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|-----------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|
| Form 990<br><br><br>Department of the Treasury<br>Internal Revenue Service | <b>Return of Organization Exempt From Income Tax</b><br><br><b>Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)</b><br><br>▶ The organization may have to use a copy of this return to satisfy state reporting requirements | OMB No 1545-0047                 |
|                                                                                                                                                           |                                                                                                                                                                                                                                                                                                          | <b>2010</b>                      |
|                                                                                                                                                           |                                                                                                                                                                                                                                                                                                          | <b>Open to Public Inspection</b> |

|                                                                                                                                                                                                                                                                                              |                                                                                                                    |  |                                                                                                                                                                                                                                                                                                                      |                                        |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|--|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|
| <b>A For the 2010 calendar year, or tax year beginning 07-01-2010 and ending 06-30-2011</b>                                                                                                                                                                                                  |                                                                                                                    |  |                                                                                                                                                                                                                                                                                                                      |                                        |
| <b>B</b> Check if applicable<br><input type="checkbox"/> Address change<br><input type="checkbox"/> Name change<br><input type="checkbox"/> Initial return<br><input type="checkbox"/> Terminated<br><input type="checkbox"/> Amended return<br><input type="checkbox"/> Application pending | <b>C</b> Name of organization<br>SPELMAN COLLEGE                                                                   |  | <b>D Employer identification number</b><br><br>58-0566243                                                                                                                                                                                                                                                            |                                        |
|                                                                                                                                                                                                                                                                                              | Doing Business As                                                                                                  |  | <b>E Telephone number</b><br><br>(404) 681-3643                                                                                                                                                                                                                                                                      |                                        |
|                                                                                                                                                                                                                                                                                              | Number and street (or P O box if mail is not delivered to street address)<br>350 SPELMAN LANE SW                   |  | Room/suite                                                                                                                                                                                                                                                                                                           | <b>G</b> Gross receipts \$ 270,180,840 |
|                                                                                                                                                                                                                                                                                              | City or town, state or country, and ZIP + 4<br>ATLANTA, GA 30314                                                   |  |                                                                                                                                                                                                                                                                                                                      |                                        |
|                                                                                                                                                                                                                                                                                              | <b>F</b> Name and address of principal officer<br>BEVERLY DANIEL TATUM<br>350 SPELMAN LANE SW<br>ATLANTA, GA 30314 |  | <b>H(a)</b> Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br><br><b>H(b)</b> Are all affiliates included? <input type="checkbox"/> Yes <input type="checkbox"/> No<br>If "No," attach a list (see instructions)<br><b>H(c)</b> Group exemption number ▶ |                                        |
| <b>I</b> Tax-exempt status <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) ◀ (Insert no ) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527                                                                                              |                                                                                                                    |  |                                                                                                                                                                                                                                                                                                                      |                                        |
| <b>J Website:</b> ▶ WWW SPELMAN EDU                                                                                                                                                                                                                                                          |                                                                                                                    |  |                                                                                                                                                                                                                                                                                                                      |                                        |
| <b>K</b> Form of organization <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶                                                                                                           |                                                                                                                    |  | <b>L</b> Year of formation 1881                                                                                                                                                                                                                                                                                      | <b>M</b> State of legal domicile GA    |

| Part I                                                                               |                                                                                                                                                                                                                                                              | Summary                   |              |
|--------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|--------------|
| Activities & Governance                                                              | <b>1</b> Briefly describe the organization's mission or most significant activities<br>SPELMAN COLLEGE, A HISTORICALLY BLACK COLLEGE AND GLOBAL LEADER IN THE EDUCATION OF WOMEN OF AFRICAN DESCENT, IS DEDICATED TO THE ACADEMIC EXCELLENCE OF ITS STUDENTS |                           |              |
|                                                                                      |                                                                                                                                                                                                                                                              |                           |              |
|                                                                                      |                                                                                                                                                                                                                                                              |                           |              |
|                                                                                      |                                                                                                                                                                                                                                                              |                           |              |
|                                                                                      | <b>2</b> Check this box <input checked="" type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets                                                                                                   |                           |              |
|                                                                                      | <b>3</b> Number of voting members of the governing body (Part VI, line 1a) . . . . .                                                                                                                                                                         | <b>3</b>                  | 25           |
|                                                                                      | <b>4</b> Number of independent voting members of the governing body (Part VI, line 1b) . . . . .                                                                                                                                                             | <b>4</b>                  | 23           |
|                                                                                      | <b>5</b> Total number of individuals employed in calendar year 2010 (Part V, line 2a) . . . .                                                                                                                                                                | <b>5</b>                  | 1,542        |
| <b>6</b> Total number of volunteers (estimate if necessary) . . . . .                | <b>6</b>                                                                                                                                                                                                                                                     | 185                       |              |
| <b>7a</b> Total unrelated business revenue from Part VIII, column (C), line 12 . . . | <b>7a</b>                                                                                                                                                                                                                                                    | 72,836                    |              |
| <b>b</b> Net unrelated business taxable income from Form 990-T, line 34 . . .        | <b>7b</b>                                                                                                                                                                                                                                                    | 0                         |              |
| Revenue                                                                              | <b>8</b> Contributions and grants (Part VIII, line 1h) . . . . .                                                                                                                                                                                             | Prior Year                | Current Year |
|                                                                                      | <b>9</b> Program service revenue (Part VIII, line 2g) . . . . .                                                                                                                                                                                              | 20,497,101                | 22,938,786   |
|                                                                                      | <b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d ) . . . . .                                                                                                                                                                           | 59,030,101                | 61,429,950   |
|                                                                                      | <b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)                                                                                                                                                                           | 11,286,268                | 17,954,540   |
|                                                                                      | <b>12</b> Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) . . . . .                                                                                                                                                         | 919,347                   | 869,629      |
|                                                                                      |                                                                                                                                                                                                                                                              | 91,732,817                | 103,192,905  |
| Expenses                                                                             | <b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1–3 ) . . .                                                                                                                                                                            | 13,933,066                | 13,698,019   |
|                                                                                      | <b>14</b> Benefits paid to or for members (Part IX, column (A), line 4) . . . . .                                                                                                                                                                            | 0                         | 0            |
|                                                                                      | <b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)                                                                                                                                                                  | 42,653,451                | 44,252,069   |
|                                                                                      | <b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e) . . . . .                                                                                                                                                                           | 217,844                   | 162,591      |
|                                                                                      | <b>b</b> Total fundraising expenses (Part IX, column (D), line 25) <input checked="" type="checkbox"/> 4,707,339                                                                                                                                             |                           |              |
|                                                                                      | <b>17</b> Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f) . . . . .                                                                                                                                                                             |                           |              |
|                                                                                      | <b>18</b> Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)                                                                                                                                                                           | 43,837,688                | 44,299,595   |
|                                                                                      | <b>19</b> Revenue less expenses Subtract line 18 from line 12 . . . . .                                                                                                                                                                                      | 100,642,049               | 102,412,274  |
| Net Assets or Fund Balances                                                          |                                                                                                                                                                                                                                                              | -8,909,232                | 780,631      |
|                                                                                      |                                                                                                                                                                                                                                                              | Beginning of Current Year | End of Year  |
|                                                                                      | <b>20</b> Total assets (Part X, line 16) . . . . .                                                                                                                                                                                                           | 486,702,683               | 512,177,411  |
|                                                                                      | <b>21</b> Total liabilities (Part X, line 26) . . . . .                                                                                                                                                                                                      | 120,129,504               | 115,742,467  |
|                                                                                      | <b>22</b> Net assets or fund balances Subtract line 21 from line 20 . . . . .                                                                                                                                                                                | 366,573,179               | 396,434,944  |

|                                                                                                                                                                                                                                                                                                                       |                                                                                |  |                      |                    |                                                      |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|--|----------------------|--------------------|------------------------------------------------------|
| <b>Part II Signature Block</b>                                                                                                                                                                                                                                                                                        |                                                                                |  |                      |                    |                                                      |
| Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. |                                                                                |  |                      |                    |                                                      |
| Sign Here                                                                                                                                                                                                                                                                                                             | *****<br>Signature of officer                                                  |  |                      | 2012-05-11<br>Date |                                                      |
|                                                                                                                                                                                                                                                                                                                       | ROBERT D FLANIGAN JR VP BUS & FIN /TREAS<br>Type or print name and title       |  |                      |                    |                                                      |
| Paid Preparer Use Only                                                                                                                                                                                                                                                                                                | Print/Type preparer's name                                                     |  | Preparer's signature | Date               | Check if self-employed <input type="checkbox"/> PTIN |
|                                                                                                                                                                                                                                                                                                                       | Firm's name ▶ KPMG LLP                                                         |  |                      |                    | Firm's EIN ▶                                         |
|                                                                                                                                                                                                                                                                                                                       | Firm's address ▶ 300 North Greene Street Suite 400<br><br>Greensboro, NC 27401 |  |                      |                    | Phone no ▶ (336) 275-3394                            |
| May the IRS discuss this return with the preparer shown above? (see instructions) . . . . . <input type="checkbox"/> Yes <input type="checkbox"/> No                                                                                                                                                                  |                                                                                |  |                      |                    |                                                      |

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III

1

Briefly describe the organization's mission

SPELMAN COLLEGE, A HISTORICALLY BLACK COLLEGE AND GLOBAL LEADER IN THE EDUCATION OF WOMEN OF AFRICAN DESCENT, IS DEDICATED TO ACADEMIC EXCELLENCE IN THE LIBERAL ARTS AND SCIENCES, AND THE INTELLECTUAL, CREATIVE, ETHICAL AND LEADERSHIP DEVELOPMENT OF ITS STUDENTS SPELMAN EMPOWERS THE WHOLE PERSON TO ENGAGE THE MANY CULTURES OF THE WORLD AND INSPIRES A COMMITMENT TO POSITIVE SOCIAL CHANGE

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

If "Yes," describe these new services on Schedule O

Yes

No

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

If "Yes," describe these changes on Schedule O

Yes

No

4

Describe the exempt purpose achievements for each of the organization's three largest program services by expenses

Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code ) (Expenses \$ 39,316,061 including grants of \$ 13,698,019 ) (Revenue \$ )

INSTRUCTION FOUNDED IN 1881, SPELMAN COLLEGE IS A PRIVATE, NONPROFIT INSTITUTION OF HIGHER EDUCATION BASED IN ATLANTA, GEORGIA THE COLLEGE IS ACCREDITED BY THE COMMISSION ON COLLEGES OF THE ASSOCIATION OF COLLEGES AND SCHOOLS AND PROVIDES QUALITY LIBERAL ARTS EDUCATION AND TRAINING SERVICES FOR APPROXIMATELY 2,100 UNDERGRADUATE STUDENTS IN ADDITION, THE COLLEGE MAINTAINS SPECIAL PROGRAMS SUCH AS CONTINUING EDUCATION, SUMMER SCIENCE AND DUAL DEGREES IN ENGINEERING

4b

(Code ) (Expenses \$ 14,511,822 including grants of \$ ) (Revenue \$ )

AUXILIARY ENTERPRISES AS A RESIDENTIAL LIBERAL ARTS COLLEGE, SPELMAN COLLEGE PROVIDES ON CAMPUS HOUSING FOR APPROXIMATELY 1,400 STUDENTS SPELMAN ALSO PROVIDES DINING SERVICES TO ITS RESIDENTIAL STUDENTS, AS WELL AS COMMUTER STUDENTS, FACULTY, STAFF AND OTHERS SPELMAN OPERATES A 500 SPACE PARKING DECK FOR FACULTY, STAFF, AND STUDENTS ADDITIONALLY, SPELMAN OFFERS A VARIETY OF SUMMER CONFERENCES FOR HIGH SCHOOL STUDENTS AND OTHER INTERESTED STUDENTS

4c

(Code ) (Expenses \$ 3,844,092 including grants of \$ ) (Revenue \$ )

RESEARCH SPELMAN COLLEGE PERFORMS RESEARCH, TRAINING AND OTHER SIMILAR SERVICES UNDER GRANTS WITH GOVERNMENTAL AGENCIES OR SPONSORING ORGANIZATIONS

4d

Other program services (Describe in Schedule O ) See also Additional Data for Description

(Expenses \$ 18,321,120 including grants of \$ ) (Revenue \$ )

4e

Total program service expenses

\$ 75,993,095

Part IV Checklist of Required Schedules

|                                                                                                                                                                                                                                                                                                                                         | Yes     | No |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|----|
| 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A                                                                                                                    | 1 Yes   |    |
| 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)?                                                                                                                                                   | 2 Yes   |    |
| 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I                                                                 | 3       | No |
| 4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II                                                  | 4 Yes   |    |
| 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III                                                                                                           | 5       |    |
| 6 Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I   | 6       | No |
| 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II                                      | 7       | No |
| 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III                                                                                                    | 8 Yes   |    |
| 9 Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV  | 9       | No |
| 10 Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V                                                                                        | 10 Yes  |    |
| 11 If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable                                                                                                                                                                                       |         |    |
| a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.                                                                                                                 | 11a Yes |    |
| b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.                                             | 11b Yes |    |
| c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.                                            | 11c     | No |
| d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.                                                              | 11d     | No |
| e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.                                                                                                                           | 11e Yes |    |
| f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.    | 11f     | No |
| 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII                                                                                          | 12a     | No |
| b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional              | 12b Yes |    |
| 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                                                                                                                               | 13 Yes  |    |
| 14a Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                                                                                                         | 14a     | No |
| b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV                  | 14b Yes |    |
| 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Parts II and IV                                     | 15      | No |
| 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S? If "Yes," complete Schedule F, Parts III and IV                                         | 16      | No |
| 17 Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)                                  | 17 Yes  |    |
| 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II                                                                  | 18      | No |
| 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III                                                                                            | 19      | No |
| 20a Did the organization operate one or more hospitals? If "Yes," complete Schedule H                                                                                                                                                                                                                                                   | 20a     | No |
| b If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)                                                                                                    | 20b     |    |

Part IV

Checklist of Required Schedules (continued)

|     |                                                                                                                                                                                                                                                                                        |     |     |                                                                     |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|---------------------------------------------------------------------|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .                                                      | 21  |     | No                                                                  |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .                                                                       | 22  | Yes |                                                                     |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .            | 23  | Yes |                                                                     |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b–24d and complete Schedule K. If "No," go to line 25</i> . . . . . | 24a | Yes |                                                                     |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .                                                                                                                                                                              | 24b |     | No                                                                  |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                   | 24c |     | No                                                                  |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .                                                                                                                                                                        | 24d |     | No                                                                  |
| 25a | <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                                                  | 25a |     | No                                                                  |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .   | 25b |     | No                                                                  |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> . . . . .                                | 26  |     | No                                                                  |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i> . . . . .        | 27  |     | No                                                                  |
| 28  | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                                                                          |     |     |                                                                     |
| a   | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                               | 28a |     | No                                                                  |
| b   | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                            | 28b |     | No                                                                  |
| c   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                | 28c | Yes |                                                                     |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                                                                              | 29  | Yes |                                                                     |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                              | 30  |     | No                                                                  |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .                                                                                                                                                    | 31  |     | No                                                                  |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .                                                                                                                                  | 32  |     | No                                                                  |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .                                                                                  | 33  |     | No                                                                  |
| 34  | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> . . . . .                                                                                                                                     | 34  | Yes |                                                                     |
| 35  | Is any related organization a controlled entity within the meaning of section 512(b)(13)? . . . . .                                                                                                                                                                                    | 35  |     | No                                                                  |
| a   | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                           |     |     | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |
| 36  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                       | 36  |     | No                                                                  |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .                                         | 37  |     | No                                                                  |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .                                                                                           | 38  | Yes |                                                                     |

|                                                                                                                   |                                                                                                                                                                                                                                                                              |            |           |
|-------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----------|
| <b>Part V</b> <b>Statements Regarding Other IRS Filings and Tax Compliance</b>                                    |                                                                                                                                                                                                                                                                              |            |           |
| Check if Schedule O contains a response to any question in this Part V <input type="checkbox"/>                   |                                                                                                                                                                                                                                                                              |            |           |
|                                                                                                                   |                                                                                                                                                                                                                                                                              | <b>Yes</b> | <b>No</b> |
| <b>1a</b>                                                                                                         | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.                                                                                                                                                                                                | <b>1a</b>  | 3,042     |
| <b>b</b>                                                                                                          | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.                                                                                                                                                                                             | <b>1b</b>  | 0         |
| <b>c</b>                                                                                                          | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?                                                                                                                     | <b>1c</b>  | Yes       |
| <b>2a</b>                                                                                                         | Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return.                                                                                         | <b>2a</b>  | 1,542     |
| <b>b</b>                                                                                                          | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?                                                                                                                                                               | <b>2b</b>  | Yes       |
| <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions). |                                                                                                                                                                                                                                                                              |            |           |
| <b>3a</b>                                                                                                         | Did the organization have unrelated business gross income of \$1,000 or more during the year?                                                                                                                                                                                | <b>3a</b>  | Yes       |
| <b>b</b>                                                                                                          | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.                                                                                                                                                                            | <b>3b</b>  | Yes       |
| <b>4a</b>                                                                                                         | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?                                   | <b>4a</b>  | No        |
| <b>b</b>                                                                                                          | If "Yes," enter the name of the foreign country:<br>See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.                                                                                                           |            |           |
| <b>5a</b>                                                                                                         | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                                                                                                                                                                        | <b>5a</b>  | No        |
| <b>b</b>                                                                                                          | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                             | <b>5b</b>  | No        |
| <b>c</b>                                                                                                          | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?                                                                                                                                                                                                            | <b>5c</b>  |           |
| <b>6a</b>                                                                                                         | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?                                                                                                  | <b>6a</b>  | No        |
| <b>b</b>                                                                                                          | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?                                                                                                                                | <b>6b</b>  |           |
| <b>7 Organizations that may receive deductible contributions under section 170(c).</b>                            |                                                                                                                                                                                                                                                                              |            |           |
| <b>a</b>                                                                                                          | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?                                                                                                                              | <b>7a</b>  | Yes       |
| <b>b</b>                                                                                                          | If "Yes," did the organization notify the donor of the value of the goods or services provided?                                                                                                                                                                              | <b>7b</b>  | Yes       |
| <b>c</b>                                                                                                          | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?                                                                                                                                         | <b>7c</b>  | No        |
| <b>d</b>                                                                                                          | If "Yes," indicate the number of Forms 8282 filed during the year.                                                                                                                                                                                                           | <b>7d</b>  |           |
| <b>e</b>                                                                                                          | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                                                                                                                                              | <b>7e</b>  | No        |
| <b>f</b>                                                                                                          | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                                                                                                                                                 | <b>7f</b>  | No        |
| <b>g</b>                                                                                                          | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?                                                                                                                                             | <b>7g</b>  |           |
| <b>h</b>                                                                                                          | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?                                                                                                                                           | <b>7h</b>  |           |
| <b>8</b>                                                                                                          | <b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | <b>8</b>   |           |
| <b>9 Sponsoring organizations maintaining donor advised funds.</b>                                                |                                                                                                                                                                                                                                                                              |            |           |
| <b>a</b>                                                                                                          | Did the organization make any taxable distributions under section 4966?                                                                                                                                                                                                      | <b>9a</b>  |           |
| <b>b</b>                                                                                                          | Did the organization make a distribution to a donor, donor advisor, or related person?                                                                                                                                                                                       | <b>9b</b>  |           |
| <b>10 Section 501(c)(7) organizations.</b> Enter                                                                  |                                                                                                                                                                                                                                                                              |            |           |
| <b>a</b>                                                                                                          | Initiation fees and capital contributions included on Part VIII, line 12.                                                                                                                                                                                                    | <b>10a</b> |           |
| <b>b</b>                                                                                                          | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.                                                                                                                                                                                 | <b>10b</b> |           |
| <b>11 Section 501(c)(12) organizations.</b> Enter                                                                 |                                                                                                                                                                                                                                                                              |            |           |
| <b>a</b>                                                                                                          | Gross income from members or shareholders.                                                                                                                                                                                                                                   | <b>11a</b> |           |
| <b>b</b>                                                                                                          | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).                                                                                                                                                 | <b>11b</b> |           |
| <b>12a</b>                                                                                                        | <b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                                            | <b>12a</b> |           |
| <b>b</b>                                                                                                          | If "Yes," enter the amount of tax-exempt interest received or accrued during the year.                                                                                                                                                                                       | <b>12b</b> |           |
| <b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>                                        |                                                                                                                                                                                                                                                                              |            |           |
| <b>a</b>                                                                                                          | Is the organization licensed to issue qualified health plans in more than one state?<br><b>Note.</b> See the instructions for additional information the organization must report on Schedule O.                                                                             | <b>13a</b> |           |
| <b>b</b>                                                                                                          | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.                                                                                                                   | <b>13b</b> |           |
| <b>c</b>                                                                                                          | Enter the amount of reserves on hand.                                                                                                                                                                                                                                        | <b>13c</b> |           |
| <b>14a</b>                                                                                                        | Did the organization receive any payments for indoor tanning services during the tax year?                                                                                                                                                                                   | <b>14a</b> | No        |
| <b>b</b>                                                                                                          | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.                                                                                                                                                                   | <b>14b</b> |           |

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.  
Check if Schedule O contains a response to any question in this Part VI

Section A. Governing Body and Management

|    |                                                                                                                                                                                                                     |    |     |    |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|    |                                                                                                                                                                                                                     |    | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year                                                                                                                                 | 1a | 25  |    |
| b  | Enter the number of voting members included in line 1a, above, who are independent                                                                                                                                  | 1b | 23  |    |
| 2  | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?                                               | 2  | Yes |    |
| 3  | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | 3  |     | No |
| 4  | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                                                                                                    | 4  |     | No |
| 5  | Did the organization become aware during the year of a significant diversion of the organization's assets?                                                                                                          | 5  |     | No |
| 6  | Does the organization have members or stockholders?                                                                                                                                                                 | 6  |     | No |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?                                                                                         | 7a |     | No |
| b  | Are any decisions of the governing body subject to approval by members, stockholders, or other persons?                                                                                                             | 7b |     | No |
| 8  | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following                                                                                    |    |     |    |
| a  | The governing body?                                                                                                                                                                                                 | 8a | Yes |    |
| b  | Each committee with authority to act on behalf of the governing body?                                                                                                                                               | 8b | Yes |    |
| 9  | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O        | 9  |     | No |

Section B. Policies

(This Section B requests information about policies not required by the Internal Revenue Code.)

|     |                                                                                                                                                                                                                                                                                                |     |     |    |
|-----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
|     |                                                                                                                                                                                                                                                                                                |     | Yes | No |
| 10a | Does the organization have local chapters, branches, or affiliates?                                                                                                                                                                                                                            | 10a |     | No |
| b   | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?                                                                             | 10b |     |    |
| 11a | Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?                                                                                                                                                                             | 11a | Yes |    |
| b   | Describe in Schedule O the process, if any, used by the organization to review this Form 990                                                                                                                                                                                                   |     |     |    |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13                                                                                                                                                                                                       | 12a | Yes |    |
| b   | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?                                                                                                                                                              | 12b | Yes |    |
| c   | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done                                                                                                                                             | 12c | Yes |    |
| 13  | Does the organization have a written whistleblower policy?                                                                                                                                                                                                                                     | 13  | Yes |    |
| 14  | Does the organization have a written document retention and destruction policy?                                                                                                                                                                                                                | 14  | Yes |    |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                           |     |     |    |
| a   | The organization's CEO, Executive Director, or top management official                                                                                                                                                                                                                         | 15a | Yes |    |
| b   | Other officers or key employees of the organization                                                                                                                                                                                                                                            | 15b | Yes |    |
|     | If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)                                                                                                                                                                                                             |     |     |    |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?                                                                                                                                          | 16a |     | No |
| b   | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? | 16b |     |    |

Section C. Disclosure

|    |                                                                                                                                                                                                                                                                                                                                                          |                                                                                    |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|
| 17 | List the States with which a copy of this Form 990 is required to be filed                                                                                                                                                                                                                                                                               | GA , NY                                                                            |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply.<br><input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request |                                                                                    |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.                                                                                                                                               |                                                                                    |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization.                                                                                                                                                                                                                            | ROBERT D FLANIGAN JR<br>350 SPELMAN LANE SW<br>ATLANTA, GA 30314<br>(404) 270-5072 |

Check if Schedule O contains a response to any question in this Part VII ☒

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

[illegible]

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A)<br>Name and Title                                   | (B)<br>Average hours per week (describe hours for related organizations in Schedule O) | (C)<br>Position (check all that apply) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|---------------------------------------------------------|----------------------------------------------------------------------------------------|----------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                         |                                                                                        | Individual trustee or director         | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| See Additional Data Table                               |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                         |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                         |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                         |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                         |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                         |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                         |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                         |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                         |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                         |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                         |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                         |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                         |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                         |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| 1b Sub-Total                                            |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| c Total from continuation sheets to Part VII, Section A |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| d Total (add lines 1b and 1c)                           |                                                                                        |                                        |                       |         |              |                              |        | 2,495,965                                                            | 0                                                                         | 289,814                                                                                       |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization▶23

3 Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? *If "Yes," complete Schedule J for such individual*

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*

3

4

5

Yes

No

Yes

Yes

No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A)<br>Name and business address                                                          | (B)<br>Description of services | (C)<br>Compensation |
|-------------------------------------------------------------------------------------------|--------------------------------|---------------------|
| CHESAPEAKE ASSET MANAGEMENT LLC<br>ONE ROCKEFELLER PLAZA SUITE 2321<br>NEW YORK, NY 10020 | INVESTMENT MANAGERS            | 902,120             |
| SIEMENS INDUSTRY INC<br>1745 CORPORATE DRIVE STE 240<br>NORCROSS, GA 30093                | CONSULTING                     | 312,904             |
| SUTHERLAND ASBIL BRENNAN LLP<br>999 PEACHTREE STREET NE<br>ATLANTA, GA 303093915          | ATTORNEYS                      | 182,936             |
| MAYO INVESTMENT ADVISORS LLC<br>40 ROWES WHARF FLOOR 2<br>BOSTON, MA 02110                | INVESTMENT MANAGERS            | 175,209             |
| KPMG LLP<br>DEPT 0613<br>DALLAS, TX 753120001                                             | ACCOUNTANTS                    | 164,355             |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶11

Form 990 (2010)

Part VIII

Statement of Revenue

|                                                                    |                                                                                                                                                   | (A)<br>Total revenue                                                                              | (B)<br>Related<br>or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded<br>from<br>tax<br>under<br>sections<br>512,<br>513, or<br>514 |                 |
|--------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|-------------------------------------------------------|-----------------------------------------|------------------------------------------------------------------------------------------|-----------------|
| Contributions, gifts, grants<br>and other similar amounts          | <b>1a</b> Federated campaigns . . . <b>1a</b>                                                                                                     |                                                                                                   |                                                       |                                         |                                                                                          |                 |
|                                                                    | <b>b</b> Membership dues . . . . <b>1b</b>                                                                                                        |                                                                                                   |                                                       |                                         |                                                                                          |                 |
|                                                                    | <b>c</b> Fundraising events . . . . <b>1c</b>                                                                                                     |                                                                                                   |                                                       |                                         |                                                                                          |                 |
|                                                                    | <b>d</b> Related organizations . . . . <b>1d</b>                                                                                                  |                                                                                                   |                                                       |                                         |                                                                                          |                 |
|                                                                    | <b>e</b> Government grants (contributions) <b>1e</b>                                                                                              |                                                                                                   | 7,603,428                                             |                                         |                                                                                          |                 |
|                                                                    | <b>f</b> All other contributions, gifts, grants, and<br>similar amounts not included above <b>1f</b>                                              |                                                                                                   | 15,335,358                                            |                                         |                                                                                          |                 |
|                                                                    | <b>g</b> Noncash contributions included in lines 1a-1f \$                                                                                         |                                                                                                   | 448,388                                               |                                         |                                                                                          |                 |
|                                                                    | <b>h Total.</b> Add lines 1a-1f . . . . .                                                                                                         |                                                                                                   | 22,938,786                                            |                                         |                                                                                          |                 |
|                                                                    | Program Service Revenue                                                                                                                           | <b>2a</b> <div>TUITION AND FEES</div>                                                             |                                                       | 90009944,258,104                        | 44,258,104                                                                               | 00              |
| <b>b</b> <div>AUXILARY ENTERPRISES</div>                           |                                                                                                                                                   | 90009917,171,846                                                                                  | 17,171,846                                            | 00                                      |                                                                                          |                 |
| <b>c</b> <div></div>                                               |                                                                                                                                                   |                                                                                                   |                                                       |                                         |                                                                                          |                 |
| <b>d</b> <div></div>                                               |                                                                                                                                                   |                                                                                                   |                                                       |                                         |                                                                                          |                 |
| <b>e</b> <div></div>                                               |                                                                                                                                                   |                                                                                                   |                                                       |                                         |                                                                                          |                 |
| <b>f</b> All other program service revenue                         |                                                                                                                                                   |                                                                                                   |                                                       |                                         |                                                                                          |                 |
| <b>g Total.</b> Add lines 2a–2f . . . . .                          |                                                                                                                                                   | 61,429,950                                                                                        |                                                       |                                         |                                                                                          |                 |
| Other Revenue                                                      |                                                                                                                                                   | <b>3</b> Investment income (including dividends, interest<br>and other similar amounts) . . . . . |                                                       | 3,623,719                               | 0                                                                                        | 72,8363,550,883 |
|                                                                    |                                                                                                                                                   | <b>4</b> Income from investment of tax-exempt bond proceeds . . .                                 |                                                       | 0                                       |                                                                                          |                 |
|                                                                    | <b>5</b> Royalties . . . . .                                                                                                                      |                                                                                                   | 0                                                     |                                         |                                                                                          |                 |
|                                                                    | <div><div><div>(i) Real</div><div>(ii) Personal</div></div></div>                                                                                 |                                                                                                   |                                                       |                                         |                                                                                          |                 |
|                                                                    | <b>6a</b> Gross Rents                                                                                                                             |                                                                                                   |                                                       |                                         |                                                                                          |                 |
|                                                                    | <b>b</b> Less rental expenses                                                                                                                     |                                                                                                   |                                                       |                                         |                                                                                          |                 |
|                                                                    | <b>c</b> Rental income or (loss)                                                                                                                  |                                                                                                   |                                                       |                                         |                                                                                          |                 |
|                                                                    | <b>d</b> Net rental income or (loss) . . . . .                                                                                                    |                                                                                                   |                                                       |                                         |                                                                                          |                 |
|                                                                    | <div><div><div>(i) Securities</div><div>(ii) Other</div></div></div>                                                                              |                                                                                                   |                                                       |                                         |                                                                                          |                 |
|                                                                    | <b>7a</b> Gross amount from sales of assets other than inventory                                                                                  |                                                                                                   | 181,318,756                                           |                                         |                                                                                          |                 |
|                                                                    | <b>b</b> Less cost or other basis and sales expenses                                                                                              |                                                                                                   | 166,987,935                                           |                                         |                                                                                          |                 |
|                                                                    | <b>c</b> Gain or (loss)                                                                                                                           |                                                                                                   | 14,330,821                                            |                                         |                                                                                          |                 |
|                                                                    | <b>d</b> Net gain or (loss) . . . . .                                                                                                             |                                                                                                   | 14,330,821                                            | 0                                       | 014,330,821                                                                              |                 |
|                                                                    | <b>8a</b> Gross income from fundraising events (not including<br>\$ _____ of contributions reported on line 1c)<br>See Part IV, line 18 . . . . . |                                                                                                   |                                                       |                                         |                                                                                          |                 |
|                                                                    | <b>a</b>                                                                                                                                          |                                                                                                   |                                                       |                                         |                                                                                          |                 |
|                                                                    | <b>b</b> Less direct expenses . . . . <b>b</b>                                                                                                    |                                                                                                   |                                                       |                                         |                                                                                          |                 |
|                                                                    | <b>c</b> Net income or (loss) from fundraising events . . .                                                                                       |                                                                                                   | 0                                                     |                                         |                                                                                          |                 |
|                                                                    | <b>9a</b> Gross income from gaming activities See Part IV, line 19 . <b>a</b>                                                                     |                                                                                                   |                                                       |                                         |                                                                                          |                 |
|                                                                    | <b>b</b> Less direct expenses . . . . . <b>b</b>                                                                                                  |                                                                                                   |                                                       |                                         |                                                                                          |                 |
|                                                                    | <b>c</b> Net income or (loss) from gaming activities . . .                                                                                        |                                                                                                   | 0                                                     |                                         |                                                                                          |                 |
| <b>10a</b> Gross sales of inventory, less returns and allowances . |                                                                                                                                                   |                                                                                                   |                                                       |                                         |                                                                                          |                 |
| <b>a</b>                                                           |                                                                                                                                                   |                                                                                                   |                                                       |                                         |                                                                                          |                 |
| <b>b</b> Less cost of goods sold . . . <b>b</b>                    |                                                                                                                                                   |                                                                                                   |                                                       |                                         |                                                                                          |                 |
| <b>c</b> Net income or (loss) from sales of inventory . . .        |                                                                                                                                                   | 0                                                                                                 |                                                       |                                         |                                                                                          |                 |
| Miscellaneous Revenue                                              |                                                                                                                                                   | Business Code                                                                                     |                                                       |                                         |                                                                                          |                 |
| <b>11a</b> <div>OTHER MISCELLANEOUS</div>                          |                                                                                                                                                   | 900099869,629                                                                                     | 869,629                                               | 0                                       | 0                                                                                        |                 |
| <b>b</b> <div></div>                                               |                                                                                                                                                   |                                                                                                   |                                                       |                                         |                                                                                          |                 |
| <b>c</b> <div></div>                                               |                                                                                                                                                   |                                                                                                   |                                                       |                                         |                                                                                          |                 |
| <b>d</b> All other revenue . . . . .                               |                                                                                                                                                   |                                                                                                   |                                                       |                                         |                                                                                          |                 |
| <b>e Total.</b> Add lines 11a–11d . . . . .                        |                                                                                                                                                   | 869,629                                                                                           |                                                       |                                         |                                                                                          |                 |
| <b>12 Total revenue.</b> See Instructions . . . . .                |                                                                                                                                                   | 103,192,905                                                                                       | 62,299,579                                            | 72,836                                  | 17,881,704                                                                               |                 |

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. |                                                                                                                                                                                                                                                  | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|--------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| 1                                                                              | Grants and other assistance to governments and organizations in the U S See Part IV, line 21                                                                                                                                                     | 0                     | 0                               |                                        |                             |
| 2                                                                              | Grants and other assistance to individuals in the U S See Part IV, line 22                                                                                                                                                                       | 13,698,019            | 13,698,019                      |                                        |                             |
| 3                                                                              | Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16                                                                                                                          | 0                     |                                 |                                        |                             |
| 4                                                                              | Benefits paid to or for members                                                                                                                                                                                                                  | 0                     |                                 |                                        |                             |
| 5                                                                              | Compensation of current officers, directors, trustees, and key employees . . . . .                                                                                                                                                               | 1,895,514             | 777,218                         | 777,778                                | 340,518                     |
| 6                                                                              | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .                                                                                          | 0                     | 0                               | 0                                      | 0                           |
| 7                                                                              | Other salaries and wages                                                                                                                                                                                                                         | 33,339,702            | 25,799,193                      | 5,283,895                              | 2,256,614                   |
| 8                                                                              | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . .                                                                                                                                          | 1,448,548             | 1,088,004                       | 255,234                                | 105,310                     |
| 9                                                                              | Other employee benefits . . . . .                                                                                                                                                                                                                | 4,964,768             | 3,728,669                       | 874,740                                | 361,359                     |
| 10                                                                             | Payroll taxes . . . . .                                                                                                                                                                                                                          | 2,603,537             | 1,955,517                       | 458,743                                | 189,277                     |
| a                                                                              | Fees for services (non-employees) Management . . . . .                                                                                                                                                                                           | 0                     |                                 |                                        |                             |
| b                                                                              | Legal . . . . .                                                                                                                                                                                                                                  | 402,782               | 0                               | 402,782                                | 0                           |
| c                                                                              | Accounting . . . . .                                                                                                                                                                                                                             | 236,404               | 0                               | 236,404                                | 0                           |
| d                                                                              | Lobbying . . . . .                                                                                                                                                                                                                               | 48,153                | 0                               | 0                                      | 48,153                      |
| e                                                                              | Professional fundraising services See Part IV, line 17 . . . . .                                                                                                                                                                                 | 162,591               |                                 |                                        | 162,591                     |
| f                                                                              | Investment management fees . . . . .                                                                                                                                                                                                             | 1,476,509             | 0                               | 1,476,509                              | 0                           |
| g                                                                              | Other . . . . .                                                                                                                                                                                                                                  | 1,801,711             | 764,627                         | 868,072                                | 169,012                     |
| 12                                                                             | Advertising and promotion . . . . .                                                                                                                                                                                                              | 14,778                | 0                               | 14,778                                 | 0                           |
| 13                                                                             | Office expenses . . . . .                                                                                                                                                                                                                        | 3,011,265             | 2,372,963                       | 414,840                                | 223,462                     |
| 14                                                                             | Information technology . . . . .                                                                                                                                                                                                                 | 0                     |                                 |                                        |                             |
| 15                                                                             | Royalties . . . . .                                                                                                                                                                                                                              | 0                     |                                 |                                        |                             |
| 16                                                                             | Occupancy . . . . .                                                                                                                                                                                                                              | 3,553,133             | 3,091,978                       | 461,155                                | 0                           |
| 17                                                                             | Travel . . . . .                                                                                                                                                                                                                                 | 1,670,503             | 1,225,701                       | 227,088                                | 217,714                     |
| 18                                                                             | Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .                                                                                                                                         | 0                     |                                 |                                        |                             |
| 19                                                                             | Conferences, conventions, and meetings . . . . .                                                                                                                                                                                                 | 0                     |                                 |                                        |                             |
| 20                                                                             | Interest . . . . .                                                                                                                                                                                                                               | 4,607,936             | 2,786,009                       | 1,821,927                              | 0                           |
| 21                                                                             | Payments to affiliates . . . . .                                                                                                                                                                                                                 | 0                     |                                 |                                        |                             |
| 22                                                                             | Depreciation, depletion, and amortization . . . . .                                                                                                                                                                                              | 9,996,627             | 5,699,615                       | 4,297,012                              | 0                           |
| 23                                                                             | Insurance . . . . .                                                                                                                                                                                                                              | 1,305,382             | 1,163,200                       | 142,182                                | 0                           |
| 24                                                                             | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O )                                                  |                       |                                 |                                        |                             |
| a                                                                              | CLEANING EXPENSES                                                                                                                                                                                                                                | 1,254,274             | 1,070,603                       | 183,671                                | 0                           |
| b                                                                              | AUC LIBRARY                                                                                                                                                                                                                                      | 2,451,860             | 2,451,860                       | 0                                      | 0                           |
| c                                                                              | EQUIPMENT AND RENTAL                                                                                                                                                                                                                             | 2,740,206             | 1,724,339                       | 990,990                                | 24,877                      |
| d                                                                              | SPECIAL PROJECTS                                                                                                                                                                                                                                 | 2,933,592             | 1,809,562                       | 550,971                                | 573,059                     |
| e                                                                              | PURCHASED SERVICES                                                                                                                                                                                                                               | 3,669,085             | 2,957,403                       | 711,682                                | 0                           |
| f                                                                              | All other expenses                                                                                                                                                                                                                               | 3,125,395             | 1,828,615                       | 1,261,387                              | 35,393                      |
| 25                                                                             | Total functional expenses. Add lines 1 through 24f                                                                                                                                                                                               | 102,412,274           | 75,993,095                      | 21,711,840                             | 4,707,339                   |
| 26                                                                             | Joint costs. Check here <input checked="" type="checkbox"/> if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                       |                                 |                                        |                             |

Part X

Balance Sheet

|                             |                                                                                                                                           |                                                                                                                                                                                                                                                                                                      |     |             |             | (A)               |             | (B)         |
|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-------------|-------------|-------------------|-------------|-------------|
|                             |                                                                                                                                           |                                                                                                                                                                                                                                                                                                      |     |             |             | Beginning of year |             | End of year |
| Assets                      | 1                                                                                                                                         | Cash—non-interest-bearing . . . . .                                                                                                                                                                                                                                                                  |     |             |             |                   | 1           |             |
|                             | 2                                                                                                                                         | Savings and temporary cash investments . . . . .                                                                                                                                                                                                                                                     |     |             |             | 9,617,138         | 2           | 14,720,311  |
|                             | 3                                                                                                                                         | Pledges and grants receivable, net . . . . .                                                                                                                                                                                                                                                         |     |             |             | 14,181,408        | 3           | 11,166,385  |
|                             | 4                                                                                                                                         | Accounts receivable, net . . . . .                                                                                                                                                                                                                                                                   |     |             |             | 1,689,318         | 4           | 1,683,000   |
|                             | 5                                                                                                                                         | Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L . . . . .                                                                                                                                        |     |             |             |                   | 5           |             |
|                             | 6                                                                                                                                         | Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Schedule L . . . . . |     |             |             |                   | 6           |             |
|                             | 7                                                                                                                                         | Notes and loans receivable, net . . . . .                                                                                                                                                                                                                                                            |     |             |             |                   | 7           |             |
|                             | 8                                                                                                                                         | Inventories for sale or use . . . . .                                                                                                                                                                                                                                                                |     |             |             |                   | 8           |             |
|                             | 9                                                                                                                                         | Prepaid expenses and deferred charges . . . . .                                                                                                                                                                                                                                                      |     |             |             |                   | 9           |             |
|                             | 10a                                                                                                                                       | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D                                                                                                                                                                                                                  | 10a | 236,694,567 | 162,560,275 | 10c               | 154,210,337 |             |
|                             | b                                                                                                                                         | Less: accumulated depreciation . . . . .                                                                                                                                                                                                                                                             | 10b | 82,484,230  |             |                   |             |             |
|                             | 11                                                                                                                                        | Investments—publicly traded securities . . . . .                                                                                                                                                                                                                                                     |     |             |             | 31,943,928        | 11          | 37,996,093  |
|                             | 12                                                                                                                                        | Investments—other securities. See Part IV, line 11 . . . . .                                                                                                                                                                                                                                         |     |             |             | 263,276,267       | 12          | 288,932,817 |
|                             | 13                                                                                                                                        | Investments—program-related. See Part IV, line 11 . . . . .                                                                                                                                                                                                                                          |     |             |             | 1,739,217         | 13          | 1,594,065   |
|                             | 14                                                                                                                                        | Intangible assets . . . . .                                                                                                                                                                                                                                                                          |     |             |             |                   | 14          |             |
|                             | 15                                                                                                                                        | Other assets. See Part IV, line 11 . . . . .                                                                                                                                                                                                                                                         |     |             |             | 1,695,132         | 15          | 1,874,403   |
| 16                          | Total assets. Add lines 1 through 15 (must equal line 34) . . . . .                                                                       |                                                                                                                                                                                                                                                                                                      |     |             | 486,702,683 | 16                | 512,177,411 |             |
| Liabilities                 | 17                                                                                                                                        | Accounts payable and accrued expenses . . . . .                                                                                                                                                                                                                                                      |     |             |             | 10,714,160        | 17          | 10,271,600  |
|                             | 18                                                                                                                                        | Grants payable . . . . .                                                                                                                                                                                                                                                                             |     |             |             |                   | 18          |             |
|                             | 19                                                                                                                                        | Deferred revenue . . . . .                                                                                                                                                                                                                                                                           |     |             |             | 842,850           | 19          | 778,258     |
|                             | 20                                                                                                                                        | Tax-exempt bond liabilities . . . . .                                                                                                                                                                                                                                                                |     |             |             | 95,691,180        | 20          | 92,650,677  |
|                             | 21                                                                                                                                        | Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .                                                                                                                                                                                                                      |     |             |             |                   | 21          |             |
|                             | 22                                                                                                                                        | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . .                                                                                                                       |     |             |             |                   | 22          |             |
|                             | 23                                                                                                                                        | Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                                                                                                                                             |     |             |             |                   | 23          |             |
|                             | 24                                                                                                                                        | Unsecured notes and loans payable to unrelated third parties . . . . .                                                                                                                                                                                                                               |     |             |             | 10,562,500        | 24          | 9,937,500   |
|                             | 25                                                                                                                                        | Other liabilities. Complete Part X of Schedule D . . . . .                                                                                                                                                                                                                                           |     |             |             | 2,318,814         | 25          | 2,104,432   |
|                             | 26                                                                                                                                        | Total liabilities. Add lines 17 through 25 . . . . .                                                                                                                                                                                                                                                 |     |             |             | 120,129,504       | 26          | 115,742,467 |
| Net Assets or Fund Balances | Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34. |                                                                                                                                                                                                                                                                                                      |     |             |             |                   |             |             |
|                             | 27                                                                                                                                        | Unrestricted net assets . . . . .                                                                                                                                                                                                                                                                    |     |             |             | 101,710,730       | 27          | 104,293,428 |
|                             | 28                                                                                                                                        | Temporarily restricted net assets . . . . .                                                                                                                                                                                                                                                          |     |             |             | 152,541,565       | 28          | 178,533,217 |
|                             | 29                                                                                                                                        | Permanently restricted net assets . . . . .                                                                                                                                                                                                                                                          |     |             |             | 112,320,884       | 29          | 113,608,299 |
|                             | Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.                          |                                                                                                                                                                                                                                                                                                      |     |             |             |                   |             |             |
|                             | 30                                                                                                                                        | Capital stock or trust principal, or current funds . . . . .                                                                                                                                                                                                                                         |     |             |             |                   | 30          |             |
|                             | 31                                                                                                                                        | Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                                                                                                                                            |     |             |             |                   | 31          |             |
|                             | 32                                                                                                                                        | Retained earnings, endowment, accumulated income, or other funds . . . . .                                                                                                                                                                                                                           |     |             |             |                   | 32          |             |
|                             | 33                                                                                                                                        | Total net assets or fund balances . . . . .                                                                                                                                                                                                                                                          |     |             |             | 366,573,179       | 33          | 396,434,944 |
|                             | 34                                                                                                                                        | Total liabilities and net assets/fund balances . . . . .                                                                                                                                                                                                                                             |     |             |             | 486,702,683       | 34          | 512,177,411 |

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

|   |                                                                                                               |   |             |
|---|---------------------------------------------------------------------------------------------------------------|---|-------------|
| 1 | Total revenue (must equal Part VIII, column (A), line 12)                                                     | 1 | 103,192,905 |
| 2 | Total expenses (must equal Part IX, column (A), line 25)                                                      | 2 | 102,412,274 |
| 3 | Revenue less expenses Subtract line 2 from line 1                                                             | 3 | 780,631     |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                     | 4 | 366,573,179 |
| 5 | Other changes in net assets or fund balances (explain in Schedule O)                                          | 5 | 29,081,134  |
| 6 | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) | 6 | 396,434,944 |

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

|    |                                                                                                                                                                                                                                                                                                                                                  | Yes | No |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1  | Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                      |     |    |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?                                                                                                                                                                                                                                                  |     | No |
| b  | Were the organization's financial statements audited by an independent accountant?                                                                                                                                                                                                                                                               | Yes |    |
| c  | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | Yes |    |
| d  | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both<br><input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis             |     |    |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                         | Yes |    |
| b  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits                                                                                                                             | Yes |    |

SCHEDULE A  
(Form 990 or 990EZ)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization  
SPELMAN COLLEGE

Employer identification number  
58-0566243

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2

☒

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E )

3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II )

6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II )

8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )

9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III )

10

☐

An organization organized and operated exclusively to test for public safety See**section 509(a)(4).**

11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h  

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other

e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?  

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     |    |
| 11g(ii)  |     |    |
| 11g(iii) |     |    |

| (i)<br>Name of supported organization | (ii)<br>EIN | (iii)<br>Type of organization (described on lines 1- 9 above or IRC section (see instructions)) | (iv)<br>Is the organization in col (i) listed in your governing document? |    | (v)<br>Did you notify the organization in col (i) of your support? |    | (vi)<br>Is the organization in col (i) organized in the U S ? |    | (vii)<br>Amount of support |
|---------------------------------------|-------------|-------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----|--------------------------------------------------------------------|----|---------------------------------------------------------------|----|----------------------------|
|                                       |             |                                                                                                 | Yes                                                                       | No | Yes                                                                | No | Yes                                                           | No |                            |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                            |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                            |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                            |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                            |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                            |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                            |
| Total                                 |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                            |

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support                                                                                                                                                                             |          |          |          |          |          |           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                                                         | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                                                   |          |          |          |          |          |           |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                     |          |          |          |          |          |           |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                             |          |          |          |          |          |           |
| 4 Total. Add lines 1 through 3                                                                                                                                                                        |          |          |          |          |          |           |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |          |          |          |          |          |           |
| 6 Public Support. Subtract line 5 from line 4                                                                                                                                                         |          |          |          |          |          |           |

| Section B. Total Support                                                                                                                                                  |          |          |          |          |          |           |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                             | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 7 Amounts from line 4                                                                                                                                                     |          |          |          |          |          |           |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                          |          |          |          |          |          |           |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on                                                                      |          |          |          |          |          |           |
| 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )                                                                         |          |          |          |          |          |           |
| 11 Total support (Add lines 7 through 10)                                                                                                                                 |          |          |          |          |          |           |
| 12 Gross receipts from related activities, etc (See instructions )                                                                                                        |          |          |          |          | 12       |           |
| 13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶ |          |          |          |          |          |           |

| Section C. Computation of Public Support Percentage                                                                                                                                                                                                                                                                                                                                          |  |  |  |  |    |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|----|--|
| 14 Public Support Percentage for 2010 (line 6 column (f) divided by line 11 column (f))                                                                                                                                                                                                                                                                                                      |  |  |  |  | 14 |  |
| 15 Public Support Percentage for 2009 Schedule A, Part II, line 14                                                                                                                                                                                                                                                                                                                           |  |  |  |  | 15 |  |
| 16a 33 1/3% support test—2010. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶                                                                                                                                                                         |  |  |  |  |    |  |
| b 33 1/3% support test—2009. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶                                                                                                                                                                    |  |  |  |  |    |  |
| 17a 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶    |  |  |  |  |    |  |
| b 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶ |  |  |  |  |    |  |
| 18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions ▶                                                                                                                                                                                                                                                        |  |  |  |  |    |  |

Part III

Support Schedule for Organizations Described in Section 509(a)(2)  
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support                                                                                                                                                  |          |          |          |          |          |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                               | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                        |          |          |          |          |          |           |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |          |          |          |          |          |           |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |          |          |          |          |          |           |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| 6 Total. Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |          |          |          |          |          |           |
| c Add lines 7a and 7b                                                                                                                                                      |          |          |          |          |          |           |
| 8 Public Support (Subtract line 7c from line 6 )                                                                                                                           |          |          |          |          |          |           |

| Section B. Total Support                                                                                                                                                                                                                                                    |          |          |          |          |          |           |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                                              | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 9 Amounts from line 6                                                                                                                                                                                                                                                       |          |          |          |          |          |           |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                                                                                                                          |          |          |          |          |          |           |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                                                                                                                                                                   |          |          |          |          |          |           |
| c Add lines 10a and 10b                                                                                                                                                                                                                                                     |          |          |          |          |          |           |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                                                                                                                              |          |          |          |          |          |           |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV )                                                                                                                                                                          |          |          |          |          |          |           |
| 13 Total support (Add lines 9, 10c, 11 and 12 )                                                                                                                                                                                                                             |          |          |          |          |          |           |
| 14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section501(c)(3) organization, check this box and <b>stop here</b>  |          |          |          |          |          |           |

| Section C. Computation of Public Support Percentage                                     |    |  |
|-----------------------------------------------------------------------------------------|----|--|
| 15 Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f)) | 15 |  |
| 16 Public support percentage from 2009 Schedule A, Part III, line 15                    | 16 |  |

| Section D. Computation of Investment Income Percentage                                                                                                                                                                                                                                                                                                           |    |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 17 Investment income percentage for 2010 (line 10c column (f) divided by line 13 column (f))                                                                                                                                                                                                                                                                     | 17 |  |
| 18 Investment income percentage from 2009 Schedule A, Part III, line 17                                                                                                                                                                                                                                                                                          | 18 |  |
| 19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization          |    |  |
| b 33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization  |    |  |
| 20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions                                                                                                                                                   |    |  |

Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

---

SCHEDULE C  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527  
▶ **Complete if the organization is described below.**  
▶ **Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.**

OMB No 1545-0047

2010

Open to Public Inspection

**If the organization answered “Yes,” to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then**

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

**If the organization answered “Yes,” to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then**

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

**If the organization answered “Yes,” to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35a (Proxy Tax), then**

- Section 501(c)(4), (5), or (6) organizations Complete Part III

|                                             |                                              |
|---------------------------------------------|----------------------------------------------|
| Name of the organization<br>SPELMAN COLLEGE | Employer identification number<br>58-0566243 |
|---------------------------------------------|----------------------------------------------|

**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

|   |                                                                                                          |            |
|---|----------------------------------------------------------------------------------------------------------|------------|
| 1 | Provide a description of the organization’s direct and indirect political campaign activities in Part IV |            |
| 2 | Political expenditures                                                                                   | ▶ \$ _____ |
| 3 | Volunteer hours                                                                                          | _____      |

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

|    |                                                                                         |                                                          |
|----|-----------------------------------------------------------------------------------------|----------------------------------------------------------|
| 1  | Enter the amount of any excise tax incurred by the organization under section 4955      | ▶ \$ _____                                               |
| 2  | Enter the amount of any excise tax incurred by organization managers under section 4955 | ▶ \$ _____                                               |
| 3  | If the organization incurred a section 4955 tax, did it file Form 4720 for this year?   | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 4a | Was a correction made?                                                                  | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| b  | If “Yes,” describe in Part IV                                                           |                                                          |

**Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).**

|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                          |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|
| 1 | Enter the amount directly expended by the filing organization for section 527 exempt function activities                                                                                                                                                                                                                                                                                                                                                                                                                                | ▶ \$ _____                                               |
| 2 | Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities                                                                                                                                                                                                                                                                                                                                                                                                        | ▶ \$ _____                                               |
| 3 | Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b                                                                                                                                                                                                                                                                                                                                                                                                                                          | ▶ \$ _____                                               |
| 4 | Did the filing organization file <b>Form 1120-POL</b> for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 5 | Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization’s funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV |                                                          |

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds If none, enter -0- | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0- |
|----------|-------------|---------|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A

Check

☐

if the filing organization belongs to an affiliated group

B

Check

☐

if the filing organization checked box A and "limited control" provisions apply

| Limits on Lobbying Expenditures<br>(The term "expenditures" means amounts paid or incurred.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                   | (a) Filing<br>Organization's<br>Totals                   | (b) Affiliated<br>Group<br>Totals  |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|----------------------------------------------------------|------------------------------------|--------------------|------------------------------|-----------------------------------------|-------------------------------------------------|-------------------------------------------|---------------------------------------------------|--------------------------------------------|--------------------------------------------------|-------------------|-------------|--|--|
| 1a Total lobbying expenditures to influence public opinion (grass roots lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| b Total lobbying expenditures to influence a legislative body (direct lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| c Total lobbying expenditures (add lines 1a and 1b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| d Other exempt purpose expenditures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| e Total exempt purpose expenditures (add lines 1c and 1d)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| f Lobbying nontaxable amount Enter the amount from the following table in both columns                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <table><thead><tr><th>If the amount on line 1e, column (a) or (b) is:</th><th>The lobbying nontaxable amount is:</th></tr></thead><tbody><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></tbody></table> |                                                   | If the amount on line 1e, column (a) or (b) is:          | The lobbying nontaxable amount is: | Not over \$500,000 | 20% of the amount on line 1e | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000 | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000 | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000 | Over \$17,000,000 | \$1,000,000 |  |  |
| If the amount on line 1e, column (a) or (b) is:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | The lobbying nontaxable amount is:                |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Not over \$500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 20% of the amount on line 1e                      |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$500,000 but not over \$1,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | \$100,000 plus 15% of the excess over \$500,000   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,000,000 but not over \$1,500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | \$175,000 plus 10% of the excess over \$1,000,000 |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,500,000 but not over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | \$225,000 plus 5% of the excess over \$1,500,000  |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | \$1,000,000                                       |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| g Grassroots nontaxable amount (enter 25% of line 1f)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| h Subtract line 1g from line 1a If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| i Subtract line 1f from line 1c If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                   | <input type="checkbox"/> Yes <input type="checkbox"/> No |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |

4-Year Averaging Period Under Section 501(h)  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

| Lobbying Expenditures During 4-Year Averaging Period         |          |          |          |          |           |
|--------------------------------------------------------------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                  | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) Total |
| 2a Lobbying non-taxable amount                               |          |          |          |          |           |
| b Lobbying ceiling amount<br>(150% of line 2a, column(e))    |          |          |          |          |           |
| c Total lobbying expenditures                                |          |          |          |          |           |
| d Grassroots non-taxable amount                              |          |          |          |          |           |
| e Grassroots ceiling amount<br>(150% of line 2d, column (e)) |          |          |          |          |           |
| f Grassroots lobbying expenditures                           |          |          |          |          |           |

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

|    |                                                                                                                                                                                                                              | (a) |    | (b)    |
|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|--------|
|    |                                                                                                                                                                                                                              | Yes | No | Amount |
| 1  | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of |     |    |        |
| a  | Volunteers?                                                                                                                                                                                                                  |     | No |        |
| b  | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?                                                                                                                                 |     | No |        |
| c  | Media advertisements?                                                                                                                                                                                                        |     | No |        |
| d  | Mailings to members, legislators, or the public?                                                                                                                                                                             |     | No |        |
| e  | Publications, or published or broadcast statements?                                                                                                                                                                          |     | No |        |
| f  | Grants to other organizations for lobbying purposes?                                                                                                                                                                         |     | No |        |
| g  | Direct contact with legislators, their staffs, government officials, or a legislative body?                                                                                                                                  |     | No |        |
| h  | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?                                                                                                                                    |     | No |        |
| i  | Other activities? If "Yes," describe in Part IV                                                                                                                                                                              | Yes |    | 48,153 |
| j  | Total lines 1c through 1i                                                                                                                                                                                                    |     |    | 48,153 |
| 2a | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?                                                                                                                                |     | No |        |
| b  | If "Yes," enter the amount of any tax incurred under section 4912                                                                                                                                                            |     |    |        |
| c  | If "Yes," enter the amount of any tax incurred by organization managers under section 4912                                                                                                                                   |     |    |        |
| d  | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?                                                                                                                                 |     |    |        |

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

|   |                                                                                                  |   | Yes | No |
|---|--------------------------------------------------------------------------------------------------|---|-----|----|
| 1 | Were substantially all (90% or more) dues received nondeductible by members?                     | 1 |     |    |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less?                | 2 |     |    |
| 3 | Did the organization agree to carryover lobbying and political expenditures from the prior year? | 3 |     |    |

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

|   |                                                                                                                                                                                                                                            |    |  |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 1 | Dues, assessments and similar amounts from members                                                                                                                                                                                         | 1  |  |
| 2 | Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).                                                                                |    |  |
| a | Current year                                                                                                                                                                                                                               | 2a |  |
| b | Carryover from last year                                                                                                                                                                                                                   | 2b |  |
| c | Total                                                                                                                                                                                                                                      | 2c |  |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues                                                                                                                                            | 3  |  |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4  |  |
| 5 | Taxable amount of lobbying and political expenditures (see instructions)                                                                                                                                                                   | 5  |  |

Part IV

Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i. Also, complete this part for any additional information.

| Identifier       | Return Reference                   | Explanation                                                                                                                                                                                                                                                |
|------------------|------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| OTHER ACTIVITIES | SCHEDULE C, PART II-B, QUESTION 1i | SPELMAN COLLEGE RETAINS A CONSULTANT, POLSINELLI SHUGHART PC, TO PROMOTE LEGISLATION WHICH WOULD PROVIDE SPELMAN COLLEGE WITH FEDERAL FUNDS FOR USE ON VARIOUS COLLEGE PROJECTS AND PROGRAMS. POLSINELLI SHUGHART PC WAS PAID \$48,153 FOR THEIR SERVICES. |

SCHEDULE D

(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.**  
▶ **Attach to Form 990. ▶ See separate instructions.**

OMB No 1545-0047

2010

Open to Public  
Inspection

Name of the organization  
SPELMAN COLLEGE

Employer identification number  
58-0566243

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|   |                                                                                                                                                                                                                                                                                                                                         |                              |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
|   | (a) Donor advised funds                                                                                                                                                                                                                                                                                                                 | (b) Funds and other accounts |
| 1 | Total number at end of year                                                                                                                                                                                                                                                                                                             |                              |
| 2 | Aggregate contributions to (during year)                                                                                                                                                                                                                                                                                                |                              |
| 3 | Aggregate grants from (during year)                                                                                                                                                                                                                                                                                                     |                              |
| 4 | Aggregate value at end of year                                                                                                                                                                                                                                                                                                          |                              |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>                                                            |                              |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div> |                              |

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|-----------------------------|---|----------------------------------------|---|----------------------------------------------------|---|------------------------------------------------------------------------------------|---|-------------------------------------------------------------------------|
| 1 | Purpose(s) of conservation easements held by the organization (check all that apply) <div><input type="checkbox"/> Preservation of land for public use (e g , recreation or pleasure) <input type="checkbox"/> Preservation of an historically importantly land area</div> <div><input type="checkbox"/> Protection of natural habitat <input type="checkbox"/> Preservation of a certified historic structure</div> <div><input type="checkbox"/> Preservation of open space</div> |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| 2 | Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <table><tr><td></td><td>Held at the End of the Year</td></tr><tr><td>a</td><td>Total number of conservation easements</td></tr><tr><td>b</td><td>Total acreage restricted by conservation easements</td></tr><tr><td>c</td><td>Number of conservation easements on a certified historic structure included in (a)</td></tr><tr><td>d</td><td>Number of conservation easements included in (c) acquired after 8/17/06</td></tr></table> |  | Held at the End of the Year | a | Total number of conservation easements | b | Total acreage restricted by conservation easements | c | Number of conservation easements on a certified historic structure included in (a) | d | Number of conservation easements included in (c) acquired after 8/17/06 |
|   | Held at the End of the Year                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| a | Total number of conservation easements                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| b | Total acreage restricted by conservation easements                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| c | Number of conservation easements on a certified historic structure included in (a)                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| d | Number of conservation easements included in (c) acquired after 8/17/06                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| 3 | Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶ _____                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| 4 | Number of states where property subject to conservation easement is located ▶ _____                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| 5 | Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ▶ _____                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| 7 | Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| 8 | Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| 9 | In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

|    |                                                                                                                                                                                                                                                                                                                                                                          |            |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|
| 1a | If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items |            |
| b  | If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items                                                    |            |
|    | (i) Revenues included in Form 990, Part VIII, line 1                                                                                                                                                                                                                                                                                                                     | ▶ \$ _____ |
|    | (ii) Assets included in Form 990, Part X                                                                                                                                                                                                                                                                                                                                 | ▶ \$ _____ |
| 2  | If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items                                                                                                                                                        |            |
| a  | Revenues included in Form 990, Part VIII, line 1                                                                                                                                                                                                                                                                                                                         | ▶ \$ _____ |
| b  | Assets included in Form 990, Part X                                                                                                                                                                                                                                                                                                                                      | ▶ \$ _____ |

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☒

Public exhibition

b

☒

Scholarly research

c

☒

Preservation for future generations

d

☒

Loan or exchange programs

e

☒

Other Curriculum enhancement & develop

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☒ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

|    | Amount |
|----|--------|
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|                                                            | (a)Current Year | (b)Prior Year | (c)Two Years Back | (d)Three Years Back | (e)Four Years Back |
|------------------------------------------------------------|-----------------|---------------|-------------------|---------------------|--------------------|
| 1a Beginning of year balance . . . . .                     | 304,160,522     | 295,407,693   | 367,673,282       |                     |                    |
| b Contributions . . . . .                                  | 1,281,477       | 1,107,649     | 2,008,039         |                     |                    |
| c Investment earnings or losses . . . . .                  | 47,000,450      | 25,193,306    | -55,959,952       |                     |                    |
| d Grants or scholarships . . . . .                         | 0               | 0             | 4,524,068         |                     |                    |
| e Other expenditures for facilities and programs . . . . . | 20,156,699      | 17,548,126    | 13,789,608        |                     |                    |
| f Administrative expenses . . . . .                        |                 |               |                   |                     |                    |
| g End of year balance . . . . .                            | 332,285,750     | 304,160,522   | 295,407,693       |                     |                    |

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ 16 700 %

b

Permanent endowment ▶ 34 190 %

c

Term endowment ▶ 49 110 %

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations . . . . .

3a(i)

☐ Yes

☐ No

(ii) related organizations . . . . .

3a(ii)

☐ Yes

☐

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

☐ Yes

☐

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

| Description of investment                                                                              | (a) Cost or other basis (investment) | (b)Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------|------------------------------|----------------|
| 1a Land . . . . .                                                                                      |                                      | 14,687,723                     |                              | 14,687,723     |
| b Buildings . . . . .                                                                                  |                                      | 174,770,737                    | 51,549,787                   | 123,220,950    |
| c Leasehold improvements . . . . .                                                                     |                                      |                                |                              |                |
| d Equipment . . . . .                                                                                  |                                      | 23,403,018                     | 19,292,051                   | 4,110,967      |
| e Other . . . . .                                                                                      |                                      | 23,833,089                     | 11,642,392                   | 12,190,697     |
| Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) . . . . . ▶ |                                      |                                |                              | 154,210,337    |



| Part XIReconciliation of Change in Net Assets from Form 990 to Financial Statements |                                                                                 |    |             |
|-------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|----|-------------|
| 1                                                                                   | Total revenue (Form 990, Part VIII, column (A), line 12)                        | 1  | 103,192,905 |
| 2                                                                                   | Total expenses (Form 990, Part IX, column (A), line 25)                         | 2  | 102,412,274 |
| 3                                                                                   | Excess or (deficit) for the year Subtract line 2 from line 1                    | 3  | 780,631     |
| 4                                                                                   | Net unrealized gains (losses) on investments                                    | 4  | 29,082,106  |
| 5                                                                                   | Donated services and use of facilities                                          | 5  |             |
| 6                                                                                   | Investment expenses                                                             | 6  |             |
| 7                                                                                   | Prior period adjustments                                                        | 7  |             |
| 8                                                                                   | Other (Describe in Part XIV)                                                    | 8  | -972        |
| 9                                                                                   | Total adjustments (net) Add lines 4 - 8                                         | 9  | 29,081,134  |
| 10                                                                                  | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 | 10 | 29,861,765  |

| Part XIIReconciliation of Revenue per Audited Financial Statements With Revenue per Return |                                                                                            |    |             |
|--------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|----|-------------|
| 1                                                                                          | Total revenue, gains, and other support per audited financial statements . . . . .         | 1  | 118,576,020 |
| 2                                                                                          | Amounts included on line 1 but not on Form 990, Part VIII, line 12                         |    |             |
| a                                                                                          | Net unrealized gains on investments . . . . .                                              | 2a | 29,082,106  |
| b                                                                                          | Donated services and use of facilities . . . . .                                           | 2b |             |
| c                                                                                          | Recoveries of prior year grants . . . . .                                                  | 2c |             |
| d                                                                                          | Other (Describe in Part XIV) . . . . .                                                     | 2d | -13,698,991 |
| e                                                                                          | Add lines 2a through 2d . . . . .                                                          | 2e | 15,383,115  |
| 3                                                                                          | Subtract line 2e from line 1 . . . . .                                                     | 3  | 103,192,905 |
| 4                                                                                          | Amounts included on Form 990, Part VIII, line 12, but not on line 1                        |    |             |
| a                                                                                          | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                 | 4a |             |
| b                                                                                          | Other (Describe in Part XIV) . . . . .                                                     | 4b |             |
| c                                                                                          | Add lines 4a and 4b . . . . .                                                              | 4c |             |
| 5                                                                                          | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12 ) . . . . . | 5  | 103,192,905 |

| Part XIIIReconciliation of Expenses per Audited Financial Statements With Expenses per Return |                                                                                             |    |             |
|-----------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|----|-------------|
| 1                                                                                             | Total expenses and losses per audited financial statements . . . . .                        | 1  | 88,714,255  |
| 2                                                                                             | Amounts included on line 1 but not on Form 990, Part IX, line 25                            |    |             |
| a                                                                                             | Donated services and use of facilities . . . . .                                            | 2a |             |
| b                                                                                             | Prior year adjustments . . . . .                                                            | 2b |             |
| c                                                                                             | Other losses . . . . .                                                                      | 2c |             |
| d                                                                                             | Other (Describe in Part XIV) . . . . .                                                      | 2d |             |
| e                                                                                             | Add lines 2a through 2d . . . . .                                                           | 2e |             |
| 3                                                                                             | Subtract line 2e from line 1 . . . . .                                                      | 3  | 88,714,255  |
| 4                                                                                             | Amounts included on Form 990, Part IX, line 25, but not on line 1:                          |    |             |
| a                                                                                             | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                  | 4a |             |
| b                                                                                             | Other (Describe in Part XIV) . . . . .                                                      | 4b | 13,698,019  |
| c                                                                                             | Add lines 4a and 4b . . . . .                                                               | 4c | 13,698,019  |
| 5                                                                                             | Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18 ) . . . . . | 5  | 102,412,274 |

Part XIVSupplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

| Identifier                                      | Return Reference                         | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|-------------------------------------------------|------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SFAS 116                                        | SCHEDULE D, PART III, LINE 1A            | THE ORGANIZATION ELECTED, AS PERMITTED UNDER SFAS 116, NOT TO REPORT IN ITS REVENUE STATEMENT AND BALANCE SHEET WORKS OF ART, HISTORICAL TREASURES, OR OTHER SIMILAR ASSETS HELD FOR PUBLIC EXHIBITION, EDUCATION, OR RESEARCH IN FURTHERANCE OF PUBLIC SERVICE THERE IS NO FINANCIAL STATEMENT FOOTNOTE DISCLOSURE THAT DESCRIBES THESE ITEMS                                                                                                                            |
| INTENDED USES OF ORGANIZATION'S ENDOWMENT FUNDS | FORM 990, SCHEDULE D, PART V, QUESTION 4 | INVESTMENT IN A MIX OF SECURITIES TO PROVIDE SUFFICIENT INCOME TO SUPPORT THE COLLEGE'S OPERATIONS IN ACCORDANCE WITH DONOR WISHES, WHILE PRESERVING EQUITY                                                                                                                                                                                                                                                                                                               |
| ART COLLECTION                                  | SCHEDULE D, PART III, LINE 4             | THE COLLEGE'S PERMANENT COLLECTION OF ART -- INCLUDING HISTORICALLY SIGNIFICANT PAINTINGS, SCULPTURE, AND WORKS ON PAPER -- IS AN ACADEMIC RESOURCE THAT OFFERS STUDENTS, FACULTY, AND STAFF FIRST-HAND ENGAGEMENT WITH IMPORTANT ORIGINAL WORKS OF ART OBJECT LESSONS, WORKSHOPS, CONSERVATION PROJECTS, EXHIBITIONS, AND THEMATIC PROGRAMS DEMONSTRATE THE VARIOUS WAYS THAT THE PERMANENT HOLDINGS ARE USED TO EXPAND, COMPLEMENT, AND ENHANCE THE ACADEMIC CURRICULUM |
| OTHER ADJUSTMENTS                               | SCHEDULE D, PART XI, LINE 8              | CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS (972)                                                                                                                                                                                                                                                                                                                                                                                                                        |
| SCHEDULE D, PART XII, LINE 2D                   | OTHER                                    | CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS 972<br>STUDENT AID RECLASS 13,698,019 ----- TOTAL<br>13,698,991 =====                                                                                                                                                                                                                                                                                                                                                        |
| SCHEDULE D, PART XIII, LINE 4B                  | OTHER                                    | STUDENT AID RECLASS 13,698,019 ----- TOTAL<br>13,698,019 =====                                                                                                                                                                                                                                                                                                                                                                                                            |

SCHEDULE E  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13,  
or Form 990-EZ, Part VI, line 48.  
► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization  
SPELMAN COLLEGE

Employer identification number  
58-0566243

| Part I                                                                                                                                                                                                                                                                                                                                                                                                                  |    | YES | NO |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
| <div>1</div> Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?                                                                                                                                                                                                                  | 1  | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                         | 2  | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                         | 3  | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                         | 4a | Yes |    |
| <div>2</div> Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?                                                                                                                                                         | 4b | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                         | 4c | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                         | 4d | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                         | 5a |     | No |
| <div>3</div> Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II |    |     |    |

**Part III Supplemental Information**

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions).

| Identifier                                        | Return Reference    | Explanation                                                                                                                                                                                            |
|---------------------------------------------------|---------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| NONDISCRIMINATORY POLICY                          | SCHEDULE E, LINE 3  | A STATEMENT OF THE COLLEGE'S RACIALLY NON-DISCRIMINATORY POLICY IS INCLUDED IN ALL BROCHURES AND CATALOGS IN ACCORDANCE WITH THE PROVISIONS OF REV. PROC. 75-50.                                       |
| FINANCIAL AID ASSISTANCE FROM GOVERNMENTAL AGENCY | SCHEDULE E, LINE 6A | THE FINANCIAL AID ASSISTANCE IS RECEIVED FROM THE FEDERAL GOVERNMENT, STATE OF GEORGIA, AND OTHER STATES. OTHER ASSISTANCE IS RECEIVED FROM FEDERAL GOVERNMENT, STATE OF GEORGIA, AND CITY OF ATLANTA. |

SCHEDULE F  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990,  
Part IV, line 14b, 15, or 16.  
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2010

Open to Public  
Inspection

Name of the organization  
SPELMAN COLLEGE

Employer identification number  
58-0566243

Part I

General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☐ Yes ☐ No
- 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of grant funds outside the United States
- 3 Activites per Region (Use Part V if additional space is needed )

| (a) Region                                 | (b) Number of offices in the region | (c) Number of employees or agents in region or independent contractors | (d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region/investments in region |
|--------------------------------------------|-------------------------------------|------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|---------------------------------------------------------|
| Europe (Including Iceland and Greenland)   | 0                                   | 0                                                                      | Program Services                                                                                                                            | STUDY ABROAD                                                                                       | 63,155                                                  |
| East Asia and the Pacific                  | 0                                   | 0                                                                      | Program Services                                                                                                                            | STUDY ABROAD                                                                                       | 52,247                                                  |
| Sub-Saharan Africa                         | 0                                   | 0                                                                      | Program Services                                                                                                                            | STUDY ABROAD                                                                                       | 26,380                                                  |
| Central America and the Caribbean          | 0                                   | 0                                                                      | Program Services                                                                                                                            | STUDY ABROAD                                                                                       | 16,054                                                  |
| South America                              | 0                                   | 0                                                                      | Program Services                                                                                                                            | STUDY ABROAD                                                                                       | 34,085                                                  |
| Middle East and North Africa               | 0                                   | 0                                                                      | Program Services                                                                                                                            | STUDY ABROAD                                                                                       | 25,361                                                  |
| Europe (Including Iceland and Greenland)   | 0                                   | 0                                                                      | Program Services                                                                                                                            | EQUIPMENT                                                                                          | 48,970                                                  |
|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                         |
|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                         |
|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                         |
|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                         |
|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                         |
|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                         |
|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                         |
|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                         |
|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                         |
|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                         |
|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                         |
|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                         |
|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                         |
|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                         |
|                                            |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                         |
| 3a Sub-total                               | 0                                   | 0                                                                      |                                                                                                                                             |                                                                                                    | 266,252                                                 |
| b Total from continuation sheets to Part I |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                         |
| c Totals (add lines 3a and 3b)             | 0                                   | 0                                                                      |                                                                                                                                             |                                                                                                    | 266,252                                                 |

**1**

(i) Method of valuation (book, FMV, appraisal, other)

**3** Enter total number of other organizations or entities . . . . . ►

**Part III** **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 16.  
Use Part V if additional space is needed.

[illegible]

**Part IV Foreign Forms**

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)*

☒ Yes ☐ No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If " Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)*

☐ Yes ☒ No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)*

☒ Yes ☐ No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)*

☒ Yes ☐ No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)*

☐ Yes ☒ No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).*

☐ Yes ☒ No

Additional Data

Software ID:  
Software Version:  
EIN: 58-0566243  
Name: SPELMAN COLLEGE

**Part V** **Supplemental Information**  
Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

OMB No 1545-0047

## Open to Public Inspection

58-0566243

**Part I Fundraising Activities.** Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

Indicate whether the organization raised funds through any of the following activities. Check all that apply.

|                                              |                                   |                                              |                                       |
|----------------------------------------------|-----------------------------------|----------------------------------------------|---------------------------------------|
| <b>a</b> <input checked="" type="checkbox"/> | Mail solicitations                | <b>e</b> <input checked="" type="checkbox"/> | Solicitation of non-government grants |
| <b>b</b> <input checked="" type="checkbox"/> | Internet and e-mail solicitations | <b>f</b> <input checked="" type="checkbox"/> | Solicitation of government grants     |
| <b>c</b> <input checked="" type="checkbox"/> | Phone solicitations               | <b>g</b> <input checked="" type="checkbox"/> | Special fundraising events            |
| <b>d</b> <input checked="" type="checkbox"/> | In-person solicitations           |                                              |                                       |

**2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☒ **Yes** ☐ **No**

**b** If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table.

| (i) Name and address of individual or entity (fundraiser) | (ii) Activity          | (iii) Did fundraiser have custody or control of contributions? |    | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col (i) | (vi) Amount paid to (or retained by) organization |
|-----------------------------------------------------------|------------------------|----------------------------------------------------------------|----|-----------------------------------|------------------------------------------------------------------|---------------------------------------------------|
|                                                           |                        | Yes                                                            | No |                                   |                                                                  |                                                   |
| COXE CURRY ASSOCIATES                                     | FUNDRAISING CAMPAIGN   |                                                                | No |                                   | 114,659                                                          |                                                   |
| WASHBURN MCGOLDRICK INC                                   | CAMPAIGN CONSULTANTS   |                                                                | No |                                   | 39,481                                                           |                                                   |
| GRENZEBACK GLIER ASSOCIATE                                | FUNDRAISING CONSULTING |                                                                | No |                                   | 8,451                                                            |                                                   |
| <b>Total . . . . .</b>                                    |                        |                                                                |    |                                   | 162,591                                                          |                                                   |

**3** List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

Part II Fundraising Events.

Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

|                 |    | (a) Event #1                                                           | (b) Event #2 | (c) Other Events | (d) Total Events              |
|-----------------|----|------------------------------------------------------------------------|--------------|------------------|-------------------------------|
|                 |    | (event type)                                                           | (event type) | (total number)   | (Add col (a) through col (c)) |
| Revenue         | 1  | Gross receipts . . . .                                                 |              |                  |                               |
|                 | 2  | Less Charitable contributions . . . .                                  |              |                  |                               |
|                 | 3  | Gross income (line 1 minus line 2) . . . .                             |              |                  |                               |
| Direct Expenses | 4  | Cash prizes . . . .                                                    |              |                  |                               |
|                 | 5  | Non-cash prizes . . . .                                                |              |                  |                               |
|                 | 6  | Rent/facility costs . . . .                                            |              |                  |                               |
|                 | 7  | Food and beverages . . . .                                             |              |                  |                               |
|                 | 8  | Entertainment . . . .                                                  |              |                  |                               |
|                 | 9  | Other direct expenses . . . .                                          |              |                  |                               |
|                 | 10 | Direct expense summary Add lines 4 through 9 in column (d) . . . . . ▶ |              |                  |                               |
|                 | 11 | Net income summary Combine lines 3 and 10 in column (d). . . . . ▶     |              |                  |                               |

Part III Gaming.

Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

|                 |   | (a) Bingo                                                                   | (b) Pull tabs/Instant bingo/progressive bingo                      | (c) Other gaming                                                   | (d) Total gaming              |
|-----------------|---|-----------------------------------------------------------------------------|--------------------------------------------------------------------|--------------------------------------------------------------------|-------------------------------|
|                 |   |                                                                             |                                                                    |                                                                    | (Add col (a) through col (c)) |
| Revenue         | 1 | Gross revenue . . . . .                                                     |                                                                    |                                                                    |                               |
|                 | 2 | Cash prizes . . . . .                                                       |                                                                    |                                                                    |                               |
| Direct Expenses | 3 | Non-cash prizes . . . . .                                                   |                                                                    |                                                                    |                               |
|                 | 4 | Rent/facility costs . . . . .                                               |                                                                    |                                                                    |                               |
|                 | 5 | Other direct expenses . . . . .                                             |                                                                    |                                                                    |                               |
|                 | 6 | Volunteer labor . . . . .                                                   |                                                                    |                                                                    |                               |
|                 |   | <input type="checkbox"/> Yes _____%<br><input type="checkbox"/> No          | <input type="checkbox"/> Yes _____%<br><input type="checkbox"/> No | <input type="checkbox"/> Yes _____%<br><input type="checkbox"/> No |                               |
|                 |   | 7 Direct expense summary Add lines 2 through 5 in column (d) . . . . . ▶    |                                                                    |                                                                    |                               |
|                 |   | 8 Net gaming income summary Combine lines 1 and 7 in column (d) . . . . . ▶ |                                                                    |                                                                    |                               |

9 Enter the state(s) in which the organization operates gaming activities \_\_\_\_\_

a Is the organization licensed to operate gaming activities in each of these states? . . . . . ☐ Yes ☐ No

b If "No," Explain \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? . . . . . ☐ Yes ☐ No

b If "Yes," Explain \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

11

Does the organization operate gaming activities with nonmembers?

☐ Yes ☐ No

12

Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?

☐ Yes ☐ No

13

Indicate the percentage of gaming activity operated in

|   |                             |     |
|---|-----------------------------|-----|
| a | The organization's facility | 13a |
| b | An outside facility         | 13b |

14

Provide the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶ \_\_\_\_\_

Address ▶ \_\_\_\_\_

15a

Does the organization have a contract with a third party from whom the organization receives gaming revenue?

☐ Yes ☐ No

b

If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ▶ \$ \_\_\_\_\_

c

If "Yes," enter name and address

Name ▶ \_\_\_\_\_

Address ▶ \_\_\_\_\_

16 Gaming manager information

Name ▶ \_\_\_\_\_

Gaming manager compensation ▶ \$ \_\_\_\_\_

Description of services provided ▶ \_\_\_\_\_

☐ Director/officer

☐ Employee

☐ Independent contractor

17

Mandatory distributions

a

Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?

☐ Yes ☐ No

b

Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ \_\_\_\_\_

**Part IV** Complete this part to provide additional information for responses to question on Schedule G (see instructions.)

| Identifier | ReturnReference | Explanation |
|------------|-----------------|-------------|
|------------|-----------------|-------------|

Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
SPELMAN COLLEGE

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990

OMB No 1545-0047

2010

Open to Public  
Inspection

Employer identification number  
58-0566243

Part I General Information on Grants and Assistance

1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . .

☒ Yes ☐ No

2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed. . . . . ▶ ☐

| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|------------------------------------------------------|---------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
|                                                      |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                      |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                      |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                      |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                      |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                      |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                      |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                      |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                      |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                      |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                      |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                      |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                      |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                      |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                      |         |                                    |                          |                                   |                                                       |                                        |                                    |

2

Enter total number of section 501(c)(3) and government organizations . . . . .

▶

3

Enter total number of other organizations . . . . .

▶

**Part III**

**Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22.  
Use Schedule I-1 (Form 990) if additional space is needed.

| (a)Type of grant or assistance | (b)Number of recipients | (c)Amount of cash grant | (d)Amount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|-------------------------|-------------------------|----------------------------------|------------------------------------------------------|---------------------------------------|
| (1) STUDENT FINANCIAL AID      | 1739                    | 13,698,019              | 0                                | N/A                                                  | N/A                                   |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |

**Part IV**

**Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

| Identifier            | Return Reference                        | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|-----------------------|-----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Student Financial Aid | Schedule I, Part I, LINE 2 AND PART III | Student Financial Aid Awards are awarded to students by the College's Office of Student Financial Services Awards are based on a number of factors including, but not limited to, scholarly achievement, demonstrated financial need, and academic interests Funds are provided by sources such as Federal and state governments, private donors such as corporations, individuals and foundations, the College's endowed financial aid funds, and the College's operating budget Financial aid awards are made up to a limit of the student's financial need Individual awards are monitored extensively in order to ensure that students are making satisfactory academic progress and that they do not receive more than their demonstrated need Adjustments are made when appropriate |

Schedule J  
(Form 990)

Compensation Information

OMB No 1545-0047

2010

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization  
SPELMAN COLLEGE

Employer identification number  
  
58-0566243

Part I

Questions Regarding Compensation

|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |     |     |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Yes | No  |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items                                                                                                                                                                                                                                                                                                                                                                                                                                            |     |     |
|    | <div><div><input type="checkbox"/> First-class or charter travel</div><div><input checked="" type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div></div> <div><div><input checked="" type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input checked="" type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div> |     |     |
| b  | If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 1b  | Yes |
| 2  | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 2   | Yes |
| 3  | Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |     |     |
|    | <div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input checked="" type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div></div> <div><div><input checked="" type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div>                                                                                                                                                            |     |     |
| 4  | During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |     |
| a  | Receive a severance payment or change-of-control payment from the organization or a related organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 4a  | No  |
| b  | Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 4b  | No  |
| c  | Participate in, or receive payment from, an equity-based compensation arrangement?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 4c  | No  |
|    | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |     |     |
|    | Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |     |     |
| 5  | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |     |     |
| a  | The organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 5a  | No  |
| b  | Any related organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 5b  | No  |
|    | If "Yes," to line 5a or 5b, describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |     |     |
| 6  | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |     |     |
| a  | The organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 6a  | No  |
| b  | Any related organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 6b  | No  |
|    | If "Yes," to line 6a or 6b, describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |     |     |
| 7  | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 7   | Yes |
| 8  | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 8   | No  |
| 9  | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 9   |     |

**Part II** **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name                 |             | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|--------------------------|-------------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                          |             | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                            |
| (1) BEVERLY DANIEL TATUM | (i)<br>(ii) | 331,079<br>0                                       | 0<br>0                              | 16,500<br>0                         | 33,978<br>0                                    | 38,083<br>0             | 419,640<br>0                    | 0<br>0                                                     |
| (2) ROBERT D FLANIGAN JR | (i)<br>(ii) | 283,785<br>0                                       | 0<br>0                              | 0<br>0                              | 17,356<br>0                                    | 8,875<br>0              | 310,016<br>0                    | 0<br>0                                                     |
| (3) JOHNNELLA BUTLER     | (i)<br>(ii) | 214,755<br>0                                       | 0<br>0                              | 0<br>0                              | 13,173<br>0                                    | 8,270<br>0              | 236,198<br>0                    | 0<br>0                                                     |
| (4) ARLENE CASH          | (i)<br>(ii) | 155,863<br>0                                       | 0<br>0                              | 0<br>0                              | 9,791<br>0                                     | 8,026<br>0              | 173,680<br>0                    | 0<br>0                                                     |
| (5) ELOISE ALEXIS        | (i)<br>(ii) | 149,723<br>0                                       | 0<br>0                              | 0<br>0                              | 9,172<br>0                                     | 7,802<br>0              | 166,697<br>0                    | 0<br>0                                                     |
| (6) KASSANDRA JOLLEY     | (i)<br>(ii) | 177,630<br>0                                       | 0<br>0                              | 0<br>0                              | 10,962<br>0                                    | 7,945<br>0              | 196,537<br>0                    | 0<br>0                                                     |
| (7) SHERRY TURNER        | (i)<br>(ii) | 129,285<br>0                                       | 0<br>0                              | 0<br>0                              | 3,400<br>0                                     | 2,959<br>0              | 135,644<br>0                    | 0<br>0                                                     |
| (8) DELORES BARTON       | (i)<br>(ii) | 137,876<br>0                                       | 0<br>0                              | 0<br>0                              | 5,685<br>0                                     | 7,518<br>0              | 151,079<br>0                    | 0<br>0                                                     |
| (9) DARNITA KILLIAN      | (i)<br>(ii) | 137,470<br>0                                       | 0<br>0                              | 0<br>0                              | 7,344<br>0                                     | 6,154<br>0              | 150,968<br>0                    | 0<br>0                                                     |
| ( 10 )                   |             |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 11 )                   |             |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 12 )                   |             |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 13 )                   |             |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 14 )                   |             |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 15 )                   |             |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 16 )                   |             |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |

Part III

Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

| Identifier                                      | Return Reference                                                   | Explanation                                                                                                                                                                                                                                   |
|-------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| COMPENSATION QUESTION                           | FORM 990, SCHEDULE J, QUESTION 1A                                  | SOCIAL CLUB DUES WERE PAID FOR TATUM AND BUTLER. THE VALUE OF THESE DUES WAS NOT TREATED AS TAXABLE COMPENSATION. \$2,816 WAS PROVIDED IN SPOUSAL TRAVEL BENEFITS FOR TATUM. THE VALUE OF THE TRAVEL WAS NOT TREATED AS TAXABLE COMPENSATION. |
| HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE | SCHEDULE J, PART I, LINE 1A                                        | HOUSING VALUED AT \$29,035 WAS PROVIDED TO TATUM. THE VALUE OF THE HOUSING WAS NOT TREATED AS TAXABLE COMPENSATION.                                                                                                                           |
| President's OTHER REPORTABLE COMPENSATION       | Schedule J, Part II, Column B (iii) AND SCHEDULE J, PART I, LINE 7 | Beverly Daniel Tatum's OTHER REPORTABLE COMPENSATION is composed of \$16,500, which is deferred compensation payable in accordance with her employment contract.                                                                              |

|                                             |                                                                                                                                                                                                                                                                                  |  |  |  |  |  |  |  |  |                                              |                  |                           |  |
|---------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|--|--|--|----------------------------------------------|------------------|---------------------------|--|
| Schedule K<br>(Form 990)                    | Supplemental Information on Tax Exempt Bonds<br>▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).<br>▶ Attach to Form 990. ▶ See separate instructions. |  |  |  |  |  |  |  |  |                                              | OMB No 1545-0047 |                           |  |
|                                             |                                                                                                                                                                                                                                                                                  |  |  |  |  |  |  |  |  |                                              | 2010             |                           |  |
|                                             | Department of the Treasury<br>Internal Revenue Service                                                                                                                                                                                                                           |  |  |  |  |  |  |  |  |                                              |                  | Open to Public Inspection |  |
| Name of the organization<br>SPELMAN COLLEGE |                                                                                                                                                                                                                                                                                  |  |  |  |  |  |  |  |  | Employer identification number<br>58-0566243 |                  |                           |  |

Part I Bond Issues

| (a) Issuer Name                               | (b) Issuer EIN | (c) CUSIP # | (d) Date Issued | (e) Issue Price | (f) Description of Purpose | (g) Defeased |    | (h) On Behalf of Issuer |    | (i) Pool financing |    |
|-----------------------------------------------|----------------|-------------|-----------------|-----------------|----------------------------|--------------|----|-------------------------|----|--------------------|----|
|                                               |                |             |                 |                 |                            | Yes          | No | Yes                     | No | Yes                | No |
| A PRIVATE COLLEGES AND UNIVERSITIES AUTHORITY | 58-1407790     | 74265LQB7   | 01-30-2003      | 30,800,674      | SEE SCHEDULE O             |              | X  |                         | X  |                    | X  |
| B DEVELOPMENT AUTHORITY OF FULTON COUNTY      | 58-1506878     | 359900TAS   | 03-21-2007      | 67,041,214      | SEE SCHEDULE O             |              | X  |                         | X  |                    | X  |
| C DEVELOPMENT AUTHORITY OF FULTON COUNTY      | 58-1506878     |             | 09-01-2009      | 1,500,000       | SEE SCHEDULE O             |              | X  |                         | X  |                    | X  |
| D DEVELOPMENT AUTHORITY OF FULTON COUNTY      | 58-1506878     |             | 09-01-2009      | 6,100,000       | SEE SCHEDULE O             |              | X  |                         | X  |                    | X  |
|                                               |                |             |                 |                 |                            |              |    |                         |    |                    |    |
|                                               |                |             |                 |                 |                            |              |    |                         |    |                    |    |
|                                               |                |             |                 |                 |                            |              |    |                         |    |                    |    |

Part II Proceeds

|    |                                                                                                        | A          |    | B          |    | C         |    | D         |    |
|----|--------------------------------------------------------------------------------------------------------|------------|----|------------|----|-----------|----|-----------|----|
| 1  | Amount of bonds retired                                                                                | 6,310,000  |    | 4,630,000  |    | 400,000   |    | 400,000   |    |
| 2  | Amount of bonds legally defeased                                                                       | 0          |    | 0          |    | 0         |    | 0         |    |
| 3  | Total proceeds of issue                                                                                | 31,540,044 |    | 68,883,486 |    | 1,500,000 |    | 6,100,000 |    |
| 4  | Gross proceeds in reserve funds                                                                        |            |    |            |    |           |    |           |    |
| 5  | Capitalized interest from proceeds                                                                     | 1,174,857  |    | 3,777,739  |    |           |    |           |    |
| 6  | Proceeds in refunding escrow                                                                           |            |    |            |    |           |    |           |    |
| 7  | Issuance costs from proceeds                                                                           | 491,087    |    | 754,073    |    |           |    |           |    |
| 8  | Credit enhancement from proceeds                                                                       |            |    |            |    |           |    |           |    |
| 9  | Working capital expenditures from proceeds                                                             |            |    |            |    |           |    |           |    |
| 10 | Capital expenditures from proceeds                                                                     | 23,660,980 |    | 54,773,104 |    |           |    |           |    |
| 11 | Other spent proceeds                                                                                   | 6,213,120  |    | 9,578,570  |    |           |    |           |    |
| 12 | Other unspent proceeds                                                                                 |            |    |            |    |           |    |           |    |
| 13 | Year of substantial completion                                                                         | 2007       |    | 2009       |    | 1999      |    | 2004      |    |
| 14 | Were the bonds issued as part of a current refunding issue?                                            | Yes        | No | Yes        | No | Yes       | No | Yes       | No |
|    |                                                                                                        |            | X  | X          |    | X         |    | X         |    |
| 15 | Were the bonds issued as part of an advance refunding issue?                                           | X          |    |            | X  |           | X  |           | X  |
| 16 | Has the final allocation of proceeds been made?                                                        | X          |    |            | X  | X         |    | X         |    |
| 17 | Does the organization maintain adequate books and records to support the final allocation of proceeds? | X          |    | X          |    | X         |    | X         |    |

Part III Private Business Use

|   |                                                                                                                            | A   |    | B   |    | C   |    | D   |    |
|---|----------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|   |                                                                                                                            | Yes | No | Yes | No | Yes | No | Yes | No |
| 1 | Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? |     | X  |     | X  |     | X  |     | X  |
| 2 | Are there any lease arrangements that may result in private business use of bond-financed property?                        |     | X  | X   |    |     | X  |     | X  |

Part III

Private Business Use (Continued)

|    |                                                                                                                                                                                                                                      | A   |    | B       |    | C   |    | D   |    |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|---------|----|-----|----|-----|----|
|    |                                                                                                                                                                                                                                      | Yes | No | Yes     | No | Yes | No | Yes | No |
|    |                                                                                                                                                                                                                                      | X   |    | X       |    | X   |    |     | X  |
| 3a | Are there any management or service contracts that may result in private business use?                                                                                                                                               |     |    |         |    |     |    |     |    |
| b  | Are there any research agreements that may result in private business use of bond-financed property?                                                                                                                                 |     | X  |         | X  |     | X  |     | X  |
| c  | Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?                                                 |     | X  |         | X  |     | X  |     | X  |
| 4  | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government                                                                      | 0 % |    | 2 900 % |    | 0 % |    | 0 % |    |
| 5  | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government | 0 % |    | 0 %     |    | 0 % |    | 0 % |    |
| 6  | Total of lines 4 and 5                                                                                                                                                                                                               | 0 % |    | 2 900 % |    | 0 % |    | 0 % |    |
| 7  | Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?                                                                                          | X   |    | X       |    | X   |    | X   |    |

Part IV

Arbitrage

|    |                                                                                                                                          | A                   |    | B                   |    | C   |    | D   |    |
|----|------------------------------------------------------------------------------------------------------------------------------------------|---------------------|----|---------------------|----|-----|----|-----|----|
|    |                                                                                                                                          | Yes                 | No | Yes                 | No | Yes | No | Yes | No |
|    |                                                                                                                                          | X                   |    | X                   |    | X   |    | X   |    |
| 1  | Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue? |                     |    |                     |    |     |    |     |    |
| 2  | Is the bond issue a variable rate issue?                                                                                                 |                     | X  |                     | X  | X   |    | X   |    |
| 3a | Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?                                     |                     | X  |                     | X  |     | X  |     | X  |
| b  | Name of provider                                                                                                                         |                     |    |                     |    |     |    |     |    |
| c  | Term of hedge                                                                                                                            |                     |    |                     |    |     |    |     |    |
| d  | Was the hedge superintegrated?                                                                                                           |                     |    |                     |    |     |    |     |    |
| e  | Was a hedge terminated?                                                                                                                  |                     |    |                     |    |     |    |     |    |
| 4a | Were gross proceeds invested in a GIC?                                                                                                   |                     | X  | X                   |    |     | X  |     | X  |
| b  | Name of provider                                                                                                                         | HYPO PUBLIC FINANCE |    | HYPO PUBLIC FINANCE |    |     |    |     |    |
| c  | Term of GIC                                                                                                                              |                     |    |                     |    |     |    |     |    |
| d  | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?                                              | X                   |    | X                   |    |     |    |     |    |
| 5  | Were any gross proceeds invested beyond an available temporary period?                                                                   | X                   |    |                     | X  |     | X  |     | X  |
| 6  | Did the bond issue qualify for an exception to rebate?                                                                                   |                     | X  | X                   |    | X   |    | X   |    |

Part V

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

| Identifier     | Return Reference | Explanation |
|----------------|------------------|-------------|
| SEE SCHEDULE O |                  |             |
|                |                  |             |
|                |                  |             |
|                |                  |             |

Schedule L  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Transactions with Interested Persons

▶ Complete if the organization answered  
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,  
or Form 990-EZ, Part V lines 38a or 40b.  
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization  
SPELMAN COLLEGE

Employer identification number  
  
58-0566243

Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

| 1 | (a) Name of disqualified person | (b) Description of transaction | (c)<br>Corrected? |    |
|---|---------------------------------|--------------------------------|-------------------|----|
|   |                                 |                                | Yes               | No |
|   |                                 |                                |                   |    |
|   |                                 |                                |                   |    |
|   |                                 |                                |                   |    |
|   |                                 |                                |                   |    |
|   |                                 |                                |                   |    |
|   |                                 |                                |                   |    |
|   |                                 |                                |                   |    |

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 . . . . . ▶ \$ \_\_\_\_\_

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ▶ \$ \_\_\_\_\_

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

| (a) Name of interested person and purpose | (b) Loan to or from the organization? |      | (c) Original principal amount | (d) Balance due | (e) In default? |    | (f) Approved by board or committee? |    | (g) Written agreement? |    |
|-------------------------------------------|---------------------------------------|------|-------------------------------|-----------------|-----------------|----|-------------------------------------|----|------------------------|----|
|                                           | To                                    | From |                               |                 | Yes             | No | Yes                                 | No | Yes                    | No |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| Total . . . . . ▶ \$ _____                |                                       |      |                               |                 |                 |    |                                     |    |                        |    |

Part III Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of grant or type of assistance |
|-------------------------------|-----------------------------------------------------------------|-------------------------------------------|
|                               |                                                                 |                                           |
|                               |                                                                 |                                           |
|                               |                                                                 |                                           |
|                               |                                                                 |                                           |
|                               |                                                                 |                                           |
|                               |                                                                 |                                           |

Part IV

Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person   | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |
|---------------------------------|-----------------------------------------------------------------|---------------------------|--------------------------------|-----------------------------------------|----|
|                                 |                                                                 |                           |                                | Yes                                     | No |
| (1) CHESAPEAKE ASSET MANAGEMENT | FORMER TRUSTEE IS OWNER                                         | 956,276                   | ENDOWMENT ADVISOR              |                                         | No |
|                                 |                                                                 |                           |                                |                                         |    |
|                                 |                                                                 |                           |                                |                                         |    |
|                                 |                                                                 |                           |                                |                                         |    |
|                                 |                                                                 |                           |                                |                                         |    |
|                                 |                                                                 |                           |                                |                                         |    |

Part V

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|------------|------------------|-------------|

SCHEDULE M  
(Form 990)

Department of the Treasury  
Internal Revenue Service

NonCash Contributions

►Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.  
► Attach to Form 990.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization  
SPELMAN COLLEGE

Employer identification number  
58-0566243

Part I

Types of Property

|                                                                                                                                                                                                                                                                                                             | (a)<br>Check if<br>applicable | (b)<br>Number of Contributions or items<br>contributed | (c)<br>Noncash contribution amounts<br>reported on Form 990, Part VIII, line<br>1g | (d)<br>Method of determining oncash contribution<br>amounts |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|--------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------------|
| 1 Art—Works of art . . . .                                                                                                                                                                                                                                                                                  |                               |                                                        |                                                                                    |                                                             |
| 2 Art—Historical treasures                                                                                                                                                                                                                                                                                  |                               |                                                        |                                                                                    |                                                             |
| 3 Art—Fractional interests                                                                                                                                                                                                                                                                                  |                               |                                                        |                                                                                    |                                                             |
| 4 Books and publications                                                                                                                                                                                                                                                                                    |                               |                                                        |                                                                                    |                                                             |
| 5 Clothing and household<br>goods . . . . .                                                                                                                                                                                                                                                                 |                               |                                                        |                                                                                    |                                                             |
| 6 Cars and other vehicles .                                                                                                                                                                                                                                                                                 |                               |                                                        |                                                                                    |                                                             |
| 7 Boats and planes . . . .                                                                                                                                                                                                                                                                                  |                               |                                                        |                                                                                    |                                                             |
| 8 Intellectual property . .                                                                                                                                                                                                                                                                                 |                               |                                                        |                                                                                    |                                                             |
| 9 Securities—Publicly traded                                                                                                                                                                                                                                                                                | X                             | 13                                                     | 419,123                                                                            | FMV                                                         |
| 10 Securities—Closely held<br>stock . . . . .                                                                                                                                                                                                                                                               |                               |                                                        |                                                                                    |                                                             |
| 11 Securities—Partnership,<br>LLC, or trust interests .                                                                                                                                                                                                                                                     |                               |                                                        |                                                                                    |                                                             |
| 12 Securities—Miscellaneous                                                                                                                                                                                                                                                                                 |                               |                                                        |                                                                                    |                                                             |
| 13 Qualified conservation<br>contribution—Historic<br>structures . . . . .                                                                                                                                                                                                                                  |                               |                                                        |                                                                                    |                                                             |
| 14 Qualified conservation<br>contribution—Other . .                                                                                                                                                                                                                                                         |                               |                                                        |                                                                                    |                                                             |
| 15 Real estate—Residential .                                                                                                                                                                                                                                                                                |                               |                                                        |                                                                                    |                                                             |
| 16 Real estate—Commercial                                                                                                                                                                                                                                                                                   |                               |                                                        |                                                                                    |                                                             |
| 17 Real estate—Other . .                                                                                                                                                                                                                                                                                    |                               |                                                        |                                                                                    |                                                             |
| 18 Collectibles . . . . .                                                                                                                                                                                                                                                                                   |                               |                                                        |                                                                                    |                                                             |
| 19 Food inventory . . . . .                                                                                                                                                                                                                                                                                 |                               |                                                        |                                                                                    |                                                             |
| 20 Drugs and medical supplies                                                                                                                                                                                                                                                                               |                               |                                                        |                                                                                    |                                                             |
| 21 Taxidermy . . . . .                                                                                                                                                                                                                                                                                      |                               |                                                        |                                                                                    |                                                             |
| 22 Historical artifacts . .                                                                                                                                                                                                                                                                                 |                               |                                                        |                                                                                    |                                                             |
| 23 Scientific specimens . .                                                                                                                                                                                                                                                                                 |                               |                                                        |                                                                                    |                                                             |
| 24 Archeological artifacts .                                                                                                                                                                                                                                                                                |                               |                                                        |                                                                                    |                                                             |
| 25 Other ► ( SEE PART II )                                                                                                                                                                                                                                                                                  | X                             | 5                                                      | 29,265                                                                             | FMV                                                         |
| 26 Other ►( )                                                                                                                                                                                                                                                                                               |                               |                                                        |                                                                                    |                                                             |
| 27 Other ►( )                                                                                                                                                                                                                                                                                               |                               |                                                        |                                                                                    |                                                             |
| 28 Other ►( )                                                                                                                                                                                                                                                                                               |                               |                                                        |                                                                                    |                                                             |
| 29 Number of Forms 8283 received by the organization during the tax year for contributions<br>for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . .                                                                                                                        |                               |                                                        | 29                                                                                 |                                                             |
| 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it<br>must hold for at least three years from the date of the initial contribution, and which is not required to be used<br>for exempt purposes for the entire holding period? . . . . . |                               |                                                        |                                                                                    | Yes<br>No                                                   |
| b If "Yes," describe the arrangement in Part II                                                                                                                                                                                                                                                             |                               |                                                        |                                                                                    |                                                             |
| 31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?                                                                                                                                                                                          |                               |                                                        |                                                                                    | Yes                                                         |
| 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash<br>contributions? . . . . .                                                                                                                                                              |                               |                                                        |                                                                                    | No                                                          |
| b If "Yes," describe in Part II                                                                                                                                                                                                                                                                             |                               |                                                        |                                                                                    |                                                             |
| 33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked,<br>describe in Part II                                                                                                                                                                 |                               |                                                        |                                                                                    |                                                             |

Part III

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

| Identifier                   | Return Reference                    | Explanation                                                                                   |
|------------------------------|-------------------------------------|-----------------------------------------------------------------------------------------------|
| OTHER NON-CASH CONTRIBUTIONS | SCHEDULE M, PART I, QUESTIONS 25-27 | DONATIONS OF VARIOUS ITEMS BEVERAGES, ORGAN, AND MISCELLANEOUS FAIR MARKET VALUED AT \$29,265 |

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.  
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2010

Open to Public  
Inspection

|                                             |                                              |
|---------------------------------------------|----------------------------------------------|
| Name of the organization<br>SPELMAN COLLEGE | Employer identification number<br>58-0566243 |
|---------------------------------------------|----------------------------------------------|

| Identifier                    | Return Reference                                | Explanation                                                                                                                                                                                                                                                                                                   |
|-------------------------------|-------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990<br>REVIEW<br>PROCESS | FORM 990, PART VI,<br>SECTION B,<br>QUESTION 11 | FORM 990 IS DISTRIBUTED TO THE FINANCE AND BUDGET COMMITTEE PRIOR TO THE COMMITTEE MEETING FOR THEIR REVIEW INDEPENDENT TAX ACCOUNTANTS WILL REVIEW WITH COMMITTEE THE CHAIRMAN OF THE COMMITTEE WILL DISCUSS AND REVIEW WITH THE FULL BOARD, WHO WILL RECEIVE A COPY OF THE FINALIZED RETURN PRIOR TO FILING |

| Identifier                  | Return Reference                          | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-----------------------------|-------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| CONFLICT OF INTEREST POLICY | FORM 990, PART VI, SECTION B, QUESTON 12C | EMPLOYEES ARE REQUIRED TO SIGN A CONFLICT OF INTEREST DISCLOSURE UPON THEIR INITIAL HIRING THE COLLEGE HAS A WRITTEN CONFLICT OF INTEREST POLICY IN ITS EMPLOYEE HANDBOOK IF HUMAN RESOURCES BECOMES AWARE OF A CONFLICT, THE EMPLOYEE IS NOTIFIED AND REQUIRED TO SUBMIT A CONFLICT OF INTEREST STATEMENT, WHICH IS FILED IN THE EMPLOYEE'S PERSONNEL FILE ALL TRUSTEES, BOARD REPRESENTATIVES AND SENIOR TEAM MEMBERS MUST COMPLETE AND SIGN A CONFLICT OF INTEREST FORM ON AN ANNUAL BASIS COMPLIANCE IS MONITORED AND A SUMMARY IS PROVIDED TO THE SECRETARY OF THE BOARD |

| Identifier                           | Return Reference                                    | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|--------------------------------------|-----------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PROCESS FOR DETERMINING COMPENSATION | FORM 990, PART VI, SECTION B, QUESTIONS 15A AND 15B | THE COMPENSATION OF THE COLLEGE'S PRESIDENT IS DETERMINED AS FOLLOWS. COMPARABILITY STUDIES ARE PERFORMED BY AN INDEPENDENT THIRD PARTY COMPENSATION CONSULTANT. IT IS THE COLLEGE'S GOAL THAT THE PRESIDENT'S COMPENSATION BE IN THE 50TH-75TH PERCENTILE OF THE COLLEGES AND UNIVERSITIES USED IN THE COMPARABILITY SURVEY. THE HUMAN RESOURCES COMMITTEE OF THE BOARD OF TRUSTEES REVIEWS THE RECOMMENDATIONS MADE BY THE COMPENSATION CONSULTANT AND MAKES A RECOMMENDATION TO THE FULL BOARD OF TRUSTEES. THE FULL BOARD OF TRUSTEES VOTES ON THE PRESIDENT'S COMPENSATION PACKAGE. WITH RESPECT TO OTHER OFFICERS AND KEY EMPLOYEES, THE COMPENSATION OF THESE INDIVIDUALS IS DETERMINED BY THE PRESIDENT. THE PRESIDENT RECOMMENDS THE COMPENSATION FOR THESE INDIVIDUALS. THE HUMAN RESOURCES COMMITTEE OF THE BOARD OF TRUSTEES REVIEWS AND APPROVES THE COMPENSATION. FOR THESE INDIVIDUALS, COMPENSATION STUDIES ARE PERFORMED BY AN INDEPENDENT THIRD PARTY FIRM OR THE COLLEGE'S HUMAN RESOURCES DEPARTMENT. |

| Identifier                               | Return Reference                          | Explanation                                                                                                                                                                    |
|------------------------------------------|-------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| MAKING DOCUMENTS AVAILABLE TO THE PUBLIC | FORM 990, PART VI, SECTION C, QUESTION 19 | SPELMAN COLLEGE DOES NOT MAKE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY , OR FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC HOWEVER, DOCUMENTS ARE AVAILABLE UPON REQUEST |

| Identifier                           | Return Reference                            | Explanation                                                                                                               |
|--------------------------------------|---------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|
| FAMILY AND BUSINESS<br>RELATIONSHIPS | FORM 990, PART VI,<br>SECTION A, QUESTION 2 | STUART BURGDOERFER AND BRADLEY SHEARES, BOTH BOARD MEMBERS,<br>SERVE ON THE BOARD OF DIRECTORS OF PROGRESSIVE CORPORATION |

| Identifier                  | Return Reference          | Explanation                                                                                                     |
|-----------------------------|---------------------------|-----------------------------------------------------------------------------------------------------------------|
| OTHER CHANGES IN NET ASSETS | FORM 990, PART XI, LINE 5 | UNREALIZED GAINS 29,082,106 CHANGE IN VALUE OF SPLIT INTEREST TRUSTS (97) -----<br>----- TOTAL 29,081,134 ===== |

| Identifier             | Return Reference             | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|------------------------|------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| DESCRIPTION OF PURPOSE | SCHEDULE K, PART I, COLUMN F | A- 1 CONSTRUCTION, RENOVATIONS AND EQUIPPING OF COLLEGE FACILITIES, 2003 PROCEEDS USED \$23,660,980 2 ADVANCE REFUNDING OF A PORTION OF PRIVATE COLLEGE AND UNIVERSITIES REVENUE BONDS (SPELMAN COLLEGE PROJECT), SERIES 1994, ISSUANCE DATE JULY 21, 1994, 2003 PROCEEDS USED \$6,213,020 B- 1 CONSTRUCTION OF IMPROVEMENTS TO COLLEGE FACILITIES, INCLUDING A NEW DORMITORY AND CAMPUS INFRASTRUCTURE, 2007 PROCEEDS USED \$54,773,104 2 CURRENT REFUNDING OF A PORTION OF PRIVATE COLLEGES AND UNIVERSITIES AUTHORITY REVENUE BONDS (SPELMAN COLLEGE PROJECT), SERIES 1994, ISSUANCE DATE JULY 21, 1994, PROCEEDS USED \$5,085,377 3 CURRENT REFUNDING OF PROMISSORY NOTE, ISSUED NOVEMBER 17, 2004, 2007 PROCEEDS USED \$4,493,194 C- REISSUANCE OF DEVELOPMENT AUTHORITY OF FULTON COUNTY ADJUSTABLE ROLE DEMAND REVENUE BONDS (SPELMAN COLLEGE PROJECT), SERIES 1996 (TREATED AS CURRENT REFUNDING), ISSUE DATE DECEMBER 1, 1996 D- REISSUANCE OF DEVELOPMENT AUTHORITY OF FULTON COUNTY ADJUSTABLE ROLE DEMAND REVENUE BONDS (SPELMAN COLLEGE PROJECT), SERIES 1999 (TREATED AS CURRENT REFUNDING), ISSUE DATE NOVEMBER 19, 1999 |

| Identifier              | Return Reference            | Explanation                                                                                                                                                                                                                                                                       |
|-------------------------|-----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| TOTAL PROCEEDS OF ISSUE | SCHEDULE K, PART II, LINE 3 | C - THIS WAS A REISSUANCE OF THE SERIES 1996 BONDS AND NO CASH PROCEEDS WERE GENERATED THE REISSUANCE WAS TREATED AS A CURRENT REFUNDING D - THIS WAS A REISSUANCE OF THE SERIES 1999 BONDS AND NO CASH PROCEEDS WERE GENERATED THE REISSUANCE WAS TREATED AS A CURRENT REFUNDING |

| Identifier                     | Return Reference | Explanation                                                                                                                                                                               |
|--------------------------------|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE K,<br>PART II, LINE 9 |                  | A - TOTAL CAPITAL EXPENDITURES OF \$24,835,937 INCLUDES CAPITALIZED INTEREST OF \$1,174,957<br>B - TOTAL CAPITAL EXPENDITURES OF \$58,550,843 INCLUDES CAPITALIZED INTEREST OF #3,777,739 |

| Identifier                    | Return Reference | Explanation                                                                                                                                                                    |
|-------------------------------|------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE K, PART III, LINE 3C |                  | A, B, C AND D BOND COUNSEL REVIEWS THIRD-PARTY CONTRACTS IN CONNECTION WITH THE ISSUANCE OF THE COLLEGE'S BONDS (WHICH HAVE OCCURRED IN 1988, 1994, 1996, 1999, 2003 AND 2007) |

| Identifier              | Return Reference               | Explanation                                                                                                                                                                                                  |
|-------------------------|--------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| EXPLANATION OF VARIANCE | SCHEDULE K,<br>PART II, LINE 3 | The Part I, Column (e) issue price does not agree with the Part II, line 3 Total proceeds of issue for certain bonds due to the inclusion of interest and other investment earnings on the proceeds accounts |

| Identifier                             | Return Reference  | Explanation                               |
|----------------------------------------|-------------------|-------------------------------------------|
| HOURS DEVOTED FOR RELATED ORGANIZATION | FORM 990 PART VII | NAME VICKI R PALMER TITLE TRUSTEE HOURS 1 |

| Identifier                             | Return Reference  | Explanation                                   |
|----------------------------------------|-------------------|-----------------------------------------------|
| HOURS DEVOTED FOR RELATED ORGANIZATION | FORM 990 PART VII | NAME BRADLEY T. SHEARES TITLE TRUSTEE HOURS 1 |

| Identifier                             | Return Reference  | Explanation                                                  |
|----------------------------------------|-------------------|--------------------------------------------------------------|
| HOURS DEVOTED FOR RELATED ORGANIZATION | FORM 990 PART VII | NAME BEVERLY DANIEL TATUM TITLE COLLEGE PRESIDENT<br>HOURS 1 |

| Identifier                             | Return Reference  | Explanation                                                                |
|----------------------------------------|-------------------|----------------------------------------------------------------------------|
| HOURS DEVOTED FOR RELATED ORGANIZATION | FORM 990 PART VII | NAME.ROBERT D FLANIGAN JR TITLE VP BUSINESS &FINANCE/TREASURER<br>HOURS 15 |

SCHEDULE R  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization  
SPELMAN COLLEGE

Employer identification number  
58-0566243

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

| (a)<br>Name, address, and EIN of disregarded entity | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling entity |
|-----------------------------------------------------|-------------------------|--------------------------------------------------|---------------------|---------------------------|----------------------------------|
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a)<br>Name, address, and EIN of related organization                                                         | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity | (g)<br>Section 512(b)(13) controlled organization |    |
|---------------------------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|---------------------------------------------------|----|
|                                                                                                               |                         |                                                  |                            |                                                     |                                  | Yes                                               | No |
| (1) COLLEGIATE PROPERTY DEVELOPMENT COMPANY<br><br>350 SPELMAN LANE SW<br><br>ATLANTA, GA 30314<br>31-1636865 | ACQUIRE PROP            | GA                                               | 501(C)(2)                  | N/A                                                 | NA                               |                                                   |    |
| (2) SPELMAN COLLEGE SPECIAL VENTURES FUND<br><br>350 SPELMAN LANE SW<br><br>ATLANTA, GA 30314<br>85-1561434   | INVESTMENTS             | GA                                               | 501(C)(3)                  | 11                                                  | NA                               |                                                   |    |
|                                                                                                               |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                                                                               |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                                                                               |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                                                                               |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                                                                               |                         |                                                  |                            |                                                     |                                  |                                                   |    |

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a)<br>Name, address, and EIN of<br>related organization | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Predominant income<br>(related, unrelated,<br>excluded from tax<br>under sections 512-<br>514) | (f)<br>Share of total income | (g)<br>Share of end-of-year<br>assets | (h)<br>Disproporionate<br>allocations? |    | (i)<br>Code V—UBI<br>amount in box 20 of<br>Schedule K-1<br>(Form 1065) | (j)<br>General or<br>managing<br>partner? |    | (k)<br>Percentage<br>ownership |
|----------------------------------------------------------|-------------------------|--------------------------------------------------------------|-------------------------------------|-------------------------------------------------------------------------------------------------------|------------------------------|---------------------------------------|----------------------------------------|----|-------------------------------------------------------------------------|-------------------------------------------|----|--------------------------------|
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       | Yes                                    | No |                                                                         | Yes                                       | No |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                        |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                        |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                        |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                        |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                        |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                        |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                        |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                        |    |                                                                         |                                           |    |                                |

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a)<br>Name, address, and EIN of related organization | (b)<br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Percentage<br>ownership |
|-------------------------------------------------------|-------------------------|-----------------------------------------------------------|-------------------------------------|--------------------------------------------------------|------------------------------|------------------------------------------|--------------------------------|
|                                                       |                         |                                                           |                                     |                                                        |                              |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                              |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                              |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                              |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                              |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                              |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                              |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                              |                                          |                                |

Part V

Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b Gift, grant, or capital contribution to other organization(s)

c Gift, grant, or capital contribution from other organization(s)

d Loans or loan guarantees to or for other organization(s)

e Loans or loan guarantees by other organization(s)

f Sale of assets to other organization(s)

g Purchase of assets from other organization(s)

h Exchange of assets

i Lease of facilities, equipment, or other assets to other organization(s)

j Lease of facilities, equipment, or other assets from other organization(s)

k Performance of services or membership or fundraising solicitations for other organization(s)

l Performance of services or membership or fundraising solicitations by other organization(s)

m Sharing of facilities, equipment, mailing lists, or other assets

n Sharing of paid employees

o Reimbursement paid to other organization for expenses

p Reimbursement paid by other organization for expenses

q Other transfer of cash or property to other organization(s)

r Other transfer of cash or property from other organization(s)

Yes

No

1a

1b

1c

1d

1e

1f

1g

1h

1i

1j

1k

1l

1m

1n

1o

1p

1q

1r

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

| (a)<br>Name of other organization             | (b)<br>Transaction<br>type(a-r) | (c)<br>Amount involved | (d)<br>Method of determining amount<br>involved |
|-----------------------------------------------|---------------------------------|------------------------|-------------------------------------------------|
| (1) SPELMAN COLLEGE SPECIAL VENTURES FUND INC | B                               | 7,170,231              |                                                 |
| (2) SPELMAN COLLEGE SPECIAL VENTURES FUND INC | C                               | 23,510,443             |                                                 |
| (3)                                           |                                 |                        |                                                 |
| (4)                                           |                                 |                        |                                                 |
| (5)                                           |                                 |                        |                                                 |
| (6)                                           |                                 |                        |                                                 |

Schedule R (Form 990) 2010

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

**Part VII**   **Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|------------|------------------|-------------|

Additional Data

Software ID:  
Software Version:  
EIN: 58-0566243  
Name: SPELMAN COLLEGE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title                     | (B)<br>Average<br>hours<br>per<br>week | (C)<br>Position (check all<br>that apply) |                       |         |              |                                 |        |         | (D)<br>Reportable<br>compensation<br>from the<br>organization (W-<br>2/1099-MISC) | (E)<br>Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099-<br>MISC) | (F)<br>Estimated<br>amount of other<br>compensation<br>from the<br>organization and<br>related<br>organizations |
|-------------------------------------------|----------------------------------------|-------------------------------------------|-----------------------|---------|--------------|---------------------------------|--------|---------|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
|                                           |                                        | Individual trustee<br>or director         | Institutional Trustee | Officer | Key employee | Highest compensated<br>employee | Former |         |                                                                                   |                                                                                            |                                                                                                                 |
| CLAIRE ARNOLD<br>TRUSTEE                  | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| THEODORE R ARONSON<br>TRUSTEE             | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| AMBASSADOR AURELIA E BRAZEAL<br>TRUSTEE   | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| ROSALIND G BREWER<br>TRUSTEE              | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| JANINE BROWN<br>TRUSTEE                   | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| STUART BURGDOERFER<br>TRUSTEE             | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| KIMBERLY B DAVIS<br>TRUSTEE               | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| JERRI L DEVARD<br>TRUSTEE                 | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| EVELYNN M HAMMONDS<br>TRUSTEE             | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| YVONNE R JACKSON<br>CHAIRWOMAN            | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| ROSE HARRIS JOHNSON<br>TRUSTEE            | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| TERRY L JONES<br>TRUSTEE                  | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| SUSAN A MCLAUGHLIN<br>TRUSTEE             | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| GWENDOLYN ADAMS NORTON<br>TRUSTEE         | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| LAURA J BURTON ODEM<br>TRUSTEE            | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| VICKI R PALMER<br>TRUSTEE                 | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| ANNA ELEANOR ROOSEVELT<br>TRUSTEE         | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| LOVETTE T RUSSELL<br>TRUSTEE              | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| BRADLEY T SHEARES<br>TRUSTEE              | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| ESTHER SILVER-PARKER<br>TRUSTEE           | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| CYNTHIA NEAL SPENCE<br>FACULTY TRUSTEE    | 35 0                                   | X                                         |                       |         |              |                                 |        | 99,365  | 0                                                                                 | 12,315                                                                                     |                                                                                                                 |
| RONDA E STRYKER<br>TRUSTEE                | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| BEVERLY DANIEL TATUM<br>COLLEGE PRESIDENT | 35 0                                   | X                                         |                       | X       |              |                                 |        | 347,579 | 0                                                                                 | 72,061                                                                                     |                                                                                                                 |
| KATHY WALLER<br>TRUSTEE                   | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| CELESTE WATKINS-HAYES<br>TRUSTEE          | 2 0                                    | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

| (A)<br>Name and Title                                   | (B)<br>Average hours per week | (C)<br>Position (check all that apply) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|---------------------------------------------------------|-------------------------------|----------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                         |                               | Individual trustee or director         | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| CHRISTINA A WHATLEY<br>TRUSTEE                          | 20                            | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| ROBERT D FLANIGAN JR<br>VP BUSINESS & FINANCE/TREASURER | 350                           |                                        |                       | X       |              |                              |        | 283,785                                                              | 0                                                                         | 26,231                                                                                        |
| JOHNNELLA BUTLER<br>PROVOST                             | 350                           |                                        |                       | X       |              |                              |        | 214,755                                                              | 0                                                                         | 21,443                                                                                        |
| ARLENE CASH<br>VP ENROLLMENT MANAGEMENT                 | 350                           |                                        |                       | X       |              |                              |        | 155,863                                                              | 0                                                                         | 17,817                                                                                        |
| ELOISE ALEXIS<br>VP FOR COLLEGE RELATIONS               | 350                           |                                        |                       | X       |              |                              |        | 149,723                                                              | 0                                                                         | 16,974                                                                                        |
| KASSANDRA JOLLEY<br>VP FOR DEVELOPMENT                  | 350                           |                                        |                       | X       |              |                              |        | 177,630                                                              | 0                                                                         | 18,907                                                                                        |
| DELORES BARTON<br>VP & CHIEF INFORMATION OFFICER        | 350                           |                                        |                       | X       |              |                              |        | 137,876                                                              | 0                                                                         | 13,203                                                                                        |
| DARNITA KILLIAN<br>VP FOR STUDENT AFFAIRS               | 350                           |                                        |                       | X       |              |                              |        | 137,470                                                              | 0                                                                         | 13,498                                                                                        |
| GLORIA WADE-GAYLES<br>FACULTY                           | 350                           |                                        |                       |         |              | X                            |        | 133,987                                                              | 0                                                                         | 15,104                                                                                        |
| ANDREW WILLIAMS<br>FACULTY                              | 350                           |                                        |                       |         |              | X                            |        | 132,760                                                              | 0                                                                         | 10,268                                                                                        |
| MYRA BURNETT<br>VICE-PROVOST                            | 350                           |                                        |                       |         |              | X                            |        | 133,875                                                              | 0                                                                         | 15,485                                                                                        |
| DONNA HARPER<br>FACULTY                                 | 350                           |                                        |                       |         |              | X                            |        | 127,652                                                              | 0                                                                         | 14,757                                                                                        |
| RHONDA HONEGAN<br>DIR OF INVESTMENTS & FIN PLN          | 350                           |                                        |                       |         |              | X                            |        | 134,360                                                              | 0                                                                         | 15,392                                                                                        |
| SHERRY TURNER<br>VP FOR STUDENT AFFAIRS                 | 350                           |                                        |                       |         |              |                              | X      | 129,285                                                              | 0                                                                         | 6,359                                                                                         |

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

|                            |              |            |                        |               |
|----------------------------|--------------|------------|------------------------|---------------|
| 4d. Other program services |              |            |                        |               |
| (Code )                    | (Expenses \$ | 213,957    | including grants of \$ | (Revenue \$ ) |
| PUBLIC SERVICE             |              |            |                        |               |
| (Code )                    | (Expenses \$ | 7,346,174  | including grants of \$ | (Revenue \$ ) |
| ACADEMIC SUPPORT           |              |            |                        |               |
| (Code )                    | (Expenses \$ | 10,760,989 | including grants of \$ | (Revenue \$ ) |
| STUDENT SERVICES           |              |            |                        |               |