



See a Social Security Number? Say Something!
Report Privacy Problems to <https://public.resource.org/privacy>
Or call the IRS Identity Theft Hotline at 1-800-908-4490



Form 990  Department of the Treasury Internal Revenue Service	Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements	OMB No 1545-0047
		2010
		Open to Public Inspection

A For the 2010 calendar year, or tax year beginning 07-01-2010 and ending 06-30-2011				
B Check if applicable ☐ Address change ☐ Name change ☐ Initial return ☐ Terminated ☐ Amended return ☐ Application pending	C Name of organization Saint Francis Memorial Hospital		D Employer identification number 94-1156295	
	Doing Business As		E Telephone number (415) 353-6600	
	Number and street (or P O box if mail is not delivered to street address) 900 Hyde Street			
	Room/suite		G Gross receipts \$ 250,064,087	
	City or town, state or country, and ZIP + 4 San Francisco, CA 94109			
	F Name and address of principal officer Alan Fox 900 Hyde Street San Francisco, CA 94109		H(a) Is this a group return for affiliates? ☐ Yes ☒ No H(b) Are all affiliates included? ☐ Yes ☐ No If "No," attach a list (see instructions) H(c) Group exemption number ▶	
I Tax-exempt status ☒ 501(c)(3) ☐ 501(c) () ◀ (Insert no) ☐ 4947(a)(1) or ☐ 527				
J Website: ▶ WWW.CHWHEALTH.ORG				
K Form of organization ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶			L Year of formation 1938	M State of legal domicile CA

Part I		Summary	
Activities & Governance	1 Briefly describe the organization’s mission or most significant activities To provide compassionate, quality, cost effective medical and healthcare related services to meet the needs of the communities we serve		
	2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	19
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	12
	5 Total number of individuals employed in calendar year 2010 (Part V, line 2a)	5	1,161
6 Total number of volunteers (estimate if necessary)	6	332	
7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	501,840	
b Net unrelated business taxable income from Form 990-T, line 34	7b	0	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	963,108	525,044
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	188,941,500	216,409,062
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	4,270,604	6,057,495
	12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,304,547	1,315,164
		195,479,759	224,306,765
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)	95,467	659,485
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	115,681,638	121,790,325
	16a Professional fundraising fees (Part IX, column (A), line 11e)	0	0
	b Total fundraising expenses (Part IX, column (D), line 25) ▶ ⁰		
	17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f)	82,222,637	100,764,534
	18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	197,999,742	223,214,344
	19 Revenue less expenses Subtract line 18 from line 12	-2,519,983	1,092,421
Net Assets or Fund Balances		Beginning of Current Year	End of Year
	20 Total assets (Part X, line 16)	323,138,980	343,759,229
	21 Total liabilities (Part X, line 26)	82,547,616	83,278,794
	22 Net assets or fund balances Subtract line 21 from line 20	240,591,364	260,480,435

Part II	Signature Block
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.	

Sign Here	▶ Signature of officer		2012-05-01		
	▶ ALAN FOX CFO		Date		
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check if self-employed ☐	PTIN
	Firm's name ▶ KPMG LLP				Firm's EIN ▶
	Firm's address ▶ 55 SECOND STREET SUITE 1400 SAN FRANCISCO, CA 94105				Phone no ▶ (415) 963-5100

May the IRS discuss this return with the preparer shown above? (see instructions) ☐ Yes ☐ No

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III

1

Briefly describe the organization’s mission

TO PROVIDE COMPASSIONATE, HIGH-QUALITY, AFFORDABLE HEALTH SERVICES FOR OUR SISTERS AND BROTHERS WHO ARE POOR AND DISENFRANCHISED, AND PARTNERING WITH OTHERS IN THE COMMUNITY TO IMPROVE THE QUALITY OF LIFE

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

Yes

✓

No

If “Yes,” describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

Yes

✓

No

If “Yes,” describe these changes on Schedule O

4

Describe the exempt purpose achievements for each of the organization’s three largest program services by expenses

Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code) (Expenses \$ 204,981,444 including grants of \$ 659,485) (Revenue \$ 215,907,222)

Saint Francis Memorial Hospital's mission is to contribute to the health of the community through the provision of quality services delivered in a compassionate and cost effective manner The hospital has 356 beds and serviced patients as follows outpatient visits of 133,820, emergency visits of 32,950, and inpatient and outpatient operating room cases of 3,359 Inpatient services acute medical/surgical care and rehab, intensive and burn care, adult psych, skilled nursing facility, pharmacy, cardiopulmonary, surgery and telemetry unit Outpatient services emergency care, sports medicine and occupational health clinics, pulmonary rehab, psych day care, outpatient burn care, spine and joint center, diagnostic imaging, radiation oncology, retail pharmacy, gastrointestinal services and physical therapy services Support services chaplaincy program, family support services, palliative care, parking services, nursing education services, health sciences library, as well as support, time and money to organizations and individuals throughout the community

4b

(Code) (Expenses \$ including grants of \$) (Revenue \$)

4c

(Code) (Expenses \$ including grants of \$) (Revenue \$)

4d

Other program services (Describe in Schedule O)

(Expenses \$ including grants of \$) (Revenue \$)

4e

Total program service expenses \$ 204,981,444

Part IV

Checklist of Required Schedules

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A.</i> 	1	Yes
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 	2	Yes
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I.</i> 	3	No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II.</i> 	4	Yes
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III.</i>	5	
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I.</i> 	6	No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II.</i> 	7	No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III.</i> 	8	No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV.</i> 	9	No
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V.</i> 	10	Yes
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI.</i> 	11a	Yes
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII.</i> 	11b	No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII.</i> 	11c	Yes
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX.</i> 	11d	Yes
e	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X.</i> 	11e	Yes
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X.</i> 	11f	No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII.</i> 	12a	No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.</i> 	12b	Yes
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E.</i>	13	No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If "Yes," complete Schedule F, Parts I and IV.</i>	14b	No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? <i>If "Yes," complete Schedule F, Parts II and IV.</i>	15	No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? <i>If "Yes," complete Schedule F, Parts III and IV.</i>	16	No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I (see instructions)</i>	17	No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II.</i>	18	No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III.</i>	19	No
20a	Did the organization operate one or more hospitals? <i>If "Yes," complete Schedule H.</i> 	20a	Yes
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b	Yes

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25</i>	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	Yes	
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		No
a	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance			
Check if Schedule O contains a response to any question in this Part V ☐			
		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	1a	227
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	1b	0
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes
2a	Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return.	2a	1,161
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.	3b	Yes
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	No
b	If "Yes," enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a	No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	
7 Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	No
d	If "Yes," indicate the number of Forms 8282 filed during the year.	7d	
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the organization make any taxable distributions under section 4966?	9a	
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b	
10 Section 501(c)(7) organizations. Enter			
a	Initiation fees and capital contributions included on Part VIII, line 12.	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.	10b	
11 Section 501(c)(12) organizations. Enter			
a	Gross income from members or shareholders.	11a	
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).	11b	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b	
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.	13b	
c	Enter the amount of reserves on hand.	13c	
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b	

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response to any question in this Part VI

Section A. Governing Body and Management			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a19		
b	Enter the number of voting members included in line 1a, above, who are independent	1b12		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Does the organization have members or stockholders?	6	Yes	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	Yes	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
a	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a		No
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a		No
b	Other officers or key employees of the organization	15b		No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure	
17	List the States with which a copy of this Form 990 is required to be filedCA
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply. ☐ Own website ☐ Another's website ☒ Upon request
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization. LARA HARROW - FINANCE DEPT 3400 DATA DRIVE 3RD FLOOR RANCHO CORDOVA, CA 95670 (916) 851-2000

Check if Schedule O contains a response to any question in this Part VII ☒

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

Form **990** (2010)

Part VII

2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization	381
---	---	-----

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4	Yes
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization		
(A) Name and business address	(B) Description of services	(C) Compensation
CITY BUILDING INC PIER 26 ANNEX NORTH SAN FRANCISCO, CA 94105	Construction Service	7,696,575
REHABCARE GRP INC 7733 FORSYTH BLVD SUITE 2300 ST LOUIS, MO 631502096	Therapy	2,055,580
GALEN INPATIENT PHYSICIANS 2100 POWELL ST STE 900 EMERYVILLE, CA 946081803	Medical Services	1,860,696
CITY PARK 1234 PINE ST SAN FRANCISCO, CA 94109	Parking Services	737,060
DIVERSIFIED CLINICAL SERVICES 4500 SALISBURY RD SUITE 300 JACKSONVILLE, FL 32216	Management Services	616,507
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization 44		

Part VIII

Statement of Revenue

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514	
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns 1a					
	b	Membership dues 1b					
	c	Fundraising events 1c					
	d	Related organizations 1d					
	e	Government grants (contributions) 1e	237,464				
	f	All other contributions, gifts, grants, and similar amounts not included above 1f	287,580				
	g	Noncash contributions included in lines 1a-1f \$					
	h	Total. Add lines 1a-1f ▶	525,044				
	Program Service Revenue	2a	Business Code				
		PATIENT REV/CHARITY CARE 900099	166,307,120	166,307,120			
b		MEDICARE / MEDICAID PAYMENTS 900099	46,587,565	46,587,565			
c		MEDICAL OFF BLDGS 532000	2,376,649	2,376,649			
d		PHARMACY 446110	7,026	3,443	3,583		
e		LABORATORY 621500	524,481	26,224	498,257		
f		All other program service revenue	606,221	606,221			
g		Total. Add lines 2a-2f ▶	216,409,062				
Other Revenue	3	Investment income (including dividends, interest and other similar amounts) ▶	2,544,164			2,544,164	
	4	Income from investment of tax-exempt bond proceeds . . ▶	0				
	5	Royalties ▶	0				
	6a	Gross Rents	(i) Real	(ii) Personal			
		b	Less rental expenses				
		c	Rental income or (loss)				
		d	Net rental income or (loss) ▶				
	7a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
		b	Less cost or other basis and sales expenses				
		c	Gain or (loss)				
		d	Net gain or (loss) ▶	3,513,331			3,513,331
	8a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18 a					
		b	Less direct expenses b				
		c	Net income or (loss) from fundraising events . . ▶	0			
	9a	Gross income from gaming activities See Part IV, line 19 . . a					
		b	Less direct expenses b				
		c	Net income or (loss) from gaming activities . . ▶	0			
	10a	Gross sales of inventory, less returns and allowances a					
		b	Less cost of goods sold b				
		c	Net income or (loss) from sales of inventory . . ▶	0			
Miscellaneous Revenue		Business Code					
11a	CAFETERIA	900099	214,530			214,530	
	b	PARKING LOT FEES	812930	812,871		812,871	
	c	GIFT SHOPS	453220	47,179		47,179	
	d	All other revenue		240,584		240,584	
e		Total. Add lines 11a-11d ▶	1,315,164				
12		Total revenue. See Instructions ▶	224,306,765	215,907,222	501,840	7,372,659	

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	659,485	659,485		
2	Grants and other assistance to individuals in the U S See Part IV, line 22	0			
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	3,154,767	2,978,192	176,575	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	93,279,846	87,474,454	5,805,392	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	6,791,780	6,352,490	439,290	
9	Other employee benefits	12,360,545	11,561,071	799,474	
10	Payroll taxes	6,203,387	5,802,154	401,233	
a	Fees for services (non-employees) Management	0			
b	Legal	113,715		113,715	
c	Accounting	72,759		72,759	
d	Lobbying	20,511		20,511	
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	114,435		114,435	
g	Other	22,969,983	16,066,899	6,903,084	
12	Advertising and promotion	567,536	18,457	549,079	
13	Office expenses	4,511,478	4,177,505	333,973	
14	Information technology	7,747,611	7,721,492	26,119	
15	Royalties	0			
16	Occupancy	3,551,394	3,241,832	309,562	
17	Travel	93,630	55,211	38,419	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	117,816	32,777	85,039	
20	Interest	833,947	833,901	46	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	9,326,083	9,020,988	305,095	
23	Insurance	915,407	915,407		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	BAD DEBT	14,659,101	14,659,101		
b	MEDICAL SUPPLIES	21,368,015	21,365,576	2,439	
c	MEDI-CAL PROVIDER FEE	10,173,204	10,173,204		
d	DUES & SUBSCRIPTIONS	239,519	39,478	200,041	
e	LICENSES & TAXES	447,610	343,669	103,941	
f	All other expenses	2,920,780	1,488,101	1,432,679	0
25	Total functional expenses. Add lines 1 through 24f	223,214,344	204,981,444	18,232,900	0
26	Joint costs. Check here ☒ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X

Balance Sheet

						(A)		(B)
						Beginning of year		End of year
Assets	1	Cash—non-interest-bearing				7,877	1	7,877
	2	Savings and temporary cash investments				1,877,805	2	5,964,725
	3	Pledges and grants receivable, net				82,502	3	34,418
	4	Accounts receivable, net				28,072,350	4	26,486,198
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L					5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Schedule L					6	
	7	Notes and loans receivable, net				1,189,666	7	689,262
	8	Inventories for sale or use				2,679,044	8	2,813,976
	9	Prepaid expenses and deferred charges				5,703,424	9	9,006,391
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	259,171,913				
	b	Less: accumulated depreciation	10b	158,580,092	99,803,905	10c	100,591,821	
	11	Investments—publicly traded securities			93,531,964	11	105,724,420	
	12	Investments—other securities. See Part IV, line 11				12		
	13	Investments—program-related. See Part IV, line 11			68,046,443	13	74,582,141	
	14	Intangible assets				14		
	15	Other assets. See Part IV, line 11			22,144,000	15	17,858,000	
	16	Total assets. Add lines 1 through 15 (must equal line 34)			323,138,980	16	343,759,229	
Liabilities	17	Accounts payable and accrued expenses			19,867,344	17	19,402,313	
	18	Grants payable				18		
	19	Deferred revenue			4,731	19	5,456,647	
	20	Tax-exempt bond liabilities			10,000,000	20	10,000,000	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D				21		
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L				22		
	23	Secured mortgages and notes payable to unrelated third parties			72,664	23	17,529	
	24	Unsecured notes and loans payable to unrelated third parties				24		
	25	Other liabilities. Complete Part X of Schedule D			52,602,877	25	48,402,305	
	26	Total liabilities. Add lines 17 through 25			82,547,616	26	83,278,794	
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here ☒ and complete lines 27 through 29, and lines 33 and 34.							
	27	Unrestricted net assets			169,771,613	27	183,124,987	
	28	Temporarily restricted net assets			40,309,473	28	46,841,516	
	29	Permanently restricted net assets			30,510,278	29	30,513,932	
	Organizations that do not follow SFAS 117, check here ☐ and complete lines 30 through 34.							
	30	Capital stock or trust principal, or current funds				30		
	31	Paid-in or capital surplus, or land, building or equipment fund				31		
	32	Retained earnings, endowment, accumulated income, or other funds				32		
	33	Total net assets or fund balances			240,591,364	33	260,480,435	
	34	Total liabilities and net assets/fund balances			323,138,980	34	343,759,229	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	224,306,765
2	Total expenses (must equal Part IX, column (A), line 25)	2	223,214,344
3	Revenue less expenses Subtract line 2 from line 1	3	1,092,421
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	240,591,364
5	Other changes in net assets or fund balances (explain in Schedule O)	5	18,796,650
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	260,480,435

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		No
b	Were the organization's financial statements audited by an independent accountant?	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both ☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separated basis		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public
Inspection

Name of the organization Saint Francis Memorial Hospital	Employer identification number 94-1156295
---	--

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)
- 3

☒

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 10

☐

An organization organized and operated exclusively to test for public safety See**section 509(a)(4).**
- 11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other
- e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
- f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box
- g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
(i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?
(ii) a family member of a person described in (i) above?
(iii) a 35% controlled entity of a person described in (i) or (ii) above?
- h

☐

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public Support. Subtract line 5 from line 4						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
11 Total support (Add lines 7 through 10)						
12 Gross receipts from related activities, etc (See instructions)					12	
13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage		
14 Public Support Percentage for 2010 (line 6 column (f) divided by line 11 column (f))	14	
15 Public Support Percentage for 2009 Schedule A, Part II, line 14	15	
16a 33 1/3% support test—2010. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
b 33 1/3% support test—2009. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
17a 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶		
b 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶		
18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions ▶		

Part IIIPart III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public Support (Subtract line 7c from line 6)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support (Add lines 9, 10c, 11 and 12.)						
14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage		
15 Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f))	15	
16 Public support percentage from 2009 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2010 (line 10c column (f) divided by line 13 column (f))	17	
18 Investment income percentage from 2009 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
b 33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions ▶		

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Additional Data

Software ID:

Software Version:

EIN: 94-1156295

Name: Saint Francis Memorial Hospital

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Jane Bachmann Board Member	3 0	X						0	0	0
Dr Mel Blaustein Board Member	3 0	X						122,916	0	0
Dr Amy Bossen Board Member	3 0	X						10,000	0	0
Carrie Byles Board Member	3 0	X						0	0	0
Dr Gary Chan Board Member	3 0	X						1,266	0	0
Anna Cheung Board Member	3 0	X						0	518,723	64,965
Dr Issa Eshima Board Member	3 0	X						0	0	0
Robert Eves Board Member	3 0	X						0	0	0
William G Gaede Board Member	3 0	X						0	0	0
Dr Guido J Gores Board Member	3 0	X						0	0	0
Mary Kane RN JD Board Member	3 0	X						0	0	0
Dr Frank Malin Board Member	3 0	X						0	0	0
Dr David J Malone Board Member	3 0	X						16,225	0	0
Dr Victor Prieto Board Member	3 0	X						192,579	0	0
Julie Soo JD Board Member	3 0	X						0	0	0
Dr Peter Teng Board Member	3 0	X						0	0	0
Wendy Xa Board Member	3 0	X						0	0	0
Susan Campbell Chair	8 0	X		X				0	0	0
Dr Clement Jones Secretary	3 0	X		X				0	0	0
Alan Fox CFO	40 0			X				326,191	0	48,370
Tom Hennessy Service Area Leader	40 0			X				0	789,687	74,790
Anthony Jackson COO	40 0				X			288,881	0	39,401
Helen Karow Director OR	40 0				X			200,847	0	36,016
Dennis Kneoppel CNE	40 0				X			286,953	0	31,448
Juli Maxworthy Sr Director/Q uality	40 0				X			184,744	0	35,422

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Raymond Miller Director-Pharmacy	40 0				X			195,541	0	27,179
Barbara Morrisette VP HR	40 0				X			191,544	0	26,566
Dallas Ryan Director Materials Management	40 0				X			207,586	0	33,725
Andrew Smith VP Medical Affairs	40 0				X			281,912	0	23,410
Lloyd Yandell Director-Facilities	40 0				X			158,399	0	17,167
Abbie Yant Senior Director-Advocacy	40 0				X			189,098	0	39,082
Susanne Gardino Registered Nurse	40 0					X		241,458	0	17,944
Harendra C Joshi Coordinator Nuclear Medicine	40 0					X		245,778	0	20,915
Bradford K Moy Medical Director	30 0					X		261,781	0	22,989
John Ikona Ubi Registered Nurse	40 0					X		270,260	0	45,041
Doris Y Yau Staff Nurse II	20 0					X		299,556	0	48,057

SCHEDULE C
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ **Complete if the organization is described below.**
▶ **Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.**

OMB No 1545-0047

2010

Open to Public Inspection

If the organization answered “Yes,” to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered “Yes,” to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered “Yes,” to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35a (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization Saint Francis Memorial Hospital	Employer identification number 94-1156295
---	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1	Provide a description of the organization’s direct and indirect political campaign activities in Part IV	
2	Political expenditures	▶ \$ _____
3	Volunteer hours	_____

Part I-B Complete if the organization is exempt under section 501(c)(3).

1	Enter the amount of any excise tax incurred by the organization under section 4955	▶ \$ _____
2	Enter the amount of any excise tax incurred by organization managers under section 4955	▶ \$ _____
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	☐ Yes ☐ No
4a	Was a correction made?	☐ Yes ☐ No
b	If "Yes," describe in Part IV	

Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	▶ \$ _____
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities	▶ \$ _____
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b	▶ \$ _____
4	Did the filing organization file Form 1120-POL for this year?	☐ Yes ☐ No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization’s funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV	

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A

Check

☐

if the filing organization belongs to an affiliated group

B

Check

☐

if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing Organization's Totals	(b) Affiliated Group Totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)															
b Total lobbying expenditures to influence a legislative body (direct lobbying)															
c Total lobbying expenditures (add lines 1a and 1b)															
d Other exempt purpose expenditures															
e Total exempt purpose expenditures (add lines 1c and 1d)															
f Lobbying nontaxable amount Enter the amount from the following table in both columns															
<table><tr><td>If the amount on line 1e, column (a) or (b) is:</td><td>The lobbying nontaxable amount is:</td></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000														
Over \$17,000,000	\$1,000,000														
g Grassroots nontaxable amount (enter 25% of line 1f)															
h Subtract line 1g from line 1a If zero or less, enter -0-															
i Subtract line 1f from line 1c If zero or less, enter -0-															
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		☐ Yes	☐ No												

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) Total
2a Lobbying non-taxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots non-taxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
	a Volunteers?		No	
	b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No	
	c Media advertisements?		No	
	d Mailings to members, legislators, or the public?		No	
	e Publications, or published or broadcast statements?		No	
	f Grants to other organizations for lobbying purposes?		No	
	g Direct contact with legislators, their staffs, government officials, or a legislative body?		No	
	h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
	i Other activities? If "Yes," describe in Part IV	Yes		20,511
j Total lines 1c through 1i				20,511
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3	

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV

Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i.
Also, complete this part for any additional information.

Identifier	Return Reference	Explanation
PART II - B		Lobbying expenditures paid by the Parent organization for annual membership dues where expenses are allocated to the hospital American Hospital Association \$2,382 Catholic Health Association \$1,559 Hospital Association of So Cal \$16,570 -- ----- TOTAL \$20,511 =====

SCHEDULE D
(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
Saint Francis Memorial Hospital

Employer identification number
94-1156295

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit ☐ Yes ☐ No	

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)

☐ Preservation of an historically importantly land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ►_____

4

Number of states where property subject to conservation easement is located ►_____

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ►_____

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ►\$ _____

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization’s financial statements that describes the organization’s accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

► \$ _____

(ii) Assets included in Form 990, Part X

► \$ _____

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1

► \$ _____

b

Assets included in Form 990, Part X

► \$ _____

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2010

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

	Amount
1c	
1d	
1e	
1f	

1c

Beginning balance

1d

Additions during the year

1e

Distributions during the year

1f

Ending balance

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current Year	(b)Prior Year	(c)Two Years Back	(d)Three Years Back	(e)Four Years Back
1a	Beginning of year balance	36,206,485	33,349,590		
b	Contributions	3,654	6,794		
c	Investment earnings or losses	5,190,056	3,252,188		
d	Grants or scholarships				
e	Other expenditures for facilities and programs	5,061,472	402,087		
f	Administrative expenses				
g	End of year balance	36,338,723	36,206,485		

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ 16 640 %

b

Permanent endowment ▶ 83 360 %

c

Term endowment ▶

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i)

unrelated organizations

3a(i)

Yes

No

(ii)

related organizations

3a(ii)

No

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		2,094,567		2,094,567
b Buildings		132,800,345	87,694,197	45,106,148
c Leasehold improvements		196,844	171,740	25,104
d Equipment		93,722,767	70,714,155	23,008,612
e Other		30,357,390		30,357,390
Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) ▶				100,591,821

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements			
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return			
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments	2a	
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIV)	2d	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)	4b	
c	Add lines 4a and 4b	4c	
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return			
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIV)	2d	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)	4b	
c	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	

Part XIV Supplemental Information		
Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.		
Identifier	Return Reference	Explanation
Sch D, Part V, Line 4		The endowment funds are intended to be used to support the hospital's healthcare needs and other hospital program needs.

SCHEDULE H
(Form 990)

Hospitals

OMB No 1545-0047

2010

Open to Public
Inspection

Department of the Treasury
Internal Revenue Service

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
▶ Attach to Form 990. ▶ See separate instructions.**

Name of the organization
Saint Francis Memorial Hospital

Employer identification number
94-1156295

Part I Financial Assistance and Certain Other Community Benefits at Cost

1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a .

1a Yes

1b If "Yes," is it a written policy?

1b Yes

2 If the organization has multiple hospitals, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year

☒ Applied uniformly to all hospitals

☐ Applied uniformly to most hospitals

☐ Generally tailored to individual hospitals

3 Answer the following based on the the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year

a Does the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing *free* care to low income individuals? If "Yes," indicate which of the following is the FPG family income limit for eligibility for free care

☐ 100%

☐ 150%

☒ 200%

☐ Other _____%

b Does the organization use FPG to determine eligibility for providing *discounted* care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for discounted care

☐ 200%

☐ 250%

☐ 300%

☐ 350%

☐ 400%

☒ Other **500. %**

c If the organization does not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care Include in the description whether the organization uses an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care

4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?

4 Yes

5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?

5a Yes

b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?

5b Yes

c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?

5c No

6a Does the organization prepare a community benefit report during the tax year?

6a Yes

6b If "Yes," did the organization make it available to the public?

6b Yes

Complete the following table using the worksheets provided in the Schedule H instructions Do not submit these worksheets with the Schedule H

7 Financial Assistance and Certain Other Community Benefits at Cost

Financial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
a Financial Assistance at cost (from Worksheets 1 and 2)		3,497	3,620,156	0	3,620,156	1 740 %
b Unreimbursed Medicaid (from Worksheet 3, column a)		9,859	44,707,650	29,208,687	15,498,963	7 430 %
c Unreimbursed costs—other means-tested government programs (from Worksheet 3, column b)		1,872	4,891,636	0	4,891,636	2 350 %
d Total Financial Assistance and Means-Tested Government Programs		15,228	53,219,442	29,208,687	24,010,755	11 520 %
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4)		2,070	1,982,618	43,193	1,939,425	0 930 %
f Health professions education (from Worksheet 5)		806	413,821	237,818	176,003	0 080 %
g Subsidized health services (from Worksheet 6)		33,789	480,148	0	480,148	0 230 %
h Research (from Worksheet 7)		0	0	0	0	0 %
i Cash and in-kind contributions to community groups (from Worksheet 8)		9,191	782,060	24,850	757,210	0 360 %
j Total Other Benefits		45,856	3,658,647	305,861	3,352,786	1 600 %
k Total. Add lines 7d and 7j . . .		61,084	56,878,089	29,514,548	27,363,541	13 120 %

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 50192T

Schedule H (Form 990) 2010

Part II

Community Building Activities during the tax year, and describe in Part VI how its community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1	Physical improvements and housing					
2	Economic development					
3	Community support					
4	Environmental improvements					
5	Leadership development and training for community members					
6	Coalition building					
7	Community health improvement advocacy					
8	Workforce development	1	0	14,500	0	14,5000 010 %
9	Other					
10	Total	1	0	14,500	0	14,5000 010 %

Part III

Bad Debt, Medicare, & Collection Practices

Section A. Bad Debt Expense

		Yes	No
1	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	1	Yes
2	Enter the amount of the organization's bad debt expense (at cost)	2	3,414,421
3	Enter the estimated amount of the organization's bad debt expense (at cost) attributable to patients eligible under the organization's financial assistance policy	3	0
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense. In addition, describe the costing methodology used in determining the amounts reported on lines 2 and 3, and rationale for including a portion of bad debt amounts as community benefit		

Section B. Medicare

5	Enter total revenue received from Medicare (including DSH and IME)	5	47,218,022
6	Enter Medicare allowable costs of care relating to payments on line 5	6	63,455,271
7	Subtract line 6 from line 5. This is the surplus or (shortfall)	7	-16,237,249
8	Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: ☐ Cost accounting system ☒ Cost to charge ratio ☐ Other		

Section C. Collection Practices

9a	Does the organization have a written debt collection policy?	9a	Yes
9b	If "Yes," does the organization's collection policy contain provisions on the collection practices to be followed for patients who are known to qualify for charity care or financial assistance? Describe in Part VI	9b	Yes

Part IV

Management Companies and Joint Ventures

(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership%	(e) Physicians' profit % or stock ownership %
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				

Section A. Hospital Facilities

How many hospital facilities did the organization operate during the tax year? 1

Schedule H (Form 990) 2010

Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, measured by total revenue per facility, from largest to smallest)

How many non-hospital facilities did the organization operate during the tax year? _____

Name and address	Type of Facility (Describe)
1	
1	
2	
3	
4	
5	
6	
7	
8	
9	
10	

Part VI

Supplemental Information

Complete this part to provide the following information

- 1
- Required descriptions.** Provide the description required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21
- 2
- Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- 3
- Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4
- Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5
- Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g, open medical staff, community board, use of surplus funds, etc)
- 6
- Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7
- State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Identifier	ReturnReference	Explanation
Schedule H, part I, Line 7, column (f)		The amount of bad debt expense included on Form 990, Part IX, line 25, column (A) is \$14,659,101 and has been subtracted for purposes of calculating the percentages in column (f)

Identifier	ReturnReference	Explanation
Schedule H, part I, Line 7		For purposes of calculating the amounts provided in the table, SFMH uses a cost accounting system that combines relative value units (RVU) and cost to charge ratios (CCR) to allocate costs to the patient level. The cost accounting system algorithm allocates total operating expenses to the procedure charge code level based upon an RVU for procedures that have been studied and assigned an RVU, or based upon a CCR for unstudied procedures that do not have an RVU assigned. When a CCR is used, the system calculates that CCR on a departmental specific basis at where the services were provided. The calculation is similar to the Worksheet 2 of Schedule H, Ratio of Patient Care Cost to Charges, except it is calculated on a departmental specific basis, not in the aggregate. The allocated procedure charge code level costs are then rolled up to the patient level based upon the billed procedure charge codes associated with those services provided to each specific patient. This is done for all patient segments including inpatient, outpatient, emergency department, private insurance, Medicaid, Medicare, uninsured and self pay. The cost accounting system is utilized to determine the unreimbursed cost of Medicaid and other means-tested government programs. The cost of charity care is calculated by applying the CCR derived from the cost accounting system on a per facility basis, to the charges incurred on patients that qualify for charity care at the respective facility. The actual cost is reported for other community benefit activities such as community health improvement services, community benefit operations, health professions education, subsidized health services, research and cash and in-kind donations.

Identifier	ReturnReference	Explanation
Schedule H, Part II - Community Building Activities		Under work force development, we have Cristo Rey/Immaculate Conception Academy as part of our Mentoring Programs Immaculate Conception Academy (ICA), is an all girls Catholic high school, which offers a college preparatory education in the Dominican tradition As part of the Cristo Rey Network, ICA operates with a unique program of strong college prep curriculum partnered with a corporate work study component Membership in the Cristo Rey Network allows ICA to open its doors to capable students desiring a faith based high school education but without adequate means to afford it Saint Francis provides mentoring opportunities for up to 4 ICA students throughout the academic year

Identifier	ReturnReference	Explanation
Schedule H, Part III, Line 4		The amount of the organization's bad debt at cost is determined by applying the CCR (see above) to patient charges that are deemed to be uncollectible. This amount represents the cost of services provided to patients who are unable or refuse to pay their bills and do not qualify for free or discounted care, government sponsored programs or other financial assistance, and are otherwise uninsured. Any portion of a patient bill remaining after applying financial, uninsured or other discounts or payments received on the account that are ultimately determined to be uncollectible are written off to bad debt. As noted in Part I, Line 3, SFMH provides free or discounted care to uninsured or under-insured individuals at or below 500% of the Federal Poverty Level. SFMH also provides patients options for prompt pay discounts, discounts for the medically indigent, and interest-free extended payment plans for patients who have demonstrated good faith and are cooperating in resolving their hospital bills. All accounts for eligible uninsured patients receive an automatic uninsured discount of 25% for patients seen. The expected patient payment amount on the patient's bill reflects this discount. SFMH makes every effort in determining if a patient qualifies for charity care upon admission. SFMH follows CHW's financial assistance policy. CHW's financial assistance policy is communicated to patients upon admission and is available in the languages primarily spoken in the community. It is also posted in various common areas of the hospital and is provided upon billing if eligibility is not previously determined. Eligibility is reevaluated as needed and amounts are classified as charity as soon as eligibility is known. CHW also utilizes a Payment Assistance Rank Ordering (PARO) scoring system to assist in determining if a patient may qualify for charity care even though they have not applied for it. PARO is a methodology that applies consistent screening and application standards to all patients utilizing historical data to develop a predictive model for healthcare financial assistance. In its development, special attention was paid to those socio-economic factors that might adversely affect those patients deserving the most attention. Other criteria are also utilized to ensure that no services that have qualified as charity are reported as bad debt. As such, SFMH does not believe that any amounts included in Part III, Line 2, are attributable to patients eligible under the organization's charity care policy. The following is an excerpt from CHW and its subordinate corporations' consolidated annual audited financial statements for the year ended June 30, 2011, related to accounts receivable and allowances for charity and doubtful accounts: Patient accounts receivable and net patient service revenue are reported at the net realizable amount from patients, third-party payors, and others for services rendered. SFMH manages its collection risk by regularly reviewing its accounts and contracts and by providing appropriate allowances. Reserves for charity and uncollectible amounts have been established and are netted against patient accounts receivable in the consolidated balance sheet.

Identifier	ReturnReference	Explanation
Schedule H, Part III, Line 8		SFMH prepares Medicare cost reports in a manner that comports with Provider Reimbursement Manual (PRM) 15-1, 2150ff and PRM 15-2, 1000ff. As such, the following language per the PRM 15-1 describes the computation of costs per the Medicare Cost Report: Total allowable costs of a provider are apportioned between program beneficiaries and other patients so that the share borne by the program is based upon actual services received by program beneficiaries. The ratio of covered beneficiary charges to total patient charges for the services of each ancillary department is applied to the cost of the department. Added to this amount is the cost of routine services for program beneficiaries, determined on the basis of a separate average cost per diem for all patients for general routine patient care areas. Another factor to be considered is a separate average cost per diem for intensive care unit, coronary care unit, and other special care inpatient hospital units. CHW believes that the entire Medicare shortfall of \$429.3 million, as reported below in Part VI, Line 6, constitutes community benefit. The IRS Community Benefit Standard includes the provision of care to the elderly and Medicare patients. Medicare shortfalls must be absorbed by CHW hospitals in order to continue treating the elderly in our communities. The hospitals provide care regardless of this shortfall and thereby relieve the federal government of the burden of paying the full cost for Medicare beneficiaries. This shortfall includes \$16.2 million reported on Part III, Section B, Line 7, primarily for fee for service Medicare patients, as well as the unreimbursed portion of Medicare Managed Care and Medicare Capitated programs for SFMH.

Identifier	ReturnReference	Explanation
Schedule H, Part III, Line 9b		SFMH ensures that patient accounts are processed fairly and consistently SFMH follows CHW's collection policy CHW's collection policy contains provisions that prohibit the collection of amounts due from patients who the organization knows qualify for charity care Accounts with incorrect or incomplete demographic information are assigned to a collection agency if SFMH or the billing company retained by CHW is unable to obtain an updated address through skip tracing or other means For patients who have an application pending for either government-sponsored financial assistance or for assistance under CHW's Patient Payment Assistance Policy, or where the patient is attempting in good faith to settle an outstanding bill with the facility via payment plans, SFMH will not knowingly send that patient's bill to an outside collection agency Legal action will not be pursued to collect debts from patients who have qualified for charity or are cooperating in good faith to resolve their debt SFMH does not impose wage garnishments or liens on primary residences On self-pay accounts that do not meet the criteria noted above, the initial determination of assignment to a collection agency will vary depending on the nature of the account with the final decision being at the discretion of each hospital patient financial assistance department Upon assignment of such a patient account to a collection agency, SFMH requires the agency to comply with the Fair Debt Collection Practices Act

Identifier	ReturnReference	Explanation
Schedule H, Part VI, Line 2 - Needs Assessment		In San Francisco since the late 1990's the Building a Healthier San Francisco Coalition (B HSF) made up of healthcare and health related organizations of which SFMH is a member, have worked together to produce the California state-mandated Community Needs Assessment for San Francisco As a member of BHSF, Saint Francis Memorial Hospital has taken these assessment findings and through a process directed by the SFMH Board's Community Advisory Committee has set priorities for the SFMH Community Benefit Plan In 2007, BHSF launched a new website HealthmattersinSF.org which is home to all of the data that is the basis for the San Francisco Community Needs Assessment Following the launch of the website, a series of stakeholder meetings took place to support the process of setting citywide priorities for community benefit planning at a city level and then at the hospital level These stakeholders coalesced to become the San Francisco Community Benefit Partnership of which SFMH is a member Beginning in 2009, the Community Benefits Partnership defined a process for data assessment and priority setting that would create the 2010 San Francisco Community Needs Assessment The end result of this new assessment process is Community Vital Signs Community Vital Signs The Community Benefit Partnership transformed the 4 priority areas from the 2007 assessment to 10 priority health goals for the 2010 San Francisco Community Needs Assessment At a Community Stakeholder meeting on November 13, 2009, the Partnership hosted over 75 participants representing a cross-section of expertise in health and human services These community stakeholders confirmed the relevance of the 10 health goals and planted the seeds for 10 affinity groups comprised of subject matter experts for each of the 10 health goals The health goals were adopted by the San Francisco Health Commission on February 2, 2010, which now inform and guide the SFHM 2011 Community Benefit Report and the 2012 Community Benefit Plan The 10 priority health goals are 1 Increase Access to Quality Medical Care 2 Increase Physical Activity and Healthy Eating to Reduce Chronic Disease 3 Stop the Spread of Infectious Diseases 4 Improve Behavioral Health 5 Prevent and Detect Cancer 6 Raise Healthy Kids 7 Have a Safe and Healthy Place to Live 8 Improve Health and Health Care Access for Persons with Disabilities 9 Promote Healthy Aging 10 Eliminate Health Disparities On September 23, 2010, the San Francisco Community Benefit Partnership presented the dynamic 2010 Community Needs Assessment through the re-launch of Health Matters in San Francisco and introduction of Community Vital Signs and concept of Collaboration Centers Community Vital Signs is the newest, most effective platform to provide current baseline for each indicator and their associated benchmarks, paving a clear and dynamic path forward in promoting the 10 priority health goals of San Francisco It provides a central web-based location for 1) Assessing health and health care needs, 2) Guiding health policy through collaboration, and 3) Evaluating impacts of health interventions A Community Needs Index Saint Francis Memorial Hospital also makes full use of the Community Needs Index (CNI), which analyzes the community needs of a specific geographic region by measuring barriers to health care including income, education, cultural, insurance, and housing A numerical value is assigned to those areas of highest to lowest needs These CNI scores correlate with data showing these communities also have rates of hospitalization for ambulatory care sensitive conditions Residents in the communities with scores of "5" are more than twice likely to need inpatient care for preventable conditions than communities with a score of "1" Of the six identified zip codes in our catchment area, five of them rate as "highest needy" These zip codes include 94102 (Tenderloin), 94103 (SOMA), 94104 (Downtown), 94108 (Chinatown), and 94133 (North Beach), which allow further focus or refinement of our Community Benefit intervention for maximum and strategic impact The CHW CNI findings are in alignment with the other health indicator data found on the Health Matters in SF website B Assets Assessment Following the development of the Community Vital Signs, participants in these meetings aided in identifying current assets in the form of programs and projects related to the goal and indicators Subsequently, during this process, over 350 potential data indicators were identified to measure progress of the health goals The Partnership then narrowed down the indicators to the 34 most relevant indicators that have current available data and benchmarks with additional research by BHSF and input during the Stakeholder Workshop on June 4, 2010 The Health Matters in SF website hosts a Collaboration Center for each health goal with the aim to continue and enhance the engagement of experts and community advocates, and health improvement

Identifier	ReturnReference	Explanation
Schedule H, Part VI, Line 2 - Needs Assessment		process by participating in the Affinity Groups BHSF is working with HCI to develop the web tools to enhance both individuals and organizations' ability to collaborate C Develo ping the Hospital's Implementation Plan (Community Benefit Report & Plan) At the November 2010 CAC meeting, the CAC conducted an exercise to identify existing institutional and com munity partner resources and categorizing them under each of the 10 health goals represent ed in Community Vital Signs The exercise consisted of 3 rounds In round 1, the CAC liste d an inventory of all the programs within the scope of Saint Francis Memorial Hospital's C ommunity Benefit program that are already being worked on to support each Community Vital Sign In round 2, each member of the CAC voted for what they believed to be the top 3 goal s to focus on by nominal group process voting Finally in round 3, the results of the voti ng were announced and the Community Vital Sign indicator being used as a proxy to measure each goal was discussed in detail As a result of the process, the CAC selected 6 of the 1 0 Community Vital Signs for the hospital's Community Benefit Plan focus Community Vital S igns which Saint Francis Memorial Hospital chose not to address this year were - Prevent and Detect Cancer 2 votes - Raise Healthy Kids 1 vote - Improve Health and Health Care A ccess for Persons with Disabilities 0 Votes These needs were not selected because they ar e beyond the scope of the services offered by Saint Francis Memorial Hospital and they are already being addressed by other organizations in the community Many of the services or programs directly address the needs of vulnerable populations in our community with Dispro portionate Unmet Health Needs (DUHN) Communities with DUHN are defined as having a high p revalence or severity for a particular health concern to be addressed by a program activit y, or community residents who face multiple health problems and who have limited access to timely, high quality health care Our Community Benefit plan's services that address DUHN s include Charity Care, Community Health Fairs, Dore Urgent Clinic, Emergency Department, Glide Health Services, Hep B Free, Homecoming Services Program, Navigator Program, Rally Visitation Services, and Recuperation Programs Data used to validate this selection inclu des data from the Health Matters in SF website At Saint Francis Memorial Hospital, some o f our prominent Community Benefit programs serve to contain the growth of community health care costs One example is the partnership with Glide Health Services, which enables time ly access to health care and ensures the prevention of disease progression D Planning fo r the Uninsured/Underinsured Patient Population Saint Francis Memorial Hospital abides by the CHW Financial Assistance Policy that defines eligibility for Charity Care Financial C ounselors work directly with patients to assess whether they are eligible for government s ponsored health programs If the patient is eligible, the Financial Counselor will assist the patient with completing the application process Patients that are making a good-faith effort to settle their bills may qualify for interest free, extended payment plans This policy exceeds the California Hospital Association Voluntary Principles and Guidelines for Assisting Low-Income Uninsured Patients Patient Financial Assistance notices, as require d by local ordinance, are posted in four languages (Spanish, English, Russian and Chinese) in all registration areas Financial Counselors are trained to enroll eligible patients i nto Healthy San Francisco Healthy San Francisco provides a medical home and primary physi cian to uninsured residents of San Francisco Although this is not an insurance program, H ealthy San Francisco reinvents the health care safety net enabling the uninsured to access primary and preventative care Through our partnership with Glide Health Services, Saint Francis Memorial Hospital provides outpa

Identifier	ReturnReference	Explanation
Schedule H, Part VI, Line 3 - Patient Education of Eligibility for	Assistance	Communication of the Financial Assistance Program to Patients and the Public SFMH follows CHW's Financial Assistance Program Information about patient financial assistance is available from SFMH, including a contact number for patients to call for information and assistance The information is provided to patients at Emergency Registration, Hospital Admissions Registration and Outpatient Registration Points on the main campus and at offsite satellite clinics Notices are posted in each of these areas as well Written information is provided in the primary languages spoken by the populations served by the facility At the point of registration, all patients receive brochures explaining the facility's charity care program and the availability of government sponsored programs Uninsured patients receive copies of the charity care and Medicaid applications in addition to the brochure upon admission to the facility It is SFMH's policy that at the time of patient billing, facilities provide to all uninsured patients the same billing information concerning services and charges provided to all other patients who receive care at SFMH facilities If financial assistance eligibility is not determined prior to billing, initial billing statements to uninsured patients include a request to the patient to provide any insurance information that was valid for the dates of service billed, a statement informing patients without insurance coverage they may be eligible for a government sponsored program or facility funded charity care, instructions on how to apply for a government program or charity care and the provision of such applications Any member of the SFMH staff or medical staff may make referral of patients for financial assistance The patient or a family member, a close friend or associate of the patient may also make a request for financial assistance

Identifier	ReturnReference	Explanation
Schedule H, Part VI, Line 4 - Community Information		Saint Francis Memorial Hospital is the only hospital located in downtown San Francisco. Patients' accessing the hospital's services range from the city's richest to poorest residents. Our primary service area includes Downtown, Nob Hill, North Beach, the Waterfront and areas with disproportionate unmet health needs: the Tenderloin, Chinatown and South of Market Area (SOMA) communities. The City and County of San Francisco is a densely populated urban environment with a residential population of 805,235 and a daytime population over 1.2 million. The city embraces a diverse ethnic culture: 48.5% Caucasian, 33.3% Asian, 6.1% African American, 15.1% Hispanic, 4.7% - two or more races, 0.4% Native Hawaiian/Pacific Islander, 0.5% American Indian/Alaska Native, 6.5% other. The population is highly educated with 85% high school graduates and 50% with a college degree. There are an estimated 73,000 persons without health insurance in San Francisco. The cost of living in San Francisco is one of the highest in the nation. The Tenderloin The Tenderloin is one of San Francisco's most densely populated and neediest neighborhoods. Approximately 28,991 residents live in the 94102 zip code. The residents of the Tenderloin speak many languages, are of many races and income levels. The neighborhood is home to many immigrant families, 27.3% of which are linguistically isolated. 43% of residents speak a language other than English at home. The Tenderloin is one of the city's most impoverished neighborhoods. It is also home to many of the city's non-profits that provide the resources and networks that individuals need to build new lives. The average median income of residents is only \$22,351, with 24.5% of residents living below the federal poverty level. The Tenderloin is a very diverse community, 16.5% of residents are African American, 13.5% are Latino, 25% are Asian, and 0.4% are Native Hawaiian or Other Pacific Islander. The North of Market Community Benefit District was established in 2005 with the goal of providing consistent cleaning, beautification and safety services to the Tenderloin. These services are paid for by a tax on property owners. In 2009, the Tenderloin was deemed a National Historic District. Chinatown Established in the 1850's this neighborhood is one of the oldest Chinatowns in Northern California. Chinatown's architecture, restaurants and shopping make it one of the city's most popular tourist destinations. Chinatown is one of the city's most densely populated neighborhoods with 13,716 residents living in this small area. Since the neighborhood's birth in the 1800's it has been home to many immigrants. Today, 16% of its residents live below the poverty line. The median income of residents living in Chinatown is \$31,542. A majority (58%) of residents living in this neighborhood are Asian or Pacific Islander. Only 1.3% of residents living in Chinatown are African American and 4.2% are Hispanic or Latino. 61% of residents speak a language other than English at home. South of Market Area South of Market Area (SOMA) is the fastest growing neighborhood in San Francisco with a population of 23,016 residents. Dozens of high rise condos and retail outlets are currently under development. This neighborhood exhibits high poverty rates, particularly for adults and seniors. There is a high near poverty rate among Children and in SOMA, unemployment and labor force non-participation continue to be issues for residents. 22.5% of SOMA residents live below the federal poverty line. SOMA is a very diverse neighborhood. 11.8% of residents are African American, 24.9% are Asian or Pacific Islander and 25.1% are Hispanic or Latino. 49% of SOMA residents speak a language other than English at home. The Transbay Terminal Replacement Project, along with many new residential high rises, is transforming the city's skyline and these neighborhood demographics. However, the neighborhood is still home to a number of single room occupancy hotels and poor persons. The community has been federally designated as a Medically Underserved Area/Population, given that 5 Federally Qualified Health Centers (FQHC) are located in the 94102, 94103 and 94133 zip codes. They are: Glide Health Services, Curry Senior Center, St. Anthony's Free Clinic, South of Market Health Center and North East Medical Services. Also in the community are non-FQHC clinics and Chinese Hospital.

Identifier	ReturnReference	Explanation
Schedule H, Part VI, Line 5 - Other Information		The Hospital is governed by a Board of Trustees, the majority of whom reside within its primary service area and who are not employees, contractors or family members thereof All surplus funds generated by SFMH are reinvested back into the organization to improve patient care and provide healthcare services to its community SFMH has an open medical staff with privileges available to all qualified physicians in the area, In addition, SFMH furthers its exempt purpose by promoting the health of the community by exercising the following - Operating an emergency room that is open to all persons regardless of ability to pay, - Partnering with Glide Health Clinic, an FQHC serving the underserved in the Tenderloin Neighborhood - Engaging in the training and education of health care professionals,

Identifier	ReturnReference	Explanation
Schedule H, Part VI, Line 6 - Affiliated Health Care System		SFMH is affiliated with CHW. Affiliates of CHW also promote the health of additional communities in Bakersfield, San Bernardino, San Francisco, San Andreas, and Grass Valley/Nevada City, California. These affiliates follow practices similar to those noted above in determining the unmet healthcare needs of their communities. Total unsponsored community benefit expense for CHW and its subordinate corporations for the year ended June 30, 2011, is as follows: Persons Net Comm % of Served Benefit Exp excl Bad Debt Benefits for the Poor Traditional Charity Care 97,422 152,563,579 1.6% Unpaid Costs of Medicaid/Medi-Cal 1,035,601 444,972,896 4.7% Other Means-tested Programs 253,140 63,978,237 0.7% Community Services Community Health Services 552,089 49,285,673 0.5% Health Professions Education 21,637 10,998,382 0.1% Subsidized Health Services 219,756 37,388,406 0.4% Donations 233,077 37,415,522 0.4% Community Building Activities 15,081 1,642,251 0.0% Community Benefit Operations 19,210 6,983,659 0.1% Total Community Services for the poor 1,060,850 143,713,893 1.5% Total Benefits for the Poor 2,447,013 805,228,605 8.5% Benefits for the Broader Community Community Services Community Health Services 2,004,902 23,003,029 0.2% Health Professions Education 52,255 65,128,468 0.7% Subsidized Health Services 124,290 11,026,699 0.1% Research 5,057 24,166,007 0.3% Donations 202,417 7,914,381 0.1% Community Building Activities 63,555 8,148,278 0.1% Community Benefit Operations 937 2,883,276 0.0% Total Benefits for the Broader Community 2,453,413 142,270,138 1.5% Total Community Benefits 3,562,475 571,626,794 10.0% Unpaid Costs of Medicare 1,109,062 429,356,656 4.5% Total Community Benefits including Cost of Medicare 6,009,488 1,376,855,399 14.5%

Identifier	ReturnReference	Explanation
Schedule H, Part I, line 7b, column (f)		In January 2010, the State of California enacted legislation that provided for supplemental Medi-Cal payments to certain hospitals funded by a quality assurance fee paid by participating hospitals and matching federal funds ("the 2010 Hospital Fee Program") The legislation covered the period of April 1, 2009 through December 31, 2010 The Centers for Medicare & Medicaid Services approved the 2010 Hospital Fee Program in its entirety in December 2010, and therefore all activity of the program was recognized during the year ended June 30, 2011 Quality assurance fees recognized during the year of \$10.2 million are included in total community benefit expense related to unreimbursed Medicaid (Part I, line 7b, column b), and fee-for-service supplemental payments of \$15.0 million recognized during the year are reflected under the Medicaid program as direct offsetting revenue (Part I, line 7b, column d) This net reduction in the cost of the Medicaid program is driving a large decrease in the overall cost of community benefit expense as a percent of total expenses when compared to prior years The California Hospital Association created a private program, the California Health Foundation and Trust ("CHFT"), established for several purposes, including aggregating and distributing financial resources to support charitable activities at various hospitals and health systems in California Upon approval of the legislation noted above in December 2010, SFMH recorded a pledge to a grant fund established by CHFT in the amount \$0.5 million The grant is reported under other benefits (Part I, line 7i, column c), as cash and in-kind contributions to community groups

Identifier	ReturnReference	Explanation
STATE FILING OF COMMUNITY BENEFIT REPORT	990 SCHEDULE H, PART VI	CA,

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

OMB No 1545-0047

2010

Open to Public
Inspection

Name of the organization
Saint Francis Memorial Hospital

Employer identification number
94-1156295

Part I

General Information on Grants and Assistance

1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No

2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed. ▶ ☐

1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) Alisa Ann Ruch Burn Foundation665 3rd St Ste 345 San Francisco, CA 94107	23-7162017	501(c)(3)	7,075	0	N/A	N/A	Quality of Life
(2) San Francisco Foundation Community Initiative354 Pine St Ste 700 San Francisco, CA 94104	94-3255070	501(c)(3)	8,500	0	N/A	N/A	Social Health
(3) Glide Health Services 330 Ellis St San Francisco, CA 94102	94-1156481	501(c)(3)	9,370	0	N/A	N/A	Service for the Poor
(4) Hospital Council of Northern & Central California 1215 K St 800 Sacramento, CA 95814	94-1533644	501(c)(6)	86,887	0	N/A	N/A	Social Health
(5) ICA San Francisco Work Study3625 24th St San Francisco, CA 94110	26-4450576	501(c)(3)	14,500	0	N/A	N/A	Educational Support
(6) California Health Foundation and Trust1215 K Street Ste 800 Sacramento, CA 94103	94-1489356	501(c)(3)	500,387	0	N/A	N/A	Improve access to & betterment of healthcare

2

Enter total number of section 501(c)(3) and government organizations

5

3

Enter total number of other organizations

1

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV

Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PART I, LINE 2		As a 501(c)(3) organization, we provide assistance to various charitable organizations to promote CHW's Mission. A designated Committee establishes and evaluates priorities and allocation of funds with emphasis on promotion of healthy communities and community collaboration. We do not monitor and report program outcomes. Spending is tracked on an ongoing basis to ensure that annual spending is within the budgeted amount.

Schedule J
(Form 990)

Compensation Information

OMB No 1545-0047

2010

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization Saint Francis Memorial Hospital	Employer identification number 94-1156295
---	--

Part I

Questions Regarding Compensation

	Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items		
☐ First-class or charter travel		
☐ Travel for companions		
☐ Tax idemnification and gross-up payments		
☐ Discretionary spending account		
☐ Housing allowance or residence for personal use		
☐ Payments for business use of personal residence		
☐ Health or social club dues or initiation fees		
☐ Personal services (e g , maid, chauffeur, chef)		
1b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain		
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?		
3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply		
☐ Compensation committee		
☐ Independent compensation consultant		
☐ Form 990 of other organizations		
☐ Written employment contract		
☐ Compensation survey or study		
☐ Approval by the board or compensation committee		
4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization		
a Receive a severance payment or change-of-control payment from the organization or a related organization?		No
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?	Yes	
c Participate in, or receive payment from, an equity-based compensation arrangement?		No
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III		
Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.		
5 For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of		
a The organization?		No
b Any related organization?		No
If "Yes," to line 5a or 5b, describe in Part III		
6 For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of		
a The organization?		No
b Any related organization?		No
If "Yes," to line 6a or 6b, describe in Part III		
7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III		No
8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III		No
9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?		

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
See Additional Data Table								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								

Part IIISupplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
PART I, LINE 3		Although the organization employs personnel, the Organization relied on a related organization, Catholic Healthcare West, that used one or more of the methods described in Schedule J, Part I, Line 3, to establish the Organization's Service Area Leader's compensation. See Schedule O disclosure for Form 990, Part VI, Section B, Line 15a for additional information.
Schedule J, J-1		SFMH does not compensate directors, Dr. Mel Blaustein, Dr. Amy Bossen, Dr. Gary Chan, Dr. David J. Malone and Dr. Victor Prieto for their services as board members. All compensation and benefits reported represent compensation as Medical Directors of SFMH.
PART I, LINE 4a		The employees paid by the parent organization participate in a severance plan that provides market-standard compensation, ranging from payments of 6 months to 2 years of base compensation, depending on the executive's position, in the event of a position elimination or other involuntary termination, in accordance with the guidelines of the plan. The organization's non-contractual employees participate in a severance plan that provides fair compensation, ranging from payments of 2 weeks to 18 weeks of base compensation, depending on the employee's position, in the event of a position elimination or other involuntary termination, in accordance with the guidelines of the plan. Severance for employees covered by collective bargaining agreements varies by agreement.
PART I, LINE 4b		Certain listed persons hired prior to June 30, 2006 are eligible to participate in the 2007 CHW Executive Deferred Compensation Plan, a nonqualified 457(f) plan that is subject to substantial risk of forfeiture, as required by the IRS. The 2007 Executive Deferred Compensation Plan is intended to provide a benefit approximating the difference, if any, between the benefit provided under the CHW Excess Benefit Plan and the benefit provided under the qualified benefit plan that substantially replaced the Excess Plan. No benefit will vest under the 457(f) plan before the later of the attainment of age 62 while employed or the completion of 15 years of service. Certain listed persons participate in the CHW Excess Benefit Plan, a nonqualified supplemental benefit plan limited to participants in the CHW retirement plan whose benefits are affected by the limitations imposed by Sections 401(a)(17) and 415 of the Internal Revenue Code. Benefit service under this plan was frozen as of January 1, 2008. No payments were made to any listed persons during 2010 pursuant to this plan. Certain listed persons participate in the CHW Key Employee Share Option Plan (KEYSOP), which was frozen in May 2002. The KEYSOP program was established in 2001 with the purpose of providing income deferral opportunities to employees eligible for the company's key employee retention program. No payments were made to any listed persons during 2010 pursuant to this plan.
PART II, SUPPLEMENTAL DISCLOSURES		The organization's executive compensation philosophy is designed to assist the organization in attracting and retaining the caliber of executives required to enable the organization to fulfill its mission of providing high quality healthcare for all persons regardless of their ability to pay for services, improving the quality of life in the communities the organization serves, promoting employee satisfaction, and ensuring financial stability. A substantial portion of executive compensation is performance based and is linked to organizational goals approved in advance by the Compensation and Benefits Committee. These goals include attainment of annual and long-term financial performance, certain healthcare quality standards and the organization's commitment to serving the poor and disenfranchised in the communities it serves.

Software ID:
Software Version:
EIN: 94-1156295
Name: Saint Francis Memorial Hospital

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
Anna Cheung	(i)	0	0	0	0	0	0	0
	(ii)	311,224	192,045	15,454	31,950	33,015	583,688	0
Dr Victor Prieto	(i)	192,579	0	0	0	0	192,579	0
	(ii)	0	0	0	0	0	0	0
Alan Fox	(i)	234,513	75,094	16,584	24,996	23,374	374,561	0
	(ii)	0	0	0	0	0	0	0
Tom Hennessy	(i)	0	0	0	0	0	0	0
	(ii)	311,577	252,401	225,709	36,437	38,353	864,477	0
Anthony Jackson	(i)	214,640	72,531	1,710	16,897	22,504	328,282	0
	(ii)	0	0	0	0	0	0	0
Helen Karow	(i)	165,012	35,139	696	17,330	18,686	236,863	0
	(ii)	0	0	0	0	0	0	0
Dennis Kneepel	(i)	207,137	70,092	9,724	23,107	8,341	318,401	0
	(ii)	0	0	0	0	0	0	0
Juli Maxworthy	(i)	141,866	34,509	8,369	15,177	20,245	220,166	0
	(ii)	0	0	0	0	0	0	0
Raymond Miller	(i)	159,528	33,898	2,115	10,916	16,263	222,720	0
	(ii)	0	0	0	0	0	0	0
Barbara Morrisette	(i)	154,005	36,628	911	11,046	15,520	218,110	0
	(ii)	0	0	0	0	0	0	0
Dallas Ryan	(i)	171,053	35,975	558	17,969	15,756	241,311	0
	(ii)	0	0	0	0	0	0	0
Andrew Smith	(i)	211,049	30,000	40,863	13,748	9,662	305,322	0
	(ii)	0	0	0	0	0	0	0
Lloyd Yandell	(i)	134,950	20,456	2,993	13,572	3,595	175,566	0
	(ii)	0	0	0	0	0	0	0
Abbie Yant	(i)	151,387	33,908	3,803	16,672	22,410	228,180	0
	(ii)	0	0	0	0	0	0	0
Susanne Gardino	(i)	241,158	300	0	17,144	800	259,402	0
	(ii)	0	0	0	0	0	0	0
Harendra C Joshi	(i)	239,951	300	5,527	13,694	7,221	266,693	0
	(ii)	0	0	0	0	0	0	0
Bradford K Moy	(i)	226,981	33,887	913	14,813	8,176	284,770	0
	(ii)	0	0	0	0	0	0	0
John Ikona Ubi	(i)	268,635	1,625	0	18,685	26,356	315,301	0
	(ii)	0	0	0	0	0	0	0
Doris Y Yau	(i)	298,192	1,364	0	20,309	27,748	347,613	0
	(ii)	0	0	0	0	0	0	0

Schedule K
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public
Inspection

Name of the organization
Saint Francis Memorial Hospital

Employer identification number
94-1156295

Part I

Bond Issues

(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A CALIFORNIA HEALTH FACILITIES FINANCING AUTHORITY	52-1643828	13033FYE4	11-10-2005	200,000,000	NEW MONEY TO FINANCE CAPITAL Expen		X		X		X

Part II

Proceeds

		A		B		C		D	
1	Amount of bonds retired	0							
2	Amount of bonds legally defeased	0							
3	Total proceeds of issue	10,092,698							
4	Gross proceeds in reserve funds	0							
5	Capitalized interest from proceeds	113,606							
6	Proceeds in refunding escrow	0							
7	Issuance costs from proceeds	0							
8	Credit enhancement from proceeds	0							
9	Working capital expenditures from proceeds	0							
10	Capital expenditures from proceeds	9,979,093							
11	Other spent proceeds	0							
12	Other unspent proceeds	0							
13	Year of substantial completion	2007							
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?		X						
15	Were the bonds issued as part of an advance refunding issue?		X						
16	Has the final allocation of proceeds been made?	X							
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X							

Part III

Private Business Use

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X						
2	Are there any lease arrangements that may result in private business use of bond-financed property?	X							

Part III

Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?	X							
b	Are there any research agreements that may result in private business use of bond-financed property?	X							
c	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	X							
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 604 %							
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %							
6	Total of lines 4 and 5	0 604 %							
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X							

Part IV

Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	X							
2	Is the bond issue a variable rate issue?	X							
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		X						
b	Name of provider								
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was a hedge terminated?								
4a	Were gross proceeds invested in a GIC?		X						
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?	X							
6	Did the bond issue qualify for an exception to rebate?		X						

Part V

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier	Return Reference	Explanation
Schedule K, Part IV		BOND A CUSIP 13033FYE4 Part I, Column (e) The difference between the issue price in Part I, column (e) and Part II, Line 3 is due to investment earnings Saint Francis Memorial Hospital, as a separate entity, received \$10 million of the \$200 million of the CHFFA 2005HI pool bonds Part III, Line 3a Although there are management or service contracts that may generate private use, we have policies and procedures in place that require such contract be in compliance with Revenue Procedure 97-13 Part III, Line 3b Although there are research agreements which may result in private use, we have policies and procedures in place that require such contract be in compliance with Revenue Procedure 2007-47

Schedule L
(Form 990 or 990-EZ)

Transactions with Interested Persons

OMB No 1545-0047

2010

Open to Public Inspection

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Name of the organization
Saint Francis Memorial Hospital

Employer identification number
94-1156295

Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Description of transaction	(c) Corrected?	
			Yes	No

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 ► \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ► \$

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

(a) Name of interested person and purpose	(b) Loan to or from the organization?		(c)Original principal amount	(d)Balance due	(e) In default?		(f) Approved by board or committee?		(g)Written agreement?	
	To	From			Yes	No	Yes	No	Yes	No
Total ► \$										

Part III Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b)Relationship between interested person and the organization	(c)Amount of grant or type of assistance

Part IV

Business Transactions Involving Interested Persons.
Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) HADDAD LANZEROTTI MALIN et al	Gores and Malin - BOD	80,135	Payment for medical Services		No
(2) HADDAD LANZEROTTI MALIN et al	Gores and Malin - BOD	92,160	LEASING		No

Part V

Supplemental Information
Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation
------------	------------------	-------------

2010

Open to Public
Inspection

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

Name of the organization
Saint Francis Memorial Hospital

Employer identification number
94-1156295

Identifier	Return Reference	Explanation
Form 990, PART VI- GOVERNANCE, MANAGEMENT, DISCLOSURE		FORM 990, PART VI, SECTION A, LINE 2 Drs Malin and Gores are partners in a Medical Group practice FORM 990, PART VI, SECTION A, LINE 6 The sole corporate member is Catholic Healthcare West, a 501(c)(3) exempt organization FORM 990, PART VI, SECTION A, LINE 7a CHW, as the sole corporate member, ratifies the selection of members and the CHW Board approves new Board members of the organization FORM 990, PART VI, SECTION A, LINE 7b Reserved rights of the corporate member include adoption of mission and philosophy statements, amendment or restatement of articles of incorporation and bylaws, dissolution of the corporation, acquisition of another corporation, creation of a new subsidiary, merger or consolidation with another corporation, participation as a general or limited partner in any venture, incurring long-term indebtedness in excess of normal operating requirements, ratification of board member appointments and dismissals, selection and removal of independent auditors, and transactions outside the ordinary course of business FORM 990, PART VI, SECTION B, LINE 11A The form 990 was reviewed by finance and accounting (regional CHW management and corporate tax department), which worked closely with an independent accounting firm engaged to review the return The Board of Trustees has delegated the review of the Form 990 to the Finance Committee Management provided the draft of the Form 990 to the Finance Committee before filing the return with the IRS for discussion at the committee meeting The draft was complete except it excluded compensation information Subsequent to its review, the Finance Committee reported back to the Board regarding its review and provided a draft to the Board of Trustees, again excluding compensation FORM 990, PART VI, SECTION B, LINE 12c The Organization has adopted CHW's Conflicts of Interest Policy The Organization's Board is charged with monitoring proposed or ongoing transactions for conflicts of interest and addressing any potential or actual conflicts Pursuant to the conflicts of interest policy, an annual conflict of interest disclosure statement, aimed at determining any family and business relationships and transactions, or other transactions that may pose a potential conflict, is distributed to all covered persons (e.g., board members, officers and executive leadership, key employees and all management personnel whose responsibilities include business decisions which may give rise to conflicts of interest) Covered persons are also required to disclose real or potential conflicts at the time such conflicts arise When an individual becomes a covered person and annually thereafter, each covered person is required to submit an updated disclosure statement and to sign a statement affirming that he/she (1) has received a copy of the conflicts of interest policy, (2) has read the policy and understands said policy, and (3) agrees to comply with all requirements of the policy, including completing the conflicts of interest disclosure statement The completed questionnaires are reviewed by CHW's Legal Department and any persons with actual or potential conflicts are informed via written communication The procedures for addressing any conflict of interest related to a proposed transaction include, but are not limited to, the following (1) the conflicting interest is fully disclosed to the board, (2) the interested person responds to factual questions related to the substance of the transaction or arrangement being considered, after which he/she shall leave the meeting, (3) the person with the conflict of interest is excluded from the discussion and approval of such transaction, (4) if warranted, alternatives to the proposed transaction are investigated, and competitive bids or comparable valuations are obtained, (5) any conflicting issues arising during the course of a board meeting which cannot be resolved are to be referred to an independent committee of the Board of Directors, and (6) the transaction or action must be approved by a majority of disinterested persons All conflicts of interest, whether resolved or unresolved, are reported in the Organization's Form 990 FORM 990, PART VI, SECTION B, LINE 15a Although the organization employs personnel, the Service Area Leader is compensated by Catholic Healthcare West (CHW) For 2010, CHW's Compensation and Benefits department conducted an annual review and analysis to provide benchmarking data for the total compensation and benefits package of the Service Area Leader Appropriate comparability data for similar jobs in peer companies (both taxable and tax-exempt) is obtained from independent third-party survey sources FORM 990, PART VI, SECTION B, LINE 15b For 2010, The parent organization's human resources department conducted an annual review and analysis to provide benchmarking data for the total compensation and benefits package of key executives The compensation for these individuals was based on the qua

Identifier	Return Reference	Explanation
Form 990, PART VI - GOVERNANCE, MANAGEMENT, DISCLOSURE		lification and experience of the candidates Compensation is also review ed annually as par t of the merit increase process FORM 990, PART VI, SECTION B, LINE 19 Federal tax law s d o not mandate that the organization's governing documents, conflict of interest policy and financial statements be made available for public inspection The organization makes its financial statements available on its website and upon request

Identifier	Return Reference	Explanation
Form 990, PART XI, LINE 5		Change in unrealized gains in the amount OF \$12,260,954 Interest in net assets of unconsolidated foundation in the amount of \$6,535,696

Identifier	Return Reference	Explanation
Form 990, Part XII, Line 3b		The organization's federal awards were included in CHW's consolidated OMB Circular A-133 audited Schedule of Federal Expenditures

Identifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Anna Cheung TITLE Board Member HOURS 40

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
Saint Francis Memorial Hospital

Employer identification number
94-1156295

Part I

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization	
						Yes	No
(1) Catholic Healthcare West 185 Berry Street San Francisco, CA 94107 94-1196203	Hospital	CA	501(c)(3)	3	NA		

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproporionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership

Part V

Transactions With Related Organizations

(Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b Gift, grant, or capital contribution to other organization(s)

c Gift, grant, or capital contribution from other organization(s)

d Loans or loan guarantees to or for other organization(s)

e Loans or loan guarantees by other organization(s)

f Sale of assets to other organization(s)

g Purchase of assets from other organization(s)

h Exchange of assets

i Lease of facilities, equipment, or other assets to other organization(s)

j Lease of facilities, equipment, or other assets from other organization(s)

k Performance of services or membership or fundraising solicitations for other organization(s)

l Performance of services or membership or fundraising solicitations by other organization(s)

m Sharing of facilities, equipment, mailing lists, or other assets

n Sharing of paid employees

o Reimbursement paid to other organization for expenses

p Reimbursement paid by other organization for expenses

q Other transfer of cash or property to other organization(s)

r Other transfer of cash or property from other organization(s)

Yes

No

1a

1b

1c

1d

1e

1f

1g

1h

1i

1j

1k

1l

1m

1n

1o

1p

1q

1r

No

No

No

No

No

No

No

No

No

No

No

No

No

Yes

Yes

No

No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determining amount involved
(1) NONE			
(2)			
(3)			
(4)			
(5)			
(6)			

Schedule R (Form 990) 2010

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII **Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation
------------	------------------	-------------

CATHOLIC HEALTHCARE WEST AND SUBORDINATE CORPORATIONS

**Consolidated Financial Statements as of
and for the Years Ended June 30, 2011 and 2010
and Independent Auditors' Report**

CATHOLIC HEALTHCARE WEST AND SUBORDINATE CORPORATIONS

TABLE OF CONTENTS

INDEPENDENT AUDITORS' REPORT	1
CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE YEARS ENDED JUNE 30, 2011 AND 2010:	
Consolidated Balance Sheets	2-3
Consolidated Statements of Operations and Changes in Net Assets	4-5
Consolidated Statements of Cash Flows	6-7
Notes to Consolidated Financial Statements	8-45



Deloitte & Touche LLP
555 Mission Street
Suite 1400
San Francisco, CA 94105
USA

Tel +1 415 783 4000
Fax +1 415 783 4329
www.deloitte.com

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
Catholic Healthcare West
San Francisco, California

We have audited the accompanying consolidated balance sheets of Catholic Healthcare West and Subordinate Corporations ("Catholic Healthcare West") as of June 30, 2011 and 2010, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended. These financial statements are the responsibility of Catholic Healthcare West's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Catholic Healthcare West's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of Catholic Healthcare West and Subordinate Corporations as of June 30, 2011 and 2010, and the results of their operations and their cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

The unsponsored community benefit expense information in Note 4, which is the responsibility of Catholic Healthcare West's management, is not a required part of the basic financial statements, and we did not audit or apply limited procedures to such information and we do not express any assurances on such information.

September 16, 2011

CATHOLIC HEALTHCARE WEST AND SUBORDINATE CORPORATIONS

CONSOLIDATED BALANCE SHEETS June 30, 2011 and 2010 (in thousands)

Assets	2011	2010
Current assets:		
Cash and cash equivalents	\$ 704,044	\$ 796,034
Short-term investments	825,849	596,307
Collateral held under securities lending program	290,526	272,986
Assets limited as to use	828,632	692,704
Patient accounts receivable, net of allowance for doubtful accounts of \$297,294 and \$266,997 in 2011 and 2010, respectively	1,257,296	1,203,344
Other current assets	743,086	501,782
Total current assets	<u>4,649,433</u>	<u>4,063,157</u>
Assets limited as to use:		
Board-designated assets (including \$308,202 and \$305,472 of assets loaned under securities lending program in 2011 and 2010, respectively) for:		
Capital projects	3,139,101	2,676,537
Workers' compensation	367,554	335,511
Hospital professional and general liability	162,091	166,050
Under bond indenture agreements for:		
Capital projects	51,679	147,671
Debt service	190,975	136,641
Bond reserves	26,387	26,423
Donor-restricted	439,932	394,168
Other	68,213	62,476
Less amount required to meet current obligations	<u>(828,632)</u>	<u>(692,704)</u>
Net assets limited as to use	<u>3,617,300</u>	<u>3,252,773</u>
Property and equipment, net	4,102,551	3,894,111
Ownership interests in health-related activities	558,178	422,546
Other long-term assets, net	<u>196,163</u>	<u>200,060</u>
Total assets	<u>\$ 13,123,625</u>	<u>\$ 11,832,647</u>

(Continued)

CATHOLIC HEALTHCARE WEST AND SUBORDINATE CORPORATIONS

CONSOLIDATED BALANCE SHEETS June 30, 2011 and 2010 (in thousands)

Liabilities and Net Assets	2011	2010
Current liabilities:		
Current portion of long-term debt	\$ 107,381	\$ 69,910
Demand bonds subject to short-term liquidity arrangements	574,000	483,000
Accounts payable	418,155	392,720
Payable under securities lending program	291,148	273,945
Accrued salaries and benefits	507,915	485,510
Accrued workers' compensation	31,647	29,971
Accrued hospital professional and general liability	61,304	42,659
Pension and other postretirement liabilities	278,369	279,805
Other accrued liabilities	871,042	791,691
Total current liabilities	<u>3,140,961</u>	<u>2,849,211</u>
Other liabilities:		
Workers' compensation	234,938	219,927
Hospital professional and general liability	228,559	141,532
Pension and other postretirement liabilities	598,697	906,232
Other	115,823	118,469
Total other liabilities	<u>1,178,017</u>	<u>1,386,160</u>
Long-term debt, net of current portion	<u>3,556,817</u>	<u>3,691,469</u>
Total liabilities	<u>7,875,795</u>	<u>7,926,840</u>
Net assets:		
Unrestricted - attributable to CHW	4,715,076	3,426,489
Unrestricted - noncontrolling interest	98,304	89,205
Temporarily restricted	326,503	291,040
Permanently restricted	107,947	99,073
Total net assets	<u>5,247,830</u>	<u>3,905,807</u>
Total liabilities and net assets	<u>\$ 13,123,625</u>	<u>\$ 11,832,647</u>

(Concluded)

See notes to consolidated financial statements.

CATHOLIC HEALTHCARE WEST AND SUBORDINATE CORPORATIONS

CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS YEARS ENDED June 30, 2011 and 2010 (in thousands)

	2011	2010
Unrestricted revenues and other support:		
Net patient revenue	\$ 9,600,663	\$ 8,599,950
Premium revenue	558,103	514,699
Revenue from health-related activities, net	135,341	93,514
Other operating revenue	255,941	204,114
Contributions	15,320	18,137
Total unrestricted revenues and other support	<u>10,565,368</u>	<u>9,430,414</u>
Expenses:		
Salaries and benefits	5,127,564	4,809,065
Supplies	1,425,271	1,372,573
Provision for bad debts	848,883	745,303
Purchased services and other	2,366,077	1,751,731
Depreciation	432,438	421,774
Interest expense, net	167,571	244,006
Loss on early extinguishment of debt	-	2,734
Total expenses	<u>10,367,804</u>	<u>9,347,186</u>
Operating income	197,564	83,228
Other income:		
Investment income, net	<u>719,611</u>	<u>402,474</u>
Excess of revenues over expenses	<u>\$ 917,175</u>	<u>\$ 485,702</u>

(Continued)

CATHOLIC HEALTHCARE WEST AND SUBORDINATE CORPORATIONS

CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS YEARS ENDED June 30, 2011 and 2010 (in thousands)

	2011	2010
Unrestricted net assets:		
Excess of revenues over expenses	\$ 917,175	\$ 485,702
Change in net unrealized gains on available-for-sale investments	5,528	2,425
Net assets released from restrictions used for purchase of property and equipment	14,479	12,855
Change in funded status of pension and other postretirement benefit plans	324,174	(256,538)
Gain from discontinued operations	1,593	4,007
Change in noncontrolling interest in health-related activities	9,099	(917)
Change in accumulated unrealized derivative gains, net	9,055	4,952
Donated property and equipment	14,207	19,623
Other	2,379	(2,137)
Increase in unrestricted net assets	<u>1,297,689</u>	<u>269,972</u>
Temporarily restricted net assets:		
Contributions	39,025	35,329
Net realized and unrealized gains on investments	7,166	4,432
Net assets released from restrictions	(37,829)	(38,047)
Change in interest in net assets of unconsolidated foundations	29,093	2,802
Other	(1,993)	654
Increase in temporarily restricted net assets	<u>35,462</u>	<u>5,170</u>
Permanently restricted net assets:		
Contributions	2,289	5,576
Net realized and unrealized gains on investments	62	68
Change in interest in net assets of unconsolidated foundations	5,961	4,140
Other	560	(973)
Increase in permanently restricted net assets	<u>8,872</u>	<u>8,811</u>
Increase in net assets	1,342,023	283,953
Net assets, beginning of year	<u>3,905,807</u>	<u>3,621,854</u>
Net assets, end of year	<u>\$ 5,247,830</u>	<u>\$ 3,905,807</u>

(Concluded)

See notes to consolidated financial statements.

CATHOLIC HEALTHCARE WEST AND SUBORDINATE CORPORATIONS

CONSOLIDATED STATEMENTS OF CASH FLOWS YEARS ENDED June 30, 2011 and 2010 (in thousands)

	2011	2010
Cash flows from operating activities:		
Change in net assets	\$ 1,342,023	\$ 283,953
Adjustments to reconcile change in net assets to cash provided by operating activities:		
Loss on early extinguishment of debt	-	2,734
Depreciation	432,438	421,774
Amortization	1,693	4,337
Equity in earnings of health-related activities	(118,427)	(78,007)
Gain, net, on disposal of assets	(43,082)	(539)
Restricted contributions and investment income, net	(44,553)	(45,405)
Change in funded status of pension and other postretirement benefit plans	(324,174)	256,538
Undistributed portion of change in net assets of unconsolidated foundations	(35,054)	(6,942)
Change in net realized and unrealized gains on investments	(632,368)	(312,973)
Change in fair value of swaps	(50,038)	52,183
Changes in certain assets and liabilities:		
Accounts receivable, net	(53,621)	44,513
Accounts payable	23,963	5,779
Workers' compensation and hospital professional and general liabilities	122,359	22,180
Accrued salaries and benefits	22,299	31,224
Pension and other postretirement liabilities	15,203	(4,385)
Other accrued liabilities	(2,261)	1,709
Other, net	(96,052)	80,898
Cash provided by operating activities	<u>560,348</u>	<u>759,571</u>

(Continued)

CATHOLIC HEALTHCARE WEST AND SUBORDINATE CORPORATIONS

CONSOLIDATED STATEMENTS OF CASH FLOWS YEARS ENDED June 30, 2011 and 2010 (in thousands)

	2011	2010
Cash flows from investing activities:		
Purchase of investments	(6,969,137)	(4,475,584)
Proceeds from sale of investments	6,922,672	4,196,842
Cash proceeds on disposal of assets	447	1,289
Investments in health-related activities	(8,629)	(39,593)
Cash distributions from health-related activities	30,000	-
Additions to operating property and equipment	(595,871)	(499,623)
Decrease (increase) in securities lending collateral	(17,203)	30,836
Other, net	(2,692)	(1,367)
Cash used in investing activities	<u>(640,413)</u>	<u>(787,200)</u>
Cash flows from financing activities:		
Borrowings	133,509	592,738
Repayments	(204,322)	(645,994)
Increase (decrease) in payable under securities lending program	17,203	(30,836)
Restricted contributions and investment income	44,553	45,405
Deferred financing costs	(2,868)	(6,614)
Cash used in financing activities	<u>(11,925)</u>	<u>(45,301)</u>
Net decrease in cash and cash equivalents	(91,990)	(72,930)
Cash and cash equivalents at beginning of year	796,034	868,964
Cash and cash equivalents at end of year	<u>\$ 704,044</u>	<u>\$ 796,034</u>
Components of cash and cash equivalents and investments at end of year:		
Cash and cash equivalents	704,044	796,034
Short-term investments	825,849	596,307
Board-designated assets for capital projects	3,139,101	2,676,537
Total	<u>\$ 4,668,994</u>	<u>\$ 4,068,878</u>
Supplemental disclosures of cash flow information:		
Cash paid for interest, net of capitalized interest	<u>\$ 210,555</u>	<u>\$ 168,636</u>
Supplemental schedule of noncash investing and financing activities:		
Property and equipment acquired through capital lease or note payable	<u>\$ 20,284</u>	<u>\$ 2,418</u>
Donated property and equipment	<u>\$ 14,207</u>	<u>\$ 19,623</u>
Accrued purchases of property and equipment	<u>\$ 61,107</u>	<u>\$ 66,364</u>

(Concluded)

See notes to consolidated financial statements.

CATHOLIC HEALTHCARE WEST AND SUBORDINATE CORPORATIONS

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS YEARS ENDED June 30, 2011 and 2010

1. ORGANIZATION

Catholic Healthcare West is a California nonprofit public benefit corporation exempt from federal and state income taxes. References herein to CHW refer to Catholic Healthcare West and its subordinate corporations (as disclosed in Note 17). Catholic Healthcare West is co-sponsored by six congregations that have specific governance rights and responsibilities, including the appointment of Catholic Healthcare West's corporate members. The co-sponsors are as follows:

- Sisters of Mercy of the Americas, West Midwest Community, Omaha, Nebraska
- Sisters of St. Dominic, Congregation of the Most Holy Rosary, Adrian, Michigan
- Sisters of the Third Order of St. Dominic, Congregation of the Most Holy Name, San Rafael, California
- Congregation of the Sisters of Charity of the Incarnate Word, Houston, Texas
- Congregation of the Dominican Sisters of St. Catherine of Siena of Kenosha, Kenosha, Wisconsin
- Sisters of St. Francis of Penance and Christian Charity, St. Francis Province, Redwood City, California

Catholic Healthcare West owns and operates hospitals in California, Arizona and Nevada, and is the sole corporate member (parent corporation) of other primarily nonprofit healthcare corporations in California, Arizona and Nevada, which are exempt from federal and state income taxes. CHW provides a variety of healthcare, education and other benefits to the communities in which it operates. Healthcare services include inpatient, outpatient, subacute and home healthcare services, as well as physician services through CHW Medical Foundation and other affiliated medical groups.

As part of a system-wide corporate financing plan, Catholic Healthcare West established an Obligated Group to access the capital markets and make loans to its members. Obligated Group members are jointly and severally liable for the long-term debt outstanding under the Master Trust Indenture. None of the other CHW subordinate corporations have assumed any financial obligation related to payment of debt service on obligations issued under the Master Trust Indenture. A list of Obligated Group members and other subordinate corporations is included in Note 17. The Obligated Group's unrestricted net assets represent approximately 97% and 96% of the consolidated unrestricted net assets of CHW and subordinate corporations at June 30, 2011 and 2010, respectively.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis for Presentation – The accompanying consolidated financial statements include the accounts of CHW after elimination of intercompany transactions and balances. These financial statements do not include the accounts of the six co-sponsors and their nonhealthcare activities. Certain prior year amounts have been reclassified to conform to current year presentation.

Use of Estimates – The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents – For purposes of the consolidated financial statements, cash and cash equivalents consist primarily of cash and highly liquid marketable securities with an original maturity of three months or less when purchased by CHW.

Securities Lending Program - CHW participates in securities lending transactions with its custodian whereby CHW lends a portion of its investments to various brokers in exchange for collateral for the securities loaned, usually on a short-term basis. CHW maintains effective control of the loaned securities through its custodian during the term of the arrangement in that they may be recalled at any time. Collateral is provided by brokers at an amount equal to at least 100% of the original value of the securities on loan, and is subsequently adjusted for market fluctuations. CHW must return to the borrower the original value of collateral received regardless of the impact of market fluctuations. Under the terms of the agreement, the borrower must return the same, or substantially the same, investments that were borrowed.

The securities on loan under this program are recorded in Board-designated assets in the accompanying consolidated balance sheets. CHW receives both cash and non-cash collateral. Cash collateral is recorded as an asset of the organization. The market value of collateral held for loaned securities is reported as collateral held under securities lending program, and an obligation is recorded for repayment of collateral upon settlement of the lending transaction.

Patient Accounts Receivable – CHW has agreements with third-party payors that provide for payments at amounts different from each hospital's established rates. CHW regularly reviews accounts and contracts and provides appropriate contractual allowances that are netted against patient accounts receivable in the consolidated balance sheet. Management periodically reviews the adequacy of the allowance for uncollectible accounts based on historical experience, trends in health care coverage, and other collection indicators. Reserves for charity and uncollectible amounts have been established and are netted against patient accounts receivable in the consolidated balance sheet.

As part of CHW's mission to serve the community, CHW provides care to patients even though they may lack adequate insurance or may participate in programs with negotiated or regulated amounts. CHW makes every effort to determine if a patient qualifies for charity care upon admission, though determination may also be made at a later time. After satisfaction of amounts due from insurance, the application of any financial, uninsured or other discounts or payments received on the account, and reasonable efforts to collect from the patient have been exhausted, CHW follows established guidelines for placing certain past-due patient balances with collection agencies, subject to the terms of certain restrictions on collection efforts as determined by CHW.

Inventory - Inventories are stated at the lower of cost or market value, determined using the first-in, first-out method.

Investments and Investment Income – The CHW Board of Directors Investment Committee establishes guidelines for investment decisions. Within those guidelines, CHW invests in equity and debt securities which are measured at fair value and are classified as trading securities.

CHW also invests in alternative investments through limited partnerships. Alternative investments are comprised of private equity, real estate, and hedge fund-of-funds vehicles. CHW receives a proportionate share of the investment gains and losses of the partnerships. The limited partnerships generally contract with managers who have full discretionary authority over the investment decisions, within CHW guidelines. These alternative investment vehicles invest in equity securities, fixed income securities, currencies, real estate, and derivatives.

CHW accounts for its ownership interests in these alternative investments under the equity method, whose value is based on the net asset value ("NAV"), which approximates fair value, and is determined using investment valuations provided by the external investment managers and fund managers or the general partners. CHW reviews and evaluates the valuations received from third parties. Fair value is the estimated net realizable value of holdings priced at quoted market value (where market quotations are available), historical cost or other estimates including appraisals.

Alternative investments generally are not marketable and many alternative investments have underlying investments which may not have quoted market values. The estimated value of such investments is subject

to uncertainty and could differ had a ready market existed. Such differences could be material. CHW's risk is limited to its capital investment in each investment and capital call commitments as discussed in Note 7.

CHW accounts for its investments on a trade date basis. Amounts due to/from brokers for investment activity for transactions that have been initiated prior to the consolidated balance sheet date that are formally settled subsequent to the consolidated balance sheet date are recorded in other current assets for sales and in other current liabilities for purchases.

Investment income or loss is included in excess of revenues over expenses unless the income or loss is restricted by donor or law. Income earned on tax-exempt borrowings for specific construction projects is offset against interest expense capitalized for such projects.

Board-Designated Assets for Capital Projects – The Board of Directors has a policy of funding depreciation, to the extent that funds are available, to be used for replacement, expansion and improvement of operating property and equipment.

Deferred Financing Costs and Original Issue Discounts/Premiums on Bond Indebtedness – CHW amortizes deferred financing costs and original issue discounts/premiums on bond indebtedness over the estimated average period the related bonds will be outstanding. Deferred financing costs are included in other long-term assets. Original issue discounts/premiums are recorded with the related debt.

Property and Equipment – Property and equipment are stated at cost, if purchased, and at fair market value, if donated. Depreciation of property and equipment is provided using the straight-line method for financial statement purposes. Amortization of capital leases is included in depreciation expense. Estimated useful lives by classification are as follows:

Land improvements	2 to 40 years
Buildings	3 to 65 years
Equipment	2 to 40 years
Software development	5 to 10 years

Asset Retirement Obligations – CHW recognizes the fair value of a liability for legal obligations associated with asset retirements in the period in which it is incurred, if a reasonable estimate of the fair value of the obligation can be made. When the liability is initially recorded, CHW capitalizes the cost of the asset retirement obligation by increasing the carrying amount of the related long-lived asset. The liability is accreted to its present value each period, and the capitalized cost associated with the retirement obligation is depreciated over the useful life of the related asset. Upon settlement of the obligation, any difference between the cost to settle the asset retirement obligation and the liability recorded is recognized as a gain or loss in the consolidated statements of operations and changes in net assets.

Asset Impairment – CHW routinely evaluates the carrying value of its long-lived assets for impairment or whenever events or changes in circumstances indicate that the carrying amount of the asset, or related group of assets, may not be recoverable from estimated future undiscounted cash flows generated by the underlying tangible assets. When the carrying value of an asset exceeds the estimated recoverability, an asset impairment charge is recognized. No asset impairment charges were recorded in 2011 or 2010.

Fair Value of Financial Instruments – The carrying amounts reported in the consolidated balance sheets for cash and cash equivalents, accounts receivable, accounts payable, and accrued liabilities approximate fair value due to their short maturities. The fair value of investments is disclosed in Note 7 and the fair value of debt is disclosed in Note 13.

Derivative Instruments – It is CHW's policy to provide sound stewardship of fiscal resources by effectively managing both the level of outstanding debt and the proportion of variable to fixed rate debt. Accordingly, CHW periodically enters into derivative arrangements to manage interest rate risk related to variable rate debt. CHW records derivative instruments on the consolidated balance sheet as either an asset or liability measured at its fair value (Notes 7 and 14).

For derivative instruments designated as cash flow hedges, the effective portion of the change in fair value is included in change in accumulated unrealized derivative gains and losses in unrestricted net assets in the consolidated statements of operations and changes in net assets. Amounts recorded in unrestricted net assets are reclassified into earnings in the same period or periods during which the hedged transaction affects excess of revenues over expenses. The portion of the change in fair value of derivative instruments deemed ineffective is recorded within interest expense, net, in the consolidated statements of operations and changes in net assets. As of January 1, 2010, no interest rate swaps were designated as cash flow hedges.

For derivative instruments that discontinue hedge accounting treatment, the cumulative amount that has been charged or credited to net assets is reclassified to interest expense, net, in the consolidated statements of operations and changes in net assets in the same period or periods during which the previously hedged transaction affects excess of revenues over expenses.

For derivative instruments that have not been designated as hedges, changes in fair value are included in interest expense, net, in the consolidated statements of operations and changes in net assets.

Ownership Interests in Health-Related Activities – Generally, when the ownership interest in health-related activities is more than 50% and CHW has a controlling interest, the ownership interests are consolidated and a noncontrolling interest is recorded in unrestricted net assets. Changes in noncontrolling interests related to revenues, expenses, gains and losses of consolidated investments in health-related activities are recorded in purchased services and other expense. When the ownership interest is at least 20%, but not more than 50%, or CHW has the ability to exercise significant influence over operating and financial policies of the investee, it is accounted for under the equity method and the income or loss is reflected in revenue from health-related activities, net. Ownership interests for which CHW's ownership is less than 20% or for which CHW does not have the ability to exercise significant influence are carried at the lower of cost or estimated net realizable value. Other than the investments in Scripps Health, Mercy Care Plan and Phoenix Children's Hospital, Inc. (Note 10), these ownership interests are not material to the consolidated financial statements.

Self-Insurance Plans – CHW has established self-insurance programs for workers' compensation benefits for employees and for hospital professional and general liability risks. CHW is also self-insured for certain employee medical benefits.

- **Workers' Compensation and Hospital Professional and General Liabilities** – Annual self-insurance expense under these programs is based on past claims experience and projected losses. Actuarial estimates of uninsured losses for each program, using a 70% confidence level and discounted at 4.25% at June 30, 2011 and 2010, have been accrued as liabilities and include an actuarial estimate for claims incurred but not reported. Insurance coverage in excess of the per-occurrence self-insured retention has been secured with insurers or reinsurers for specified amounts for workers' compensation and professional and general liabilities. CHW maintains separate trusts for these programs from which claims and related expenses and costs of administering the plans are paid. CHW's policy is to fund the trusts such that over time, assets held equal liabilities for claims incurred for workers' compensation and claims made for professional liability risks.

Liabilities consist of the following as of June 30, 2011 and 2010 (in thousands):

	2011	2010
Liabilities, undiscounted	\$ 622,566	\$ 489,697
Less discount	(66,118)	(55,608)
Liabilities, current and noncurrent	<u>\$ 556,448</u>	<u>\$ 434,089</u>

An additional expense of \$3.7 million was recorded during 2010 related to changes in the discount rate. Self-insurance expense was increased by \$63.5 million in 2011 and decreased by \$25.3 million in 2010, related to revisions to prior years' actuarially estimated liabilities. The expenses and related adjustments

are recorded in salaries and benefits for workers' compensation benefits and in purchased services and other for hospital professional and general liability risks in the accompanying consolidated statements of operations and changes in net assets.

- *Medical Benefits* – The liability for payment of incurred and unpaid claims is included in other accrued liabilities on the accompanying consolidated balance sheets.

Net Patient Revenue – Gross patient revenue is recorded on the basis of usual and customary charges. Gross patient revenue was \$37.7 billion and \$35.0 billion in 2011 and 2010, respectively. The percentage of inpatient and outpatient services is as follows.

	2011	2010
Inpatient services	65%	66%
Outpatient services	35%	34%

The following table reflects the estimated percentage of gross patient revenues by major payor groups:

	2011	2010
Medicare fee for service	31%	31%
Medicare capitated	1%	1%
Medicare managed care fee for service	9%	9%
Medicaid fee for service	15%	15%
Medicaid managed care fee for service	6%	5%
Contracted rate payors	28%	29%
Commercial capitated	2%	2%
Self pay	4%	4%
Other	4%	4%
Total	<u>100%</u>	<u>100%</u>

CHW has agreements with third-party payors that provide for payments to CHW at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, per diem payments, discounted charges and reimbursed costs. Net patient revenue is reported at the estimated net realizable amounts from patients, third-party payors and others for services rendered, including estimated settlements under negotiated payment agreements with third-party payors. Settlements with third-party payors are accrued on an estimated basis in the period in which the related services are rendered and adjusted in future periods as final settlements are determined.

Inpatient acute care services, outpatient services and skilled nursing services rendered to Medicare program beneficiaries are paid at prospectively determined rates. These rates vary according to a patient classification system that is based on clinical, diagnostic and other factors. Certain inpatient nonacute services and defined capital and medical education costs related to Medicare beneficiaries are paid based on a cost settlement methodology.

Medicaid and contracted-rate payors are paid on a per diem, per discharge, modified cost or capitated basis, or a combination of these.

In 2011 and 2010, net patient revenue included \$39.1 million and \$42.2 million, respectively, relating to prior years' settlements from Medicare, Medicaid and other programs.

Certain CHW hospitals qualified for and received Medi-Cal funding as disproportionate-share hospitals from the State of California in 2011 and 2010. The amount received was \$74.1 million and \$96.9 million, respectively, and is included in net patient revenue.

In January 2010, the State of California enacted legislation that provided for supplemental Medi-Cal payments to certain hospitals funded by a quality assurance fee paid by participating hospitals and matching federal funds ("the 2010 Hospital Fee Program"). The legislation covered the period of April 1, 2009 through December 31, 2010. The Centers for Medicare & Medicaid Services ("CMS") approved the 2010 Hospital Fee Program in its entirety in December 2010, and therefore all activity of the program was recognized during the year ended June 30, 2011, resulting in net additional income of \$198.8 million. The supplemental payments received during the year ended June 30, 2011, encompassed fee-for-service payments to CHW directly from the California Department of Health Care Services as well as payments routed through managed care plans, amounting in total to approximately \$583.7 million. These payments were recorded in net patient revenue in the consolidated statements of operations and changes in net assets. Quality assurance fees assessed to and paid by CHW during the year ended June 30, 2011, were \$359.1 million and were recorded in purchased services and other in the consolidated statements of operations and changes in net assets.

The California Hospital Association created a private program, the California Health Foundation and Trust ("CHFT"), established for several purposes, including aggregating and distributing financial resources to support charitable activities at various hospitals and health systems in California (together with the supplemental payments and the quality assurance fee discussed above, the "2010 Provider Fee Program"). Upon approval of the legislation noted above in December 2010, CHW recorded a pledge to a grant fund established by CHFT in the amount \$25.8 million, which was paid during the year ended June 30, 2011, and recorded in purchased services and other in the consolidated statements of operations and changes in net assets.

In April 2011, the State of California enacted legislation that continues the provider fee program covering the period of January 1, 2011, through June 30, 2011, subject to review and approval by CMS (the "2011 Provider Fee Program", together with the CHFT pledge discussed below). The legislation was implemented beginning in May 2011, and, as such, CHW received \$185.3 million in supplemental payments and paid fees of \$121.2 million, prior to June 30, 2011. As final approval from CMS was not obtained prior to June 30, 2011, recognition of these amounts in the consolidated statement of operations and changes in net assets has been deferred and the amounts are recorded in other current liabilities and other current assets, respectively.

An additional pledge agreement was executed in May 2011 between CHW and CHFT whereby CHW anticipates paying \$8.7 million into a grant fund established by CHFT, of which \$5.2 million was paid prior to June 30, 2011. The recognition of these expenditures has also been deferred pending final approval of the legislation noted above.

Remaining supplemental payments anticipated to be received under the program of \$42.9 million and remaining amounts to be paid pursuant to the CHFT agreement of \$3.5 million have not been recorded as of June 30, 2011, pending final approval of the 2011 Provider Fee Program by CMS. The total net income of the 2011 Provider Fee Program of approximately \$98.3 million is anticipated to be recognized in the fall of 2011.

Payments related to Medicaid provider fee programs are matched through the Federal Medical Assistance Program. Twenty-two states, including California, have a provider fee program. On August 31, 2011, the California legislature passed an additional 30-month program that, upon final approval by CMS, will cover the period from July 1, 2011 through December 31, 2013.

Premium Revenue – CHW has at-risk agreements with various payors to provide medical services to enrollees. Under these agreements, CHW receives monthly payments based on the number of enrollees, regardless of services actually performed by CHW. CHW accrues costs when services are rendered under these contracts, including estimates of incurred but not reported ("IBNR") claims and amounts receivable/payable under risk-sharing arrangements. The IBNR accrual includes an estimate of the costs of services for which CHW is responsible, including out-of-network services.

Traditional Charity Care – Charity care is free or discounted health services provided to persons who cannot afford to pay and who meet CHW's criteria for financial assistance. The amount of services

quantified at customary charges was \$713.8 million and \$705.6 million, for 2011 and 2010, respectively, as discussed in Note 4.

Other Operating Revenue – Other operating revenue includes net gains and losses on the sale of assets, cafeteria revenues, rental revenues, contributions released from restrictions and other nonpatient-care revenues.

Contributions and Restricted Net Assets – Gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is met, temporarily restricted net assets related to capital purchases are reclassified as unrestricted and reflected as net assets released from restrictions used for the purchase of property and equipment on the statements of changes in net assets, whereas temporarily restricted net assets related to other gifts are reclassified as unrestricted and recorded as other operating revenue in unrestricted revenues and other support. Gifts received with no restrictions are recorded as contributions in unrestricted revenues and other support. Gifts of long-lived operating assets, such as property and equipment, are reported as unrestricted net assets unless specified by the donor.

Unconditional promises to give cash and other assets to CHW are recorded at fair value at the date the promise is received. Conditional promises to give are recorded when the conditions have been substantially met. Indications of intentions to give are not recorded; such gifts are recorded at fair value only upon actual receipt of the gift. Investment income on temporarily or permanently restricted net assets is classified pursuant to the intent or requirement of the donor.

Endowment assets include donor-restricted funds that the organization must hold in perpetuity or for a donor-specified period. CHW preserves the fair value of these gifts as of the date of donation unless otherwise stipulated by the donor. The portion of donor-restricted endowment funds that are not classified in permanently restricted net assets are classified as temporarily restricted net assets until those amounts are appropriated for expenditure. CHW considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the fund, (2) the purposes of the organization and the donor-restricted endowment fund, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the organization, and (7) the investment policies of CHW.

CHW has investment and spending policies for endowment assets designed to provide a predictable stream of funding to programs supported by its endowments while seeking to maintain the purchasing power of the endowment assets.

Endowment assets are invested in a manner that is intended to produce results that achieve the respective benchmark while assuming a moderate level of investment risk. Actual returns in any given year may vary from this amount. To satisfy its long-term rate-of-return objectives, CHW relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). CHW targets a diversified asset allocation to achieve its long-term return objectives within prudent risk constraints.

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that CHW is required to retain as a fund of perpetual duration. Deficits of this nature are reported in unrestricted net assets, unless otherwise specified by the donor.

Community Benefits – As part of its mission, CHW provides services to the poor and benefits for the broader community. The costs incurred to provide such services are included in excess of revenues over expenses in the consolidated statements of operations and changes in net assets. CHW prepares a summary of unsponsored community benefit expense in accordance with Internal Revenue Service Form 990, Schedule H, and the Catholic Health Association of the United States (“CHA”) publication, *A Guide for Planning and Reporting Community Benefit* (Note 4).

Interest Expense – Interest expense on debt issued for construction projects is capitalized until the projects are placed in service. The components of interest expense, net, include the following (in thousands):

	2011	2010
Interest and fees on debt and swap cash settlements	\$ 228,763	\$ 222,700
Market adjustment on swaps and amortization of amounts in unrestricted net assets	(40,983)	57,135
Total interest expense	187,780	279,835
Capitalized interest expense	(20,209)	(35,829)
Interest expense, net	<u>\$ 167,571</u>	<u>\$ 244,006</u>

Income Taxes – CHW has established its status as an organization exempt from income taxes under the Internal Revenue Code Section 501(c)(3) and the laws of the states in which it operates. Certain subsidiaries are subject to income taxes; such amounts are not significant to the consolidated financial statements.

Performance Indicator – Management considers excess of revenues over expenses to be CHW’s performance indicator. Excess of revenues over expenses includes all changes in unrestricted net assets except for the effect of changes in accounting principles, gain from discontinued operations, changes in net unrealized gains and losses on available-for-sale investments, net assets released from restrictions used for purchase of property and equipment, change in funded status of pension and other postretirement benefit plans, change in noncontrolling interest in health-related activities, change in accumulated unrealized derivative gains and losses, and donated property and equipment.

Transactions between Related Organizations – Certain Obligated Group members have a policy whereby assets are periodically transferred as charitable distributions to nonprofit corporations that are subordinate corporations of CHW but are not members of the Obligated Group. The subordinate corporations conduct charitable healthcare, educational and religious activities and support subordinate nonprofit healthcare organizations. These transfers are accounted for as direct charges to the Obligated Group members’ unrestricted net assets and direct credits to the subordinate corporations’ unrestricted net assets. It is anticipated that Obligated Group members will continue to make asset transfers to the subordinate corporations.

Recent Accounting Pronouncements – In July 2011, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2011-07, *Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities* (“ASU 2011-07”) which amended Accounting Standards Codification (“ASC”) No. 954, *Health Care Entities* (“ASC 954”) to provide greater transparency regarding a health care entity’s net patient revenue and the related allowance for doubtful accounts. ASU 2011-07 requires certain health care entities to change the presentation of the provision for bad debts associated with patient service revenue by reclassifying the provision from operating expenses to a deduction from net patient revenue and requires enhanced disclosures about net patient revenue and the policies for recognizing revenue and assessing bad debts. The adoption of ASU 2011-07 is effective for CHW beginning July 1, 2012. The adoption of ASU 2011-07 is not expected to have a material impact on CHW’s consolidated financial statements.

In May 2011, the FASB issued ASU No. 2011-04, *Fair Value Measurement (Topic 820), Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs* (“ASU 2011-04”), which amended ASC No. 820, *Fair Value Measurement* (“ASC 820”) to change the wording used to describe many of the requirements in U.S. GAAP for measuring fair value and for disclosing information about fair value measurements. The adoption of ASU 2011-04 is effective for CHW beginning January 1, 2012. The adoption of ASU 2011-04 is not expected to have a material impact on CHW’s consolidated financial statements.

In August 2010, the FASB issued ASU No. 2010-24, *Health Care Entities (Topic 954), Presentation of Insurance Claims and Related Insurance Recoveries* ("ASU 2010-24"), which clarifies that a health care entity should not net insurance recoveries against a related claim liability. Additionally, the amount of the claim liability should be determined without consideration of insurance recoveries. The adoption of ASU 2010-24 is effective for CHW beginning July 1, 2011. The adoption of ASU 2010-24 is not expected to have a material impact on CHW's consolidated financial statements.

In August 2010, the FASB issued ASU No. 2010-23, *Health Care Entities (Topic 954), Measuring Charity Care for Disclosure* ("ASU 2010-23"), which requires that cost be used as a measurement for charity care disclosure purposes and that cost be identified as the direct and indirect costs of providing the charity care. It also requires disclosure of the method used to identify or determine such costs. The adoption of ASU 2010-23 is effective for CHW beginning July 1, 2011. The adoption of ASU 2010-23 is not expected to have a material impact on CHW's consolidated financial statements.

In January 2010, the FASB issued ASU No. 2010-06, *Improving Disclosures about Fair Value Measurements* ("ASU 2010-06"), which amended ASC 820 to require new disclosures related to transfers in and out of Level 1 and Level 2 fair value measurements, including reasons for the transfers, and to require new disclosures related to activity in Level 3 fair value measurements. CHW adopted the provisions of ASU 2010-06 relating to activity in Level 3 fair value measurements beginning July 1, 2010. The adoption of ASU 2010-06 did not have a material impact on CHW's consolidated financial statements.

In June 2009, the FASB issued ASU No. 2009-16, *Accounting for Transfers of Financial Assets, an amendment of FASB Statement No. 140* ("ASU 2009-16"). The objective of ASU 2009-16 is to improve the relevance, representational faithfulness, and comparability of the information that a reporting entity provides in its financial reports about a transfer of financial assets; the effects of a transfer on its financial position, financial performance, and cash flows; and a transferor's continuing involvement in transferred financial assets. The provisions of ASU 2009-16 were adopted by CHW effective July 1, 2010, and did not have a material impact on the consolidated financial statements.

In April 2009, the FASB issued ASU 2010-07, *Not-for-Profit Entities: Mergers and Acquisitions, including an amendment of FASB Statement No. 142* ("ASU 2010-07"). This statement provides guidance on accounting for a combination of not-for-profit entities and applies to a combination that meets the definition of either a merger of not-for-profit entities or an acquisition by a not-for-profit entity. This statement amends both Statement of Financial Standards ("SFAS") No. 142, *Goodwill and Other Intangible Assets* and SFAS No. 160, *Noncontrolling Interests in Consolidated Financial Statements* to make their provisions fully applicable to not-for-profit entities. The provisions of ASU 2010-07, which are to be applied prospectively for business combinations, were effective for CHW January 1, 2010, and had no impact on CHW's financial statements. CHW adopted the provisions relating to noncontrolling interests as of July 1, 2010, and reclassified the noncontrolling interest from other liabilities to unrestricted net assets for all periods presented on the condensed consolidated balance sheets and has separately reported the change in the noncontrolling interest in unrestricted net assets in the statements of changes in net assets for all periods presented. CHW adopted the provisions related to goodwill and other intangible assets as of July 1, 2010, and ceased amortization of goodwill. The adoption did not have a material impact on CHW's financial statements.

Subsequent Events - CHW has evaluated subsequent events occurring between the end of the most recent fiscal year and September 16, 2011, the date the financial statements were available to be issued. See Note 2 (provider fee), Note 13, Note 14 and Note 16.

3. MERGERS, ACQUISITIONS AND DIVESTITURES

The accompanying consolidated statements of operations and changes in net assets reflect the results of the operations of facilities sold, closed or held for sale as discontinued operations for all periods presented, including revenues of \$5.3 million and \$4.6 million for 2011 and 2010, respectively.

4. UNSPONSORED COMMUNITY BENEFIT EXPENSE (UNAUDITED)

Un-sponsored community benefits are programs or activities that provide treatment and/or promote health and healing as a response to identified community needs. These benefits (a) generate a low or negative margin, (b) respond to the needs of special populations, such as persons living in poverty and other disenfranchised persons, (c) supply services or programs that would likely be discontinued, or would need to be provided by another nonprofit or government provider, if the decision was made on a purely financial basis, (d) respond to public health needs, and/or (e) involve education or research that improves overall community health.

Benefits for the Poor include services provided to persons who are economically poor or are medically indigent and cannot afford to pay for healthcare services because they have inadequate resources and/or are uninsured or underinsured.

Benefits for the Broader Community refer to persons in the general communities that CHW serves, beyond and including those in a target population. Most services for the broader community are aimed at improving the health and welfare of the overall community. Such services include the interest rate differential on below market rate loans that CHW makes to nonprofit community-based organizations that promote the total health of their communities, including the development of affordable housing for low-income persons and families, increasing opportunities for jobs and job training, and expanding access to healthcare for uninsured and underinsured persons. As of June 30, 2011 and 2010, CHW's community investment loan portfolio totaled \$38.7 million and \$35.5 million, respectively, which is included in other assets limited as to use.

Traditional Charity Care is free or discounted health services provided to persons who cannot afford to pay and who meet CHW's criteria for financial assistance. The amount of services quantified at customary charges was \$713.8 million and \$705.6 million, for 2011 and 2010, respectively.

Net Community Benefit, excluding the unpaid cost of Medicare, is the total cost incurred after deducting direct offsetting revenue from government programs, patients, and other sources of payment or reimbursement for services provided to program patients. The comparable amount of net community benefit was \$985.1 million for 2010. Net Community Benefit including the unpaid cost of Medicare was \$1.3 billion for 2010.

The following is a summary of CHW's community benefits for 2011, in terms of services to the poor and benefits for the broader community, which has been prepared in accordance with Internal Revenue Service Form 990, Schedule H and the CIIA publication, *A Guide for Planning and Reporting Community Benefit* (dollars in thousands):

	Unaudited				
	Persons Served	Total Benefit Expense	Direct Offsetting Revenue	Net Community Benefit	% of Total Expenses Excluding Bad Debt Expense
Benefits for the poor:					
Traditional charity care	97,422	\$ 158,787	\$ (6,224)	\$ 152,563	1.6%
Unpaid costs of Medicaid / Medi-Cal	1,035,601	2,219,970	(1,774,997)	444,973	4.7%
Other means-tested programs	253,140	109,368	(45,390)	63,978	0.7%
Community services:					
Community health services	552,089	52,143	(2,858)	49,285	0.5%
Health professions education	21,637	10,998	-	10,998	0.1%
Subsidized health services	219,756	44,417	(7,029)	37,388	0.4%
Donations	233,077	37,214	(234)	36,980	0.4%
Community building activities	15,081	3,219	(1,577)	1,642	0.0%
Community benefit operations	19,210	6,984	-	6,984	0.1%
Total community services for the poor	1,060,850	154,975	(11,698)	143,277	1.5%
Total benefits for the poor	2,447,013	2,643,100	(1,838,309)	804,791	8.5%
Benefits for the broader community:					
Community services:					
Community health services	2,004,902	29,301	(6,298)	23,003	0.2%
Health professions education	52,255	74,413	(9,284)	65,129	0.7%
Subsidized health services	124,290	12,010	(984)	11,026	0.1%
Research	5,057	24,507	(341)	24,166	0.3%
Donations	202,417	7,935	(29)	7,906	0.1%
Community building activities	63,555	8,152	(4)	8,148	0.1%
Community benefit operations	937	2,908	(25)	2,883	0.0%
Total benefits for the broader community	2,453,413	159,226	(16,965)	142,261	1.5%
Total Community Benefits	4,900,426	\$ 2,802,326	\$(1,855,274)	\$ 947,052	10.0%
Unpaid costs of Medicare	1,109,062	2,448,998	(2,019,641)	429,357	4.5%
Total Community Benefits including unpaid costs of Medicare	6,009,488	\$ 5,251,324	\$(3,874,915)	\$ 1,376,409	14.5%

5. OTHER CURRENT ASSETS

Other current assets consist of the following at June 30, 2011 and 2010 (in thousands):

	2011	2010
Inventories	\$ 159,362	\$ 153,327
Receivables, other than patient accounts receivable	168,713	101,218
Other prepaid expenses	60,552	51,732
Due from brokers for unsettled investment trades and prepaid fund subscriptions	200,150	156,244
Deferred provider fee expense	126,363	-
Deposits	2,789	19,668
Other	25,157	19,593
Total other current assets	<u>\$ 743,086</u>	<u>\$ 501,782</u>

Amounts reported in 2010 have been changed to reflect the breakout of amounts due from brokers for unsettled investment trades previously reported as other.

6. INVESTMENTS AND ASSETS LIMITED AS TO USE

Investments and assets limited as to use, including assets loaned under securities lending program, consist of the following at June 30, 2011 and 2010 (in thousands):

	2011	2010
Cash and cash equivalents	\$ 579,206	\$ 585,701
U.S. government securities	903,488	789,927
U.S. corporate bonds	636,035	577,337
U.S. equity securities	1,666,690	1,275,687
Foreign government securities	243,329	204,841
Foreign corporate bonds	7,369	9,703
Foreign equity securities	400,339	309,359
Asset-backed securities	36,938	40,705
Structured debt	105,106	106,722
Private equity investments	102,944	83,344
Multi-strategy hedge fund investments	107,889	152,272
Real estate	162,624	133,674
Other	96,881	84,508
Interest in net assets of unconsolidated foundations	222,943	188,004
Total	<u>\$ 5,271,781</u>	<u>\$ 4,541,784</u>
Assets limited as to use:		
Current	\$ 828,632	\$ 692,704
Long-term	3,617,300	3,252,773
Short-term investments	825,849	596,307
Total	<u>\$ 5,271,781</u>	<u>\$ 4,541,784</u>

The current portion of assets limited as to use includes the amount of assets available to meet current obligations for debt service and claims payments under the self-insured programs for workers' compensation benefits for employees and hospital professional and general liability risks.

Investment income and losses on assets limited as to use, cash equivalents, collateral held under securities lending program, notes receivable, and investments are comprised of the following for 2011 and 2010 (in thousands):

	2011	2010
Interest and dividend income	\$ 116,293	\$ 113,674
Net realized gains on sales of securities	182,773	92,715
Net unrealized gains on securities	442,354	215,758
Other, net of capitalized investment income	(21,809)	(19,673)
Total investment income, net	<u>\$ 719,611</u>	<u>\$ 402,474</u>

7. FAIR VALUE MEASUREMENTS

CHW accounts for certain assets and liabilities at fair value or on a basis that approximates fair value. A fair value hierarchy for valuation inputs prioritizes the inputs into three levels based on the extent to which inputs used in measuring fair value are observable in the market. Each fair value measurement is reported in one of the three levels and is determined by the lowest level input that is significant to the fair value measurement in its entirety. These levels are:

Level 1: Quoted prices are available in active markets for identical assets or liabilities as of the measurement date. Financial assets and liabilities in Level 1 include U.S. Treasury securities and listed equities.

Level 2: Pricing inputs are based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets or liabilities. Financial assets and liabilities in this category generally include asset-backed securities, corporate bonds and loans, municipal bonds, and interest rate swaps.

Level 3: Pricing inputs are generally unobservable for the assets or liabilities and include situations where there is little, if any, market activity for the investment. The inputs into the determination of fair value require management's judgment or estimation of assumptions that market participants would use in pricing the assets or liabilities. The fair values are therefore determined using model-based techniques that include option pricing models, discounted cash flow models, and similar techniques. Financial assets in this category include alternative investments.

The following represents assets and liabilities measured at fair value on a recurring basis and certain assets accounted for under the equity method as of June 30, 2011 and 2010 (in thousands):

	Fair Value Measurements at June 30, 2011 Using			
	Quoted Prices in Active Markets for Identical Instruments (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total Balance at June 30, 2011
Assets				
Cash and cash equivalents	\$ 579,206	\$ -	\$ -	\$ 579,206
U.S. government securities	392,981	510,507	-	903,488
U.S. corporate bonds	62,061	573,974	-	636,035
U.S. equity securities	1,461,940	204,750	-	1,666,690
Foreign government securities	5,896	237,433	-	243,329
Foreign corporate bonds	-	7,369	-	7,369
Foreign equity securities	400,339	-	-	400,339
Asset-backed securities	-	36,938	-	36,938
Structured debt	-	105,106	-	105,106
Private equity investments	-	-	102,944	102,944
Multi-strategy hedge fund investments	-	-	107,889	107,889
Real estate	6,805	-	155,819	162,624
Collateral held under securities lending program	-	290,526	-	290,526
Other fund investments	8,724	-	-	8,724
Total assets	\$ 2,917,952	\$ 1,966,603	\$ 366,652	\$ 5,251,207
Liabilities				
Interest rate swap instruments	\$ -	\$ 110,694	\$ -	\$ 110,694

Fair Value Measurements at June 30, 2010 Using				
	Quoted Prices in Active Markets for Identical Instruments (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total Balance at June 30, 2010
Assets				
Cash and cash equivalents	\$ 585,701	\$ -	\$ -	\$ 585,701
U.S. government securities	340,926	449,001	-	789,927
U.S. corporate bonds	72,896	504,441	-	577,337
U.S. equity securities	1,113,859	161,828	-	1,275,687
Foreign government securities	23	204,818	-	204,841
Foreign corporate bonds	-	9,703	-	9,703
Foreign equity securities	309,136	223	-	309,359
Asset-backed securities	-	40,705	-	40,705
Structured debt	-	106,722	-	106,722
Private equity investments	-	-	83,344	83,344
Multi-strategy hedge fund investments	-	-	152,272	152,272
Real estate	5,165	-	128,509	133,674
Collateral held under securities lending program	-	272,986	-	272,986
Other fund investments	6,250	-	-	6,250
Total assets	\$ 2,433,956	\$ 1,750,427	\$ 364,125	\$ 4,548,508
Liabilities				
Interest rate swap instruments	\$ -	\$ 160,732	\$ -	\$ 160,732

Assets and liabilities measured at fair value on a recurring basis and certain assets accounted for under the equity method are reported in short-term investments, assets limited as to use, and other accrued liabilities in the consolidated balance sheet. Such amounts do not include donor-restricted funds or interests in unconsolidated foundations.

There were no significant transfers to or from Levels 1 or 2 during the periods presented.

The Level 2 and 3 instruments listed in the fair value hierarchy tables above use the following valuation techniques and inputs:

For marketable securities such as U.S. and foreign government securities, U.S. and foreign corporate bonds, U.S. and foreign equity securities, asset-backed securities, and structured debt, in the instances where identical quoted market prices are not readily available, fair value is determined using quoted market prices and/or other market data for comparable instruments and transactions in establishing prices, discounted cash flow models and other pricing models. These inputs to fair value are included in industry-standard valuation techniques such as the income or market approach. CHW classifies all such investments as Level 2.

For investments such as private equity funds, multi-strategy hedge funds, or certain real estate fund investments whose fair value is based on pricing not readily determinable, fair value is determined using the calculated net asset value ("NAV"). The value of underlying investments of private equity or hedge funds includes estimates determined based on recent filings, operating results, balance sheet stability, growth, and other business and market sector fundamentals. For Level 3 real estate investments, valuation techniques including the income, sales comparison (market), and cost approaches are used. Significant inputs include contract and market rents, operating expenses, capitalization rates, discount

rates, sales of comparable properties, market rent growth trends, as well as the use of the value of the property plus the cost of building a similar structure of equal utility. Due to the significant unobservable inputs present in these valuations, CHW classifies all such investments as Level 3.

The fair value of collateral held under securities lending program classified as Level 2 is determined using the calculated NAV. The collateral held under this program is placed in commingled funds whose underlying investments are valued using techniques similar to those used for the marketable securities noted above. Amounts reported do not include non-cash collateral of \$23.7 million and \$42.8 million as of June 30, 2011 and 2010, respectively.

The fair value of interest rate swap instruments classified as Level 2 is determined using an industry standard valuation model, which is based on a market approach. A credit risk spread (in basis points) is added as a flat spread to the discount curve used in the valuation model. Each leg is discounted and the difference between the present value of each leg's cash flows equals the market value of the swap. The fair value also considers the risk of each counterparty by including a "credit valuation adjustment" determined by taking into account the nonperformance risk of each counterparty to the swap.

The following table presents the change in the balance of financial assets and liabilities using significant unobservable inputs (Level 3) measured on a recurring basis and certain assets accounted for under the equity method in 2011 and 2010 (in thousands):

	2011			
	Private Equity Investments	Multi-Strategy Hedge Fund Investments	Real Estate	Total
Balance at beginning of period	\$ 83,344	\$ 152,272	\$ 128,509	\$ 364,125
Total realized and unrealized gains, net, included in excess of revenues over expenses	11,678	12,751	27,310	51,739
Purchases, issuances, sales and settlements				
Purchases	18,068	89,563	-	107,631
Sales	(10,146)	(146,697)	-	(156,843)
Balance at end of period	<u>\$ 102,944</u>	<u>\$ 107,889</u>	<u>\$ 155,819</u>	<u>\$ 366,652</u>
Change in unrealized gains included in investment income, net as of June 30, 2011	<u>\$ 10,702</u>	<u>\$ 1,881</u>	<u>\$ 27,310</u>	<u>\$ 39,893</u>

	2010			
	Private Equity	Multi-Strategy	Real	
	Investments	Hedge Fund	Estate	Total
		Investments		
Balance at beginning of period	\$ 63,619	\$ 103,780	\$ 101,634	\$ 269,033
Total realized and unrealized gains (losses), net, included in excess of revenues over expenses	7,192	15,206	(19,082)	3,316
Purchases, issuances, sales and settlements:				
Purchases	14,279	28,817	46,000	89,096
Sales	(1,746)	(552)	(43)	(2,341)
Transfers into Level 3	-	5,021	-	5,021
Balance at end of period	<u>\$ 83,344</u>	<u>\$ 152,272</u>	<u>\$ 128,509</u>	<u>\$ 364,125</u>
Change in unrealized gains (losses) included in investment income, net as of June 30, 2010	<u>\$ 7,159</u>	<u>\$ 15,475</u>	<u>\$ (19,082)</u>	<u>\$ 3,552</u>

Included within the assets above are investments in certain entities that report fair value using a calculated NAV or its equivalent. The following table and explanations identify attributes relating to the nature and risk of such investments as of June 30, 2011 and 2010 (in thousands):

			As of June 30, 2011		
	Fair Value	Unfunded Commitments	Redemption Frequency (If Currently Eligible)	Redemption Notice Period	
Level 2					
Commingled funds - debt securities	(1) \$ 202,794	\$ -	Daily, Semi-Monthly	1 - 5 days	
Commingled funds - equity securities	(2) 203,352	-	Daily, Semi-Monthly, Monthly	1 - 30 days	
Collateral held under securities lending program	(3) <u>290,526</u>	<u>-</u>	Daily	10 days	
Total Level 2	<u>\$ 696,672</u>	<u>\$ -</u>			
Level 3					
Multi-strategy hedge funds	(4) \$ 107,889	\$ -	Quarterly, Semi-Annually, Annually	60 - 370 days	
Private equity	(5) 102,944	116,595	-	-	
Real estate	(6) <u>155,819</u>	<u>-</u>	Quarterly	90 days	
Total Level 3	<u>\$ 366,652</u>	<u>\$ 116,595</u>			
Total Level 2 and Level 3	<u>\$ 1,063,324</u>	<u>\$ 116,595</u>			

As of June 30, 2010					
		Fair Value	Unfunded Commitments	Redemption Frequency (If Currently Eligible)	Redemption Notice Period
Level 2					
Commingled funds - debt securities	(1)	\$ 166,950	\$ -	Daily, Semi-Monthly	1 - 5 days
Commingled funds - equity securities	(2)	160,932	-	Daily, Semi-Monthly, Monthly	1 - 30 days
Collateral held under securities lending program	(3)	<u>272,986</u>	<u>-</u>	Daily	10 days
Total Level 2		<u>\$ 600,868</u>	<u>\$ -</u>		
Level 3					
Multi-strategy hedge funds	(4)	\$ 152,272	\$ -	Quarterly, Semi-Annually, Annually	65 - 370 days
Private equity	(5)	83,344	129,310	-	-
Real estate	(6)	<u>128,509</u>	<u>-</u>	-	-
Total Level 3		<u>\$ 364,125</u>	<u>\$ 129,310</u>		
Total Level 2 and Level 3		<u>\$ 964,993</u>	<u>\$ 129,310</u>		

- (1) This category includes investments in commingled funds that invest primarily in domestic and foreign debt and fixed income securities, the majority of which are traded in over-the-counter markets.
- (2) This category includes investments in commingled funds that invest primarily in domestic or foreign equity securities with multiple investment strategies. A majority of the funds attempt to match the returns of specific equity indices.
- (3) This category includes investments of collateral held under securities lending program. CHW participates in a securities lending program administered by its custodian as a means to augment income from its portfolio. Securities are loaned to select brokerage firms who in turn post collateral. The collateral is placed in commingled funds that invest primarily in cash and cash equivalents, and domestic and foreign debt securities. In December 2010, the custodian allocated the collateral pool into two separate pools. While CHW can fully withdraw from the program with its custodian at any time, the redemption conditions differ. For the "duration pool", which represents approximately 5.7% of the value of this category at June 30, 2011, CHW can fully withdraw from the program with its custodian, and in return receive proportional distributions of the investments held by the collateral lending fund. For the "liquidity pool", which represents approximately 94.3% of the value of this category at June 30, 2011, no such redemption restrictions are applicable. The cash flow maturity schedule provided by the custodian anticipates that the cash collateral in the duration pool will fully mature and become available through December 2012, with the majority maturing by September 30, 2011. Earlier redemption from the duration pool would result in CHW receiving a proportional share of the in-kind underlying cash collateral.
- (4) This category includes investments in hedge funds that pursue diversification of both domestic and foreign fixed income and equity securities through multiple investment strategies. The primary objective for these funds is to seek attractive long-term risk-adjusted absolute returns. A redemption limitation imposed for certain investments representing approximately 1% of the value of this category lapsed on October 1, 2010, at which time liquidity is limited to semi-annual withdrawals with 60 days written notice. A redemption limitation imposed for certain investments representing approximately 3% of the value of this category lapsed on March 30, 2011, at which time liquidity is limited to annual withdrawals with 75 days written notice. A redemption limitation imposed for certain investments representing approximately 1% of the value of this category will lapse on March

30, 2013, at which time liquidity is limited to annual withdrawals with 75 days written notice. A redemption limitation imposed for certain investments representing approximately 28% of the value of this category will lapse on July 1, 2012, at which time liquidity is limited to quarterly withdrawals up to one-third of the investor's shares with 60 days written notice. Approximately 8% of the value of this category requires a notice period of 90 days for redemption. Other investments representing approximately 56% of the value of this category require a notice period of 95 days for redemptions of up to 50% of the investor's shares and 370 days written notice for redemptions greater than 50%. Under certain circumstances, an otherwise redeemable investment or portion thereof could become restricted. Such restrictions were not applicable at June 30, 2011.

- (5) This category includes several private equity funds that specialize in providing capital to a variety of investment groups, including but not limited to venture capital, leveraged buyout, mezzanine debt, distressed debt, and other situations. There are no provisions for redemptions during the life of these funds. Distributions from each fund will be received as the underlying investments of the funds are liquidated, estimated at June 30, 2011, to be over the next 2-12 years.
- (6) This category includes an open-ended real estate fund that invests primarily in institutional quality commercial and residential real estate assets within the United States.

The investments included above are not expected to be sold at amounts that are different from NAV.

8. PROPERTY AND EQUIPMENT, NET

Property and equipment, net, consist of the following at June 30, 2011 and 2010 (in thousands):

	2011	2010
Land	\$ 223,873	\$ 208,624
Land improvements	114,379	105,485
Buildings	4,371,353	4,239,322
Equipment	3,265,014	3,103,405
Construction in progress	619,223	440,971
Total	8,593,842	8,097,807
Less: Accumulated depreciation	(4,491,291)	(4,203,696)
Property and equipment, net	<u>\$ 4,102,551</u>	<u>\$ 3,894,111</u>

9. OTHER LONG-TERM ASSETS, NET

Other long-term assets, net, consist of the following at June 30, 2011 and 2010 (in thousands):

	2011	2010
Notes receivable, primarily secured	\$ 42,371	\$ 50,612
Deferred financing costs, net	27,924	32,120
Goodwill	95,549	82,254
Other	30,319	35,074
Total other long-term assets, net	<u>\$ 196,163</u>	<u>\$ 200,060</u>

10. OWNERSHIP INTERESTS IN HEALTH-RELATED ACTIVITIES

In August 1995, CHW and Scripps Health (“Scripps”) entered into an affiliation agreement to enhance their mutual ability to serve the San Diego community. Through the affiliation, CHW transferred the sole voting membership of one of its subordinate corporations, Mercy Healthcare San Diego (“MHSD”) to Scripps, along with the responsibility for its operation and governance. MHSD’s principal activity is the operation of a hospital and a network of clinics.

Pursuant to the affiliation agreement, among other things, CHW obtained the right to receive a 20% interest in the annual change in unrestricted net assets of Scripps and the right to 20% of the net proceeds, with certain restrictions, upon the liquidation of Scripps. Scripps has the right to receive from CHW an amount equal to CHW’s percentage interest in (i) the annual capital expenditures of Scripps and (ii) the annual amortization of debt principal of Scripps. CHW and Scripps may make an election annually to receive all or a portion of the accumulated but not previously paid amounts under the affiliation agreement, subject to certain conditions. No payments have ever been paid by either party under these provisions. Twenty percent of the members of the Scripps Board of Directors are elected from nominees proposed by CHW.

CHW accounts for the affiliation with Scripps under the equity method. Its investment at June 30, 2011 and 2010, is \$334.2 million and \$254.5 million, respectively, and is reflected on the accompanying consolidated balance sheets in ownership interests in health-related activities. CHW recorded income of \$79.7 million and \$50.6 million in revenue from health-related activities, net, for 2011 and 2010, respectively, related to its interest in the unrestricted net assets of Scripps.

In June 1985, CHW and Carondelet Health Network (now a member of Ascension Health) entered into an affiliation agreement by which each affiliate made an investment in Southwest Catholic Healthcare Network, dba Mercy Care Plan. Mercy Care Plan operates a health plan for Arizona’s Medicaid program, Arizona Health Care Cost Containment System, with approximately 361,300 enrollees.

CHW accounts for the affiliation with Mercy Care Plan under the equity method. Its investment at June 30, 2011 and 2010, is \$94.1 million and \$89.4 million, respectively, and is reflected on the accompanying consolidated balance sheets in ownership interests in health-related activities. CHW recorded income of \$29.1 million and \$24.5 million in revenue from health-related activities, net, for 2011 and 2010, respectively, in the accompanying consolidated statements of operations and changes in net assets related to its interest in the excess of revenues over expenses of Mercy Care Plan. Mercy Care Plan classifies its investment portfolio as available-for-sale. As such, CHW recorded its 50% interest in the net unrealized gains of Mercy Care Plan of \$5.5 million and \$2.4 million for 2011 and 2010, respectively, in unrestricted net assets.

The following table summarizes the financial position and results of operations for the health-related organizations discussed above which are accounted for under the equity method, as of and for the 12 months ended June 30, 2011 and 2010 (in thousands):

	Scripps Health		Mercy Care Plan	
	2011	2010	2011	2010
Total assets	\$ 2,898,114	\$ 2,471,030	\$ 434,750	\$ 406,040
Total liabilities	1,018,806	998,773	246,637	227,251
Total net assets	1,879,308	1,472,257	188,113	178,789
Total revenues, net	2,681,688	2,339,508	1,930,479	1,896,159
Excess of revenues over expenses	\$ 377,269	\$ 210,473	\$ 57,688	\$ 51,260

In June 2011, CHW transferred and contributed to Phoenix Children’s Hospital, Inc., (“PCH”), an Arizona nonprofit corporation, substantially all of the pediatric program services and related assets of its facility in Phoenix, Arizona. Pursuant to the transaction, CHW obtained 20% of the outstanding membership interests of PCH. CHW accounts for the affiliation with PCH under the equity method. Its investment at June 30,

2011, is \$48.2 million and is reflected on the accompanying consolidated balance sheets in ownership interests in health-related activities. CHW recorded a gain on the transaction of \$47.3 million, which is recorded in other operating revenue in the accompanying consolidated statements of operations and changes in net assets. The total assets, liabilities and net assets of PCH as of June 30, 2011, were \$980.0 million, \$666.4 million and \$313.6 million, respectively.

Changes in the noncontrolling interests related to revenues, expenses, gains, and losses of consolidated investments in health-related activities of \$24.1 million and \$19.9 million are included in purchased services and other in the consolidated statements of operations and changes in net assets for 2011 and 2010, respectively. Additional goodwill of \$13.3 million (see Note 9) was recorded in 2011 related to the acquisition of interests in health-related organizations. No goodwill impairment was recorded during 2011.

11. OTHER ACCRUED LIABILITIES

Other accrued liabilities, net, consist of the following at June 30, 2011 and 2010 (in thousands):

	2011	2010
Accrued interest expense	\$ 82,690	\$ 84,691
Deferred provider fee revenue	185,280	-
Due to brokers for unsettled investment trades	293,063	340,179
Derivative liabilities	110,694	160,732
Other	199,315	206,089
Total other accrued liabilities	<u>\$ 871,042</u>	<u>\$ 791,691</u>

12. PENSION AND OTHER POSTRETIREMENT BENEFIT PLANS

CHW maintains defined benefit retirement plans that cover substantially all eligible employees of CHW. Benefits are generally based on age, years of service and employee compensation. CHW also offers postretirement healthcare benefits to most of its employees. For the majority of covered employees, the benefits are determined based on age, years of service and compensation up to specified amounts.

The plans are actuarially evaluated and involve various assumptions. These assumptions include the discount rate and the expected rate of return on plan assets (for pension), which are important elements of expense and liability measurement. Other assumptions involve demographic factors such as retirement, mortality, turnover and the rate of compensation increases. CHW evaluates assumptions annually and modifies them as appropriate. The model allocates pension cost and postretirement costs over the service period of the employees in the plans. The principle underlying this accounting is that employees render service ratably over the period and, therefore, the effects in the consolidated statements of operations and changes in net assets follow the same pattern.

Contributions to the defined benefit retirement plans are based on actuarially determined amounts sufficient to meet the benefits to be paid to plan participants. These plans qualify under a Church Plan Exemption, and as such are not subject to Employee Retirement Income Security Act ("ERISA") funding requirements. CHW's funding policy requires that, at a minimum, contributions equal the unfunded normal cost plus amortization of any unfunded actuarial accrued liability. Contributions to these plans are anticipated at \$266.5 million in 2012.

During 2011, CHW amended the retirement plans resulting in a lower benefit obligation as of June 30, 2011, and also lower expense in future years. The most significant provisions include freezing certain ongoing final average pay formulas and replacing them with cash balance formulas, freezing certain past service benefits for employees already in cash balance formulas, modifying the cash balance interest crediting rate

to comply with proposed IRS guidelines, and updating the actuarial equivalence definitions and methodology.

The accumulated benefit obligation exceeds plan assets for each of the defined benefit plans and other postretirement plans for the years ended June 30, 2011 and 2010. The following summarizes the benefit obligations and funded status for the defined benefit pension and other postretirement plans for 2011 and 2010 (in thousands):

	2011		2010	
	Retirement Plans	Other Benefit Plans	Retirement Plans	Other Benefit Plans
Change in benefit obligation:				
Benefit obligation at beginning of year	\$ 2,757,644	\$ 102,270	\$ 2,183,762	\$ 81,694
Service cost	183,712	6,031	145,726	4,784
Interest cost	163,438	5,497	141,984	5,402
Plan changes/amendments	(169,648)	1,190	3,059	1,894
Actuarial loss	191,822	5,870	355,078	13,002
Acquisitions and other	(5,856)	-	(84)	-
Administrative expenses	(14,930)	-	(12,728)	-
Benefits paid	(71,739)	(5,164)	(59,153)	(4,506)
Benefit obligation at end of year	<u>\$ 3,034,443</u>	<u>\$ 115,694</u>	<u>\$ 2,757,644</u>	<u>\$ 102,270</u>
Accumulated benefit obligation	<u>\$ 2,644,136</u>	<u>\$ 115,694</u>	<u>\$ 2,332,274</u>	<u>\$ 102,270</u>
Change in plan assets:				
Fair value of plan assets at beginning of year	\$ 1,677,799	\$ -	\$ 1,334,519	\$ -
Actual return on plan assets	419,022	-	172,739	-
Employer contributions	270,228	5,164	242,422	4,506
Benefits paid	(71,739)	(5,164)	(59,153)	(4,506)
Acquisitions and other	(4,056)	-	-	-
Administrative expenses	(14,930)	-	(12,728)	-
Fair value of plan assets at end of year, net	<u>\$ 2,276,324</u>	<u>\$ -</u>	<u>\$ 1,677,799</u>	<u>\$ -</u>
Funded status	<u>\$ (758,119)</u>	<u>\$ (115,694)</u>	<u>\$ (1,079,845)</u>	<u>\$ (102,270)</u>

The following table summarizes the amounts recognized in unrestricted net assets as of June 30, 2011 and 2010 (in thousands):

	2011		2010	
	Retirement Plans	Other Benefit Plans	Retirement Plans	Other Benefit Plans
Net actuarial loss	\$ 853,992	\$ 6,456	\$ 1,011,752	\$ 796
Prior service cost (credit)	(178,228)	45,272	(10,899)	50,017
Amounts in unrestricted net assets	<u>\$ 675,764</u>	<u>\$ 51,728</u>	<u>\$ 1,000,853</u>	<u>\$ 50,813</u>

The estimated net loss and prior service credit for the retirement plans and postretirement plans that will be amortized from unrestricted net assets into net periodic benefit cost in 2012 are \$47.3 million and \$10.7 million, respectively.

The following table summarizes the amounts recognized in the consolidated balance sheets as of June 30, 2011 and 2010 (in thousands):

	2011		2010	
	Retirement Plans	Other Benefit Plans	Retirement Plans	Other Benefit Plans
Current liabilities	\$ (267,374)	\$ (7,718)	\$ (270,465)	\$ (5,401)
Long-term liabilities	(490,745)	(107,976)	(809,380)	(96,869)
Accrued benefit cost	<u>\$ (758,119)</u>	<u>\$ (115,694)</u>	<u>\$ (1,079,845)</u>	<u>\$ (102,270)</u>

The following table summarizes the weighted-average assumptions used to determine benefit obligations as of June 30, 2011 and 2010 (dollars in thousands):

	2011		2010	
	Retirement Plans	Other Benefit Plans	Retirement Plans	Other Benefit Plans
To determine benefit obligations:				
Discount rate	5.90%	5.70%	6.00%	5.50%
Rate of compensation increase	5.25%	5.25%	5.25%	5.25%
To determine net periodic benefit cost:				
Discount rate	6.00%	5.50%	6.60%	6.80%
Expected return on plan assets	7.50%	N/A	7.50%	N/A
Rate of compensation increase	5.25%	5.25%	5.32%	5.32%

The following table summarizes the components of net periodic cost recognized in the consolidated statements of operations and changes in net assets for 2011 and 2010 (in thousands).

	2011		2010	
	Retirement Plans	Other Benefit Plans	Retirement Plans	Other Benefit Plans
Service cost	\$ 183,712	\$ 6,031	\$ 145,726	\$ 4,784
Interest cost	163,438	5,497	141,984	5,402
Expected return on plan assets	(133,205)	-	(105,407)	-
Net prior service cost (credit) amortization	(2,319)	5,935	(2,574)	5,898
Net loss (gain) amortization	61,965	210	46,311	(556)
Net periodic benefit cost	<u>\$ 273,591</u>	<u>\$ 17,673</u>	<u>\$ 226,040</u>	<u>\$ 15,528</u>

The following represents the fair value of plan assets, net, measured on a recurring basis as of June 30, 2011 and 2010 (in thousands). See Note 7 for the definition of Levels 1, 2 and 3 in the fair value hierarchy.

	Fair Value Measurements at June 30, 2011 Using			
	Quoted Prices in Active Markets for Identical Instruments (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total Balance at June 30, 2011
Assets				
Cash and cash equivalents	\$ 249,136	\$ -	\$ -	\$ 249,136
U.S. government securities	40,585	97,683	-	138,268
U.S. corporate bonds	-	94,554	-	94,554
U.S. equity securities	868,368	122,508	-	990,876
Foreign government securities	-	89,000	-	89,000
Foreign corporate bonds	-	3,702	-	3,702
Foreign equity securities	320,516	-	-	320,516
Asset-backed securities	-	5,808	-	5,808
Structured debt	-	18,386	-	18,386
Private equity investments	-	-	96,321	96,321
Multi-strategy hedge fund investments	-	-	84,782	84,782
Real estate	6,919	-	101,539	108,458
Collateral held under securities lending program	-	204,466	-	204,466
Other, including due from brokers for unsettled investment trades and prepaid fund subscriptions	-	151,705	112,000	263,705
Total assets	\$ 1,485,524	\$ 787,812	\$ 394,642	\$ 2,667,978
Liabilities				
Payable under securities lending program	\$ -	\$ 204,466	\$ -	\$ 204,466
Other, including due to brokers for unsettled investment trades	-	187,188	-	187,188
Total liabilities	\$ -	\$ 391,654	\$ -	\$ 391,654
Fair value of plan assets, net	\$ 1,485,524	\$ 396,158	\$ 394,642	\$ 2,276,324

Fair Value Measurements at June 30, 2010 Using				
	Quoted Prices in Active Markets for Identical Instruments (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total Balance at June 30, 2010
Assets				
Cash and cash equivalents	\$ 117,371	\$ -	\$ -	\$ 117,371
U.S. government securities	60,730	90,286	-	151,016
U.S. corporate bonds	-	95,955	-	95,955
U.S. equity securities	637,226	87,430	-	724,656
Foreign government securities	-	94,003	-	94,003
Foreign corporate bonds	-	5,196	-	5,196
Foreign equity securities	223,705	-	-	223,705
Asset backed securities	-	6,455	-	6,455
Structured debt	-	18,924	-	18,924
Private equity investments	-	-	69,193	69,193
Multi-strategy hedge fund investments	-	-	133,452	133,452
Real estate	3,019	-	85,992	89,011
Collateral held under securities lending program	-	203,306	-	203,306
Other, including due from brokers for unsettled investment trades	-	25,703	-	25,703
Total assets	\$ 1,042,051	\$ 627,258	\$ 288,637	\$ 1,957,946
Liabilities				
Payable under securities lending program	\$ -	\$ 203,306	\$ -	\$ 203,306
Other, including due to brokers for unsettled investment trades	-	76,841	-	76,841
Total liabilities	\$ -	\$ 280,147	\$ -	\$ 280,147
Fair value of plan assets, net	\$ 1,042,051	\$ 347,111	\$ 288,637	\$ 1,677,799

Amounts payable under the securities lending program of \$203.3 million, and amounts due to and due from brokers for unsettled investment trades of \$76.8 million and \$25.7 million, respectively, at June 30, 2010, were previously omitted in the fair value measurements table above. The weighted-average allocation disclosure by asset category for 2010 reflects the percentage change impact of these balances.

For information about the valuation techniques and inputs used to measure the fair value of plan assets, see discussion regarding fair value measurements in Note 7.

The following table presents the change in the plan assets using significant unobservable inputs (Level 3) measured on a recurring basis in 2011 and 2010 (in thousands):

	2011				
	Private Equity Investments	Multi-Strategy Hedge Fund Investments	Real Estate	Other	Total
Balance at beginning of period	\$ 69,193	\$ 133,452	\$ 85,992	\$ -	\$ 288,637
Total realized and unrealized gains, net	14,034	10,881	18,271	-	43,186
Purchases, issuances, sales and settlements					
Purchases	17,175	75,362	-	112,000	204,537
Sales	(4,081)	(134,913)	(2,724)	-	(141,718)
Balance at June 30	<u>\$ 96,321</u>	<u>\$ 84,782</u>	<u>\$101,539</u>	<u>\$112,000</u>	<u>\$ 394,642</u>
Change in unrealized gains, net as of June 30	<u>\$ 13,813</u>	<u>\$ 2,677</u>	<u>\$ 18,770</u>	<u>\$ -</u>	<u>\$ 35,260</u>

	2010				
	Private Equity Investments	Multi-Strategy Hedge Fund Investments	Real Estate	Other	Total
Balance at beginning of period	\$ 52,053	\$ 88,684	\$ 69,616	\$ -	\$ 210,353
Total realized and unrealized gains, (losses), net	6,087	12,068	(18,542)	-	(387)
Purchases, issuances, sales and settlements					
Purchases	12,169	32,777	35,981	-	80,927
Sales	(1,116)	(77)	(1,063)	-	(2,256)
Balance at June 30	<u>\$ 69,193</u>	<u>\$ 133,452</u>	<u>\$ 85,992</u>	<u>\$ -</u>	<u>\$ 288,637</u>
Change in unrealized gains (losses), net as of June 30	<u>\$ 6,021</u>	<u>\$ 12,191</u>	<u>\$ (18,222)</u>	<u>\$ -</u>	<u>\$ (10)</u>

The following table summarizes the weighted-average asset allocations by asset category for the retirement plans for 2011 and 2010:

	Plan Assets at June 30	
	2011	2010
Cash and cash equivalents	11%	7%
U.S. government securities	6%	9%
U.S. corporate bonds	4%	6%
U.S. equity securities	44%	43%
Foreign government securities	4%	6%
Foreign equity securities	14%	14%
Structured debt	1%	1%
Private equity investments	4%	4%
Multi-strategy hedge fund investments	4%	8%
Real estate	5%	5%
Other, net	3%	-3%
Total	<u>100%</u>	<u>100%</u>

The asset allocation policy for the retirement plans for 2011 is as follows: domestic fixed income, 20% (which may include U.S. government securities, U.S. corporate bonds, asset-backed securities and/or structured debt); domestic equity 30% (including U.S. equity securities), international equity, 27% (including foreign equity securities); private equity, 10% (which may include private equity investments and/or structured debt); hedge funds, 11% (which may include hedge fund investments, asset-backed securities and/or structured debt); and real estate, 2%.

CHW's investment strategy for the assets of the retirement plans is designed to achieve returns to meet obligations and grow the assets of the portfolio longer term, consistent with a prudent level of risk. The strategy balances the liquidity needs of the retirement plans with the long-term return goals necessary to satisfy future obligations. The target asset allocation is diversified across traditional and non-traditional asset classes. Diversification is also achieved through participation in U.S. and non-U.S. markets, market capitalization, and investment manager style and philosophy. The complimentary investment styles and approaches used by both traditional and alternative investment managers are aimed at reducing volatility while capturing the equity premium from the capital markets over the long term. Risk tolerance is established through consideration of plan liabilities, plan funded status, and corporate financial condition. Consistent with CHW's fiduciary responsibilities, the fixed income allocation generally provides for security of principal to meet near term expenses and obligations. Periodic reviews of the market values and corresponding asset allocation percentages are performed to determine whether a rebalancing of the portfolio is necessary.

CHW's retirement plan portfolio return assumptions of 7.5% for 2011 and 2010, were based on the long-term weighted average return of comparative market indices for the asset classes represented in the portfolio and discounted for retirement plan expenses, and expectations about future returns.

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid (in thousands):

	Retirement Benefits	Other Benefits
2012	\$ 85,320	\$ 7,718
2013	107,003	8,563
2014	124,050	9,057
2015	142,463	9,415
2016	162,888	10,864
2017 - 2021	<u>1,169,945</u>	<u>62,605</u>
Total	<u>\$ 1,791,669</u>	<u>\$ 108,222</u>

CHW maintains defined contribution retirement plans for most employees. Employer contributions to those plans of \$42.3 million and \$39.2 million for 2011 and 2010, respectively, are primarily based on a percentage of a participant's contribution.

Total pension and other postretirement expense under all plans was \$341.2 million and \$290.0 million for 2011 and 2010, respectively, and is included in salaries and benefits in the consolidated statements of operations and changes in net assets.

13. DEBT

Debt consists of the following at June 30, 2011 and 2010 (in thousands):

	2011	2010
Under Master Trust Indenture:		
Fixed rate debt:		
Fixed rate revenue bonds payable in installments through 2042; interest at 3.5% to 6.0%	\$ 2,176,089	\$ 2,221,771
Put bonds payable in installments through 2039; interest at 4.5% to 5.0%	456,996	460,354
Senior secured notes payable from 2013 through 2018; interest at 5.7% to 6.5%	374,192	374,075
Total fixed rate debt	<u>3,007,277</u>	<u>3,056,200</u>
Variable rate debt:		
Variable rate demand bonds payable in installments through 2036; interest set at prevailing market rates (0.1% at June 30, 2011)	640,700	645,200
Auction rate certificates payable in installments through 2042; interest set at prevailing market rates (0.2% to 0.9% at June 30, 2011)	324,400	327,900
Notes payable to banks under credit agreement payable in 2014; interest set at prevailing market rates (1.2% at June 30, 2011)	133,509	133,602
Total variable rate debt	<u>1,098,609</u>	<u>1,106,702</u>
Total debt under Master Trust Indenture	<u>4,105,886</u>	<u>4,162,902</u>
Other		
Various notes payable and other debt payable in installments through 2042; interest ranging up to 8.0%	37,526	26,301
Capitalized lease obligations	94,786	55,176
Total debt	<u>4,238,198</u>	<u>4,244,379</u>
Less current portion of long-term debt	(107,381)	(69,910)
Less demand bonds subject to short-term liquidity arrangements	(574,000)	(483,000)
Total long-term debt	<u>\$ 3,556,817</u>	<u>\$ 3,691,469</u>

Scheduled principal debt payments, net of discounts and considering obligations subject to short-term liquidity arrangements as due according to their long-term amortization schedule, for the next five years and thereafter are as follows (in thousands):

Long-term principal debt payments.	2011
2012	\$ 107,381
2013	245,395
2014	305,936
2015	150,577
2016	99,846
Thereafter	<u>3,329,063</u>
Total	<u>\$ 4,238,198</u>

Master Trust Indenture – CHW issues debt under a Master Trust Indenture of the Obligated Group which requires, among other things, gross revenue pledged as collateral, certain limitations on additional indebtedness, liens on property, and disposition or transfers of assets, and the maintenance of certain cash balances and other financial ratios. CHW is in compliance with these requirements at June 30, 2011.

Debt Arrangements - Fixed Rate Revenue Bonds – CHW has fixed rate revenue bonds outstanding that may be redeemed, in whole or in part, prior to the stated maturities without a premium.

Put Bonds – CHW has put bonds outstanding with interest rates that were fixed at issuance for 3, 5, 7 and 10-year periods, with bond maturities that extend over longer terms. The bonds are not subject to optional redemption during the fixed rate period but are subject to a mandatory purchase on the respective put redemption date. Prior to a put redemption date, CHW will appoint a remarketing agent to convert the bonds to another fixed rate put period or to a short-term interest rate mode, or CHW will repay the par amount of the mandatory purchase. Put bonds have mandatory purchase dates of July 2011, July 2012 and July 2014 in the amounts of \$45.9 million, \$210.5 million and \$195.0 million, respectively.

Senior Secured Notes Payable – CHW has taxable, senior secured notes outstanding at a fixed interest rate that are due at their stated maturity from 2013 to 2018. Early redemption of the debt, in whole or in part, may require a premium depending on market rates.

Variable Rate Demand Bonds – Variable rate demand bonds (“VRDBs”) are remarketed weekly and the VRDBs may be put at the option of the holders. CHW maintains bank letters of credit to support \$640.7 million of VRDBs. The letters of credit serve as credit enhancement to ensure the availability of funds to purchase any bonds tendered that the remarketing agent is unable to remarket.

The bank letters of credit supporting \$317.0 million of VRDBs were renewed in August 2010. The renewed letters of credit are set to expire in August 2013. The bank letter of credit supporting \$66.7 million was renewed in July 2010 and is set to expire in July 2013. In January 2010, CHW negotiated new bank letters of credit, supporting \$91.0 million of VRDBs, that expire in June 2012. CHW also has bank letters of credit supporting \$166.0 million of VRDBs that mature in November 2012. In the event that the remarketing agent is unable to remarket the VRDBs, the bond trustee will make a draw on the bank letters of credit and the tendered VRDBs will become bank bonds.

Certain bank bonds are subject to various repayment provisions ranging from two to five years with further accelerations upon successful bond remarketing, early redemptions, bond cancellations, conversion to a different interest rate mode, defaults, substitution of letter of credit providers or under certain other conditions.

VRDBs that are not remarketed and are subsequently funded by amounts drawn under the bank letters of credit and held as bank bonds are reported as extinguishments of debt and new borrowings, respectively, in the consolidated statements of cash flows. Repayments of these draws from proceeds of remarketed VRDBs are reported as extinguishments of debt and new borrowings, respectively, in the consolidated statements of cash flows.

Auction Rate Certificates – CHW has \$240.0 million of auction rate certificates (“ARCs”) that are remarketed weekly and \$84.4 million of ARCs that are remarketed every 35 days. The certificates are insured by various bond insurers. Holders of ARCs are required to hold the certificates until the remarketing agent can find a new buyer for any tendered certificates.

Notes Payable to Bank Under Credit Agreement – CHW maintained a \$350.0 million syndicated line of credit facility during 2010 for working capital, letters of credit, capital expenditures and other general corporate purposes. In August 2010, the facility was renegotiated at an increased amount of \$480.0 million. During 2011 and 2010, the maximum amount outstanding under the syndicated credit facility was \$133.5 million and \$133.6 million, respectively. There were no letters of credit issued under this facility as of June 30, 2011 and 2010.

CHW has a \$20.0 million single bank line of credit facility for letters of credit. Letters of credit issued under this facility were \$12.9 million and \$16.7 million as of June 30, 2011 and 2010, respectively, but no amounts have been drawn.

Both credit facilities were renewed in August 2010 with credit facilities that expire August 2013.

2011 Financing Activity – During 2011, CHW renewed several letters of credit and the lines of credit as described above (see “Variable Rate Demand Bonds” and “Notes Payable to Bank Under Credit Agreement”).

Subsequent to June 30, 2011, CHW issued \$106.5 million of tax-exempt fixed rate bonds with a premium of \$8.5 million to repay \$115.0 million of previously outstanding bonds. CHW also repaid \$30.5 million of outstanding bonds and the \$45.9 million put bond with a draw on its syndicated line of credit.

No loss on early extinguishment of debt was recorded related to these transactions.

2010 Financing Activity - During 2010, CHW issued \$139.5 million of fixed rate bonds and \$160.6 million of 3 and 5-year put bonds to refund \$306.3 million of previously outstanding bonds. The put bonds mature in installments through July 2029 and have mandatory purchase dates of 2012 and 2014. The proceeds used to refund previously outstanding VRDBs were placed in an irrevocable trust and the bonds were legally defeased.

In November 2009, CHW exchanged \$166.0 million of VRDBs for new VRDBs with identical terms to replace two letters of credit from a bank syndicate with two letters of credit from a single bank. The new letters of credit expire in November 2012.

CHW recorded a loss of \$2.7 million on the early extinguishment of debt related to these transactions.

In January 2010, CHW replaced two letters of credit from a bank syndicate with two new letters of credit from a single bank. The new letters of credit, which expire in June 2012, provide liquidity for \$91.0 million of VRDBs.

Fair Values of Debt - The fair value of CHW’s debt is estimated based on the quoted market prices for the same or similar issues or on the current rates offered to CHW for debt of the same remaining maturities. The carrying value of CHW’s debt is reported within the current portion of long-term debt, demand bonds subject to short-term liquidity arrangements and long-term debt, net of current portion, on the statement of financial position. The estimated fair values of CHW’s long-term debt instruments as of June 30, 2011 are as follows (in thousands):

	Carrying Value	Fair Value
Debt issued under Master Trust Indenture:		
Fixed rate revenue bonds	\$ 2,176,089	\$ 2,200,701
Put bonds	456,996	477,683
Senior secured notes payable	374,192	426,234
Variable rate demand bonds	640,700	640,700
Auction rate certificates	324,400	324,400
Notes payable to bank under credit agreement	133,509	133,509
Total debt under Master Trust Indenture	4,105,886	4,203,227
Other	132,312	132,312
Total debt	<u>\$ 4,238,198</u>	<u>\$ 4,335,539</u>

The fair value amounts do not represent the amount CHW would be required to expend to retire the indebtedness.

14. DERIVATIVE INSTRUMENTS

As of June 30, 2011, CHW has 16 floating-to-fixed interest rate swaps. CHW uses floating-to-fixed interest rate swaps to manage interest rate risk associated with outstanding variable rate debt. Under these swaps, CHW receives a percentage of LIBOR ranging from 57.00% to 58.96% plus a spread ranging from 0.13% to 0.32% and pays a fixed rate. Counterparties to these swaps are JPMorgan and Citibank for \$369.8 million and \$574.7 million, respectively, of the notional amounts outstanding.

In August 2011, CHW novated swaps with a notional amount of \$343.1 million from Citibank to Deutsche Bank.

In December 2010, CHW terminated four floating-to-fixed interest rate swaps prior to their scheduled maturities in the aggregate notional amount of \$201.3 million. The termination payment included the market value of the swaps of negative \$12.0 million which was recorded as a swap cash settlement in interest expense, net. Since swaps are recorded at market value, no gain or loss was recognized on this transaction.

Effective January 1, 2010, all remaining interest rate swaps in qualifying cash flow hedging relationships were dedesignated and discontinued hedge accounting treatment. From the date of dedesignation forward, the changes in fair value of these swaps are recorded in interest expense, net. As of June 30, 2011 and 2010, there were no interest rate swaps designated as cash flow hedging instruments.

In July 2009, certain interest rate swaps with an outstanding notional amount of \$306.3 million discontinued hedge accounting in anticipation of the related hedged bonds being refinanced in November 2009 with fixed rate debt and put bonds. As a result, changes in fair value of these swaps are recorded in interest expense, net.

The following table shows the outstanding notional amount of derivative instruments measured at fair value as reported in other accrued liabilities in the consolidated balance sheet as of June 30, 2011 and 2010 (in thousands).

	Maturity Date of Derivatives	Fixed Rate	Notional Amount Outstanding	Fair Value
			June 30, 2011	
Derivatives not designated as hedges				
Interest rate swaps	2026 - 2042	3.2% - 3.4%	<u>\$ 944,525</u>	<u>\$ (110,694)</u>
			June 30, 2010	
Derivatives not designated as hedges				
Interest rate swaps	2023 - 2042	3.0% - 3.4%	<u>\$ 1,161,075</u>	<u>\$ (160,732)</u>

Changes in fair value of derivative instruments have been recorded for 2011 and 2010 as follows (in thousands):

	2011	2010
Loss recognized in unrestricted net assets (effective portion of hedges):		
Interest rate swaps	\$ -	\$ (2,002)
Loss reclassified from unrestricted net assets into interest expense, net, related to derivatives in cash flow hedging relationships:		
Interest rate swaps - net settlements	-	(5,187)
Interest rate swaps - amortization	(9,055)	(6,954)
Total	\$ (9,055)	\$ (12,141)
Gain (loss) recognized in interest expense, net:		
Changes in fair value		
Ineffective portion of hedges - interest rate swaps	\$ -	\$ 111
Non-hedged derivatives - interest rate swaps	50,038	(50,292)
Total changes in fair value	50,038	(50,181)
Amortization of amounts in unrestricted net assets - interest rate swaps	(9,055)	(6,954)
Total	\$ 40,983	\$ (57,135)

Of the amounts classified in unrestricted net assets as of June 30, 2011, CHW anticipates reclassifying approximately \$2.7 million of additional non-cash losses from unrestricted net assets into interest expense, net, in the next twelve months. Amounts in unrestricted net assets will be amortized into earnings as the interest payments being economically hedged are made.

Of the \$944.5 million notional amount of interest rate swaps held by CHW, \$240.0 million are insured and have a negative fair value of \$30.6 million at June 30, 2011. In the event the insurer (FSA) is downgraded below A2/A or A3/A- (Moody's/Standard and Poor's), the counterparties have the right to terminate the swaps if CHW does not provide alternative credit support acceptable to them within 30 days of being notified of the downgrade. If the insurer is downgraded below the thresholds noted above and CHW is downgraded below Baa3/BBB- (Moody's/Standard and Poor's), the counterparties have the right to terminate the swaps. In August 2011, at the request of CHW and Deutsche Bank, the counterparty to the swaps, the insurance was removed from swaps with a notional amount of \$80.0 million.

CHW has \$704.5 million of interest rate swaps that are not insured. While CHW has the right to terminate the swaps prior to maturity for any reason, the counterparties have the right to terminate the swaps at each five-year anniversary date commencing in 2013. The termination value would be the fair market value or the replacement cost of the swaps, depending on the circumstances. These interest rate swaps with a negative fair value of \$80.1 million at June 30, 2011, have certain early termination triggers caused by an event of default or a termination event. The events of default include failure to make payments when due, failure to give notice of a termination event, failure to comply with or perform obligations under the agreements, bankruptcy or insolvency, and defaults under other agreements (cross-default provision). The termination events include credit ratings dropping below Baa1/BBB+ (Moody's/Standard and Poor's) by either party and CHW's cash on hand dropping below 85 days. In August 2011, the counterparty's right to terminate the swaps at each five-year anniversary was removed on swaps with a notional amount of \$263.1 million. These swaps retain the certain early termination triggers caused by an event of default or termination event as described above.

CHW, under the terms of its Master Trust Indenture, is prohibited from posting collateral on derivative instruments.

15. TEMPORARILY AND PERMANENTLY RESTRICTED NET ASSETS

Restricted net assets as of June 30, 2011 and 2010, consist of donor-restricted contributions and grants, which are to be used as follows (in thousands):

	2011	2010
Equipment and expansion	\$ 146,704	\$ 134,331
Research and education	39,155	41,408
Charity and other	140,644	115,301
Total temporarily restricted net assets	<u>\$ 326,503</u>	<u>\$ 291,040</u>
Permanently restricted net assets	107,947	99,073
Total restricted net assets	<u>\$ 434,450</u>	<u>\$ 390,113</u>

The composition of endowment net assets by type of fund as of June 30, 2011 and 2010, is as follows (in thousands):

	June 30, 2011			
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-restricted endowment net assets	\$ -	\$ 22,235	\$ 107,947	\$ 130,182
Board-designated endowment net assets	17,856	-	-	17,856
Total endowment net assets	<u>\$ 17,856</u>	<u>\$ 22,235</u>	<u>\$ 107,947</u>	<u>\$ 148,038</u>

	June 30, 2010			
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-restricted endowment net assets	\$ -	\$ 14,833	\$ 99,073	\$ 113,906
Board-designated endowment net assets	11,781	-	-	11,781
Total endowment net assets	<u>\$ 11,781</u>	<u>\$ 14,833</u>	<u>\$ 99,073</u>	<u>\$ 125,687</u>

Changes in endowment net assets during 2011 and 2010 are as follows (in thousands):

	June 30, 2011			Total
	Unrestricted	Temporarily Restricted	Permanently Restricted	
Endowment net assets, beginning of period	\$ 11,781	\$ 14,833	\$ 99,073	\$ 125,687
Investment returns	418	2,079	56	2,553
Unrealized gains	3,706	3,444	7	7,157
Contributions	-	2	2,292	2,294
Change in interest in unconsolidated foundations	-	3,596	5,961	9,557
Appropriation of endowment assets for expenditure	(362)	(672)	-	(1,034)
Transfers to remove or add to board-designated endowment funds	1,474	-	672	2,146
Other	839	(1,047)	(114)	(322)
Endowment net assets, end of period	<u>\$ 17,856</u>	<u>\$ 22,235</u>	<u>\$ 107,947</u>	<u>\$ 148,038</u>

	June 30, 2010			Total
	Unrestricted	Temporarily Restricted	Permanently Restricted	
Endowment net assets, beginning of period	\$ 9,204	\$ 5,200	\$ 90,262	\$ 104,666
Investment returns	420	1,488	40	1,948
Unrealized gains	1,048	2,038	28	3,114
Contributions	-	-	5,576	5,576
Change in interest in unconsolidated foundations	-	2,251	4,140	6,391
Appropriation of endowment assets for expenditure	(124)	(381)	-	(505)
Transfers to remove or add to board-designated endowment funds	-	-	194	194
Other	1,233	4,237	(1,167)	4,303
Endowment net assets, end of period	<u>\$ 11,781</u>	<u>\$ 14,833</u>	<u>\$ 99,073</u>	<u>\$ 125,687</u>

Included in donor-restricted assets limited as to use are unconditional promises to give which are recorded using discount rates ranging from 3.0 % to 6.0 % and are due as follows as of June 30, 2011 and 2010 (in thousands):

	2011	2010
Less than one year	\$ 4,607	\$ 12,782
One to five years	14,962	10,850
More than five years	818	452
Less: allowance for uncollectible contributions receivable	<u>(1,250)</u>	<u>(3,169)</u>
Total contributions receivable, net	<u>\$ 19,137</u>	<u>\$ 20,915</u>

16. COMMITMENTS, CONTINGENT LIABILITIES, GUARANTEES AND OTHER

Litigation, Regulatory and Compliance Matters - General—The healthcare industry is subject to voluminous and complex laws and regulations of federal, state and local governments. Compliance with such laws and regulations can be subject to future government review and interpretation as well as regulatory actions unknown or unasserted at this time. These laws and regulations include, but are not

necessarily limited to, matters such as licensure, accreditation, government healthcare program participation requirements, reimbursement laws and regulations, anti-kickback and anti-referral laws and false claims prohibitions, and in the case of tax-exempt hospitals, the requirements of tax exemption. In recent years, government activity has increased with respect to investigations and allegations concerning possible violations by healthcare providers of reimbursement, false claims, anti-kickback and anti-referral statutes and regulations, and quality of care provided to patients. In addition, during the course of business, CHW becomes involved in litigation. Management assesses the probable outcome of unresolved litigation and investigations and records contingent liabilities reflecting estimated liability exposure. Following is a discussion of matters of note.

Department of Justice and OIG Investigations – Since 2001, CHW facilities have been under investigation by the Department of Justice and Office of Inspector General of the U.S. Department of Health and Human Services (“OIG”) for false or otherwise improper claims in connection with Medicare cost reporting, as well as claims for reimbursement of hospital and administrative services. In February 2011, CHW and the government entered into a settlement agreement in this matter which resulted in a payment to the government of \$9.2 million.

Additionally, CHW and/or its facilities periodically receive notices from governmental agencies, such as the Department of Justice or the OIG, requesting information regarding billing, payment, or other reimbursement matters. The health care industry in general is experiencing an increase in these activities, as the federal government increases enforcement resources and institutes new programs designed to identify areas of potential reimbursement irregularities. Based on the information received to date from the government, CHW does not presently have information indicating that these investigations or their resolution will have a material adverse effect on CHW. Nevertheless, investigations of this type and scope could lead to civil and/or criminal charges and material penalties or settlements. Consequently, there can be no assurance that the resolution of these matters will not adversely affect the financial condition or operations of CHW.

Medicare Certification – In August 2011, CMS informed Saint Francis Memorial Hospital (“SFMH”) that it would take steps to terminate SFMH’s Medicare provider agreement unless SFMH undertook certain corrective actions related to qualification for Medicare participation. The issues relate to three conditions of participation in Medicare, as well as an alleged violation of the Emergency Medical Treatment and Active Labor Act (“EMTALA”). SFMH submitted to CMS its plans of corrective action which are typically followed by CMS validation surveys. The survey for the conditions of participation occurred in mid-September 2011. SFMH is awaiting the results. The validation survey for the EMTALA violation is expected to take place prior to November 2011.

In addition, in September 2011, CMS informed Mercy Hospital (Bakersfield) that it would take steps to terminate Mercy Hospital’s Medicare provider agreement unless Mercy Hospital achieves compliance with eight conditions of participation. Mercy Hospital submitted its plan of correction in mid-September 2011 and expects to be surveyed by CMS within ninety days of that submission.

Wage and Hour Class Actions and Litigation – Federal law and many states, including California, impose standards related to worker classification, eligibility and payment for overtime, liability for providing rest periods and similar requirements. Large employers with complex workforces, such as hospitals, are susceptible to actual and alleged violations of these standards. In recent years, there has been a proliferation of lawsuits over these “wage and hour” issues, often in the form of large, sometimes multi-state, class actions. For large employers such as hospitals and health systems, such class actions can involve multi-million dollar claims, judgments and/or settlements.

In February 2008, a lawsuit was filed against CHW alleging violations of California state wage and hour laws and regulations. The lawsuit is fashioned as a class action on behalf of nurses and medical technicians employed at CHW’s California facilities during the previous four years. CHW is evaluating the lawsuit and its implications. Extensive discovery has been taken by plaintiff’s counsel, but it is too early to assess any liability exposure from the lawsuit, but lawsuits of this nature have the potential for a material adverse impact on the financial condition or operations of CHW.

Health Care Reform – In March 2010, President Obama signed the Patient Protection and Affordable Care Act (“PPACA”) into law. PPACA will result in sweeping changes across the health care industry, including how care is provided and paid for. A primary goal of this comprehensive reform legislation is to extend health coverage to approximately 32 million uninsured legal U.S. residents through a combination of public program expansion and private sector health insurance reforms. To fund the expansion of insurance coverage, the legislation contains measures designed to promote quality and cost efficiency in health care delivery and to generate budgetary savings in the Medicare and Medicaid programs. Given that the final regulations and interpretive guidelines have yet to be published, CHW is unable to fully predict the impact of PPACA on its operations and financial results. There are multiple lawsuits challenging the constitutionality of major portions of PPACA; to the extent that any significant elements of the law are overturned, additional uncertainty is introduced into the prediction of operational and financial impacts. However, if the law is implemented as adopted, CHW management expects that in the coming years patients that were previously uninsured and unable to pay for care will have basic insurance coverage, and amounts for reimbursement for services from both public and private payers will be reduced and made conditional on various quality measures. Management of CHW is studying and evaluating the anticipated impacts and developing strategies needed to prepare for implementation, and is preparing to work cooperatively with other constituents to optimize available reimbursement.

Operating Leases – CHW leases various equipment and facilities under operating leases. Gross rental expense for 2011 and 2010 was \$111.1 million and \$112.6 million, respectively, which is offset by sublease income of \$2.3 million and \$3.9 million for 2011 and 2010, respectively. These amounts are recorded in purchased services and other on the accompanying statements of operations and changes in net assets.

Net future minimum lease payments under non-cancelable operating leases as of June 30, 2011, are as follows (in thousands):

	Lease Payments	Sublease Income	Net Future Minimum Lease Payments
2012	\$ 70,052	\$ (2,474)	\$ 67,578
2013	56,060	(1,692)	54,368
2014	42,028	(1,141)	40,887
2015	34,510	(940)	33,570
2016	29,446	(951)	28,495
Thereafter	130,144	(13,094)	117,050
Total	<u>\$ 362,240</u>	<u>\$ (20,292)</u>	<u>\$ 341,948</u>

Long-term Contracts and Agreements – In October 2008, CHW renegotiated a contract for information technology management services which specifies the types and levels of services, which can be modified by mutual agreement, and provides for monthly usage-based adjustments to fees. The agreement contains a mechanism for price adjustments should there be new affiliations or disaffiliations. The base fee under the contract is \$48.1 million per year which increases annually by inflation through October 2015, the term of the agreement. CHW may cancel the agreement without cause subject to significant penalties during the first five years of the contract, and without penalty during the last two years of the contract. Under the terms of this agreement, CHW expensed \$52.7 million and \$49.7 million in 2011 and 2010, respectively, in purchased services and other on the accompanying statements of operations and changes in net assets.

Effective in April 2007, CHW entered into an eight-year agreement for remote hosting and hot site hosting for certain electronic medical record technology for certain CHW facilities. The agreement specifies the types and levels of services, with additional schedules for additional services available for future consideration. Under the terms of the agreement, CHW paid \$12.1 million and \$11.1 million in 2011 and 2010, respectively, and has committed to pay \$40.8 million over the remainder of the contract term. The

agreement may be terminated for material breach including significant failure of service levels but may not be cancelled without cause.

In December 2007, CHW entered into a development agreement with the Sequoia Healthcare District ("District") whereby the District relinquished all control over Sequoia Health Services ("SHS") and agreed to provide funding of \$75.0 million toward the modernization, upgrading and seismic retrofitting of Sequoia Hospital. In return for the funding commitment, the District is entitled to 50% of Sequoia Hospital's annual Operating EBIDA exceeding a 9.3% annual Operating EBIDA Margin for 40 years. Operating EBIDA is defined as operating income adjusted for certain excluded items. CHW has committed to funding \$150.0 million toward the construction project and approximately \$15.0 million in additional funding is anticipated from philanthropic gifts. This transaction is subject to certain reporting requirements to the District as well as certain oversight and enforcement rights by the District. If the construction does not conform to certain agreed-upon specifications or is not completed consistent with the terms of the development agreement related to project timing, the District has the right to require the return of its \$75.0 million contribution. The construction project broke ground in September 2007, and CHW expects to meet the required construction specifications and time requirements.

Capital and Purchase Commitments – CHW has undertaken various construction and expansion projects. At June 30, 2011 and 2010, remaining capital commitments related to these projects were approximately \$254.6 million and \$362.6 million, respectively. Excluding the capital and long-term contract commitments discussed above, outstanding purchase commitments were approximately \$105.9 million and \$61.3 million at June 30, 2011 and 2010, respectively.

Guarantees – CHW has guaranteed the indebtedness of other organizations in the amount of \$33.8 million and \$40.3 million as of June 30, 2011 and 2010, respectively.

CHW enters into physician recruitment agreements with certain physicians who agree to relocate to its communities to fill a need in the hospitals' service areas and commit to remain in practice there. Under these agreements, CHW makes loans available to the physicians that are earned over the period the physicians fulfill their commitment to the community, which is typically three years, or are repayable by the physicians. The maximum potential amount of future undiscounted payments CHW could be required to make under these guarantees is \$19.8 million and \$20.8 million as of June 30, 2011 and 2010, respectively. CHW recorded \$13.2 million and \$13.0 million in other current liabilities as of June 30, 2011 and 2010, respectively, and \$6.6 million and \$7.7 million in other long-term liabilities as of June 30, 2011 and 2010, respectively, related to these guarantees.

Seismic Standards – The State of California issued seismic safety standards in 1994 which have been amended on several occasions since then. The regulations call for more stringent structural building standards to be in place by January 2013 for buildings remaining in acute care service beyond that date, with a two-year extension in most circumstances by meeting certain milestone dates. These standards affect 14 of CHW's facilities in California. All of CHW's other California facilities already meet the standards, are not subject to the standards, or will not be used for acute care services beyond 2013.

CHW estimates that the remediation costs required to meet the standards for projects specific to structural and non-structural performance in effect until 2030 is approximately \$420.0 million. Management has initiated planning and design efforts at all facilities to meet the deadlines. California law currently imposes a separate more rigorous set of seismic standards for acute care facilities effective in 2030.

17. CATHOLIC HEALTHCARE WEST, SUBORDINATE CORPORATIONS AND SUBSIDIARIES

Following is a list of corporations and subsidiaries that are included in the accompanying consolidated financial statements for 2011. Unless otherwise indicated, such entities are nonprofit corporations. The Obligated Group Members are denoted by an asterisk (*). Unless otherwise indicated, subsidiaries are not Obligated Group Members.

Catholic Healthcare West*	California Hospital Medical Center Foundation
Operating dba's of Catholic Healthcare West	CHW Foundation East Valley
Arroyo Grande Community Hospital	Community Hospital of San Bernardino Foundation
California Hospital Medical Center – Los Angeles	Dominican Hospital Foundation
Chandler Regional Medical Center	French Hospital Medical Center Foundation
Dominican Hospital	Glendale Memorial Health Foundation
French Hospital Medical Center	Marian Medical Center Foundation
Glendale Memorial Hospital and Health Center	Mercy Foundation, Bakersfield
Marian Medical Center	Mercy Medical Center Merced Foundation
Mercy General Hospital	Northridge Hospital Foundation
Mercy Gilbert Medical Center	Saint Mary's Foundation
Mercy Hospital (Bakersfield)	San Gabriel Valley Medical Center Foundation
Mercy Hospital of Folsom	St. Bernardine Medical Center Foundation
Mercy Medical Center (Merced)	St. Francis Foundation of Santa Barbara
Mercy Medical Center Mt. Shasta	St. John's Healthcare Foundation (Oxnard and Pleasant Valley)
Mercy Medical Center Redding	St. Joseph's Foundation (Phoenix)
Mercy San Juan Medical Center	St. Joseph's Foundation of San Joaquin
Mercy Southwest Hospital	St. Mary Medical Center Foundation
Methodist Hospital of Sacramento	St. Mary's Medical Center Foundation
Northridge Hospital Medical Center	St. Rose Dominican Health Foundation
Saint Mary's Regional Medical Center	The Congenital Heart Foundation
Sequoia Hospital	CDS of Nevada, Inc. (taxable)
St. Bernardine Medical Center	Dominican Health Services
St. Elizabeth Community Hospital	Dominican Oaks Corporation
St. John's Pleasant Valley Hospital	Glendale Memorial Services Corporation (taxable)
St. John's Regional Medical Center	Golden Umbrella
St. Joseph's Behavioral Health Center	Inland Health Organization of Southern California (taxable)
St. Joseph's Hospital and Medical Center	Management Services Organization of Santa Maria, Inc. (taxable)
St. Joseph's Medical Center of Stockton	Marian Community Clinics, Inc.
St. Mary Medical Center	Marian Health Services, Inc. (taxable)
St. Mary's Medical Center	Mark Twain St. Joseph's Healthcare Corporation
St. Rose Dominican Hospital Rose de Lima Campus	Saint Mary's Healthfirst (taxable)
St. Rose Dominican Hospital Siena Campus	Saint Mary's Multi-Specialty Clinic, Inc. (taxable)
St. Rose Dominican Hospital San Martin Campus	Saint Mary's Outpatient Surgery Center at Galena
Woodland Memorial Hospital	Saint Mary's Preferred Health Insurance Company, Inc. (taxable)
Catholic Healthcare West Hospital and Professional Liability Self-Insurance Trust (California trust)	Shasta Senior Nutrition Program
Catholic Healthcare West Workers' Compensation Self-Insurance Trust (California trust)	St. Francis Foundation, LLC
CHW Insurance Ltd. (Cayman Island corporation)	St. Francis Hospital Support Corporation
Bakersfield Memorial Hospital*	St. Mary Catholic Housing Corporation
CHW Medical Foundation*	St. Mary Health Ventures, Inc. (taxable)
Community Hospital of San Bernardino*	St. Mary Professional Building, Inc.
Mercy Senior Housing, Inc. *	St. John's Regional Imaging Center, LLC
Saint Francis Memorial Hospital*	TrinityCare, LLC
Sierra Nevada Memorial-Miners Hospital*	TrinityCare Infusion Services (taxable)
Arroyo Grande Community Hospital Foundation	

* * * * *