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Form **990** 

## **Return of Organization Exempt From Income Tax**

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements

A For the	2010 calendar year, or tax year beginning 07/01, 2010, and end	ing		06/30		
<b>3</b>	C Name of organization		D Employer ide	entification	number	
Check if app	MEMPHIS JEWISH FEDERATION		62-0475	5747		
Addre: change						
	Number and street (or P O box if mail is not delivered to street address) Room/suite		E Telephone nu	ımber		
Indial	etum 6560 POPLAR AVENUE		(901) 76	7-7100		
Termur	City or town, state or country, and ZIP + 4					
Ameno	MEMPHIS, TN 38138		G Gross receipt	s <b>\$</b> ]	1,107	,08
Applica			H(a) Is this a group affiliates?	return for	Yes	Х
penum			H(b) Are all affiliate	es included?	Yes	
Tax-ex	empt status X 501(c)(3) 501(c) ( ) ◀ (insert no ) 4947(a)(1) or	527	If "No," attach		structions)	
Websit	e ▶ MEMJFED.ORG		H(c) Group exempt	tion number	<b>•</b>	
Form o	forganization X Corporation Trust Association Other L Yea	r of formati	on 1939 M			
art I	Summary					
	Briefly describe the organization's mission or most significant activities					
'	TO SERVICE AS A CENTRAL FUNDRAISING AND ALLOCATION AGEN	CY FO	 R THE			
<u> </u>	BENEFIT OF JEWISH ACTIVITY AND TO PROMOTE HARMONY, UNDE					
<del>-</del>	GOOD RELATIONS AMONG THE JEWISH COMMUNITY AND LARGER CO					
5   S	Check this box  fit the organization discontinued its operations or disposed of more that					
5   2 3   3			ĺ	3		-
ا د	Number of voting members of the governing body (Part VI, line 1a)			4	·	-
4				_		
7 1	Total number of individuals employed in calendar year 2010 (Part V, line 2a)		1	5		30
- 1	Total number of volunteers (estimate if necessary)			6	2.0	
7 a	Total gross unrelated business revenue from Part VIII, column (C), line 12			7a		, 6
р	Net unrelated business takable income from Form 990-Ti line 34	<del></del>		7b		,7:
			Prior Year		Current Y	
<u>.</u> 8	Contributions and Garts (府紀代別), jin会h2012   〇		3,169,53		3,226	, 6
		-		0.		
န့်   10	mvestinent income (Fart vin, column (A), intests, and ru)	_	342,53		1,148	
11	Other revenue (Part VIII, column (A Lines, 5, 6a, Bc, 9c, 10c, and 11e)		131,08			,26
12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	<u>.                                    </u>	3,643,15	6.	4,430	, 42
13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		2,623,61	3.	2,846	, 49
	Benefits paid to or for members (Part IX, column (A), line 4)			0.		
ຜູ 15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		542,22	7.	564	,7:
16 a	Professional fundraising fees (Part IX, column (A), line 11e)			0.		
16 a	Total fundraising expenses (Part IX, column (D), line 25) ▶ 235,522.					
<sup>u</sup>   17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)		406,00	4.	407	, 60
	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)		3,571,84	4.	3,818	, 80
	Revenue less expenses Subtract line 18 from line 12		71,31		611	
		Begin	ning of Current Y	-	End of Ye	
<u>E</u> 20	Total assets (Part X, line 16)		17,005,03	1. 1	9,825	, 69
mil .	Total liabilities (Part X, line 26)	•	1,994,12		2,436	<u> </u>
5 22	Net assets or fund balances Subtract line 21 from line 20		15,010,90	<del></del>	7,389	<del></del>
art II	Signature Block					
nder pen	alties of perjury, I declare that I have examined this return, including accompanying schedules and statement	ents, and to	the best of my kr	nowledge ar	nd belief, it	is tn
orrect, an	d complete Declaration of preparer (other than officer) is based on all information of which preparer has a	any knowle	dge			
Sign	Letter Feld		216	/12		
Here	Signature of officer		Date	<del>/                                    </del>		
	Toffrey teld. Executive	)ire	ctor			
	Type or print name and title					
	Print/Type preparer's name Preparer's signature Date		Check if	PI	ÎN .	
aid		-/2	setf- employed	□□□	000376	<u> </u>
reparer	A DDO HCA LID	-		13-538		
se Only	CORE DODLED AVE. CORE COO MEMBERS BY 20110			901-68		
av the IC	Firm's address  60/5 POPLAR AVE, STE 630 MEMPHIS, TN 38119 S discuss this return with the preparer shown above? (see instructions)		, none no	X	1	
			· · · · · · · · · ·	· ·   X		ب
or Paper A	work Reduction Act Notice, see the separate instructions.				Form 990	, (2) <b>7</b>
1 000	3746Z 702C 1/12/2012 2:50:18 PM V 10-8.2 M	EMPHIS	S JEWISH F	ED	GI	$l_{_{ m I}}$

For	n 990 (2010			62-0475747	Page <b>2</b>
Pa	art III	Statement of Program Service A Check if Schedule O contains a r	Accomplishments esponse to any question in this Par	t III	X
1		escribe the organization's mission CHMENT 1	on		
2	the prior	organization undertake any sig Form 990 or 990-EZ? describe these new services on		the year which were not listed on	Yes X No
3		organization cease conducting,	or make significant changes in h	ow it conducts, any program	Yes X No
4	Describe Section	describe these changes on Sche the exempt purpose achievement 501(c)(3) and 501(c)(4) organiz	edule O ents for each of the organization's	three largest program services by exposes are required to report the amount of	enses
4a			E IN THE JEWISH COMMUNI	2,846,492 ) (Revenue \$ TY	0)
4b	(Code _	) (Expenses \$	including grants of \$	) (Revenue \$	)
4c	(Code _	) (Expenses \$	including grants of \$	) (Revenue \$	)
					<del></del>
4d	Other pro	ogram services. (Describe in Sch	edule O )		
	(Expense	es \$ including g		venue \$ )	
4e	Total pro	ogram service expenses >	3,132,303.		_

Par	Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? (see instructions)	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have			
	the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes,"			
	complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	-		
Ū	complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part	<u> </u>		
•	X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			
	complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or	<u> </u>		
	quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
• •	VII, VIII, IX, or X as applicable			
9	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete			
a	Schedule D, Part VI	11a	х	
<b>h</b>	Did the organization report an amount for investments—othersecurities in Part X, line 12 that is 5% or more	110		
b	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	x	
_		110		
C	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more	11c		Х
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	110		
a	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	11d		Х
_	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX			X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		- 1
1	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	11f		Х
42 -	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	- ' ' '		_^
12 d	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"	12a	х	
	complete Schedule D, Parts XI, XII, and XIII	128	^	
D	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if	426		v
42	the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b 13		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E			X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Λ.
O	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business and program services extends the United States of "Yes" complete School of English	146		Х
45	business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV.	14b		Λ
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any	15		Х
40	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance	40		v
4-	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services	47		v
40	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			1,7
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			.,
	If "Yes,"complete Schedule G, Part III	19		X
	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	<u> </u>	Х
b	If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form		NT.	/ 7
	990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b	IN,	/A

Form 9	90 (2010) 62-0475747		ı	Page 4
Part		•		
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations			l
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
20	organization's current and former officers, directors, trustees, key employees, and highest compensated			ĺ
	employees? If "Yes," complete Schedule J	23	Х	ĺ
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			<del></del>
24 a	· · · · · · · · · · · · · · · · · · ·			ĺ
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b	24a		х
L.	through 24d and complete Schedule K If "No," go to line 25	24b	NT	/A
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	240	- 1/	<del>/                                    </del>
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	24-	N	/A
	to defease any tax-exempt bonds?	24c		/A
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	IN	(A
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction	05-		v
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			.,
	If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			١
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor, or a grant selection committee member, or to a person related to such an individual?			
	If "Yes," complete Schedule L, Part III	27_		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			İ
	Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			1
	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
	IV, and V, line 1	34		Х
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		Х
а	Did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R,			1
	Part V, line 2 Yes X No			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-chantable			į
	related organization? If "Yes," complete Schedule R, Part V, line 2	36	L	Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
-	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,	İ		
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and			
	19? <b>Note</b> . All Form 990 filers are required to complete Schedule O	38	х	
	13 11 11 11 11 11 11 11 11 11 11 11 11 1		_	(2010)

Par				$\overline{}$
	Check If Schedule O contains a response to any question in this Part V			
			Yes	No
1 a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and			-
	reportable gaming (gambling) winnings to prize winners?	1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax	.	İ	
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 11		Ì	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			-
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		<u>X</u>
b	If "Yes," enter the name of the foreign country  \[ \begin{array}{c} \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \			
	See instructions for filling requirements for Form TDF 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		<u>X</u>
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	_5b		X / 7
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c	_ N	/ <u>A</u>
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	_		
	organization solicit any contributions that were not tax deductible?	6a		<u>X</u>
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or		N	/A
_	gifts were not tax deductible?	6b	14 /	<u> </u>
7	Organizations that may receive deductible contributions under section 170(c).		- 1	
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	) NT	X 72
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	1/1	/ <u>A</u>
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			v
_	required to file Form 8282?	7c		<u>X</u>
	, , , , , , , , , , , , , , , , , , , ,	7-		v ~
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		- X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	X	
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g 7h	$\frac{\hat{x}}{x}$	
8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?  Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting	<del></del>	-^	
0			1	
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		Χ
9	Sponsoring organizations maintaining donor advised funds.	-		
-	Did the organization make any taxable distributions under section 4966?	9a		X
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		<u>X</u>
10	Section 501(c)(7) organizations. Enter	-		
	Initiation fees and capital contributions included on Part VIII, line 12		- 1	
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b N/A			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them )			
12 a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		X
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b   N/A			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a	N	$\overline{A}$
	Note. See the instructions for additional information the organization must report on Schedule O		1	
b	Enter the amount of reserves the organization is required to maintain by the states in which	Ì		
	the organization is licensed to issue qualified health plans 13b N/A		İ	
С	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	N	/A_
ISA 0 1 00	0	Form	990 (	(2010)

Pari	'Governance, Management, and Disclosure For each "Yes" response to lines 2 through 76 for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, of Schedule O. See instructions	b bel r cha	ow, a inge:	and s ın
	Check if Schedule O contains a response to any question in this Part VI			$\left[ x\right]$
Sect	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 77			
ь	Enter the number of voting members included in line 1a, above, who are independent 1b 77			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Does the organization have members or stockholders?	6		X
7a	Does the organization have members, stockholders, or other persons who may elect one or more members			
	of the governing body?	7a_		X
þ	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following		v	
a	The governing body?	8a	X	-
þ	Each committee with authority to act on behalf of the governing body?	8b	Λ	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		x
Sect	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue	_	)	121
	The section is requested meaning about possession in the mean at November	0000	Yes	No
10 a	Does the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,			Ī
_	affiliates, and branches to ensure their operations are consistent with those of the organization?	10b	N	A
11 a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the			
	form?	11a		Х
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12 a		12a	Х	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	Х	
C	Does the organization regularly and consistently monitor and enforce compliance with the policy?			
	describe in Schedule O how this is done	12c	X	ļ
13	Does the organization have a written whistleblower policy?	13	X	
14	Does the organization have a written document retention and destruction policy?	14		X
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		v	
a	The organization's CEO, Executive Director, or top management official	15a	Х.	-
b	Other officers or key employees of the organization	15b		Х
40-	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)	į		
юа	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement	16a		Х
<b>L</b>	with a taxable entity during the year?	10a		<u>'`</u>
D	its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard			
	the organization's exempt status with respect to such arrangements?	16h	N,	A
Sect	tion C. Disclosure	100		1
17	List the states with which a copy of this Form 990 is required to be filed	_		
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only	)		
-	available for public inspection Indicate how you make these available Check all that apply	•		
	Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest			
	policy, and financial statements available to the public			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the			
	organization ► JEFFREY FELD 6560 POPLAR AVENUE MEMPHIS, TN 38138			
	901-767-7100			

555 (251	·,	9-
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors Check if Schedule O contains a response to any question in this Part VII	
Section A.	Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees	

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A)		(C)						(D)	(E)	(F)
Name and Title	Average hours per week (describe hours for related organizations in Schedule O)	P or director	nstitutional trustee	Officer	all Key employee	Highest compensated employee	Former	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
(1) SEE ATTACHED				Х	х	Х		145,723.		30,130
(2)										
(3)										
(4)										
(5)				,						
(7)										
			-		-					
(9)										
(11)										
(13)	1		<u> </u>							
									,	
				<u> </u>						

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Part VII Section A. Officers, Directors, Tr	ustees, Ke	ey En	nple	oye	es,	and	Hig	hest Compensa	ted Emplo	yees(co	ntınue	d)
(A) Name and title	(B) Average			hecl	C) k all t	hat app		(D) Reportable	(E) Reporta	ble		(F) ımated
	hours per week (descnbe	Individu or direct	Institutional trustee	Officer	Key employee	Highest	Former	compensation from the	compensa from rela organizat	ted	c	ount of other ensation
	hours for related organizations in Schedule O)	Individual trustee or director	mal		ployee	Highest compensated employee		organization (W-2/1099-MISC)	(W-2/1099-N		orga and	m the nization related nizations
(17)	<u> </u>			:		ă.						
(18)												
(19)												
(20)			-									
(21)												
(22)	-											
(23)												
(24)						:						
(25)												
(26)												
(27)												
(28)												
to Sub-total continuation sheets to Part VII, Sec	tion A .						<b>&gt;</b> .	145,723.				30,130.
d Total (add lines 1b and 1c)			ed al				ceiv	145,723. red more than \$100	,000 ın			30,130.
Topoliable compensation from the organization			<u> </u>							·		Yes No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Schedulet and the schedulet schedulet and the schedulet schedulet and the schedulet schedulet and the schedulet schedule											3	X
4 For any individual listed on line 1a, is the the organization and related organizations individual	greater th	an \$	150	,000	)? `	If "Y	es, '	complete Sched	pensation f ule J for s	rom such	4	- X
Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue coi	mpen	satic	n 1	from	any	uni	related organizatio			5	X
Section B. Independent Contractors	oo, oompio		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2,00	, , , ,	00011	μο,		• • • • • • • •	• •	1.5.1	
Complete this table for your five highest compensation from the organization	compensate	ed in	dep	end	ent	cont	ract	tors that received	I more tha	n \$100	,000	of
(A) Name and business add	ress							(B) Description of ser	vices	Co	(C) mpensa	ation
					-		F					
							+				-	
							$\dagger$					
2 Total number of independent contractors (in more than \$100,000 in compensation from the				nted		thos	e li	sted above) who	received			ı

Par	rt VIII	Statement of Revenue		· · · · · · · · · · · · · · · · · · ·			
	`			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
s ts	1a	Federated campaigns 1a					
ran	Ь	Membership dues 1b					
s, g	С	Fundraising events 1c					
Contributions, gifts, grants and other similar amounts	d	Related organizations 1d					
ē.Ē	e	Government grants (contributions) 1e					
utio er s	f	All other contributions, gifts, grants,					
훈동		and similar amounts not included above . 1f	3,226,650.				
S P	g	· · · · · · · · · · · · · · · · · · ·					
	h	Total. Add lines 1a-1f		3,226,650			
Program Service Revenue			Business Code				
eve	2a						
e e	b						
ž	С						
နိ	d	- <u>-</u> -					
Гап	е						
rog	f	All other program service revenue					
	9	Total. Add lines 2a-2f		0			
	3	Investment income (including dividends, interest other similar amounts) ATTACHMENT 2	t, and	421 524	421 524		
	١,		_	431,534.	431,534	<del></del>	
	4   5	Income from investment of tax-exempt bond pro	ceeds	0			
	"	(ı) Real	(II) Personal	0			
	6a	Gross Rents					
	Ъ	Less rental expenses					
	٥	Rental income or (loss)		·			
	ď	Net rental income or (loss)		0	of the constitution of the	wash of a serie Ann a	**************************************
	70	(i) Securities	(II) Other				•
	7a	Gross amount from sales of assets other than inventory 7,382,130	11,499				
	ь	Less cost or other basis					
		and sales expenses 6,656,237	20,415		:		
	C	Gain or (loss)	-8,916			A	
	d	Net gain or (loss)	<u></u>	716,977			
nue	8a	Gross income from fundraising					
eu		events (not including \$					
ě		of contributions reported on line 1c)					1
œ		See Part IV, line 18 a					
Other Reve	b	Less direct expenses b					
Ö	C	Net income or (loss) from fundraising events .	· · · · · · · •	0			
	9a	Gross income from gaming activities					
	Ι.	See Part IV, line 19 a					
	b	Less direct expenses b  Net income or (loss) from gaming activities		0.			
	40-			0.			
	10a	Gross sales of inventory, less returns and allowances a		:			
	ь	Less cost of goods sold b					
		Net income or (loss) from sales of inventory		0	North Control of the Control	•	
		Miscellaneous Revenue	Business Code				
!	11a	MISCELLANEOUS	525990	39,262.	39,262		
	ь	IRONWOOD CAPITAL	525990	16,005.	-10,669.	26,674	
1	c						
	d	All other revenue					
	e	Total. Add lines 11a-11d	<b>&gt;</b>	55,267.			
	12	Total revenue. See instructions		4,430,428	460,127	26,674	

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and				
organizations in the U.S. See Part IV, line 21	2,846,492.	2,846,492.		
2 Grants and other assistance to individuals in				
the U.S. See Part IV, line 22	0.			
3 Grants and other assistance to governments,				
organizations, and individuals outside the				
US See Part IV, lines 15 and 16	0.			
4 Benefits paid to or for members	0.			
5 Compensation of current officers, directors,				
trustees, and key employees	145,723.	50,651.	53,791.	41,281
6 Compensation not included above, to disqualified				
persons (as defined under section 4958(f)(1)) and				
persons described in section 4958(c)(3)(B)	0.]			
7 Other salanes and wages	363,267.	126,266.	134,092.	102,909
8 Pension plan contributions (include section 401(k)				
and section 403(b) employer contributions)	20,828.	6,062.	8,159.	6,607
9 Other employee benefits	0.			
0 Payroll taxes	34,899.	12,383.	12,850.	9,666
1 Fees for services (non-employees)				
a Management	0.			
<b>b</b> Legal	0.			
c Accounting	20,000.		20,000.	
d Lobbying	0.			
e Professional fundraising services See Part IV, line 17	0.			
f Investment management fees	0.			
g Other	13,113.	29.	13,084.	
2 Advertising and promotion	50.	50.		
3 Office expenses	14,012.	664.	13,348.	·
4 Information technology	0.			
5 Royalties	0.			
6 Occupancy	43,684.	12,368.	17,833.	13,483
7 Travel	0.			· · · · · · · · · · · · · · · · · · ·
8 Payments of travel or entertainment expenses		ſ		
for any federal, state, or local public officials	0.			
9 Conferences, conventions, and meetings	19,298.	3,195.	12,899.	3,204
0 Interest	0.			•
11 Payments to affiliates	0.			
2 Depreciation, depletion, and amortization	16,088.		16,088.	
3 Insurance	61,093.	12,543.	30,375.	18,175
4 Other expenses Itemize expenses not covered				· · · · · · · · · · · · · · · · · · ·
above (List miscellaneous expenses in line 24f If				
line 24f amount exceeds 10% of line 25, column				
(A) amount, list line 24f expenses on Schedule O)				
a INVESTMENT MGMT FEES	65,685.		65,685.	
b AUTOMOBILE EXPENSE	4,280.	1,498.	1,284.	1,498
c UTILITIES	14,601.	11,030.	2,033.	1,538
d LEADERSHIP DEVELOPMENT	8,820.	4,063.	4,757.	
e COMMUNITY RELATIONS COUNCIL	7,674.	7,674.	-,,	
	119,202.	37,335.	44,706.	37,161
f All other expenses	3,818,809.	3,132,303.	450,984.	235,522
16 Joint Costs. Check here I if following		5,252,555.	120,3011	
SOP 98-2 (ASC 958-720) Complete this line				
only if the organization reported in column				
(B) joint costs from a combined educational campaign and fundraising solicitation				
JSA			<u></u> _	Form <b>990</b> (2010)

Pa	ırt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			439,955.	1	443,657.
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net	1,807,309.	3	1,961,751.		
	4	Accounts receivable, net				4	
	5	Receivables from current and former officers,	<u> </u>				
		employees, and highest compensated employe	es C	omplete Part II of			
		Schedule L		5			
	6	Receivables from other disqualified persons (as defined und				1	
		described in section 4958(c)(3)(B), and contributing employers					
		section 501(c)(9) voluntary employees' beneficiary organizations		6			
Assets	7	Notes and loans receivable, net				7	
1SS	8	Inventories for sale or use				8	
•	9	Prepaid expenses and deferred charges				9	
	10 a	Land, buildings, and equipment cost or					
		other basis Complete Part VI of Schedule D	10a	662,083.			
	ь	Less accumulated depreciation	10b	592,448.	73,932.	10c	69,635.
	11	Investments - publicly traded securities			12,461,813.		13,432,764.
	12	Investments - other securities See Part IV, line 11			2,107,627.		3,780,627.
	13	Investments - program-related See Part IV, line 11				13	
	14	Intangible assets			-	14	
	15	Other assets See Part IV, line 11			114,395.	15	137,259.
	16	Total assets. Add lines 1 through 15 (must equal lin			17,005,031.	16	19,825,693.
	17	Accounts payable and accrued expenses			50,798.	17	85,227.
	18	Grants payable			1,943,330.	18	2,351,004.
	19	Deferred revenue				19	· · · · · · · · · · · · · · · · · · ·
	20	Tax-exempt bond liabilities				20	, ,,_,
Ś	21	Escrow or custodial account liability Complete				21	
Liabilities	22	Payables to current and former officers,					
abi		employees, highest compensated employees,					
Ξ.	1	Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated			<del></del>	23	
	24	Unsecured notes and loans payable to unrelated the				24	
	25	Other liabilities Complete Part X of Schedule D	-	<u> </u>		25	
	26	Total liabilities. Add lines 17 through 25			1,994,128.	26	2,436,231.
		Organizations that follow SFAS 117, check here					
es		lines 27 through 29, and lines 33 and 34.					
anc	27	Unrestricted net assets			3,883,128.	27	3,819,145.
3ali	28	Temporarily restricted net assets			11,127,775.	28	13,570,317.
ğ	29	Permanently restricted net assets				29	
Net Assets or Fund Balance		Organizations that do not follow SFAS 117, check complete lines 30 through 34.	here	▶ and			
S	30	Capital stock or trust principal, or current funds				30	
Set	31	Paid-in or capital surplus, or land, building, or equip				31	
As	32	Retained earnings, endowment, accumulated incom				32	·
Net	33	Total net assets or fund balances			15,010,903.	33	17,389,462.
_	34	Total liabilities and net assets/fund balances			17,005,031.	34	19,825,693.
					= , : : : ; : : : :	· • ·	5 000 (2242)

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Check if Schedule O contains a response to any question in this Part XI		
Total revenue (must equal Part VIII, column (A), line 12)	1	4,430,428.
Total expenses (must equal Part IX, column (A), line 25)	2	3,818,809.
Revenue less expenses Subtract line 2 from line 1	3	611,619.
Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	15,010,903.
Other changes in net assets or fund balances (explain in Schedule O)	_5	1,766,940.
Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33,		
column (B))	6	

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17,389,462. **Financial Statements and Reporting** Part XII Yes No Cash X Accrual Accounting method used to prepare the Form 990 Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2b Х b Were the organization's financial statements audited by an independent accountant? c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? 2c Х If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both Both consolidated and separate basis X | Separate basis Consolidated basis 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3a Х b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the N. required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

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1

2

3

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#### SCHEDULE A (Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

See separate instructions.

OMB No 1545-0047 20010Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization Employer identification number MEMPHIS JEWISH FEDERATION 62-0475747 Reason for Public Charity Status (All organizations must complete this part ) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) An organization that normally receives (1) more than 33 1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h a | Type I c Type III - Functionally integrated d Type III - Other b | Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? No (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) 11g(i) Х and (iii) below, the governing body of the supported organization? (ii) A family member of a person described in (i) above? 11g(II) Х (iii) A 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the supported organization(s) (vii) Amount of (i) Name of supported (iii) Type of organization (ii) EIN (IV) is the (v) Did you notify (vi) is the (described on lines 1-9 organization in organization the organization col (i) listed in in col (i) of above or IRC section col (i) organized your governing (see instructions)) your support? in the US? document? Yes No Yes No Yes Nο (A) (B) (C) (D) (E)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2010

Total

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III)

Sec	tion A. Public Support										
Cale	ndar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total				
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	3,445,119.	3,542,667	2,960,897	3,169,536	3,226,650	16,344,869				
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf										
3	The value of services or facilities furnished by a governmental unit to the organization without charge										
4	Total. Add lines 1 through 3	3,445,119.	3,542,667	2,960,897	3,169,536	3,226,650.	16,344,869.				
5	The portion of total contributions by each										
	person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount										
	shown on line 11, column (f)										
6	Public support. Subtract line 5 from line 4						16,344,869				
	tion B. Total Support	(-) 2006	/L\ 2007	(-) 2000	(-1) 2000	(-) 0040					
	ndar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total				
7	Amounts from line 4	3,445,119	3,542,667	2,960,897	3,169,536	3,226,650	16,344,869				
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	612,357.	929,277	923,294	400,405	431,534	3,296,867.				
9	Net income from unrelated business activities, whether or not the business is regularly carried on										
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	17,936	93,655	-389,792.	131,081	55,267	-91,853.				
11	Total support. Add lines 7 through 10					_	19,549,883.				
12	Gross receipts from related activities, etc. (se	e instructions) .				12					
13	3 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here										
<u>Sec</u>	tion C. Computation of Public Sup	port Percenta	ge								
14	Public support percentage for 2010 (line			column (f))		14	83.61%				
15	Public support percentage from 2009 So	·				15	80.79%				
16a	33 1/3 % support test - 2010. If the o										
	this box and stop here. The organization	•		-			▶\				
b	33 1/3 % support test - 2009. If the o	-									
	check this box and stop here. The orga	-	•								
17a	10%-facts-and-circumstances test - 2										
	or more, and if the organization me										
	Part IV how the organization meets t			•	•		upported				
b	organization						and line				
	15 is 10% or more, and if the orga	ınızatıon meets	the "facts-and	-circumstances"	test, check th	nis box and ste	op here.				
	Explain in Part IV how the organization supported organization						publicly				
18	Private foundation. If the organization	n did not chec	k a box on line	: 13, 16a, 16b,	17a, or 17b,	check this box					
	instructions			· · · · · · · · · · · · · · · · · · ·							

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	tion A. Public Support  alendar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and membership fees		·····		<u> </u>		<del>                                     </del>
•	received (Do not include any "unusual grants")						
2	Gross receipts from admissions, merchandise						-1
_	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an				<del>                                     </del>	<del></del>	+
3	unrelated trade or business under section 513						
4	•					<del></del>	<del>"  </del>
7	Tax revenues levied for the organization's						
	benefit and either paid to or expended on						
_	its behalf				<del> </del>	<del> </del>	
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge		<del> </del>				<del></del>
6	Total. Add lines 1 through 5						ļ
7 a	Amounts included on lines 1, 2, and 3						1
	received from disqualified persons Amounts included on lines 2 and 3		<u> </u>			ļ <u>.</u>	
D	received from other than disqualified				-		
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13						
	for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6)				<u> </u>		
Sect	tion B. Total Support		1				_
Ca	ilendar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar						
_	sources					<del></del>	<del></del>
D	Unrelated business taxable income (less						
	section 511 taxes) from businesses						1
	acquired after June 30, 1975					<del> </del>	
	Add lines 10a and 10b						+
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or						
	loss from the sale of capital assets			ľ			
	(Explain in Part IV )				}		
13	Total support. (Add lines 9, 10c, 11,						
	and 12)				}	1	
14	First five years. If the Form 990 is for	the organization	n's first, second.	third, fourth, or	fifth tax vear a	is a section 501	(c)(3)
	organization, check this box and stop here				•		
Sect	tion C. Computation of Public Sup			* h			
15	Public support percentage for 2010 (line 8, c			(f))		15	9/
16	Public support percentage from 2009 Schedu		-			16	9
Sect	tion D. Computation of Investmen					1	
17	Investment income percentage for 2010 (liii			. column (fl)	·	17	9/
18	Investment income percentage from 2009					18	%
	33 1/3 % support tests - 2010. If the org				d line 15 is mor		
. J a		=				•	
_	17 is not more than 331/3 %, check th			-		•	
D	33 1/3 % support tests - 2009. If the orga						
	line 18 is not more than 331/3 %, check	this box and s	= '	<del>.</del>	•	• • •	<u> </u>
20	Drivete foundation if the core of	al.al a 4					
20	Private foundation. If the organization	did not check	a box on line	14, 19a, or 19b		ox and see inst Schedule A (Form 9	

Page 4

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Also complete this part for any additional information (See instructions)

OTHER INCOME:

IRONWOOD CAPITAL PARTNERS L.P.:

\$16,005 WAS REPORTED ON A K-1 FROM IRONWOOD CAPITAL PARTNERS L.P.

MEMPHIS JEWISH FEDERATION OWNS A 4.96% INTEREST IN IRONWOOD CAPTIAL

PARTNERS L.P.

MISC OTHER INCOME:

\$39,262 WAS RECEIVED FROM MEMBER FEES, PASSOVER INCOME, GOLF TOURNAMENT

SPONSORSHIPS, HONORIALS/MEMORIALS, AND OTHER MISC SOURCES.

### SCHEDULE D (Form 990)

## **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990. Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number MEMPHIS JEWISH FEDERATION 62-0475747 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year ...... 2 Aggregate contributions to (during year) .... 3 Aggregate grants from (during year) ..... Aggregate value at end of year ...... 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised ....... funds are the organization's property, subject to the organization's exclusive legal control? 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ...... Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Part II Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Tax Year 2a Number of conservation easements on a certified historic structure included in (a) ..... 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶\_\_\_\_\_\_ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? 6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) (ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8 If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2010

Revenues included in Form 990, Part VIII, line 1 

	t III Organizations Maintaining Coll	ections of Art, Hi	istorica		or Other Similar	Assets(continued)
		•				
3	Using the organization's acquisition, access collection items (check all that apply)	ssion, and other re	ecords, c	heck any of th	e following that a	are a significant use of its
а	Public exhibition	d		Loan or excha	nge programs	
b	Scholarly research	е		Other		
С	Preservation for future generations					
4	Provide a description of the organization's	collections and ex	xplain ho	w they furthe	r the organization	s exempt purpose in Part
	XIV					
5	During the year, did the organization solicit	or receive donation	s of art,	historical treas	ures, or other simil	lar
	assets to be sold to raise funds rather than	to be maintained as	s part of t	he organizatioi	n's collection?	· · · · · · · · · · · · · · · · · · ·
Par	t IV Escrow and Custodial Arrange line 9, or reported an amount on				swered "Yes" to	Form 990, Part IV,
				_		
Та	Is the organization an agent, trustee, custo of					П., П.,
	included on Form 990, Part X?				• • • • • • • • • •	Yes No
D	If "Yes," explain the arrangement in Part XI \	and complete the f	following	table	1 .	·
_	Decision belone					mount
C	Beginning balance					
a	Additions during the year					
e	Distributions during the year					
2-	Ending balance					
2a	Did the organization include an amount on		ne Z I /	• • • • • • • •	• • • • • • • • • • •	Yes No
b Par	If "Yes," explain the arrangement in Part XI \  Endowment Funds. Complete if		worod "	/os" to Form	000 Port IV line	10
rai		rent year (b) Pro		(c) Two years t		
1a	Beginning of year balance	Total (b) The	or year	(c) Two years t	dok (d) Tillee ye	dis back (c) i oui years back
b	Contributions					
c	Net investment earnings, gains,				<del></del>	
	and losses					
d	Grants or scholarships					
е	Other expenditures for facilities .					
	and programs					
f	Administrative expenses					
g	End of year balance					
2	Provide the estimated percentage of the y e	ar end balance held	as:	l	I	
а	Board designated or quasi-endowment	%				
b	Permanent endowment					
С	Term endowment ▶ %					
3a	Are there endowment funds not in the pos	session of the organi	ization th	at are held and	administered for th	ne
	organization by	J				Yes No
	(i) unrelated organizations				. <i>.</i>	3a(i)
	(ii) related organizations					3a(ii)
b	If "Yes" to 3a(II), are the related organizati or	ns listed as required	on Sche	dule R?		3b
4	Describe in Part XIV the intended uses of the	e organization's end	dowment	funds		
Par	t VI Land, Buildings, and Equipmen	tSee Form 990, I	Part X, í	ine 10		<del></del> .:
	Description of investment	(a) Cost or other basi (investment)	ıs (b) (	ost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a	Land			40,748.	-	40,748.
b	Buildings			128,178.	117,828.	10,350.
С	Leasehold improvements					
d	Equipment			166,043.	155,677.	10,366.
_е	Other			327,114.	318,943.	8,171.
Tota	I. Add lines 1a through 1e (Column (d) must	equal Form 990, Pa	art X, col	umn (B), line 10	)(c) ) ▶	69,635.

Schedule D (Form 990) 2010

Part VII	Investments - Other Securities. See Fe	orm 990, Part X, line	12.	
•	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year marke	
(1) Financi	al derivatives			
	-held equity interests			
(A) THE	RU IRONWOOD CAPITAL PARTNERS	2,107,627.		
(B) LA	NX PARTNERSHIP, LLP	1,673,000.		
(C)				
(D)				
( <u>E)</u>				
(F)				
( <u>G)</u>				
( <u>H)</u>	±			
<u>(I)</u>				<u>.</u>
	n (b) must equal Form 990, Part X, ∞l (B) line 12)	3,780,627.		
Part VIII	Investments - Program Related. See F		2 13	
	(a) Description of investment type	(b) Book value	(c) Method of valuatio	n et value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)			-	
(9)				<del></del>
(10)	n (b) must equal Form 990. Part X. col (B) line 13)			
Part IX	n (b) must equal Form 990, Part X, col (B) line 13)  Other Assets. See Form 990, Part X, line	no 15		
I di LiA		Description		(b) Book value
(1)	(4)	Coorpion		(b) Book Value
(2)				
(3)				
(4)				
(5)				
(6)				<del></del>
(7)			,	
(8)				
(9)				
(10)		·		
Total. (Colum	n (b) must equal Form 990, Part X, col (B) line 15)			137,259.
Part X	Other Liabilities. See Form 990, Part X	, line 25.	•	
1	(a) Description of liability	(b) Amount		
(1) Fede	ral income taxes			
(2)				
_(3)				
_(4)				
_(5)				
_(6)				
<u>(7)</u>				
(8)				
(9)				
(10)				
(11)				
i otal. (Colu	mn (b) must equal Form 990, Part X, col (B) line 25)	<u> </u>	<del></del>	

2. FIN 48 (ASC 740) Footnote In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740)

Schedule D (Form 990) 2010 62-0475747 Page 4 Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements 4,430,428. Total revenue (Form 990, Part VIII, column (A), line 12) Total expenses (Form 990, Part IX, column (A), line 25) 3,818,809. 2 2 611,619. 3 Excess or (deficit) for the year Subtract line 2 from line 1 3 1,899,169. 4 5 6 7 -132,229. Other (Describe in Part XIV ) 8 Я 1,766,940. 9 9 Total adjustments (net) Add lines 4 through 8 2,378,559 10 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Part XII 6,131,683. Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990. Part VIII, line 12 a Net unrealized gains on investments Donated services and use of facilities 2b d Other (Describe in Part XIV) 1,701,255. 2e 3 4,430,428. Amounts included on Form 990, Part VIII, line 12, but not on line a Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIV) 4,430,428. Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) . . Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return Total expenses and losses per audited financial statements 3,753,124. Amounts included on line 1 but not on Form 990, Part IX, line 25 a Donated services and use of facilities b Prior year adjustments 2b c Other losses 2c d Other (Describe in Part XIV) -65,685. e Add lines 2a through 2d -65,685. 2e 3,818,809. 3 Amounts included on Form 990, Part IX, line 25, but not on line 1 a Investment expenses not included on Form 990, Part VIII, line 7b 4a b Other (Describe in Part XIV ) c Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)....... 3,818,809. Part XIV Supplemental Information Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information SEE PAGE 5

## Part XIV Supplemental Information (continued)

OTHER:

PART XI, LINE 8:

\$132,229 IS INCOME FROM A K-1 FROM IRONWOOD CPAITAL PARTNERS L.P. THIS INCOME WAS NOT REPORTED ON THE FINANCIAL STATEMENTS.

PART XII, LINE 2D:

THIS INCLUDES THE FOLLOWING: (\$132,229 + 65,685 = 197,914). \$132,229 IS INCOME FROM A K-1 FROM IRONWOOD CAPITAL PARTNERS L.P. THIS INCOME WAS NOT REPORTED ON THE FINANCIAL STATEMENTS. \$65,685 WERE MANAGEMENT FEES PAID THAT WERE REPORTED AGAINST THE REVENUE ON THE FINANCIAL STATEMENTS AND WITH THE EXPENSES ON THE TAX RETURN.

PART XIII, LINE 2D:

\$65,685 WERE MANAGEMENT FEES PAID THAT WERE REPORTED AGAINST THE REVENUE ON THE FINANCIAL STATEMENTS AND WITH THE EXPENSES ON THE TAX RETURN.

# SCHEDULE (Form 990)

Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

OMB No 1545-0047

Open to Publi Inspect

Employer identification number

62-0475747

MEMPHIS JEWISH FEDERATION Name of the organization

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

× ×es Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Serial General Information on Grants and Assistance the selection criteria used to award the grants or assistance?

Š

art II	Grants and Other Assistance to Governme Form 990, Part IV, line 21, for any recipient	vernments a	and Organiza eceived more	tions in the Unit than \$5,000. Ch	ed States. Comp eck this box if no	ents and Organizations in the United States. Complete if the organization answered "Yes" to that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part	ition answered "Ye ived more than \$5	s" to ,000 Part
	Il can be duplicated if additional space is needed	e is needed						<b>→</b> ::::::::::::::::::::::::::::::::::::
	(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book FMV appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) JEWISI	1) JEWISH FEDERATIONS OF NORTH AMERICA							
PO BO	PO BOX 157 NEW YORK, NY 10268	13-1624240	501 (C) (3)	1,047,382				HUMANITARIAN ACT
(2) MARGO	2) MARGOLIN HEBREW ACADEMY						•	
390 W	390 WHITE STATION RD MEMPHIS, IN 38117	62-60022000 501 (C) (3)	501 (C) (3)	300,003	:			SCHOLARSHIPS
(3) BORNE	3) BORNBLUM SOLOMON SCHECHTER SCHOOL							
6641	6641 HUMPHREYS BLVD MEMPHIS, TN 38120	62-1351424	501(C)(3)	115,242				SCHOLARSHIPS
<b>4)</b> <u>мемен</u>	4) MEMPHIS JEWISH COMMUNITY CENTER							
6560	6560 POPLAR AVE GERMANTOWN, TN 38138	62-0481800	501 (C) (3)	344,000				JEWISH PROGRAMS
<b>.5)</b> мемен.	5) MEMPHIS JEWISH HOME.							
36 BA:	36 BAZEBERRY CORDOVA, TN 38018	62-0499939	501 (C) (3)	.966,996.				ELDERLY ASSISTANCE
(6) JEWIS	6) JEWISH FAMILY SERVICE							
6560	6560 POPLAR AVE GERMANTOWN, IN 38138	62-0199430	501(C)(3)	174,111				SOCIAL SERVICES
(7) B'NAI	7) B'NAI B'RITH YOUTH ORGANIZATION							
2020	2020 K STREET NW WASHINGTON, DC 20006	31-1794932	501 (C) (3)	41,250				YOUTH SERVICES
18) PLOUG	(8) PLOUGH_TOWERS							
6580	6580 POPLAR AVE GERMANTOWN, IN 38138	62-1027049	501 (C) (3)	39,048.				ELDERLY PROGRAMS
(9) JEWISI	9) JEWISH FOUNDATION OF MEMPHIS							
6560	ASSA BODI AND AVE CEDMANAMENT THE 28138	62-1618399 BOLLEN (3)	501 (7) (3)	12.500				VITINIMACO HOTMAL

V 10-8.2

2:50:18 PM

MEMPHIS JEWISH FED

Schedule I (Form 990) (2010)

CHOLARSHIPS

DUCATION

DUCATION

21,816

62-0488036

1376 MASSEY ROAD MEMPHIS, IN 38120

(10) TEMPLE\_ISRAEL\_\_

39,659

13-1663143 \$01(C)(3)

15,000

Enter total number of section 501(c)(3) and government organizations

633 3RD AVE, 6TH FLOOR NEW YORK, NY 10017

(12) MORLD UNION OF PROGRESSIVE JUDAISM

PO BOX 327 UTICA, MS 39175

(11) JACOBS\_CAMP\_

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Enter total number of other organizations

# SCHEDULE (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

|--|

Open to Public

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990. Employer Identification number

MEMPHIS JEWISH FEDERATION						62-0475747	
	Assistance						
1 Does the organization maintain records to substantiate the		nount of the gra	ants or assistance, the	ne grantees' eligibili	ne amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	ssistance, and	
the selection criteria used to award the grants or assistance?  2. Describe in Bart IV the organization's procedures for monitoring the use of grant finds in the United States.	r assistance? s for monitori	of the use of a	rant funds in the Uni				Yes No
ֻגַ		B io age and Bu		וכם סומוכם:			
Partil Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part Il can be duplicated if additional space is needed	vernments cipient that i e is needed	and Organiza eceived more	ations in the Unite than \$5,000. Ch	ed States. Compleck this box if no	lete if the organiza one recipient rece	ition answered "Ye ived more than \$5 · · · · · · · · · · · ·	s" to ,000. Part ▶
1 (a) Name and address of organization or government	(p) EIN	-	l	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) MEMPHIS FRIENDS OF ISPAEL							
6075 POPLAR AVE, STE 650 MEMPHIS, TN 38119	26-1463102	501 (C) (3)	8, 464				COMMUNITY EDUCATIONA
(2) NEW ORLEANS JEWISH CHILDREN'S REGIONAL SERV							
3500 N CAUSEWAY BLVD METARIRIE, LA 70010	72-0408936	501 (C) (3)	7,500				HUMANITARIAN
CHAMBER OF COM	( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( )						1 4 1 5 C C C C C C C C C C C C C C C C C C
	9976761-86	(c) (a) Tod	101017				EDUCALIONAL FROGRAM
NT DISTRIBUTION COMMITTEE	70000	(0) (0)	000 310				MAGOOGA MATAATMAMIN
711 THIRD AVENUE NEW YORK, NY 1001/-4014	13-1656634	(5) (3)	315,000				HUMANITAKIAN PROGRAM
	0.000		207				The solid from the so
33 EAST 33RD STREET NEW YORK, NY LOULS	13-4092050	DOI (C) (3)	70472				EDUCALION
_(b)							
(7)							
(8)							
(6)							
(10)							
(11)		i					
(12)							
2 Enter total number of section 501(c)(3) and government		organizations .					17
3 Enter total number of other organizations						•	
For Paperwork Reduction Act Notice, see the Instructions		for Form 990.				Schedu	Schedule I (Form 990) (2010)

0E12882068746Z 702C 1/12/2012

62-0475747

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
-						
7						
ო						
4						
က						
9						
7				!		
Part IV	Part IV Supplemental Information. Complete this p	s part to provi	de the informatio	n required ın P	art I, line 2, and any	part to provide the information required in Part I, line 2, and any other additional information.

PROCEEDURES FOR MONITORING USE OF GRANT FUNDS:

QUARTERLY REVIEWS BY NEEDS ASSESSMENTS AND ALLOCATIONS COMMITTEE OF

RECIPIYNT AGENCIES

- 2. FINANCIAL INFORMATION PROVIDED, IE AUDITED STATEMENTS, ETC.
- ANNUAL PRESENTATIONS OF PROGRAM ACHIEVEMENTS PRESENTED TO ALLOCATIONS

COMMITTEE

4. MEETINGS WITH RECIPIENT AGENCIES TO DISCUSS PROGRAM PROGRESS.

### **SCHEDULE J** (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Name of the organization MEMPHIS JEWISH FEDERATION Employer identification number 62-0475747

Part	Questions Regarding Compensation			-
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items	i		
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (e g , maid, chauffeur, chef)			
h	If any of the haves on the description did the exceptation fallows a water relies are also recorded.			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			ļ, _
	explain	1b	N,	A
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers,			١.
	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	N	/A
_				
3	Indicate which, if any, of the following the organization uses to establish the compensation of the			
	organization's CEO/Executive Director Check all that apply			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			:
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment from the organization or a related organization?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
_	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III	1		
	The testing of mice the chief and possessed and approaches announce for each from in Fact in			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of			
а	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
	If "Yes" to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed	] ]		
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		_ X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			ļ_ <sup>¯</sup>
	Regulations section 53 4958-6(c)?	9	N/	Α

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2010

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Use duplicate copies if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

	_	0 (C)	Solbert Comment Of IN 1000 to the Comment of IN 100 to the Comment of I					
		(b) Dreakdown C	2 2011/10/01 10/03/14/14	oriiperisariori	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(II) Bonus & incentive compensation	(III) Other reportable compensation	other deferred compensation	benefils	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
	€	145,723.			5,244.	24,886.	175,853.	146,012.
1 SEE ATTACHED (II	(ii)							
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16 (ii	(ii)							
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Schedule J (Form 990) 2010

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Schedule J (Form 990) 2010

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### SCHEDULE O (Form 990 or 990-EZ)

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2010

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

MEMPHIS JEWISH FEDERATION

Employer identification number

62-0475747

PART VI, SECTION A, LINE 2
SEE ATTACHED SCHEDULE

PART VI, SECTION B, LINE 11

990 AND 990T ARE PREPARED BY INDEPENDENT ACCOUNTING PROFESSIONALS. THE
RETURNS ARE REVIEWED BY THE CONTROLLER, EXECUTIVE DIRECTOR, AND
VICE-PRESIDENT MANAGEMENT/FINANCE.

PART VI, SECTION B, LINE 12C

REVIEW AND SIGNITURE OF ALL DISBURSEMENTS BY EXECUTIVE DIRECTOR AND

VICE-PRESIDENT MANAGEMENT/FINANCE. INCLUDED IN THIS PROCESS IS A REVIEW

FOR POSSIBLE CONFLICTS OF INTEREST.

PART VI, SECTION B, LINE 15

THE JEWISH FEDERATIONS OF NORTH AMERICA IS THE CENTRAL CLEARING HOUSE FOR JEWISH FEDERATIONS IN NORTH AMERICA. THEY CONDUCT AN ANNUAL EXECUTIVE SALARY SURVEY FOR ALL FEDERATIONS IN NORTH AMERICA BASED UPON CITY SIZE. THE EXECUTIVE DIRECTOR'S SALARY IS REVIEWED BY THE HUMAN RESOURCES VICE PRESIDENT AND PRESIDENT IN LIGHT OF THIS SURVEY TO DETERMINE THAT THE SALARY IS IN LINE WITH OTHER FEDERATIONS OF COMPARABLE SIZE. THE FINAL ANNUAL SALARY FOR THE EXECUTIVE DIRECTOR IS APPROVED BY THE HUMAN RESOURCES VICE PRESIDENT AND THE PRESIDENT.

PART VI, SECTION C, LINE 19
THE MEMPHIS JEWISH FEDERATION'S WEBSITE ADVISES THE PUBLIC THAT ALL

Name of the organization
MEMPHIS JEWISH FEDERATION

ployer identification numbe 62-0475747

GOVERNANCE DOCUMENTS AND THE 990 AND 990T ARE AVAILABLE UPON REQUEST BY CONTACTING THE MEMPHIS OFFICE.

PART XI LINE 5

OTHER CHANGE IN NET ASSETS IS DUE TO UNREALIZED LOSS IN UNRELATED

BUSINESS INCOME.

ATTACHMENT 1

### FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

THE FEDERATION SERVES AS A CENTRAL FUNDRAISING AND ALLOCATION AGENCY
IN THE MEMPHIS METROPOLITAN AREA FOR THE BENEFIT OF THE JEWISH
ACTIVITIES AND PROMOTES HARMONY, UNDERSTANDING AND GOOD RELATIONS
AMONG THE MEMBERS OF THE JEWISH COMMUNITY AND THE LARGER COMMUNITIES
OF WHICH IT IS A PART.

FORM 990, PART VIII - INVESTMENT INCOME	<del></del>		ATTACHMENT 2	
DESCRIPTION	(A) TOTAL REVENUE	(B) RELATED OR EXEMPT REVENUE	(C) UNRELATED BUSINESS REV.	(D) EXCLUDED REVENUE
INTEREST & DIVIDEND INCOME - INVESTME	306,394	. 306,394.		
INTEREST INCOME - IRONWOOD CAPITAL PA	96,436	96,436.		
DIVIDEND INCOME - IRONWOOD CAPITAL PA	28,704	28,704.		
TOTALS =	431,534	431,534.		

ATTACHMENT 3

Schedule O (Form 990 or 990-EZ) 2010	Page 2
Name of the organization	Employer identification number
MEMPHIS JEWISH FEDERATION	62-0475747
	ATTACHMENT 3 (CONT'D)
FORM 990, PART X - INVESTMENTS - PUBLICLY TRADED SECURITIES	
	ENDING
DESCRIPTION	BOOK VALUE
STATE OF ISRAEL	150,000.

MUTUAL FUNDS 8,842,293. EQUITY SECURITIES 4,440,471. 13,432,764. TOTALS

### SCHEDULE D (Form 1041)

Department of the Treasury

Internal Revenue Service

# **Capital Gains and Losses**

► Attach to Form 1041, Form 5227, or Form 990-T. See the Instructions for Schedule D (Form 1041) (also for Form 5227 or Form 990-T, if applicable).

OMB No 1545-0092

2010

Name of estate or trust Employer identification number MEMPHIS JEWISH FEDERATION 62-0475747 Note: Form 5227 filers need to complete onlyParts I and II. Short-Term Capital Gains and Losses - Assets Held One Year or Less (f) Gain or (loss) for (e) Cost or other basis (a) Description of property (b) Date acquired (c) Date sold the entire year Subtract (e) from (d) (d) Sales price (Example 100 shares 7% preferred of "Z" Co ) (mo , day, yr ) (see instructions) (mo, day, yr) 1a b Enter the short-term gain or (loss), if any, from Schedule D-1, line 1b 11,134. 1b Short-term capital gain or (loss) from Forms 4684, 6252, 6781, and 8824 Net short-term gain or (loss) from partnerships, S corporations, and other estates or trusts 3 3 Short-term capital loss carryover Enter the amount, if any, from line 9 of the 2009 Capital Loss Net short-term gain or (loss). Combine lines 1a through 4 in column (f) Enter here and on line 13, column (3) on the back . 11,134. Long-Term Capital Gains and Losses - Assets Held More Than One Year (f) Gain or (loss) for (a) Description of property (Example 100 shares 7% preferred of "Z" Co) (b) Date acquired (c) Date sold (e) Cost or other basis the entire year Subtract (e) from (d) (d) Sales price (mo . dav. vr ) (mo , day, yr ) (see instructions) 6a b Enter the long-term gain or (loss), if any, from Schedule D-1, line 6b 705,843. 6b Long-term capital gain or (loss) from Forms 2439, 4684, 6252, 6781, and 8824 Net long-term gain or (loss) from partnerships, S corporations, and other estates or trusts 8 Gain from Form 4797, Part I 10 10 11 Long-term capital loss carryover. Enter the amount, if any, from line 14 of the 2009 Capital Loss 11 Net long-term gain or (loss). Combine lines 6a through 11 in column (f) Enter here and on line 14a, 705,843. column (3) on the back For Paperwork Reduction Act Notice, see the Instructions for Form 1041. Schedule D (Form 1041) 2010

Part			(1) Bene		(2) Es		(3) Total
	Caution: Read the instructions before completing this p	1	(see	nstr)	or tru	ıst's	
	Net short-term gain or (loss)	13					11,134.
	Total for year	14a					705,843.
b I	Unrecaptured section 1250 gain (see line 18 of the wrksht)	14b					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	28% rate gain	14c					
5	Total net gain or (loss). Combine lines 13 and 14a	15					716,977
	If line 15, column (3), is a net gain, enter the gain on Form 1041, line 4 (or Form V, and do not complete Part IV If line 15, column (3), is a net loss, complete Part IV III line 15, column (3), is a net loss, column (3), is a net lo						
art							<u> </u>
3 E	Enter here and enter as a (loss) on Form 1041, line 4 (or Form 990-T, Pa	art I, III	ne 4c, if a tru	st) , the sn	naller of		
a ·	The loss on line 15, column (3) or b \$3,000					16 (	
ote: arryo	The loss on line 15, column (3) or b \$3,000  If the loss on line 15, column (3), is more than \$3,000, or if Form 1041, page well-well-well-arranged from 1041, page well-well-arranged from 1041, page well-well-arranged from 1041, page well-arranged  <u>r</u>	e 22 (or Fo	m 990-T, lu	ne 34), is a	loss, cor	mplete the Capital Los:	
art	Tax Computation Using Maximum Capital Gains Rate	S					
	1041 filers. Complete this part only if both lines 14a and 15 in colu			, or an am	ount is er	itered in	Part I or Part II and
	is an entry on Form 1041, line 2b(2), and Form 1041, line 22, is more						
	on: Skip this part and complete the worksheet on page 8 of the instruction for line 14b, col. (2) or line 14c, col. (2) is more than zero, or	ons II					
	h Form 1041, line 2b(1), and Form 4952, line 4g are more than zero						
	990-T trusts. Complete this part only if both lines 14a and 15 are	e dair	s. or quali	fied divide	nds are i	ncluded	in income in Part I
	m 990-T, and Form 990-T, line 34, is more than zero Skip this pai						
	line 14b, col (2) or line 14c, col (2) is more than zero		•		·	Ū	
7 [	Enter taxable income from Form 1041, line 22 (or Form 990-T, line 34)		17				
	Enter the smaller of line 14a or 15 in column (2)	•	;;;			1	
	out not less than zero						
	Enter the estate's or trust's qualified dividends					1 1	
	from Form 1041, line 2b(2) (or enter the qualified						
	dividends included in income in Part I of Form 990-T) 19		1 1				
	Add lines 18 and 19		$\neg$				
	f the estate or trust is filing Form 4952, enter the		$\dashv$ $\vdash$				
	amount from line 4g, otherwise, enter -0 <b>21</b>						
	Subtract line 21 from line 20 If zero or less, enter -0-		22			l i	
	Subtract line 22 from line 17 If zero or less, enter -0-		23	<del></del>		1	
•	22 1011 1110 11 11 2010 01 1000, 01101 0		·	<del></del>		1	
4 E	Enter the smaller of the amount on line 17 or \$2,300		24				
	s the amount on line 23 equal to or more than the amount on line 24?					1	
	Yes. Skip lines 25 and 26, go to line 27 and check the "No" box					1 1	
	No. Enter the amount from line 23		25				
5 5	Subtract line 25 from line 24		26			1	
	Are the amounts on lines 22 and 26 the same?					1	
	Yes. Skip times 27 thru 30, go to line 31 No. Enter the smaller of line 17 or line	22	27				
						1	
8 I	Enter the amount from line 26 (If line 26 is blank, enter -0-)		28			1	
9 3	Subtract line 28 from line 27		. 29			]	
	Multiply line 29 by 15% ( 15)					30	
	Figure the tax on the amount on line 23. Use the 2010. Tax Rate						
(	see the Schedule Ginstructions in the instructions for Form 1041) .					31	
2 /	Add lines 30 and 31					32	
	Figure the tax on the amount on line 17. Use the 2010. Tax Rate	e Sch	edule for	Estates an	d Trusts		
(	(see the Schedule Ginstructions in the instructions for Form 1041)					33	
4	Tax on all taxable income. Enter the smaller of line 32 or line 33 h	here a	and on For	m 1041, S	Schedule		

Schedule D (Form 1041) 2010

#### **SCHEDULE D-1** (Form 1041)

Continuation Sheet for Schedule D
(Form 1041)

► See instructions for Schedule D (Form 1041). Department of the Treasury Internal Revenue Service ▶ Attach to Schedule D to list additional transactions for lines 1a and 6a.

OMB No 1545-0092

2010

Employer identification number

Name of estate or trust MEMPHIS JEWISH FEDERATION 62-0475747 Short-Term Capital Gains and Losses - Assets Held One Year or Less (d) Sales price (see page 4 of the instructions) (e) Cost or other basis (see page 4 of the instructions) (c) Date sold (mo , day, yr ) (b) Date (f) Gain or (loss) Subtract (e) from (d) (a) Description of property (Example 100 sh 7% preferred of "Z" Co) acquired (mo , day, yr ) 1a THRU IRONWOOD CAPITAL L.P. VAR VAR 11,134. 11,134.

1b Total. Combine the amounts in column (f) Enter here and on Schedule D, line 1b

11,134.

Schedule D-1 (Form 1041) 2010

For Paperwork Reduction Act Notice, see the Instructions for Form 1041.

Name of estate or trust as shown on Form 1041 Do not enter name and employer identification number if shown on the other side

Employer identification number

	Long-Term Capital Gains  (a) Description of property (Example 100 sh 7% preferred of "Z" Co)	(b) Date acquired (mo , day, yr )	(c) Date sold (mo , day, yr )	(d) Sales price (see page 4 of the instructions)	(e) Cost or other basis (see page 4 of the instructions)	(f) Gain or (loss) Subtract (e) from (d)
	RU IRONWOOD CAPITAL PARTNERS L.P.	VAR	VAR		20,415.	-20,415.
TH	RU IRONWOOD CAPITAL	VAR	VAR	365.		365
	ARIOUS	VAR	VAR	7,382,130.	6,656,237.	725,893.
VI		VAIX	VIII	7,302,130.	0,000,207.	,23,033.
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Memphis Jewish Federation – Officers and Board of Directors 2010-2011

, Name		Avg. Hrs Per Week	Position	Base Salary	Deferred Compensation	Auto Allowance	Non-Taxable Benefits
	ommittee 10-11			•			
Jeffrey	Feld	37 75	Executive Director	145,722 64	5,243 88	4,200 00	20,685 59
Joel	Sklar	0 00	President	0 00	0 00	0 00	0 00
Sam	Chafetz	0 00	VP-FRD/Pres Elect	0 00	0 00	0 00	0 00
Rhonda	Feiler	0 00	VP-NA&A	0 00	0 00	0 00	0 00
Jonathan	Frisch	0 00	VP-Israel/Overseas	0 00	0 00	0 00	0 00
Larry	Graber	0 00	Past President	0 00	0 00	0 00	0 00
Michael	Greenberg	0 00	VP-Human Resources	0 00	0 00	0 00	0 00
Andy	Groveman	0 00	Appt-Past President	0 00	0 00	0 00	0 00
Lee	Harkavy	0 00	VP-Mgmt/Finance	0 00	0 00	0 00	0 00
Sheri	Lipman	0 00	Counsel	0 00	0 00	0 00	0 00
Anthony	Morrison	0 00	VP-Engagement	0 00	0 00	0 00	0 00
Scott	Richman	0.00	VP -CRC	0 00	0 00	0 00	0 00
Stacy	Sanderson	0 00	YAD General Chair	0 00	0 00	0 00	0 00
Dr Marc	Taub	0 00	YAD General Chair	0 00	0 00	0 00	0 00
Craig	Weiss	0 00	VP-Strategic Planning	0 00	0 00	0 00	0 00
Board 2010	-2011						
Lon	Alperin	. 0 00	Board Member	0 00	0 00	0 00	0 00
Rick	Baer	0 00	Board Member	0 00	0 00	0 00	0 00
Dr Scott	Baum	0 00	Board Member	0 00	0 00	0 00	0 00
Ron	Belz	0 00	Board Member	0 00	0 00	0 00	0.00
Mark	Bernsen	0 00	Past President	0 00	0 00	0 00	0 00
Marion	Bessoff	0 00	Board Member	0 00	0 00	0 00	0 00
Kara	Bierman	0 00	Board Member	0 00	0 00	0 00	0 00
Stanley	Bilsky	0 00	Board Member	0 00	0 00	0 00	0 00
Randon	Carvel	0 00	Board Member	0 00	0 00	0 00	0 00
Eliot	Cohen	0 00	Board Member	0 00	0 00	0 00	0 00
Dr Jay	Cohen	0 00	Board Member	0 00	0 00	0 00	0 00
Robert	Cohen	0 00	Board Member	0 00	0 00	0 00	0 00
David	Cooper	0 00	Board Member	0 00	0 00	0 00	0 00
Laune	Cooper	0 00	Past President	0 00	0 00	0.00	0 00
Pace	Cooper		Board Member	0 00	0 00	0 00	0 00
Michael	Danziger		Board Member	0 00	0 00	0 00	0 00
Rabbi Aaron	Feigenbaum		Young Israel	0 00	0 00	0 00	0 00
Rabbi Joel	Finkelstein		Anshei Sphard	0 00	0 00	0 00	0 00
Rabbi Shai	Finkelstein		Baron Hiorsch	0 00	0 00	0 00	0 00
Marlene	Gerson		Board Member	0 00	0 00	0 00	As of 1/30/2012 0 00

Memphis Jewish Federation – Officers and Board of Directors 2010-2011

Mempins	•						
, Name		Avg. Hrs Per Week	Position	Base Salary	Deferred Compensation	Auto Allowance	Non-Taxable Benefits
Rabbi Micah	Greenstein	0 00	Temple Israel	0 00	0 00	0 00	0 00
Jan	Groveman	0 00	Board Member	0 00	0 00	0 00	0 00
Alan	Harkavy	0 00	Board Member	0 00	0 00	0 00	0 00
Diane	Harkavy	0 00	Board Member	0 00	0 00	0 00	0 00
Iris	Harkavy	0 00	Board Member	0 00	0 00	0.00	0 00
Laura	Harkavy	0 00	Board Member	0 00	0 00	0.00	0 00
Ron	Hoffman	0 00	Board Member	0 00	0 00	0 00	0 00
Rabbi David	Julian		Or Chadash	0 00	0 00	0 00	0 00
Josh	Kahane		Board Member	0 00	0 00	0 00	0 00
Gary	Kaplan		Board Member	0 00	0 00	0 00	0 00
Michael D	Kaplan		Board Member	0 00	0 00	0 00	0 00
David	Katz	·	Board Member	0 00	0 00	0 00	0 00
Marty	Kelman		Board Member	0 00	0 00	0 00	0 00
Rabbi Levi	Klein		Chabad Lubavitch	0 00	0 00	0 00	0 00
Dr Stuart	Lazarov		Board Member	0 00	0 00	0 00	0 00
Dr Michael	Levinson		Special Appointment	0 00	0 00	0 00	0 00
Nancy	Levinson		Board Member	0 00	0 00	0 00	0 00
Barry	Lichterman		Board Member	0 00	0 00	0 00	0 00
Earl	Magdovitz		Board Member	0 00	0 00	0 00	0 00
Arthur	Malkın		Board Member	0 00	0 00	0 00	0 00
Tracey	Mendelson		Board Member	0 00	0 00	0 00	0 00
	Mintz			0 00	0 00	0 00	0 00
Stefanie			Board Member Board Member	0 00	0 00	0 00	0 00
Brooke	Moseley			0 00	0 00	0 00	0 00
Evan	Nahmias		Board Member			0 00	
Scott	Notowich		Board Member	0 00	0 00	0 00	0 00
Mary Lynn	Perl		Board Member		0 00		
Anne	Reef		Board Member	0 00	0 00	0 00	0 00
Jimmy	Ringel		Board Member	0 00	0 00	0 00	0 00
Nick	Ringel		Board Member	0 00	0 00	0 00	0 00
Nancy	Robinson Rossen		Board Member Board Member	0 00	0 00	0 00	0 00
Skip Cary	Rotter		Board Member	0 00	0 00	0 00	0 00
Judy	Royal		Board Member	0 00	0 00	0 00	0 00
Rabbi Aaron	Rubinstein		Beth Sholom	0 00	0 00	0 00	0 00
Harry	Samuels		Past President	0 00	0 00	0 00	. 0 00
Jill	Shanker		Board Member	0 00	0 00	0 00	0 00
Greg	Siskind		Board Member	0 00	0 00	****	As of 1/30/2012 0 00

Memphis Jewish Federation – Officers and Board of Directors 2010-2011

	•	Ave Her Bar			5.4		N <b>T</b>
Name	·	Avg. Hrs Per Week	Position	Base Salary	Deferred Compensation	Auto Allowance	Non-Taxable Benefits
Louise	Sklar	0 00	Past President	0 00	0 00	0 00	0 00
Brad	Somer	0 00	Board Member	0 00	0 00	0 00	0 00
Ken	Steinberg	0 00	Board Member	0 00	0 00	0 00	0 00
Scott	Vogel	0 00	Board Member	0 00	0 00	0 00	0 00
Kathy	Wexter	0 00	Board Member	0 00	0 00	0 00	0 00
Тпсіа	Woodman	0 00	Board Member	0 00	0 00	0 00	0 00

Board Member Ronald Belz	Board Member Jan Groveman Andy Groveman Jack Belz	Relationship Family Relationship Family Relationship Family Relationship
Laurie Cooper	Pace Cooper David Cooper	Family Relationship Family Relationship
Ronald Harkavy	Alan Harkavy Lee Harkavy Diane Harkavy Iris Harkavy Laura Harkavy	Family Relationship Family Relationship Family Relationship Family Relationship Family Relationship
Michael Levinson	Nancy Levinson Lauren Levinson	Family Relationship Family Relationship
Jerome Makowsky	Michael Greenberg	Family Relationship
Anthony Morrison	Leslie Epstein	Family Relationship
Scott Notowich	Stuart Lazarov	Family Relationship
Nick Ringel	Jimmy Ringel	Family Relationship
Joel Sklar	Louise Sklar Jerry Sklar	Family Relationship Family Relationship

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