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Return of Organization Exempt From Income Tax

OMB No 1545-0047

2010**Open to Public Inspection**Department of the Treasury
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2010 calendar year, or tax year beginning July 1 , 2010, and ending June 30 , 20 11**B** Check if applicable:

- ☐ Address change
☐ Name change
☐ Initial return
☐ Terminated
☐ Amended return
☐ Application pending

C Name of organization Mecklenburg Partnership for Children

Doing Business As

Number and street (or P O box if mail is not delivered to street address)

Room/suite

601 East Fifth Street

500

City or town, state or country, and ZIP + 4

Charlotte, NC 28202

F Name and address of principal officer Jane Meyer

601 East Fifth Street, Suite 500, Charlotte, NC 28202

D Employer identification number

56-1853108

E Telephone number

704-377-6588

G Gross receipts \$ 8,752,949**H(a)** Is this a group return for affiliates? ☐ Yes ☒ No**H(b)** Are all affiliates included? ☐ Yes ☐ No
If "No," attach a list (see instructions)**H(c)** Group exemption number ▶**I Tax-exempt status** ☒ 501(c)(3) ☐ 501(c) () (insert no) ☐ 4947(a)(1) or ☐ 527**J Website:** ▶ www.smartstartofmeck.org**K Form of organization** ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶**L Year of formation** 1993**M State of legal domicile** NC**Part I Summary**

Activities & Governance	1	Briefly describe the organization's mission or most significant activities: To advance a high quality, comprehensive, accountable system of care and education for every child beginning with a healthy birth in Mecklenburg County.	
	2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets	
	3	Number of voting members of the governing body (Part VI, line 1a)	3 29
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4 29
	5	Total number of individuals employed in calendar year 2010 (Part V, line 2a)	5 11
	6	Total number of volunteers (estimate if necessary)	6 80
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a 0
b	Net unrelated business taxable income from Form 990-T, line 34	7b 0	
Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year 9368992 Current Year 8711844
	9	Program service revenue (Part VIII, line 2g)	1449 1345
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	2170 1112
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	29896 38648
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	9402507 8752949
	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	8472594 7825428
	14	Benefits paid to or for members (Part IX, column (A), line 4)	n/a n/a
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	690226 714715
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0 0
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶	
Expenses	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–11g, 11i–11j, 11k–11l, 11m–11n, 11o–11p, 11q–11r, 11s–11t, 11u–11v, 11w–11x, 11y–11z, 12a–12b, 12c–12d, 12e–12f, 12g–12h, 12i–12j, 12k–12l, 12m–12n, 12o–12p, 12q–12r, 12s–12t, 12u–12v, 12w–12x, 12y–12z, 13a–13b, 13c–13d, 13e–13f, 13g–13h, 13i–13j, 13k–13l, 13m–13n, 13o–13p, 13q–13r, 13s–13t, 13u–13v, 13w–13x, 13y–13z, 14a–14b, 14c–14d, 14e–14f, 14g–14h, 14i–14j, 14k–14l, 14m–14n, 14o–14p, 14q–14r, 14s–14t, 14u–14v, 14w–14x, 14y–14z, 15a–15b, 15c–15d, 15e–15f, 15g–15h, 15i–15j, 15k–15l, 15m–15n, 15o–15p, 15q–15r, 15s–15t, 15u–15v, 15w–15x, 15y–15z, 16a–16b, 16c–16d, 16e–16f, 16g–16h, 16i–16j, 16k–16l, 16m–16n, 16o–16p, 16q–16r, 16s–16t, 16u–16v, 16w–16x, 16y–16z, 17a–17b, 17c–17d, 17e–17f, 17g–17h, 17i–17j, 17k–17l, 17m–17n, 17o–17p, 17q–17r, 17s–17t, 17u–17v, 17w–17x, 17y–17z, 18a–18b, 18c–18d, 18e–18f, 18g–18h, 18i–18j, 18k–18l, 18m–18n, 18o–18p, 18q–18r, 18s–18t, 18u–18v, 18w–18x, 18y–18z, 19a–19b, 19c–19d, 19e–19f, 19g–19h, 19i–19j, 19k–19l, 19m–19n, 19o–19p, 19q–19r, 19s–19t, 19u–19v, 19w–19x, 19y–19z, 20a–20b, 20c–20d, 20e–20f, 20g–20h, 20i–20j, 20k–20l, 20m–20n, 20o–20p, 20q–20r, 20s–20t, 20u–20v, 20w–20x, 20y–20z, 21a–21b, 21c–21d, 21e–21f, 21g–21h, 21i–21j, 21k–21l, 21m–21n, 21o–21p, 21q–21r, 21s–21t, 21u–21v, 21w–21x, 21y–21z, 22a–22b, 22c–22d, 22e–22f, 22g–22h, 22i–22j, 22k–22l, 22m–22n, 22o–22p, 22q–22r, 22s–22t, 22u–22v, 22w–22x, 22y–22z, 23a–23b, 23c–23d, 23e–23f, 23g–23h, 23i–23j, 23k–23l, 23m–23n, 23o–23p, 23q–23r, 23s–23t, 23u–23v, 23w–23x, 23y–23z, 24a–24b, 24c–24d, 24e–24f, 24g–24h, 24i–24j, 24k–24l, 24m–24n, 24o–24p, 24q–24r, 24s–24t, 24u–24v, 24w–24x, 24y–24z, 25a–25b, 25c–25d, 25e–25f, 25g–25h, 25i–25j, 25k–25l, 25m–25n, 25o–25p, 25q–25r, 25s–25t, 25u–25v, 25w–25x, 25y–25z, 26a–26b, 26c–26d, 26e–26f, 26g–26h, 26i–26j, 26k–26l, 26m–26n, 26o–26p, 26q–26r, 26s–26t, 26u–26v, 26w–26x, 26y–26z, 27a–27b, 27c–27d, 27e–27f, 27g–27h, 27i–27j, 27k–27l, 27m–27n, 27o–27p, 27q–27r, 27s–27t, 27u–27v, 27w–27x, 27y–27z, 28a–28b, 28c–28d, 28e–28f, 28g–28h, 28i–28j, 28k–28l, 28m–28n, 28o–28p, 28q–28r, 28s–28t, 28u–28v, 28w–28x, 28y–28z, 29a–29b, 29c–29d, 29e–29f, 29g–29h, 29i–29j, 29k–29l, 29m–29n, 29o–29p, 29q–29r, 29s–29t, 29u–29v, 29w–29x, 29y–29z, 30a–30b, 30c–30d, 30e–30f, 30g–30h, 30i–30j, 30k–30l, 30m–30n, 30o–30p, 30q–30r, 30s–30t, 30u–30v, 30w–30x, 30y–30z, 31a–31b, 31c–31d, 31e–31f, 31g–31h, 31i–31j, 31k–31l, 31m–31n, 31o–31p, 31q–31r, 31s–31t, 31u–31v, 31w–31x, 31y–31z, 32a–32b, 32c–32d, 32e–32f, 32g–32h, 32i–32j, 32k–32l, 32m–32n, 32o–32p, 32q–32r, 32s–32t, 32u–32v, 32w–32x, 32y–32z, 33a–33b, 33c–33d, 33e–33f, 33g–33h, 33i–33j, 33k–33l, 33m–33n, 33o–33p, 33q–33r, 33s–33t, 33u–33v, 33w–33x, 33y–33z, 34a–34b, 34c–34d, 34e–34f, 34g–34h, 34i–34j, 34k–34l, 34m–34n, 34o–34p, 34q–34r, 34s–34t, 34u–34v, 34w–34x, 34y–34z, 35a–35b, 35c–35d, 35e–35f, 35g–35h, 35i–35j, 35k–35l, 35m–35n, 35o–35p, 35q–35r, 35s–35t, 35u–35v, 35w–35x, 35y–35z, 36a–36b, 36c–36d, 36e–36f, 36g–36h, 36i–36j, 36k–36l, 36m–36n, 36o–36p, 36q–36r, 36s–36t, 36u–36v, 36w–36x, 36y–36z, 37a–37b, 37c–37d, 37e–37f, 37g–37h, 37i–37j, 37k–37l, 37m–37n, 37o–37p, 37q–37r, 37s–37t, 37u–37v, 37w–37x, 37y–37z, 38a–38b, 38c–38d, 38e–38f, 38g–38h, 38i–38j, 38k–38l, 38m–38n, 38o–38p, 38q–38r, 38s–38t, 38u–38v, 38w–38x, 38y–38z, 39a–39b, 39c–39d, 39e–39f, 39g–39h, 39i–39j, 39k–39l, 39m–39n, 39o–39p, 39q–39r, 39s–39t, 39u–39v, 39w–39x, 39y–39z, 40a–40b, 40c–40d, 40e–40f, 40g–40h, 40i–40j, 40k–40l, 40m–40n, 40o–40p, 40q–40r, 40s–40t, 40u–40v, 40w–40x, 40y–40z, 41a–41b, 41c–41d, 41e–41f, 41g–41h, 41i–41j, 41k–41l, 41m–41n, 41o–41p, 41q–41r, 41s–41t, 41u–41v, 41w–41x, 41y–41z, 42a–42b, 42c–42d, 42e–42f, 42g–42h, 42i–42j, 42k–42l, 42m–42n, 42o–42p, 42q–42r, 42s–42t, 42u–42v, 42w–42x, 42y–42z, 43a–43b, 43c–43d, 43e–43f, 43g–43h, 43i–43j, 43k–43l, 43m–43n, 43o–43p, 43q–43r, 43s–43t, 43u–43v, 43w–43x, 43y–43z, 44a–44b, 44c–44d, 44e–44f, 44g–44h, 44i–44j, 44k–44l, 44m–44n, 44o–44p, 44q–44r, 44s–44t, 44u–44v, 44w–44x, 44y–44z, 45a–45b, 45c–45d, 45e–45f, 45g–45h, 45i–45j, 45k–45l, 45m–45n, 45o–45p, 45q–45r, 45s–45t, 45u–45v, 45w–45x, 45y–45z, 46a–46b, 46c–46d, 46e–46f, 46g–46h, 46i–46j, 46k–46l, 46m–46n, 46o–46p, 46q–46r, 46s–46t, 46u–46v, 46w–46x, 46y–46z, 47a–47b, 47c–47d, 47e–47f, 47g–47h, 47i–47j, 47k–47l, 47m–47n, 47o–47p, 47q–47r, 47s–47t, 47u–47v, 47w–47x, 47y–47z, 48a–48b, 48c–48d, 48e–48f, 48g–48h, 48i–48j, 48k–48l, 48m–48n, 48o–48p, 48q–48r, 48s–48t, 48u–48v, 48w–48x, 48y–48z, 49a–49b, 49c–49d, 49e–49f, 49g–49h, 49i–49j, 49k–49l, 49m–49n, 49o–49p, 49q–49r, 49s–49t, 49u–49v, 49w–49x, 49y–49z, 50a–50b, 50c–50d, 50e–50f, 50g–50h, 50i–50j, 50k–50l, 50m–50n, 50o–50p, 50q–50r, 50s–50t, 50u–50v, 50w–50x, 50y–50z, 51a–51b, 51c–51d, 51e–51f, 51g–51h, 51i–51j, 51k–51l, 51m–51n, 51o–51p, 51q–51r, 51s–51t, 51u–51v, 51w–51x, 51y–51z, 52a–52b, 52c–52d, 52e–52f, 52g–52h, 52i–52j, 52k–52l, 52m–52n, 52o–52p, 52q–52r, 52s–52t, 52u–52v, 52w–52x, 52y–52z, 53a–53b, 53c–53d, 53e–53f, 53g–53h, 53i–53j, 53k–53l, 53m–53n, 53o–53p, 53q–53r, 53s–53t, 53u–53v, 53w–53x, 53y–53z, 54a–54b, 54c–54d, 54e–54f, 54g–54h, 54i–54j, 54k–54l, 54m–54n, 54o–54p, 54q–54r, 54s–54t, 54u–54v, 54w–54x, 54y–54z, 55a–55b, 55c–55d, 55e–55f, 55g–55h, 55i–55j, 55k–55l, 55m–55n, 55o–55p, 55q–55r, 55s–55t, 55u–55v, 55w–55x, 55y–55z, 56a–56b, 56c–56d, 56e–56f, 56g–56h, 56i–56j, 56k–56l, 56m–56n, 56o–56p, 56q–56r, 56s–56t, 56u–56v, 56w–56x, 56y–56z, 57a–57b, 57c–57d, 57e–57f, 57g–57h, 57i–57j, 57k–57l, 57m–57n, 57o–57p, 57q–57r, 57s–57t, 57u–57v, 57w–57x, 57y–57z, 58a–58b, 58c–58d, 58e–58f, 58g–58h, 58i–58j, 58k–58l, 58m–58n, 58o–58p, 58q–58r, 58s–58t, 58u–58v, 58w–58x, 58y–58z, 59a–59b, 59c–59d, 59e–59f, 59g–59h, 59i–59j, 59k–59l, 59m–59n, 59o–59p, 59q–59r, 59s–59t, 59u–59v, 59w–59x, 59y–59z, 60a–60b, 60c–60d, 60e–60f, 60g–60h, 60i–60j, 60k–60l, 60m–60n, 60o–60p, 60q–60r, 60s–60t, 60u–60v, 60w–60x, 60y–60z, 61a–61b, 61c–61d, 61e–61f, 61g–61h, 61i–61j, 61k–61l, 61m–61n, 61o–61p, 61q–61r, 61s–61t, 61u–61v, 61w–61x, 61y–61z, 62a–62b, 62c–62d, 62e–62f, 62g–62h, 62i–62j, 62k–62l, 62m–62n, 62o–62p, 62q–62r, 62s–62t, 62u–62v, 62w–62x, 62y–62z, 63a–63b, 63c–63d, 63e–63f, 63g–63h, 63i–63j, 63k–63l, 63m–63n, 63o–63p, 63q–63r, 63s–63t, 63u–63v, 63w–63x, 63y–63z, 64a–64b, 64c–64d, 64e–64f, 64g–64h, 64i–64j, 64k–64l, 64m–64n, 64o–64p, 64q–64r, 64s–64t, 64u–64v, 64w–64x, 64y–64z, 65a–65b, 65c–65d, 65e–65f, 65g–65h, 65i–65j, 65k–65l, 65m–65n, 65o–65p, 65q–65r, 65s–65t, 65u–65v, 65w–65x, 65y–65z, 66a–66b, 66c–66d, 66e–66f, 66g–66h, 66i–66j, 66k–66l, 66m–66n, 66o–66p, 66q–66r, 66s–66t, 66u–66v, 66w–66x, 66y–66z, 67a–67b, 67c–67d, 67e–67f, 67g–67h, 67i–67j, 67k–67l, 67m–67n, 67o–67p, 67q–67r, 67s–67t, 67u–67v, 67w–67x, 67y–67z, 68a–68b, 68c–68d, 68e–68f, 68g–68h, 68i–68j, 68k–68l, 68m–68n, 68o–68p, 68q–68r, 68s–68t, 68u–68v, 68w–68x, 68y–68z, 69a–69b, 69c–69d, 69e–69f, 69g–69h, 69i–69j, 69k–69l, 69m–69n, 69o–69p, 69q–69r, 69s–69t, 69u–69v, 69w–69x, 69y–69z, 70a–70b, 70c–70d, 70e–70f, 70g–70h, 70i–70j, 70k–70l, 70m–70n, 70o–70p, 70q–70r, 70s–70t, 70u–70v, 70w–70x, 70y–70z, 71a–71b, 71c–71d, 71e–71f, 71g–71h, 71i–71j, 71k–71l, 71m–71n, 71o–71p, 71q–71r, 71s–71t, 71u–71v, 71w–71x, 71y–71z, 72a–72b, 72c–72d, 72e–72f, 72g–72h, 72i–72j, 72k–72l, 72m–72n, 72o–72p, 72q–72r, 72s–72t, 72u–72v, 72w–72x, 72y–72z, 73a–73b, 73c–73d, 73e–73f, 73g–73h, 73i–73j, 73k–73l, 73m–73n, 73o–73p, 73q–73r, 73s–73t, 73u–73v, 73w–73x, 73y–73z, 74a–74b, 74c–74d, 74e–74f, 74g–74h, 74i–74j, 74k–74l, 74m–74n, 74o–74p, 74q–74r, 74s–74t, 74u–74v, 74w–74x, 74y–74z, 75a–75b, 75c–75d, 75e–75f, 75g–75h, 75i–75j, 75k–75l, 75m–75n, 75o–75p, 75q–75r, 75s–75t, 75u–75v, 75w–75x, 75y–75z, 76a–76b, 76c–76d, 76e–76f, 76g–76h, 76i–76j, 76k–76l, 76m–76n, 76o–76p, 76q–76r, 76s–76t, 76u–76v, 76w–76x, 76y–76z, 77a–77b, 77c–77d, 77e–77f, 77g–77h, 77i–77j, 77k–77l, 77m–77n, 77o–77p, 77q–77r, 77s–77t, 77u–77v, 77w–77x, 77y–77z, 78a–78b, 78c–78d, 78e–78f, 78g–78h, 78i–78j, 78k–78l, 78m–78n, 78o–78p, 78q–78r, 78s–78t, 78u–78v, 78w–78x, 78y–78z, 79a–79b, 79c–79d, 79e–79f, 79g–79h, 79i–79j, 79k–79l, 79m–79n, 79o–79p, 79q–79r, 79s–79t, 79u–79v, 79w–79x, 79y–79z, 80a–80b, 80c–80d, 80e–80f, 80g–80h, 80i–80j, 80k–80l, 80m–80n, 80o–80p, 80q–80r, 80s–80t, 80u–80v, 80w–80x, 80y–80z, 81a–81b, 81c–81d, 81e–81f, 81g–81h, 81i–81j, 81k–81l, 81m–81n, 81o–81p, 81q–81r, 81s–81t, 81u–81v, 81w–81x, 81y–81z, 82a–82b, 82c–82d, 82e–82f, 82g–82h, 82i–82j, 82k–82l, 82m–82n, 82o–82p, 82q–82r, 82s–82t, 82u–82v, 82w–82x, 82y–82z, 83a–83b, 83c–83d, 83e–83f, 83g–83h, 83i–83j, 83k–83l, 83m–83n, 83o–83p, 83q–83r, 83s–83t, 83u–83v, 83w–83x, 83y–83z, 84a–84b, 84c–84d, 84e–84f, 84g–84h, 84i–84j, 84k–84l, 84m–84n, 84o–84p, 84q–84r, 84s–84t, 84u–84v, 84w–84x, 84y–84z, 85a–85b, 85c–85d, 85e–85f, 85g–85h, 85i–85j, 85k–85l, 85m–85n, 85o–85p, 85q–85r, 85s–85t, 85u–85v, 85w–85x, 85y–85z, 86a–86b, 86c–86d, 86e–86f, 86g–86h, 86i–86j, 86k–86l, 86m–86n, 86o–86p, 86q–86r, 86s–86t, 86u–86v, 86w–86x, 86y–86z, 87a–87b, 87c–87d, 87e–87f, 87g–87h, 87i–87j, 87k–87l, 87m–87n, 87o–87p, 87q–87r, 87s–87t, 87u–87v, 87w–87x, 87y–87z, 88a–88b, 88c–88d, 88e–88f, 88g–88h, 88i–88j, 88k–88l, 88m–88n, 88o–88p, 88q–88r, 88s–88t, 88u–88v, 88w–88x, 88y–88z, 89a–89b, 89c–89d, 89e–89f, 89g–89h, 89i–89j, 89k–89l, 89m–89n, 89o–89p, 89q–89r, 89s–89t, 89u–89v, 89w–89x, 89y–89z, 90a–90b, 90c–90d, 90e–90f, 90g–90h, 90i–90j, 90k–90l, 90m–90n, 90o–90p, 90q–90r, 90s–90t, 90u–90v, 90w–90x, 90y–90z, 91a–91b, 91c–91d, 91e–91f, 91g–91h, 91i–91j, 91k–91l, 91m–91n, 91o–91p, 91q–91r, 91s–91t, 91u–91v, 91w–91x, 91y–91z, 92a–92b, 92c–92d, 92e–92f, 92g–92h, 92i–92j, 92k–92l, 92m–92n, 92o–92p, 92q–92r, 92s–92t, 92u–92v, 92w–92x, 92y–92z, 93a–93b, 93c–93d, 93	

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response to any question in this Part III ☒

- 1** Briefly describe the organization's mission:
 To advance a high quality, comprehensive, accountable system of care and education for every child beginning with a healthy birth in Mecklenburg County.
- 2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No
 If "Yes," describe these new services on Schedule O.
- 3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No
 If "Yes," describe these changes on Schedule O.
- 4** Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 1980175 including grants of \$ 1978774) (Revenue \$)
 Child Care & Education Quality
 (See Statements 1 & 2)

4b (Code:) (Expenses \$ 3211821 including grants of \$ 3163067) (Revenue \$)
 Child Care Affordability & More at Four
 (See Statements 1 & 2)

4c (Code:) (Expenses \$ 926473 including grants of \$ 851473) (Revenue \$)
 Health & Safety
 (See Statements 1 & 2)

4d Other program services. (Describe in Schedule O.)
 (Expenses \$ 2064829 including grants of \$ 1832114) (Revenue \$)

4e Total program service expenses **8183298**

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2 Is the organization required to complete Schedule B, Schedule of Contributors? (see instructions)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	<input type="checkbox"/>	<input checked="" type="checkbox"/>
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	<input type="checkbox"/>	<input checked="" type="checkbox"/>
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	<input type="checkbox"/>	<input checked="" type="checkbox"/>
6 Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	<input type="checkbox"/>	<input checked="" type="checkbox"/>
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	<input type="checkbox"/>	<input checked="" type="checkbox"/>
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	<input type="checkbox"/>	<input checked="" type="checkbox"/>
9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	<input type="checkbox"/>	<input checked="" type="checkbox"/>
10 Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	<input type="checkbox"/>	<input checked="" type="checkbox"/>
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	<input checked="" type="checkbox"/>	<input type="checkbox"/>
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	<input checked="" type="checkbox"/>	<input type="checkbox"/>
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	<input checked="" type="checkbox"/>	<input type="checkbox"/>
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	<input checked="" type="checkbox"/>	<input type="checkbox"/>
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	<input checked="" type="checkbox"/>	<input type="checkbox"/>
12 a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	<input checked="" type="checkbox"/>	<input type="checkbox"/>
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	<input checked="" type="checkbox"/>	<input type="checkbox"/>
14 a Did the organization maintain an office, employees, or agents outside of the United States?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	<input checked="" type="checkbox"/>	<input type="checkbox"/>
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	<input checked="" type="checkbox"/>	<input type="checkbox"/>
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	<input checked="" type="checkbox"/>	<input type="checkbox"/>
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	<input checked="" type="checkbox"/>	<input type="checkbox"/>
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	<input checked="" type="checkbox"/>	<input type="checkbox"/>
20 a Did the organization operate one or more hospitals? If "Yes," complete Schedule H	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Part IV Checklist of Required Schedules (continued)

	Yes	No
21 Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	<input checked="" type="checkbox"/>	
22 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	<input checked="" type="checkbox"/>	
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>		<input checked="" type="checkbox"/>
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25</i>		<input checked="" type="checkbox"/>
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		<input checked="" type="checkbox"/>
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		<input checked="" type="checkbox"/>
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		<input checked="" type="checkbox"/>
25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		<input checked="" type="checkbox"/>
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		<input checked="" type="checkbox"/>
26 Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>		<input checked="" type="checkbox"/>
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>		<input checked="" type="checkbox"/>
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		<input checked="" type="checkbox"/>
b A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		<input checked="" type="checkbox"/>
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>		<input checked="" type="checkbox"/>
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>		<input checked="" type="checkbox"/>
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		<input checked="" type="checkbox"/>
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		<input checked="" type="checkbox"/>
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		<input checked="" type="checkbox"/>
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		<input checked="" type="checkbox"/>
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>		<input checked="" type="checkbox"/>
35 Is any related organization a controlled entity within the meaning of section 512(b)(13)?		<input checked="" type="checkbox"/>
a Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		<input checked="" type="checkbox"/>
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		<input checked="" type="checkbox"/>
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	<input checked="" type="checkbox"/>	

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response to any question in this Part V ☐

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 598	
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b 0	
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c <input checked="" type="checkbox"/>	
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 11	
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b <input checked="" type="checkbox"/>	
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions)		
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	<input checked="" type="checkbox"/>
b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	<input checked="" type="checkbox"/>
b If "Yes," enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	<input checked="" type="checkbox"/>
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	<input checked="" type="checkbox"/>
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a	<input checked="" type="checkbox"/>
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	
7 Organizations that may receive deductible contributions under section 170(c).		
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	<input checked="" type="checkbox"/>
b If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	<input checked="" type="checkbox"/>
d If "Yes," indicate the number of Forms 8282 filed during the year	7d	
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	<input checked="" type="checkbox"/>
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	<input checked="" type="checkbox"/>
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	
8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	
9 Sponsoring organizations maintaining donor advised funds.		
a Did the organization make any taxable distributions under section 4966?	9a	
b Did the organization make a distribution to a donor, donor advisor, or related person?	9b	
10 Section 501(c)(7) organizations. Enter:		
a Initiation fees and capital contributions included on Part VIII, line 12	10a	
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	
11 Section 501(c)(12) organizations. Enter:		
a Gross income from members or shareholders	11a	
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b	
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	
13 Section 501(c)(29) qualified nonprofit health insurance issuers.		
a Is the organization licensed to issue qualified health plans in more than one state?	13a	
Note. See the instructions for additional information the organization must report on Schedule O.		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b	
c Enter the amount of reserves on hand	13c	
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a	
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI ☒

Section A. Governing Body and Management

		Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year	1a 29		
b Enter the number of voting members included in line 1a, above, who are independent	1b 29		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		✓
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		✓
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		✓
5 Did the organization become aware during the year of a significant diversion of the organization's assets?	5		✓
6 Does the organization have members or stockholders?	6		✓
7a Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		✓
b Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		✓
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
a The governing body?	8a	✓	
b Each committee with authority to act on behalf of the governing body?	8b	✓	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		✓

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a Does the organization have local chapters, branches, or affiliates?	10a		✓
b If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11a Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	✓	
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	✓	
b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	✓	
c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	✓	
13 Does the organization have a written whistleblower policy?	13	✓	
14 Does the organization have a written document retention and destruction policy?	14	✓	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a The organization's CEO, Executive Director, or top management official	15a	✓	
b Other officers or key employees of the organization	15b	✓	
If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)			
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		✓
b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ► North Carolina

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.
☐ Own website ☐ Another's website ☒ Upon request

19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ► Catherine Etters, 601 E. Fifth Street, Suite 500, Charlotte, NC 28202 704-377-6588

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response to any question in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) Board of Directors/Officers - See attached list		✓		✓						
(2) Jane Meyer				✓				91929		22635
(3)										
(4)										
(5)										
(6)										
(7)										
(8)										
(9)										
(10)										
(11)										
(12)										
(13)										
(14)										
(15)										
(16)										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(17)										
(18)										
(19)										
(20)										
(21)										
(22)										
(23)										
(24)										
(25)										
(26)										
(27)										
(28)										
1b Sub-total								91929	0	22635
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)								91929	0	22635

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization **0**

- 3** Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

	Yes	No
3		✓
4		✓
5		✓

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization **0**

Part VIII Statement of Revenue

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations	1d				
	e	Government grants (contributions)	1e	8704961			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	6883			
	g	Noncash contributions included in lines 1a-1f: \$					
	h	Total. Add lines 1a-1f		8711844			
Program Service Revenue	2a	Ventana Magica	Business Code	900099	1345		
	b						
	c						
	d						
	e						
	f	All other program service revenue .					
	g	Total. Add lines 2a-2f		1345			
	Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		1112		
4		Income from investment of tax-exempt bond proceeds					
5		Royalties					
6a		Gross Rents	(i) Real	(ii) Personal			
b		Less: rental expenses					
c		Rental income or (loss)					
d		Net rental income or (loss)					
7a		Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
b		Less: cost or other basis and sales expenses					
c		Gain or (loss)					
d		Net gain or (loss)					
8a		Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	a				
b		Less: direct expenses	b				
c		Net income or (loss) from fundraising events					
9a		Gross income from gaming activities. See Part IV, line 19	a				
b		Less: direct expenses	b				
c		Net income or (loss) from gaming activities					
10a		Gross sales of inventory, less returns and allowances	a				
b	Less: cost of goods sold	b					
c	Net income or (loss) from sales of inventory						
Miscellaneous Revenue			Business Code				
11a	Sales Tax Refund	900099	14648				
b	Multiple Accounting Contract	541200	24000				
c							
d	All other revenue						
e	Total. Add lines 11a-11d		38648				
12	Total revenue. See instructions.		8752949				

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	7068027	7068027		
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	757401	757401		
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees				
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	526089	203226	322863	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	49220	18939	30281	
9	Other employee benefits	92256	39667	52589	
10	Payroll taxes	47150	15071	32079	
11	Fees for services (non-employees):				
a	Management				
b	Legal				
c	Accounting	3478	0	3478	
d	Lobbying	5000	0	5000	
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other	43369	42120	1249	
12	Advertising and promotion	9344	9344	0	
13	Office expenses	60849	21402	39447	
14	Information technology	4798	2848	1950	
15	Royalties				
16	Occupancy	66052	1892	64160	
17	Travel	6817	2265	4552	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	9229	1096	8133	
20	Interest	96	0	96	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance	1815	0	1815	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24f. If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O.)				
a	Refund of Prior Year Grant - \$2313	2313		2313	
b					
c					
d					
e					
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	8753303	8183298	570005	
26	Joint costs. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X Balance Sheet

		(A) Beginning of year		(B) End of year
Assets	1 Cash—non-interest-bearing	49810	1	21417
	2 Savings and temporary cash investments		2	
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net	18768	4	7561
	5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges		9	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a		
	b Less: accumulated depreciation	10b	10c	
	11 Investments—publicly traded securities		11	
	12 Investments—other securities. See Part IV, line 11		12	
	13 Investments—program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11		15	
16 Total assets. Add lines 1 through 15 (must equal line 34)	68578	16	28978	
Liabilities	17 Accounts payable and accrued expenses	54815	17	15570
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities. Complete Part X of Schedule D		25	
	26 Total liabilities. Add lines 17 through 25	54815	26	15570
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	13686	27	13358
	28 Temporarily restricted net assets	77	28	50
	29 Permanently restricted net assets		29	
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
	33 Total net assets or fund balances	13763	33	13408
34 Total liabilities and net assets/fund balances	68578	34	28978	

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response to any question in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	8752949
2	Total expenses (must equal Part IX, column (A), line 25)	2	8753303
3	Revenue less expenses. Subtract line 2 from line 1	3	-354
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	13763
5	Other changes in net assets or fund balances (explain in Schedule O)	5	0
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	13408

Part XII Financial Statements and ReportingCheck if Schedule O contains a response to any question in this Part XII ☐

- 1** Accounting method used to prepare the Form 990: ☐ Cash ☐ Accrual ☒ Other Modified Cash
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant? ☒
- b** Were the organization's financial statements audited by an independent accountant? ☒
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? ☐
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
- d** If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both:
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? ☒
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits ☐

	Yes	No
2a	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2b	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2c	<input type="checkbox"/>	<input type="checkbox"/>
3a	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3b	<input type="checkbox"/>	<input type="checkbox"/>

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

2010

**Open to Public
Inspection**

Name of the organization

Mecklenburg Partnership for Children

Employer identification number

56-1853108

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E.)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h.
 - a ☐ Type I b ☐ Type II c ☐ Type III—Functionally integrated d ☐ Type III—Other
 - e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).
 - f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box ☐
 - g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

	Yes	No
(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?	11g(i)	
(ii) A family member of a person described in (i) above?	11g(ii)	
(iii) A 35% controlled entity of a person described in (i) or (ii) above?	11g(iii)	
 - h Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support
			Yes	No	Yes	No	Yes	No	
(A)									
(B)									
(C)									
(D)									
(E)									
Total									

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	10198757	10493299	9536578	9368992	8711844	48309470
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	10198757	10493299	9536578	9368992	8711844	48309470
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						48309470

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7 Amounts from line 4	10198757	10493299	9536578	9368992	8711844	48309470
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	49841	25448	7507	2170	1112	86078
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	4729	10196	65910	31345	39993	152173
11 Total support. Add lines 7 through 10						48547721
12 Gross receipts from related activities, etc. (see instructions)					12	n/a
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2010 (line 6, column (f) divided by line 11, column (f))	14	99.51 %
15 Public support percentage from 2009 Schedule A, Part II, line 14	15	99.51 %
16a 33 1/3% support test—2010. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input checked="" type="checkbox"/>	
b 33 1/3% support test—2009. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
17a 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
b 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	<input type="checkbox"/>	

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.
If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2010 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2009 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2010 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2009 Schedule A, Part III, line 17	18	%
19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization <input type="checkbox"/>		
b 33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization <input type="checkbox"/>		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions <input type="checkbox"/>		

Part IV **Supplemental Information.** Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Part II, Line 10 - Other Income:

Sales Tax Refund; Multiple Accounting Contract; Private Contributions

SCHEDULE I
(Form 990)

Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.

OMB No. 1545-0047

2010

Open to Public
Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization

Mecklenburg Partnership for Children

Employer identification number

56-1853108

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed. ☐

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) See Schedule 1 - Part II Attachment							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							

2 Enter total number of section 501(c)(3) and government organizations

3 Enter total number of other organizations

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50055P

Schedule I (Form 990) (2010)

Part III **Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1	See Schedule 1 Part III Attachment					
2						
3						
4						
5						
6						
7						
Part IV	Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.					

Both financial and program monitoring are done on an annual basis at minimum (more frequently in some instances) by The Mecklenburg Partnership for Children. In addition,

The North Carolina Partnership for Children completes both financial and program monitoring on an annual basis.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2010

**Open to Public
Inspection**

Name of the organization

Mecklenburg Partnership for Children

Employer identification number

56-1853108

Part 1 - Line 4 - There are several members who are affiliated in various ways with some of the organizations listed on Statements 1 & 2.

When Board discussion or voting is held regarding the organizations that the member is affiliated with, the member is not allowed to speak
or vote.

Part III - See Statements 1 & 2

Part VI - Section B - Line 11a - Form 990 is prepared by the Fiscal Officer, then reviewed by the Executive Director, reviewed by the Finance
Committee, reviewed and approved by the Executive Committee and made available to the Board.

Part VI - Section B - Line 12c - List is prepared annually and updated continuously detailing all members with any conflict of interest issues.
Board members must sign a conflict of interest statement annually.

Part VI - Section B - Line 15a & b - A salary study is performed by an outside consultant every 3 years. The Executive Committee sets the
salary for the Executive Director based on the salary study and evaluation.

Part VI - Section C - Line 19 - All listed information is available to the public upon request.

SCHEDULE 1 PART II

Mecklenburg County Partnership for Children
FY Ended 6/30/2011
EIN: 56-1853108

Schedule I (Form 990) Part II - Grants & Other Assistance to Governments & Organizations in the U.S.							
1 (a)	1 (b)	1 (c)	1 (d)	1 (e)	1 (f)	1 (g)	1 (h)
	Fed ID #	IRC Section if applicable	Amount of cash grant	Amount of non-cash assistance	Method of valuation (book, FMV, appraisal, other)	Description of non-cash assistance	Purpose of grant or assistance (Activity)
Organization Address							
Child Care and Education Quality Central Piedmont Community College							
	P O Box 35009 NC 28235	501(c)(3)	\$ 181,763	n/a	FMV	n/a	Early Childhood Teacher Education
Childcare Resources Inc.	4601 Park Road, Suite 500 Charlotte, NC 28209	501(c)(3)	\$ 178,923	n/a	FMV	n/a	Directors' Leadership Academy
Childcare Resources Inc	4601 Park Road, Suite 500 Charlotte, NC 28209	501(c)(3)	\$ 221,722	n/a	FMV	n/a	Reach for the Stars
Childcare Resources Inc	4601 Park Road, Suite 500 Charlotte, NC 28209	501(c)(3)	\$ 213,983	n/a	FMV	n/a	Infant Toddler Quality Initiative
Childcare Resources Inc.	4601 Park Road, Suite 500 Charlotte, NC 28209	501(c)(3)	\$ 47,756	n/a	FMV	n/a	Resource and Referral
Childcare Resources Inc.	4601 Park Road, Suite 500 Charlotte, NC 28209	501(c)(3)	\$ 165,349	n/a	FMV	n/a	Smart Start Success @ On-Line Learning
Childcare Resources Inc	4601 Park Road, Suite 500 Charlotte, NC 28209	501(c)(3)	\$ 255,298	n/a	FMV	n/a	Star Guard Quality Maintenance Initiative
Total Child Care and Education Quality			\$ 1,264,794				

Mecklenburg County Partnership for Children

FY Ended 6/30/2011

EIN: 56-1853108

SCHEDULE 1
PART II

Schedule I (Form 990) Part II - Grants & Other Assistance to Governments & Organizations in the U.S.							
1 (a)	1 (b) Fed ID #	1 (c) IRC Section if applicable	1 (d) Amount of cash grant	1 (e) Amount of non-cash assistance	1 (f) Method of valuation (book, FMV, appraisal, other)	1 (g) Description of non-cash assistance	1 (h) Purpose of grant or assistance (Activity)
Organization		Address					
Child Care Affordability and More at Four							
Charlotte-Mecklenburg Schools	56-6001074	501(c)(3)	1,000,000	n/a	FMV	n/a	More at Four
Easter Seals UCP Child Development Center	56-0670676	501(c)(3)	262,800	n/a	FMV	n/a	Preschool
Lakewood Preschool Cooperative	56-1948420	501(c)(3)	83,910	n/a	FMV	n/a	Preschool
The Learning Collaborative fka Seigle Avenue Preschool	56-1668333	501(c)(3)	92,792	n/a	FMV	n/a	Preschool
Star Rating Bonus Program -Various Centers	n/a	501(c)(3)	1,147,495	n/a	FMV	n/a	Bonus for Quality Maintenance
Central Avenue Bilingual Preschool	36-4522499	501(c)(3)	226,210	n/a	FMV	n/a	Central Avenue Bilingual Preschool
Thompson Child Development Center	56-0547460	501(c)(3)	349,860	n/a	FMV	n/a	Preschool
Total Child Affordability and More at Four			\$ 3,163,067				
Health and Safety							
Mecklenburg County Health Dept	56-6000319	Mecklenburg County	239,003	n/a	FMV	n/a	Child Care Health Consultants
Mecklenburg County Health Dept	56-6000319	Mecklenburg County	30,000	n/a	FMV	n/a	Healthy Futures Starting in the Kitchen
Mecklenburg County Health Dept	56-6000319	Mecklenburg County	97,470	n/a	FMV	n/a	Biddle Point Dental Clinic
Presbyterian Hospital	58-1413074	501(c)(3)	80,000	n/a	FMV	n/a	Presbyterian Hospital Early Childhood Intervention
Thompson Child Development Center	56-0547460	501(c)(3)	405,000	n/a	FMV	n/a	Pollwog Project
Total Health and Safety			\$ 851,473				

Mecklenburg County Partnership for Children

FY Ended 6/30/2011

EIN: 56-1853108

SCHEDULE 1
PART II

Schedule I (Form 990) Part II - Grants & Other Assistance to Governments & Organizations in the U.S.								
1 (a)	1 (b)	1 (c)	1 (d)	1 (e)	1 (f)	1 (g)	1 (h)	
Organization	Fed ID #	IRC Section if applicable	Amount of cash grant	Amount of non-cash assistance	Method of valuation (book, FMV, appraisal, other)	Description of non-cash assistance	Purpose of grant or assistance (Activity)	
Family Support								
Part's Place Child Advocacy Center	1819 E Blvd Charlotte, NC 28203	501(c)(3)	50,320	n/a	FMV	n/a	Part's Place	
Alexander Youth Network	6320 Thermal Road Charlotte, NC 28211	501(c)(3)	142,022	n/a	FMV	n/a	Building Community Capacity	
Charlotte AHEC	5039 Airport Center Pkwy, Bldg K Charlotte, NC 28208	501(c)(3)	75,000	n/a	FMV	n/a	Infant Mental Health Training Series	
Thompson Child Development Center	6800 St Peter's Lane Matthews, NC 28105	501(c)(3)	42,002	n/a	FMV	n/a	The Incredible Years	
Child Care Resources, Inc	4601 Park Road, Suite 500 Charlotte, NC 28209	501(c)(3)	82,815	n/a	FMV	n/a	Families Reading Together	
Child Care Resources, Inc	4601 Park Road, Suite 500 Charlotte, NC 28209	501(c)(3)	82,846	n/a	FMV	n/a	Raising A Reader	
The Children's Home Society of NC	601 E 5th St, Ste 330 Charlotte, NC 28202	501(c)(3)	83,086	n/a	FMV	n/a	Right Start Parent for Life	
Communities in Schools	601 E 5th St, Ste 300 Charlotte, NC 28202	501(c)(3)	332,025	n/a	FMV	n/a	Safe Journey	
CARE RING, Inc	601 E 5th Street Suite 140 Charlotte NC 28202	Mecklenburg County	70,420	n/a	FMV	n/a	Nurse Family Partnerships	
Mecklenburg County Health Dept	2845 Beatties Ford Rd Charlotte, NC 28216	Mecklenburg County	547,324	n/a	FMV	n/a	Smart Start Healthy Families Mecklenburg	
YMCA of Greater Charlotte	500 E Morehead, Ste 300 Charlotte, NC 28202	501(c)(3)	242,283	n/a	FMV	n/a	YMCA - Eastside Parents as Teachers	
YWCA Central Carolinas	3420 Park Road Charlotte, NC 28029	501(c)(3)	38,550	n/a	FMV	n/a	Support for Homeless Families with Preschool Children	
Total Family Support			\$ 1,788,693					
Total Grants & Other Assistance to Governments Organizations			\$ 7,068,027	Form 990 Part IX Line 1				

Mecklenburg County Partnership for Children
FY Ended 6/30/2011
EIN: 56-1853108

SCHEDULE 1
PART III

Schedule I (Form 990) Part III - Grants & Other Assistance to Individuals in the U.S.					
1 (a)	1 (b)	1 (c)	1 (d)	1 (e)	1 (f)
Type of Grant or Assistance	Number of recipients	Amount of cash grant	Amount of non-cash assistance	Method of valuation (book, FMV, appraisal, other)	Description of non-cash assistance (Activity)
Childcare Resources Inc Stipends/Scholarships	8	\$ 4,000	n/a	FMV	n/a
Childcare Resources Inc Stipends/Scholarships	8	\$ 5,000	n/a	FMV	n/a
Childcare Resources Inc Stipends/Scholarships	7	\$ 7,000	n/a	FMV	n/a
Various Individuals Education Literacy Kits	667	n/a	\$ 43,421	FMV	Parent & Community Education Literacy Kits
Various Individuals Education Awards	764	\$ 687,749	n/a	FMV	n/a
Various Individuals Textbook Awards	70	n/a	\$ 10,231	FMV	Smart Start Textbook Awards
Total		\$ 703,749	\$ 53,652		
Total Grants & Other Assistance to Individuals (1c + 1d)				\$ 757,401	Form 990 Part IX Line 2
TOTAL PROGRAM SERVICES				\$ 7,825,428	

Mecklenburg County Partnership for Children
EIN: 56-1853108
FY Ended 6/30/2011

STATEMENT - 1

Form 990 Part III - Statement of Program Service Accomplishments

	<u>Grants and Allocation</u>	<u>Program Service Expenses</u>
4a Child Care and Education Quality - Services including referrals for quality childcare activities that raise teacher education levels, teacher salary supplement and inclusion services	\$ 1,978,774	\$ 1,980,175
4b Child Care Affordability and More at Four - Services to provide afford childcare and supporting the cost of pre-school classrooms	\$ 3,163,067	\$ 3,211,821
4c Health and Safety - Services to provide early intervention for children ages 0 to 5 in areas of developmental delay, medical conditions, speech/ language, occupational, physical and behavioral theapeutic needs and dental health.	\$ 851,473	\$ 926,473
4d Family Support - Comprehensive family services and resources offered through workshops, support programs and community based sites	\$ 1,832,114	\$ 1,816,496
4d Program Evaluation and Coordination - Support for monitoring and evaluation of the effectiveness and feasibility of the organization'a activities and contract agencies to determine if the goals are being met	\$ -	\$ 248,333
4e Total of Grants/Program Services	<u>\$ 7,825,428</u>	<u>\$ 8,183,298</u>

Mecklenburg County Partnership for Children

EIN: 56-1853108

FY Ended 6/30/2011

STATEMENT - 2

Organization	Address	Fed ID #	Amount	Activity
Child Care and Education Quality				
Childcare Resources Inc.	4601 Park Road, Suite 500 Charlotte, NC 28209	56-1316030	\$ 183,923	Directors' Leadership Academy
Central Piedmont Community College	P.O. Box 35009 Charlotte, NC 28235	56-0797174	\$ 181,763	Early Childhood Teacher Education
Childcare Resources Inc	4601 Park Road, Suite 500 Charlotte, NC 28209	56-1316030	\$ 220,983	Infant Toddler Quality Initiative
Childcare Resources Inc.	4601 Park Road, Suite 500 Charlotte, NC 28209	56-1316030	\$ 221,722	Reach for the Stars
Childcare Resources Inc.	4601 Park Road, Suite 500 Charlotte, NC 28209	56-1316030	\$ 47,756	Resource and Referral
Childcare Resources Inc.	4601 Park Road, Suite 500 Charlotte, NC 28209	56-1316030	\$ 165,349	Smart Start Success @ On-Line Learning
Childcare Resources Inc	4601 Park Road, Suite 500 Charlotte, NC 28209	56-1316030	\$ 259,298	Star Guard:Quality Maintenance Initiative
Various Individuals Education & Textbook Awards			\$ 697,980	
Total Child Care and Education Quality			\$ 1,978,774	

Mecklenburg County Partnership for Children

EIN: 56-1853108

FY Ended 6/30/2011

STATEMENT - 2

Organization	Address	Fed ID #	Amount	Activity
Child Care Affordability and More at Four				
Star Rating Bonus Program -Various Centers	Various Centers	n/a	1,147,495	
Central Avenue Bilingual Preschool	4019 Central Avenue Charlotte, NC 28205	36-4522499	226,210	Central Avenue Bilingual Preschool
Charlotte-Mecklenburg Schools	700 Marsh Road Charlotte, NC 28209	56-6001074	1,000,000	More at Four
Easter Seals UCP Child Development Center	716 Marsh Road Charlotte, NC 28209	56-0670676	262,800	Preschool
Lakewood Preschool Cooperative	3115 Kalyne St Charlotte, NC 28208	56-1948420	83,910	Preschool
The Learning Collaborative, fka Siegle Avenue Preschool	3045 N. Davidson St. Charlotte, NC 28205	56-1668333	92,792	Preschool
Thompson Child Development Center	6800 St Peter's Lane Matthews, NC 28105	56-0547460	349,860	Preschool
Total Child Affordability and More at Four			\$ 3,163,067	
Health and Safety				
Mecklenburg County Health Dept.	1801 Rozzelles Ferry Rd. Charlotte, NC 28208	56-6000319	97,470	Biddle Point Dental Clinic
Mecklenburg County Health Dept.	2845 Beatties Ford Rd. Charlotte, NC 28216	56-6000319	239,003	Child Care Health Consultants
Mecklenburg County Health Dept.	249 Billingsley Rd. Charlotte, NC 28211	56-6000319	30,000	Healthy Futures Starting in the Kitchen
Thompson Child Development Center	6800 St Peter's Lane Matthews, NC 28105	56-0547460	405,000	Polliwog Project
Presbyterian Hospital	P.O. Box 33549 Charlotte, NC 28233	58-1413074	80,000	Presbyterian Hospital Early Childhood Intervention
Total Health and Safety			\$ 851,473	
Family Support				

Mecklenburg County Partnership for Children

EIN: 56-1853108

FY Ended 6/30/2011

STATEMENT - 2

Organization	Address	Fed ID #	Amount	Activity
Alexander Youth Network	6320 Thermal Road Charlotte, NC 28211	56-0554413	142,022	Building Community Capacity
Charlotte AHEC	5039 Airport Center Pkwy, Bldg. K Charlotte, NC 28208	56-1398929	75,000	Infant Mental Health Training Series
Child Care Resources, Inc	4601 Park Road, Suite 500 Charlotte, NC 28209	56-1316030	82,815	Families Reading Together
CARE RING, Inc.	601 E. 5th Street Suite 140 Charlotte NC 28202	56-0621073	70,420	Nurse Family Partnerships
Pat's Place Child Advocacy Center	1819 E. Blvd. Charlotte, NC 28203	20-1820596	50,320	Pat's Place
Child Care Resources, Inc.	4601 Park Road, Suite 500 Charlotte, NC 28209	56-1316030	82,846	Raising A Reader
The Children's Home Society of NC	601 E.5th St , Ste 330 Charlotte, NC 28202	56-0529946	83,086	Right Start Parent for Life
Communities in Schools	601 E.5th St., Ste 300 Charlotte, NC 28202	58-1661795	332,025	Safe Journey
Mecklenburg County Health Dept	249 Billingsley Rd Charlotte, NC 28211	56-6000319	547,324	Smart Start Healthy Families Mecklenburg
YWCA Central Carolinas	3420 Park Road Charlotte, NC 28029	56-0532139	38,550	Support for Homeless Families with Preschool Children
Thompson Child Development Center	6800 St Peter's Lane Matthews, NC 28105	56-0547460	42,002	The Incredible Years
YMCA of Greater Charlotte	500 E. Morehead, Ste 300 Charlotte, NC 28202	56-1045299	242,283	Eastside Parents as Teachers
Various Individuals Education Literacy Kits			\$ 43,421	
Total Family Support			\$ 1,832,114	
TOTAL GRANTS & ALLOCATION			\$ 7,825,428	

Smart Start Board of Directors

June 2011

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