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Return of Organization Exempt From Income Tax

2010

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2010 calendar year, or tax year beginning 7/01, 2010, and ending 6/30, 2011

B Check if applicable

- ☐ Address change
☐ Name change
☐ Initial return
☐ Terminated
☒ Amended return
☐ Application pending

Shands Jacksonville Medical Center, Inc.
 P.O. Box 100336
 Gainesville, FL 32610

D Employer Identification Number

59-2142859

E Telephone number

352 265-7962

G Gross receipts \$ 525,330,557.

F Name and address of principal officer

Same As C Above

H(a) Is this a group return for affiliates? ☐ Yes ☒ NoH(b) Are all affiliates included? ☐ Yes ☐ No

If 'No,' attach a list (see instructions)

I Tax-exempt status ☒ 501(c)(3) ☐ 501(c) () (insert no) ☐ 4947(a)(1) or ☐ 527J Website: <http://jax.shands.ufl.edu>

H(c) Group exemption number

K Form of organization ☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of Formation 1981

M State of legal domicile FL

Part I Summary

Activities & Governance	1	Briefly describe the organization's mission or most significant activities	The mission at Shands Jacksonville Medical Center, Inc. is to heal, to comfort and to educate. We dedicate our work to improving life through innovations in healthcare. Our commitment is to provide constant attention to the needs of our patients, community and each other.	
	2	Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets		
	3	Number of voting members of the governing body (Part VI, line 1a)	3	18
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	11
	5	Total number of individuals employed in calendar year 2010 (Part V, line 2a)	5	4,426
	6	Total number of volunteers (estimate if necessary)	6	1,011
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	779,790.
7b	Net unrelated business taxable income from Form 990-T, line 34	7b	-353,695.	
Revenue	8	Contributions and grants (Part VII, line 1)	Prior Year	Current Year
	9	Program service revenue (Part VIII, line 2g)	3,538,874.	4,117,869.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	500,801,707.	501,959,566.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8, 9c, 10c, and 11e)	5,585,869.	817,853.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	12,426,284.	16,629,543.
			522,352,734.	523,524,831.
	13	Grants and similar amounts (Part IX, column (A), lines 1-3)		
	14	Benefits paid to or for members (Part IX, column (A), line 4)		
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	230,718,178.	247,407,706.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)		
Expenses	b	Total fundraising expenses (Part IX, column (D), line 25)		
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)	277,429.	
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	275,238,584.	281,180,952.
	19	Revenue less expenses. Subtract line 18 from line 12	505,956,762.	528,588,658.
Net Assets or Fund Balances			16,395,972.	-5,063,827.
	20	Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21	Total liabilities (Part X, line 26)	453,092,447.	435,608,200.
	22	Net assets or fund balances. Subtract line 21 from line 20	252,827,250.	239,143,260.
		200,265,197.	196,464,940.	

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here  Signature of officer B-1-12 Date
 Michael Gleason Vice President
 Type or print name and title

Paid Preparer Use Only
 Print/Type preparer's name Preparer's signature Date
 Check ☐ if self-employed PTIN N/A
 Firm's name SHANDS TEACHING HOSPITALS & CLINICS, INC.
 Firm's address PO BOX 100336
 GAINESVILLE, FL 32610-0336
 Firm's EIN N/A
 Phone no 352 265-7962

May the IRS discuss this return with the preparer shown above? (see instructions)

☐ Yes ☒ No

BAA For Paperwork Reduction Act Notice, see the separate instructions.

TEEA0113L 12/21/10

Form 990 (2010)

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Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III

☒ X

1 Briefly describe the organization's mission:

See Schedule O2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If 'Yes,' describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If 'Yes,' describe these changes on Schedule O.

4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 379,599,460. including grants of \$) (Revenue \$ 502,777,419.)See Schedule O4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)Shands Jacksonville Medical Center is dedicating our work to improving education on health issues for the well being of the community.4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)Shands Jacksonville Medical Center, Inc is improving life through innovations in healthcare.

4d Other program services. (Describe in Schedule O.)

(Expenses \$ including grants of \$) (Revenue \$)4e Total program service expenses ▶ 379,599,460.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1 X	
2 Is the organization required to complete Schedule B, Schedule of Contributors? (see instructions)	2	X
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3	X
4 Section 501(c)(3) organizations Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4 X	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5	
6 Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	6	X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II	7 X	
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III	8	X
9 Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV	9	X
10 Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	10 X	
11 If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	11a X	
b Did the organization report an amount for investments— other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII	11b	X
c Did the organization report an amount for investments— program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11c	X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX	11d X	
e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11e X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11f	X
12a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, XII, and XIII	12a	X
b Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13	X
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If 'Yes,' complete Schedule F, Parts I and IV	14b	X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If 'Yes,' complete Schedule F, Parts II and IV	15	X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If 'Yes,' complete Schedule F, Parts III and IV	16	X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)	17	X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18	X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III	19	X
20 a Did the organization operate one or more hospitals? If 'Yes,' complete Schedule H	20 X	
b If 'Yes' to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b X	

Part IV Checklist of Required Schedules (continued)

	Yes	No
21 Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II		X
22 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III		X
23 Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If 'Yes,' complete Schedule J	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No,' go to line 25	X	
24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		X
24c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		X
24d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?		X
25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I		X
25b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I		X
26 Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II		X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If 'Yes,' complete Schedule L, Part III		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)		
28a A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV		X
28b A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV		X
28c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV		X
29 Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I		X
34 Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line 1	X	
35 Is any related organization a controlled entity within the meaning of section 512(b)(13)?	X	
a Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2 ☐ Yes ☒ No		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	X	

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Form 990 (2010)

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response to any question in this Part V ☐

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 283	
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b 17	
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c X	
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 4,426	
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions)	2b X	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a X	
b If 'Yes,' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O	3b X	
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? b If 'Yes,' enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts	4a	X
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	X
c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a	X
b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	
7 Organizations that may receive deductible contributions under section 170(c).		
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X
b If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7b	
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8822?	7c	X
d If 'Yes,' indicate the number of Forms 8822 filed during the year	7d	
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	X
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	X
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	
8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	
9 Sponsoring organizations maintaining donor advised funds.		
a Did the organization make any taxable distributions under section 4966?	9a	
b Did the organization make a distribution to a donor, donor advisor, or related person?	9b	
10 Section 501(c)(7) organizations. Enter		
a Initiation fees and capital contributions included on Part VIII, line 12	10a	
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	
11 Section 501(c)(12) organizations. Enter:		
a Gross income from members or shareholders	11a	
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b	
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year	12b	
13 Section 501(c)(29) qualified nonprofit health insurance issuers.		
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a	
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b	
c Enter the amount of reserves on hand	13c	
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a	X
b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O	14b	

Part VI Governance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI

**Section A. Governing Body and Management**

	Yes	No
1 a Enter the number of voting members of the governing body at the end of the tax year	18	
1 b Enter the number of voting members included in line 1a, above, who are independent	11	
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee or key employee?	X	
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		X
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? See. Sch O	X	
5 Did the organization become aware during the year of a significant diversion of the organization's assets? See Sch O	X	
6 Does the organization have members or stockholders?	X	
7 a Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? See Schedule O	X	
7 b Are any decisions of the governing body subject to approval by members, stockholders, or other persons?		X
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
a The governing body?	X	
b Each committee with authority to act on behalf of the governing body?	X	
9 Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10 a Does the organization have local chapters, branches, or affiliates?		X
b If 'Yes,' does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?		
11 a Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?		X
b Describe in Schedule O the process, if any, used by the organization to review this Form 990. See Schedule O		
12 a Does the organization have a written conflict of interest policy? If 'No,' go to line 13	X	
b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
c Does the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this is done See Schedule O	X	
13 Does the organization have a written whistleblower policy?	X	
14 Does the organization have a written document retention and destruction policy?	X	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official	X	
b Other officers of key employees of the organization See Schedule O	X	
If 'Yes' to line 15a or 15b, describe the process in Schedule O. (See instructions.)		
16 a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
b If 'Yes,' has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ None

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available Check all that apply.

☐ Own website ☐ Another's website ☒ Upon request

19 Describe in Schedule O whether (and if so, how) the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Schedule O

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization

▶ Patricia Rausch, Controller 655 West 8th Street Jacksonville FL 32209 904 244-8675

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

☒**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1 a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
See Schedule O										
(1) Robert C. Nuss Director	0	X						0.	403,266.	0.
(2) Harold O'Steen Director	1	X						0.	0.	0.
(3) Richard D. Danford, Jr. Director	1	X						0.	0.	0.
(4) J. Sample Magee, MD Director	1	X						0.	0.	0.
(5) L. Jerome Spates Director	1	X						0.	0.	0.
(6) David Guzick Chairman	1	X		X				0.	906,136.	0.
(7) David Vukich, MD Director	1	X						0.	371,166.	0.
(8) Timothy Goldfarb Chairman	1	X		X				0.	1,072,458.	41,089.
(9) W. A. McGriff Director	1	X						0.	0.	0.
(10) James R. Burkhart President	34	X		X				0.	634,460.	31,955.
(11) Linda Edwards Director	1	X						0.	182,314.	0.
(12) Samir Y Array Director	1	X						0.	243,442.	0.
(13) Ramon D. Bautista, MD Director	1	X						0.	176,882.	0.
(14) Christopher Williams, M Director	1	X						0.	376,959.	0.
(15) Theodore Bass, MD Director	1	X						0.	504,301.	0.
(16) Beth McCague Director	1	X						0.	0.	0.
(17) Lynn Pappas Director	1	X						0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (cont)

(A) Name and title	(B) Average hours per week (describe hours for related organizations in Sch O)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) Nat Glover Director	1	X						0.	0.	0.
(19) Sidney Gefen Director	1	X						0.	0.	0.
(20) Lawrence Dubow Director	1	X						0.	0.	0.
(21) Michael Gleason Treasurer	34			X				0.	231,384.	24,003.
(22) Charles E. Caniff Secretary	34			X				0.	257,441.	25,449.
(23) Jodi J Mansfield CFO	0						X	0.	781,652.	26,851.
(24) Greg Miller VP Hospital Operations	40				X			233,976.	0.	32,921.
(25) Leslie Ward VP Human Resources	40				X			0.	199,885.	23,366.
(26) Barbara Vernoski Director Ancilliary Services	40				X			160,514.	0.	18,909.
(27) Kelly Miles Director of Nursing	40				X			0.	224,456.	24,048.
(28) Jay L. Schauben Dir Posion Center	40					X		182,091.	0.	30,682.
(29) Penelope Thompson VP Public Affairs	40					X		174,120.	0.	23,074.
1 b Sub-total								394,490.	6,566,202.	248,591.
c Total from continuation sheets to Part VII, Section A								841,382.	0.	130,084.
d Total (add lines 1b and 1c)								1,235,872.	6,566,202.	378,675.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization **▶ 124**

3 Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? If 'Yes,' complete Schedule J for such individual

	Yes	No
3		X
4	X	
5		X

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If 'Yes' complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If 'Yes,' complete Schedule J for such person

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
COGENT HMG 5410 Maryland Way, Suite 300 Brentwood, TN 37027	Physician Management	4,182,076.
Morrison Management Specialists 5801 Peachtree Dunwoody Road Atlanta	Dietary Management	2,318,543.
PROPOCO 220 Germantoen Pike Suite 250 Plymouth Meeting, PA 19462	FACILITY MANAGEMENT	6,696,003.
Dialysis Clinic, Inc. 1633 Church St Nashville, TN 37203	Dialysis Services	2,738,664.
Crothall Laundry Services 12626 Hancock Rd Clermont, FL 34711	Laundry Services	2,391,401.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization **▶ 31**

Part VIII Statement of Revenue

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
CONTRIBUTIONS, GIFTS, GRANTS AND OTHER SIMILAR AMOUNTS	1 a Federated campaigns	1 a				
	b Membership dues	1 b				
	c Fundraising events	1 c				
	d Related organizations	1 d				
	e Government grants (contributions)	1 e 3,973,985.				
	f All other contributions, gifts, grants, and similar amounts not included above	1 f 143,884.				
	g Noncash contributions included in lns 1a-1f: \$					
	h Total. Add lines 1a-1f		4,117,869.			
PROGRAM SERVICE REVENUE	2 a Patient Service Revenue	Business Code 622000	501959566.	501959566.		
	b -----					
	c -----					
	d -----					
	e -----					
	f All other program service revenue					
	g Total. Add lines 2a-2f		501959566.			
	OTHER REVENUE	3 Investment income (including dividends, interest and other similar amounts)		2,131,422.	2,131,422.	
4 Income from investment of tax-exempt bond proceeds						
5 Royalties						
6 a Gross Rents		(i) Real 2,227,041.				
b Less rental expenses		456,271.				
c Rental income or (loss)		1,770,770.				
d Net rental income or (loss)			1,770,770.			1,770,770.
7 a Gross amount from sales of assets other than inventory		(i) Securities (ii) Other 35,886.				
b Less: cost or other basis and sales expenses		1,349,455.				
c Gain or (loss)		-1313569.				
d Net gain or (loss)			-1,313,569.	-1,313,569.		
8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18		a				
b Less direct expenses		b				
c Net income or (loss) from fundraising events						
9 a Gross income from gaming activities. See Part IV, line 19		a				
b Less direct expenses		b				
c Net income or (loss) from gaming activities						
10 a Gross sales of inventory, less returns and allowances		a				
b Less cost of goods sold	b					
c Net income or (loss) from sales of inventory						
Miscellaneous Revenue		Business Code				
11 a Other Misc Revenue	900099	14,858,773.		779,790.	14,078,983.	
b -----						
c -----						
d All other revenue						
e Total. Add lines 11a-11d		14,858,773.				
12 Total revenue. See instructions		523524831.	502777419.	779,790.	15,849,753.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21				
2 Grants and other assistance to individuals in the U.S. See Part IV, line 22				
3 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	3,146,700.	0.	3,146,700.	0.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7 Other salaries and wages	192,221,039.	157,056,045.	34,990,524.	174,470.
8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	9,009,785.	7,361,531.	1,639,768.	8,486.
9 Other employee benefits	28,843,313.	23,608,472.	5,164,123.	70,718.
10 Payroll taxes	14,186,869.	11,507,949.	2,665,654.	13,266.
11 Fees for services (non-employees):				
a Management				
b Legal	1,276,713.		1,276,713.	
c Accounting	408,740.		408,740.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other	105,375,258.	71,601,319.	33,772,861.	1,078.
12 Advertising and promotion				
13 Office expenses	97,406,634.	84,472,227.	12,926,209.	8,198.
14 Information technology	7,305,400.		7,305,400.	
15 Royalties				
16 Occupancy	28,803,853.	17,190,547.	11,612,093.	1,213.
17 Travel	477,790.	269,305.	208,485.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	134,574.	84,050.	50,524.	
20 Interest	3,333,856.	909,259.	2,424,597.	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	20,308,197.	5,538,756.	14,769,441.	
23 Insurance	10,987,469.		10,987,469.	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24f. If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O.)				
a ACHA ASSESSMENT	5,362,471.		5,362,471.	
b Rounding	-3.		-3.	
c				
d				
e				
f All other expenses				
25 Total functional expenses. Add lines 1 through 24f	528,588,658.	379,599,460.	148,711,769.	277,429.
26 Joint costs. Check here ☐ if following SOP 98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

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Form 990 (2010)

Part X Balance Sheet

		(A) Beginning of year		(B) End of year	
ASSETS	1 Cash — non-interest-bearing	16,118,050.	1	4,849,218.	
	2 Savings and temporary cash investments	108,786,812.	2	104,545,921.	
	3 Pledges and grants receivable, net	6,562,479.	3	8,486,569.	
	4 Accounts receivable, net	67,475,675.	4	68,423,802.	
	5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5		
	6 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)		6		
	7 Notes and loans receivable, net		7		
	8 Inventories for sale or use	8,606,238.	8	9,428,984.	
	9 Prepaid expenses and deferred charges	1,190,828.	9	1,316,008.	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 432,906,529.			
	b Less: accumulated depreciation	10b 296,900,169.	146,970,559.	10c	136,006,360.
	11 Investments — publicly traded securities	18,875,000.	11	22,960,255.	
	12 Investments — other securities. See Part IV, line 11		12		
	13 Investments — program-related. See Part IV, line 11	146.	13		
	14 Intangible assets	2,182,228.	14	1,940,636.	
	15 Other assets. See Part IV, line 11	76,324,432.	15	77,650,447.	
16 Total assets. Add lines 1 through 15 (must equal line 34)	453,092,447.	16	435,608,200.		
LIABILITIES	17 Accounts payable and accrued expenses	99,837,360.	17	93,729,740.	
	18 Grants payable		18		
	19 Deferred revenue		19		
	20 Tax-exempt bond liabilities	69,741,279.	20	67,233,907.	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21		
	22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22		
	23 Secured mortgages and notes payable to unrelated third parties.		23		
	24 Unsecured notes and loans payable to unrelated third parties		24		
	25 Other liabilities. Complete Part X of Schedule D	83,248,611.	25	78,179,613.	
	26 Total liabilities. Add lines 17 through 25	252,827,250.	26	239,143,260.	
NET ASSETS OR FUND BALANCES	Organizations that follow SFAS 117, check here ☒ and complete lines 27 through 29 and lines 33 and 34.				
	27 Unrestricted net assets	198,950,159.	27	195,149,902.	
	28 Temporarily restricted net assets	1,315,038.	28	1,315,038.	
	29 Permanently restricted net assets		29		
	Organizations that do not follow SFAS 117, check here ☐ and complete lines 30 through 34.				
	30 Capital stock or trust principal, or current funds		30		
	31 Paid-in or capital surplus, or land, building, or equipment fund		31		
	32 Retained earnings, endowment, accumulated income, or other funds		32		
	33 Total net assets or fund balances	200,265,197.	33	196,464,940.	
	34 Total liabilities and net assets/fund balances	453,092,447.	34	435,608,200.	

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Form 990 (2010)

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	523,524,831.
2	Total expenses (must equal Part IX, column (A), line 25)	2	528,588,658.
3	Revenue less expenses Subtract line 2 from line 1	3	-5,063,827.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	200,265,197.
5	Other changes in net assets or fund balances (explain in Schedule O) See Schedule O	5	1,263,570.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	196,464,940.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

☐

- 1 Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other _____
If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O
- 2a Were the organization's financial statements compiled or reviewed by an independent accountant?
- b Were the organization's financial statements audited by an independent accountant?
- c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
- d If 'Yes' to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both:
☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis
- 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

	Yes	No
2a		X
2b	X	
2c	X	
3a	X	
3b	X	

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Form 990 (2010)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization

Shands Jacksonville Medical Center, Inc.

Employer identification number

59-2142859

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is. (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention of churches or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E.)
- 3 ☒ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 ☐ An organization that normally receives (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions – subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h.
- a ☐ Type I b ☐ Type II c ☐ Type III – Functionally integrated d ☐ Type III – Other
- e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).**
- f ☐ If the organization received a written determination from the IRS that is a Type I, Type II or Type III supporting organization, check this box.
- g ☐ Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

- (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?
- (ii) A family member of a person described in (i) above?
- (iii) A 35% controlled entity of a person described in (i) or (ii) above?

	Yes	No
11 g (i)		
11 g (ii)		
11 g (iii)		

h Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization in column (i) listed in your governing document?		(v) Did you notify the organization in column (i) of your support?		(vi) Is the organization in column (i) organized in the U.S.?		(vii) Amount of support
			Yes	No	Yes	No	Yes	No	
(A)									
(B)									
(C)									
(D)									
(E)									
Total									

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2010

Part III Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include 'unusual grants'.)						
2 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ▶ ☐						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2010 (line 6, column (f) divided by line 11, column (f))	14	%
15 Public support percentage from 2009 Schedule A, Part II, line 14	15	%
16a 33-1/3% support test – 2010. If the organization did not check the box on line 13, and the line 14 is 33-1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization. ▶ ☐		
b 33-1/3% support test – 2009. If the organization did not check a box on line 13 or 16a, and line 15 is 33-1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization. ▶ ☐		
17a 10%-facts-and-circumstances test – 2010. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the 'facts-and-circumstances' test, check this box and stop here. Explain in Part IV how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization. ▶ ☐		
b 10%-facts-and-circumstances test – 2009. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the 'facts-and-circumstances' test, check this box and stop here. Explain in Part IV how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization. ▶ ☐		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions. ▶ ☐		

BAA

Schedule A (Form 990 or 990-EZ) 2010

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal yr beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions and membership fees received (Do not include any 'unusual grants'.)						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal yr beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lns 9, 10c, 11, and 12.)						

14 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐**Section C. Computation of Public Support Percentage**

15 Public support percentage for 2010 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2009 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2010 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2009 Schedule A, Part III, line 17	18	%

19a **33-1/3% support tests – 2010.** If the organization did not check the box on line 14, and line 15 is more than 33-1/3%, and line 17 is not more than 33-1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐b **33-1/3% support tests – 2009.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33-1/3%, and line 18 is not more than 33-1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

SCHEDULE C
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► **Complete if the organization is described below.**

► **Attach to Form 990 or Form 990-EZ. ► See separate instructions.**

OMB No 1545-0047

2010

Open to Public Inspection

If the organization answered 'Yes,' to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered 'Yes,' to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered 'Yes,' to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35a (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of organization

Employer identification number

Shands Jacksonville Medical Center, Inc.

59-2142859

Part I Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV
- 2 Political expenditures ► \$
- 3 Volunteer hours

Part II Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ► \$ 0.
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ► \$ 0.
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No
- 4a Was a correction made? ☐ Yes ☐ No
- b If 'Yes,' describe in Part IV

Part III Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ► \$
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ► \$
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ► \$
- 4 Did the filing organization file Form 1120-POL for this year? ☐ Yes ☐ No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

Part I A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check ☒ if the filing organization belongs to an affiliated group
- B** Check ☐ if the filing organization checked box A and 'limited control' provisions apply

Limits on Lobbying Expenditures (The term 'expenditures' means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1 a Total lobbying expenditures to influence public opinion (grass roots lobbying)															
b Total lobbying expenditures to influence a legislative body (direct lobbying)			649,846.												
c Total lobbying expenditures (add lines 1a and 1b)		0.	649,846.												
d Other exempt purpose expenditures			372,814,599.												
e Total exempt purpose expenditures (add lines 1c and 1d)		0.	373,464,445.												
f Lobbying nontaxable amount Enter the amount from the following table in both columns			1,000,000.												
<table border="1"> <thead> <tr> <th>If the amount on line 1e, column (a) or (b) is</th> <th>The lobbying nontaxable amount is</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>	If the amount on line 1e, column (a) or (b) is	The lobbying nontaxable amount is	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000.			
If the amount on line 1e, column (a) or (b) is	The lobbying nontaxable amount is														
Not over \$500,000	20% of the amount on line 1e														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000														
Over \$17,000,000	\$1,000,000.														
g Grassroots nontaxable amount (enter 25% of line 1f)		0.	250,000.												
h Subtract line 1g from line 1a. If zero or less, enter -0-		0.													
i Subtract line 1f from line 1c. If zero or less, enter -0-		0.													
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?			☐ Yes ☐ No												

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) Total
2 a Lobbying non-taxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.
b Lobbying ceiling amount (150% of line 2a, column (e))					6,000,000.
c Total lobbying expenditures			618,495.	649,846.	1,268,341.
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.
f Grassroots lobbying expenditures			618,495.	649,846.	1,268,341.

BAA

Schedule C (Form 990 or 990-EZ) 2010

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a Volunteers?			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c Media advertisements?			
d Mailings to members, legislators, or the public?			
e Publications, or published or broadcast statements?			
f Grants to other organizations for lobbying purposes?			
g Direct contact with legislators, their staffs, government officials, or a legislative body?			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i Other activities? If 'Yes,' describe in Part IV See Part IV			
j Total Add lines 1c through 1i			
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b If 'Yes,' enter the amount of any tax incurred under section 4912			
c If 'Yes,' enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?		
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?		
3 Did the organization agree to carryover lobbying and political expenditures from the prior year?		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered 'No' OR if Part III-A, line 3 is answered 'Yes.'

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5, and Part II-B, line 1i. Also, complete this part for any additional information.

Part II-B, Line 1i - Other Activities Description

Other Lobbying Activities

Part IV Supplemental Information (continued)

**SCHEDULE D
(Form 990)**

Department of the Treasury
Internal Revenue Service

Name of the organization

Supplemental Financial Statements

- ▶ Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 6, 7, 8, 9, 10, 11, or 12.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Employer identification number

Shands Jacksonville Medical Center, Inc.

59-2142859

Part II Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered 'Yes' to Form 990, Part IV, line 6

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No		
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No		

Part III Conservation Easements. Complete if the organization answered 'Yes' to Form 990, Part IV, line 7

1 Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e.g., recreation or education)	☐ Preservation of an historically important land area
☒ Protection of natural habitat	☐ Preservation of a certified historic structure
☐ Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶

4 Number of states where property subject to conservation easement is located ▶

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☒ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☒ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part IV Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered 'Yes' to Form 990, Part IV, line 8.

1 a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ▶ \$

(ii) Assets included in Form 990, Part X ▶ \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenues included in Form 990, Part VIII, line 1 ▶ \$

b Assets included in Form 990, Part X ▶ \$

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a ☐ Public exhibition

d ☐ Loan or exchange programs

b ☐ Scholarly research

e ☐ Other _____

c ☐ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if organization answered 'Yes' to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian, or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If 'Yes,' explain the arrangement in Part XIV and complete the following table

c Beginning balance

d Additions during the year

e Distributions during the year

f Ending balance

	Amount
1 c	
1 d	
1 e	
1 f	

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If 'Yes,' explain the arrangement in Part XIV

Part V Endowment Funds. Complete if the organization answered 'Yes' to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	18,875,000.	18,250,000.	18,250,000.		
b Contributions	625,000.	675,000.			
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance	19,500,000.	18,875,000.	18,250,000.		

2 Provide the estimated percentage of the year end balance held as

a Board designated or quasi-endowment ▶ 100.00 %

b Permanent endowment ▶ %

c Term endowment ▶ %

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

(ii) related organizations

	Yes	No
3a(i)		X
3a(ii)		X
3b		

b If 'Yes' to 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIV the intended uses of the organization's endowment funds See Part XIV

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		4,541,933.		4,541,933.
b Buildings		226,829,505.	131,894,436.	94,935,069.
c Leasehold improvements				
d Equipment		201,535,091.	165,005,733.	36,529,358.
e Other				
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))				136,006,360.

BAA

Schedule D (Form 990) 2010

Part VIII Investments—Other Securities. See Form 990, Part X, line 12. N/A

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A) -----		
(B) -----		
(C) -----		
(D) -----		
(E) -----		
(F) -----		
(G) -----		
(H) -----		
(I) -----		
Total. (Column (b) must equal Form 990 Part X, column (B) line 12)		

Part VIII Investments—Program Related. (See Form 990, Part X, line 13) N/A

(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, column (B) line 13)		

Part IX Other Assets. (See Form 990, Part X, line 15)

(a) Description	(b) Book value
(1) Deposits and Other	2,847,871.
(2) Due From Affiliates	63,275,033.
(3) Investment Subsidiaries/ Other	11,527,545.
(4) Rounding	-2.
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, column (B), line 15)	77,650,447.

Part IX Other Liabilities. (See Form 990, Part X, line 25)

(a) Description of liability	(b) Amount
(1) Federal income taxes	
(2) 3rd Party Settlement	22,989,069.
(3) Capital Lease	827,992.
(4) Notes Payable to STHC	41,635,433.
(5) Other Expenses	6,630,183.
(6) Other Liabilities	4,934,415.
(7) Patient Refunds	1,162,519.
(8) Rounding	2.
(9)	
(10)	
(11)	
Total. (Column (b) must equal Form 990, Part X, column (B) line 25)	78,179,613.

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740)

Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements

N/A

- 1 Total revenue (Form 990, Part VIII, column (A), line 12)
- 2 Total expenses (Form 990, Part IX, column (A), line 25)
- 3 Excess or (deficit) for the year Subtract line 2 from line 1
- 4 Net unrealized gains (losses) on investments
- 5 Donated services and use of facilities
- 6 Investment expenses
- 7 Prior period adjustments
- 8 Other (Describe in Part XIV)
- 9 Total adjustments (net) Add lines 4 through 8
- 10 Excess or (deficit) for the year per audited financial statements Combine lines 3 and 9

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return N/A

- 1 Total revenue, gains, and other support per audited financial statements
- 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12
 - a Net unrealized gains on investments
 - b Donated services and use of facilities
 - c Recoveries of prior year grants
 - d Other (Describe in Part XIV)
- 3 Subtract line 2e from line 1
- 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1
 - a Investment expenses not included on Form 990, Part VIII, line 7b
 - b Other (Describe in Part XIV)
- 5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)

	1
2a	
2b	
2c	
2d	
2e	
3	
4a	
4b	
4c	
5	

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return N/A

- 1 Total expenses and losses per audited financial statements
- 2 Amounts included on line 1 but not on Form 990, Part IX, line 25
 - a Donated services and use of facilities
 - b Prior year adjustments
 - c Other losses
 - d Other (Describe in Part XIV)
- 3 Subtract line 2e from line 1
- 4 Amounts included on Form 990, Part IX, line 25, but not on line 1:
 - a Investment expenses not included on Form 990, Part VIII, line 7b
 - b Other (Describe in Part XIV.)
- 5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

	1
2a	
2b	
2c	
2d	
2e	
3	
4a	
4b	
4c	
5	

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4; Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

Part V, Line 4 - Intended Uses Of Endowment Fund

The Board designated funds are for clinical support, education, research, other health programs and strategic capital expenditures.

Part XIV Supplemental Information (continued)

SCHEDULE H
(Form 990)

Department of the Treasury
Internal Revenue Service

Hospitals

- Complete if the organization answered 'Yes' to Form 990, Part IV, question 20.
► Attach to Form 990.
► See separate instructions.

OMB No 1545-0047

2010



Name of the organization

Shands Jacksonville Medical Center, Inc.

Employer identification number

59-2142859

Part II Financial Assistance and Certain Other Community Benefits at Cost

- 1a** Did the organization have a charity care policy? If 'No,' skip to question 6a
b If 'Yes,' was it a written policy?
- 2** If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to the various hospital facilities during the tax year
☐ Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities
☐ Generally tailored to individual hospital facilities
- 3** Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year
a Did the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care to low income individuals? If 'Yes,' indicate which of the following was the FPG family income limit for eligibility for free care
☐ 100% ☐ 150% ☐ 200% ☒ Other 400.0 %
b Did the organization use FPG to determine eligibility for providing discounted care to low income individuals? If 'Yes,' indicate which of the following was the family income limit for eligibility for discounted care
☐ 200% ☐ 250% ☐ 300% ☐ 350% ☒ 400% ☐ Other _____ %
c If the organization did not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care
- 4** Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the 'medically indigent'?
- 5a** Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?
b If 'Yes,' did the organization's financial assistance expenses exceed the budgeted amount?
c If 'Yes' to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?
- 6a** Did the organization prepare a community benefit report during the tax year?
b If 'Yes,' did the organization make it available to the public?

	Yes	No
1a	X	
1b	X	
2		
3a	X	
3b	X	
3c		
4		X
5a	X	
5b		X
5c		
6a	X	
6b	X	

Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.

7 Financial Assistance and Certain Other Community Benefits at Cost

Financial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
a Financial assistance at cost (from Worksheets 1 and 2)			50,461,151.	23,775,594.	26,685,557.	5.05
b Unreimbursed Medicaid (from Worksheet 3, column a)						
c Unreimbursed costs — other means-tested government programs (from Worksheet 3, column b)						
d Total Financial Assistance and Means-Tested Government Programs	0	0	50,461,151.	23,775,594.	26,685,557.	5.05
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4)			2,023,742.		2,023,742.	0.38
f Health professions education (from Worksheet 5)			40,121,222.	19,367,850.	20,753,372.	3.93
g Subsidized health services (from Worksheet 6)						
h Research (from Worksheet 7)						
i Cash and in-kind contributions to community groups (from Worksheet 8)						
j Total. Other Benefits	0	0	42,144,964.	19,367,850.	22,777,114.	4.31
k Total. Add line 7d and 7j	0	0	92,606,115.	43,143,444.	49,462,671.	9.36

Part III Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing						
2 Economic development						
3 Community support						
4 Environmental improvements						
5 Leadership development and training for community members						
6 Coalition building						
7 Community health improvement advocacy						
8 Workforce development						
9 Other						
10 Total	0	0	0.	0.	0.	0.

Part IIII Bad Debt, Medicare, & Collection Practices

Section A. Bad Debt Expense

1 Does the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?

2 Enter the amount of the organization's bad debt expense (at cost)

3 Enter the estimated amount of the organization's bad debt expense (at cost) attributable to patients eligible under the organization's financial assistance policy

4 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense. In addition, describe the costing methodology used in determining the amounts reported on lines 2 and 3, and rationale for including a portion of bad debt amounts as community benefit

	Yes	No
1	X	
2		
3		
5		
6		
7		
9a	X	
9b	X	

Section B. Medicare

5 Enter total revenue received from Medicare (including DSH and IME)

6 Enter Medicare allowable costs of care relating to payments on line 5

7 Subtract line 6 from line 5. This is the surplus (or shortfall)

8 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used:

☐ Cost accounting system

☐ Cost to charge ratio

☐ Other

Section C. Collection Practices

9a Did the organization have a written debt collection policy during the tax year?

b If 'Yes,' did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI

Part IV Management Companies and Joint Ventures

	(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					

Part V Facility Information (continued)

Copy 1 of 1

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

Name of Hospital Facility: Shands Jacksonville Med CenterLine Number of Hospital Facility (from Schedule H, Part V, Section A): 1

	Yes	No
Community Health Needs Assessment (Lines 1 through 7 are optional for 2010)		
1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs Assessment)? If 'No,' skip to line 8 If 'Yes,' indicate what the Needs Assessment describes (check all that apply):	1	
a ☐ A definition of the community served by the hospital facility		
b ☐ Demographics of the community		
c ☐ Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d ☐ How data was obtained		
e ☐ The health needs of the community		
f ☐ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g ☐ The process for identifying and prioritizing community health needs and services to meet the community health needs		
h ☐ The process for consulting with persons representing the community's interests		
i ☐ Information gaps that limit the hospital facility's ability to assess all of the community's health needs		
j ☐ Other (describe in Part VI)		
2 Indicate the tax year the hospital facility last conducted a Needs Assessment _____		
3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If 'Yes,' describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	3	
4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If 'Yes,' list the other hospital facilities in Part VI	4	
5 Did the hospital facility make its Needs Assessment widely available to the public? If 'Yes,' indicate how the Needs Assessment was made widely available (check all that apply):	5	
a ☐ Hospital facility's website		
b ☐ Available upon request from the hospital facility		
c ☐ Other (describe in Part VI)		
6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply):		
a ☐ Adoption of an implementation strategy to address the health needs of the hospital facility's community		
b ☐ Execution of the implementation strategy		
c ☐ Participation in the development of a community-wide community benefit plan		
d ☐ Participation in the execution of a community-wide community benefit plan		
e ☐ Inclusion of a community benefit section in operational plans		
f ☐ Adoption of a budget for provision of services that address the needs identified in the Needs Assessment		
g ☐ Prioritization of health needs in its community		
h ☐ Prioritization of services that the hospital facility will undertake to meet health needs in its community		
i ☐ Other (describe in Part VI)		
7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If 'No,' explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7	
Financial Assistance Policy		
Did the hospital facility have in place during the tax year a written financial assistance policy that:		
8 Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	8	
9 Used federal poverty guidelines (FPG) to determine eligibility for providing free care to low income individuals? If 'Yes,' indicate the FPG family income limit for eligibility for free care _____%	9	

Part V Facility Information (continued)

Shands Jacksonville Med Center Copy

1 of 1

	Yes	No
10 Used FPG to determine eligibility for providing <i>discounted</i> care to low income individuals? If 'Yes,' indicate the FPG family income limit for eligibility for discounted care _____ %	10	
11 Explained the basis for calculating amounts charged to patients? If 'Yes,' indicate the factors used in determining such amounts (check all that apply)	11	
a ☐ Income level		
b ☐ Asset level		
c ☐ Medical indigency		
d ☐ Insurance status		
e ☐ Uninsured discount		
f ☐ Medicaid/Medicare		
g ☐ State regulation		
h ☐ Other (describe in Part VI)		
12 Explained the method for applying for financial assistance?	12	
13 Included measures to publicize the policy within the community serviced by the hospital facility? If 'Yes,' indicate how the hospital facility publicized the policy (check all that apply)	13	
a ☐ The policy was posted on the hospital facility's website		
b ☐ The policy was attached to billing invoices		
c ☐ The policy was posted in the hospital facility's emergency rooms or waiting rooms		
d ☐ The policy was posted in the hospital facility's admissions offices		
e ☐ The policy was provided, in writing, to patients on admission to the hospital facility		
f ☐ The policy was available on request		
g ☐ Other (describe in Part VI)		

Billing and Collections

14 Did the hospital have in place during the tax year a separate billing and collections policy, or a written financial assistance policy that explained actions the hospital facility may take upon non-payment?	14	
15 Check all of the following collection actions against a patient that were permitted under the hospital facility's policies at any time during the tax year:		
a ☐ Reporting to credit agency		
b ☐ Lawsuits		
c ☐ Liens on residences		
d ☐ Body attachments		
e ☐ Other actions (describe in Part VI)		
16 Did the hospital facility engage in or authorize a third party to perform any of the following collection actions during the tax year? If 'Yes,' check all collection actions in which the hospital facility or a third party engaged (check all that apply)	16	
a ☐ Reporting to credit agency		
b ☐ Lawsuits		
c ☐ Liens on residences		
d ☐ Body attachments		
e ☐ Other actions (describe in Part VI)		
17 Indicate which actions the hospital facility took before initiating any of the collection actions checked in line 16 (check all that apply)		
a ☐ Notified patients of the financial assistance policy on admission		
b ☐ Notified patients of the financial assistance policy prior to discharge		
c ☐ Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills		
d ☐ Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance		
e ☐ Other (describe in Part VI)		

BAA

Schedule H (Form 990) 2010

Part V Facility Information (continued)

Shands Jacksonville Med Center Copy 1 of 1

Policy Relating to Emergency Medical Care

- 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?

If 'No,' indicate the reasons why (check all that apply)

- a ☐ The hospital facility did not provide care for any emergency medical conditions
- b ☐ The hospital facility did not have a policy relating to emergency medical care
- c ☐ The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)
- d ☐ Other (describe in Part VI)

	Yes	No
18		

Charges for Medical Care

- 19 Indicate how the hospital facility determined the amounts billed to individuals who did not have insurance covering emergency or other medically necessary care (check all that apply)

- a ☐ The hospital facility used the lowest negotiated commercial insurance rate for those services at the hospital facility
- b ☐ The hospital facility used the average of the three lowest negotiated commercial insurance rates for those services at the hospital facility
- c ☐ The hospital facility used the Medicare rate for those services
- d ☐ Other (describe in Part VI)

- 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?

If 'Yes,' explain in Part VI

20		

- 21 Did the hospital facility charge any of its patients an amount equal to the gross charge for any service provided to that patient?

If 'Yes,' explain in Part VI

21		
----	--	--

Schedule H (Form 990) 2010

Part VII Supplemental Information

Complete this part to provide the following information

- 1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 5, and 9b, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21
- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- 3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc)
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Part V, Line 17e - Other Actions Taken Before Any Collection Actions

The patient gets a final notice statement indicating the account may be subject to collection activity 30 days prior to being transferred to a collection agency.

Part V, Line 19d - Other Billing Determination of Individuals Without Insurance

The patients are billed standard gross charges until their financial status can be clarified.

Part V, Line 21 - Charge Patients Amount Equal Gross Charge for Services

The patients are billed standard gross charges until their financial status can be clarified.

SCHEDULE J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

- Complete if the organization answered 'Yes' to Form 990, Part IV, line 23.
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2010

Open to Public
Inspection

Name of the organization

Shands Jacksonville Medical Center, Inc.

Employer identification number

59-2142859

Part III Questions Regarding Compensation

- 1 a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items

- | | |
|--|--|
| ☐ First-class or charter travel | ☐ Housing allowance or residence for personal use |
| ☐ Travel for companions | ☐ Payments for business use of personal residence |
| ☐ Tax indemnification and gross-up payments | ☐ Health or social club dues or initiation fees |
| ☐ Discretionary spending account | ☐ Personal services (e.g., maid, chauffeur, chef) |

- b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain

- 2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

- 3** Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply

- | | |
|--|--|
| ☐ Compensation committee | ☐ Written employment contract |
| ☐ Independent compensation consultant | ☐ Compensation survey or study |
| ☐ Form 990 of other organizations | ☐ Approval by the board or compensation committee |

- 4** During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization.

- a** Receive a severance payment or change-of-control payment from the organization or a related organization?

- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?

- c** Participate in, or receive payment from, an equity-based compensation arrangement?

If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III **Part III**

Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.

- 5** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of

- a** The organization?

- b** Any related organization?

If 'Yes' to line 5a or 5b, describe in Part III

- 6** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of

- a** The organization?

- b** Any related organization?

If 'Yes' to line 6a or 6b, describe in Part III

- 7** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If 'Yes,' describe in Part III

- 8** Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If 'Yes,' describe in Part III

- 9** If 'Yes' to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1 a		
1 b		
2		
3		
4 a	X	
4 b		X
4 c		X
5 a		X
5 b		X
6 a		X
6 b		X
7		X
8		X
9		

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2010

Part III Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
	(i) Base compensation	(ii) Bonus and incentive compensation	(iii) Other reportable compensation				
1 Robert C. Nuss	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 391,340.	2,000.	9,926.	0.	0.	0.	403,266.	0.
2 David Guzik	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 710,835.	185,294.	10,007.	0.	0.	0.	906,136.	0.
3 Michael Gleaso	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 189,650.	19,430.	22,304.	0.	6,188.	17,815.	255,387.	0.
4 David Vukich,	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 360,589.	2,000.	8,577.	0.	0.	0.	371,166.	0.
5 Timothy Goldfa	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 710,341.	362,117.	0.	0.	9,747.	31,342.	1,113,547.	0.
6 Charles E. Can	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 227,150.	23,050.	7,241.	0.	6,904.	18,545.	282,890.	0.
7 James R. Burkh	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 403,950.	51,238.	179,272.	0.	7,350.	24,605.	666,415.	0.
8 Linda Edwards	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 178,434.	0.	3,880.	0.	0.	0.	182,314.	0.
9 Samir Y Array	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 198,430.	33,855.	11,157.	0.	0.	0.	243,442.	0.
10 Ramon D Bautis	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 177,283.	0.	-401.	0.	0.	0.	176,882.	0.
11 Christopher Wi	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 373,217.	0.	3,742.	0.	0.	0.	376,959.	0.
12 Theodore Bass,	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 492,867.	2,000.	9,434.	0.	0.	0.	504,301.	0.
13 Jodi J Mansfie	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 491,300.	0.	290,352.	0.	0.	26,851.	808,503.	0.
14 Greg Miller	(i) 0.	(ii) 14,678.	(iii) 26,448.	12,262.	20,659.	266,897.	0.
(ii) 0.	0.	0.	0.	0.	0.	0.	0.
15 Leslie Ward	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 180,900.	13,898.	5,087.	0.	6,089.	17,277.	223,251.	0.
16 Barbara Vernos	(i) 0.	(ii) 9,681.	(iii) 523.	8,399.	10,510.	179,423.	0.
(ii) 0.	0.	0.	0.	0.	0.	0.	0.

TEEA4102L 11/15/10

Schedule J (Form 990) 2010

BAA

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Part I, Line 4 - Received Severance, Supplemental NO Retirement, Equity-Based Compensation

Jodi Mansfield was a former director. The compensation of \$808,503 was severance pay received.

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Area with horizontal dashed lines for supplemental information.

Continuation Sheet for Schedule J (Form 990)

2010

Continuation Page 1 of 1

Name of the organization

Shands Jacksonville Medical Center, Inc.

Employer identification number

59-2142859

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
Kelly Miles	(i)	0	0	0	0	0	0	0
	(ii)	201,550	15,413	7,493	6,221	17,827	248,504	0
Jay L. Schauben	(i)	164,274	7,403	10,414	9,780	20,902	212,773	0
	(ii)	0	0	0	0	0	0	0
Penelope Thompson	(i)	142,800	10,868	20,452	9,177	13,897	197,194	0
	(ii)	0	0	0	0	0	0	0
Michelle Worley	(i)	171,344	0	-2,081	5,643	18,635	193,541	0
	(ii)	0	0	0	0	0	0	0
David Musgrave	(i)	149,402	9,652	-3,581	8,350	17,657	181,480	0
	(ii)	0	0	0	0	0	0	0
Ronald Charlton	(i)	156,713	0	3,722	8,548	17,495	186,478	0
	(ii)	0	0	0	0	0	0	0
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

TEEA4201L 02/08/11

Schedule J Cont (Form 990) 2010

SCHEDULE J
(Form 990)Department of the Treasury
Internal Revenue Service**Compensation Information**For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

- Complete if the organization answered 'Yes' to Form 990, Part IV, line 23.
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2010Open to Public
Inspection

Name of the organization

Shands Jacksonville Medical Center, Inc.

Employer identification number

59-2142859

Part III Questions Regarding Compensation

1 a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items

- | | |
|--|--|
| ☐ First-class or charter travel | ☐ Housing allowance or residence for personal use |
| ☐ Travel for companions | ☐ Payments for business use of personal residence |
| ☐ Tax indemnification and gross-up payments | ☐ Health or social club dues or initiation fees |
| ☐ Discretionary spending account | ☐ Personal services (e.g., maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply.

- | | |
|--|--|
| ☐ Compensation committee | ☐ Written employment contract |
| ☐ Independent compensation consultant | ☐ Compensation survey or study |
| ☐ Form 990 of other organizations | ☐ Approval by the board or compensation committee |

4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization

a Receive a severance payment or change-of-control payment from the organization or a related organization?

b Participate in, or receive payment from, a supplemental nonqualified retirement plan?

c Participate in, or receive payment from, an equity-based compensation arrangement?

If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. **Part III**

Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.

5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of

a The organization?

b Any related organization?

If 'Yes' to line 5a or 5b, describe in Part III

6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of

a The organization?

b Any related organization?

If 'Yes' to line 6a or 6b, describe in Part III

7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If 'Yes,' describe in Part III

8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If 'Yes,' describe in Part III

9 If 'Yes' to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1 a		
1 b		
2		
3		
4 a	X	
4 b		X
4 c		X
5 a		X
5 b		X
6 a		X
6 b		X
7		X
8		X
9		

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2010

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
	(i) Base compensation	(ii) Bonus and incentive compensation	(iii) Other reportable compensation				
1 Robert C. Nuss	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 391,340.	2,000.	9,926.	0.	0.	0.	403,266.	0.
2 David Guzik	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 710,835.	185,294.	10,007.	0.	0.	0.	906,136.	0.
3 Michael Gleaso	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 189,650.	19,430.	22,304.	0.	6,188.	17,815.	255,387.	0.
4 David Vukich,	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 360,589.	2,000.	8,577.	0.	0.	0.	371,166.	0.
5 Timothy Goldfa	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 710,341.	362,117.	0.	0.	9,747.	31,342.	1,113,547.	0.
6 Charles E. Can	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 227,150.	23,050.	7,241.	0.	6,904.	18,545.	282,890.	0.
7 James R. Burkh	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 403,950.	51,238.	179,272.	0.	7,350.	24,605.	666,415.	0.
8 Linda Edwards	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 178,434.	0.	3,880.	0.	0.	0.	182,314.	0.
9 Samir Y Array	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 198,430.	33,855.	11,157.	0.	0.	0.	243,442.	0.
10 Ramon D Bautis	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 177,283.	0.	-401.	0.	0.	0.	176,882.	0.
11 Christopher Wi	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 373,217.	0.	3,742.	0.	0.	0.	376,959.	0.
12 Theodore Bass,	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 492,867.	2,000.	9,434.	0.	0.	0.	504,301.	0.
13 Jodi J Mansfie	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 491,300.	0.	290,352.	0.	0.	26,851.	808,503.	0.
14 Greg Miller	(i) 0.	(ii) 0.	(iii) 0.	12,262.	20,659.	266,897.	0.
(ii) 192,850.	14,678.	26,448.	0.	0.	0.	0.	0.
15 Leslie Ward	(i) 0.	(ii) 0.	(iii) 0.	0.	0.	0.	0.
(ii) 180,900.	13,898.	5,087.	0.	6,089.	17,277.	223,251.	0.
16 Barbara Vernos	(i) 0.	(ii) 0.	(iii) 0.	8,399.	10,510.	179,423.	0.
(ii) 150,310.	9,681.	523.	0.	0.	0.	0.	0.

TEEA4102L 11/15/10

Schedule J (Form 990) 2010

BAA

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Part I, Line 4- Received Severance. Supplemental NQ Retirement Equity-Based Compensation

Jodi Mansfield was a former director. The compensation of \$808,503 was severance pay received.

Part III	Supplemental Information
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This image shows a single sheet of white paper with horizontal dashed lines, typical of primary-ruled notebook paper. The lines are evenly spaced and run across the width of the page. There are no margins, text, or other markings on the paper.

Continuation Sheet for Schedule J (Form 990)

2010

Continuation Page 1 of 1

Name of the organization		Employer identification number						
Shands Jacksonville Medical Center, Inc.		59-2142859						
Part II Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (Schedule J, Part II)								
(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
Kelly Miles	(i)	0.	0.	0.	0.	0.	0.	0.
	(ii)	201,550.	15,413.	7,493.	6,221.	17,827.	248,504.	0.
Jay L. Schauben	(i)	164,274.	7,403.	10,414.	9,780.	20,902.	212,773.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
Penelope Thompson	(i)	142,800.	10,868.	20,452.	9,177.	13,897.	197,194.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
Michelle Worley	(i)	171,344.	0.	-2,081.	5,643.	18,635.	193,541.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
David Musgrave	(i)	149,402.	9,652.	-3,581.	8,350.	17,657.	181,480.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
Ronald Charlton	(i)	156,713.	0.	3,722.	8,548.	17,495.	186,478.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

SCHEDULE K
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization

Shands Jacksonville Medical Center, Inc.

Part III Bond Issues

(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
A Jacksonville Economic Deve	59-6000344	46936FAJ7	4/22/2005	47,260,000.	Refund Prior Debt						
B Jacksonville Economic Dev	59-6000344	46936XAB5	1/30/2004	45,475,090.	Capital Improvements						
C Jacksonville Economic Dev	59-6000344	46936XAB5	1/30/2004	40,966,518.	Refund Prior Debt						
D Jacksonville Economic Dev	59-6000344	46936XAB5	1/30/2004	2,250,395.	Credit Enhancement						

Part III Proceeds

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Amount of bonds retired								
2 Amount of bonds legally defeased								
3 Total proceeds of issue								
4 Gross proceeds in reserve funds								
5 Capitalized interest from proceeds								
6 Proceeds in refunding escrows								
7 Issuance costs from proceeds								
8 Credit enhancement from proceeds								
9 Working capital expenditures from proceeds								
10 Capital expenditures from proceeds								
11 Other spent proceeds								
12 Other unspent proceeds								
13 Year of substantial completion								
14 Were the bonds issued as part of a current refunding issue?								
15 Were the bonds issued as part of an advance refunding issue?								
16 Has the final allocation of proceeds been made?								
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?								

Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?								
2 Are there any lease arrangements that may result in private business use of bond-financed property?								

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2010

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered 'Yes' to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part V.
► Attach to Form 990. ► See separate instructions.

Employer identification number

59-2142859

2010



Part III Private Business Use (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
3a Are there any management or service contracts that may result in private business use of bond-financed property?		X		X		X		X
b Are there any research agreements that may result in private business use of bond-financed property?		X		X		X		X
c Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	X		X		X		X	
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government								
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6 Total of lines 4 and 5								
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X		X		X		X	

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X		X		X		X
2 Is the bond issue a variable rate issue?	X		X		X		X	
3a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X		X
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
4a Were gross proceeds invested in a GIC?		X		X		X		X
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5 Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
6 Did the bond issue qualify for an exception to rebate?								

Part V Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

BAA

Schedule K (Form 990) 2010

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Name of the organization

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

OMB No 1545 0047

2010

Open to Public
Inspection

Employer identification number

Shands Jacksonville Medical Center, Inc.

59-2142859

2010 Amended Return

This return is amended due to the following

Page 6, Question 11a

Answer changed from "yes" to "no"

Form 990, Part III, Line 1 - Organization Mission

The mission at Shands Jacksonville Medical Center, Inc. is to heal, to comfort and to educate. We dedicate our work to improving life through innovations in healthcare. Our commitment is to provide constant attention to the needs of our patients, community and each other.

Form 990, Part III, Line 4a - Program Service Accomplishments

Shands Jacksonville Medical Center, Inc. provides quality healthcare regardless of race, creed, sex, national origin, handicap, age or ability to pay. Although reimbursement for services rendered is critical to the operation and stability of the Medical Center, it is recognized that not all individuals possess the ability to purchase these essential medical services.

Our mission is to serve the community with respect by providing healthcare services and health education. The following services and activities are provided where the need and an individual's inability to pay coexist: free care and/or subsidized care, care provided to persons covered by governmental programs at or below cost and health activities and programs to support the community.

Shands Jacksonville is a 696 bed not-for-profit academic medical center affiliated with the University of Florida. There are more than 330 nationally recognized faculty physicians working with over 350 hospital-based and private practice community doctors. The University of Florida has over 300 full-time residents at

Name of the organization

Shands Jacksonville Medical Center, Inc.

Employer identification number

59-2142859

Form 990, Part III, Line 4a - Program Service Accomplishments

Shands Jacksonville. Twenty-five percent of the education of College of Medicine students takes place here.

Shands Jacksonville has a Level 1 Trauma Center and is home to the regional perinatal ICU, the highest level of neonatal intensive care. Our physicians specialize in high-risk pregnancy and complex pediatric illnesses.

The Florida Poison Information Center is also located on campus, covering 42 counties and a resource for over six million residents, 151 healthcare institutions and 121 EMS (Emergency Medical Service) agencies. Over 12,000 people were exposed to the poison prevention and safety messages, including children K through 12th grades.

Shands Jacksonville together with University of Florida has developed several Centers of Excellence: The Cardiovascular Center, The Neuroscience Institute, The Bone and Joint Institute and the UF Cancer Center. These centers bring together interdisciplinary teams using all the resources of the academic medical center.

Shands Jacksonville is a leader in providing both unique and essential clinical programs and services, as well as in promoting good health with preventative care, screenings and health education programs that reach residents where they live and work. The hospital hosted or participated in over 150 Health Fairs and other special events and performed blood pressure, HIV, cholesterol, stroke assessment, pregnancy, blood sugar and glaucoma screenings. In addition, total number of employee volunteer hours donated to the community exceeded 35,000.

Shands Jacksonville also has an active community affairs department committed to

Name of the organization

Employer identification number

Shands Jacksonville Medical Center, Inc.

59-2142859

Form 990, Part III, Line 4a - Program Service Accomplishments

improving the quality of life through leadership, networking, collaboration and education. The community affairs department serves a defined area of Jacksonville's urban core that represent 40 percent of the African-American population in Jacksonville.

Form 990, Part VI, Line 4 - Significant Changes to Organizational Documents

a) The Annual Corporate Meeting will be in December. Previously, it was held in October.

b) The action of electing to remove the Chief Executive Officer, with or without cause, will require the approval of the Sole Member.

c) A majority of directors shall continue a quorum. Previously, an attendance of at least 4 directors constituted a quorum.

d) The following standing committees have been created, Finance, Audit, Executive Compensation, and Quality.

e) These changes were effective December 6, 2011.

Form 990, Part VI, Line 5 - Description of Material Diversion of Assets

During 2011, a former employee plead guilty to grand theft related to accounts payable check processing. The theft took place over several years and an examination of accounts conducted by an independent forensic accountant for insurance purposes resulted in the identification of a diversion of cash totaling \$1,165,849. A substantial investigation identified opportunities for internal control enhancements, which were swiftly implemented.

Form 990, Part VI, Line 7a - How Members or Shareholders Elect Governing Body

The sole member of the Corporation shall be Shands Jacksonville HealthCare, Inc.

The directors shall be the same individuals from time to time as the Board of Directors of Shands Jacksonville Healthcare, Inc., subject to the right of the mayor of the city of Jacksonville to nominate a director.

Name of the organization

Shands Jacksonville Medical Center, Inc.

Employer identification number

59-2142859

Form 990, Part VI, Line 11b - Form 990 Review Process

The return is made available to the President, Secretary and Treasurer of the Corporation to review before the return is filed.

Form 990, Part VI, Line 12c - Explanation of Monitoring and Enforcement of Conflicts

Internal Audit Department monitors the Conflict of Interest policy and brings any conflicts to the attention of the Board

Form 990, Part VI, Line 15b - Compensation Review & Approval Process for Officers & Key Employees

An independent firm is engaged in the development of compensation across different industry, provides competitive data and guidance on determining appropriate and reasonable ranges and salaries.

Form 990, Part VI, Line 19 - Other Organization Documents Publicly Available

Requests are handled on an individual basis. The information is given to the parties upon request.

Form 990, Part VII - Compensation Explanation**Jodi J Mansfield**

Jodi Mansfield was a former director. The compensation shown was severance pay received.

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered 'Yes' to Form 990, Part IV, line 33, 34, 35, 36, or 37.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010



Name of the organization

Shands Jacksonville Medical Center, Inc.

Employer identification number

59-2142859

Part I Identification of Disregarded Entities (Complete if the organization answered 'Yes' to Form 990, Part IV, line 33.)

(1)	(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)	-----					
(2)	-----					
(3)	-----					
(4)	-----					
(5)	-----					
(6)	-----					

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(1)	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Sec 512(b)(13) controlled entity?	
							Yes	No
(1)	Shands Jacksonville Healthcare, Inc. 655 West 8th St Jacksonville, FL 32209	Investments for Shands Jacksonville Medical Center, Inc.	FL	501 (c) 3	11	UF Shands Jacksonville Healthcare, Inc.		X
(2)	Shands Jacksonville Properties, Inc. 655 West 8th St Jacksonville, FL 32209	Support Shands Jacksonville Medical Center, Inc.	FL	501 (c) 3	11	Shands Jacksonville Medical		X
(3)	Shands Jacksonville Properties, Inc. 655 West 8th St Jacksonville, FL 32209	Support Shands Jacksonville Medical Center, Inc.	FL	501 (c) 3	11	Shands Jacksonville Medical		X
(4)	Shands Jacksonville Properties, Inc. 655 West 8th St Jacksonville, FL 32209	Support Shands Jacksonville Medical Center, Inc.	FL	501 (c) 3	11	Shands Jacksonville Medical		X
(5)	Shands Jacksonville Properties, Inc. 655 West 8th St Jacksonville, FL 32209	Support Shands Jacksonville Medical Center, Inc.	FL	501 (c) 3	11	Shands Jacksonville Medical		X
(6)	Shands Jacksonville Properties, Inc. 655 West 8th St Jacksonville, FL 32209	Support Shands Jacksonville Medical Center, Inc.	FL	501 (c) 3	11	Shands Jacksonville Medical		X
(7)	-----							

Part IV Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Dispropor- tionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1) -----												

(2) -----												

(3) -----												

Part V Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) -----	Support for Shands Jacksonville Medical Center, Inc.	FL	SJMC	C Corp	0.	0.	100.00

(2) Jacksonville, FL 32209							
59-1930524							

(3) -----							

Part V Transactions With Related Organizations (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34, 35, 35a, or 36.)

Note Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity		X
b Gift, grant, or capital contribution to other organization(s)		X
c Gift, grant, or capital contribution from other organization(s)		X
d Loans or loan guarantees to or for other organization(s)	X	
e Loans or loan guarantees by other organization(s)	X	
f Sale of assets to other organization(s)		X
g Purchase of assets from other organization(s)		X
h Exchange of assets		X
i Lease of facilities, equipment, or other assets to other organization(s)	X	
j Lease of facilities, equipment, or other assets from other organization(s)	X	
k Performance of services or membership or fundraising solicitations for other organization(s)	X	
l Performance of services or membership or fundraising solicitations by other organization(s)		X
m Sharing of facilities, equipment, mailing lists, or other assets		X
n Sharing of paid employees		X
o Reimbursement paid to other organization for expenses		
p Reimbursement paid by other organization for expenses		
q Other transfer of cash or property to other organization(s)		
r Other transfer of cash or property from other organization(s)	X	
1a		
1b		
1c		
1d		
1e		
1f		
1g		
1h		
1i		
1j		
1k		
1l		
1m		
1n		
1o		
1p		
1q		
1r		

2 If the answer to any of the above is 'Yes,' see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

Part VII **Unrelated Organizations Taxable as a Partnership** (Complete if the organization answered 'Yes' to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See Instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Are all partners section 501(c)(3) organizations?		(e) Share of end-of-year assets	(f) Disproportionate allocations?		(g) Code V-UBI amount in box 20 of Schedule K-1 Form (1065)	(h) General or managing partner?	
			Yes	No		Yes	No		Yes	No
(1) -----										

(2) -----										

(3) -----										

(4) -----										

(5) -----										

(6) -----										

(7) -----										

(8) -----										

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

Part III Continuation of Identification of Related Tax-Exempt Organizations

[illegible]

2010

Federal Worksheets

Page 1

Client 0131

Shands Jacksonville Medical Center, Inc.

59-2142859

8/17/12

11 24AM

Schedule D, Part V
Endowment Funds

	<u>Current Year</u>	<u>Prior Year</u>	<u>Two Yrs. Back</u>	<u>Three Yrs. Back</u>	<u>Four Yrs. Back</u>
Beginning of year balance	18875000.	18250000.	18250000.	0.	0.
Contributions	625,000.	675,000.			
Investment earnings (losses)					
Grants or scholarships					
Expend. for facilities & progs					
Administrative expenses					
End of year balance	19500000.	18875000.	18250000.	0.	0.

Client 0131

Shands Jacksonville Medical Center, Inc.

59-2142859

8/17/12

11 25AM

Schedule H, Worksheet 1
Charity Care at Cost
Gross Patient Charges

1. Amount of gross patient charges written off pursuant to charity care policies	249,842,130.
Total Community Benefit Expenses	
2. Ratio of patient care cost to charges (from worksheet 2)	0.21
3. Estimated cost (line 1 x line 2, or cost accounting)	50,461,151.
4. Medicaid or provider taxes	
5. Total community benefit expenses (add lines 3 & 4)	50,461,151. 1

Direct Offsetting Revenue

6. Revenues from uncompensated care pools or programs	23,775,594. 2
7. Net community benefit expense (line 5 minus line 6)	26,685,557. 3
8. Total expense	528,588,658. 4
9. Percent of total expense (line 7 / line 8)	5.05 5

Footnotes:

- 1 Enter value on Schedule H, Part I, Question 7, Row a, Column c
- 2 Enter value on Schedule H, Part I, Question 7, Row a, Column d
- 3 Enter value on Schedule H, Part I, Question 7, Row a, Column e
- 4 Enter amount from Form 990, Part IX, Line 25, Column A
- 5 Enter value on Schedule H, Part I, Question 7, Row a, Column f

Schedule H, Worksheet 4
Community Health Improvement Services and Community Benefit Operations

	Total Community Benefit Exp. (A)	Direct Offsetting Revenue (B)	Net Community Benefit Exp (C) = (A) - (B)
1. Community Health Improvement Services			
Department of Community Affairs	1,898,408.	0.	1,898,408.
Heal Thy People	12,040.	0.	12,040.
Health Fairs	13,397.	0.	13,397.
Brown Bag Lunches	2,799.	0.	2,799.
Back to School Rally	7,130.	0.	7,130.
Little Miracles	26,938.	0.	26,938.
International Longshoreman Asso Health F	1,572.	0.	1,572.
Shands Care Guides	15,840.	0.	15,840.
Cancer Support Group	3,104.	0.	3,104.
Sickle Cell Tutorial Program	8,784.	0.	8,784.
Shop Tak- A Touch of Life	14,064.	0.	14,064.
Neurology Support Group	16,559.	0.	16,559.
Smoking Cessation Support Group	3,107.	0.	3,107.
2. Subtotal	<u>\$2,023,742.</u>	<u>\$ 0.</u>	<u>\$2,023,742.</u>
3. Community Benefit Operations			
4. Subtotal	<u>\$ 0.</u>	<u>\$ 0.</u>	<u>\$ 0.</u>
5. Total (add lines 2 and 4)	2,023,742.	0.	2,023,742. 1
6. Total expense			528588658. 2
7 Percent of total expense (line 5c / line 6)			0.38 3

Footnotes:

- 1 Enter values from Columns (A), (B), and (C) on Sch. H, Question 7, Row e, Columns c, d, and e
- 2 Enter amount from Form 990, Part IX, Line 25, Column A
- 3 Enter value on Schedule H, Question 7, Row e, Column 1

Client 0131

Shands Jacksonville Medical Center, Inc.

59-2142859

8/17/12

11 25AM

Schedule H, Worksheet 5
Health Professions Education

Total Community Benefit Expense	
1. Medical students	33,563,221.
2. Interns, Residents and Fellows	
3. Nursing	3,275,173.
4. Other allied health professions	3,282,828.
5. Continuing health professions education	
6. Other students	
7. Total community benefit expenses (add lines 1-6)	40,121,222. 1
Direct Offsetting Revenue	
8. Medicare reimbursement for direct GME	6,055,240.
9. Medicaid reimbursement for direct GME	13312610
10. Continuing health professions educ. reimbursement/tuition	0
11. Other revenue	
12. Total direct offsetting revenue (add line 8-11)	19,367,850. 2
13. Net community benefit expense (line 7 minus line 12)	20,753,372. 3
14. Total expense	528,588,658. 4
15. Percent of expense (line 13 / line 14)	3.93 5

Footnotes:

- 1 Enter value on Schedule H, Part I, Question 7, Row f, Column c
- 2 Enter value on Schedule H, Part I, Question 7, Row f, Column d
- 3 Enter value on Schedule H, Part I, Question 7, Row f, Column e
- 4 Enter amount from Form 990, Par IX, Line 25, Column A
- 5 Enter value on Schedule H, Part I, Question 7, Row f, Column f

2010

Schedule O - Supplemental Information

Page 1

Client 0131

Shands Jacksonville Medical Center, Inc.

59-2142859

8/02/12

10:00AM

Form 990, Part XI, Line 5

Other Changes in Net Assets or Fund Balances

Change in Contributions by UF	\$	-29,000.
FAS 158 Pension		41,473,000.
Net Unrealized Gains or Losses on Investments		-105,000.
OPEB FAS 158		2,087,000.
Other Reimbursement		-457,305.
Prior Period Adjustment		-41,705,125.
Total	\$	<u>1,263,570.</u>

2010

Schedule O - Supplemental Information

Page 3

Client 0131

Shands Jacksonville Medical Center, Inc.

59-2142859

8/17/12

11 44AM

Form 990, Part XI, Line 5

Other Changes in Net Assets or Fund Balances

Change in Contributions by UF	\$ -29,000.
FAS 158 Pension	41,473,000.
Net Unrealized Gains or Losses on Investments	-105,000.
OPEB FAS 158	2,087,000.
Other Reimbursement	-457,305.
Prior Period Adjustment	-41,705,125.
Total	<u>\$ 1,263,570.</u>

2010

Name of the Organization

Employer Identification number

Shands Jacksonville Medical Center, Inc.

59-2142859

Part VII: Continuation: Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

[illegible]