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Form **991**

Return of Organization Exempt From Income Tax

OMB No 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2010

Open to Public Department of the Treasury Internal Revenue Service Inspection ► The organization may have to use a copy of this return to satisfy state reporting requirements For the 2010 calendar year, or tax year beginning July 1 2010, and ending June 30 , 20 11 Name of organization Cabarrus County Partnership for Children D Employer identification number Check if applicable Doing Business As Address change 56-2088223 Number and street (or P O box if mail is not delivered to street address) Room/suite E Telephone number ■ Name change Initial return 2353 Concord Lake Road 160 704-262-3683 City or town, state or country, and ZIP + 4 ☐ Terminated Concord, NC 28025 Amended return G Gross receipts \$ F Name and address of principal officer Ann Benfield H(a) Is this a group return for affiliates? Yes No Application pending 2353 Concord Lake Road, Concord, NC 28025 H(b) Are all affiliates included? Yes No If "No," attach a list (see instructions) √ 501(c)(3) 501(c) () **(**insert no) Tax-exempt status www.cabarrussmartstart org Website: ▶ H(c) Group exemption number ▶ Form of organization

✓ Corporation

Trust

Association

Other 1998 M State of legal domicile Year of formation Part I Summary Briefly describe the organization's mission or most significant activities. The Cabarrus County Partnership for Children, a private, non-profit collaborative organization, enables young children to meet their potential through development and Activities & Governance enhancement of network of quality services addressing health, family support, child care and education. Check this box ► ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 3 28 Number of voting members of the governing body (Part VI, line 1a) . . . 4 13 Number of independent voting members of the governing body (Part VI, line 1b) 5 5 10 Total number of individuals employed in calendar year 2010 (Part V, line 2a) Total number of volunteers (estimate Thesessary).

Total unrelated businessmere fue from Part VIII (column (C), line 12 35 6 7a 0 Net unrelated business taxable income from Form 1990-T, line 34 0 7b Pror Year **Current Year** Contributions and office (Hartvill, like Th). 4515614 4317220 Program service revenue (Part VIII, line-2g) 9 investment income (Part-VIII, column (A), lines 3 10 460 222 Other revenue (Part VIII, column (A), Imes 5, 6d, 8c, 9c, 10c, and 11e) 11 4418 2244 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 4520492 4319686 12 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . 3893869 3661884 Benefits paid to or for members (Part IX, column (A), line 4) . . . 14 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 571953 555962 16a Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) ▶ 235017 17 204104 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 4452863 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 4669926 (149434)(133177)19 Revenue less expenses. Subtract line 18 from line 12 End of Year Beginning of Current Year 179828 47172 20 Total assets (Part X, line 16) 26869 21 Total liabilities (Part X, line 26) 26348 캶 20303 22 Net assets or fund balances. Subtract line 21 from line 20 153480 Part II Signature Block Under penalties of penury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is er) is based on all information of which preparer has any knowledge true, correct, and complete. Declaration of preparer (other than Sign Date Here Type or print name and title Print/Type preparer's name Check 🗸 if Paid Lorraine B. Prephoff self-employed **Preparer** Lorraine B Piephoff PA Firm's EIN ▶ Use Only 5405 Brickstone Drive, Charlotte, NC 28227 704-451-6205 Phone no May the IRS discuss this return with the preparer shown above? (see instructions) ✓ Yes
☐ No

Cat No 11282Y

Form **990** (2010)

Form 99	(2010) Pag
Part	Statement of Program Service Accomplishments Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:
•	The Cabarrus County Partnership for Children enables young children to meet their potential through development and enhancement of a network of quality services addressing health, family support, child care and education
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
	f "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	f "Yes," describe these changes on Schedule O.
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section (c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations others, the total expenses, and revenue, if any, for each program service reported
4a	Code:) (Expenses \$ 2639072 including grants of \$ 2482465) (Revenue \$) More at Four Program - Funding for at-risk four (4) year old children to attend pre-kindergarten
4b	Code) (Expenses \$ 252762 including grants of \$ 282762) (Revenue \$) Child Care Health Consultants - Funding for up to three (3) child care health consultant RNs to provide health/safety
	education and consultation to Cabarrus County parents, regulated centers, homes and More at Four sites; review immunization records and connect children to a primary medical home; document any health/safety concerns and develop plans for correction; and provide limited assessments for behavioral, physical and developmental concerns
4c	Code: (Expenses 232950 including grants of 210449) (Revenue) Professional Development Incentives - Funding for program coordination and payment fo bi-annual professional development financial incentives to eligible teachers and directors employed at least six consecutive months in the same program based on education level and one-time incentives upon achievement of a college degree.
4d	Other program services. (Describe in Schedule O) Expenses \$ 1091317 including grants of \$ 686207) (Revenue \$)
4e	otal program service expenses 4616101

Part	Checklist of Required Schedules			
_			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A		✓	
2	Is the organization required to complete Schedule B, Schedule of Contributors? (see instructions)	2	V	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to	_	•	
	candidates for public office? If "Yes," complete Schedule C, Part I	3		1
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		1
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		1
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		1
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		1
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		1
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi- endowments? If "Yes," complete Schedule D, Part V	10		1
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.		, ·	
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a		1
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		1
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		1
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		1
е	Did the organization report an amount for other liabilities in Part X, line 25° If "Yes," complete Schedule D, Part X	11e		1
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		1
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		1
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		1
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		✓
14 a		14a	ļ	✓
b	business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	14b		1
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		1
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		1
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		1
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		1
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		1
20 a		20a		✓
b	If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b		

Part _	Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	✓	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	<	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		1
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		✓
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		√
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	24d 25a		✓
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		√ _
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		✓
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		✓
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):	, ,		
a b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b		√
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	✓	
29 30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	29 30		√
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		1
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		1
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		1
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		1
35 a	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		✓
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		1
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		1
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	1	
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Part	V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V			
	Check it Schedule O contains a response to any question in this Part V	···	Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 147			-
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and	1		
_	reportable gaming (gambling) winnings to prize winners?	10	/	-
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 0			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		1
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			,
	account)?	4a		✓
b	If "Yes," enter the name of the foreign country:		1	ĺ
_	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		ŀ	,
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	-	V
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5b 5c		
c 6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	30		<u> </u>
ou	organization solicit any contributions that were not tax deductible?	6a	Ì	1
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	-		١̈
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	3	١.	-
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	2		ŀ
	and services provided to the payor?	7a		1
þ	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		Ĺ
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		✓
d	If "Yes," indicate the number of Forms 8282 filed during the year	1_		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	 	/
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		/
g h	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7g 7h		<u> </u>
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting	 ''' -		<u> </u>
•	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a	l	_
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			-
а	Initiation fees and capital contributions included on Part VIII, line 12	1	1	l
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . [10b]		ļ	
11	Section 501(c)(12) organizations. Enter			
a	Gross income from members or shareholders	ļ ^]	
b	Gross income from other sources (Do not net amounts due or paid to other sources		1	İ
40-	against amounts due or received from them)	120	-	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	12a	├	
_ b 12	Section 501(c)(29) qualified nonprofit health insurance issuers.	1] ,
13	Is the organization licensed to issue qualified health plans in more than one state?	13a	 	
а	Note. See the instructions for additional information the organization must report on Schedule O.	<u> </u>	-	
ь	Enter the amount of reserves the organization is required to maintain by the states in which	/ ` `		
-	the organization is licensed to issue qualified health plans		[[
С	Enter the amount of reserves on hand			
1 4 a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		1

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

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Part				
	"No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or change	es ın	Sche	edule
	O. See instructions.			_
<u> </u>	Check if Schedule O contains a response to any question in this Part VI	<u> </u>		<u> </u>
Secti	on A. Governing Body and Management		Yes	No
4-	Fator the property of violating according to the property of the conduct the c		105	No
	Enter the number of voting members of the governing body at the end of the tax year Enter the number of voting members included in line 1a, above, who are independent 1b 14	ł		
ь 2	Enter the number of voting members included in line 1a, above, who are independent . 1b 14 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with	1		
-	any other officer, director, trustee, or key employee?	2		1
3	Did the organization delegate control over management duties customarily performed by or under the direct	- -		_
_	supervision of officers, directors or trustees, or key employees to a management company or other person?	3		/
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		1
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		1
6	Does the organization have members or stockholders?	6		1
7a	Does the organization have members, stockholders, or other persons who may elect one or more members			
	of the governing body?	7a		1
_	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		✓
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			,
	the year by the following:	κ.		
a	The governing body?	8a	✓	<u> </u>
_	Each committee with authority to act on behalf of the governing body?	8b	✓	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O			
Coati	on B. Policies (This Section B requests information about policies not required by the Internal Reven	9	200	_
Secui	on b. Policies (This Section b requests information about policies not required by the internal Never	ue Co	Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		1
	If "Yes," does the organization have written policies and procedures governing the activities of such	104		-
_	chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? .	10b		1
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the			
	form?	11a	✓	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	.,°		,
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	√ _	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give			İ
	rise to conflicts?	12b	✓	<u> </u>
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			1
	describe in Schedule O how this is done	12c	√ _	 -
13	Does the organization have a written whistleblower policy?	13	V	 -
14	Does the organization have a written document retention and destruction policy?	14	✓	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			ĺ
	The organization's CEO, Executive Director, or top management official	15a	1	
a b	Other officers or key employees of the organization	15b	 	1
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)		 	
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement		13	
	with a taxable entity during the year?	16a		1
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its	Ţ.,		1.
	participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the		,	
	organization's exempt status with respect to such arrangements?	16b		<u> </u>
Secti	on C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶	·	-,	
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only	y) ava	ulable
	for public inspection. Indicate how you make these available. Check all that apply.			
40	Own website Another's website Upon request	4 1		: - الم
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of	ı ıntei	rest p	юнсу,
20	and financial statements available to the public.	of the		
20	State the name, physical address, and telephone number of the person who possesses the books and records organization: ► Ann Benfield, 2523 Concord Lake Road, Ste 160, Concord, NC 28025	oi trie	,	
	organization. F Ann Dennelli, 2020 Concord Lake Road, Ste 100, Concord, NC 20020			

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Form 990 (201	0
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Board Member

Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,	
	and Independent Contractors	
•	Check if Schedule O contains a response to any question in this Part VII	_

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors, institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization no		a org	anız			ompe	nsa			
(A)	(B)	(C) Position (check all that apply)						(D)	(E)	(F)
Name and Title	Average hours per week (describe hours for related organizations in Schedule O)	Individual tr	nstitutional trustee	Officer	Key employee	A Highest compensated employee	Former	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
(1) Ann Benfield	50	<u> </u>						COACA		
Executive Director	50				1			68464		
(2) Bob Shinn										
Board Chair	1	1		✓	ľ		ĺ	į į		
(3) Jim Cook										
Vice Chair	1	/ _		✓			l			
(4) Maureen O'Bryan-Grogg	1									
Treasurer	<u> </u>	✓		✓	L					
(5) Gale Coor	1									
Secretary	<u>'</u>	1	L	1			L			
(6) Marian Bish	.5									
Board Member	a	✓			L					
(7) Dana Eure										
Board Member	.5	1		L	L					
(8) Rosalyn Dixon	- 5									
Board Member	a	✓			L					
(9) Constance Garrett	.5									
Board Member		1			L		L.			
(10) Elizabeth Kirkman	- 5									
Board Member	3	1	L_		L.		L			
(11) Robert Mathis	5									
Board Member	3	1			L	<u></u>	L			
(12) Pam Outen	.5				Γ					
Board Member		✓		L	L					
(13) Rebecca Patten	5									
Board Member	3	✓					L			
(14) Colleen Sain							[
Board Member	.5	1	_ !					<u> </u>		
(15) Janet Singerman								1		
Board Member	.5	1			L		L.			
(16) Cappie Stanley	5									
Deard Morehan	լ ֆ	1	ı	l		}	1	1	 	

Part	Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)													
	(A)	(B) (C)							(D)	(E)		(F)		
	Name and title	Average	Posit	ion (d	chec	k all t	hat ap	ply)	Reportable	Reportable		Estin		
		hours per week	오늘	5	Q	Ž	용표	'n	compensation from	compensation from related	om[amou oth		
		(describe	탈	statu	Officer	Key employee	age of	Former	the	organizations		compe		
		hours for	ctal	ğ		륄	yee yee	¥	organization	(W-2/1099-MISC	7)	from		
		related organizations	` <u> </u>	al tı) Ve	ğ		(W-2/1099-MISC)			organi and re		
		ın Schedule	Individual trustee or director	Institutional trustee		Œ	Highest compensated employee		}		ļ	organi		
		0)		e			atec							
(17) 12	n Odell		-	-	-	-	_	\vdash	·					
	Member	5	1					1						
	ntty Williams		-			-		\vdash	·		+	_		
A	Member	.5	1	1	İ		{	ľ			1			
	atty Williams		 	-	 		\vdash	-			+			
	Member	5	 ✓											
	rry Burrage		-		 			\vdash			+			
3	Member	.5	1]		J	ļ]]	1			
	member nelly Farris		- •		-	-	\vdash				+			
·	Member	.5	1											
	rol Cheatham		-					┝			+-		_	
3	Member	.5	,				ļ							
			✓		<u> </u>		<u> </u>	<u> </u>	 		+			
32	n Greene	.5	١,											
	Member		/	_	_	-	<u> </u>	┝		 	-			
32	Shay Avery	5	,											
	Member		<u> </u>		<u> </u>	-				 	+			
3	ngela Foley	.5		1	ĺ	ľ	ĺ	ĺ	1					
	Member		/				<u> </u>	_		·	+			
32	Eilen Johnson	.5												
	Member		/			L	ļ	_			_			
32	elen Leak	.5] .	١.]	1					
-	Member		✓				ļ		ļ <u>.</u>		_			
	nos McClorey	.5	١.								1			
	Goodman		✓	L			L				_			
1b	Sub-total			•	•		•				_			
C	Total from continuation sheets to Part	VII, Sectio	n A		•	•	•							
d	Total (add lines 1b and 1c)							<u> </u>	J		i			
2	Total number of individuals (including but			ose	lıst	ted	above	e) w	ho received m	ore than \$100,	,000 ir	1		
	reportable compensation from the organi	zation 🕨 0)											
													Yes I	No
3	Did the organization list any former of							emp	oloyee, or high	est compens	ated			_
	employee on line 1a? If "Yes," complete s										•	3		<u> </u>
4	For any individual listed on line 1a, is the													
	organization and related organizations	greater th	an \$	150,	000	? /	f "Ye	s, "	complete Sch	nedule J for s	such	.		_
	individual				•						•	4		_
5	Did any person listed on line 1a receive of												_	
	for services rendered to the organization	? If "Yes," c	compl	ete	Sch	nedu	ıle J f	or s	such person	<u></u>		5		<u>/</u>
Section	on B. Independent Contractors													
1	Complete this table for your five highest	compensat	ed in	dep	end	ent	contr	act	ors that receive	ed more than \$	\$100,C	000 of		
	compensation from the organization.													
	(A)								(B)	[(C)		
	Name and business add	ress							Description of s	ervices	Co	mpensa	tion	
None														
2	Total number of independent contractor	rs (ıncludır	ng bu	ıt n	ot l	lımıt	ed to	th	ose listed ab	ove) who				
	received more than \$100,000 in compens									1			,	

Part	VIII	Statement of Revenue				
ı	•	•	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
इ इ	1a	Federated campaigns 1a				
E T	b	Membership dues 1b				
9 E	С	Fundraising events 1c				
ji k	d	Related organizations 1d				
S, E	e	Government grants (contributions) 1e 4298951				
ë ië	f	All other contributions, gifts, grants,				
를 를		and similar amounts not included above 1f 18269				
들	g	Noncash contributions included in lines 1a-1f \$				ı
Contributions, gifts, grants and other similar amounts	h	Total. Add lines 1a–1f	4317220			
$\overline{}$		Business Code				
Program Service Revenue	2 a					
æ	b		·		-	
<u>.</u> 2	С					
ě	d					
E	е					
g	f	All other program service revenue .				
F.	g	Total. Add lines 2a–2f				
	3	Investment income (including dividends, interest,				
		and other similar amounts) ▶	222			222
l	4	Income from investment of tax-exempt bond proceeds ▶				
	5	Royalties				
		(i) Real (ii) Personal				
i	6a	Gross Rents				•
	b	Less: rental expenses				
	С	Rental income or (loss)				
	d	Net rental income or (loss)				
	7a	Gross amount from sales of (i) Securities (ii) Other assets other than inventory				
	b	Less. cost or other basis and sales expenses .				
	С	Gain or (loss) .				
	d	Net gain or (loss)	1			
Revenue	8a	Gross income from fundraising events (not including \$ of contributions reported on line 1c).				
Je.		See Part IV, line 18 a]	
Other	ь	Less direct expenses . b	4			
		Net income or (loss) from fundraising events				
	ya.	Gross income from gaming activities.				
		See Part IV, line 19 a	-			
	b	Less: direct expenses b	-			
	C	Net income or (loss) from gaming activities •	~		ļ <u>.</u> .	
	10a	Gross sales of inventory, less returns and allowances a				
	b	Less: cost of goods sold b		:		
	C	Net income or (loss) from sales of inventory .	 			
		Miscellaneous Revenue Business Code				
	11a	Refund of Sales Tax	2244		 	
	b				 	
	٦ 0	All other revenue	2244		ļ	
	d	Total. Add lines 11a-11d	2244	<u> </u>		
	е 12	Total revenue. See instructions.	4319686		 	
				<u> </u>	<u> </u>	<u> </u>

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	All other organizations must complete co	lumn (A) but are not	required to comple	te columns (B), (C),	and (D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21	3451435	3451435		
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22	210449	210449		
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	U.S See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,			·	
•	trustees, and key employees	89273	26901	62372	
6	Compensation not included above, to disqualified	03273	20301	02372	·
U					
	persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
_					
7	Other salanes and wages	466689	367333	99356	····_
8	Pension plan contributions (include section 401(k)				
	and section 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (non-employees)			1	
а	Management				
þ	Legal				
C	Accounting	7250		7250	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other				
12	Advertising and promotion	355	355		
13	Office expenses	60076	42927	17149	
14	Information technology	11334	5423	5911	
15	Royalties				
16	Occupancy	35055	13750	21305	
17	Travel	11505	9777	1728	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings .	23083	19279	3804	
20	Interest	227		227	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance	2736		2736	
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24f. If				
	line 24f amount exceeds 10% of line 25, column			ĺ	
	(A) amount, list line 24f expenses on Schedule O.)			ļ	
а	Contract Services	77309	67919	9390	
b	Sales taxes	3419		3419	
c	Miscellaneous	2668	553	2115	
d					_
e					
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	4452863	4216101	236762	
26	Joint costs. Check here ▶ ☐ If following				
	SOP 98-2 (ASC 958-720). Complete this line	ļ		ļ	
	only if the organization reported in column (B) joint costs from a combined educational				
	campaign and fundraising solicitation				

2 Sawings and temporary cash investments 3 Piedges and grants receivable, net 10106 4 14034 4 Accounts receivable, net 110106 4 14034 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 5 6 Receivables from other disqualified persons (as defined under section 4958(p(1)), persons described in section 4958(p(3)(B), and contributing employeers beneficiary organizations of section 501(c)(B) voluntary employeers and sponsoring organizations of section 501(c)(B) voluntary employees beneficiary organizations (see instructions) 6 7 Notes and loans receivable, net 8 8 Prepaid expenses and deferred charges 9 Prepaid expenses and deferred charges 9 Prepaid expenses and deferred charges 9 Prepaid expenses and deferred charges 9 Prepaid expenses and deferred charges 9 Prepaid expenses and deferred charges 9 Prepaid expenses and deferred charges 9 Prepaid expenses and deferred charges 9 Prepaid expenses and deferred charges 9 Prepaid expenses and deferred charges 9 Prepaid expenses and deferred charges 9 Prepaid expenses and deferred charges 9 Prepaid expenses and deferred charges 9 Prepaid expenses 9 P	P	art X	Balance Sheet			
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3 Pledges and grants receivable, net 1 1006 4 14034		1	Cash—non-interest-bearing	169722	1	33138
A Accounts receivable, net 1008 4 14034		2	Savings and temporary cash investments		2	
A Accounts receivable, net 1008 4 14034		3	Pledges and grants receivable, net		3	
Secewables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		4		10106	4	14034
6 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(6), and contributing employers and sponsoring organizations of section 501c)(9) voluntary employes beneficiary organizations (see instructions) 7 Notes and loans receivable, net 8 Inventiones for sale or use 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other basis. Complete Part VI of Schedule D b Less: accumulated depreciation 11 Investments—publicly traded securities 12 Investments—publicly traded securities 12 Investments—publicly traded securities 13 Investments—program-related. See Part IV, line 11 14 Intrangible assets 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable and accrued expenses 19 Deferred revenue 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 21 Escrow or custodial account liability Complete Part IV of Schedule D 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 22 Cother liabilities. Add lines 17 through 25 25 Total liabilities. Add lines 17 through 25 26 Total liabilities. Add lines 17 through 25 27 Permanently restricted net assets 28 Egonarizations that follow SFAS 117, check here and complete lines 30 through 34. 28 Permanently restricted net assets 29 Organizations that do not follow SFAS 117, check here and complete lines 30 through 34. 29 Permanently restricted net assets 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or othe		5	employees, and highest compensated employees. Complete Part II of		_	
9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other basis. Complete Part VI of Schedule D b Less: accumulated depreciation 11 Investments—publicly traded securities 12 Investments—publicly traded securities 13 Investments—program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 179828 16 47172 17 Accounts payable and accrued expenses 26348 17 26869 18 Grants payable and accrued expenses 26348 17 26869 19 Deferred revenue 19 Deferred revenue 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 23 Unsecured notes and loans payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities. Complete Part X of Schedule D 26 Total liabilities. Complete Part X of Schedule D 27 Total liabilities. Add lines 17 through 25 26 26348 26 26869 28 Organizations that follow SFAS 117, check here □ and complete lines 27 through 29, and lines 33 and 34. 29 Permanently restricted net assets 29 Organizations that do not follow SFAS 117, check here □ and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Total liabilities and net assets fund balances 31 Total liabilities and net assets fund balances 32 Total liabilities and net assets fund balances 33 Total liabilities and net assets fund balance	ts	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary			
9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other basis. Complete Part VI of Schedule D b Less: accumulated depreciation 11 Investments—publicly traded securities 12 Investments—publicly traded securities 13 Investments—program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 179828 16 47172 17 Accounts payable and accrued expenses 26348 17 26869 18 Grants payable and accrued expenses 26348 17 26869 19 Deferred revenue 19 Deferred revenue 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 23 Unsecured notes and loans payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities. Complete Part X of Schedule D 26 Total liabilities. Complete Part X of Schedule D 27 Total liabilities. Add lines 17 through 25 26 26348 26 26869 28 Organizations that follow SFAS 117, check here □ and complete lines 27 through 29, and lines 33 and 34. 29 Permanently restricted net assets 29 Organizations that do not follow SFAS 117, check here □ and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Total liabilities and net assets fund balances 31 Total liabilities and net assets fund balances 32 Total liabilities and net assets fund balances 33 Total liabilities and net assets fund balance	Se	7	Notes and loans receivable, net		7	
9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other basis. Complete Part VI of Schedule D 10b Less: accumulated depreciation 11 Investments — publicly traded securities 12 Investments — publicly traded securities 13 Investments — program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 16 Total assets. See Part IV, line 11 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D 21 Escrow or custodial account liability Complete Part IV of Schedule D 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 23 Unsecured notes and loans payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Organizations that follow SFAS 117, check here ▶ and complete lines 27 through 29, and lines 33 and 34. 26 Total liabilities. Add lines 33 and 34. 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets 29 Permanently restricted net assets 29 Permanently restricted net assets 29 Organizations that follow SFAS 117, check here ▶ and complete lines 20 through 34. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Total liabilities and net assets/fund balances 32 Total liabilities and net assets/fund balances 34 Total liabilities and net assets/fund balances 35 Total liabilities and net assets/fund balances 36 Total liabilities and net assets/fund balances	As	8			8	
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11 Investments – publicity traded securities 11 12 Investments – other securities. See Part IV, line 11 12 13 Investments – other securities. See Part IV, line 11 12 13 Investments – program-related. See Part IV, line 11 13 14 Intangible assets 14 15 15 15 15 15 15 15		ь			10c	and a new
12 Investments – other securities. See Part IV, line 11 13 Investments – program-related. See Part IV, line 11 13 Intangible assets 14 15 Other assets. See Part IV, line 11 15 15 15 16 Total assets. Add lines 1 through 15 (must equal line 34) 179828 16 47172 17 Accounts payable and accrued expenses 26348 17 26869 18 Grants payable and accrued expenses 26348 17 26869 18 Grants payable and account liabilities 20 Tax-exempt bond liabilities 20 Tax-exempt bond liabilities 20 Escrow or custodial account liability Complete Part IV of Schedule D 21 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule D 22 23 Secured mortgages and notes payable to unrelated third parties 23 Unsecured notes and loans payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities. Add lines 17 through 25 26 26148 26 26869 26869 27 16771 28 Temporanity restricted net assets 90495 27 16771 28 Temporanity restricted net assets 90495 27 16771 29 Permanentity restricted net assets 29 07ganizations that do not follow SFAS 117, check here		11	· • • • • • • • • • • • • • • • • • • •		11	
13 Investments — program-related. See Part IV, line 11 14 Intangible assets 14 15 15 15 15 15 15 15		12			12	
15		13	Investments—program-related. See Part IV, line 11		13	
15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 179828 16 179828 17 179828 16 179828 16 179828 17 179828 16 179828 16 179828 16 179828 16 179828 16 179828 16 179828 16 179828 16 179828 16 179828 17 179828 16 179828 17 179828		14	Intangible assets		14	
17		15			15	
18 Grants payable		16	Total assets. Add lines 1 through 15 (must equal line 34)	179828	16	47172
19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability Complete Part IV of Schedule D 21 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 22 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities. Complete Part X of Schedule D 25 26 Total liabilities. Add lines 17 through 25 26348 26 26869 Organizations that follow SFAS 117, check here ▶ □ and complete lines 27 through 29, and lines 33 and 34. Unrestricted net assets 90495 27 16771 28 Temporarily restricted net assets 90495 28 3532 29 Permanently restricted net assets 90495 27 16771 20 Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. 29 Permanently restricted net assets 90495 27 16771 20 Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. 20 Capital stock or trust principal, or current funds 30 29 31 Paid-in or capital surplus, or land, building, or equipment fund 31 31 32 32 33 Total net assets or fund balances 153480 33 20303 34 Total fliabilities and net assets/fund balances 179828 34 47172		17	Accounts payable and accrued expenses	26348	17	26869
20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability Complete Part IV of Schedule D. 21 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L. 22 23 Secured mortgages and notes payable to unrelated third parties 24 24 Unsecured notes and loans payable to unrelated third parties 25 25 Other liabilities. Complete Part X of Schedule D. 25 26 Total liabilities. Add lines 17 through 25 25 27 Total liabilities. Add lines 17 through 25 26348 26 26869 28 Organizations that follow SFAS 117, check here ▶ □ and complete lines 27 through 29, and lines 33 and 34. 29 Permanently restricted net assets 90495 27 16771 20 Temporarily restricted net assets 90495 28 3532 29 Permanently restricted net assets 90495 27 16771 20 Total stock or trust principal, or current funds 90495 27 16771 20 Total liabilities 30 through 34. 90495 27 16771 20 Total stock or trust principal, or current funds 90495 27 16771 20 Total stock or trust principal, or current funds 90495 27 16771 20 Total stock or trust principal, or equipment fund 90495 27 16771 20 Total stock or trust principal, or equipment fund 90495 27 16771 20 Total stock or trust principal, or equipment fund 90495 27 16771 20 Total stock or trust principal, or equipment fund 90495 27 16771 20 Total stock or trust principal, or equipment fund 90495 27 16771 20 Total stock or trust principal 90495 27 16771 20 Total stock or trust principal 90495 27 16771 20 Total stock or trust principal 90495 27 16771 20 Total stock or trust principal 90495 27 16771 20 Total stock or trust principal 90495 27 16771 21		18	Grants payable		18	
21 Escrow or custodial account liability Complete Part IV of Schedule D. 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L. 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities. Complete Part X of Schedule D. 26 Total liabilities. Add lines 17 through 25		19	Deferred revenue		19	
21 Escrow or custodial account liability Complete Part IV of Schedule D. 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L. 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities. Complete Part X of Schedule D. 26 Total liabilities. Add lines 17 through 25		20	Tax-exempt bond liabilities		20	
23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities. Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 27 Organizations that follow SFAS 117, check here ▶ □ and complete lines 27 through 29, and lines 33 and 34. 28 Temporarily restricted net assets	Se	21	Escrow or custodial account liability Complete Part IV of Schedule D .		21	
23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities. Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 27 Organizations that follow SFAS 117, check here ▶ □ and complete lines 27 through 29, and lines 33 and 34. 28 Temporarily restricted net assets	abiliti	22				h 3
Unsecured notes and loans payable to unrelated third parties Other liabilities. Complete Part X of Schedule D Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117, check here □ and complete lines 27 through 29, and lines 33 and 34. Unrestricted net assets	Ï		Complete Part II of Schedule L	İ	22	
25 Other liabilities. Complete Part X of Schedule D		23	Secured mortgages and notes payable to unrelated third parties .		23	
26 Total liabilities. Add lines 17 through 25		24	Unsecured notes and loans payable to unrelated third parties		24	
Organizations that follow SFAS 117, check here and complete lines 27 through 29, and lines 33 and 34. Unrestricted net assets		25			25	
lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets		26	Total liabilities. Add lines 17 through 25	26348	26	26869
Total liabilities and net assets/fund balances	ses		- · · · · · · · · · · · · · · · · · · ·			, ,,
34 Total liabilities and net assets/fund balances	au	27	Unrestricted net assets	90495	27	16771
34 Total liabilities and net assets/fund balances	Bal	28	Temporarily restricted net assets	62985	28	3532
34 Total liabilities and net assets/fund balances	Þ	29	Permanently restricted net assets		29	
34 Total liabilities and net assets/fund balances	or Fur			;		,
34 Total liabilities and net assets/fund balances	ţ	30	Capital stock or trust principal, or current funds		30	
34 Total liabilities and net assets/fund balances	se	31			31	
34 Total liabilities and net assets/fund balances	A	32	Retained earnings, endowment, accumulated income, or other funds		32	
34 Total liabilities and net assets/fund balances	Zei	33	Total net assets or fund balances	153480	33	20303
		34	Total liabilities and net assets/fund balances	179828	34	47172

Form 99	0 (2010)		Pa	ge 12
Pari	Reconciliation of Net Assets Check if Schedule O contains a response to any question in this Part XI			
1	Total revenue (must equal Part VIII, column (A), line 12)		431	9686
2	Total expenses (must equal Part IX, column (A), line 25)		445	2863
3	Revenue less expenses. Subtract line 2 from line 1		(13	3177)
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))		_ 15	3480
5	Other changes in net assets or fund balances (explain in Schedule O)			
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33,			
	column (B))		2	1302
Part	Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII			
			Yes	No
1	Accounting method used to prepare the Form 990:		-	
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		✓
b	Were the organization's financial statements audited by an independent accountant?	2b		1
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c		
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	,	_	i
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both:			i
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	1		
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		/
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Open to Public

OMB No 1545-0047

2010

Department of the Treasury Internal Revenue Service Name of the organization ▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection Employer identification number

Cab	arrus County Partn	ership for Childre	n						56-2088	3223		
Pa	rt I Reason	for Public Cha	rity Status (All orga	nization	s must c	omplete	this pa	rt.) See ıı	nstruction	IS.		
1	A church, cor A school desc A hospital or A medical res hospital's nar	nvention of churc cribed in section a cooperative ho search organizatione, city, and stat-		churches th Sched ation desc ction with	s describe ule E) cribed in s n a hospit	ed in sec section ¹ al describ	tion 170a 170(b)(1)(bed in se	(b)(1)(A)(i (A)(iii). ection 17()(b)(1)(A)(ii	•		
5	section 170(I	b)(1)(A)(iv). (Com							vernmenta	l unit d	escnb	ed ir
6 7	An organizati	on that normally	nment or governmenta receives a substantia I (A)(vi). (Complete Par	al part of					it or from	the ger	neral p	oublic
8	A community	trust described ı	n section 170(b)(1)(A))(vi). (Cor	nplete Pa	ırt II)						
9	receipts from support from	activities related gross investme	receives: (1) more that to its exempt functent income and unrelater June 30, 1975. Se	ions-sul lated bus	bject to d siness ta	certain ex xable inc	come (les	s, and (2) ss section	no more	than 33	31/3%	of its
10 11	An organizati purposes of a 509(a)(3). Che a Type By checking t	on organized are one or more public eck the box that the limit by this box, I certify	d operated exclusively and operated exclusive oblicly supported organ describes the type of Type II c that the organization ers and other than one	ely for the supporting Types I	ne benefit described ng organiz de III-Fund ntrolled d	t of, to post of the control of the	perform ion 509(a d comple integrate r indirectl	the funct a)(1) or se ete lines 1 d y by one	ions of, or ection 509(1e through d [] or more di	a)(2). S 11h Type squalifi	ee se III-Ot ed pe	ctior her rsons
f	or section 509 If the organiz	9(a)(2)	a written determination									
g	•	17, 2006, has t	he organization accep	pted any	gift or co	ontributio	n from a	iny of the				Ц
			ndirectly controls, eitlody of the supported of					described	d in (ii) and	11g(i)	Yes	No
	(ii) A family m	nember of a pers	on described in (i) abo	ove?						11g(ii)		
		•	a person described in							11g(iii)		
h	Provide the fo	ollowing informati	ion about the support	ed organi	zation(s).							
(i)	Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–9 above or IRC section (see instructions))	in cot (i) lis	organization sted in your document?	the organ	ou notify nization in of your port?	organizat (i) organi	s the ion in col zed in the S ?		(vii) Amount of support	
				Yes	No	Yes	No	Yes	No			
A)												
B)												
C)											_	
D)												_
E)												
		1.6	,	1		,]		1.5			

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total Calendar year (or fiscal year beginning in) ▶ grants, contributions, membership fees received (Do not 4515614 21203605 3438073 4092383 4840315 4317220 include any "unusual grants.") . . . levied revenues organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge 3438073 4092383 4840315 4515614 4317220 21203605 Total. Add lines 1 through 3. . . The portion of total contributions by each person (other than governmental unit or publicly 0 supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). Public support. Subtract line 5 from line 4. 21203605 Section B. Total Support (c) 2008 (a) 2006 **(b)** 2007 (d) 2009 (e) 2010 (f) Total Calendar year (or fiscal year beginning in) ▶ 4092383 4840315 4515614 4317220 21203605 Amounts from line 4 3438073 Gross income from interest, dividends, payments received on securities loans, 1056 1823 460 222 3892 331 rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets 5017 6658 10996 4418 2244 29333 (Explain in Part IV.) 21236830 **Total support.** Add lines 7 through 10 12 Gross receipts from related activities, etc. (see instructions) . . 0 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) Section C. Computation of Public Support Percentage Public support percentage for 2010 (line 6, column (f) divided by line 11, column (f)) 99.84 % Public support percentage from 2009 Schedule A, Part II, line 14 % 15 331/3% support test - 2010. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization 331/3% support test-2009. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10%-facts-and-circumstances test - 2009. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qual	ify under Part II.
If the organization fails to qualify under the tests listed below, please complete Part II.)	

	in the organization falls to quality	unaer the te	sts listed bei	ow, piease co	omplete Part	11.)	
	on A. Public Support						
_	idar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and membership fees			· '			
2	received. (Do not include any "unusual grants.") Gross receipts from admissions, merchandise						
2	sold or services performed, or facilities					ļ	
	furnished in any activity that is related to the			[!			
_	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an			İ			
_	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid		-	[
_	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge			ļ		ļ <u> </u>	
6	Total. Add lines 1 through 5						
/a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified		1				
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						<u> </u>
	•						·
_	Add lines 7a and 7b		ļ . 	<u></u>	<u></u>		
8	Public support (Subtract line 7c from		,				
04	line 6.)		I ,		L		L
	on B. Total Support	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
	dar year (or fiscal year beginning in)	(a) 2000	(b) 2007	(0) 2008	(u) 2009	(e) 2010	(i) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties and income from similar sources.						
_	•						
D	Unrelated business taxable income (less section 511 taxes) from businesses						
	acquired after June 30, 1975						
_							
_							
11	Net income from unrelated business activities not included in line 10b, whether		1				
	or not the business is regularly carried on			'			
40			·-				
12	Other income Do not include gain or						
	loss from the sale of capital assets (Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,				<u></u>		
13	and 12.)			.			
14	First five years. If the Form 990 is for the	e organization	l n's first secon	d third fourth	or fifth tax v	ear as a sectio	n 501(c)(3)
17	organization, check this box and stop he l				=		. ► [
Sacti	on C. Computation of Public Suppor			 .	· <u>·</u> ····		
15	Public support percentage for 2010 (line 8			3 column (f))	· · · · · ·	15	%
16	Public support percentage from 2009 Sch	• • •				16	/ %
	on D. Computation of Investment Inc			· · · · ·	· · · · ·	1 .01	
17	Investment income percentage for 2010 (I			v line 13. colur	nn (f))	17	%
18	Investment income percentage from 2009					18	
19a	33 ¹ / ₃ % support tests—2010. If the organi				nd line 15 is m		
·Ja	17 is not more than 331/3%, check this box						
ь	33¹/s% support tests—2009. If the organiz		_				_
U	line 18 is not more than 331/3%, check this t						
20	Private foundation If the organization de	-		=	-	-	

Schedule A (F	Form 990 or 990-EZ) 2010	Page 4
Part IV	Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).	
••	······································	
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		·

SCHEDULE (Form 990)

Grants and Other Assistance to Organizations,

Governments, and Individuals in the United States Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

2010

OMB No 1545-0047

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

Part

56-2088223 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and General Information on Grants and Assistance Cabarrus County Partnership for Children

%□ Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed. Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to ✓ Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States the selection criteria used to award the grants or assistance?

or government		of applicable	grant	cash assistance	(book, FMV, appraisal, other)	non-cash assistance	or assistance
(1) Cabarrus County Public Library 27 Union St, N Concord, NC 28025	56-0600281	govt	49469				Family Literacy
(2) Cabarrus County Schools PO Box 388, Concord, NC 28025	56-6000997	govt	992459				More at Four
(3) Cabarrus County Health Allianc 1307 S Cannon Bivd, Kannapolis, N	56-2016594	govt	150440				Public Health Nurs
(4) Cabarrus Health Alliance 1307 S Cannon Blvd, Kannapolis	56-2016594	govt	252762				Health Consultants
(5) Cabarrus Health Alliance 1307 S Cannon Blvd, Kannapolis	56-2016594	govt	2000				Early Intervention
(6) Cabarrus Health Alliance 1307 S Cannon Blvd, Kannapolis	56-2016594	govt	45384				Dental Health
(7) Child Care Resources 4604 Park Road, Charlotte, NC 28209	56-1316030	501(c)3	160665				Technical Assistan
(8) Child Care Resources	56-1316030	501(c)3	48796				MRC-Families
(9) Child care Resources	56-131-603	501(c)3	43796				MRC-Teahers
(10) Child Care Resources	56-1316030	501(c)3	3784				Resource & Referra
(11) Dixon Academy 120 Robinson Ave, Harrisburg, NC	56-2257128		126016				More at Four
(12) Dixon Academy NE	56-2257128		54000				More at Four
2 Enter total number of section 501(c)(3) and government organizations 3 Enter total number of other organizations	01(c)(3) and governizations	ernment organiza	tions				12
	the Instantation	for Earn 000					(2007) (000 mm/2) chiphodes

SCHEDULE 1 (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization Cabarrus County Partnership for Children

Partl

Grants and Other Assistance to Organizations,

Governments, and Individuals in the United States

2010

OMB No 1545-0047

Open to Public Inspection **%**□ (h) Purpose of grant Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II Employer identification number or assistance Inclusion Speciali Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to ✓ Yes 56-2088223 More at Four More at Four More at Four More at Four More at Four Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and (g) Description of non-cash assistance Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. (f) Method of valuation (book, FMV, appraisal, other) Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. (e) Amount of non-cash assistance ▶ Attach to Form 990. 207165 (d) Amount of cash 117720 582512 117720 116412 375626 grant (c) IRC section if applicable the selection criteria used to award the grants or assistance? General Information on Grants and Assistance 501(c)3 can be duplicated if additional space is needed. 501(c)3 Govt

56-2057760

210 Cook Street, Kannapolis, NC

(3) Kids Korner CDC

56-2168261

(P) EIN

1 (a) Name and address of organization

(1) Elite Child Development Center

130 Oakdale Ave, Concoed, NC (2) Kannapolis City Schools 100 Denver St, Kannapolis, NC

56-6001057

43-1243221

23-7210127

(5) Logan Child Development Cente

PO Box 812, Concord, NC

3505 Ridge Rd, Concord, NC

(4) LaPetite Academy

56-0547460

6800 Saint Peter's Ln, Matthews, NC

(6) Thompson Child & Family Ser

(12) (13)

9

<u>@</u>

5

E

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

;

Part III	Grants and Other Assistance to Individuals	ividuals in the	Jnited States. Com	plete if the organiza	ation answered "Yes" to	in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is (a) Type of grant or assistance (b) Numi	space is needed.		(d) Amount of	(e) Method of valuation (book,	(f) Description of non-cash assistance
		recipients	cash grant	non-cash assistance	FMV, appraisal, other)	
1 Professic	1 Professional Development Incentives		210449			a de la companya de l
2 Emergen	2 Emergency Assistance			1709 FMV	FMV	Gift Cards
က						
4						
5						
9						
7						
Part IV	Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.	e this part to pro	ovide the information	required in Part I,	line 2, and any other add	ditional information.
Planning Co	Planning Committee of the Board. An annual on-site financial mon	ıncial monitoring v	isit is made to review re	ecords for recirpts and	expenditures. Results are o	utoring visit is made to review records for recirpts and expenditures. Results are communicated to the board anually.
Program Del	Program Delivery is monitored on a quarterly basis through an evaluation report of outputs, reported to the Evaluation Committee, clarification of progress is obtained, and the full	igh an evaluation r	eport of outputs, report	ed to the Evaluation C	ommittee, clarification of pro	gress is obtained, and the full
Board is upo	Board is updated. An annual on-site monitoring visit is made to review the documentation to support delivery of service	nade to review the	documentation to supp	ort delivery of service	Results are communication annually to the Board.	annually to the Board.
						Schedule I (Form 990) (2010)

SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

Cabarrus	County Partnership for Children							56-2	0882	23		
Part I	Excess Benefit Transactions Complete if the organization a	(section nswered	501(c)(3) "Yes" or	and section 501(c)(Form 990, Part IV, I	4) organızatıcı ıne 25a or 25	ns only). b, or Fo	m 99	D-EZ,	Part \	V, line	40b	
1	(a) Name of disqualified person	·	•		(b) Description	of transacti	On.				(c) Con	rected?
	(4) 112110 01 01942211100 poroson										Yes	No
							-					
(2)				<u> </u>								
(3)							_					
(4)						·	-					
(5)												
(6) 2 Er	nter the amount of tax imposed	on the o	roanizati	on managers or dis	cualified per	sons du	ring t	ne ve	ar			
	nder section 4958		-					I	اسا ک ج	:		
	nter the amount of tax, if any, on l	ne 2. abo						. 1	► \$	<u></u>		
	, , , , , , , , , , , , , , , , , , ,	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						·			
Part II	Loans to and/or From Intere											
	Complete if the organization a	nswered	"Yes" or	Form 990, Part IV, I	ine 26, or Fo	rm 990-E	Z, Pa	rt V, li	ne 38	Ва.		
(a) N	lame of interested person and purpose	(b) Loan	to or from	(c) Original	(d) Balanc	e due	(e) In c	lefault?		proved	(g) W	ntten
		the orga	inization?	principal amount]					oard or	agree	ment?
		<u> </u>					<u> </u>					
-/4\		То	From	· · · · · · · · · · · · · · · · · · ·			Yes	No	Yes	No	Yes	No
(1)			-				 		_			
(2)	·		1		<u> </u>		 			 		
(4)			 				 					
(5)							 			 	-	l
(6)		 	1 1				 					
(7)		\top	<u> </u>							-	_	
(8)												
(9)												
(10)												
Total	<u> </u>			<u>.</u> > \$								
Part III	Grants or Assistance Benefi											
	Complete if the organization a	nswered	"Yes" or	Form 990, Part IV,	ine 27.							
	(a) Name of interested person	(b) R	elationship	between interested persor organization	n and the	(c)	Amount	and ty	pe of a	ssistan	ce	
(1)												
(2)												
(3)				<u></u>		<u>,, , , , , , , , , , , , , , , , , , ,</u>						
(4)				<u> </u>								
_(5)												
(6)												
<u>(7)</u>									_			
(8)												
(9)												

	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	<u> </u>	zation'
41	Darlan Diagram		400.040		Yes	No
1)	Roslyn Dixon, Pres Dixon Acadent	Board Member		grants to Dixon Academy		1
	Janet Singerman, Pres CCRI	Board Member	257,041	grants to Child Care Resources	 	✓
(3)		 				├
(4)					┿	
(5)			. <u> </u>			ļ.
(6)						
(7)				<u></u>		<u> </u>
(8)					4	<u> </u>
(9)						
10) Par	t V Supplemental Information					<u> </u>
	Complete this part to provide	additional information for re-		ns on Schedule L (see instruction		
		•••••				
		•••••			·	

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			••••			
-						

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2010
Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Cabarrus County Partnership for Children

Employer identification number 56-2088223

Form 990, Part III, Line 4d - In addition to the programs in lines 4a-4c, the organization funds other programs relating to child care
quality, family support, and health and safety. These programs include intensive home visitation for pregnant and parenting teens,
technical assistance to childcare centers, Parents as Teachers (PAT), inclusion of special needs children, resource and referral
counseling, early intervention coordination, Mobile Resource Center for families, Mobile Resource Center for early childhood educators,
emergency assistance to families, and professional development incentives for educators
Form 990, Part V, line 2a & b - the organization leases its employees from Carolinas Medical Center - Northeast (CMC) Accordingly, the
W-2's and other related payroll returns are filed by CMC. Salary expenses are shown on the 990 are required to be shown as salaries
by the funding source, North Carolina Department of Health and Human Services.
Form 990, Part VI, Line 11b - A draft copy of Form 990 is provided to the Governing Body electronically before being signed and filed.
Form 990, Part VI, Line 12c - The conflice of interest policy is reviewed before every vote and conflicted parties are excluded from
discussion and voting. Board members sign a conflict of interest declaration annually
Form 990, Part VI, Line 15 - The Executive Director's salary was established and is reviewed by the Human Resources Compensation
Analyst at Carolinas Medical Center. It is approved by the Board Compensation Committee
Form 990, Part VI, Line 19 - The Organization maintains a Public Inspection File in its main reception area. It is available to the public
during regular office hours. Copies are make upon request within 48 hours of the request at no charge.

(Rev January 2011)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return



► File a separate application for each return.

	are filing for an Automatic 3-Month Extension						· 🚩 🛂
	are filing for an Additional (Not Automatic) 3-R complete Part II unless you have already beer						8868.
	nic filing (e-file). You can electronically file For						
a comor	ration required to file Form 990-T), or an addition	onal (not auto	omatic) 3-month extension of time	You can	ele	ctronical	lly file Form
8868 to	request an extension of time to file any of the	e forms listed	d in Part I or Part II with the excer	otion of f	Fort	n 8870.	Information
Return 1	for Transfers Associated With Certain Person	nal Benefit C	Contracts which must be sent to	the IRS	in	paper 1	format (see
	ons). For more details on the electronic filing of						
Part I							
•	pration required to file Form 990-T and requirely				box	x and co	omplete
	corporations (including 1120-C filers), partner	shine RFMIC	Cs and trusts must use Form 7004	to reque	est a	an extens	
	come tax returns	ormpo, rienne	so, and waste mast also to mit too.				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Type or				Employe	er id	entification	on number
print				Linploye		6-208822 :	
•	Cabarrus County Partnership for Children	.				0-200022.	
File by the due date for		box, see instri	uctions				
filing your	2333 Concord Lake Road						
return See	City, town or post office, state, and ZIP code	For a foreign a	ddress, see instructions				
instruction	S Concord, NC 28025 .						
Enter the	e Return code for the return that this applicatio	n is for (file a	separate application for each retur	m)			0 1
Applica	ation	Return	Application				Return
Is For		Code	Is For				Code
	00						
Form 9		01	Form 990-T (corporation)				07
Form 9		02	Form 1041-A				08
Form 9		03	Form 4720				09
Form 9		04	Form 5227				10
Form 9	90-T (sec. 401(a) or 408(a) trust)	05	Form 6069				11
Form 9	90-T (trust other than above)	06	Form 8870				12
	ooks are in the care of ► Ann Benfield						
•	none No. > 704-262-3725		'AX No ►				
• If the o	organization does not have an office or place of	f business ın	the United States, check this box				▶ 🔲
• If this	is for a Group Return, enter the organization's f	iour digit Gro	up Exemption Number (GEN)			. If th	is IS
for the v	whole group, check this box .	If it is for par	t of the group, check this box)	<u> </u>	and at	tach
a list wit	h the names and EINs of all members the exter	nsion is for.					
	request an automatic 3-month (6 months for a		required to file Form 990-T) extensi	on of tim	e ne		
			zation return for the organization na			The ext	ension is
	or the organization's return for:	compt organi	zadon reterm for the organization ne	211100 001	040.	. IIIO OAL	5115151113
		00	40 and an done	20		00	44
•	▶ ☑ tax year beginning July 1	, 20	io , and ending Jui	Te 30		, 20	
2 1	the tax year entered in line 1 is for less than 1	2 months ch	eck reason Initial return F	inal retu	rn		
_	Change in accounting period	£ 1710/11/10; 011	controdoon Emmarrotom En				
L	_ Change in accounting period						
	(Abia and instance of the Coop DI 1000 DE 1	000 T 4700	or COCO contor the to-table to-				
	this application is for Form 990-BL, 990-PF, 9 onrefundable credits. See instructions.	990-1, 4720,	or 6069, enter the tentative tax, les	1	За	\$	
b ii	this application is for Form 990-PF, 990-T	. 4720. or 6	069, enter any refundable credit		<u> </u>	 	
	stimated tax payments made. Include any prior				3b	\$	
	lalance due. Subtract line 3b from line 3a. Include					 	
(E	Electronic Federal Tax Payment System). See instr	uctions.		{;	3c	\$	
	. If you are going to make an electronic fund	withdrawal	with this Form 8868, see Form 8	453-EO	and	Form 8	879-EO for
payment	t instructions						

•	are filing for an Additional (Not Automatic) 3-1	Month Exten	sion, complete only Part II and check	this box	. ▶
re. ,	Only complete Part II if you have already been gr				
you	are filing for an Automatic 3-Month Extension	, complete d	only Part I (on page 1).		
art	Additional (Not Automatic) 3-Month	Extension	of Time. Only file the original (no c	opies needed).	
oe c	Name of exempt organization		Em	ployer identification	number
nt					
by th		box, see instri	uctions		
ender date					
gyou m S		or a foreign a	ddress, see instructions		
ructio					
_	 				
ter t	ne Return code for the return that this application	n is for (file a	separate application for each return)		
		(L
ppli	ation	Return	Application		Return
For		Code	Is For		Code
orm	990	01		- 350 -	1.5
	990-BL	02	Form 1041-A		i 05
	990-EZ	03	Form 4720		09
	990-PF	04	Form 5227		10
	990-T (sec. 401(a) or 408(a) trust)	05	Form 6069		11 -
	990-T (trust other than above)	06	Form 8870		12
	Do not complete Part II if you were not already o			ously filed Form 8	
		<u> </u>			
olor	ooks are in the care of ▶ hone No. ▶	FAX	No N	-	
•	***************************************				
	organization does not have an office or place of			16.4%	
unis	is for a Group Return, enter the organization's f	our aigit Gro	to fithe array sheet this have		> 15
	9 1 - p, 1 - p - p - p - p - p - p - p - p - p -		t of the group, check this box	► 🗌 anu au	acn a
	the names and EINs of all members the extens				
	l request an additional 3-month extension of tim	e until	, 20		
i	For calendar year, or other tax year begin	nıng	, 20 , and ending		, 10
•	If the tax year entered in line 5 is for less than 12	2 months, ch	eck reason: 🔲 Initial return 🔃 📙	inal return	
	Change in accounting period				
	State in detail why you need the extension				
a	If this application is for Form 990-BL, 990-PF, 9	90-T, 4720,	or 6069, enter the tentative tax, less a	ny	
 a	If this application is for Form 990-BL, 990-PF, 9 nonrefundable credits. See instructions	90-T, 4720,	or 6069, enter the tentative tax, less a	ny 8a S	
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Form **8868**

(Rev January 2012)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

OMB No 1545-1709

► File a separate application for each return.

• If you	u are f	iling for an Automatic 3-Month Extension, o	complete o	only Part I and check th	ıs box		▶ 🛘
		iling for an Additional (Not Automatic) 3-Mo					
D o по	t com	plete Part II unless you have already been g	ranted an	automatic 3-month exte	ension on a previou	ısly fi	led Form 8868.
a corp 8868 t Return	oratio o requ o for	iling (e-file). You can electronically file Form n required to file Form 990-T), or an additiona uest an extension of time to file any of the f Fransfers Associated With Certain Personal . For more details on the electronic filing of the	al (not auto orms listed Benefit C	omatic) 3-month extens d in Part I or Part II wit Contracts, which must	ion of time. You ca h the exception of be sent to the IF	an ele f Fort RS in	ectronically file Form n 8870, Information paper format (see
Part		Automatic 3-Month Extension of Time	. Only sub	omit original (no copie	es needed).		
		on required to file Form 990-T and reques				s box	x and complete
Part I	only .						▶ 🗆
		porations (including 1120-C filers), partnersh e tax returns.	ips, REMIC				an extension of time
		Name of exempt organization or other filer, see in	structions				n number (EIN) or
Type o	or						Triambor (Env) or
File by to	e for	Number, street, and room or suite no If a P O bo	ox, see instri	uctions	Social secunty r	umbe	r (SSN)
filing you return S instruction	ee e	City, town or post office, state, and ZIP code For	r a foreign a	ddress, see instructions			
Enter	he Re	turn code for the return that this application (s for (file a	separate application fo	r each return) .		
Appli Is Fo		1	Return Code	Application Is For			Return Code
Form	990		01	Form 990-T (corporati	on)		07
Form	990-E	BL	02	Form 1041-A		·-	08
Form	990-E	Z	01	Form 4720			09
Form	990-F	PF	04	Form 5227			10
Form	990-1	(sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form	990-1	(trust other than above)	06	Form 8870			12
		are in the care of ▶		AV N		-	
•		No. >			k this hav		
		nization does not have an office or place of bor a Group Return, enter the organization's fou					▶ ∐ . If this is
		group, check this box					
		e names and EINs of all members the extensi		t of the group, check th	13 DOX		
		lest an automatic 3-month (6 months for a co		required to file Form 990	0-T) extension of to	me	
•		, 20, to file the exer					The extension is
	for th	e organization's return for:		<u>-</u>			
		calendar year 20 or					
	_ □	tax year beginning	20	and ending			20
2		tax year beginning tax year entered in line 1 is for less than 12 n	nonths ch	eck reason: Dinitial re	turn	urn	
2		lange in accounting period	nontris, cri	eck reason minare	tuin Finas let	urn	
3a	If this	application is for Form 990-BL, 990-PF, 990)-T. 4720.	or 6069, enter the tenta	tive tax. less any		
		fundable credits. See instructions.	.,,		,,	3a	s
b		s application is for Form 990-PF, 990-T, 4	1720, or 6	069, enter any refund	able credits and		
	estim	ated tax payments made. Include any prior y	ear overpa	yment allowed as a cre	dit.	3b	\$
C		nce due. Subtract line 3b from line 3a. Includ S (Electronic Federal Tax Payment System).			equired, by using	3с	\$
Caution		u are going to make an electronic fund withdrawal			O and Form 8879-E0		



Part II	Additional (Not Automatic) 3-Mo	nth Extension				
			Er	nter filer's identifying number, se		
ype or	Name of exempt organization or other file			Employer identification number	er (EIN) or	
orint	Cabarrus County Partnership for Childr		_ ,	56-2088223		
ile by the	Number, street, and room or suite no. If a P O box, see instructions.			Social security number (SSN)		
ue date for ing your	2353 Concord Lake Road, Suite 160 City, town or post office, state, and ZIP code For a foreign address, see instructions.					
turn See structions	City, town or post office, state, and ZIP concord, NC 28025	ode For a foreign a	agress, see instructions.	····		
nter the F	Return code for the return that this applic	cation is for (file a	separate application fo	r each return)	0 1	
Applicati	on	Return	Application		Return	
s For		Code	Is For		Code	
Form 990		01	, , , , , , , , , , , , , , , , , , , ,	ě,	7 5	
Form 990	-BL	02	Form 1041-A		08	
Form 990	-EZ	01	Form 4720		09	
orm 990	I-PF	04	Form 5227		10	
orm 990	-T (sec. 401(a) or 408(a) trust)	05	Form 6069		11	
orm 990	-T (trust other than above)	06	Form 8870		12	
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