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Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2010

OMB No 1545-0047

Open to Public
Inspection

Number of independent voting members of the governing body (Part VI, line 1b)	UNIVERSITY OF THE OZARKS Doing Business As Number and street (or P O box if mail is not delivered to street address) 415 N COLLEGE AVE City or town, state or country, and ZIP + 4 CLARKSVILLE, AR 728302880 F Name and address of principal officer RICK NIECE 415 N COLLEGE AVE CLARKSVILLE, AR 728302880 ▼ 501(c)(3) ▼ 501(c)() ◀ (insert no) ▼ 4947(a)(1) or ▼ 527 WW OZARKS EDU T Corporation ▼ Trust ▼ Association ▼ Other ▶ Timary Describe the organization's mission or most significant activities	H(a) Is this a gr H(b) Are all af If "No," H(c) Group	71-0236 E Telephone (479) 979 G Gross receipt oup return for affiliates included attach a lisexemption n	867 number 9-1000 pts \$ 42,492,263 mates? Yes No 17 Yes No t (see instructions)
Domg Business As ETelephone number	Number and street (or P O box if mail is not delivered to street address) 415 N COLLEGE AVE City or town, state or country, and ZIP + 4 CLARKSVILLE, AR 728302880 F Name and address of principal officer RICK NIECE 415 N COLLEGE AVE CLARKSVILLE, AR 728302880 F S01(c)(3)	H(a) Is this a gr H(b) Are all af If "No," H(c) Group	E Telephone (479) 979 G Gross receip oup return for affil fillates included attach a lisexemption n	enumber 9-1000 pts \$ 42,492,263 liates 7 Yes No 17 Yes No t (see instructions)
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CLARKSVILLE, AR 728302880 F Name and address of principal officer RICK NIECE 415 N COLLEGE AVE CLARKSVILLE, AR 728302880	F Name and address of principal officer RICK NIECE 415 N COLLEGE AVE CLARKSVILLE, AR 728302880 V 501(c)(3)	H(b) Are all af If "No," H(c) Group	filiates included attach a lis exemption n	17 Yes No t (see instructions)
RICK NIECE 415 N COLLEGE AVE CLARKSVILLE, AR 728302880 H(b) Are all affiliates included? Yes No If "No," attach a list (see instructions) H(c) Group exemption number > RECK WWW OZARKS EDU organization or Corporation	RICK NIECE 415 N COLLEGE AVE CLARKSVILLE, AR 728302880 501(c)(3) 501(c)() (insert no) 4947(a)(1) or 527 WW O ZARKS EDU Corporation Trust Association Other Final Company Describe the organization's mission or most significant activities	H(b) Are all af If "No," H(c) Group	filiates included attach a lis exemption n	17 Yes No t (see instructions)
RICK NIECE 415 N COLLEGE A VE CLARKSVILLE, AR 728302880 H(b) Are all affiliates included? Yes No If "No," attach a list (see instructions)	RICK NIECE 415 N COLLEGE AVE CLARKSVILLE, AR 728302880 V 501(c)(3)	H(b) Are all af If "No," H(c) Group	filiates included attach a lis exemption n	17 Yes No t (see instructions)
CLARKSVILLE, AR 728302880 H(b) Are all affinites included? Yes No If "No," attach a list (see instructions)	CLARKSVILLE, AR 728302880 V 501(c)(3)	If "No," H(c) Group	attach a lis exemption n	t (see instructions)
tite: WWW OZARKS EDU organization Corporation Trust Association Other Learn of formation 1852 M State of legal domicile Air Summary Briefly describe the organization's mission or most significant activities TO PROVIDE POST-SECONDARY EDUCATION Check this box If the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a)	WW O ZARKS EDU Trust Association Other Trust Association or most significant activities	H(c) Group	exemption n	
ite: WWW O ZARKS EDU organization Corporation Trust Association Other Learn of formation 1852 M State of legal domicile At Summary Briefly describe the organization's mission or most significant activities TO PROVIDE POST-SECONDARY EDUCATION Check this box If the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) 3 26 Number of independent voting members of the governing body (Part VI, line 1b) 4 21 Total number of individuals employed in calendary year 2010 (Part V, line 2a) 5 64 Total number of volunteers (estimate if necessary) 6 44 Total number of volunteers (estimate if necessary) 7a 6 Net unrelated business revenue from Part VIII, column (C), line 12 7a 6 Net unrelated business taxable income from Form 990-T, line 34 7b Prior Year Current	WW O ZARKS EDU Trust Association Other Trust Association or most significant activities		ation 1852	
Summary Briefly describe the organization of instead and instead of instead	Corporation Trust Association Other ► Timary Jescribe the organization's mission or most significant activities	L Year of form	ation 1852	
Briefly describe the organization's mission or most significant activities TO PROVIDE POST-SECONDARY EDUCATION Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a)	nmary lescribe the organization's mission or most significant activities	L Year of form	ation 1852	
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Check this box If the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a)	-			
Number of voting members of the governing body (Part VI, line 1a)				
Number of voting members of the governing body (Part VI, line 1a)				
Number of voting members of the governing body (Part VI, line 1a)				
Number of voting members of the governing body (Part VI, line 1a)	his how 🗺 if the organization discontinued its operations or disposed of	more than 250	% of its net a	assets
Number of independent voting members of the governing body (Part VI, line 1b)	,	more than 25	1	1
Total number of individuals employed in calendar year 2010 (Part V, line 2a)				
Total number of volunteers (estimate if necessary)			<u> </u>	
A Total unrelated business revenue from Part VIII, column (C), line 12			<u> </u>	
Prior Year Contributions and grants (Part VIII, line 1h)				
Prior Year Contributions and grants (Part VIII, line 1h)	, , , ,			-
Contributions and grants (Part VIII, line 1h)	elated business taxable income from Form 990-1, line 34			
Program service revenue (Part VIII, line 2g)	shotons and small (Dark VIII Inc. 4 h)			
Investment income (Part VIII, column (A), lines 3, 4, and 7d)				
Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	· · · · · · · · · · · · · · · · · · ·			
Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)			· · · · · · · · · · · · · · · · · · ·	
12)			2,014,956	2,363,776
Grants and similar amounts paid (Part IX, column (A), lines 1-3)	- , , , , , , , , , , , , , , , , , , ,	2	3,419,884	24,289,13!
Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-			7,162,650	7,469,55
Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-	its paid to or for members (Part IX, column (A), line 4)			
10) 10,704,992 11,066,095		1	0,704,992	11,066,095
	ssional fundraising fees (Part IX, column (A), line 11e)		2,361	3,662
ia Professional fundraising fees (Part IX, column (A), line 11e) 2,361 3,662	undraising expenses (Part IX, column (D), line 25) ▶1,136,267			
b Total fundraising expenses (Part IX, column (A), line 11e)	expenses (Part IX, column (A), lines 11a-11d, 11f-24f)		5,702,709	5,852,47
b Total fundraising expenses (Part IX, column (D), line 25) ▶1,136,267	expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	2	3,572,712	24,391,789
b Total fundraising expenses (Part IX, column (D), line 25) ► 1,136,267 C Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)	nue less expenses Subtract line 18 from line 12		-152,828	-102,654
b Total fundraising expenses (Part IX, column (D), line 25) ▶ 1,136,267 O ther expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 5,702,709 5,852,475 B Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 23,572,712 24,391,789			I .	End of Year
Total fundraising expenses (Part IX, column (D), line 25) 1,136,267 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)	assets (Part X, line 16)			130.396.83
Total fundraising expenses (Part IX, column (D), line 25) 1,136,267 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)				· · · ·
b Total fundraising expenses (Part IX, column (D), line 25) ▶ 1,136,267 0 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 5,702,709 5,852,475 3 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 23,572,712 24,391,789 3 Revenue less expenses Subtract line 18 from line 12 -152,828 -102,654 Beginning of Current Year End of Year 117,907,152 130,396,839	nabilities (rate x, time 20) i i i i i i i i i i i i		5,507,0201	3,548,61
b Total fundraising expenses (Part IX, column (D), line 25) ▶ 1,136,267 O ther expenses (Part IX, column (A), lines 11a−11d, 11f−24f) 5,702,709 5,852,475 Beginning of Current Year End of Year Total assets (Part X, line 16)		11		
10) 10,704,992 11,	tment income (Part VIII, line 2g)	1	3,022,571 6,016,024 2,014,956 3,419,884 7,162,650 0,704,992 2,361 5,702,709 3,572,712	13, 5, 2, 24, 7, 11,
ia Professional fundraising fees (Part IX, column (A), line 11e) 2,361 3,662	undraising expenses (Part IX, column (D), line 25) ▶1,136,267			
	expenses (Part IX, column (A), lines 11a-11d, 11f-24f)		5,702,709	5,852,47!
b Total fundraising expenses (Part IX, column (D), line 25) ▶1,136,267	expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	2	3,572,712	24,391,789
b Total fundraising expenses (Part IX, column (D), line 25) ► 1,136,267 c Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)	nue less expenses Subtract line 18 from line 12		-152,828	-102,654
Total fundraising expenses (Part IX, column (D), line 25) 1,136,267 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)			I .	End of Year
Total fundraising expenses (Part IX, column (D), line 25) 1,136,267 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)	assets (Part X, line 16)	11	7,907,152	130,396,839
Total fundraising expenses (Part IX, column (D), line 25) 1,136,267 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)				3 540 61
b Total fundraising expenses (Part IX, column (D), line 25) ▶ 1,136,267 O ther expenses (Part IX, column (A), lines 11a−11d, 11f−24f) 5,702,709 5,852,475 Beginning of Current Year End of Year Total assets (Part X, line 16)	mabilities (rate x, mie 20) i i i i i i i i i i i i i i i i i i i		3,307,020	3,548,61
b Total fundraising expenses (Part IX, column (D), line 25) ▶ 1,136,267 0 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)		11		
10)	rrung rist of the rest of the	r of voting members of the governing body (Part VI, line 1a)	r of voting members of the governing body (Part VI, line 1a)	3 3 3 3 3 3 3 3 3 3

Part IV	Checklist	of Rea	uired	Schedu	ıles

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 🤨	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV.	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νο
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		Νο
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	<i>IV</i>	28a		Νo
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Νο
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		Νo
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

Form 990 (2010)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V		. [고				
			Yes	No			
la	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 37						
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0						
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes				
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return						
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes				
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)						
Ba	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No			
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b					
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes				
b	If "Yes," enter the name of the foreign country ▶ VI						
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts						
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo			
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No			
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c					
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b					
•	Organizations that may receive deductible contributions under section 170(c).	_					
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No			
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b					
C	file Form 8282?	7c		Νο			
d	If "Yes," indicate the number of Forms 8282 filed during the year						
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No			
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No			
	g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 a required?						
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h					
3	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8					
,	Sponsoring organizations maintaining donor advised funds.						
а	Did the organization make any taxable distributions under section 4966?	9a					
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b					
.0	Section 501(c)(7) organizations. Enter Instruction food and capital contributions included on Part VIII. line 12						
	Initiation fees and capital contributions included on Part VIII, line 12 Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities						
l1	Section 501(c)(12) organizations. Enter						
	Gross income from members or shareholders						
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)						
l2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a					
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year						
. 3	Section 501(c)(29) qualified nonprofit health insurance issuers.]					
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a					
ь	Enter the amount of reserves the organization is required to maintain by the states						
c	In which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand]					
	13c			, ,			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a 14b		No			
	In 188, has temed a roth 120 to report these payments. If Mo, provide an explanation in schedule O	1 4 4 10		ı			

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax			
	year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Νο
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νο
6	Does the organization have members or stockholders?	6		Νo
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		Νo
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O ection B. Policies (This Section B requests information about policies not required by the Internal	9		Νo
	evenue Code.)			
			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		Νo
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?			
	Describe in Cabadula O the masses of any weed by the annual to the annual that Fame 200	11a		Νο
D	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	13-	V	
12	describe in Schedule O how this is done	12c	Yes	
13 14	Does the organization have a written whistleblower policy?	13 14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by	14	165	
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	45-	V	
	The organization's CEO, Executive Director, or top management official	15a	Yes	
ь	Other officers or key employees of the organization	15b	Yes	
	The state to the 15a of 15b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νo
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			<u> </u>
17	List the States with which a copy of this Form 990 is required to be filed▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply			
	Own website Another's website 🗸 Upon request			

- Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨 20 DARRELL WILLIAMS 415 N COLLEGE AVE

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organ		elated o	rgan	ızatı	on c	omper	sate	d any current office	er, director, or trust	ee
(A) Name and Title	(B) A verage hours	Posi		C) (che	cka			(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See Additional Data Table										
-										
			<u> </u>							

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) Average hours		tion (che)		11		Repo compe	D) rtable nsation n the	(E) Reportable compensatio		(F Estim	ated of other
		per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organiza	n the ation (W- 9-MISC)	from related organizations (W- 2/1099 MISC)	5	compen from organizat relat organiz:	the ion and ed
See A	dditional Data Table	0)												
						<u> </u>								
						<u> </u>						-		
1b	Sub-Total					<u> </u>		<u> </u>						
	Total from continuation sheets													
d	Total (add lines 1b and 1c) .							 -		911,805				164,630
2	Total number of individuals (inc \$100,000 in reportable comper					ted	above) who	receive	d more tha	n			
-	Did the arrangement on link any fac-	cc			1.								Yes	No
3	Did the organization list any for on line 1a? <i>If</i> "Yes," complete Sc						-mpioy •	ee, o	rnignest • • •	• •	• • •	3		No
4	For any individual listed on line organization and related organiz													
	ındıvıdual			•	•	•	• •	•				4	Yes	
5	Did any person listed on line 1a services rendered to the organia										or individual for •	5		No
S	ection B. Independent Con	tractors												
1	Complete this table for your five \$100,000 of compensation from	highest compei		ndep	end	ent d	ontra	ctors	that rec	eived mor	e than			
	·	(A) me and business ad-								Desci	(B)		(C Compe	
1041	S H CONE I W MARKHAM SUITE 300 E ROCK, AR 72205		<u></u>						(CONSTRUCT			·	2,757,750
ARAM 415 N	ARK CAMPUS SERVICES I COLLEGE AVENUE KSVILLE, AR 72830									OOD SERVI	CE		:	1,125,600
RUFF 1075	ALO CODY N JUDGE ELY BLVD PMB 151 NE, TX 79601									ENROLL STR	ATEGY			233,869
LCG A	ASSOCIATES GALLERIA PARKWAY NTA, GA 30339								1	INVESTMENT	MANA			135,416

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 in compensation from the organization 1-4

Form 9		•					Pa	ge 9
		Statement of Revent	<u>ic</u>		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	excluded from tax under sections 512, 513, or
Contributions, gifts, grants and other similar amounts	b c d e f	Federated campaigns	. 1d 1e and 1f	16,650 577,986 1,571,865 545,717	2,166,501			514
Program Service Revenue		All other program service rev		900099	13,966,758 13,966,758			
	4 5 6a b	Investment income (including and other similar amounts). Income from investment of tax-exer Royalties	mpt bond proceeds	(II) Personal	1,327,009 787,964			1,327,009 787,964
enue	7a b c d	Gross amount from sales of assets other than inventory Less cost or other basis and sales expenses Gain or (loss) Net gain or (loss) Gross income from fundraising (not including	(i) Securities 21,035,845 16,570,754 4,465,091	(II) O ther	850,272 4,465,091			4,465,09
Other Revenue	ga b c 10a b c	Less direct expenses Net income or (loss) from gail Gross sales of inventory, less returns and allowances . Less cost of goods sold . Net income or (loss) from sal Miscellaneous Revenue	a b draising events	1,538,302 1,142,601 Business Code	395,701 258,506	,		258,506
	b c d	MISCELLANEOUS - EXCLUI MISCELLANEOUS - EXEMP I All other revenue Total. Add lines 11a-11d .			71,333 329,839	71,333		238,500
	12	Total revenue. See Instruction	ns		24,289,135	14,433,792	rm 990 (20	7,688,842

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

A	ll other organizations must complete column (A) but are not required to c	-	ns (B), (C), and	<u> </u>	
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21				
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	7,469,557	7,469,557		
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	1,076,435		904,571	171,864
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	7,777,609	6,764,150	442,402	571,057
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	1,067,343	907,684	77,974	81,685
9	Other employee benefits	541,938	481,510	43,323	17,105
10	Payroll taxes	602,770	461,927	91,387	49,456
а	Fees for services (non-employees) Management				
b	Legal	79,248	59,066	20,182	
С	Accounting	64,850		64,850	
d	Lobbying				
е	Professional fundraising services See Part IV, line 17	3,662			3,662
f	Investment management fees				
g	Other				
12	Advertising and promotion	336,819	277,937	5,819	53,063
13	Office expenses	696,947	356,943	294,115	45,889
14	Information technology	171,859	171,859		
15	Royalties				
16	Occupancy	1,014,666	917,415	84,152	13,099
17	Travel	375,433	337,197	15,679	22,557
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	110,983		110,983	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	1,407,634	1,272,720	116,742	18,172
23 24	Insurance	233,131	210,786	19,335	3,010
а		735,535	420,663	310,872	4,000
ь	EQUIPMENT RENTAL & MAINT	345,397	227,964	100,051	17,382
С	ATHLETICS	94,897	94,897		
d	PRINTING & PUBLICATIONS	93,854	29,588		64,266
e	PROVISION FOR BAD DEBTS	50,469		50,469	
f	All other expenses	40,753		40,753	
25	Total functional expenses. Add lines 1 through 24f	24,391,789	20,461,863	2,793,659	1,136,267
26	Joint costs. Check here ► 🔽 if following SOP 98-2 (ASC 958-720) Complete this line only if the	. ,			· · ·
	organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				202 (2010)

Part X Balance Sheet (A) (B) Beginning of year End of year 1 48.820 1 38,793 2 6.480.949 2 11.040.852 1,501,294 485,280 3 3 642.824 4 718,576 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 Schedule L . 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) **A**ssets 6 1,510,243 7 1,956,130 8 8 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other basis Complete 49.509.226 10a Part VI of Schedule D 10b 22,424,780 ь Less accumulated depreciation 25,107,619 **10c** 27,084,446 77,512,223 92.950.115 11 11 196,725 227,034 12 Investments—other securities See Part IV, line 11 12 13 13 Investments—program-related See Part IV, line 11 . . 14 14 346.552 15 455,516 15 16 117,907,152 16 130,396,839 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 1.482.820 17 1.416.767 17 Accounts payable and accrued expenses . 18 18 19 134.475 19 1,607,762 1,550,624 20 20 Liabilities 21 21 Escrow or custodial account liability $Complete\ Part\ IV\ of\ Schedule\ D$. . 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 211.000 23 Secured mortgages and notes payable to unrelated third parties . . 24 24 Unsecured notes and loans payable to unrelated third parties 25 25 296.446 235.753 Other liabilities Complete Part X of Schedule D 26 3.387.028 26 3.548.619 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 20.851.854 27 24,558,675 Unrestricted net assets Temporarily restricted net assets 28 24,658,451 28 24,669,966 Fund 69,009,819 29 77,619,579 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. 5 30 30 Capital stock or trust principal, or current funds Assets 31 Paid-in or capital surplus, or land, building or equipment fund 31 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 114,520,124 33 126,848,220 33 Total net assets or fund balances 34 Total liabilities and net assets/fund balances 117.907.152 130,396,839 34

14:1	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		24.2	289,135
2	Total expenses (must equal Part IX, column (A), line 25)	2			391,789
3	Revenue less expenses Subtract line 2 from line 1	3		- 1	.02,654
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		114,5	520,124
5	Other changes in net assets or fund balances (explain in Schedule O)	5		12,4	30,750
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		126,8	348,220
Par	TEXII Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII		•	୮	
1	Accounting method used to prepare the Form 990 Cash Accrual Other			Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
С	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both	sued			
	Separate basis Consolidated basis Both consolidated and separated basis				
	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		За	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b	Yes	

Employer identification number

SCHEDULE A (Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

h

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

UNIVERSITY OF THE OZARKS 71-0236867 Reason for Public Charity Status (All organizations must complete this part.) See instructions organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). 10 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h Type I **b** Type II c Type III - Functionally integrated Type III - Other By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (III) below, the governing body of the the supported organization? 11g(i) (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organizati col (i) list your gove docume	on in ed in rning nt?	(v) Did you not organizati col (i) of suppor	on in your t?	(vi) Is the organization in col (i) organized in the US?		(vii) A mount of support	
		instructions))	Yes	No	Yes	No	Yes	No		
Total										

Provide the following information about the supported organization(s)

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	dider rate III. If the	organización i	ans to quanty t	maci the tests	iisted below, pie	case complet	c raic III.
S	ection A. Public Support		_				
Cale	endar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	ınclude any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
_	behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public Support. Subtract line 5 from						
Ü	line 4						
S	ection B. Total Support	1				I	
	endar year (or fiscal year beginning						
Cur	in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7	A mounts from line 4						
8	Gross income from interest,						
0	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
-	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV)						
11	Total support (Add lines 7						
	through 10)						
12	Gross receipts from related activities	es, etc (See inst	ructions)			12	
13	First Five Years If the Form 990 is f	or the organization	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	nızatıon,
	check this box and stop here	_	r		•	. , . , -	▶ ┌॔
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2010	(lıne 6 column (f) divided by line	11 column (f))		14	
15	Public Support Percentage for 2009	Schedule A Par	rt II line 14			15	
							
16a	33 1/3% support test—2010. If the				line 14 is 33 1/3%	or more, chec	
	and stop here. The organization qua	•				2.2.4.204	▶ [
b	33 1/3% support test—2009. If the				oa, and line 15 is :	1/3% or mor کد	. -
17-	box and stop here. The organization				12 16 1C	handler - 4.4	▶
r/a	10%-facts-and-circumstances test-						ın.
	is 10% or more, and if the organization made			•			
	in Part IV how the organization mee	is the facts and	circumstances"	test ine organiz	acion quanifies as	a publicly supp	orted F
L	organization 10%-facts-and-circumstances test-	_2000 Ifthe era	anization did not	chack a hay an lu	no 13 165 166 5	or 17a and line	F1
ט	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat			•		<u>-</u>	clv
	supported organization	aon meets the 16	aces and circuitis	tances test life	. organization qual	iiiies as a publi	LIY ▶
18	Private Foundation If the organizati	on did not check	a box on line 13	. 16a. 16b. 17a o	r 17b. check this	box and see	- 1
	instructions	a.a not eneck		, , 0 0 , 7 0 0	. 2. 2, 511558 61115		▶ □

Schedule A (Form 990 or 990-EZ) 2010 Page 3 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total ın) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified **b** A mounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning **(e)** 2010 (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (f) Total ın) 9 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b c Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage

15	Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f))	15	
16	Public support percentage from 2009 Schedule A, Part III, line 15		
S	ection D. Computation of Investment Income Percentage		
17	Investment income percentage for 2010 (line 10c column (f) divided by line 13 column (f))	17	
18	Investment income percentage from 2009 Schedule A , Part III, line 17	18	

19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Fo	orm 990 or 990-EZ) 2010	Pag
Part IV	Supplemental Information. Supplemental Information. Complete this required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. additional information. (See instructions).	•

Facts And	Circumstances	Test

Schedule A (Form 990 or 990-EZ) 2010

Software ID: Software Version:

EIN: 71-0236867

Name: UNIVERSITY OF THE OZARKS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per	(C) Position (check all that apply)				(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation		
	week	employee Key employee Officer Institutional Trustee or director		Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations		
CHRIS ALLEN TRUSTEE		х						0	0	0
ARVID BEAN TRUSTEE		х						0	0	0
KIM BEHREND TRUSTEE		х						0	0	0
SYLVESTER BENSON TRUSTEE		Х						0	0	0
DOUG BLACK TRUSTEE		х						0	0	0
JUDY BOREHAM TRUSTEE		х						0	0	0
JIM BRUNING TRUSTEE		Х						0	0	0
RON COLLINS TRUSTEE		х						0	0	0
ALLYN DONAUBAUER TRUSTEE		Х						0	0	0
JANET DRUMMOND TRUSTEE		×						0	0	0
SUSAN SMITH EPPERSON TRUSTEE		х						0	0	0
RICHARD GASTON TRUSTEE		х						0	0	0
KAY JOHNSON TRUSTEE		х						0	0	0
JOHN KING TRUSTEE		×						0	0	0
DARBY LOGAN TRUSTEE		х						0	0	0
ANN FILYAW TRUSTEE		х						0	0	0
JACK PATTERSON TRUSTEE		Х						0	0	0
WILLIAM RAIL TRUSTEE		Х						0	0	0
IVAN QUANT TRUSTEE		Х						0	0	0
DAVID RAWHOUSER TRUSTEE		Х						0	0	0
ALFREDO ROMO TRUSTEE		Х						0	0	0
RALPH SCOTT TRUSTEE		Х						0	0	0
JIM STRUTHERS TRUSTEE		Х						0	0	0
SUE TULL TRUSTEE		Х						0	0	0
DENTON TUMBLESON TRUSTEE		Х						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

compensated Employees, and Independent contractors										
(A) Name and Title	(B) A verage hours	(C) esition (check all that apply)					(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other	
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
HARVE TAYLOR TRUSTEE		Х						0	0	0
BETTY WORKMAN TRUSTEE		Х						0	0	0
DUDLEY VILES TRUSTEE		X						0	0	0
RICK NIECE PRESIDENT	40 00			х				259,708	0	97,577
STEVE EDMISTEN EXECUTIVE VP	40 00			х				156,377	0	15,487
DAN TADDIE VP, DEAN	40 00			X				140,760	0	14,238
KIM MYRICK ENRLLMNT MGR	40 00			Х				122,400	0	12,769
DARRELL WILLIAMS BUSINESS MGR	40 00			Х				120,360	0	12,606
JEFF SCACCIA CFO	40 00			х				112,200	0	11,953

DLN: 93493298005101

OMB No 1545-0047

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

	ne of the organization VERSITY OF THE OZARKS		Employer iden	tification numbe	er			
ONI	ZEKSILL OF THE OZAKKS	71-0236867	71-0236867					
Pa	rt I Organizations Maintaining Donor A			unts. Comple	te if the			
	organization answered "Yes" to Form 99	00, Part IV, line 6. (a) Donor advised funds	(h) Fdo					
	Total number at end of year	(a) Donor advised funds	(b) Funds	and other accou	nts			
-	•							
2	Aggregate contributions to (during year)							
3	Aggregate grants from (during year)							
	Aggregate value at end of year							
i	Did the organization inform all donors and donor advifunds are the organization's property, subject to the		or advised	☐ Yes	✓ No			
•	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben		•					
	conferring impermissible private benefit	tent of the donor of donor advisor, or for ar	ly other purpose	☐ Yes	✓ No			
Pa i	t II Conservation Easements. Complete	ıf the organization answered "Yes" to	o Form 990, Pa	art IV, line 7.				
	Purpose(s) of conservation easements held by the o	rganızatıon (check all that apply)						
	Preservation of land for public use (e.g., recreati	on or pleasure) Γ Preservation of an	historically imp	ortantly land are	а			
	Protection of natural habitat	Preservation of a c	certified historic	structure				
	Preservation of open space							
	Complete lines 2a-2d if the organization held a quali	ified conservation contribution in the form	of a conservatio	n				
	easement on the last day of the tax year	г						
				t the End of the	Year			
а	Total number of conservation easements		2a					
b	Total acreage restricted by conservation easements	-	2b					
C	Number of conservation easements on a certified his	` ` '	2c					
d	Number of conservation easements included in (c) a	cquired after 8/17/06	2d					
	Number of conservation easements modified, transfe	erred, released, extinguished, or terminate	d by the organiz	atıon durıng				
	the taxable year ►							
ļ	Number of states where property subject to conserva	ation easement is located 🕨						
;	Does the organization have a written policy regarding		— Hing of violations	and				
,	enforcement of the conservation easements it holds?		annig of violations	√ Yes	▼ No			
;	Staff and volunteer hours devoted to monitoring, insp	pacting and enforcing conservation easem	ents during the	voar 🏲				
	Stan and volunteer hours devoted to monitoring, hisp	secting and emorting conservation easem	ients during the y	year F				
'	A mount of expenses incurred in monitoring, inspecti	ng, and enforcing conservation easements	during the year	► \$	-			
3	Does each conservation easement reported on line 2 $170(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$?	2(d) above satisfy the requirements of sec	tion	☐ Yes	✓ No			
•	In Part XIV, describe how the organization reports of balance sheet, and include, if applicable, the text of t	the footnote to the organization's financial	•	•				
212	the organization's accounting for conservation easen TIII Organizations Maintaining Collectio		or Other Sim	ilar Assats				
	Complete if the organization answered '		or other oili	nui Assets.				
.a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	for public exhibition, education or research	ch in furtherance		е,			
ь	If the organization elected, as permitted under SFAS			t works of art.				
_	historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research ir		•				
	(i) Revenues included in Form 990, Part VIII, line 1		► \$.					
	(ii) Assets included in Form 990, Part X		► \$	2	49,909			
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFA							
а	Revenues included in Form 990, Part VIII, line 1	-	► \$					

Assets included in Form 990, Part X

249,909

'a r	Organizations Maintaining Co	llections of Art	<u>, His</u>	<u>torical Tr</u>	eası	ures, or Ot	her	Similar	Asse	ets (co	ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	of th	e following t	hat a	re a sıgnıfıcar	nt us	e of its col	lectio	n	
а	▼ Public exhibition		d	Loan	orexo	:hange progra	ms				
b	Scholarly research		e	Other							
С	▼ Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ın hov	v they furthe	r the	organızatıon's	sexe	mpt purpo	se in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t			•				ar	Г	Yes	√ No
Pai	t IV Escrow and Custodial Arrang					n answered	"Ye	s" to Forr	n 990	Ο,	
	Part IV, line 9, or reported an an			· ·							
la	Is the organization an agent, trustee, custod included on Form 990, Part X?	lan or other interme	diary	for contribu	tions	or other asse	ts no	ot	Γ	Yes	▽ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	follow	ıng table		_					
							_		A mou	ınt	
C	Beginning balance					<u> </u>	Lc 				
d	Additions during the year						Ld				
e	Distributions during the year						Le				
f	Ending balance					_ 1	Lf				
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?						Г	Yes	▼ No
	If "Yes," explain the arrangement in Part XIV			1 113 /							
Рa	rt V Endowment Funds. Complete	if the organization (a)Current Year		<u>wered "Ye:</u>)Prior Year		<u>Form 990, I</u> Two Years Back		IV, line 1 Three Years E		a) Four Y	ears Bacl
a	Beginning of year balance	78,670,541	(,,	72,635,220		68,040,21		Tillee Tears I	Jack (c)i oui i	cars back
b	Contributions	659,154		871,793	3	15,525,27	3				
c	Investment earnings or losses	17,411,831		9,460,546	5	-6,457,53	1				
d	Grants or scholarships	-919,702		-679,679	9	-646,19	8				
e	Other expenditures for facilities	-3,398,439		-3,515,504	1	-3,700,95	8				
_	and programs	-171,590		-101,83	5	-125,57	g g		+		
f 	Administrative expenses	92,251,795		78,670,54	+	72,635,22	+		_		
g	End of year balance	, ,		70,070,34	-	72,033,22	<u> </u>				
<u>.</u>	Provide the estimated percentage of the yea	1 350 %	ıs								
а	Board designated or quasi-endowment	1 330 %									
Ь	Permanent endowment 81 770 %										
С	Term endowment 16 880 %				المصما		£ l.				
la	Are there endowment funds not in the posses organization by	ssion of the organiza	ation t	.nat are neid	anu	aummstereu	וטו נו	ie		Yes	No
	(i) unrelated organizations							[3a(i)	Yes	
	(ii) related organizations							[3a(ii)		Νο
b	If "Yes" to 3a(II), are the related organizatio	•			•			[3b		No
_	Describe in Part XIV the intended uses of th				00 0						
'a	t VI Investments—Land, Buildings	s, and Equipme	nt. S								
	Description of investment			(a) Cost or basis (investr		(b)Cost or oth basis (other)		(c) Accumula depreciatio		(d) Bo	ok value
.a	Land			52	9,260	715,2	258				1,244,51
b	Buildings		•			34,738,2	207	13,520	0,864	2	1,217,343
c	Leasehold improvements										
d	Equipment					8,583,5	581	7,654	1,895		928,686
е	Other					4,942,9	920	1,249	9,021		3,693,899

27,084,446

Part VII Investments—Other Securities. See (a) Description of security or category		2. (c) Method of valuation
(including name of security)	(b)Book value	Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	•	
Part VIII Investments—Program Related. Se		<u> </u>
(a) Description of investment type	(b) Book value	(c) Method of valuation
(a) bescription of investment type	(B) Book value	Cost or end-of-year market value
10 1011 (2010) (2) (2) (2) (2) (2) (2)	•	
Part IX Other Assets. See Form 990, Part X, II (a) Descri		(b) Book value
(4) 5 656.11	F 1.0.11	(D) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line.	15)	
Part X Other Liabilities. See Form 990, Part X		
1 (a) Description of Liability	(b) A mount	
Federal Income Taxes		
DEPOSITS HELD IN CUSTODY FOR OTHERS	181,677	
LEASE OBLIGATION	54,076	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶	235,753	

Pai	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	24,289,135
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	24,391,789
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-102,654
4	Net unrealized gains (losses) on investments	4	12,430,750
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	12,430,750
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	12,328,096
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	31,199,931
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	5,278,422
3	Subtract line 2e from line 1	3	25,921,509
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
Ь	Other (Describe in Part XIV)		
С	Add lines 4a and 4b	4c	-1,632,374
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	24,289,135
	Reconciliation of Expenses per Audited Financial Statements With Expenses	<u>per</u>	
1	Total expenses and losses per audited financial statements	1	18,871,835
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
ь	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	1,632,374
3	Subtract line 2e from line 1	3	17,239,461
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	7,152,328
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	24,391,789
Pai	rt XIV Supplemental Information		

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any

additional information		
Ident if ier	Return Reference	Explanation
COLLECTIONS AND RELATION TO EXEMPT PURPOSE	SCHEDULE D, PAGE 2, PART III, LINE 4	ROCK & MINERAL COLLECTION - ENHANCES SCIENCE CLASS EDUCATION (SPECIFICALLY GEOLOGY) WATERCOLOR PAINTING COLLECTION - ENHANCES THE LEARNING ENVIRONMENT OF ART STUDENTS AND SERVES AS AN EXAMPLE OF WHAT CAN BE CREATED PFEFFER COLLECTION - ENHANCES THE LEARNING ENVIRONMENT OF ART AND HISTORY STUDENTS AND A GREAT EXAMPLE OF FINE ART
INTENDED USES FOR ENDOWMENT FUNDS	SCHEDULE D, PAGE 2, PART V, LINE 4	ENDOWMENT FUNDS ARE USED TO PROVIDE SCHOLARSHIPS, PROFESSORSHIPS, AND MAINTENANCE OF CAMPUS FACILITIES
LIABILITY UNDER FIN 48 FOOTNOTE	SCHEDULE D, PAGE 3, PART X	THE UNIVERSITY OF THE OZARKS IS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE PRIOR TO JUNE 30, 2011, NO FORM 990-T HAS BEEN FILED DUE TO LACK OF UNRELATED BUSINESS INCOME, THEREFORE, ALL TAX YEARS REMAIN OPEN TO EXAMINATION BY THE FEDERAL AND STATE TAXING JURISDICTIONS TO WHICH THE UNIVERSITY IS SUBJECT THE UNIVERSITY HELD NO UNCERTAIN TAX POSITIONS AT JUNE 30, 2011 ACCORDINGLY, THE UNIVERSITY DOES NOT HAVE ANY INTEREST OR PENALTIES RELATED TO UNCERTAIN TAX POSITIONS, SUCH AMOUNTS, IF INCURRED, WOULD BE RECOGNIZED IN INCOME TAX EXPENSE AND ACCRUED INCOME TAXES PAYABLE
RECONCILIATION OF CHANGES - OTHER	SCHEDULE D, PAGE 4, PART XI, LINE 8	SCHOLARSHIP ALLOWANCE -6,698,678 WISP SCHOLARSHIP ALLOWANCE -453,650 RENTAL EXPENSE 489,773 BOOKSTORE EXPENSES 10,886 FOOD SERVICE COST 1,131,715 RENTAL EXPENSE -489,773 FOOD SERVICE COST -10,886 BOOKSTORE EXPENSE -1,131,715 SCHOLARSHIP ALLOWANCE 6,698,678 WISP SCHOLARSHIP ALLOWANCE 453,650
REVENUE AMOUNTS INCLUDED IN FINANCIALS - OTHER	SCHEDULE D, PAGE 4, PART XII, LINE 2D	SCHOLARSHIP ALLOWANCE -6,698,678 WISP SCHOLARSHIP ALLOWANCE -453,650
REVENUE AMOUNTS INCLUDED ON RETURN - OTHER	SCHEDULE D, PAGE 4, PART XII, LINE 4B	RENTAL EXPENSE -489,773 BOOKSTORE EXPENSES - 10,886 FOOD SERVICE COST -1,131,715
EXPENSE AMOUNTS INCLUDED IN FINANCIALS - OTHER	SCHEDULE D, PAGE 4, PART XIII, LINE 2D	RENTAL EXPENSE 489,773 FOOD SERVICE COST 10,886 BOOKSTORE EXPENSE 1,131,715
EXPENSE AMOUNTS INCLUDED ON RETURN - OTHER	SCHEDULE D, PAGE 4, PART XIII, LINE 4B	SCHOLARSHIP ALLOWANCE 6,698,678 WISP SCHOLARSHIP ALLOWANCE 453,650

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DLN: 93493298005101

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Schools

▶Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ▶ Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

Employer identification number

INTAF	RSITY OF THE OZARKS	71-0236867			
Pa	rt I	71-0230007		YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in it other governing instrument, or in a resolution of its governing body?	ts charter, bylaws,	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward student brochures, catalogues, and other written communications with the public dealing with student adriprograms, and scholarships?		2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broads the period of solicitation for students, or during the registration period if it has no solicitation progethat makes the policy known to all parts of the general community it serves? If "Yes," please desplease explain If you need more space use Part II	gram, ın a way	3	Yes	
4	Does the organization maintain the following?				
а	Records indicating the racial composition of the student body, faculty, and administrative staff?		4a	Yes	
b	Records documenting that scholarships and other financial assistance are awarded on a racially i basis?	nondiscriminatory	4b	Yes	
c	Copies of all catalogues, brochures, announcements, and other written communications to the pu with student admissions, programs, and scholarships?	blic dealing	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?		4d	Yes	
5	If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to				
а	s Students' rights or privileges?		5a	<u> </u>	Νο
b	Admissions policies?		5b		Νo
c	Employment of faculty or administrative staff?		5c		Νo
d	Scholarships or other financial assistance?		5d		Νo
e	Educational policies?		5e		Νo
f	Use of facilities?		5f		Νo
g	Athletic programs?		5g		Νo
h	Other extracurricular activities?		5h		Νo
	If you answered "Yes" to any of the above, please explain If you need more space, use Part II				
	Does the organization receive any financial aid or assistance from a governmental agency?		6a	Yes	
b	Has the organization's right to such aid ever been revoked or suspended?		6b		Νo
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II Does the organization certify that it has complied with the applicable requirements of sections 4 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Pa		_	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
	or Nev From 73-30, 1373-2 C.D. 307, covering facial nondiscrimination for it into, explain on Pa	10.11	7	Yes	

Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
FINANCIAL AID OR GOVERNMENT ASSISTANCE EXPLANATION	SCHEDULE E LINE 6	THE UNIVERSITY RECEIVED FUNDS FROM THE US DEPARTMENT OF EDUCATION SEOG ACG SMART TEACH AND PELL GRANTS PERKINS LOANS COLLEGE WORK STUDY FUNDS AND FEDERAL DIRECT LOANS ARE RECEIVED TO ENABLE THE UNIVERSITY TO PROVIDE FINANCIAL ASSISTANCE TO STUDENTS ATTENDING THE UNIVERSITY FUNDS WERE RECEIVED FROM THE SPECIAL SERVICES FOR DISADVANTAGED STUDENTS PROGRAM UNDER TITLE IV THOSE FUNDS COVERED THE EXPENSES OF THE UNIVERSITY'S STUDENT SUPPORT PROGRAM FUNDS WERE RECEIVED FROM THE STATE FISCAL STABILIZATION FUNDS AUTHORIZED UNDER TITLE XIV OF THE AMERICAN RECOVERY AND REIVESTMENT ACT OF 2009 THOSE FUNDS WERE USED TO SUPPORT THE ENERGY EFFICIENCY MODERNIZATION OF A QUANTITATIVE CHEMICAL ANALYSIS LAB

Schedule E (Form 990 or 990-EZ) 2010

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DLN: 93493298005101

OMB No 1545-0047

(Form 990)

Department of the Treasury

Internal Revenue Service

Schedule I

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Inspection

Name of the organization	Employer identification number						
UNIVERSITY OF THE OZARKS						71-0236867	
Part I General Information	on on Grants and	d Assistance					
 Does the organization maintain the selection criteria used to av Describe in Part IV the organization 	ward the grants or as atıon's procedures fo	sistance? or monitoring the use o		ed States			✓ Yes 🗀
Part II Grants and Other A Form 990, Part IV, lin duplicated if additional	e 21 for any recip	ient that received r	nore than \$5,000. Ch	eck this box if no one	e recipient receive	ed more than \$5,000	
1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance
	21()(2)	<u> </u>			l		
2 Enter total number of section 503 Enter total number of other organization						_	
3 Enter total number of other orga	ımzatıvıs					<u> </u>	

Part III	Grants and Other Assistance to Individuals in the United States	. Complete if the organization	answered "Yes" to Form 990	, Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.	-		

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) STUDENT FINANCIAL AID	564	317,229	7,152,328	N/A	TUITION & FEES

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
PROCEDURES FOR	SCHEDULE I, PAGE 1, PART I,	THE GRANTS (SCHOLARSHIPS) MADE BY THE UNIVERSITY ARE A REDUCTION OF THE TUITION AND FEES PAID BY
MONITORING THE USE	LINE 2	THE STUDENT TO THE SCHOOL GRANT FUNDS ARE NOT SENT TO OUTSIDE ENTITIES
OF GRANT FUNDS		
INSIDE THE UNITED		
STATES		

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DLN: 93493298005101

OMB No 1545-0047

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Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization UNIVERSITY OF THE OZARKS

Employer identification number

71-0236867

Pa	Tt I Questions Regarding Compensation	<u>n</u>					
					Yes	Νo	
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III						
	First-class or charter travel	굣	Housing allowance or residence for personal use				
	Travel for companions	Γ	Payments for business use of personal residence				
	Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees				
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)				
b	If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses desc			1b	Yes		
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executive			2	Yes		
3	Indicate which, if any, of the following the organization organization or CEO/Executive Director Check all the contract of the		y				
	Compensation committee	 	Written employment contract				
	Independent compensation consultant	>	, ,				
	Form 990 of other organizations	<u> - </u>	Approval by the board or compensation committee				
4	During the year, did any person listed in Form 990, or a related organization	Part VII	, Section A , line ${ t 1a}$ with respect to the filing organization				
а	Receive a severance payment or change-of-control	paymen	t from the organization or a related organization?	4a		Νο	
b	b Participate in, or receive payment from, a supplemental nonqualified retirement plan?						
c	c Participate in, or receive payment from, an equity-based compensation arrangement?					Νo	
	If "Yes" to any of lines 4a-c, list the persons and pr	ovide th	e applicable amounts for each item in Part III				
	Only 501(c)(3) and 501(c)(4) organizations only me	ust comp	plete lines 5-9.				
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of	line 1a,	did the organization pay or accrue any				
а	The organization?			5a		Νο	
b	Any related organization?			5b		Νo	
	If "Yes," to line 5a or 5b, describe in Part III						
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a,	did the organization pay or accrue any				
а	The organization?			6a		Νο	
b	b Any related organization?						
	If "Yes," to line 6a or 6b, describe in Part III						
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III						
8	Were any amounts reported in Form 990, Part VII,						
	subject to the initial contract exception described in Regs-section 53 4958-4(a)(3)? If "Yes," describe in Part III						
		القنياجي م		8		No	
9	section 53 4958-6(c)?	e reputta	able presumption procedure described in Regulations	9			

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI		(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation reported in prior	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benefits	(5)(1) (5)	Form 990 or Form 990-EZ	
(1) RICK NIECE	(1) (11)	259,708			75,000	22,577	357,285		
(2) STEVE EDMISTEN	(1) (11)	156,377				15,487	171,864		
(3) DAN TADDIE	(ı) (ıı)	140,760				14,238	154,998		
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
	_	1		<u> </u>			1		

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
EXPENSE	1	AS A REQUIREMENT OF HIS EMPLOYMENT, RICK NIECE, PRESIDENT OF THE UNIVERSITY, IS PROVIDED AN ON-CAMPUS RESIDENCE FOR PERSONAL USE THIS BENEFIT WAS NOT INCLUDED AS TAXABLE COMPENSATION TO THIS INDIVIDUAL
NONQUALIFIED,	PAGE 1, PART I, LINE 4	RICK NIECE 0 75,000 0

Schedule J (Form 990) 2010

DLN: 93493298005101

OMB No 1545-0047

2010

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

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Department of the Treasury Internal Revenue Service Name of the organization

UNIVERSITY OF THE OZARKS

Employer identification number

71-0236867

Pä	art I Bond Issues																	
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue P	rıce	(f) Description of Purpose		(g) De			(h) O n Behalf of Issuer		Pool incing				
										Yes	No	Yes	No	Yes	No			
A	CITY OF CLARKSVILLE ARKANSAS	30-0632068		06-01-2010	1,665	,000 FU	FURNISH BUILDINGS ON		AQUIRE, CONSTRUCT, AND FURNISH BUILDINGS ON CAMPUS		FURNISH BUILDINGS ON			х		Х		х
_										-								
_																		
Pa	rt II Proceeds																	
					A	١		E	3		С			D				
1	A mount of bonds retired																	
2	A mount of bonds legally defea	ased																
3	Total proceeds of issue		1,657,7	01														
4	Gross proceeds in reserve funds					124,0	11											
5	Capitalized interest from proceeds																	
6	Proceeds in refunding escrow																	
7	Issuance costs from proceed	S				33,1	.54											
8	Credit enhancement from pro-	ceeds																
9	Working capital expenditures	from proceeds																
10	Capital expenditures from pro	oceeds			953,275													
11	Other spent proceeds																	
12	Other unspent proceeds					796,1	.10											
13	Year of substantial completio	n																
					Yes	No		Yes	No	Yes		No	Ye	s	No			
14	Were the bonds issued as par	rt of a current refundi	ng issue?			Х												
15	Were the bonds issued as par	t of an advance refur	nding issue?			Х												
16	Has the final allocation of proceeds been made?				×													
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?			×														
Pa	rt IIII Private Business l	Jse											1					
					<i>Y</i>		_	V			<u> </u>	NI-	+ .,	D	N-			
					Yes	No		Yes	No	Yes		No	Ye	5	No			

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Part III Private Business Use (Continued)

	1 11 vate basiness ese (continued)								
		Α		В		С		1	D
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?		×						
b	Are there any research agreements that may result in private business use of bond-financed property?		×						
С	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?		x						
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government								
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5								
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	Х							
Pai	t IV Arbitrage								

		A		В		C		ן ט	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		х						
2	Is the bond issue a variable rate issue?		X						
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		x						
ь	Name of provider								
С	Term of hedge								
d	Was the hedge superintegrated?								
e	Was a hedge terminated?								
4a	Were gross proceeds invested in a GIC?		Х						
ь	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?		х						
6	Did the bond issue qualify for an exception to rebate?		X						

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Ident if ier	Return Reference	Explanation

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OMB No 1545-0047

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SCHEDULE M (Form 990)

Department of the Treasury

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Internal Revenue Service Name of the organization

Employer identification number

JIVIV	RSITI OF THE OZARRS				71-0236867			
Pa	rt I Types of Property							
		(a) Check if applicable	(b) Number of Contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	(d Method of determining of amounts		contribut	:ion
1	Art—Works of art			*9				
2	Art—Historical treasures							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household							
good	ls							
	Cars and other vehicles .							
	Boats and planes							
	Intellectual property							
	Securities—Publicly traded	X	22	545,717	MKT VALUE ON DA	ATE O	F GIFT	· ——
	Securities—Closely held stock							
11	Securities—Partnership, LLC, or trust interests .							
12	Securities—Miscellaneous							
13	Q ualified conservation contribution—Historic							
14	structures							
15	Real estate—Residential .							
	Real estate—Commercial							
	Real estate—Other							
	Collectibles							
	Food inventory							
	Drugs and medical supplies							
	Taxidermy							
	Historical artifacts							
	Scientific specimens							
	Archeological artifacts .							
	Other ► ()							
	Other ►()							
	Other ►()							
	Other ► ()							
29	Number of Forms 8283 received b	v the ora	anızatıon durıng the tax ve	ar for contributions				
	for which the organization complete				29			
							Yes	No
30a	During the year, did the organization	on receiv	e by contribution any prope	erty reported in Part I, lines	1-28 that it			
	must hold for at least three years f	rom the o	late of the initial contributi	on, and which is not require	d to be used			
	for exempt purposes for the entire	holdıng p	erıod?			30a		No
b	If "Yes," describe the arrangement	t ın Part I	I					
31	Does the organization have a gift a	cceptano	e policy that requires the i	review of any non-standard	contributions?	31		Νo
32a	Does the organization hire or use t	hırd partı	es or related organizations	to solicit, process, or sell	non-cash	32a		Νo
b 33	If "Yes," describe in Part II If the organization did not report re describe in Part II	evenues i	n column (c) for a type of p	roperty for which column (a) is checked,			

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2010

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OMB No 1545-0047

2010

SCHEDULE O (Form 990 or 990-EZ) Supplemental Information to Form 990 or 990-EZ

Department of the Treasury
Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Open to Public Inspection

Name of the organization
UNIVERSITY OF THE OZARKS

Employer identification number

71-0236867

ldentifier	Return Reference	Explanation
FINANCIAL ACCOUNTS IN FOREIGN COUNTRIES	FORM 990, PART V, LINE 4B	BRITISH VIRGIN ISLANDS, BERMUDA

ldentifier	Return Reference	Explanation			
RELATED PARTY INFORMATION AMONG OFFICERS	FORM 990, PAGE 6, PART VI, LINE 2	RALPH SCOTT BETTY WORKMAN TRUSTEE TRUSTEE SIBLINGS HARVE TAYLOR ARVID BEAN TRUSTEE TRUSTEE BROTHERS-IN-LAW			

ldentifier	Return Reference	Explanation
ORGANIZATION'S PROCESS USED TO REVIEW FORM 990		THE FORM 990 IS PREPARED BY THE UNIVERSITY'S ACCOUNTANTS AND REVIEWED BY THE CFO AND BUSINESS MANAGER THE FORM 990 IS ALSO PROVIDED TO THE UNIVERSITY'S EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES FOR REVIEW PRIOR TO ITS FILING

ldentifier	Return Reference	Explanation
ENFORCEMENT OF CONFLICTS POLICY		THE UNIVERSITY MONITORS AND ENFORCES THE WRITTEN CONFLICT OF INTEREST POLICY BY REQUESTING EACH DIRECTOR AND OFFICER TO SIGN A STATEMENT THAT THEY HAVE RECEIVED, READ, UNDERSTAND, AND AGREE TO COMPLY WITH THE CONFLICT OF INTEREST POLICY

ldentifier	Return Reference	Explanation
COMPENSATION PROCESS FOR TOP OFFICIAL	· '	THE PROCESS FOR DETERMINING THE COMPENSATION OF THE UNIVERSITY'S CEO IS AS FOLLOWS THE UNIVERSITY'S EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES ACCUMULATES INFORMATION AS NEEDED FROM VARIOUS SOURCES INSIDE AND OUT OF THE UNIVERSITY THIS INFORMATION IS THEN USED TO SET THE SALARY AND CONTRACT TERMS OF THE PRESIDENT

ldentifier	Return Reference	Explanation
COMPENSATION PROCESS FOR OFFICERS	FORM 990, PAGE 6, PART VI, LINE 15B	THE PROCESS FOR DETERMINING THE COMPENSATION OF THE UNIVERSITY'S OFFICERS IS AS FOLLOWS OFFICERS OF THE UNIVERSITY ARE SUBJECT TO AN ANNUAL REVIEW WITH THE PRESIDENT AT WHICH TIME THE TERMS AND CONDITIONS OF THEIR EMPLOYMENT ARE REVIEWED AS WELL INDUSTRY SALARY SURVEYS AND REPORTS ARE REVIEWED ON A REGULAR BASIS BY THE CEO, CFO, AND BUSINESS MANAGER

ldentifier	Return Reference	Explanation
GOVERNING DOCUMENTS DISCLOSURE EXPLANATION	FORM 990, PAGE 6, PART VI, LINE 19	REQUESTS FOR REVIEW OF GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICIES, AND FINANCIAL STATEMENTS ARE EVALUATED ON A CASE BY CASE BASIS UPON RECEIPT IF DEEMED NECESSARY, DOCUMENTS WILL BE PROVIDED TO THOSE REQUESTING THE INFORMATION

ldentifier	Return Reference	Explanation
OTHER CHANGES IN NET ASSETS EXPLANATION	FORM 990, PART XI, LINE 5	OTHER CHANGE CONSISTS OF UNREALIZED GAIN ON INVESTMENTS

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DLN: 93493298005101

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2010

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury

(Form 990)

SCHEDULE R

nternal Revenue Service					In	spection	n
Name of the organization UNIVERSITY OF THE OZARKS				Employer iden	tification number		
				71-0236867			
Part I Identification of Disregarded Entities (Comp	lete if the organiza	tion answered "Ye	s" on Form 990, Pa	rt IV, line 33.)			
(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (st or foreign countr	(d) ate Total income y)	(e) End-of-year assets	(f) Direct controlling entity		
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during		e if the organization	on answered "Yes" (on Form 990, Part	IV, line 34 becaus	se it had	one
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b controlled organization	
(1) UNIV OF THE OZARKS ALUMNI ASSOC						Yes	No
415 NORTH COLLEGE AVENUE CLARKSVILLE, AR 72830 23-7092414	ALUMNI	AR	501C3	11	NA		No
	i						

(a) ame, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income		(g) end-of-year sssets	(h Disprop allocat	ortionate	(i) Code V— amount in bo Schedule (Form 10	x 20 of K-1	(j Gener mana partr	al or ging	(k) Percentage ownership
								Yes	No			Yes	No	
				ble as a Corpora zations treated as a						nswered "Y	es" on	Form	990,	Part IV,
(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	Direct cor	(d) (d) Type of entity (C corport to		corp,		(f) f total income	(g) e Share of end-of-year assets			(h) Percentage ownership	

(6)

	Note. Complete line 1 if any entity is listed in Parts II, III or IV	,			Τ,	Yes	No					
1 D	uring the tax year, did the orgranization engage in any of the following transactions with one or more related organi	ızatıons lısted ın Parts	s II-IV?	Γ	\top							
	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1	la		No					
	Gift, grant, or capital contribution to other organization(s)			1	ιb		No					
c	c Gift, grant, or capital contribution from other organization(s)											
d	Loans or loan guarantees to or for other organization(s)											
e	e Loans or loan guarantees by other organization(s)											
f	f Sale of assets to other organization(s)											
g	g Purchase of assets from other organization(s)											
h	Exchange of assets			1	Lh		No					
i	Lease of facilities, equipment, or other assets to other organization(s)			1	Li		No					
j	j Lease of facilities, equipment, or other assets from other organization(s)											
k	k Performance of services or membership or fundraising solicitations for other organization(s)											
ı	l Performance of services or membership or fundraising solicitations by other organization(s)											
m	m Sharing of facilities, equipment, mailing lists, or other assets											
n	n Sharing of paid employees											
0	Reimbursement paid to other organization for expenses			1	lo		No					
р	Reimbursement paid by other organization for expenses			1	lр		No					
q	O ther transfer of cash or property to other organization(s)			1	Lq		No					
	Other transfer of cash or property from other organization(s)			1	Lr		No					
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, inc	cluding covered relati	onshins and transact	ion thresholds								
_	(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determ	nının	g amo	unt					
1)												
2)												
3)												
4)												
5)												

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(c) gal domicile te or foreign country) (d) Are all partners section 501(c)(3) organizations ²		(e) Share of end-of-year assets	(f) Disproprtionate allocations?		(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	(h) General or managing partner?	
			Yes	No		Yes	No		Yes	No	
									_	+	
										t	
										┸	
										╁	
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Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

I Identifier I Keturn Keterence I	Identifier Return Reference Explanation	
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Schedule R (Form 990) 2010

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Depreciation and Amortization

(Including Information on Listed Property)

DLN: 93493298005101

OMB No 1545-0172

Form 4562

Attachment Department of the Treasury See separate instructions. Attach to your tax return. Sequence No 67 Internal Revenue Service (99) Name(s) shown on return Business or activity to which this form relates **Identifying number** UNIVERSITY OF THE OZARKS ALL BUSINESS ACTIVITIES 71-0236867 Election To Expense Certain Property Under Section 179 Note: If you have any listed property, complete Part V before you complete Part I. 500,000 1 Maximum amount See the instructions for a higher limit for certain businesses 1 2 Total cost of section 179 property placed in service (see instructions) 2 3 Threshold cost of section 179 property before reduction in limitation (see instructions) 3 2,000,000 4 4 Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0-5 Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing (b) Cost (business use 6 (a) Description of property (c) Elected cost only) 7 Listed property Enter the amount from line 29 8 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 8 9 Tentative deduction Enter the smaller of line 5 or line 8 9 10 Carryover of disallowed deduction from line 13 of your 2009 Form 4562 10 11 Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see instructions) 11 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 12 13 Carryover of disallowed deduction to 2011 Add lines 9 and 10, less line 12 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property) (See instructions) 14 Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions) 14 225,752 15 **15** Property subject to section 168(f)(1) election **16** Other depreciation (including ACRS) 1,143,167 MACRS Depreciation (Do not include listed property.) (See instructions.) Section A 17 MACRS deductions for assets placed in service in tax years beginning before 2010 17 431 18 If you are electing to group any assets placed in service during the tax year into one or more . ▶ general asset accounts, check here Section B—Assets Placed in Service During 2010 Tax Year Using the General Depreciation System (c) Basis for (b) Month and depreciation (a) Classification of (d) Recovery (g)Depreciation year placed in (business/investment (e) Convention (f) Method property period deduction service use only—see instructions) 19a 3-year property **b** 5-year property 123,270 5 0 ΗY 200 DB 24,654 c 7 - year property 5 0 200 DB 1,319 d 10-year property e 15-year property f 20-year property g 25-year property 25 yrs S/L 27 5 yrs ММ S/L h Residential rental property 27 5 yrs мм S/L 2010-10 39 yrs ММ S/L 2.003 i Nonresidential real 110.275 property MMS/L 421.977 390 8.433 Section C—Assets Placed in Service During 2010 Tax Year Using the Alternative Depreciation System 20a Class life S/L **b** 12-year 12 yrs S/L **c** 40-year ММ S/L 40 yrs Part IV **Summary** (see instructions) 21 Listed property Enter amount from line 28 21 1,875 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here 22 1,407,634 and on the appropriate lines of your return Partnerships and S corporations—see instructions 23 For assets shown above and placed in service during the current year, enter the 23 portion of the basis attributable to section 263A costs

Part V

Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for optortainment, respectively, or amusement.)

entertainment, recreation, or amusement.)

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense.

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete **only** 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A—Depre	ciation a	nd Other I	nforma	tion (C	aution	: See i	the i	nstruc	tions	for lim	nits f	for pa	sseng	er au	tomot	iles.)	
24a Do you have evider	nce to support	the business/inv	estment u	se claimed	d? Yes	₅ Г _№		2	4b If "Y	es," is t	he ev	ıdence	written?	V Ye	sГn)	
(a) Type of property (list vehicles first)	(b) Date placed in service	(c) Business/ investment use percentage	(d Cost oi bas	other	(busines	(e) r deprecia ss/investr se only)		(f) Recover period	y Me	(g) ethod/ vention	(h) Depreciation/ deduction				(i) Elected section 179 cost		
25 Special depreciation allo 50% in a qualified busi	•		rty placed	in service o	during the	tax year	and u	ısed mor	e than	25							
26 Property used more		 	business			20	110	7.0	_				1.07	- 1			
2006 FORD E-350 VAN	2006-07-07	100 00 %		29,119		25	,119	7 0					1,87	5			
		%															
27 Property used 50%	o oriess in a	qualified bus	iness us	e					S/L -								
		%							S/L -								
		%	_						S/L -								
28 Add amounts in c						ne 21, _l	page	1 .	28	3			1,87	5			
29 Add amounts in c	olumn (ı), lın					•			<u> </u>			29					
Complete this section	o for valuelas			—Infor							rolato	nd nor	con				
If you provided vehicles to														e vehic	les		
30 Total business/in	vestment mi	les driven dui	ing the	_	a)	-	b)		(c)		(d	-		∍)		f)	
year (do not inclu			•	Vehi	cle 1	Vehi	cle 2	V	hicle	3 \	V e hic	cle 4	Vehi	cle 5	Vehi	cle 6	
31 Total commuting	mıles drıven	during the ye	ar .														
32 Total other person																	
33 Total miles driver through 32	n during the y		s 30														
34 Was the vehicle a				Yes	No	Yes	No	Yes		lo Y	'es	No	Yes	No	Yes	No	
during off-duty ho																	
35 Was the vehicle u	sed primarily	/ by a more th	nan 5%														
36 Is another vehicle		r personal us	e [?] .													†	
Section	on C—Que	stions for	Employ	ers W	ho Pro	vide \	/ehi	cles f	or Us	se by	The	ir Er	nploy	ees	•		
Answer these questio 5% owners or related				eption to	comple	tıng Se	ction	B for v	ehicle	s used	by e	mploy	ees wh	o are	not mo	re tha	
37 Do you maintain a employees?		y statement											our.	Y	es	No	
38 Do you maintain a																	
employees? See t												•					
39 Do you treat all us	se of vehicles	s by employe	es as per	sonal us	e? .	•						•					
40 Do you provide movehicles, and reta		· ·	•	oyees, ob	btaın ınfo	ormatio •	n froi	m your	emplo [.]	yees al	bout •	the us •	e of the	e			
41 Do you meet the r	equirements	concerning q	ualified a	automobi	le demoi	nstratio	n us	e? (See	ınstru	ıctıons) .						
Note: If your ansv	ver to 37, 38	, 39, 40, or 4	1 is "Yes	s," do not	t comple	te Sect	ion E	3 for the	cove	red veh	ncles	;					
Part VI Amo	rtization																
(a) Description of c	costs	(b) Date amortization begins	n	(c A morti a mo	ızable			(d) Code ection		(e) mortiza period ercenta	or			(f) rtızatı hıs ye			
42 A mortization of co	osts that bed		ur 2010	tax year	(see ins	truction	ns)		1 1		- 1						
		<u> </u>		<u> </u>	- "-	T			T								
									\top								
43 A mortization of co	osts that beg	an before you	ır 2010 t	ax year							43						
44 Total. Add amoun	ts ın column	(f) See the II	nstructio	ns for wh	ere to re	port					44						