and Management  |     |     |          |
|-----|--|-----|-----|----------|
|     |  |     | Yes | No       |
|     |  |     |     |          |
| 1a  | Enter the number of voting members of the governing body at the end of the tax   |     |     |          |
|     | year   |     |     |          |
| b   | Enter the number of voting members included in line 1a, above, who are independent   |     |     |          |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?  | 2   |     | No       |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?.   | . 3 |     | No       |
| 4   | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?   | 4   |     | No       |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's assets?   | 5   |     | No       |
| 6   | Does the organization have members or stockholders?  | 6   |     | No       |
| 7a  | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?  | 7a  |     | No       |
| b   | Are any decisions of the governing body subject to approval by members, stockholders, or other persons?  | 7b  |     | No       |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following   |     |     |          |
| а   | The governing body?  | 8a  | Yes |          |
| b   | Each committee with authority to act on behalf of the governing body?  | 8b  | Yes |          |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O   | 9   |     | No       |
|     | ection B. Policies (This Section B requests information about policies not required by the Internal  |     |     |          |
| Re  | evenue Code.)  |     |     | T        |
| 10- | Describe agreement on have level shouters burnels as affiliates?   | 10a | Yes | No<br>No |
|     | Does the organization have local chapters, branches, or affiliates?  | 104 |     | NO       |
| J   | affiliates, and branches to ensure their operations are consistent with those of the organization?   | 10b |     |          |
| 11a | Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?   | 11a |     | No       |
| b   | Describe in Schedule O the process, if any, used by the organization to review this Form 990   |     |     |          |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13   | 12a | Yes |          |
| b   | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  | 12b | Yes |          |
| c   | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done   | 12c | Yes |          |
| 13  | Does the organization have a written whistleblower policy?   | 13  | Yes |          |
| 14  | Does the organization have a written document retention and destruction policy?  | 14  | Yes |          |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?   |     |     |          |
| а   | The organization's CEO, Executive Director, or top management official   | 15a | Yes |          |
| b   | Other officers or key employees of the organization  | 15b | Yes |          |
|     | If "Yes" to line 15a or 15b, describe the process in Schedule O $$ (See instructions )   |     |     |          |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a  |     |     |          |
| _   | taxable entity during the year?  | 16a |     | No       |
| Ь   | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? |     |     |          |
|     |  | 16b |     |          |
|     | List the States with which a copy of this Form 990 is required to be filed CA  |     |     |          |
| 17  | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)  |     |     |          |

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply

Own website 🔽 Another's website 🔽 Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization F
  THE ORGANIZATION
  1111 SOUTH ARROYO PARKWAY NO 230

PASADENA, CA 91105

(626) 403-5880

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| <b>(A)</b><br>Name and Title                       | (B)<br>Average<br>hours<br>per                                |   | tion (<br>that a  | che |  | 11 |  | (D)<br>Reportable<br>compensation | (E)<br>Reportable<br>compensation            | (F)<br>Estimated<br>amount of other                   |  |
|--|---|---|---|-----|--|----|--|-----------------------------------|--|---|--|
|  | week (describe hours for related organizations in Schedule O) |   | Highest compensated employee Key employee Officer Institutional Trustee or director |     | Officer of the director of the |    | Former Highest compensated employee Key employee |                                   | from the<br>organization (W-<br>2/1099-MISC) | from related<br>organizations<br>(W- 2/1099-<br>MISC) | compensation<br>from the<br>organization and<br>related<br>organizations |
| (1) RONALD APEL<br>DIRECTOR, CHAIR                 | 5 00  | х |   | Х   |  |    |  | 0                                 | 0  | 0   |  |
| (2) SUSAN J LONG<br>DIRECTOR, VICE CHAIR           | 4 00  | х |   | х   |  |    |  | 0                                 | 0  | 0   |  |
| (3) MERLE BANTA<br>DIRECTOR, TREASURER             | 4 00  | х |   | х   |  |    |  | 0                                 | 0  | 0   |  |
| (4) JENNIFER FLEMING DEVOLL<br>DIRECTOR, SECRETARY | 4 00  | х |   | х   |  |    |  | 0                                 | 0  | 0   |  |
| (5) CATHY CLEMENT<br>DIRECTOR                      | 4 00  | х |   |     |  |    |  | 0                                 | 0  | 0   |  |
| (6) EDGAR JOHNSON<br>DIRECTOR                      | 4 00  | х |   |     |  |    |  | 0                                 | 0  | 0   |  |
| (7) RUSSEL KULLY<br>DIRECTOR                       | 4 00  | х |   |     |  |    |  | 0                                 | 0  | 0   |  |
| (8) BENJAMIN LEMON<br>DIRECTOR                     | 4 00  | х |   |     |  |    |  | 0                                 | 0  | 0   |  |
| (9) ALLEN W MATHIES MD<br>CHAIR                    | 4 00  | х |   |     |  |    |  | 0                                 | 0  | 0   |  |
| (10) DR DEBORAH NEWQUIST PHD<br>DIRECTOR           | 4 00  | х |   |     |  |    |  | 0                                 | 0  | 0   |  |
| (11) GERRY PUHARA<br>DIRECTOR                      | 4 00  | х |   |     |  |    |  | 0                                 | 0  | 0   |  |
| (12) REBECCA J THYNE<br>DIRECTOR                   | 4 00  | х |   |     |  |    |  | 0                                 | 0  | 0   |  |
| (13) ELSIE SADLER<br>DIRECTOR                      | 4 00  | х |   |     |  |    |  | 0                                 | 0  | 0   |  |
| (14) THOMAS WILLIS<br>DIRECTOR                     | 4 00  | х |   |     |  |    |  | 0                                 | 0  | 0   |  |
| (15) MARTHA TAMBURRANO<br>PRESIDENT & CEO          | 40 00   |   |   | х   |  |    |  | 329,338                           | 0  | 22,389  |  |
| (16) GREGORY BEARCE<br>VP OPERATIONS               | 40 00   |   |   | Х   |  |    |  | 269,288                           | 0  | 25,230  |  |

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| <b>(A)</b><br>Name and Title  | (B)<br>Average<br>hours<br>per                                | Posii<br>t                        | ((<br>tion (          | che     |              | II                           |          | (D) Reportable compensation from the | <b>(E)</b> Reportable compensation from related | <b>(F)</b> Estimated amount of other compensation        |
|---|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|----------|--------------------------------------|---|--|
|   | week (describe hours for related organizations in Schedule O) | Individual trustee<br>or director | Institutional Trustee | Officei | Kej emplojee | Highest compensated employee | Former   | organization (W-<br>2/1099-MISC)     | organizations<br>(W- 2/1099-<br>MISC)           | from the<br>organization and<br>related<br>organizations |
| (17) JAMES S ROTHROCK<br>VP FINANCE & CFO                               | 40 00   |                                   |                       | х       |              |                              |          | 247,951                              | 0   | 16,713   |
| (18) JANELLE MORTON PRESIDENT SOPHIE MILLER FOUNDATION                  | 40 00   |                                   |                       | Х       |              |                              |          | 0                                    | 150,259   | 12,043   |
| (19) STACIE OCAMPO<br>VP HUMAN RESOURCES                                | 40 00   |                                   |                       | х       |              |                              |          | 144,482                              | 0   | 17,646   |
| (20) JOSH JOHNSON<br>EXEC DIRECTOR                                      | 40 00   |                                   |                       |         | х            |                              |          | 168,929                              | 0   | 19,239   |
| (21) MAUREEN BEITH<br>EXEC DIRECTOR                                     | 40 00   |                                   |                       |         | х            |                              |          | 163,471                              | 0   | 10,162   |
| (22) CATHY SCHUMACHER<br>EXEC DIRECTOR                                  | 40 00   |                                   |                       |         | х            |                              |          | 151,357                              | 0   | 17,901   |
| (23) RALPH GUARINO<br>ADMINISTRATOR                                     | 40 00   |                                   |                       |         |              | х                            |          | 140,915                              | 0   | 8,890  |
| (24) DEBORAH FULTON<br>DIRECTOR OF NURSING                              | 40 00   |                                   |                       |         |              | х                            |          | 100,362                              | 0   | 11,917   |
|   |   |                                   |                       |         |              |                              |          |                                      |   |  |
| 1b Sub-Total  |   |                                   |                       |         |              |                              | <u> </u> |                                      |   | 1  |
| c Total from continuation sheets t                                      |   |                                   |                       |         |              | · ·                          | _        |                                      |   |  |
| d Total (add lines 1b and 1c)   |   |                                   |                       |         | · ·          |                              | ►        | 1,716,093                            | 150,259   | 162,130  |
| 2 Total number of individuals (inclu<br>\$100,000 in reportable compens |   |                                   |                       |         | ed a         | bove)                        | who      | received more than                   | 1   |  |

|   |  |   | Yes | No |   |
|---|--|---|-----|----|---|
| 3 | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> "Yes," complete Schedule J for such individual                                 | 3 |     | Νο |   |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual |   | V   |    | • |
|   |  | 4 | Yes |    |   |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person                       | 5 |     | Νο |   |

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A)<br>Name and business address   | (B) Description of services | (C)<br>Compensation |
|--|-----------------------------|---------------------|
| MARTINO & BINZER 270 FARMINGTON AVE 128 FARMINGTON, CT 06032                               | MARKETING                   | 761,523             |
| 5 NEX & COMPANY<br>1101 NORTH DEER CREEK ROAD<br>WALNUT, CA 91789                          | REHAB, THERAPY              | 742,907             |
| MORRISONS<br>PO BOX 102289<br>ATLANTA, GA 30368  | CATERING                    | 699,401             |
| PERKINS EASTMAN ARCHITECTS PC<br>115 5TH AVE<br>NEW YORK, NY 10003                         | ARCHITECT & ENGINEERING     | 666,357             |
| JADE CUSTOM CABINETS 4215 ALDERSON AVE UNIT E BALDWIN PARK, CA 91706                       | CONSTRUCTION                | 220,460             |
| 2 Total number of independent contractors (including but not limited to those listed above | ) who received more than    |                     |

| ( <b>D</b> ) Fundraising expenses | (D).                                   |  |   | rt IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations mus   | Par  |  |  |  |  |  |
|-----------------------------------|--|--|---|--|--|--|--|--|--|--|
| Fundraising                       | (D).                                   |  |   | Sect ion $501(c)(3)$ and $501(c)(4)$ organizat ions mus  |  |  |  |  |  |  |
| Fundraising                       | (D).                                   | Section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns.  All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D). |   |  |  |  |  |  |  |  |
|                                   | (C) Management and general expenses    | (B) Program service expenses   | (A) Total expenses  | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.  | Do no  |  |  |  |  |  |
| элреписи                          | успетат ехрепэсэ                       | Скрепаса   |   | Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21  | 1  |  |  |  |  |  |
|                                   |  |  |   | Grants and other assistance to individuals in the U.S. See Part IV, line 22  | 2  |  |  |  |  |  |
|                                   |  |  |   | Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16   | 3  |  |  |  |  |  |
|                                   |  |  |   | Benefits paid to or for members  | 4  |  |  |  |  |  |
| 36,537                            | 543,421                                | 252,923  | 832,881   | Compensation of current officers, directors, trustees, and key employees   | 5  |  |  |  |  |  |
|                                   |  |  |   | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)  | 6  |  |  |  |  |  |
|                                   | 797,140                                | 13,360,221   | 14,157,361  | Other salaries and wages   | 7  |  |  |  |  |  |
|                                   | 41,542                                 | 541,177  | 582,719   | Pension plan contributions (include section 401(k) and section 403(b) employer contributions)  | 8  |  |  |  |  |  |
|                                   | 234,674                                | 3,881,000  | 4,115,674   | Other employee benefits  | 9  |  |  |  |  |  |
|                                   | 84,079                                 | 1,229,760  | 1,313,839   | Payroll taxes  | 10   |  |  |  |  |  |
|                                   |  |  |   |  | а  |  |  |  |  |  |
|                                   | 281,433                                |  | 281,433   |  | ь  |  |  |  |  |  |
|                                   | 60,799                                 |  | 60,799  | Accounting   | c  |  |  |  |  |  |
|                                   |  |  | ·   | ·  | d  |  |  |  |  |  |
|                                   |  |  |   |  | e  |  |  |  |  |  |
|                                   | 454,036                                |  | 454,036   | Investment management fees   | f  |  |  |  |  |  |
|                                   | ,                                      |  | ,   |  | g  |  |  |  |  |  |
|                                   | 1,000                                  | 158,892  | 159,892   | Advertising and promotion  | 12   |  |  |  |  |  |
|                                   | ,                                      | ,  | ,   | Office expenses  | 13   |  |  |  |  |  |
|                                   |  |  |   | Information technology   | 14   |  |  |  |  |  |
|                                   |  |  |   | <u>-</u> .   |  |  |  |  |  |  |
|                                   | 131,695                                |  | 131.695   | <b>.</b>   |  |  |  |  |  |  |
|                                   |  | 13 102   | ,   | <b>'</b>   |  |  |  |  |  |  |
|                                   | 110,321                                | 13,102   | 121,023   | Payments of travel or entertainment expenses for any federal,  | 18   |  |  |  |  |  |
|                                   | 55,483                                 | 11,053   | 66,536  | · · · · · · · · · · · · · · · · · · ·  | 19   |  |  |  |  |  |
|                                   |  | 4,209,989  | 4,209,989   | · · · · · · · · · · · · · · · · · · ·  | 20   |  |  |  |  |  |
|                                   |  |  |   | <b>1</b>   | 21   |  |  |  |  |  |
|                                   | 121,188                                | 4,027,696  | 4,148,884   | · · · · · · · · · · · · · · · · · · ·  | 22   |  |  |  |  |  |
|                                   | 5,906                                  | 605,974  | 611,880   | Insurance  | 23   |  |  |  |  |  |
|                                   |  |  |   | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) | 24   |  |  |  |  |  |
|                                   | 143,532                                | 2,942,346  | 3,085,878   | SUPPLIES   | а  |  |  |  |  |  |
|                                   |  | 1,643,118  | 1,643,118   | UTILITIES  | b  |  |  |  |  |  |
|                                   |  | 1,159,114  | 1,159,114   | PURCHASED SERVICES SKIL  | c  |  |  |  |  |  |
| 27,583                            | 456,849                                | 624,643  | 1,109,075   | PURCHASED SERVICES OTHE  | d  |  |  |  |  |  |
|                                   |  | 762,656  | 762,656   | A MORTIZATION  | e  |  |  |  |  |  |
|                                   | 854,347                                | 2,202,391  | 3,056,738   | All other expenses   | f  |  |  |  |  |  |
| 64,120                            | 4,378,045                              | 37,626,055   | 42,068,220  | Total functional expenses. Add lines 1 through 24f   | 25   |  |  |  |  |  |
|                                   |  |  |   | <b>Joint costs.</b> Check here ▶ ☐ If following  | 26   |  |  |  |  |  |
| 33 3 55 7 7 7                     | 121,188<br>5,906<br>143,532<br>456,849 | 4,209,989  4,027,696  605,974  2,942,346  1,643,118  1,159,114  624,643  762,656  2,202,391  | 4,209,989  4,148,884 611,880  3,085,878 1,643,118 1,159,114 1,109,075 762,656 3,056,738 | State, or local public officials   | 19<br>20<br>21<br>22<br>23<br>24<br>a<br>b<br>c<br>d<br>e<br>f |  |  |  |  |  |

Part X Balance Sheet (A) (B) Beginning of year End of year 1,307,869 5.599.649 1 1,456,860 2 10.534.427 2 3 3 1,659,261 531,032 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 Schedule L . . . 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) **A**ssets 6 267,608 11,081,430 8 106,582 55,993 Prepaid expenses and deferred charges . . . . . . 320,193 497,360 10a Land, buildings, and equipment cost or other basis Complete 131,496,349 10a Part VI of Schedule D 37.763.536 ь Less accumulated depreciation . . . . . 10b 105,278,746 **10c** 93.732.813 86.639.281 11 11 77.246.727 8,154,000 9,000,000 12 Investments—other securities See Part IV, line 11 . . . . . . . . . 12 13 13 Investments—program-related See Part IV, line 11 . . 14 14 49.074.898 15 48.890.889 15 16 254, 265, 298 16 257,170,320 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 1,131,454 17 1,472,325 17 Accounts payable and accrued expenses . 18 18 66.872.553 19 19 66.993.356 79,110,000 20 20 77,150,000 Liabilities 21 21 Escrow or custodial account liability  $Complete\ Part\ IV\ of\ Schedule\ D$  . . 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 23 Secured mortgages and notes payable to unrelated third parties . . 24 24 Unsecured notes and loans payable to unrelated third parties . . . . 25 37.781.594 25 24,547,577 Other liabilities Complete Part X of Schedule D . . . . . 26 184.895.601 26 170,163,258 Total liabilities. Add lines 17 through 25 . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 65,550,697 83,491,926 Unrestricted net assets . . . . . Temporarily restricted net assets . . . . . 1,546,470 28 2,552,000 28 Fund 1,267,000 1,968,666 29 29 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. 5 30 30 Capital stock or trust principal, or current funds . . . . . Assets 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 31 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 69,369,697 33 87,007,062 33 Total net assets or fund balances . . . . . 34 Total liabilities and net assets/fund balances . . . . . 254,265,298 257,170,320

| Pai | Check if Schedule O contains a response to any question in this Part XI   |          |    | . [고 |         |
|-----|---|----------|----|------|---------|
| 1   | Total revenue (must equal Part VIII, column (A), line 12)   | 1        |    | 56,2 | 287,76  |
| 2   | Total expenses (must equal Part IX, column (A), line 25)  | 2        |    |      | 068,220 |
| 3   | Revenue less expenses Subtract line 2 from line 1   | 3        |    |      | 219,54  |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))   | 4        |    | 69,3 | 369,69  |
| 5   | Other changes in net assets or fund balances (explain in Schedule O)  | 5        |    | 3,4  | 417,82  |
| 6   | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))   | 6        |    | 87,0 | 007,06  |
| Pai | rt XII Financial Statements and Reporting   |          |    |      |         |
|     | Check if Schedule O contains a response to any question in this Part XII  |          |    | ᅜ    | •       |
|     |   |          |    | Yes  | No      |
| 1   | Accounting method used to prepare the Form 990 Cash Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O   |          |    |      |         |
| 2a  | Were the organization's financial statements compiled or reviewed by an independent accountant?   |          | 2a |      | No      |
| Ь   | Were the organization's financial statements audited by an independent accountant?  |          | 2b | Yes  |         |
| c   | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain |          |    |      |         |
|     | Schedule O  | •        | 2c | Yes  |         |
| d   | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both  | ıssued   |    |      |         |
|     | Separate basis Consolidated basis Both consolidated and separated basis   |          |    |      |         |
| 3а  | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in t<br>Single Audit Act and OMB Circular A-133?   | ne       | 3a |      | No      |
| b   | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the  | required | 3b |      |         |

**Employer identification number** 

#### DLN: 93493087008342

### OMB No 1545-0047

Inspection

### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

Attach to Form 990 or Form 990-EZ. See separate instructions.

Name of the organization THE EPISCOPAL HOME COMMUNITIES

|     | 15001   | AL HOME COMMONITIES   | 95-1642373                    |             |         |        |  |  |
|-----|---|---|-------------------------------|-------------|---------|--------|--|--|
| Par | τI  | Reason for Public Charity Status (All organizations must complete this part   |                               | tions       |         |        |  |  |
|     |   | zation is not a private foundation because it is (For lines 1 through 11, check only one box )  |                               |             |         |        |  |  |
| 1   |   | A church, convention of churches, or association of churches described in section 170(b)(1  | L)(A)(i).                     |             |         |        |  |  |
| 2   |   | A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)   |                               |             |         |        |  |  |
| 3   | $\Gamma$  | A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)   | )(iii).                       |             |         |        |  |  |
| 4   | Γ   | A medical research organization operated in conjunction with a hospital described in <b>sectio</b> hospital's name, city, and state   | n 170(b)(1)(A)                | (iii). Ente | r the   |        |  |  |
| 5   | Γ   | An organization operated for the benefit of a college or university owned or operated by a go   | vernmental uni                | t describe  | d ın    |        |  |  |
|     |   | section 170(b)(1)(A)(iv). (Complete Part II )   |                               |             |         |        |  |  |
| 6   | Γ   | A federal, state, or local government or governmental unit described in <b>section 170(b)(1)(A)(v).</b>   |                               |             |         |        |  |  |
| 7   | Γ   | An organization that normally receives a substantial part of its support from a governmenta described in section 170(b)(1)(A)(vi) (Complete Part II)  | l unit or from th             | e general   | public  |        |  |  |
| 8   | $\Gamma$  | A community trust described in section 170(b)(1)(A)(vi) (Complete Part II )   |                               |             |         |        |  |  |
| 9   | V   | An organization that normally receives (1) more than 331/3% of its support from contributi  | ons, membersh                 | ıp fees, ar | nd gros | SS     |  |  |
|     |   | receipts from activities related to its exempt functions—subject to certain exceptions, and   |                               |             | _       |        |  |  |
|     | its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses |   |                               |             |         |        |  |  |
|     |   | acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part II   | Ι)                            |             |         |        |  |  |
| 10  | $\Gamma$  | An organization organized and operated exclusively to test for public safety. See <b>section 50</b> °   |                               |             |         |        |  |  |
| 11  | Γ   | An organization organized and operated exclusively for the benefit of, to perform the function one or more publicly supported organizations described in section 509(a)(1) or section 509 the box that describes the type of supporting organization and complete lines 11e through a Type I b Type II c Type III - Functionally integrated | 9(a)(2) See <b>sec</b><br>11h | •           | a)(3).  | Check  |  |  |
| e   | Γ   | By checking this box, I certify that the organization is not controlled directly or indirectly be other than foundation managers and other than one or more publicly supported organization section 509(a)(2)   |                               |             |         |        |  |  |
| f   |   | If the organization received a written determination from the IRS that it is a Type I, Type II check this box   | or Type III sup               | pporting o  | rganız  | ation, |  |  |
| g   |   | Since August 17, 2006, has the organization accepted any gift or contribution from any of t following persons?  |                               |             |         |        |  |  |
|     |   | (i) a person who directly or indirectly controls, either alone or together with persons descri  | bed in (ii)                   |             | Yes     | No     |  |  |
|     |   | and (III) below, the governing body of the the supported organization?  |                               | 11g(i)      |         |        |  |  |
|     |   | (ii) a family member of a person described in (i) above?  |                               | 11g(ii)     |         |        |  |  |
|     |   | (iii) a 35% controlled entity of a person described in (i) or (ii) above?   |                               | 11g(iii)    |         |        |  |  |
| h   |   | Provide the following information about the supported organization(s)   |                               |             |         |        |  |  |

| (i)<br>Name of<br>supported<br>organization | (ii)<br>EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (see | (iv) Is the organizati col (i) list your gove docume | e<br>ion in<br>ted in<br>rning | organizat<br>col (i) of | (v) I you notify the rganization in ol (i) of your support? |     | e<br>on in<br>anized<br>S ? | (vii)<br>A mount of<br>support |
|---|-------------|---|--|--------------------------------|-------------------------|---|-----|-----------------------------|--------------------------------|
|   |             | instructions))  | Yes  | No                             | Yes                     | No  | Yes | No                          |                                |
|   |             |   |  |                                |                         |   |     |                             |                                |
|   |             |   |  |                                |                         |   |     |                             |                                |
|   |             |   |  |                                |                         |   |     |                             |                                |
|   |             |   |  |                                |                         |   |     |                             |                                |
| Total                                       |             |   |  |                                |                         |   |     |                             |                                |

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

|          | dider rate III. If the  | organización i      | ans to quanty t    | maci die tests      | iisted below, pie    | case complet      | c raic III.    |
|----------|---|---------------------|--------------------|---------------------|----------------------|-------------------|----------------|
| S        | ection A. Public Support  |                     | _                  |                     |                      |                   |                |
| Cale     | endar year (or fiscal year beginning in)                          | (a) 2006            | <b>(b)</b> 2007    | (c) 2008            | ( <b>d)</b> 2009     | (e) 2010          | (f) Total      |
| 1        | Gifts, grants, contributions, and                                 |                     |                    |                     |                      |                   |                |
|          | membership fees received (Do not                                  |                     |                    |                     |                      |                   |                |
|          | ınclude any "unusual  |                     |                    |                     |                      |                   |                |
|          | grants ")   |                     |                    |                     |                      |                   |                |
| 2        | Tax revenues levied for the                                       |                     |                    |                     |                      |                   |                |
|          | organization's benefit and either                                 |                     |                    |                     |                      |                   |                |
|          | paid to or expended on its  |                     |                    |                     |                      |                   |                |
| _        | behalf  |                     |                    |                     |                      |                   |                |
| 3        | The value of services or facilities                               |                     |                    |                     |                      |                   |                |
|          | furnished by a governmental unit to                               |                     |                    |                     |                      |                   |                |
|          | the organization without charge                                   |                     |                    |                     |                      |                   |                |
|          | Total. Add lines 1 through 3                                      |                     |                    |                     |                      |                   |                |
| 5        | The portion of total contributions by                             |                     |                    |                     |                      |                   |                |
|          | each person (other than a   |                     |                    |                     |                      |                   |                |
|          | governmental unit or publicly                                     |                     |                    |                     |                      |                   |                |
|          | supported organization) included on line 1 that exceeds 2% of the |                     |                    |                     |                      |                   |                |
|          | amount shown on line 11, column                                   |                     |                    |                     |                      |                   |                |
|          | (f)   |                     |                    |                     |                      |                   |                |
| 6        | Public Support. Subtract line 5 from                              |                     |                    |                     |                      |                   |                |
| Ü        | line 4  |                     |                    |                     |                      |                   |                |
| S        | ection B. Total Support   | 1                   |                    |                     |                      | I                 |                |
|          | endar year (or fiscal year beginning                              |                     |                    |                     |                      |                   |                |
| Cur      | in) ►   | (a) 2006            | <b>(b)</b> 2007    | <b>(c)</b> 2008     | ( <b>d)</b> 2009     | (e) 2010          | (f) Total      |
| 7        | A mounts from line 4  |                     |                    |                     |                      |                   |                |
| 8        | Gross income from interest,                                       |                     |                    |                     |                      |                   |                |
| 0        | dividends, payments received on                                   |                     |                    |                     |                      |                   |                |
|          | securities loans, rents, royalties                                |                     |                    |                     |                      |                   |                |
|          | and income from similar   |                     |                    |                     |                      |                   |                |
|          | sources   |                     |                    |                     |                      |                   |                |
| 9        | Net income from unrelated   |                     |                    |                     |                      |                   |                |
| -        | business activities, whether or                                   |                     |                    |                     |                      |                   |                |
|          | not the business is regularly                                     |                     |                    |                     |                      |                   |                |
|          | carried on  |                     |                    |                     |                      |                   |                |
| 10       | Other income Do not include gain                                  |                     |                    |                     |                      |                   |                |
|          | or loss from the sale of capital                                  |                     |                    |                     |                      |                   |                |
|          | assets (Explain in Part IV )                                      |                     |                    |                     |                      |                   |                |
| 11       | Total support (Add lines 7  |                     |                    |                     |                      |                   |                |
|          | through 10)   |                     |                    |                     |                      |                   |                |
| 12       | Gross receipts from related activities                            | es, etc (See inst   | ructions )         |                     |                      | 12                |                |
| 13       | First Five Years If the Form 990 is f                             | or the organization | on's first, second | , third, fourth, or | fifth tax year as a  | 501(c)(3) orga    | nızatıon,      |
|          | check this box and <b>stop here</b>                               | _                   | r                  |                     | •                    | . , . , -         | <b>▶</b> ┌॔    |
|          |   |                     |                    |                     |                      |                   |                |
| S        | ection C. Computation of Pub                                      | lic Support P       | ercentage          |                     |                      |                   |                |
| 14       | Public Support Percentage for 2010                                | (lıne 6 column (    | f) divided by line | 11 column (f))      |                      | 14                |                |
| 15       | Public Support Percentage for 2009                                | Schedule A Par      | rt II line 14      |                     |                      | 15                |                |
|          |   |                     |                    |                     |                      |                   | <del> </del>   |
| 16a      | <b>33 1/3% support test—2010.</b> If the                          |                     |                    |                     | line 14 is 33 1/3%   | or more, chec     |                |
|          | and <b>stop here.</b> The organization qua                        | •                   |                    |                     |                      | 2.2.4.204         | <b>▶</b> [     |
| b        | 33 1/3% support test—2009. If the                                 |                     |                    |                     | oa, and line 15 is : | 1/3% or mor       | . <del>-</del> |
| 17-      | box and <b>stop here.</b> The organization                        |                     |                    |                     | 12 16 1C             | handler - 4.4     | ▶              |
| r/a      | 10%-facts-and-circumstances test-                                 |                     |                    |                     |                      |                   | ın.            |
|          | is 10% or more, and if the organization made                      |                     |                    | •                   |                      |                   |                |
|          | in Part IV how the organization mee                               | is the facts and    | circumstances"     | test ine organiz    | acion quanifies as   | a publicly supp   | orted<br>F     |
| <b>L</b> | organization 10%-facts-and-circumstances test-                    | _2000 Ifthe era     | anization did not  | chack a hay an lu   | no 13 165 166 5      | or 17a and line   | F1             |
| ט        | 15 is 10% or more, and if the organ                               |                     |                    |                     |                      |                   |                |
|          | Explain in Part IV how the organizat                              |                     |                    | •                   |                      | <u>-</u>          | clv            |
|          | supported organization  | aon meets the 16    | aces and circuitis | tances test life    | . organization qual  | iiiies as a publi | LIY<br>▶       |
| 18       | Private Foundation If the organizati                              | on did not check    | a box on line 13   | . 16a. 16b. 17a o   | r 17b. check this    | box and see       | - 1            |
|          | instructions  | a.a not ender       |                    | , , 0 0 , 7 0 0     | . 2. 2, 511558 61115 |                   | <b>▶</b> □     |

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se              | ction A. Public Support  |                    | •                  |                       |                     | •             |          |                      |
|-----------------|--|--------------------|--------------------|-----------------------|---------------------|---------------|----------|----------------------|
| Cale            | ndar year (or fiscal year beginning<br>in) ►   | (a) 2006           | <b>(b)</b> 2007    | (c) 2008              | ( <b>d)</b> 2009    | (e) 20        | 10       | (f) Total            |
| 1               | Gifts, grants, contributions, and<br>membership fees received (Do<br>not include any "unusual  | 2,415,000          | 2,002,000          | 953,000               | 58,825              |               | 63,455   | 5,492,280            |
| 2               | grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt | 39,518,303         | 43,002,482         | 44,152,597            | 45,141,642          | 40            | 965,169  | 212,780,193          |
| 3               | purpose<br>Gross receipts from activities<br>that are not an unrelated trade or  |                    |                    |                       |                     |               |          | _                    |
| 4               | business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf   |                    |                    |                       |                     |               |          |                      |
| 5               | The value of services or facilities furnished by a governmental unit to the organization without charge  |                    |                    |                       |                     |               |          |                      |
| 6               | <b>Total.</b> Add lines 1 through 5  | 41,933,303         | 45,004,482         | 45,105,597            | 45,200,467          | 41            | 028,624  | 218,272,473          |
| 7a              | A mounts included on lines 1, 2,<br>and 3 received from disqualified<br>persons  | 1,804,559          | 413,194            | 1,509                 |                     |               | 5,000    | 2,224,262            |
| b               | A mounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the                 | 433,707            | 542,490            | 662,883               | 904,648             | 1             | .091,894 | 3,635,622            |
| c               | year<br>Add lines 7a and 7b  | 2,238,266          | 955,684            | 664,392               | 904,648             | 1             | .096,894 | 5,859,884            |
| 8               | Public Support (Subtract line 7c   | , ,                | ,                  | ,                     | ,                   |               |          | 212,412,589          |
| <u> </u>        | from line 6 )  |                    |                    |                       |                     |               |          |                      |
|                 | ction B. Total Support   | ( ) 2006           | (1) 2007           | ( ) 2000              | ( I) 2000           |               | 10       |                      |
|                 | beginning in)  | (a) 2006           | <b>(b)</b> 2007    | (c) 2008              | (d) 2009            | <b>(e)</b> 20 |          | (f) Total            |
| 9               | A mounts from line 6   | 41,933,303         | 45,004,482         | 45,105,597            | 45,200,467          | 41,           | 028,624  | 218,272,473          |
| 10a             | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources   | 6,016,000          | 7,854,000          | 2,858,000             | 2,222,035           | 3,            | 395,665  | 22,345,700           |
| Ь               | Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  |                    |                    |                       |                     |               |          |                      |
| c               | Add lines 10a and 10b  | 6,016,000          | 7,854,000          | 2,858,000             | 2,222,035           | 3,            | 395,665  | 22,345,700           |
| 11              | Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on  |                    |                    |                       |                     |               |          |                      |
| 12              | Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)  | 75,697             | 85,518             | 259,403               | 290,328             |               | 85,060   | 796,006              |
| 13              | <b>Total support</b> (Add lines 9, 10c, 11 and 12)   | 48,025,000         | 52,944,000         | 48,223,000            | 47,712,830          | 44,           | 509,349  | 241,414,179          |
| 14              | First Five Years If the Form 990 is check this box and stop here   | for the organizati | on's first, second | , thırd, fourth, or í | fifth tax year as a | section5      | 01(c)(3  | ) organization,<br>▶ |
|                 | ction C. Computation of Pub  |                    |                    |                       |                     |               |          |                      |
| 15              | Public Support Percentage for 201  |                    |                    | 13 column (f))        |                     | 15            |          | 87 990 %             |
| 16              | Public support percentage from 20  | 09 Schedule A, P   | art III, line 15   |                       |                     | 16            |          | 85 910 %             |
| 6.              | ection D. Computation of Inv   | estment Inco       | me Dercente        | 7.0                   |                     |               |          |                      |
| <u>56</u><br>17 | Investment income percentage for   |                    |                    |                       | ı (f))              | 17            |          | 9 260 %              |
| 18              | Investment income percentage froi  | •                  |                    |                       | ,                   | 18            |          | 9 910 %              |
|                 | <del>-</del>   |                    |                    |                       |                     |               |          |                      |

19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported

organization

33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

| Circumstances | Test          |
|---------------|---------------|
|               |               |
|               |               |
|               |               |
|               | Circumstances |

**Explanation** 

SCHEDULE A, PART II, LINE 12, EXPLANATION OF OTHER INCOME EMPLOYEE HOUSING INCOME \$17,464 SETTLEMENTS \$1,660 OPTION FEE \$24,804 BEAUTY SALON RENT \$6,800 GALA COST REIMBURSEMENT \$34,332

Schedule A (Form 990 or 990-EZ) 2010

#### **Additional Data**

Software ID: Software Version:

**EIN:** 95-1642373

Name: THE EPISCOPAL HOME COMMUNITIES

#### Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

| 4d. Other progran   | n services     |                                |               |          |  |  |  |
|---|----------------|--------------------------------|---------------|----------|--|--|--|
| (Code   | ) (Expenses \$ | 209,153 including grants of \$ | ) (Revenue \$ | 85,060 ) |  |  |  |
| OTHER PROGRAM SERVICES PROVIDE REDEVELOPMENT OF NEW COMMUNITIES |                |                                |               |          |  |  |  |

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493087008342

OMB No 1545-0047

Open to Public Inspection

# **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Name of the organization **Employer identification number** THE EPISCOPAL HOME COMMUNITIES 95-1642373

| Par  | <b>t I</b> Organizations Maintaining Donor A organization answered "Yes" to Form 9   |  | Funds (    | or Accounts           | . Complet    | te if the |
|------|--|--|------------|-----------------------|--------------|-----------|
|      | organization answered Tes to Form 5  | (a) Donor advised funds                              | (          | <b>b)</b> Funds and o | ther accou   | nts       |
| 1    | Total number at end of year  |  |            | -                     |              |           |
| 2    | Aggregate contributions to (during year)   |  |            |                       |              |           |
| 3    | Aggregate grants from (during year)  |  |            |                       |              |           |
| 4    | Aggregate value at end of year   |  |            |                       |              |           |
|      | Did the organization inform all donors and donor adv<br>funds are the organization's property, subject to the  |  | nor advi   | sed                   | ☐ Yes        | ┌ No      |
|      | Did the organization inform all grantees, donors, and used only for charitable purposes and not for the be conferring impermissible private benefit  |  |            |                       | ☐ Yes        | ┌ No      |
| Par  | t III Conservation Easements. Complete   | if the organization answered "Yes"                   | to Form    | 1 990, Part IV        | , line 7.    |           |
| 2    | Purpose(s) of conservation easements held by the of Preservation of land for public use (e.g., recreated Protection of natural habitat  Preservation of open space  Complete lines 2a-2d if the organization held a qualeasement on the last day of the tax year | rion or pleasure)                                    | certified  | historic struct       |              | a         |
|      | easement on the last day of the tax year   |  |            | Held at the           | End of the   | Vear      |
| а    | Total number of conservation easements   |  | 2a         | Held at the           | Liid Oi tile | ICai      |
| _    | Total acreage restricted by conservation easement  | 5  | 2b         |                       |              |           |
|      | Number of conservation easements on a certified hi   |  | 2c         |                       |              |           |
| _    | Number of conservation easements included in (c) a   | , ,  | 2d         |                       |              |           |
|      | Number of conservation easements modified, transf<br>the taxable year ►  | erred, released, extinguished, or terminat           | ted by th  | e organization (      | during       |           |
| 4    | Number of states where property subject to conserv   | ation easement is located ►                          |            |                       |              |           |
| 5    | Does the organization have a written policy regarding enforcement of the conservation easements it holds   |  | ndling of  | violations, and       | ☐ Yes        | ┌ No      |
| 6    | Staff and volunteer hours devoted to monitoring, ins   | pecting and enforcing conservation ease              | ments dı   | ırıng the year 🕨      |              |           |
| 7    | A mount of expenses incurred in monitoring, inspect  | ing, and enforcing conservation easemen              | ts during  | the year 🟲 🖇 _        |              |           |
| 8    | Does each conservation easement reported on line $170(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$ ?  | 2(d) above satisfy the requirements of se            | ection     |                       | ┌ Yes        | ┌ No      |
|      | In Part XIV, describe how the organization reports of<br>balance sheet, and include, if applicable, the text of<br>the organization's accounting for conservation ease   | the footnote to the organization's financia<br>ments | alstatem   | nents that desc       | rıbes        |           |
| Part | Organizations Maintaining Collection Complete if the organization answered   |  | , or Oth   | ner Similar <i>i</i>  | Assets.      |           |
|      | If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fi  | for public exhibition, education or resea            | rch ın fur |                       |              | ≘,        |
| _    | If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these item   | public exhibition, education, or research            |            |                       |              |           |
|      | (i) Revenues included in Form 990, Part VIII, line   | L  |            | <b>►</b> \$           |              |           |
|      | (ii) Assets included in Form 990, Part X   |  |            | <b>F</b> \$           |              |           |
| 2    | If the organization received or held works of art, his following amounts required to be reported under SFA   |  | for financ |                       |              |           |
| а    | Revenues included in Form 990, Part VIII, line 1   |  |            | <b>▶</b> \$           |              |           |
| _    | Assets included in Form 990, Part X  |  |            | <u></u>               |              |           |
|      |  |  |            | F +                   |              |           |

| 3       | Using the organization's accession and othe   |                       | •       |            |            | •                 |           |                                 |        |                  | ntinuea)  |
|---------|---|-----------------------|---------|------------|------------|-------------------|-----------|---------------------------------|--------|------------------|-----------|
| _       | items (check all that apply)  |                       |         |            |            | vahanga progra    | <b></b> . |                                 |        |                  |           |
| а       | Public exhibition   |                       | d       |            |            | xchange progra    | ms        |                                 |        |                  |           |
| b       | Scholarly research  |                       | e       | Γ ο        | ther       |                   |           |                                 |        |                  |           |
| c       | Preservation for future generations   |                       |         |            |            |                   |           |                                 |        |                  |           |
| 4       | Provide a description of the organization's co<br>Part XIV                                      | llections and expla   | ın hov  | w they fo  | urther th  | ne organization's | еx        | empt purpose                    | ın     |                  |           |
| 5       | During the year, did the organization solicit of assets to be sold to raise funds rather than t |                       |         |            |            |                   |           | ılar                            | Г      | Yes              | ┌ No      |
| Pai     | rt IV Escrow and Custodial Arrang<br>Part IV, line 9, or reported an an                         |                       |         |            |            | on answered       | "Ye       | es" to Form                     | 990    | ),               |           |
| 1a      | Is the organization an agent, trustee, custod included on Form 990, Part X?                     | ıan or other ınterme  | diary   | for con    | trıbutıor  | ns or other asset | ts n      | ot                              | Γ      | Yes              | ┌ No      |
| b       | If "Yes," explain the arrangement in Part XI\   | / and complete the    | follow  | ving tabl  | е          |                   |           |                                 | moı    | ınt              |           |
| c       | Beginning balance   |                       |         |            |            | 1                 | _         | <u> </u>                        |        |                  |           |
| d       | Additions during the year   |                       |         |            |            |                   | d         |                                 |        |                  |           |
| e       | •   |                       |         |            |            | <u> </u>          | u<br>e    |                                 |        |                  |           |
| f       | Distributions during the year   |                       |         |            |            | 1                 |           |                                 |        |                  |           |
| · .     | Ending balance  |                       |         |            |            |                   | •         |                                 | _      | Yes              |           |
| 2a      | Did the organization include an amount on Fo  |                       | e 21,   |            |            |                   |           |                                 | ,      | Yes              | │ No      |
|         | If "Yes," explain the arrangement in Part XIV   |                       | 2 2 2 2 | ·worod     | "Voc" 1    | to Form 000 F     | ) >       | + T\/  upo 10                   |        |                  |           |
| Pa      | rt V Endowment Funds. Complete  | (a)Current Year       |         | Prior Ye   |            |                   |           | T IV, IINE IU<br>Three Years Ba |        | <b>∍)</b> Four Y | ears Back |
| 1a      | Beginning of year balance   | 41,441,000            | (-      | -          | 34,000     | 44,545,000        | _         | Timee reals ba                  |        | <b>5</b> , 5 a   | cars sack |
| ь       | Contributions   | 24,562,000            |         | 4,98       | 33,000     | 5,938,000         | +         |                                 |        |                  |           |
| c       | Investment earnings or losses   | 3,705,000             |         | 3,19       | 93,000     | -12,336,000       | +         |                                 |        |                  |           |
| d       | Grants or scholarships  |                       |         |            |            |                   | T         |                                 |        |                  |           |
| e       | Other expenditures for facilities   | 5,594,000             |         | 2,00       | 07,000     | 2,710,000         |           |                                 |        |                  |           |
| f       | Administrative expenses   | 213,000               |         | 16         | 52,000     | 3,000             |           |                                 | $\top$ |                  |           |
| g       | End of year balance   | 63,901,000            |         | 41,44      | 11,000     | 35,434,000        |           |                                 | +      |                  |           |
| 2       | Provide the estimated percentage of the yea   | r end halance held a  | •       |            |            |                   |           |                                 |        |                  |           |
| a       | Board designated or quasi-endowment   | 97 000 %              | 13      |            |            |                   |           |                                 |        |                  |           |
| b       | Permanent endowment   |                       |         |            |            |                   |           |                                 |        |                  |           |
|         | 2.000.0/  |                       |         |            |            |                   |           |                                 |        |                  |           |
| c<br>3a | Term endowment  Are there endowment funds not in the posses                                     | ssion of the organiza | ation   | that are   | held an    | ıd admınıstered f | for t     | ·he                             |        |                  |           |
|         | organization by   | organiza              |         |            |            |                   |           |                                 |        | Yes              | No        |
|         | (i) unrelated organizations   |                       |         |            |            |                   |           | 3                               | a(i)   |                  | Νο        |
|         | (ii) related organizations  |                       |         |            |            |                   |           | 3                               | a(ii)  | Yes              | <u> </u>  |
| Ь       | If "Yes" to 3a(II), are the related organizatio   | ·                     |         |            |            |                   |           |                                 | 3b     | Yes              |           |
| 4       | Describe in Part XIV the intended uses of th  |                       |         |            |            |                   |           |                                 |        |                  |           |
| Pa      | rt VI Investments—Land, Buildings   | s, and Equipme        | nt. S   |            | •          |                   |           |                                 |        |                  |           |
|         | Description of investment   |                       |         |            | st or othe |                   |           | (c) Accumulate<br>depreciation  | ed     | ( <b>d)</b> Bo   | ok value  |
| 1a      | Land  |                       | •       |            |            | 23,758,6          | 69        |                                 |        | 2                | 3,758,669 |
| b       | Buildings   |                       |         |            |            | 98,796,3          | 92        | 31,162,                         | 518    | 6                | 7,633,874 |
| c       | Leasehold improvements  |                       |         |            |            |                   |           |                                 | T      |                  |           |
| d       | Equipment   |                       |         |            |            |                   |           |                                 |        |                  |           |
| _ e     | Other   |                       |         |            |            | 8,941,2           | 88        | 6,601,0                         | 18     |                  | 2,340,270 |
|         | <b>II.</b> Add lines 1a-1e <i>(Column (d) should equal Fo</i>                                   | rm 990, Part X, colun | nn (B)  | ), line 10 | )(c).) .   |                   |           | •                               |        | 9                | 3,732,813 |
|         |   |                       |         |            |            |                   |           | Schedule                        | D (    | Form 9           | 90) 2010  |

| Part VIII Investments—Other Securities. See  | Form 990, Part X, line 12 |   |          |
|--|---------------------------|---|----------|
| <ul><li>(a) Description of security or category<br/>(including name of security)</li></ul> | ( <b>b</b> )Book value    | (c) Method of valuation Cost or end-of-year market valu | <b>e</b> |
| (1)Financial derivatives   |                           | Cost of the of year market value                        |          |
| (2)Closely-held equity interests   |                           |   |          |
| Other  |                           |   |          |
|  |                           |   |          |
|  |                           |   |          |
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|  |                           |   |          |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 12 )                        |                           |   |          |
| Part VIII Investments—Program Related. See   | Form 990, Part X, line    | 13.   |          |
| (a) Description of investment type   | (b) Book value            | (c) Method of valuation                                 |          |
| (a) Bescription of investment type   | (B) Book value            | Cost or end-of-year market valu                         | <u>e</u> |
|  |                           |   |          |
|  |                           |   |          |
|  | <del> </del>              |   |          |
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|  |                           |   |          |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )                        |                           |   |          |
| Part IX Other Assets. See Form 990, Part X, Iir  | ne 15.                    |   |          |
| (a) Descrip  | tion                      | (b) Book valu   | ie       |
| See Additional Data Table  |                           |   |          |
|  |                           |   |          |
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|  |                           |   |          |
| <b>Total.</b> (Column (b) should equal Form 990, Part X, col.(B) line 1                    | 5.)                       |   | 8,890,88 |
| Part X Other Liabilities. See Form 990, Part X   |                           | <u> </u>  |          |
| 1 (a) Description of Liability   | (b) A mount               |   |          |
| Federal Income Taxes   |                           |   |          |
| DEPOSITS FROM RESIDENTS  | 33,504                    |   |          |
| DEFERRED INTEREST INCOME - BONDS   | 1,238,952                 |   |          |
| OBLIGATION TO PROVIDE FUTURE SERVICES  | 7,000,000                 |   |          |
| OTHER CURRENT LIABILITIES  | 2,201,665                 |   |          |
| INTEREST PAYABLE   |                           |   |          |
| ACCRUED COMPENSATION, PAYROLL TAXES AND  | 1,730,197                 |   |          |
| BENEFITS   | 1,471,560                 |   |          |
| DUE TO RELATED PARTY - SOPHIE MILLER   | , , -                     |   |          |
| FOUNDATION   | 10,871,699                |   |          |
|  |                           |   |          |
|  |                           |   |          |
|  |                           |   |          |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 25)                         | 24,547,577                |   |          |

| Par  | <b>13.1</b> Reconciliation of Change in Net Assets from Form 990 to Financial Statemen         | nts      |            |
|------|--|----------|------------|
| 1    | Total revenue (Form 990, Part VIII, column (A), line 12)                                       | 1        | 56,287,760 |
| 2    | Total expenses (Form 990, Part IX, column (A), line 25)  | 2        | 42,068,220 |
| 3    | Excess or (deficit) for the year Subtract line 2 from line 1                                   | 3        | 14,219,540 |
| 4    | Net unrealized gains (losses) on investments   | 4        | 2,956,285  |
| 5    | Donated services and use of facilities   | 5        |            |
| 6    | Investment expenses  | 6        |            |
| 7    | Prior period adjustments   | 7        |            |
| 8    | Other (Describe in Part XIV)   | 8        | 461,540    |
| 9    | Total adjustments (net) Add lines 4 - 8  | 9        | 3,417,825  |
| 10   | Excess or (deficit) for the year per financial statements Combine lines 3 and 9                | 10       | 17,637,365 |
| Par  | t XIII Reconciliation of Revenue per Audited Financial Statements With Revenue                 | er R     | eturn      |
| 1    | Total revenue, gains, and other support per audited financial statements                       | 1        | 60,505,585 |
| 2    | Amounts included on line 1 but not on Form 990, Part VIII, line 12                             |          |            |
| а    | Net unrealized gains on investments  |          |            |
| b    | Donated services and use of facilities   |          |            |
| c    | Recoveries of prior year grants  |          |            |
| d    | Other (Describe in Part XIV) 2d 1,261,540  |          |            |
| e    | Add lines <b>2a</b> through <b>2d</b>  | 2e       | 4,217,825  |
| 3    | Subtract line <b>2e</b> from line <b>1</b>   | 3        | 56,287,760 |
| 4    | A mounts included on Form 990, Part VIII, line 12, but not on line 1                           |          |            |
| а    | Investment expenses not included on Form 990, Part VIII, line 7b . 4a                          |          |            |
| b    | Other (Describe in Part XIV) 4b  |          |            |
| c    | Add lines <b>4a</b> and <b>4b</b>  | 4c       | 0          |
| 5    | Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)  | 5        | 56,287,760 |
| Part | Reconciliation of Expenses per Audited Financial Statements With Expenses                      | per      |            |
| 1    | Total expenses and losses per audited financial statements                                     | 1        | 42,868,220 |
| 2    | Amounts included on line 1 but not on Form 990, Part IX, line 25                               | <u> </u> |            |
| a    | Donated services and use of facilities   |          |            |
| b    | Prior year adjustments   | 1        |            |
| c    | Other losses   | 1        |            |
| d    | Other (Describe in Part XIV) 2d 800,000  |          |            |
| e    | Add lines 2a through 2d  | 2e       | 800,000    |
| 3    | Subtract line <b>2e</b> from line <b>1</b>   | 3        | 42,068,220 |
| 4    | A mounts included on Form 990, Part IX, line 25, but not on line 1:                            |          | , ,        |
| а    | Investment expenses not included on Form 990, Part VIII, line 7b 4a                            |          |            |
| Ь    | Other (Describe in Part XIV) 4b  |          |            |
| c    | Add lines <b>4a</b> and <b>4b</b>  | 4c       | 0          |
| 5    | Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18) | 5        | 42,068,220 |
| Par  | t XIV Supplemental Information   | •        |            |
|      |  |          |            |

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

| Ident if ier  | Ret urn Reference | Explanat ion   |
|---|-------------------|--|
| DESCRIPTION OF INTENDED USE<br>OF ENDOWMENT FUNDS   | PART V, LINE 4    | PART V, LINE 4 THE ENDOWMENT FUND IS COMPRISED OF BOARD DESIGNATED AND DONOR RESTRICTED FUNDS THE BOARD DESIGNATED FUNDS ARE DEDICATED TO THE FOLLOWING PURPOSES 1) THE PROVISION OF HOUSING AND SERVICES TO OLDER ADULTS THAT ARE FINANCIALLY UNABLE TO FULLY FUND THEIR CARE, 2) THE IMPROVEMENT OF AND REPLACEMENT OF PROPERTY, PLANT AND EQUIPMENT AT EACH OF THE COMMUNITIES, 3) THE REPAYMENT OF RESIDENT ENTRANCE FEES AS THEY BECOME DUE, AND 4) THE DEVELOPMENT OF NEW COMMUNITIES THE DONOR RESTRICTED FUNDS ARE DEDICATED TO THE FOLLOWING PURPOSES 1) THE PROMOTION OF LIFE ENRICHMENT FOR OLDER ADULTS THROUGH A VARIETY OF PROGRAMS, AND 2) ASSISTING EMPLOYEES IN ADVANCING THEIR EDUCATION   |
| DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48 | PART X            | TEHC CONSIDERS MANY FACTORS WHEN EVALUATING AND ESTIMATING ITS TAX POSITIONS AND TAX BENEFITS, WHICH MAY REQUIRE PERIODIC ADJUSTMENTS AND WHICH MAY NOT ACCURATELY ANTICIPATE ACTUAL OUTCOMES TEHC EVALUATES ITS UNCERTAIN TAX POSITIONS USING THE PROVISIONS OF FASB ASC TOPIC 450, CONTINGENCIES ACCORDINGLY, A LOSS CONTINGENCY IS RECOGNIZED WHEN IT IS PROBABLE THAT A LIABILITY HAS BEEN INCURRED AS OF THE DATE OF THE CONSOLIDATED FINANCIAL STATEMENTS AND THE AMOUNT OF THE LOSS CAN BE REASONABLY ESTIMATED THE AMOUNT RECOGNIZED IS SUBJECT TO ESTIMATE AND MANAGEMENT JUDGMENT WITH RESPECT TO THE LIKELY OUTCOME OF EACH UNCERTAIN TAX POSITION THE AMOUNT THAT IS ULTIMATELY SUSTAINED FOR AN INDIVIDUAL UNCERTAIN TAX POSITION OR FOR ALL UNCERTAIN TAX POSITIONS IN THE AGGREGATE COULD DIFFER FROM THE AMOUNT RECOGNIZED |
| PART XI, LINE 8 - OTHER<br>ADJUSTMENTS              |                   | CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS 34,740 CHANGE IN FUTURE SERVICE OBLIGATION - 800,000 CHANGE IN INTEREST IN SOPHIE MILLER FOUNDATION 1,226,800   |
| PART XII, LINE 2D - OTHER<br>ADJUSTMENTS            |                   | CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS 34,740 CHANGE IN INTEREST SOPHIE MILLER FOUNDATION 1,226,800  |
| PART XIII, LINE 2D - OTHER<br>ADJUSTMENTS           |                   | CHANGE IN FUTURE SERVICE OBLIGATION 800,000  |

#### **Additional Data**

Software ID: Software Version:

**EIN:** 95-1642373

Name: THE EPISCOPAL HOME COMMUNITIES

Form 990, Schedule D, Part IX, - Other Assets

| (a) Description  | (b) Book value |
|--|----------------|
| PROJECT FINANCING COSTS                                    | 9,266,314      |
| SPLIT-INTEREST AGREEMENTS                                  | 224,495        |
| RESTRICTED CASH AND CASH EQUIVALENTS FOR BOND INDENTURE    | 5,390,368      |
| OTHER RECEIVABLES  | 608,475        |
| DEFERRED CHARGES AND OTHER ASSETS                          | 840,434        |
| COSTS OF ACQUIRING INITIAL CONTINUING CARE AGREEMENTS, NET | 912,031        |
| RESTRICTED INVESTMENTS FOR BOND INDENTURE                  | 3,440,291      |
| INTEREST IN SOPHIE MILLER FOUNDATION                       | 23,394,927     |
| PROJECT DEVELOPMENT COSTS                                  | 4,800,049      |
| OTHER ASSETS   | 13,505         |

DLN: 93493087008342

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

**Compensation Information** 

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

| Nan | ne  | of  | t he | organ | izat | ion   |     |
|-----|-----|-----|------|-------|------|-------|-----|
| ΉE  | EP: | ISC | OPAL | HOME  | COM  | MUNIT | TES |

**Employer identification number** 

95-1642373

| Pai | It I Questions Regarding Compensation   | 1   |   |    |     |     |
|-----|---|---|---|----|-----|-----|
|     |   |   |   |    | Yes | Νo  |
| 1a  | Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III       |   |   |    |     |     |
|     | First-class or charter travel   | Г   | Housing allowance or residence for personal use               |    |     |     |
|     | Travel for companions   |   | Payments for business use of personal residence               |    |     |     |
|     | Tax idemnification and gross-up payments  | $\vdash$                                      | Health or social club dues or initiation fees                 |    |     |     |
|     | Discretionary spending account  | Γ   | Personal services (e g , maid, chauffeur, chef)               |    |     |     |
| b   | If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses described. |   |   | 1b |     |     |
| 2   | Did the organization require substantiation prior to reofficers, directors, trustees, and the CEO/Executive     |   |   | 2  |     |     |
| 3   | Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all the   | at apply                                      | y   |    |     |     |
|     | Compensation committee  | V   | Written employment contract                                   |    |     |     |
|     | Independent compensation consultant   | <b>/</b>                                      | , ,   |    |     |     |
|     | Form 990 of other organizations   | <u>  -                                   </u> | Approval by the board or compensation committee               |    |     |     |
| 4   | During the year, did any person listed in Form 990, For a related organization                                  | Part VII                                      | I, Section A, line 1a with respect to the filing organization |    |     |     |
| а   | Receive a severance payment or change-of-control  | paymen  | nt from the organization or a related organization?           | 4a | Yes |     |
| b   | Participate in, or receive payment from, a supplement   | ntal non                                      | qualified retirement plan?                                    | 4b |     | Νo  |
| c   | Participate in, or receive payment from, an equity-ba   | sed co  | mpensation arrangement?                                       | 4c |     | Νo  |
|     | If "Yes" to any of lines 4a-c, list the persons and pro   | ovide th                                      | ne applicable amounts for each item in Part III               |    |     |     |
|     | Only 501(c)(3) and 501(c)(4) organizations only mu  | st comp                                       | plete lines 5-9.  |    |     |     |
| 5   | For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of                 | lıne 1a,                                      | did the organization pay or accrue any                        |    |     |     |
| а   | The organization?   |   |   | 5a |     | Νo  |
| b   | ,   |   |   | 5b |     | No  |
|     | If "Yes," to line 5a or 5b, describe in Part III  |   |   |    |     |     |
| 6   | For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of             | lıne 1a,                                      | did the organization pay or accrue any                        |    |     |     |
| а   | The organization?   |   |   | 6a |     | Νo  |
| b   | Any related organization?   |   |   | 6b |     | Νo  |
|     | If "Yes," to line 6a or 6b, describe in Part III  |   |   |    |     |     |
| 7   | For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," d       |   |   | 7  | Yes |     |
| 8   | Were any amounts reported in Form 990, Part VII, p<br>subject to the initial contract exception described in    |   |   |    |     |     |
|     | in Part III   | Regs S  | section 33 4330-4(a)(3). It tes, describe                     | 8  |     | No  |
| 9   | If "Vac" to line 9, did the organization placefully the   | robutt  | able procumption procedure described in Descriptions          | ۴  |     | 110 |
| 9   | section 53 4958-6(c)?   | : repull                                      | able presumption procedure described in Regulations           | 9  |     |     |

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name                 |             | (B) Breakdown of         | W-2 and/or 1099-MI                        | SC compensation                           | (C) Retirement and             |             | (E) Total of columns |   |
|--------------------------|-------------|--------------------------|---|---|--------------------------------|-------------|----------------------|---|
|                          |             | (i) Base<br>compensation | (ii) Bonus &<br>incentive<br>compensation | (iii) Other<br>reportable<br>compensation | other deferred<br>compensation | benefits    | (B)(ı)-(D)           | reported in prior<br>Form 990 or<br>Form 990-EZ |
| (1) MARTHA<br>TAMBURRANO | (ı)<br>(ıı) | 285,135<br>0             | 34,608<br>0                               |   | 17,195<br>0                    | 5,194<br>0  | 351,727<br>0 0       | )   |
| (2) GREGORY BEARCE       | (ı)<br>(ıı) | 224,493<br>0             | 35,200<br>0                               | 9,595                                     | 13,940                         | 11,290<br>0 | 294,518              | )   |
| (3) JAMES S<br>ROTHROCK  | (ı)<br>(ıı) | 201,966                  | 38,100<br>0                               | 7,885<br>0                                | 12,181                         | 4,532<br>0  | 2 264,664            | )   |
| (4) JANELLE MORTON       | (ı)<br>(ıı) | 0<br>134,013             | 0<br>8,250                                | 0<br>7,996                                | 0<br>6,964                     | 0<br>5,079  | - 1                  | 2   |
| (5) STACIE O CAMPO       | (ı)<br>(ıı) | 121,442<br>0             | 16,790<br>0                               |   | 7,113                          |             | 162,128              | )   |
| (6) JOSH JOHNSON         | (ı)<br>(ıı) | 135,316<br>0             | 27,012<br>0                               |   | 7,919                          | · ·         | 188,168              | )   |
| (7) MAUREEN BEITH        | (ı)<br>(ıı) | 142,752<br>0             | 13,500<br>0                               |   | 5,127                          |             | 173,633              | <b>)</b>  |
| (8) CATHY<br>SCHUMACHER  | (ı)<br>(ıı) | 120,329                  | 24,555<br>0                               |   | 6,733                          |             | 169,258              |   |
| (9)                      |             |                          |   |   |                                | 1           |                      |   |
| (10)                     |             |                          | 1   |   |                                | 1           |                      |   |
| (11)                     |             |                          | <br>                                      |   |                                |             |                      |   |
| ( 12 )                   |             |                          | 1   |   |                                | 1           |                      |   |
| (13)                     |             |                          | <del>,</del><br>1                         | ,   |                                | 1           |                      |   |
| ( 14 )                   |             |                          | ,<br>I                                    | <u> </u>                                  |                                | 1           |                      |   |
| ( 15 )                   |             |                          |   | <u> </u>                                  |                                | 1           |                      |   |
| ( 16 )                   | +           | †                        |   |   | <u> </u>                       |             |                      | +   |

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

| Ident if ier | Return Reference   |   |  |  |  |
|--------------|--------------------|---|--|--|--|
|              | PART I, LINE<br>4A | RALPH GUARINO WAS PAID A SEVERANCE AMOUNT OF \$26,327         |  |  |  |
|              | PART I, LINE<br>7  | THE ORGANIZATION PAID MARKETING INCENTIVES BASED ON OCCUPANCY |  |  |  |

Schedule J (Form 990) 2010

Schedule K (Form 990)

# Supplemental Information on Tax Exempt Bonds Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Schedule 0 (Form 990).

Attach to Form 990. See separate instructions.

OMB No 1545-0047

2010

DLN: 93493087008342

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization
THE EPISCOPAL HOME COMMUNITIES

Employer identification number

95-1642373

| P  | art I Bond Issues                                      |                       |                   |                 |                 |                     |  |              |                |          |               |                     |              |               |  |
|----|--|-----------------------|-------------------|-----------------|-----------------|---------------------|--|--------------|----------------|----------|---------------|---------------------|--------------|---------------|--|
|    | (a) Issuer Name  | (b) Issuer EIN        | (c) CUSIP #       | (d) Date Issued | (e) Issue Price | e                   | <b>(f)</b> Description                   | ı of Purpose | ( <b>g)</b> De | feased   | Beha          | On<br>alf of<br>uer |              | Pool<br>ncing |  |
|    |  |                       |                   |                 |                 |                     |  |              | Yes            | No       | Yes           | No                  | Yes          | No            |  |
| A  | CALIFORNIA HEALTH FACILITIES FINANCING AUTHORITY       | 52-1643828            | 13033LET0         | 01-07-2010      | 7,400,00        | oo v                | ONVERSION O<br>ARIABLE RATE<br>IXED RATE |              |                | x        |               | X                   |              | ×             |  |
| В  | CALIFORNIA HEALTH<br>FACILITIES FINANCING<br>AUTHORITY | 52-1643828            | 13033LEV5         | 01-07-2010      | 5,800,00        | oo v                | ONVERSION O<br>ARIABLE RATE<br>IXED RATE |              |                | x        |               | х                   |              | х             |  |
| c  | CALIFORNIA HEALTH<br>FACILITIES FINANCING<br>AUTHORITY | 52-1643828            | 13033LEU7         | 01-07-2010      | 12,950,00       | oo v                | ONVERSION O<br>ARIABLE RATE<br>IXED RATE |              |                | x        |               | x                   |              | х             |  |
|    |  |                       |                   |                 |                 |                     |  |              |                |          |               |                     |              |               |  |
| _  |  |                       |                   |                 |                 |                     |  |              |                | <u> </u> | $\longmapsto$ |                     | <del> </del> |               |  |
| Da | art II Proceeds  |                       |                   |                 |                 |                     |  |              |                | <u> </u> |               |                     |              |               |  |
|    | Trocceds   |                       |                   |                 | A               |                     |  | В            |                | С        |               | T                   | D            |               |  |
| 1  | A mount of bonds retired                               |                       |                   |                 |                 | 600,0               | 000                                      |              |                |          |               |                     |              |               |  |
| 2  | A mount of bonds legally defea                         | ased                  |                   |                 |                 |                     |  |              |                |          |               |                     | •            |               |  |
| 3  | Total proceeds of issue                                |                       |                   |                 | 7,              | 7,400,000 5,800,000 |  |              | 12,950,000     |          |               | ,                   |              |               |  |
| 4  | Gross proceeds in reserve fui                          | nds                   |                   |                 |                 | 122,8               | 2,800 96,500                             |              | 219,279        |          |               | ,                   |              |               |  |
| 5  | Capitalized interest from proc                         | eeds                  |                   |                 |                 |                     |  |              |                |          |               |                     |              |               |  |
| 6  | Proceeds in refunding escrow                           | •                     |                   |                 | 7,              | 400,0               | 000                                      | 5,800,000    |                | 12,9     | 950,000       | )                   |              |               |  |
| 7  | Issuance costs from proceed                            | S                     |                   |                 |                 |                     |  |              |                |          |               |                     |              |               |  |
| 8  | Credit enhancement from pro                            | ceeds                 |                   |                 |                 |                     |  |              |                |          |               |                     |              |               |  |
| 9  | Working capital expenditures                           | from proceeds         |                   |                 |                 |                     |  |              |                |          |               |                     |              |               |  |
| 10 | Capital expenditures from pro                          | oceeds                |                   |                 |                 |                     |  |              |                |          |               |                     |              |               |  |
| 11 | Other spent proceeds                                   |                       |                   |                 |                 |                     |  |              |                |          |               |                     |              |               |  |
| 12 | Other unspent proceeds                                 |                       |                   |                 |                 |                     |  |              |                |          |               |                     |              |               |  |
| 13 | Year of substantial completio                          | n                     |                   |                 |                 |                     |  |              |                |          |               |                     |              |               |  |
|    |  |                       |                   |                 | Yes             | No                  | Yes                                      | No           | Yes            |          | No            | Yes                 | 5            | No            |  |
| 14 | Were the bonds issued as par                           | t of a current refund | ing issue?        |                 | Х               |                     | X  |              | X              |          |               |                     |              |               |  |
| 15 | Were the bonds issued as par                           | t of an advance refu  | nding issue?      |                 |                 | Х                   |  | Х            |                |          | Χ             |                     |              |               |  |
| 16 | Has the final allocation of pro                        | ceeds been made?      |                   |                 | X               |                     | ×  |              | Х              |          |               |                     |              |               |  |
| 17 | Does the organization mainta allocation of proceeds?   | ın adequate books a   | nd records to sup | port the final  | х               |                     | х  |              | Х              |          |               |                     |              |               |  |
| Pa | rt IIII Private Business l                             | Jse                   |                   |                 |                 |                     |  |              |                |          |               |                     |              | _             |  |
| l  |  |                       |                   |                 | A I             |                     |  | B            |                | <u>C</u> |               | <del> </del>        | D            | <b>.</b>      |  |
|    |  |                       |                   |                 | Yes             | No                  | Yes                                      | No           | Yes            |          | No            | Yes                 | ;            | No            |  |

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Part IIII Private Business Use (Continued)

|     | Tittate Basiness est (comanaca)  |     |    |     |    |     |    |     |          |
|-----|--|-----|----|-----|----|-----|----|-----|----------|
|     |  | į.  | 1  | I   | В  |     | С  | I   | <b>D</b> |
|     |  | Yes | No | Yes | No | Yes | No | Yes | No       |
| 3a  | Are there any management or service contracts that may result in private business use?   |     |    |     |    |     |    |     |          |
| b   | Are there any research agreements that may result in private business use of bond-financed property?   |     |    |     |    |     |    |     |          |
| С   | Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?   |     |    |     |    |     |    |     |          |
| 4   | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government  |     |    |     |    |     |    |     |          |
| 5   | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government |     |    |     |    |     |    |     |          |
| 6   | Total of lines 4 and 5   |     |    |     |    |     |    |     |          |
| 7   | Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?  |     |    |     |    |     |    |     |          |
| Pai | t IV Arbitrage   | -   |    |     |    | -   |    |     |          |

|    |  | Α   |    | В   |    | С   |    | D   |    |
|----|--|-----|----|-----|----|-----|----|-----|----|
|    |  | Yes | No | Yes | No | Yes | No | Yes | No |
| 1  | Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue? |     | X  |     | x  |     | x  |     |    |
|    |  |     |    |     |    |     |    |     |    |
| 2  | Is the bond issue a variable rate issue?   |     | X  |     | X  |     | ×  |     |    |
| 3a | Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?                                     |     | X  |     | x  |     | X  |     |    |
|    |  |     | ^  |     | ^  |     | ^  |     |    |
| ь  | Name of provider   |     |    |     |    |     |    |     |    |
| С  | Term of hedge  |     |    |     |    |     |    |     |    |
| d  | Was the hedge superintegrated?   |     |    |     |    |     |    |     |    |
| е  | Was a hedge terminated?  |     |    |     |    |     |    |     |    |
| 4a | Were gross proceeds invested in a GIC?   |     | Х  |     | X  |     | Х  |     |    |
| ь  | Name of provider   |     |    |     |    |     | •  |     |    |
| С  | Term of GIC  |     |    |     |    |     |    |     |    |
| d  | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?  |     |    |     |    |     |    |     |    |
| 5  | Were any gross proceeds invested beyond an available temporary period?   |     | Х  |     | х  |     | Х  |     |    |
| 6  | Did the bond issue qualify for an exception to rebate?   |     | х  |     | х  |     | х  |     |    |

#### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

| Ident if ier | Return Reference | Explanat ion |
|--------------|------------------|--------------|
|              |                  |              |
|              |                  |              |
|              |                  |              |

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DLN: 93493087008342

OMB No 1545-0047

2010

Open to Public Inspection

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization THE EPISCOPAL HOME COMMUNITIES

Employer identification number

95-1642373

| ldentifier                                  | Return<br>Reference | Explanation   |
|---|---------------------|---|
| FORM 990, PART<br>VI, SECTION B,<br>LINE 11 |                     | THE FORM 990 IS PREPARED BY AN OUTSIDE CPA FIRM AND PRESENTED TO THE BOARD OF DIRECTORS' AUDIT COMMITTEE THE BOARD OF DIRECTORS' AUDIT COMMITTEE REVIEWS THE FORM 990 AND APPROVES ITS FILING THE COMMITTEE NOTIFIES THE BOARD OF DIRECTORS OF THE FILING OF THE FORM 990 AND MAKES THE FORM 990 AVAILABLE TO ALL DIRECTORS |

| Identifier | Return<br>Reference                          | Explanation   |
|------------|--|---|
|            | FORM 990, PART<br>VI, SECTION B,<br>LINE 12C | EACH OFFICER (CEO AND VICE PRESIDENTS) AND MEMBERS OF THE BOARD OF DIRECTORS COMPLETE A CONFLICT OF INTEREST STATEMENT ANNUALLY AND SUBMIT IT TO THE AUDIT COMMITTEE THE AUDIT COMMITTEE REVIEWS CONFLICT OF INTEREST STATEMENTS PROVIDED BY THE OFFICERS AND DIRECTORS AS THE NEED ARISES BUT NOT LESS THAN ANNUALLY |

| ldentifier | Return<br>Reference                         | Explanation  |
|------------|---|--|
|            | FORM 990, PART<br>VI, SECTION B,<br>LINE 15 | COMPENSATION IS DETERMINED BY THE BOARD OF DIRECTORS' COMPENSATION COMMITTEE THE COMMITTEE UTILIZES THE LEADERSHIP COMPENSATION SURVEY CO-SPONSORED BY AAHSA/CEMO, AND THE SERVICES OF AN INDEPENDENT COMPENSATION CONSULTANT IN ORDER TO ENSURE COMPLIANCE WITH IRS GUIDELINES FOR EXECUTIVE COMPENSATION IN TAX EXEMPT ORGANIZATIONS |

| Identifier | Return Reference                         | Explanation   |
|------------|--|---|
|            | FORM 990, PART VI,<br>SECTION C, LINE 19 | THE ORGANIZATION'S FORM 990 IS AVAILABLE UPON REQUEST AT THE ATTORNEY GENERAL'S WEBSITE THE GOVERNING/ORGANIZATION DOCUMENTS, FINANCIAL STATEMENTS, AND WRITTEN CONFLICT OF INTEREST POLICY ARE ALSO AVAILABLE UPON REQUEST |

| ldentifier                                   | Return<br>Reference | Explanation  |
|--|---------------------|--|
| CHANGES IN NET<br>ASSETS OR FUND<br>BALANCES | PART XI, LINE 5     | NET UNREALIZED GAINS ON INVESTMENTS 2,956,285 CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS 34,740 CHANGE IN FUTURE SERVICE OBLIGATION -800,000 CHANGE IN INTEREST IN SOPHIE MILLER FOUNDATION 1,226,800 TOTAL TO FORM 990, PART XI, LINE 5 3,417,825 |

| Identifier | Return Reference             | Explanation  |
|------------|------------------------------|--|
|            | FORM 990 PART XII<br>LINE 2C | THE ORGANIZATION HAS AN AUDIT COMMITTEE THAT ASSUMES RESPONSIBILITY FOR THE OVERSIGHT OF THE AUDIT AND FOR THE SELECTION OF AN INDEPENDENT ACCOUNTING FIRM |

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DLN: 93493087008342

SCHEDULE R (Form 990)

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2010

**Employer identification number** 

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

THE EPISCOPAL HOME COMMUNITIES

|   |   |   |                            | 95-164237  | 3  |           |   |
|---|---|---|----------------------------|--|--|-----------|---|
| Part I Identification of Disregarded Entities (Cor                                      | nplete ıf the organızatı  | on answered "Yes                                    | " on Form 990, P           | art IV, line 33.)                                |  |           |   |
| (a)<br>Name, address, and EIN of disregarded entity                                     | <b>(b)</b><br>Primary activity                                  | (c)<br>Legal domicile (sta<br>or foreign country    |                            | <b>(e)</b><br>End-of-year assets                 | <b>(f)</b> Direct controlling entity       |           |   |
|   |   |   |                            |  |  |           |   |
|   |   |   |                            |  |  |           |   |
|   |   |   |                            |  |  |           |   |
|   |   |   |                            |  |  |           |   |
|   |   |   |                            |  |  |           |   |
|   |   |   |                            |  |  |           |   |
| Part II Identification of Related Tax-Exempt Organizations during                       |   | ıf the organizatio                                  | n answered "Yes"           | on Form 990, Pa                                  | rt IV, line 34 becau                       | se it had | one   |
| (a)<br>Name, address, and EIN of related organization                                   | <b>(b)</b><br>Primary activity                                  | (c)<br>Legal domicile (state<br>or foreign country) | (d)<br>Exempt Code section | (e) Public charity status (if section 501(c)(3)) | <b>(f)</b><br>Direct controlling<br>entity |           | <b>g)</b><br>12(b)(13<br>rolled<br>iization |
|   |   |   |                            |  |  | Yes       | No  |
| (1) THE SOPHIE MILLER FOUNDATION  1111 S ARROYO PARKWAY  PASADENA, CA 91105  27-0707394 | SUPPORTING ORGANIZATION<br>OF THE EPISCOPAL HOME<br>COMMUNITIES | CA  | 501(C)(3)                  | LINE 11A, TYPE 1                                 | THE EPISCOPAL HOME<br>COMMUNITIES          | Yes       |   |
|   |   |   |                            |  |  |           |   |
|   |   |   |                            |  |  |           |   |
|   |   |   |                            |  |  |           |   |
|   |   |   |                            |  |  |           |   |
|   |   |   |                            |  |  |           |   |
|   |   |   |                            |  |  |           |   |

|  |                                   |  |  | <b>ble as a Partners</b><br>treated as a partne  |       |   |                                       |   | answe                | red "Y                 | es" on F             | orm 990,                             | Part                 | IV, lır | ie 34                                 |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |
|--|-----------------------------------|--|--|--|-------|---|---------------------------------------|---|----------------------|------------------------|----------------------|--------------------------------------|----------------------|---------|---------------------------------------|--|----------------------|--|----------------------|--|----------------------|--|----------------------|--|----------------------|--|---------------------------------------|--|--|-------------------------------|---|--|---------------------------------------|
| (a)<br>lame, address, and EIN of<br>related organization | <b>(b)</b><br>Primary activity    | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | <b>(d)</b><br>Direct controlling<br>entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | Share | <b>(f)</b><br>of total income           | (g)<br>Share of end-of-year<br>assets |   | Share of end-of-year |                        | Share of end-of-year |                                      | Share of end-of-year |         | Share of end-of-year                  |  | Share of end-of-year |  | Share of end-of-year |  | Share of end-of-year |  | Share of end-of-year |  | Share of end-of-year |  | (h)<br>Disproprtionat<br>allocations? |  | (i<br>Code \<br>amount ın<br>Schedu<br>(Form | /—UBI<br>box 20 of<br>lle K-1 | (j)<br>General or<br>managing<br>partner? |  | <b>(k)</b><br>Percentage<br>ownership |
|  |                                   |  |  |  |       |   |                                       |   | Yes                  | No                     |                      |                                      | Yes                  | No      |                                       |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |
|  |                                   |  |  |  |       |   |                                       |   |                      |                        |                      |                                      |                      |         |                                       |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |
|  |                                   |  |  |  |       |   |                                       |   |                      |                        |                      |                                      |                      |         |                                       |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |
|  |                                   |  |  |  |       |   |                                       |   |                      |                        |                      |                                      |                      |         |                                       |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |
|  |                                   |  |  |  |       |   |                                       |   |                      |                        |                      |                                      |                      |         |                                       |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |
|  |                                   |  |  |  |       |   |                                       |   |                      |                        |                      |                                      |                      |         |                                       |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |
|  |                                   |  |  |  |       |   |                                       |   |                      |                        |                      |                                      |                      |         |                                       |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |
|  |                                   |  |  |  |       |   |                                       |   |                      |                        |                      |                                      |                      |         |                                       |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |
|  |                                   |  |  | ble as a Corpora<br>ations treated as a  |       |   |                                       |   |                      |                        | swered               | "Yes" on                             | Form                 | 990,    | Part IV,                              |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |
| Name, address, and                                       | (a)<br>  EIN of related organizat | ion  | <b>(b)</b><br>Primary activity             | <b>(c)</b> Legal domicile (state or foreign country)                                   |       | <b>(d)</b><br>Direct controll<br>entity | ıng                                   | (e)<br>Type of entity<br>(C corp, S corp<br>or trust) |                      | <b>(f</b><br>are of to | f)<br>tal income     | <b>(g</b><br>Share<br>end-of<br>asse | e of<br>-year        |         | <b>(h)</b><br>Percentage<br>ownership |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |
| (1) CHARITABLE REMAIND                                   | ER TRUSTS (5)                     |  | PROVIDE SUPPORT                            | CA   |       | THE EPISCOPAL H<br>COMMUNITIES          | IOME                                  | Т   |                      |                        |                      |                                      |                      |         |                                       |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |
|  |                                   |  |  |  |       |   |                                       |   |                      |                        |                      |                                      |                      |         |                                       |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |
|  |                                   |  |  |  |       |   |                                       |   |                      |                        |                      |                                      |                      |         |                                       |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |
|  |                                   |  |  |  |       |   |                                       |   |                      |                        |                      |                                      |                      |         |                                       |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |
|  |                                   |  |  |  |       |   |                                       |   |                      |                        |                      |                                      |                      |         |                                       |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |
|  |                                   |  |  |  |       |   |                                       |   |                      |                        |                      |                                      |                      |         |                                       |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |
|  |                                   |  |  |  |       |   |                                       |   |                      |                        |                      |                                      |                      |         |                                       |  |                      |  |                      |  |                      |  |                      |  |                      |  |                                       |  |  |                               |   |  |                                       |

r Other transfer of cash or property from other organization(s)

No

| hedu         | ıle R (Form 990) 2010   |            | Р   | age 3 |
|--------------|---|------------|-----|-------|
| Part         | Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)              |            |     |       |
| N            | lote. Complete line 1 if any entity is listed in Parts II, III or IV  |            | Yes | No    |
| <b>1</b> Dur | ing the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? |            |     |       |
| a F          | Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity   | 1a         |     | N     |
| <b>b</b> 0   | Gift, grant, or capital contribution to other organization(s)   | 1b         |     | N     |
| <b>c</b> G   | Gift, grant, or capital contribution from other organization(s)   | 1c         | Yes |       |
| d L          | oans or loan guarantees to or for other organization(s)   | 1d         |     | N     |
| e L          | oans or loan guarantees by other organization(s)  | 1e         | Yes | T     |
|              |   |            |     | T     |
| f S          | Sale of assets to other organization(s)   | 1f         |     | N     |
| g P          | Purchase of assets from other organization(s)   | <b>1</b> g |     | N     |
| h E          | Exchange of assets  | 1h         |     | N     |
| i L          | ease of facilities, equipment, or other assets to other organization(s)   | 1i         |     | N     |
|              |   |            |     |       |
| j L          | ease of facilities, equipment, or other assets from other organization(s)   | 1j         |     | N     |
| k P          | Performance of services or membership or fundraising solicitations for other organization(s)  | 1k         |     | N     |
| I P          | erformance of services or membership or fundraising solicitations by other organization(s)  | 11         |     | N     |
| m S          | Sharing of facilities, equipment, mailing lists, or other assets  | 1m         | Yes |       |
| n S          | Sharing of paid employees   | 1n         | Yes |       |
|              |   |            |     |       |
| o F          | Reimbursement paid to other organization for expenses   | 10         |     | N     |
| рΕ           | Reimbursement paid by other organization for expenses   | 1р         |     | N     |
|              |   |            |     |       |
| <b>a</b> (   | Other transfer of cash or property to other organization(s)   | <b>1</b> q | Yes |       |

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

| 2 If the diswer to any of the above is 1 test, see the instructions for information on who must complete this line, | on thresholds                          |                        |   |
|---|--|------------------------|---|
| (a)<br>Name of other organization   | <b>(b)</b><br>Transaction<br>type(a-r) | (c)<br>Amount involved | (d)<br>Method of determining amount<br>involved |
| (1) THE SOPHIE MILLER FOUNDATION  | С                                      | 2,397,225              | FAIR MARKET VALUE                               |
| (2) THE SOPHIE MILLER FOUNDATION  | Е                                      | 77,150,000             | FAIR MARKET VALUE                               |
| (3) THE SOPHIE MILLER FOUNDATION  | Q                                      | 189,303                | FAIR MARKET VALUE                               |
| (4)   |  |                        |   |
| (5)   |  |                        |   |
| (6)   |  |                        |   |

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| (a)<br>Name, address, and EIN of entity | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile<br>(state or foreign<br>country) | (c) Legal domicile (state or foreign country)  Country)  (d) Are all partners section 501(c)(3) organization |    | partners end-of-year |     | ortionate | (g)<br>Code V—UBI<br>amount in box<br>20 of Schedule K-1<br>(Form 1065) | mana<br>part | (h)<br>General d<br>managing<br>partner? |  |
|---|--------------------------------|--|--|----|----------------------|-----|-----------|---|--------------|--|--|
|   |                                |  | Yes  | No |                      | Yes | No        |   | Yes          | N  |  |
|   |                                |  |  |    |                      |     |           |   |              | +  |  |
|   |                                |  |  |    |                      |     |           |   |              |  |  |
|   |                                |  |  |    |                      |     |           |   |              |  |  |
|   |                                |  |  |    |                      |     |           |   |              |  |  |
|   |                                |  |  |    |                      |     |           |   |              |  |  |
|   |                                |  |  |    |                      |     |           |   |              | -  |  |
|   |                                |  |  |    |                      |     |           |   |              |  |  |
|   |                                |  |  |    |                      |     |           |   |              | t  |  |
|   |                                |  |  |    |                      |     |           |   |              |  |  |
|   |                                |  |  |    |                      |     |           |   |              |  |  |
|   |                                |  |  |    |                      |     |           |   |              | +  |  |
|   |                                |  |  |    |                      |     |           |   |              |  |  |
|   |                                |  |  |    |                      |     |           |   |              | $\dagger$                                |  |
|   |                                |  |  |    |                      |     |           |   |              |  |  |
|   |                                |  |  |    |                      |     |           |   |              |  |  |
|   |                                |  |  |    |                      |     |           |   |              | ╀  |  |
|   |                                |  |  |    |                      |     |           |   |              |  |  |
|   |                                |  |  |    |                      |     |           |   |              | +  |  |
|   |                                |  |  |    |                      |     |           |   |              |  |  |
|   |                                |  |  |    |                      |     |           |   |              |  |  |
|   |                                |  |  |    |                      |     |           |   |              | L  |  |
|   |                                |  |  |    |                      |     |           |   |              |  |  |
|   |                                |  |  |    |                      |     |           |   |              | +  |  |
|   |                                |  |  |    |                      |     |           |   |              |  |  |
|   |                                |  |  |    |                      |     |           |   |              | t  |  |
|   |                                |  |  |    |                      |     |           |   |              | ı  |  |

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

| I Identifier I Keturn Keterence I | Identifier Return Reference Explanation |  |
|-----------------------------------|---|--|
|-----------------------------------|---|--|

Schedule R (Form 990) 2010

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

**Depreciation and Amortization** 

(Including Information on Listed Property)

DLN: 93493087008342

OMB No 1545-0172

Form **4562** 

| Department of the Treasury nternal Revenue Service (99) | •                          | See separate i    | nst ruct ions | s. 🕨 Attach t       | to your tax re  | eturn.                                  |           | Attachment<br>Sequence No <b>67</b> |
|---|----------------------------|-------------------|---------------|---------------------|-----------------|---|-----------|-------------------------------------|
| Name(s) shown on returr<br>THE EPISCOPAL HOME           |                            |                   |               | or activity to w    | hich this forr  | n relates                               |           | Identifying number                  |
| Part I Election   | To Expense (               | Certain Brou      |               | O PAGE 10           | 170             |   |           | 95-1642373                          |
|   | you have any li            |                   | •             |                     |                 | nplete Part I.                          |           |                                     |
| 1 Maximum amount Se                                     |                            |                   |               |                     |                 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 1         | 500,000                             |
| 2 Total cost of section                                 |                            | _                 |               |                     |                 |   | 2         | ,                                   |
| 3 Threshold cost of sec                                 |                            |                   | •             | •                   | uctions)        |   | 3         | 2,000,000                           |
| 4 Reduction in limitation                               |                            |                   |               | •                   | •               |   | 4         | 2,000,000                           |
|   |                            |                   |               | •                   |                 | filma                                   | ⊢         |                                     |
| 5 Dollar limitation for to                              | •                          | ille 4 from fille | 1 11 2010     | or less, enter - c  | )- Il Marrieu   | iiiiig                                  | 5         |                                     |
| separately, see instr                                   | uctions                    | • • •             | <u> </u>      | 1 (1) 6 - + (1)     |                 | <del></del>                             |           |                                     |
| 6 (a  | <b>)</b> Description of pr | operty            |               | (b) Cost (bu        |                 | (c) Elected c                           | ost       |                                     |
|   |                            |                   |               |                     | - 7 7           |   |           |                                     |
|   |                            |                   |               |                     |                 |   |           |                                     |
| 7 Listed property Ente                                  | r the amount from          | line 29 .         |               |                     | . 7             |   |           |                                     |
| 8 Total elected cost of                                 |                            |                   | ınts ın colu  | ımn (c), lines 6    | and 7 -         |   | 8         |                                     |
| 9 Tentative deduction                                   |                            |                   |               | (27,2               |                 |   | 9         |                                     |
| 10 Carryover of disallow                                |                            |                   |               |                     |                 |   | 10        |                                     |
| 11 Business income limitation                           |                            | •                 |               |                     | e instructions) |   |           |                                     |
|   |                            |                   | •             | ,                   | ·               |   | 11        | +                                   |
| 12 Section 179 expense                                  |                            |                   |               |                     |                 |   | 12        |                                     |
| 13 Carryover of disallow                                |                            |                   |               |                     | .► 13           |   |           |                                     |
| Note: Do not use Par                                    |                            |                   |               |                     |                 |   |           |                                     |
|   |                            |                   |               |                     |                 |   |           | rty ) (See instructions )           |
| <b>14</b> Special depreciation tax year (see instruc    | •                          | lified property ( | other than    | listed property     | ) placed in se  | ervice during the                       | 14        |                                     |
|   | •                          | Lankan            |               |                     |                 |   | -         |                                     |
| 15 Property subject to s                                |                            | election .        |               |                     |                 |   | 15        |                                     |
| 16 Other depreciation (i                                |                            |                   |               |                     |                 |   | 16        | 4,148,884                           |
| Part IIII MACRS D                                       | epreciation (I             | o not includ      |               | ction A             | e instructio    | ns.)                                    |           |                                     |
| 17 MACRS deductions for                                 | or accots placed i         | n corvice in tax  |               |                     | 010             |   | 17        |                                     |
|   |                            |                   |               |                     |                 |   | <b>––</b> |                                     |
| <b>18</b> If you are electing                           |                            | •                 | in service    | e auring the ta     | ax year into    |   |           |                                     |
| general asset acco                                      |                            |                   |               | 0 Tax Vaar          |                 | ▶I                                      | <u> </u>  | ation Sustan                        |
| Section B-As  | Sets Placeu III            | (c) Basis         |               | .U lax feat         |                 | General Dep                             | reci      | Tation System                       |
| (-) Cl  | (b) Month and              | deprecia          |               | (-I) D              |                 |   |           | (>                                  |
| (a) Classification of property                          | year placed in             | (business/inv     | estment/      | (d) Recovery period | (e) Convent     | ion <b>(f)</b> Metho                    | od        | (g)Depreciation deduction           |
| property  | service                    | use               |               | period              |                 |   |           | deduction                           |
| 10-2  |                            | only—see inst     | ructions)     |                     |                 |   |           |                                     |
| <b>19a</b> 3-year property <b>b</b> 5-year property     |                            |                   |               |                     |                 |   |           |                                     |
| c 7 - year property                                     |                            |                   |               |                     |                 |   |           |                                     |
| d 10-year property                                      |                            |                   |               |                     |                 |   |           |                                     |
| e 15-year property                                      |                            |                   |               |                     |                 |   |           |                                     |
| <b>f</b> 20-year property                               |                            |                   |               |                     |                 |   |           |                                     |
| g 25-year property                                      |                            |                   |               | 25 yrs              |                 | S/L                                     |           |                                     |
| <b>h</b> Residential rental                             |                            |                   |               | 27 5 yrs            | мм              | S/L                                     |           |                                     |
| property  |                            |                   |               | 27 5 yrs            | мм              | S/L                                     |           |                                     |
| i Nonresidential real                                   |                            |                   |               | 39 yrs              | ММ              | S/L                                     |           |                                     |
| property  |                            |                   |               |                     | ММ              | S/L                                     |           |                                     |
| Sect  | ion C—Assets Plac          | ed in Service [   | Ouring 2010   | Tax Year Using      | g the Alterna   | tive Depreciatio                        | n Sys     | tem                                 |
| <b>20a</b> Class life                                   |                            |                   |               |                     |                 | S/L                                     |           |                                     |
| <b>b</b> 12-year  |                            |                   |               | 12 yrs              |                 | S/L                                     |           |                                     |
| <b>c</b> 40-year  |                            |                   |               | 40 yrs              | MM              | S/L                                     |           |                                     |
| Part IV Summa   | ry (see instruc            | tions)            |               |                     |                 |   |           |                                     |
| 21 Listed property Ente                                 | r amount from line         | 28                |               |                     |                 |   | 21        |                                     |
| 22 Total. Add amounts f                                 |                            |                   |               |                     |                 |   | 22        | 4,148,884                           |
| and on the appropriat                                   | ·                          |                   | •             | •                   |                 | ıs<br>T                                 | 22        | 4,140,084                           |
| 23 For assets shown about portion of the basis a        | •                          | _                 |               | year, enter the     | 23              |   |           |                                     |

Part V

Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.)

**Note:** For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete **only** 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

|   |                  | z+a, $z+b$ , $cc$         |                      |  |            |  |                    |              |                                   |                         |           |                                       |                    |                      |                        |          |  |
|---|------------------|---------------------------|----------------------|--|------------|--|--------------------|--------------|-----------------------------------|-------------------------|-----------|---------------------------------------|--------------------|----------------------|------------------------|----------|--|
| Section A—Depre   | ciation a        | <u>nd Other Ir</u>        | <u>ıforma</u>        | tion (C                                | aution     | : See  | the i              | <u>nstru</u> | ctic                              | ons for I               | imits i   | for pa                                | sseng <sub>'</sub> | <u>er au</u>         | <u>tomot</u>           | oiles. 🕽 |  |
| 24a Do you have evider  | ice to support i | the business/inv          | estment u            | ise claimed                            | d? ┌Yes    | Гио  |                    |              | 24b                               | If "Yes,"               | s the ev  | dence                                 | written?           | $\Gamma_{Y\epsilon}$ | ᇙᄃᇄ                    | 0        |  |
| (a)<br>Type of property (list<br>vehicles first)  |                  |                           | l)<br>r other<br>sıs | (e)<br>depreca<br>s/investr<br>e only) |            | (f) (g)<br>Recovery Method/<br>period Convention |                    |              | (h)<br>Depreciation/<br>deduction |                         |           | (i)<br>Elected<br>section 179<br>cost |                    |                      |                        |          |  |
| 25Special depreciation allo   | •                |                           | rty placed           | ın service o                           | during the | tax year   | and u              | ısed m       | ore t                             | han 25                  |           |                                       |                    |                      |                        |          |  |
| <b>26</b> Property used more  | than 50%         | n a qualified l           | business             | use                                    |            |  |                    |              |                                   | · ·                     |           |                                       |                    |                      |                        |          |  |
|   |                  | %                         |                      |  |            |  |                    |              | Т                                 |                         |           |                                       |                    | $\Box$               |                        |          |  |
|   |                  | %                         |                      |  |            |  |                    |              |                                   |                         |           |                                       |                    | $\perp$              |                        |          |  |
| 37 Dramarty used EON  |                  | %                         |                      |  |            |  |                    |              |                                   |                         |           |                                       |                    |                      |                        |          |  |
| 27 Property used 50%  | or less in a     | quanned bus               | mess us              | e                                      | 1          |  |                    | l            | S                                 | /L -                    | Т         |                                       |                    | $\overline{}$        |                        |          |  |
|   | %                |                           |                      |  |            |  | S/L -              |              |                                   |                         |           |                                       | 1                  |                      |                        |          |  |
|   |                  | %                         |                      |  |            |  |                    |              | S                                 | /L -                    |           |                                       |                    | 그                    |                        |          |  |
| 28 Add amounts in co  | olumn (h), lır   | nes 25 throug             | h 27 En              | ter here a                             | and on Iir | ne 21,   | page               | 1            | •                                 | 28                      |           |                                       |                    |                      |                        |          |  |
| <b>29</b> Add amounts in co   | olumn (ı), lın   | e 26 Enterhe              | ere and c            | n line 7,                              | page 1     |  |                    |              |                                   | •                       |           | 29                                    |                    |                      |                        |          |  |
|   |                  |                           |                      | —Infor                                 |            |  |                    |              |                                   |                         |           |                                       |                    |                      |                        |          |  |
| Complete this section<br>If you provided vehicles to  |                  |                           |                      |  |            |  |                    |              |                                   |                         |           |                                       |                    | se vehic             | les                    |          |  |
| · ·   |                  |                           |                      |  | a)         | T  | <b>b)</b>          |              |                                   | c)                      |           | 1)                                    | (e                 | _                    |                        | f)       |  |
| <b>30</b> Total business/investment miles driven during the year ( <b>do not</b> include commuting miles) |                  |                           |                      | Vehicle 1                              |            | Vehicle 2  |                    | <u> </u>     | Vehicle 3                         |                         | Vehicle 4 |                                       | Vehicle 5          |                      | Vehicle 6              |          |  |
| 31 Total commuting r  | miles driven     | during the ye             | ar .                 |  |            |  |                    |              |                                   |                         |           |                                       |                    |                      |                        |          |  |
| 32 Total other persor   | nal(noncomm      | nuting) miles (           | driven               |  |            |  |                    |              |                                   |                         |           |                                       |                    |                      |                        |          |  |
| 33 Total miles driven during the year Add lines 30 through 32   |                  |                           |                      |  |            |  |                    |              |                                   |                         |           |                                       |                    |                      |                        |          |  |
| 34 Was the vehicle available for personal use   |                  |                           |                      | Yes                                    | No         | Yes  | No                 | Y            | es                                | No                      | Yes       | No                                    | Yes                | No                   | Yes                    | No       |  |
| during off-duty hours?  |                  |                           |                      |  |            |  |                    |              |                                   |                         |           |                                       |                    |                      |                        |          |  |
| 35 Was the vehicle used primarily by a more than 5% owner or related person?                              |                  |                           |                      |  |            |  |                    |              |                                   |                         |           |                                       |                    |                      |                        |          |  |
| <b>36</b> Is another vehicle  | available fo     | r personal us             | e? .                 |  |            |  |                    |              |                                   |                         |           |                                       |                    |                      |                        |          |  |
| Section  Answer these question  5% owners or related  | ns to determ     | •                         | et an exc            |  |            |  |                    |              |                                   |                         |           |                                       |                    |                      | not mo                 | re thar  |  |
|   | nibits all       | all personal use of vehic |                      |  |            | les, including commuti                           |                    |              |                                   | ıng, by your            |           |                                       | No                 |                      |                        |          |  |
| employees? .  |                  |                           |                      |  |            | •  | ٠                  | •            | •                                 |                         |           | •                                     | •                  |                      |                        |          |  |
| <b>38</b> Do you maintain a employees? See the  |                  |                           |                      |  |            |  |                    |              |                                   |                         |           |                                       |                    |                      |                        |          |  |
| <b>39</b> Do you treat all us   | e of vehicles    | s by employee             | es as pei            | sonal us                               | e? .       |  |                    |              |                                   |                         |           |                                       |                    |                      |                        |          |  |
| <b>40</b> Do you provide movehicles, and retain   |                  |                           |                      | oyees, ol                              | otain info | rmatio   | n fror             | m you        | ren                               | nployees                | about     | the us                                | e of the           | e 🗀                  |                        |          |  |
| <b>41</b> Do you meet the re  |                  |                           |                      | • •<br>automobi                        | e demor    | •<br>nstratio                                    | n us               | e? (Se       | e ir                              | nstructio               | ns )      |                                       |                    |                      |                        |          |  |
| Note: If your answ  | er to 37, 38     | , 39, 40, or 4            | 1 is "Ye:            | s," do not                             | t comple   | te Sect  | ion B              | 3 for t      | ne c                              | overed v                | ehicles   | 5                                     |                    |                      |                        |          |  |
| Part VI Amo   | rtization        |                           |                      |  |            |  |                    |              |                                   |                         |           |                                       |                    |                      |                        |          |  |
| (b) Date  |                  |                           |                      | (c)<br>A mortizable                    |            |  | <b>(d)</b><br>Code |              |                                   | (e<br>A morti           | -         |                                       | A mo               | (f)                  | <b>f)</b><br>ation for |          |  |
| Description of costs  |                  | amortization<br>begins    |                      | amo                                    |            |  |                    | ection       |                                   | period or<br>percentage |           |                                       | his ye             |                      |                        |          |  |
| <b>42</b> A mortization of co   | sts that beg     | ıns durıng yo             | ur 2010              | tax year                               | (see inst  | tructio  | ıs)                |              |                                   | -                       |           |                                       |                    |                      |                        |          |  |
|   |                  |                           |                      |  |            |  |                    |              |                                   |                         |           |                                       |                    |                      |                        |          |  |
|   |                  |                           |                      |  |            |  |                    |              |                                   |                         |           |                                       |                    |                      |                        |          |  |
| <b>43</b> A mortization of co   | sts that beg     | an before you             | r 2010 t             | ax year                                |            |  |                    |              |                                   |                         | 43        |                                       |                    |                      |                        |          |  |
|   | _                | -                         |                      |  |            |  |                    |              |                                   |                         | <b>—</b>  |                                       |                    |                      |                        |          |  |

44 Total. Add amounts in column (f) See the instructions for where to report

44