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Form 990



Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2010

Open to Public Inspection

A For the 2010 calendar year, or tax year beginning 07-01-2010 and ending 06-30-2011

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Terminated

☐ Amended return

☐ Application pending

C Name of organization

NORTH CAROLINA PARTNERSHIP FOR CHILDREN INC

Doing Business As

Number and street (or P O box if mail is not delivered to street address)

1100 WAKE FOREST ROAD

Room/suite

City or town, state or country, and ZIP + 4

RALEIGH, NC 27604

F Name and address of principal officer

CONNIE HOLTON

1100 WAKE FOREST ROAD

RALEIGH, NC 27604

H(a) Is this a group return for affiliates?

☐ Yes ☒ No

H(b) Are all affiliates included?

☐ Yes ☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number

I Tax-exempt status

☒ 501(c)(3) ☐ 501(c) () ☐ (insert no) ☐ 4947(a)(1) or ☐ 527

J Website: WWW.NCSMARTSTART.ORG

K Form of organization

☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation 1993

M State of legal domicile NC

Part I	Summary																								
Activities & Governance	1 Briefly describe the organization's mission or most significant activities TO ADVANCE A HIGH-QUALITY, COMPREHENSIVE, ACCOUNTABLE SYSTEM OF CARE AND EDUCATION FOR EVERY NORTH CAROLINA CHILD BEGINNING WITH A HEALTHY BIRTH WE DO THIS PRIMARILY BY OVERSEEING NORTH CAROLINA'S NATIONALLY-RECOGNIZED INITIATIVE, SMART START, AS WELL AS ASSISTANCE FROM PRIVATE GRANTORS																								
	2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets																								
	<table><tr><td> 3 Number of voting members of the governing body (Part VI, line 1a) </td><td> 3 </td><td> 26 </td></tr><tr><td> 4 Number of independent voting members of the governing body (Part VI, line 1b) </td><td> 4 </td><td> 26 </td></tr><tr><td> 5 Total number of individuals employed in calendar year 2010 (Part V, line 2a) </td><td> 5 </td><td> 52 </td></tr><tr><td> 6 Total number of volunteers (estimate if necessary) </td><td> 6 </td><td> 227 </td></tr><tr><td> 7a Total unrelated business revenue from Part VIII, column (C), line 12 </td><td> 7a </td><td> 0 </td></tr><tr><td> 7b Net unrelated business taxable income from Form 990-T, line 34 </td><td> 7b </td><td> 0 </td></tr></table>	3 Number of voting members of the governing body (Part VI, line 1a)	3	26	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	26	5 Total number of individuals employed in calendar year 2010 (Part V, line 2a)	5	52	6 Total number of volunteers (estimate if necessary)	6	227	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0	7b Net unrelated business taxable income from Form 990-T, line 34	7b	0						
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Expenses	<table><tr><td> 13 Grants and similar amounts paid (Part IX, column (A), lines 1–3) </td><td> 118,806,532 </td><td> 116,585,594 </td></tr><tr><td> 14 Benefits paid to or for members (Part IX, column (A), line 4) </td><td> 0 </td><td> 0 </td></tr><tr><td> 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) </td><td> 3,684,907 </td><td> 3,358,651 </td></tr><tr><td> 16a Professional fundraising fees (Part IX, column (A), line 11e) </td><td> 0 </td><td> 0 </td></tr><tr><td> b Total fundraising expenses (Part IX, column (D), line 25) </td><td> 3,038 </td><td></td></tr><tr><td> 17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f) </td><td> 2,563,167 </td><td> 2,269,247 </td></tr><tr><td> 18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) </td><td> 125,054,606 </td><td> 122,213,492 </td></tr><tr><td> 19 Revenue less expenses Subtract line 18 from line 12 </td><td> -1,469,482 </td><td> -427,324 </td></tr></table>	13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)	118,806,532	116,585,594	14 Benefits paid to or for members (Part IX, column (A), line 4)	0	0	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	3,684,907	3,358,651	16a Professional fundraising fees (Part IX, column (A), line 11e)	0	0	b Total fundraising expenses (Part IX, column (D), line 25)	3,038		17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f)	2,563,167	2,269,247	18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	125,054,606	122,213,492	19 Revenue less expenses Subtract line 18 from line 12	-1,469,482	-427,324
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Net Assets or Fund Balances	<table><tr><td></td><td> Beginning of Current Year </td><td> End of Year </td></tr><tr><td> 20 Total assets (Part X, line 16) </td><td> 5,964,422 </td><td> 5,130,446 </td></tr><tr><td> 21 Total liabilities (Part X, line 26) </td><td> 1,737,815 </td><td> 1,331,163 </td></tr><tr><td> 22 Net assets or fund balances Subtract line 21 from line 20 </td><td> 4,226,607 </td><td> 3,799,283 </td></tr></table>		Beginning of Current Year	End of Year	20 Total assets (Part X, line 16)	5,964,422	5,130,446	21 Total liabilities (Part X, line 26)	1,737,815	1,331,163	22 Net assets or fund balances Subtract line 21 from line 20	4,226,607	3,799,283												
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Part II

Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer

2012-05-14

Date

CONNIE HOLTON ASSISTANT TREASURER

Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name

ROBIN MCDUFFIE

Preparer's signature

ROBIN MCDUFFIE

Date

Check if self-employed

☐

PTIN

Firm's name

BLACKMAN & SLOOP CPAS PA

Firm's EIN

Firm's address

1414 RALEIGH RD SUITE 300

CHAPEL HILL, NC 27517

Phone no

(919) 942-8700

May the IRS discuss this return with the preparer shown above? (see instructions)

☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990 (2010)

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III

☒

1

Briefly describe the organization’s mission

TO ADVANCE A HIGH-QUALITY, COMPREHENSIVE, ACCOUNTABLE SYSTEM OF CARE AND EDUCATION FOR EVERY NORTH CAROLINA CHILD BEGINNING WITH A HEALTHY BIRTH WE DO THIS PRIMARILY BY OVERSEEING NORTH CAROLINA'S NATIONALLY-RECOGNIZED INITIATIVE, SMART START, AS WELL AS ASSISTANCE FROM PRIVATE GRANTORS

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

☒ Yes ☐ No

If “Yes,” describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

☐ Yes ☒ No

If “Yes,” describe these changes on Schedule O

4

Describe the exempt purpose achievements for each of the organization’s three largest program services by expenses

Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a	(Code) (Expenses \$ 118,672,637 including grants of \$ 116,021,542) (Revenue \$ 1,050)
SMART START NORTH CAROLINA'S NATIONALLY-RECOGNIZED EARLY CHILDHOOD INITIATIVE SMART START MEASURABLY INCREASES THE HEALTH AND WELL-BEING OF YOUNG CHILDREN, BUILDING THE FOUNDATION FOR ALL FUTURE LEARNING, BY -IMPROVING CHILDREN'S EARLY CARE AND EDUCATION PROGRAMS SO THAT THEY ARE SAFE, HEALTHY AND PROVIDE OPPORTUNITIES FOR CHILDREN TO LEARN SKILLS THEY NEED FOR SUCCESS IN SCHOOL -ENSURING THAT CHILDREN ARE SCREENED FOR DEVELOPMENTAL DELAYS -PROVIDING PARENTS WITH TOOLS THAT SUPPORT THEM IN RAISING HAPPY, HEALTHY SUCCESSFUL CHILDREN RESEARCH RELEASED IN MARCH 2011 BY DUKE UNIVERSITY FOUND THAT INVESTMENTS IN SMART START GENERATE BROAD EDUCATION BENEFITS KEY FINDINGS INCLUDE -THIRD-GRADERS HAVE HIGHER STANDARDIZED READING AND MATH SCORES AND LOWER SPECIAL EDUCATION PLACEMENT RATES IN THOSE COUNTIES THAT HAD RECEIVED RELATIVELY MORE FUNDING FOR SMART START AND MORE AT FOUR WHEN THESE CHILDREN WERE YOUNGER -THE FAVORABLE EFFECTS FOR EACH PROGRAM ARE INDEPENDENT OF EACH OTHER AND INCREMENT EACH OTHER, SO THAT THE BEST OUTCOMES HOLD FOR CHILDREN EXPOSED TO MORE OF EACH PROGRAM IN ADDITION, SINCE 1996 THERE HAVE BEEN 37 INDEPENDENTLY CONDUCTED EVALUATIONS ALL WITH POSITIVE RESULTS, INCLUDING -MORE CHILDREN ATTEND HIGH QUALITY CARE-FROM 33% TO 67% SINCE 2001, WHEN SMART START BEGAN TRACKING THIS DATA - CHILDREN HAVE TEACHERS WITH HIGHER LEVELS OF EDUCATION -MORE WORKING FAMILIES RECEIVE HELP TO AFFORD HIGH QUALITY CARE -MORE CHILDREN WITH DISABILITIES ARE IDENTIFIED AT A YOUNGER AGE AND ARE REFERRED TO EARLY INTERVENTION SERVICES -MORE PARENTS ARE ENGAGED IN POSITIVE PARENTING PRACTICES THIS INITIATIVE IMPROVES THE QUALITY OF CHILD CARE PROGRAMS, CONNECTS FAMILIES TO HIGH-QUALITY CHILD CARE AND OFTEN HELPS FAMILIES PAY FOR THIS CARE, CONNECTS FAMILIES TO PHYSICIANS AS WELL AS STATE INSURANCE PROGRAMS, AND HELPS IMPROVE PARENTING AND EARLY LITERACY SKILLS IN THE FISCAL YEAR ENDED JUNE 30, 2011 RAISING THE QUALITY OF CARE AND EDUCATION HIGH QUALITY, RELIABLE CHILD CARE IMPROVES SCHOOL READINESS AND HIGH SCHOOL GRADUATION RATES, WILL PRODUCE A GENERATION OF JOB-READY WORKERS, AND STIMULATES THE ECONOMY -2,804 CHILD CARE PROGRAMS RECEIVED SUPPORT TO IMPROVE OR MAINTAIN THE QUALITY OF CARE FOR APPROXIMATELY 84,000 CHILDREN SUBSIDIES SUPPORT PARENTS' ABILITY TO WORK AND ALLOW CHILDREN FROM LOW-INCOME, WORKING FAMILIES TO ATTEND CHILD CARE OR OTHER EARLY EDUCATION PROGRAMS -39,000 CHILDREN RECEIVED SUBSIDY ASSISTANCE FROM SMART START AND THAT DOES NOT INCLUDE THE NUMBER OF CHILDREN ENROLLED IN MORE AT FOUR FUNDED BY SMART START AS FINAL RESULTS WERE NOT AVAILABLE CHILD CARE PROGRAMS WITH LOW TURN-OVER RATES AND COLLEGE-EDUCATED TEACHERS PROVIDE HIGH QUALITY CARE THAT POSITIVELY IMPACTS CHILDREN'S DEVELOPMENT -10,019 TEACHERS PARTICIPATED IN SMART START-FUNDED PROGRAMS PROVIDING EDUCATION-BASED SALARY SUPPLEMENTS, ALLOWING THEM TO STAY IN THE PROFESSION AND PROVIDE STABLE CARE TO APPROXIMATELY 116,200 CHILDREN -5,053 TEACHERS PARTICIPATED IN SMART START-FUNDED PROGRAMS THAT HELPED THEM STUDY EARLY EDUCATION AT THE COLLEGE LEVEL, IMPACTING APPROXIMATELY 58,600 CHILDREN THIS YEAR AND THOUSANDS MORE OVER THE COURSE OF THEIR CAREERS SUPPORTING FAMILIES LEARNING TO READ IS A DEVELOPMENTAL PROCESS THAT BEGINS LONG BEFORE A CHILD ENTERS SCHOOL THESE SKILLS BEGIN IN EVERYDAY INTERACTION BETWEEN ADULTS AND CHILDREN EARLY LITERACY IS WHAT CHILDREN KNOW ABOUT READING AND WRITING BEFORE THEY CAN ACTUALLY READ AND WRITE -17,685 PARENTS/GUARDIANS PARTICIPATED IN EARLY LITERACY PROGRAMS -167 CHILD CARE CENTERS AND 425 CHILD CARE CLASSROOMS PARTICIPATED IN THE EVIDENCE-BASED RAISING A READER PROGRAM PARENT EDUCATION PROGRAMS GIVE PARENTS THE TOOLS THEY NEED BY INCREASING THEIR KNOWLEDGE OF EARLY CHILDHOOD DEVELOPMENT AND POSITIVE PARENTING -6,189 FAMILIES PARTICIPATED IN ONGOING PARENTING PROGRAMS -6,257 PARENTS RECEIVED ASSISTANCE TO IMPROVE THEIR ABILITY TO RAISE HEALTHY SUCCESSFUL CHILDREN THROUGH THE EVIDENCE-INFORMED PARENTS AS TEACHERS PROGRAM PARENTS IN THE PROGRAM MAY HAVE RECEIVED IN-HOME VISITS FROM HEALTH PROFESSIONALS, DEVELOPMENTAL AND HEALTH SCREENINGS, REFERRALS FOR COMMUNITY RESOURCES, OR PARTICIPATED IN SUPPORT GROUPS ADVANCING CHILD HEALTH ON AVERAGE, 70% OF YOUNG CHILDREN WITH DEVELOPMENTAL DELAYS ARE NOT DIAGNOSED UNTIL THEY ENTER SCHOOL THIS MEANS, BY THE TIME KINDERGARTEN BEGINS, THESE CHILDREN ARE ALREADY BEHIND THEIR PEERS -6,365 CHILDREN WITH SPECIAL NEEDS OR AT-RISK FOR DEVELOPMENTAL DELAYS RECEIVED SMART START HEALTH-RELATED ENHANCED SERVICES AS THE LEGISLATIVELY-MANDATED OVERSIGHT AGENCY, NCPC WORKED TO ENSURE THAT SMART START MET ALL LEGISLATIVE MANDATES AND OPERATED TO THE HIGHEST STANDARDS OF EFFECTIVENESS, EFFICIENCY, ACCOUNTABILITY, AND INTEGRITY SMART START LOCAL PARTNERSHIPS WERE PROVIDED WITH COST EFFECTIVE TOOLS AND SYSTEMS TO DO BUSINESS, INCLUDING SUPPORT FOR CENTRALIZED ACCOUNTING, COMPUTER AND PROGRAM REPORTING SYSTEMS TO ENSURE RELIABILITY, ACCURACY, AND ECONOMIES OF SCALE NCPC ALSO PERFORMED RIGOROUS MONITORING OF LOCAL PARTNERSHIPS AND DELIVERED QUALITY TECHNICAL ASSISTANCE AND TRAINING	

4b	(Code) (Expenses \$ 502,587 including grants of \$ 433,586) (Revenue \$)
THE PRIVATELY-FUNDED SHAPE NC INITIATIVE HAS LAID THE FOUNDATION FOR A COMPREHENSIVE AND COORDINATED EARLY CHILDHOOD OBESITY PREVENTION AND HEALTH PROMOTION NETWORK IN NORTH CAROLINA AN IMPLEMENTATION TEAM OF EXPERTS IN THE FIELDS OF NUTRITION, PHYSICAL ACTIVITY AND OUTDOOR LEARNING HAVE COMBINED THREE DISTINCT PROGRAMS THAT FOCUS ON NUTRITION, PHYSICAL ACTIVITY AND OUTDOOR LEARNING ENVIRONMENTS, CREATING A MODEL THAT IS INTEGRATED AND COMPREHENSIVE THE TEAM HAS DEVELOPED CORE CONTENT TRAINING MODULES TO DISSEMINATE THE MODEL BOTH NOW AND BEYOND THE CURRENT GRANT INVESTMENT PERIOD THE FIRST EIGHT SHAPE NC SITES HAVE DEVELOPED A LOCAL ACTION PLAN TO PREVENT EARLY CHILDHOOD OBESITY TAILORED TO THE NEEDS OF ITS COMMUNITY BY ENGAGING STAKEHOLDERS FROM HEALTH CARE, THE SCHOOL SYSTEM AND OTHER SECTORS OF THE COMMUNITY THESE TEAMS ARE ADDRESSING IMPROVEMENTS IN NUTRITION, PHYSICAL ACTIVITY AND/OR OUTDOOR ENVIRONMENTS EACH SHAPE NC PARTNERSHIP ALSO HAS DESIGNATED A CHILD CARE CENTER THAT, WITH THE SUPPORT OF SHAPE NC TECHNICAL ASSISTANCE AND TRAINING, HAS COMMITTED TO BECOMING A MODEL EARLY LEARNING CENTER ADHERING TO BEST PRACTICE STANDARDS IN NUTRITION, PHYSICAL ACTIVITY AND OUTDOOR LEARNING ENVIRONMENTS THESE CENTERS WILL SERVE AS DEMONSTRATION SITES FOR NEIGHBORING CENTERS TO MODEL SHAPE NC HAS BUILT A NETWORK OF TECHNICAL ASSISTANCE AND COACHING EXPERTS TO SUPPORT CHILD CARE CENTERS IN BECOMING MODEL EARLY LEARNING CENTERS SHAPE NC SPECIALISTS PROVIDE LOCAL TECHNICAL ASSISTANCE STAFF WITH KNOWLEDGE AND SKILLS TO TRAIN CHILD CARE STAFF TO IMPROVE NUTRITION, PHYSICAL ACTIVITY AND OUTDOOR ENVIRONMENTS IN CHILD CARE CENTERS BUILDING THE CAPACITY OF LOCAL STAFF WHO WILL CONTINUE TO BE AVAILABLE TO CENTERS ASSURES SUSTAINABILITY OF THE PROJECT AFTER THE PROJECT GRANT INVESTMENT ENDS SHAPE NC IS HAVING IMPACT IN CHILDCARE CENTERS ACROSS THE STATE, WITH ITS REACH EXTENDING BEYOND THE CENTERS DIRECTLY PARTICIPATING IN THE PROJECT THE FOLLOWING EXAMPLES ILLUSTRATE THIS -IN A RURAL PARTNERSHIP, THE LOCAL HEAD START CENTER IS DESIGNATED AS THE SHAPE NC MODEL EARLY LEARNING CENTER THEIR ASSESSMENT FOUND THAT MANY OF THE FOODS THEY WERE SERVING WERE NOT MEETING BEST PRACTICE STANDARDS THE CENTER DIRECTOR, WITH TECHNICAL ASSISTANCE FROM SHAPE NC, IS PILOTING A NUMBER OF MENU CHANGES ONCE MENUS ARE FINALIZED, THESE CHANGES WILL BE INTRODUCED IN OTHER HEAD START CENTERS IN A FOUR-COUNTY REGION AND WILL IMPACT OVER 200 CHILDREN -IN ANOTHER PARTNERSHIP, THE OWNER OF THE SHAPE NC MODEL EARLY LEARNING CENTER DECIDED TO TRY TO IMPROVE THE HEALTH OF THE TEACHING STAFF, NOT ONLY IN THE SHAPE NC CENTER, BUT IN ALL SEVEN OF THE CENTERS SHE OWNED AFTER CONDUCTING A "BIGGEST LOSER" CONTEST, 48 PARTICIPANTS FROM SEVEN CENTERS, LOST A GRAND TOTAL OF 301 POUNDS	

4c	(Code) (Expenses \$ 385,901 including grants of \$ 2,285) (Revenue \$)
THIS PRIVATELY-FUNDED INITIATIVE PROVIDES ASSISTANCE TO STATES THAT WANT TO LEARN HOW TO DEVELOP A HIGH-QUALITY, COMPREHENSIVE EARLY CARE AND EDUCATION SYSTEM IN ADDITION TO WORKING WITH SEVERAL STATES DURING THE FISCAL YEAR ENDED JUNE 30, 2011, IMPLEMENTATION OF THE STATE EARLY CHILDHOOD LEADERSHIP NETWORK AND THE QUALITY RATING AND IMPROVEMENT SYSTEM (QRIS) CONTINUED THE LEADERSHIP NETWORK BRINGS TOGETHER STATE EARLY CHILDHOOD LEADERS TO PARTICIPATE IN AN ON-GOING SUPPORT AND LEARNING NETWORK THE QRIS NETWORK IS ADVANCING THE USE OF RATING AND IMPROVEMENT STRATEGIES TO ELEVATE THE QUALITY OF CARE AND EDUCATION SYSTEMS AND TO SUPPORT AND IMPROVE CHILDREN'S DEVELOPMENT	

4d	Other program services (Describe in Schedule O) See also Additional Data for Description
	(Expenses \$ 850,849 including grants of \$ 108,217) (Revenue \$ 332,517)

4e	Total program service expenses \$ 120,411,974
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Part IV Checklist of Required Schedules

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1	Yes
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 	2	Yes
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I 	3	No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II 	4	Yes
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II 	7	No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8	No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9	No
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10	Yes
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. 	11a	Yes
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. 	11b	No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. 	11c	No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX. 	11d	No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. 	11e	Yes
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X. 	11f	No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII 	12a	Yes
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional 	12b	No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	14b	No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Parts II and IV	15	No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV	16	No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b	

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b–24d and complete Schedule K. If "No," go to line 25</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		No
a	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> ☐ Yes ☒ No			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance			
Check if Schedule O contains a response to any question in this Part V ☐			
		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	1a	38
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	1b	0
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes
2a	Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return.	2a	52
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	No
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.	3b	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	No
b	If "Yes," enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a	Yes
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	Yes
7 Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	No
d	If "Yes," indicate the number of Forms 8282 filed during the year.	7d	
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	
9 Sponsoring organizations maintaining donor advised funds.			
a	Did the organization make any taxable distributions under section 4966?	9a	
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b	
10 Section 501(c)(7) organizations. Enter			
a	Initiation fees and capital contributions included on Part VIII, line 12.	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.	10b	
11 Section 501(c)(12) organizations. Enter			
a	Gross income from members or shareholders.	11a	
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).	11b	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b	
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.	13b	
c	Enter the amount of reserves on hand.	13c	
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b	

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response to any question in this Part VI

Section A. Governing Body and Management			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a26		
b	Enter the number of voting members included in line 1a, above, who are independent	1b26		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Does the organization have members or stockholders?	6		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
a	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a		No
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure	
17	List the States with which a copy of this Form 990 is required to be filed
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply. ☐ Own website ☒ Another's website ☒ Upon request
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization. CONNIE HOLTON 1100 WAKE FOREST ROAD RALEIGH, NC 27604 (919) 821-7999

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

[illegible]

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
See Additional Data Table										
1b Sub-Total										
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)								352,884	0	52,970

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization2

3 Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

3

No

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

4

Yes

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5

No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
CLIFTON GUNDERSON LLP 9515 DEERECO ROAD SUITE 500 TIMONIUM, MD 21093	AUDIT SERVICES	201,844
THE LEE INSTITUTE 400 HERMITAGE ROAD CHARLOTTE, NC 28207	STRENGTHEN EARLY CHILDHOOD SYSTEM TECHN	157,438
BOARDSOURCE 1828 L ST NW SUITE 900 WASHINGTON, DC 20036	SMART START GOVERNANCE TECHNICAL ASSISTA	121,239
ETR SERVICES LLC 1030 SWABIA COURT SUITE 110 DURHAM, NC 27703	EVALUATION OF LEADERSHIP SMART START	117,920

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization 4

Part VIII

Statement of Revenue

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514	
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns . . .	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations	1d				
	e	Government grants (contributions)	1e	120,507,674			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	900,455			
	g	Noncash contributions included in lines 1a-1f \$					
	h	Total. Add lines 1a-1f		121,408,129			
	Program Service Revenue			Business Code			
2a		CONFERENCE REGISTRATIO	900099	251,820	251,820		
b							
c							
d							
e							
f		All other program service revenue					
g		Total. Add lines 2a-2f		251,820			
Other Revenue		3	Investment income (including dividends, interest and other similar amounts)		43,372		43,372
	4	Income from investment of tax-exempt bond proceeds . . .					
	5	Royalties					
	6a	Gross Rents	(i) Real	(ii) Personal			
		b	Less rental expenses				
		c	Rental income or (loss)				
		d	Net rental income or (loss)				
	7a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
		b	Less cost or other basis and sales expenses				
		c	Gain or (loss)				
		d	Net gain or (loss)				
	8a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18	a				
		b	Less direct expenses	b			
		c	Net income or (loss) from fundraising events . . .				
	9a	Gross income from gaming activities See Part IV, line 19 . . .	a				
		b	Less direct expenses	b			
		c	Net income or (loss) from gaming activities . . .				
	10a	Gross sales of inventory, less returns and allowances . . .	a	1,100			
		b	Less cost of goods sold	b			
		c	Net income or (loss) from sales of inventory . . .		1,100		1,100
Miscellaneous Revenue		Business Code					
11a	MISCELLANEOUS INCOME	900099	81,747	81,747			
b							
c							
d	All other revenue						
e	Total. Add lines 11a-11d		81,747				
12	Total revenue. See Instructions		121,786,168	333,567	0	44,472	

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	116,580,171	116,580,171		
2	Grants and other assistance to individuals in the U S See Part IV, line 22	5,423	5,423		
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	515,189	228,067	287,122	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	2,154,476	1,436,414	718,062	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	154,088	103,206	50,882	
9	Other employee benefits	323,493	197,334	126,159	
10	Payroll taxes	211,405	127,033	84,372	
a	Fees for services (non-employees)				
	Management	2,800		2,800	
b	Legal	23,071		23,071	
c	Accounting	7,145		7,145	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other	1,211,102	1,175,854	32,348	2,900
12	Advertising and promotion	3,952	1,465	2,487	
13	Office expenses	48,126	34,808	13,318	
14	Information technology	81,171	51,327	29,844	
15	Royalties				
16	Occupancy	279,144		279,144	
17	Travel	45,351	39,505	5,846	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	224,734	207,065	17,669	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	64,033		64,033	
23	Insurance	11,091	771	10,320	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	REPAIRS AND MAINTENANCE	148,140	141,195	6,945	
b	MISCELLANEOUS	54,215	47,017	7,160	38
c	DUES & SUBSCRIPTIONS	39,671	12,136	27,435	100
d	EQUIP RENTAL	25,501	23,183	2,318	
e					
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	122,213,492	120,411,974	1,798,480	3,038
26	Joint costs. Check here ☒ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X

Balance Sheet

					(A)		(B)
					Beginning of year		End of year
Assets	1	Cash—non-interest-bearing			444,144	1	292,653
	2	Savings and temporary cash investments			4,076,336	2	4,099,224
	3	Pledges and grants receivable, net			105,243	3	10,172
	4	Accounts receivable, net			1,042,330	4	507,317
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L				5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Schedule L				6	
	7	Notes and loans receivable, net				7	
	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges			141,636	9	105,479
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	409,938			
	b	Less: accumulated depreciation	10b	294,337	154,733	10c	115,601
	11	Investments—publicly traded securities				11	
	12	Investments—other securities. See Part IV, line 11				12	
	13	Investments—program-related. See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11				15	
16	Total assets. Add lines 1 through 15 (must equal line 34)			5,964,422	16	5,130,446	
Liabilities	17	Accounts payable and accrued expenses			253,864	17	162,893
	18	Grants payable				18	
	19	Deferred revenue				19	427,464
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D				21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities. Complete Part X of Schedule D			1,483,951	25	740,806
	26	Total liabilities. Add lines 17 through 25			1,737,815	26	1,331,163
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here ☒ and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets			2,446,819	27	2,732,403
	28	Temporarily restricted net assets			1,759,388	28	1,044,168
	29	Permanently restricted net assets			20,400	29	22,712
	Organizations that do not follow SFAS 117, check here ☐ and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds				30	
	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other funds				32	
	33	Total net assets or fund balances			4,226,607	33	3,799,283
34	Total liabilities and net assets/fund balances			5,964,422	34	5,130,446	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	121,786,168
2	Total expenses (must equal Part IX, column (A), line 25)	2	122,213,492
3	Revenue less expenses Subtract line 2 from line 1	3	-427,324
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	4,226,607
5	Other changes in net assets or fund balances (explain in Schedule O)	5	0
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	3,799,283

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		No
b	Were the organization's financial statements audited by an independent accountant?	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separated basis		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
NORTH CAROLINA PARTNERSHIP FOR CHILDREN INC

Employer identification number
56-1850485

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7

☒

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)

8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

10

☐

An organization organized and operated exclusively to test for public safety See**section 509(a)(4).**

11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other

e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	130,761,603	133,536,436	126,085,310	123,412,071	121,408,130	635,203,550
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	130,761,603	133,536,436	126,085,310	123,412,071	121,408,130	635,203,550
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public Support. Subtract line 5 from line 4						635,203,550

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7 Amounts from line 4	130,761,603	133,536,436	126,085,310	123,412,071	121,408,130	635,203,550
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	138,536	186,607	146,425	98,421	43,372	613,361
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	64,105	56,958	18,819	37,482	82,847	260,211
11 Total support (Add lines 7 through 10)						636,077,122
12 Gross receipts from related activities, etc. (See instructions.)					12	1,162,420
13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage			
14	Public Support Percentage for 2010 (line 6 column (f) divided by line 11 column (f))	14	99 860 %
15	Public Support Percentage for 2009 Schedule A, Part II, line 14	15	99 850 %
16a	33 1/3% support test—2010. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here . The organization qualifies as a publicly supported organization 		
b	33 1/3% support test—2009. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here . The organization qualifies as a publicly supported organization 		
17a	10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here . Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization 		
b	10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here . Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization 		
18	Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions 		

Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) 	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public Support (Subtract line 7c from line 6)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) 	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13 Total support (Add lines 9, 10c, 11 and 12)						
14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here 						

Section C. Computation of Public Support Percentage		
15 Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f))	15	
16 Public support percentage from 2009 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2010 (line 10c column (f) divided by line 13 column (f))	17	
18 Investment income percentage from 2009 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization 		
b 33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization 		
20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions 		

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Additional Data

Software ID:

Software Version:

EIN: 56-1850485

Name: NORTH CAROLINA PARTNERSHIP FOR CHILDREN INC

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MS KELLY BAXTER DIRECTOR	2 00	X						0	0	0
HON PHILLIP E BAZEMORE DIRECTOR	2 00	X						0	0	0
DR MICHAEL BLACKWELL DIRECTOR	2 00	X						0	0	0
MS FORDHAM B BRITT DIRECTOR	2 00	X						0	0	0
DR NANCY H BROWN DIRECTOR	2 00	X						0	0	0
HON PEARL BURRIS-FLOYD DIRECTOR	2 00	X						0	0	0
HON LANIER M CANSLER DIRECTOR	2 00	X						0	0	0
HON CHARLES CARTER DIRECTOR	2 00	X						0	0	0
DR C LORANCE HENDERSON DIRECTOR	2 00	X						0	0	0
REV JAMES R HORTON DIRECTOR	2 00	X						0	0	0
MS SHEILA HOYLE DIRECTOR	2 00	X						0	0	0
MS MARIE DUNN INSCORE DIRECTOR	2 00	X						0	0	0
MRANTONIO JORDAN DIRECTOR	2 00	X						0	0	0
MS SUE LYNN LEDFORD DIRECTOR	2 00	X						0	0	0
DR PETER J MORRIS DIRECTOR	2 00	X						0	0	0
MR JAMES R MORRISON DIRECTOR	2 00	X						0	0	0
DR M ALEC PARKER DIRECTOR	2 00	X						0	0	0
MS EVA C PHILLIPS DIRECTOR	2 00	X						0	0	0
MR JOHN PRUETTE DIRECTOR	2 00	X						0	0	0
MS SUE RUSSELL DIRECTOR	2 00	X						0	0	0
MR CLIFTON H SMITH DIRECTOR	2 00	X						0	0	0
MS SUE WHITTY DIRECTOR	2 00	X						0	0	0
MS CAROLE WILSON DIRECTOR	2 00	X						0	0	0
DR OLSON HUFF CHAIRPERSON	2 00	X		X				0	0	0
MS TANNIS F NELSON VICE CHAIRPERSON	2 00	X		X				0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MR HAROLD SELLARS SECRETARY	2 00	X		X				0	0	0
MR CHARLES MORRIS TREASURER	2 00	X		X				0	0	0
MS STEPHANIE FANJUL PRESIDENT	40 00			X				137,314	0	19,772
MS JOYCE BAFFI VICE PRESIDENT/ASSISTANT SECRETARY	40 00			X				117,239	0	17,072
MS CONNIE HOLTON ASSISTANT TREASURER/ASSISTANT SECRETARY	40 00			X				98,331	0	16,126

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services			
(Code	) (Expenses \$	850,849	including grants of \$ 108,217) (Revenue \$ 332,517)
OTHER PRIVATELY-FUNDED PROGRAMS INCLUDE 1) A GOVERNANCE STRENGTHENING INITIATIVE DESIGNED TO BUILD CAPACITY TO STRENGTHEN THE 77 LOCAL NOT-FOR-PROFIT ORGANIZATIONS THAT IMPLEMENT SMART START IN ALL 100 NORTH CAROLINA COUNTIES THE INITIATIVE SEEKS TO STRENGTHEN GOVERNANCE AND EXECUTIVE LEADERSHIP, INCREASE DIVERSITY AND INCLUSION, EXPAND COMMUNITY INVOLVEMENT, AND HELP THESE ORGANIZATIONS DIVERSIFY FINANCIAL RESOURCES, AND2) AN INITIATIVE TO SUPPORT "READY SCHOOLS" THROUGHOUT NORTH CAROLINA A "READY SCHOOL" PROVIDES A SEAMLESS CONTINUUM OF LEARNING FOR CHILDREN AGES THREE THROUGH EIGHT BETWEEN ELEMENTARY SCHOOLS, FAMILIES, COMMUNITIES, AND CHILDREN'S EARLY CARE AND EDUCATIONAL EXPERIENCE, AND3) AN ANNUAL CONFERENCE FOR THOSE DEDICATED TO IMPROVING EARLY EDUCATION SYSTEMS AND PROMOTING CHILDREN'S HEALTHY GROWTH AND DEVELOPMENT, INCLUDING EDUCATION EXPERTS, GOVERNMENT AND BUSINESS LEADERS, AND NOT-FOR-PROFITS			

SCHEDULE C
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527
▶ **Complete if the organization is described below.**
▶ **Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.**

OMB No 1545-0047

2010

Open to Public Inspection

If the organization answered “Yes,” to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered “Yes,” to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered “Yes,” to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35a (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization NORTH CAROLINA PARTNERSHIP FOR CHILDREN INC	Employer identification number 56-1850485
---	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1	Provide a description of the organization’s direct and indirect political campaign activities in Part IV	
2	Political expenditures	▶ \$ _____
3	Volunteer hours	_____

Part I-B Complete if the organization is exempt under section 501(c)(3).

1	Enter the amount of any excise tax incurred by the organization under section 4955	▶ \$ _____
2	Enter the amount of any excise tax incurred by organization managers under section 4955	▶ \$ _____
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	☐ Yes ☐ No
4a	Was a correction made?	☐ Yes ☐ No
b	If "Yes," describe in Part IV	

Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	▶ \$ _____
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities	▶ \$ _____
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b	▶ \$ _____
4	Did the filing organization file Form 1120-POL for this year?	☐ Yes ☐ No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization’s funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV	

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A

Check

☐

if the filing organization belongs to an affiliated group

B

Check

☐

if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing Organization's Totals	(b) Affiliated Group Totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)															
b Total lobbying expenditures to influence a legislative body (direct lobbying)															
c Total lobbying expenditures (add lines 1a and 1b)															
d Other exempt purpose expenditures															
e Total exempt purpose expenditures (add lines 1c and 1d)															
f Lobbying nontaxable amount Enter the amount from the following table in both columns															
<table><thead><tr><th>If the amount on line 1e, column (a) or (b) is:</th><th>The lobbying nontaxable amount is:</th></tr></thead><tbody><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></tbody></table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000														
Over \$17,000,000	\$1,000,000														
g Grassroots nontaxable amount (enter 25% of line 1f)															
h Subtract line 1g from line 1a If zero or less, enter -0-															
i Subtract line 1f from line 1c If zero or less, enter -0-															
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		☐ Yes	☐ No												

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) Total
2a Lobbying non-taxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots non-taxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
	a Volunteers?	Yes		
	b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
	c Media advertisements?		No	
	d Mailings to members, legislators, or the public?	Yes		
	e Publications, or published or broadcast statements?	Yes		
	f Grants to other organizations for lobbying purposes?	Yes		24,259
	g Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		79,613
	h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	Yes		15,428
	i Other activities? If "Yes," describe in Part IV	Yes		
	j Total lines 1c through 1i			119,300
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV

Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1.
Also, complete this part for any additional information.

Identifier	Return Reference	Explanation
EXPLANATION OF OTHER LOBBYING ACTIVITIES	PART II-B, LINE 1I	PROVIDED LEGISLATIVE STRATEGY TO OTHER NOT-FOR-PROFIT ORGANIZATIONS FOR NORTH CAROLINA'S EARLY CHILDHOOD INITIATIVE TO PREPARE CHILDREN FROM BIRTH TO FIVE FOR SCHOOL THROUGH FACILITATION OF MEETINGS WITH STATE LEGISLATORS

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
NORTH CAROLINA PARTNERSHIP FOR CHILDREN INC

Employer identification number
56-1850485

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit ☐ Yes ☐ No	

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)

☐ Preservation of an historically importantly land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ► _____

4

Number of states where property subject to conservation easement is located ► _____

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ► _____

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$ _____

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

► \$ _____

(ii) Assets included in Form 990, Part X

► \$ _____

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1

► \$ _____

b

Assets included in Form 990, Part X

► \$ _____

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2010

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

d

☐ Loan or exchange programs

b

☐ Scholarly research

e

☐ Other

c

☐ Preservation for future generations

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	
1e	
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current Year	(b)Prior Year	(c)Two Years Back	(d)Three Years Back	(e)Four Years Back
1a Beginning of year balance	21,184	20,175			
b Contributions	2,313	1,151	20,455		
c Investment earnings or losses	616	858	720		
d Grants or scholarships	1,000	1,000	1,000		
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance	23,113	21,184	20,175		

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶

b

Permanent endowment ▶ 99 000 %

c

Term endowment ▶ 1 000 %

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i)

unrelated organizations

(ii)

related organizations

3a(i)

Yes

No

3a(ii)

Yes

No

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		409,938	294,337	115,601
e Other				
Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) ▶				115,601

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements		
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1121,786,168
2	Total expenses (Form 990, Part IX, column (A), line 25)	2122,213,492
3	Excess or (deficit) for the year Subtract line 2 from line 1	3-427,324
4	Net unrealized gains (losses) on investments	4
5	Donated services and use of facilities	5
6	Investment expenses	6
7	Prior period adjustments	7
8	Other (Describe in Part XIV)	8
9	Total adjustments (net) Add lines 4 - 8	90
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10-427,324

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return		
1	Total revenue, gains, and other support per audited financial statements	1121,786,168
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12	
a	Net unrealized gains on investments2a	
b	Donated services and use of facilities2b	
c	Recoveries of prior year grants2c	
d	Other (Describe in Part XIV)2d	
e	Add lines 2a through 2d2e	0
3	Subtract line 2e from line 13	3121,786,168
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1	
a	Investment expenses not included on Form 990, Part VIII, line 7b4a	
b	Other (Describe in Part XIV)4b	
c	Add lines 4a and 4b4c	0
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)5	5121,786,168

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return		
1	Total expenses and losses per audited financial statements	1122,213,492
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	
a	Donated services and use of facilities2a	
b	Prior year adjustments2b	
c	Other losses2c	
d	Other (Describe in Part XIV)2d	
e	Add lines 2a through 2d2e	0
3	Subtract line 2e from line 13	3122,213,492
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
a	Investment expenses not included on Form 990, Part VIII, line 7b4a	
b	Other (Describe in Part XIV)4b	
c	Add lines 4a and 4b4c	0
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)5	5122,213,492

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

Identifier	Return Reference	Explanation
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	THE ENDOWMENT FUNDS INCLUDED IN PART V ARE TO BE USED TO PROVIDE AN ANNUAL GRANT TO ONE OF THE SMART START NOT-FOR-PROFITS THAT THE NORTH CAROLINA PARTNERSHIP FOR CHILDREN OVERSEES

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
NORTH CAROLINA PARTNERSHIP FOR CHILDREN INC

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

OMB No 1545-0047

2010

Open to Public
Inspection

Employer identification number
56-1850485

Part I

General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed. ☐

1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							

2 Enter total number of section 501(c)(3) and government organizations 78

3 Enter total number of other organizations

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) EARLY CHILDHOOD LEADERSHIP	3	741			
(2) PREVENTION OF CHILDHOOD OBESITY	27	4,682			

Part IV

Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	PART I, LINE 2	SCHEDULE I, PART I, LINE 2 THE NORTH CAROLINA PARTNERSHIP FOR CHILDREN, INC (NCPC) HAS A STAFF DEDICATED TO ON-SITE FINANCIAL AND PROGRAMMATIC MONITORING OF GRANTS POLICIES, PROCEDURES, AND MONITORING PROGRAMS HAVE BEEN IN PLACE SINCE 2001 AND ARE PERIODICALLY REVIEWED AND REVISED AS NEEDED OF THE GRANTEEES, 77 (REPRESENTING NEARLY 100% OF OUR TOTAL GRANTS) ARE NONPROFITS THAT PROVIDE SERVICES TO NORTH CAROLINA'S YOUNG CHILDREN AND THEIR FAMILIES THROUGH NORTH CAROLINA'S EARLY CHILDHOOD INITIATIVE ("SMART START") AS REQUIRED BY STATE LEGISLATION, THESE GRANTEEES GENERALLY HAVE BIENNIAL YELLOW-BOOK AUDITS (FINANCIAL AND COMPLIANCE) BY AN INDEPENDENT CERTIFIED PUBLIC ACCOUNTING FIRM ACCORDINGLY, NCPC TYPICALLY COORDINATES ITS MONITORING EFFORT WITH THAT OF THE AUDITORS AND, THEREFORE, ALSO MONITORS THESE GRANTEEES MONITORING IS RIGOROUS AND INCLUDES, BUT IS NOT LIMITED TO, A REVIEW OF BOARD OF DIRECTOR OPERATIONS, FINANCIAL ACCOUNTING AND REPORTING, AND PROGRAMMATIC COMPLIANCE A FORMAL CLOSE-OUT CONFERENCE IS HELD WITH BOARD MEMBERS, MANAGEMENT, AND OTHER STAFF SUBSEQUENT TO THE CLOSE-OUT CONFERENCE, A FORMAL MONITORING REPORT WITH RECOMMENDATIONS FOR IMPROVEMENT IS ISSUED TO THE GRANTEE'S BOARD CHAIR, EXECUTIVE COMMITTEE AND EXECUTIVE DIRECTOR DEPENDING UPON THE NATURE AND NUMBER OF ISSUES NOTED IN THE REPORT, A MONITORING VISIT MAY BE HELD IN SIX TO EIGHT MONTHS TO FOLLOWUP ON THE STATUS OF THE ISSUES NOTED IN THE REPORT NCPC'S EXECUTIVE MANAGEMENT IS PROVIDED WITH A SUMMARY OF GRANTEE MONITORING RESULTS

Software ID:
Software Version:
EIN: 56-1850485
Name: NORTH CAROLINA PARTNERSHIP FOR CHILDREN INC

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ALAMANCE PARTNERSHIP FOR CHILDREN2322 RIVER ROAD BURLINGTON,NC 27217	56-1884459	501(C)(3)	1,074,283				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
ALBEMARLE SMART START PARTNERSHIP INC1403 PARKVIEW DRIVE ELIZABETH CITY,NC 279096533	56-2088109	501(C)(3)	1,875,488				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ALEXANDER COUNTY PARTNERSHIP FOR CHILDREN INCPO BOX 1661 TAYLORSVILLE,NC 28681	56-1995412	501(C)(3)	479,488				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
ALLEGHANY PARTNERSHIP FOR CHILDREN INCPO BOX 1643 SPARTA,NC 28675	56-1928008	501(C)(3)	156,205				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ANSON COUNTY PARTNERSHIP FOR CHILDREN117 SOUTH GREENE STREET WADESBORO, NC 281709998	56-1987729	501(C)(3)	510,831				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
ASHE COUNTY PARTNERSHIP FOR CHILDREN626 ASHE CENTRAL SCHOOL ROAD UNIT 1 1 JEFFERSON,NC 28640	56-1892216	501(C)(3)	396,553				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AVERY COUNTY SMART START A PARTNERSHIP FOR CHILDRENPO BOX 1455 NEWLAND,NC 28657	56-1892570	501(C)(3)	265,673				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
BEAUFORTHYDE PARTNERSHIP FOR CHILDREN979 WASHINGTON SQUARE MALL WASHINGTON,NC 27889	56-1992257	501(C)(3)	641,713				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BLADEN SMART START-A PARTNERSHIP FOR CHILDREN INCPO BOX 2255 ELIZABETHTOWN, NC 28337	56-2048384	501(C)(3)	487,099				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
BUNCOMBE COUNTY PARTNERSHIP FOR CHILDREN INC2229 RIVERSIDE DRIVE ASHEVILLE,NC 28804	56-1942178	501(C)(3)	2,156,990				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BURKE COUNTY SMART START INCPO BOX 630 MORGANTON,NC 28655	56-1852721	501(C)(3)	1,785,039				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
CABARRUS COUNTY PARTNERSHIP FOR CHILDREN2353 CONCORD LAKE ROAD SUITE 160 CONCORD,NC 28025	56-2088223	501(C)(3)	1,914,949				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CALDWELL COUNTY SMART START A PARTNERSHIP FOR YOUNG CHILDREN P O BOX 2128 LENOIR, NC 28645	20-1090467	501(C)(3)	1,354,533				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
CARTERET COUNTY PARTNERSHIP FOR CHILDREN 3328-A BRIDGES STREET MOREHEAD CITY, NC 28557	56-2273396	501(C)(3)	861,234				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CASWELL COUNTY PARTNERSHIP FOR CHILDRENPO BOX 664 YANCEYVILLE,NC 27379	56-2070459	501(C)(3)	294,986				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
CATAWBA COUNTY PARTNERSHIP FOR CHILDRENPO BOX 3123 HICKORY,NC 28602	58-2139195	501(C)(3)	1,781,753				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHATHAM COUNTY PARTNERSHIP FOR CHILDREN200 SANFORD HIGHWAY SUITE 4 PITTSBORO,NC 27312	56-1885127	501(C)(3)	867,751				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
CHILDREN & YOUTH PARTNERSHIP FOR DARE COUNTY INCPO BOX 2539 KILL DEVIL HILLS,NC 27948	56-1885539	501(C)(3)	398,455				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN'S COUNCIL OF WATAUGA COUNTY INC 225 BIRCH STREET SUITE 3 BOONE, NC 28607	58-1416331	501(C)(3)	363,314				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
CLEVELAND COUNTY PARTNERSHIP FOR CHILDREN INCPO BOX 1468 SHELBY, NC 28150	56-1875246	501(C)(3)	1,294,214				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COLUMBUS COUNTY PARTNERSHIP FOR CHILDREN INC109 WEST MAIN STREET WHITEVILLE,NC 28472	56-1966108	501(C)(3)	546,664				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
CRAVEN SMART START INC2111F NEUSE BLVD NEW BERN,NC 28560	56-2105879	501(C)(3)	1,287,558				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DOWN EAST PARTNERSHIP FOR CHILDREN215 LEXINGTON STREET ROCKY MOUNT,NC 27802	56-1859313	501(C)(3)	2,858,402				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
DUPLIN COUNTY PARTNERSHIP FOR CHILDRENPO BOX 989 KENANSVILLE,NC 28349	56-1892438	501(C)(3)	868,232				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DURHAM'S PARTNERSHIP FOR CHILDREN1201 S BRIGGS AVENUE SUITE 210 DURHAM,NC 27703	56-1892432	501(C)(3)	6,386,729				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
FRANKLIN GRANVILLE VANCE SMART START INC PO BOX 142 HENDERSON,NC 27536	56-2045172	501(C)(3)	1,584,255				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GUILFORD COUNTY PARTNERSHIP FOR CHILDREN INC122 NORTH ELM STREET SUITE 1010 GREENSBORO,NC 27401	56-1982976	501(C)(3)	4,490,161				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
HARNETT COUNTY PARTNERSHIP FOR CHILDREN INCPO BOX 70 LILLINGTON,NC 27546	56-2079125	501(C)(3)	1,272,450				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HERTFORD-NORTHAMPTON SMART START PARTNERSHIP FOR CHILDREN INCPO BOX 504 MURFREESBORO ,NC 27855	56-1865237	501(C)(3)	658,549				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
HOKE COUNTY PARTNERSHIP FOR CHILDREN AND FAMILIES PO BOX 1209 RAEFORD,NC 28376	56-1898931	501(C)(3)	996,357				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
IREDELL COUNTY PARTNERSHIP FOR YOUNG CHILDREN INC433 SOUTH MEETING STREET STATESVILLE,NC 28677	56-2005160	501(C)(3)	1,699,895				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
JONES COUNTY PARTNERSHIP FOR CHILDRENPO BOX 186 TRENTON,NC 28585	56-1857162	501(C)(3)	272,230				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LEE COUNTY PARTNERSHIP FOR CHILDREN143 CHATHAM STREET SANFORD,NC 27330	56-2009097	501(C)(3)	907,921				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
LENOIRGREENE COUNTY PARTNERSHIP FOR CHILDREN1465 HIGHWAY 258 NORTH KINSTON,NC 28504	56-1898462	501(C)(3)	1,849,329				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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MADISON COUNTY PARTNERSHIP FOR CHILDREN AND FAMILIES INCPO BOX 1657 MARS HILL,NC 28754	56-2040118	501(C)(3)	461,647				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
MARTINPITT PARTNERSHIP FOR CHILDREN INC115 EASTBROOK DRIVE GREENVILLE,NC 27858	56-1913394	501(C)(3)	1,892,414				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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MCDOWELL COUNTY PARTNERSHIP FOR CHILDREN AND FAMILIES INCPO DRAWER 158 MARION,NC 28752	56-1900374	501(C)(3)	646,726				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
MECKLENBURG PARTNERSHIP FOR CHILDREN601 EAST 5TH STREET SUITE 500 CHARLOTTE,NC 28202	56-1853108	501(C)(3)	8,705,623				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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MONTGOMERY COUNTY PARTNERSHIP FOR CHILDREN404-A NORTH MAIN STREET TROY,NC 27371	58-2185898	501(C)(3)	622,088				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
NORTH CAROLINA STATE UNIVERSITYCAMPUS BOX 7205 RALEIGH,NC 27695	56-6000756	GOVERNMENT	108,336				PREVENTION OF CHILDHOOD OBESITY

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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ONSLOW COUNTY PARTNERSHIP FOR CHILDREN INC900 DENNIS ROAD JACKSONVILLE, NC 28546	56-2058409	501(C)(3)	3,647,977				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
ORANGE COUNTY PARTNERSHIP FOR YOUNG CHILDREN120 PROVIDENCE PLACE SUITE 101 CHAPEL HILL, NC 27514	56-1844192	501(C)(3)	2,282,197				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PAMLICO PARTNERSHIP FOR CHILDREN INCPO BOX 612 BAYBORO, NC 285150612	56-1874658	501(C)(3)	186,025				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
PARTNERS FOR CHILDREN & FAMILIES INC (MOORE COUNTY)7720 NC HWY 22 SUITE C CARTHAGE, NC 28327	58-2139259	501(C)(3)	995,156				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PARTNERSHIP FOR CHILDREN OF CUMBERLAND COUNTY INC351 WAGONER DRIVE SUITE 200 FAYETTEVILLE, NC 283034608	56-1845926	501(C)(3)	4,881,712				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
PARTNERSHIP FOR CHILDREN OF JOHNSTON COUNTY INC1406-A S POLLOCK STREET SELMA,NC 27576	56-2063680	501(C)(3)	1,645,178				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PARTNERSHIP FOR CHILDREN OF LINCOLNGASTON COUNTIES INC120 ROECHLING STREET DALLAS,NC 28034	31-1539832	501(C)(3)	3,090,793				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
PERSON COUNTY PARTNERSHIP FOR CHILDRENPO BOX 1791 ROXBORO,NC 27573	56-1872882	501(C)(3)	586,951				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RANDOLPH COUNTY PARTNERSHIP FOR CHILDREN349 SUNSET AVENUE ASHEBORO,NC 27203	31-1612024	501(C)(3)	1,389,048				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
REGION A PARTNERSHIP FOR CHILDREN116 JACKSON STREET SYLVA,NC 28779	56-1869575	501(C)(3)	1,384,432				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RICHMOND COUNTY PARTNERSHIP FOR CHILDRENPO BOX 1944 ROCKINGHAM,NC 28380	31-1575604	501(C)(3)	880,270				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
ROBESON COUNTY PARTNERSHIP FOR CHILDREN210 EAST 2ND STREET LUMBERTON,NC 28358	56-1940920	501(C)(3)	2,155,410				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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ROCKINGHAM COUNTY PARTNERSHIP FOR CHILDREN INCPO BOX 325 REIDSVILLE,NC 273750325	56-1974269	501(C)(3)	994,266				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
RUTHERFORDPOLK SMART START PARTNERSHIPPO BOX 823 SPINDALE,NC 281600823	56-2014947	501(C)(3)	860,858				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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SAMPSON COUNTY PARTNERSHIP FOR CHILDREN211 WEST MAIN STREET CLINTON,NC 283284049	31-1603397	501(C)(3)	1,016,178				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
SCOTLAND COUNTY PARTNERSHIP FOR CHILDREN AND FAMILIES INCPO BOX 586 LAURINBURG,NC 28352	56-2094816	501(C)(3)	542,627				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SMART START OF BRUNSWICK COUNTY INC PO BOX 3050 SHALLOTTE,NC 28470	56-1885097	501(C)(3)	798,555				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
SMART START OF DAVIDSON COUNTY INC 235 EAST CENTER STREET LEXINGTON,NC 27292	56-1859989	501(C)(3)	3,288,115				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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SMART START OF DAVIE COUNTY INC965 YADKINVILLE ROAD MOCKSVILLE,NC 27028	31-1600557	501(C)(3)	381,372				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
SMART START OF FORSYTH COUNTY7820 NORTH POINT BOULEVARDSTE 200 WINSTONSALEM,NC 27106	56-1899564	501(C)(3)	5,300,335				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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SMART START OF HENDERSON COUNTY INC 851 CASE STREET SUITE 208 HENDERSONVILLE,NC 28792	56-2092325	501(C)(3)	881,967				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
SMART START OF NEW HANOVER COUNTY3534-F SOUTH COLLEGE ROAD WILMINGTON,NC 28412	56-1951952	501(C)(3)	1,788,262				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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SMART START OF PENDER COUNTY INCPO BOX 429 BURGAW,NC 284250429	56-2044085	501(C)(3)	525,139				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
SMART START OF TRANSYLVANIA COUNTY PROFESSIONAL PLAZA 93 N BROAD STREET SUITES D E BREVARD,NC 28712	31-1489864	501(C)(3)	249,870				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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SMART START OF YADKIN COUNTY INCPO BOX 39 YADKINVILLE,NC 27055	56-1864667	501(C)(3)	530,552				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
SMART START ROWAN INC 1839 WEST JAKE ALEXANDER BOULEVARD SALISBURY,NC 28147	56-1890324	501(C)(3)	2,151,301				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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STANLY COUNTY PARTNERSHIP FOR CHILDRENPO BOX 2165 ALBEMARLE,NC 28002	56-1851138	501(C)(3)	999,972				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
STOKES PARTNERSHIP FOR CHILDRENPO BOX 2319 KING,NC 270212319	56-1888024	501(C)(3)	591,489				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SURRY COUNTY EARLY CHILDHOOD PARTNERSHIP PO BOX 7050 MT AIRY,NC 27030	56-1938073	501(C)(3)	968,857				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
THE CHOWANPERQUIMANS SMART START PARTNERSHIP409 OLD HERTFORD ROAD EDENTON,NC 27932	31-1622057	501(C)(3)	457,001				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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THE HALIFAX-WARREN SMART START PARTNERSHIP FOR CHILDREN INCPO BOX 339 ROANOKE RAPIDS,NC 27870	56-1847375	501(C)(3)	898,860				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
THE MITCHELL-YANCEY COUNTY PARTNERSHIP FOR CHILDREN INCPO BOX 1387 BURNSVILLE,NC 28714	56-1921260	501(C)(3)	372,554				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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THE PARTNERSHIP FOR CHILDREN OF WAYNE COUNTY INC800 NORTH WILLIAM STREET GOLDSBORO, NC 27530	56-2054262	501(C)(3)	1,285,193				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
TYRRELL-WASHINGTON PARTNERSHIP FOR CHILDREN INC125-B WEST WATER STREET PLYMOUTH, NC 27962	56-1862036	501(C)(3)	349,992				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNION SMART STARTPO BOX 988 MONROE,NC 28111	56-2052395	501(C)(3)	1,388,408				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
WAKE COUNTY SMARTSTART4901 WATERS EDGE DRIVE SUITE 101 RALEIGH,NC 27606	56-1949415	501(C)(3)	7,317,003				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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WILKES COMMUNITY PARTNERSHIP FOR CHILDRENPO BOX 788 NORTH WILKESBORO, NC 28659	56-1875083	501(C)(3)	991,526				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED
WILSON COUNTY PARTNERSHIP FOR CHILDRENPO BOX 2661 WILSON, NC 278942661	56-1942537	501(C)(3)	1,425,609				NORTH CAROLINA'S YOUNG CHILDREN ENTER SCHOOL HEALTHY AND READY TO SUCCEED

Schedule J
(Form 990)

Compensation Information

OMB No 1545-0047

2010

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization NORTH CAROLINA PARTNERSHIP FOR CHILDREN INC	Employer identification number 56-1850485
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Part I

Questions Regarding Compensation

	Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items		
☐ First-class or charter travel		
☐ Travel for companions		
☐ Tax idemnification and gross-up payments		
☐ Discretionary spending account		
☐ Housing allowance or residence for personal use		
☐ Payments for business use of personal residence		
☐ Health or social club dues or initiation fees		
☐ Personal services (e g , maid, chauffeur, chef)		
1b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain		
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?		
3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply		
☐ Compensation committee		
☒ Independent compensation consultant		
☐ Form 990 of other organizations		
☐ Written employment contract		
☒ Compensation survey or study		
☒ Approval by the board or compensation committee		
4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization		
a Receive a severance payment or change-of-control payment from the organization or a related organization?		No
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?		No
c Participate in, or receive payment from, an equity-based compensation arrangement?		No
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III		
Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.		
5 For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of		
a The organization?		No
b Any related organization?		No
If "Yes," to line 5a or 5b, describe in Part III		
6 For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of		
a The organization?		No
b Any related organization?		No
If "Yes," to line 6a or 6b, describe in Part III		
7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III		No
8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III		No
9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?		

Part II

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) MS STEPHANIE FANJUL	(i) (ii)	137,314 0	0 0	0 0	10,216 0	9,556 0	157,086 0	0 0
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								

Part III **Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
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SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2010

Open to Public
Inspection

Name of the organization NORTH CAROLINA PARTNERSHIP FOR CHILDREN INC	Employer identification number 56-1850485
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Identifier	Return Reference	Explanation
NEW PROGRAM SERVICES	FORM 990, PART III, LINE 2	IN FISCAL YEAR 2011 NC SMART START STARTED THE "SHAPE NC CHILDHOOD OBESITY PREVENTION INITIATIVE" AS DESCRIBED ON FORM 990, PART III, LINE 4B

Identifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11		PRIOR TO FILING OF THE FORM 990, THE AUDIT AND FINANCE COMMITTEE OF THE BOARD OF DIRECTORS IS PROVIDED WITH THE FORM 990 FOR REVIEW

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	THE NORTH CAROLINA PARTNERSHIP FOR CHILDREN, INC (NCPC) RECOGNIZES THAT EFFECTIVE GOVERNANCE DEPENDS ON DELIBERATE, THOUGHTFUL, AND DISINTERESTED DECISION-MAKING BY ITS DIRECTORS, OFFICERS AND STAFF. MOREOVER, NCPC'S WORK DEPENDS ON THE CONTINUED TRUST AND CONFIDENCE IN ITS INTEGRITY, WHICH IS GROUNDED IN FAIR AND RESPONSIBLE DECISION-MAKING. THE BOARD OF DIRECTORS OF NCPC BELIEVES IT IS IN THE BEST INTEREST OF NCPC TO ESTABLISH A CLEAR AND CONCISE CONFLICT OF INTEREST POLICY. THE CONFLICT OF INTEREST POLICY IS INTENDED TO PROMOTE THE AVOIDANCE OF CONFLICTS OF INTEREST AND THE APPEARANCE OF IMPROPRIETY BY NCPC DIRECTORS, OFFICERS AND STAFF. IT SETS THE RULES FOR CONDUCT, INCLUDING DISCLOSURE BY DIRECTORS AND OFFICERS OF PERSONAL OR FINANCIAL INTERESTS THAT MAY AFFECT THE BUSINESS OF NCPC. ANNUALLY EACH MEMBER OF THE BOARD IS REQUIRED TO REVIEW A COPY OF THE POLICY AND TO ACKNOWLEDGE THAT HE OR SHE HAS DONE SO. THE POLICY IS MONITORED AND ENFORCED THROUGH THE FOLLOWING ACTIONS: A. PRIOR TO ACTION ON A CONTRACT OR TRANSACTION, THE BOARD OR COMMITTEE CHAIR SHALL ASK THE GROUP TO IDENTIFY ACTUAL OR PERCEIVED CONFLICTS OF INTEREST. A DIRECTOR WHO KNOWS HE OR SHE HAS A CONFLICT OF INTEREST SHALL DISCLOSE THE CONFLICT AND SUCH DISCLOSURE SHALL BE REFLECTED IN THE MINUTES OF THE MEETING. B. WHEN THERE IS A DOUBT AS TO WHETHER A CONFLICT EXISTS, THE MATTER SHALL BE RESOLVED BY A VOTE OF THE BOARD OF DIRECTORS EXCLUDING THE PERSON(S) CONCERNING WHOSE SITUATION THE DOUBT HAS ARISEN. C. ALL APPOINTED BOARD MEMBERS SHALL AVOID CONFLICTS OF INTEREST AND THE APPEARANCE OF IMPROPRIETY. SHOULD INSTANCES ARISE WHEN A CONFLICT MAY BE PERCEIVED, ANY INDIVIDUAL WHO MAY BENEFIT DIRECTLY OR INDIRECTLY FROM THE NCPC'S DISBURSEMENT OF FUNDS SHALL ABSTAIN FROM PARTICIPATING IN ANY DECISION OR DELIBERATIONS BY NCPC REGARDING THE DISBURSEMENT OF FUNDS. D. THE PERSON KNOWN TO HAVE A CONFLICT OF INTEREST MAY NOT VOTE ON THE CONTRACT OR TRANSACTION AND MUST LEAVE THE ROOM DURING THE VOTE UNLESS LEAVING THE ROOM BRINGS ATTENDANCE BELOW THE LEVEL OF A QUORUM. THE OFFICIAL MINUTES SHALL REFLECT THAT THE CONFLICT OF INTEREST WAS DISCLOSED AND PERSON(S) WITH THE CONFLICT WERE NOT PRESENT DURING THE VOTE AND DID NOT VOTE ON THE MATTER.

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	SALARIES AND WAGES OF ALL EMPLOYEES ARE SET IN ACCORDANCE WITH A FORMAL PAY PLAN WHICH INCLUDES PAY GRADES (WITH MINIMUM, MID-POINT AND MAXIMUM PAY RATES) THE PLAN WAS ORIGINALLY DEVELOPED BY AN INDEPENDENT CONSULTANT AND IS BASED ON THE NATIONAL POSITION EVALUATION PLAN PUBLISHED BY THE MANAGEMENT ASSOCIATIONS OF AMERICA IT IS UPDATED PERIODICALLY BY BENCHMARKING PAY RATES AGAINST DATA FROM CAPITAL ASSOCIATED INDUSTRIES OF RALEIGH, NC, WHICH CONDUCTS ANNUAL SALARY SURVEYS, AND OCCUPATION-SPECIFIC AND LOCATION-SPECIFIC DATA FROM THE OCCUPATIONAL EMPLOYMENT AND WAGES STATISTICS PROGRAM OF THE EMPLOYMENT SECURITY COMMISSION OF NORTH CAROLINA THE PLAN WILL BE REVISED PERIODICALLY TO INCLUDE DATA FROM THE RECENTLY DEVELOPED SURVEY OF SALARIES IN NORTH CAROLINA NONPROFITS SPONSORED BY THE N C CENTER FOR NONPROFITS

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	THESE DOCUMENTS ARE AVAILABLE UPON REQUEST, AND THE FINANCIAL STATEMENTS ARE ALSO AVAILABLE ON THE WEBSITE OF THE NORTH CAROLINA OFFICE OF STATE AUDITOR. ADDITIONALLY, THE GOVERNANCE STRUCTURE, BOARD COMMITTEE ROLES, AND MEETING DATES ARE POSTED ON OUR WEBSITE.

Identifier	Return Reference	Explanation
OVERSIGHT OF THE AUDIT	FORM 990, PART XII, LINE 2C	THE AUDIT AND FINANCE COMMITTEE ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT OF THE FINANCIAL STATEMENTS

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 8B	AUTHORITY DELEGATED TO THE EXECUTIVE COMMITTEE THE EXECUTIVE COMMITTEE CONSISTS OF THE CHAIR, VICE-CHAIR, SECRETARY , TREASURER AND THE CHAIRS OF THESE BOARD COMMITTEES GOVERNANCE, PLANNING AND OVERSIGHT, AND AUDIT AND FINANCE, WHO ARE APPOINTED BY THE CHAIR AND APPROVED BY THE BOARD OF DIRECTORS THE EXECUTIVE COMMITTEE SHALL HAVE AND MAY EXERCISE ALL THE AUTHORITY OF THE BOARD IN MATTERS PERTAINING TO THE BASIC MANAGEMENT OF THE CORPORATION BETWEEN MEETINGS OF THE BOARD EXCEPT AS LIMITED BY N C G S 55A-8-25 ALL EXECUTIVE COMMITTEE MEMBERS ARE MEMBERS OF THE BOARD