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Form **990** 

Department of the Treasury Internal Revenue Service

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

A Fo	r the 201		ndar year, or tax year beg	inning 07-01-2010 and ending 06-3	30-2011				
	ck if applic	cable	Name of organization JOHNS HOPKINS HEALTH SYSTE	EM CORPORATION			D Emp	loyer i	identification number
Add	ress chang		Doing Business As				52-	1465	301
∏ Nar	ne change		boing business ris				E Tele	phone	number
Init	al return			r if mail is not delivered to street address)		Room/suite	(44	3)997	7-5724
☐ Ten	mınated		3910 KESWICK RD SOUTH BLD FLOOR NO 4300A	G 4TH					_
☐ Am	ended retu		City or town, state or country, BALTIMORE, MD 21211	and ZIP + 4			<b>G</b> Gross	s receip	ots \$ 249,948,745
☐ App	lication pe	ndıng	BALTIMORE, MD 21211						
			F Name and address of	principal officer		H(a) Is this a	group returi	n for affil	lates?
			RONALD J WERTHMAN 3910 KESWICK RD SOL	JTH BLDG 4TH					
			FLOOR NO 4			H(b) Are all a			?
			BALTIMORE, MD 2121			H(c) Group			
I Tax	c-exempt s	status	✓ 501(c)(3)   501(c)( )	◀ (insert no )	7	(5)	·		
J W	ebsite: 🕨	- WWW I	HOPKINSMEDICINE OR	G					
<b>K</b> Form	n of organı	zation 🔽	Corporation Trust Assoc	ciation Other ►		L Year of for	nation 1		<b>M</b> State of legal domicile
Pai	rt I	Summa	ary						
Governance	THI HO ANI DIS PRO THI JOH	E JOHNS SPITAL D JOHN STRIBUT OVIDER E MEAN HNS HO	S HOPKINS HEALTH SYS , JOHNS HOPKINS BAYN S HOPKINS COMMUNIT FION, LEGAL, CLAIMS M .S IT IS ORGANIZED AN ING OF SECTION 501(C PKINS HEALTH SYSTEM	SSION OF MOST SIGNIFICANT ACTIVITIES STEM CORPORATION IS A SUPPO /IEW MEDICAL CENTER, INC , JOH Y PHYSICIANS THE ORGANIZAT ANAGEMENT AND OTHER SERVIND OPERATED EXCLUSIVELY AS A ()(3) OF THE INTERNAL REVENUE CORPORATION ENABLES EACH RITABLE PURPOSE OF PROMOTI	HNS HO TON PRO CES TO A CHARI CODE OF THE	PKINS MEDI OVIDES CEN THE SUPPO TABLE TAX- THE SUPPOI SUPPORTEI	CAL SE ITRALIZ RTED M EXEMP RT SERV O ORGA	RVIC ZED P EDIC T OR VICES NIZA	ES CORPORATION URCHASING, AL SERVICE GANIZATION WITHIN S PROVIDED BY THE TIONS TO MORE
Activities &	 <b>2</b> Che	eck this	box ► if the organizatio	n discontinued its operations or disp	posed of	more than 25	5% of its	s net a	assets
Ě			•	verning body (Part VI, line 1a) .		more than 22	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	з	12
¥CTI			-	ers of the governing body (Part VI, I				4	10
4			•	d in calendar year 2010 (Part V, line	•			5	2,333
	<b>6</b> Tot	al numb	er of volunteers (estimate	enfnecessary)				6	0
	<b>7a</b> Tot	al unrela	ated business revenue fro	m Part VIII, column (C), line 12 .				7a	1,301,821
	<b>b</b> Net	unrelate	ed business taxable incor	ne from Form 990-T, line 34				7b	1,189,075
						Prior			Current Year
ō			ions and grants (Part VII			24,233,		20,920,451	
Revenue				I, line 2g)		132,472,208			139,166,870
퓻				(A), lines 5, 6d, 8c, 9c, 10c, and 11			4,231,		4,894,025
			·	n 11 (must equal Part VIII, column (					.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
				<del> </del>		<u> </u>	15,143,		247,487,389
				Part IX, column (A), lines 1-3).		-	62,782,	_	49,835,170
				art IX, column (A), line 4)				0	0
\$		-10)	other compensation, emp	loyee benefits (Part IX, column (A),	, iiiles		93,199	,187	99,225,243
Expenses	<b>16a</b> P	rofessio	nal fundraising fees (Part	IX, column (A), line 11e)				0	0
ੜੇ	b To	otal fundra	aısıng expenses (Part IX, colum	n (D), line 25) <b>▶</b> 2,090,487					
	<b>17</b> 0	ther exp	penses (Part IX, column (	A), lines 11a-11d, 11f-24f)			76,760,	,319	79,178,933
		•		(must equal Part IX, column (A), line			32,742,		228,239,346
	<b>19</b> R	levenue	less expenses Subtract	ine 18 from line 12		<del> </del>	17,599		19,248,043
Net Assets or Fund Balances						Beginning Ye	of Curre ear	ent	End of Year
SSe)	<b>20</b> T	otal ass	ets (Part X, line 16) .				18,877,	684	246,001,904
A A							91,634,		196,927,714
žĪ	<b>22</b> N	let asset	ts or fund balances Subtr	ract line 21 from line 20	<u>.</u> .		27,243,	,242	49,074,190
			ure Block						
	edge and			amined this return, including accompar ete. Declaration of preparer (other tha		is based on a	II inform		
Sign		Signature	e of officer			Dat	. <u>2-05-11</u> e		
Here			J WERTHMAN VP/FINANCE & T	REASURER					
			print name and title						
		nt/Type narer's nai	me	Preparer's signature	Dat		heck if se		PTIN
Paid		parer's nai n's name					pioyeu	· J	Firm's EIN
Prepa	1 1 11111	n's addres	I IIII 3 LIIV F						
Use (	Only   ` ''''	_ =====================================							Phone no 🕨
									İ

Par		ratement of Program Service A neck if Schedule O contains a response			৮
1	Briefly d	escribe the organization's mission			
JOHI COM MAN EXCI REVI OF T	NS HOPKI MUNITY   AGEMENT LUSIVELY ENUE COI HE SUPPO	DPKINS HEALTH SYSTEM CORPORAT NS BAYVIEW MEDICAL CENTER, INC PHYSICIANS THE ORGANIZATION P AND OTHER SERVICES TO THE SUP AS A CHARITABLE TAX-EXEMPT OR DE THE SUPPORT SERVICES PROVID DRTED ORGANIZATIONS TO MORE E HEALTH CARE	, JOHNS HOPKINS MEDICAL SE ROVIDES CENTRALIZED PURCH PORTED MEDICAL SERVICE PR GANIZATION WITHIN THE MEA PED BY THE JOHNS HOPKINS HE	RVICES CORPORATION HASING, DISTRIBUTION, OVIDERS IT IS ORGANI NING OF SECTION 501( EALTH SYSTEM CORPOR,	AND JOHNS HOPKINS , LEGAL, CLAIMS ZED AND OPERATED C)(3) OF THE INTERNAL ATION ENABLES EACH
2	the prior	rganızatıon undertake any sıgnıfıcant pro Form 990 or 990-EZ?	· · · · · · · · · ·		⊤Yes ▼ No
	If "Yes,"	describe these new services on Schedul	e O		
3	services		ignificant changes in how it condu		┌ Yes ┌ No
	If "Yes,"	describe these changes on Schedule O			
4	Section 5	the exempt purpose achievements for e 01(c)(3) and 501(c)(4) organizations a ns to others, the total expenses, and rev	nd section 4947(a)(1) trusts are	required to report the amo	
<b>4a</b>	AFFILIATI CONSTITU TERTIARY JHHS ENH KNOWLEE STRUCTU RESOURC	) (Expenses \$ 192 NCORPORATED TO, AMONG OTHER THINGS, FOR DN ENABLES EACH INSTITUTION TO FULFILL MOR JENTS, WHILE AT THE SAME TIME ENHANCING TH AND SPECIALTY HOSPITALS PROVIDES PATIENTS IANCES THE QUALITY OF CARE BY ALLOWING A P. GE AND EXPERTISE OF THE OTHER SYSTEM AFF: RE ALLOWS FOR REGIONAL AND STRATEGIC PLAT ES COORDINATION OF THESE FUNCTIONS PROV ANGE OF HIGHER QUALITY, MORE COST EFFECTI	E EFFECTIVELY THEIR TAX-EXEMPT PURP HE QUALITY OF HEALTH CARE AVAILABLE I G OF THE SYSTEM WITH A BROADER RANG ATIENT SEEKING THE SERVICES OF ANY C ILIATES, WHERE SUCH ADDITIONAL RESOI INING, INCREASED ACCESS TO CAPITAL, TIDES EFFICIENCIES OF OPERATION AND	POSES TO PROMOTE THE HEALTH IN MARYLAND FIRST AND FOREN SE OF GENERAL AND SPECIALTY ONE MEMBER OF THE SYSTEM AC URCES OR REFERRALS ARE REQ REDUCTION OF DUPLICATIVE SE ALLOWS EACH AFFILIATED MEME	I OF THEIR RESPECTIVE MOST, THE AFFILIATION OF HEALTHCARE SERVICES THE CCESS TO THE RESOURCES, UIRED SECOND, THE JHHS ERVICES AND BETTER USE OF
4b	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)
4c	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)
4d	Other p	rogram services (Describe in Schedule es \$ including		) (Revenue \$	)

192,639,786

Total program service expenses►\$

Part TV	Check	list of	Required	<b>Schedules</b>

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 💋 🔒 .	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II $^{\bullet}$	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Νo
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasiendowments? If "Yes," complete Schedule D, Part $V^{\square}$	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV.	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I (see instructions)	17		N o
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule $H$	20a		Νo
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		Νo
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If</i> "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νo
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35	Yes	
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2 $\bigcirc$ Yes $\square$ No			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	20	Yes	

Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V	•	-1	
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
<b>L</b>	Enter the number of Forms W. 2C uncluded in line 1s. Enter Out not applicable			
D	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	_		
_	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
	return			
Ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
Ва	Did the organization have unrelated business gross income of \$1,000 or more during the			
_	year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		No_
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
5a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
_	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).  Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		No
а	services provided to the payor?	74		NO
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year	70		
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νο
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
<b>L</b>	required?	7g		No_
11	Form 1098-C?	7h		No
3	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
LO	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
l1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them )			
L2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
L3	year Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?			
	Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
	13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	<b>14b</b>	orm aan	(2010)
		Гί	ハー・コンサ	120101

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O								

_Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax			
Id	year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Does the organization have members or stockholders?	6		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the			
	governing body?	7a		No
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			i.
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	evenue Code.)		V	NI-
10-	Doca the average translation have local shapters by makes avertile to 2	10a	Yes	No No
	Does the organization have local chapters, branches, or affiliates?	104		INO
	affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions )			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶MD			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply

☐ O wn website ☐ A nother's website ☐ U pon request

- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization F
  THE CORPORATION
  3910 KESWICK RD SOUTH BLDG 4TH
  BALTIMORE, MD 21211

## <u>Part VIII</u> Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organ	nization nor any r	<u>elated o</u>	rgan	zatio	on c	ompen	sate	d any current office	er, director, or trust	ee
(A) Name and Title	(B) Average hours	(C) Position (check all that apply)						( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	<b>(F)</b> Estimated amount of other compensation
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
See Additional Data Table										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	(B) Average hours		tion ( that a			II		( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	n amount		ited fother
		per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	0	from t rganizati relati organiza	:he on and ed
See A	ddıtıonal Data Table												
							<u> </u>						
1b	Sub-Total	<del>.</del>		<u> </u>	٠.		<del>'</del>	<u> </u>					
С	Total from continuation sheets						<b>-</b>						
d	Total (add lines 1b and 1c) .							►	17,199,518	(	0	1,4	197,806
2	Total number of individuals (inc \$100,000 in reportable compen						above	) who	received more tha	n			
										-		Yes	No
3	Did the organization list any <b>for</b> on line 1a? <i>If</i> "Yes," complete Sca					eye •	mploy •	ee,o	r highest compensa	ted employee	3		No
4	For any individual listed on line organization and related organiz individual	ations greater th									4	Yes	
5	Did any person listed on line 1a services rendered to the organiz										5		No
Se	ection B. Independent Con	tractors											
	Di ziia-peliaelit coli												

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	( <b>B</b> ) Description of services	<b>(C)</b> Compensation
FRED LONDON 400 E PRATT ST STE 305 BALTIMORE, MD 21202	COLLECTION SERVICE	2,095,915
PRICEWATERHOUSE COOPERS LLP 100 E PRATT ST STE 1900 BALTIMORE, MD 21202	CONSULTING	1,802,093
MULLAN ENTERPRISES INC 2330 WEST JOPPA RD STE 210 LUTHERVILLE, MD 21093	GENERAL CONTRACTOR	1,573,317
MCMURRY INC 1010 E MISSOURI AVE PHOENIX, AZ 85014	MARKETING SERVICES	1,129,976
CATALYST COMMUNICATIONS INC 8358 MAIN ST 1ST FLOOR ELLICOTT CITY, MD 21043	COMMUNICATIONS	956,994
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ▶49	who received more than	

Form 9		(2010)  Statement of Reven					Pag	e <b>9</b>
rait		Statement of Revent	ue		<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	
nts nts	1a	Federated campaigns	1a					
, grai moui	b	Membership dues	. 1b					
S.€	С	Fundraising events	. 1c					
悪き	d	Related organizations	. 1d	1,202,000				
ns, im,	e	Government grants (contributions)	1e	4,955,108				
ığı er &	f	All other contributions, gifts, grants	, and <b>1f</b>	14,763,343		 	 	! !
들통		sımılar amounts not ıncluded above	2					
Ħ P	-	Noncash contributions included in li						
<u>ठ</u> ह	h	Total. Add lines 1a-1f	<u> </u>	_	20,920,451			
<u>u</u>				Business Code				
enu	2a	AFFILIATION FEE		541900	128.133.288	127,968,726	164,562	
æ	ь			900099		11,033,582		
<u> </u>	С							
ž.	d							
e E	e							
<u>≥</u>	f	All other program service re	venue					82,854,945
ξ	a	Total. Add lines 2a-2f	<b>L</b>		139,166,870			
		Investment income (includin			139,100,070			
		and other similar amounts)			82,854,945			
	4	Income from investment of tax-ex						82,854,945
		Royalties						
		Noyunces	(ı) Real	(II) Personal				
	6a	Gross Rents	5,883,967	(,.				
	ь	Less rental	2,112,454					
	С	expenses Rental income	3,771,513					
	d	or (loss) [ Net rental income or (loss)	<b>P</b> -		3,771,513		1.137.259	2.634.254
		Tree remainment of (1833)	(ı) Securities	(II) O ther	, ,		, ,	, ,
	7a	Gross amount	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(,				
		from sales of assets other						
	h	than inventory Less cost or		348,902				
Other Revenue Contributions, gifts, g and other similar amounts are similar amounts and other similar amounts are similar amounts and other similar amounts and other similar amounts are similar amounts and other similar amounts and other similar amounts are similar amounts		other basis and sales expenses						
	c	Gain or (loss)		-348,902				
	d	Net gain or (loss)		•	-348,902			-348,902
<u>•</u>	8a	Gross income from fundraisi	ng events					
듄		(not including						
ě		of contributions reported on						
<u>.</u>		See Part IV, line 18						
ŧ	b	Less direct expenses .						
0		Net income or (loss) from fui						
	_		ctivities See Part IV, line 19 . a					
				,				
	C	Net income or (loss) from ga	ming activities 🛌					
	<b>10</b> a	Gross sales of inventory, les	s					
		returns and allowances .	а					
	ь	Less cost of goods sold .						
		Net income or (loss) from sa						
		Miscellaneous Revenue	·	Business Code				
	11a	TELEPHONE & TV FEE		900099	624,902			624,902
	_	MISCELLANEOUS INCOME	<del></del> :	900099	497,610			497,610
	c							
	d	All other revenue						
	е	Total. Add lines 11a-11d			4 400 510			
			►		1,122,512			
	12	Total revenue. See Instructi	ons		247,487,389		1,301,821	
					· ·	139,002,308		86,262,809

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

Δ	Section $501(c)(3)$ and $501(c)(4)$ organizations must omplete column (A) but are not required to $c$			D).	
Do no	ot include amounts reported on lines 6b, p, 9b, and 10b of Part VIII.	<b>(A)</b> Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	49,835,170	49,835,170		<u> </u>
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	15,217,756		15,217,756	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	51,384,463	45,732,172	5,652,291	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	15,869,619	14,123,961	1,745,658	
9	Other employee benefits	3,617,192	3,219,301	397,891	
10	Payroll taxes	13,136,213	11,691,230	1,444,983	
а	Fees for services (non-employees) Management				
b	Legal	2,953,413		2,953,413	
С	Accounting	1,632,289		1,632,289	
d	Lobbying	239,646		239,646	
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other	8,430,724	7,503,344	927,380	
12	Advertising and promotion	359,265	359,265		
13	Office expenses	7,634,962	7,348,029	286,933	
14	Information technology				
15	Royalties				
16	Occupancy	625,762	556,928	68,834	
17	Travel	661,761	588,967	72,794	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	282,671	251,577	31,094	
20	Interest	229,591	229,591		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	5,939,237	5,939,237		
23 24	Insurance	20,878		20,878	
	line 25, column (Å) amount, list line 24f expenses on Schedule O)				
а	UBI TAXES	516,032	516,032		
b	PURCHASED SERVICES	40,589,992	36,125,093	2,374,412	2,090,487
C	COLLECTION AGENCY EXPEN	4,690,694	4,690,694		
d	MISCELLANEOUS	1,594,309	1,413,250	181,059	
e	SOFTWARE AGREEMENT	1,006,700	895,963	110,737	
f	All other expenses	1,771,007	1,619,982	151,025	
25	Total functional expenses. Add lines 1 through 24f	228,239,346	192,639,786	33,509,073	2,090,487
26	Joint costs. Check here ► ☐ if following  SOP 98-2 (ASC 958-720) Complete this line only if the				
	organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Pa	rt X	Balance Sheet					
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing				1	
	2	Savings and temporary cash investments	•		9,985,333	2	25,429,058
	3	Pledges and grants receivable, net	•			3	
	4	Accounts receivable, net			764,495	4	45,525
	5	Receivables from current and former officers, directors, trustee highest compensated employees Complete Part II of	employees, and				
		Schedule L				5	
<u>98</u>	6	Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$ , and contributing e sponsoring organizations of section $501(c)(9)$ voluntary employorganizations (see instructions)	mploy	ers, and			
3		Schedule L				6	
ssets	7	Notes and loans receivable, net			4,562,481	7	3,091,692
⋖	8	Inventories for sale or use			4,817,879	8	5,358,797
	9	Prepaid expenses and deferred charges			222,706	9	1,234,964
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a	81,060,825			
	b	Less accumulated depreciation	10b	33,232,397	48,362,729	10c	47,828,428
	11	Investments—publicly traded securities				11	
	12	Investments—other securities See Part IV, line 11			62,549,570	12	83,221,962
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			87,612,491	15	79,791,478
	16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34) .			218,877,684	16	246,001,904
	17	Accounts payable and accrued expenses .			45,930,931	17	53,675,719
	18	Grants payable				18	
	19	Deferred revenue			19,930	19	
	20	Tax-exempt bond liabilities			4,522,747	20	4,303,608
eS.	21	Escrow or custodial account liability Complete Part IV of Schedu				21	
bilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
Ē		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties	. ·	•	3,010,300	23	2,653,498
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			138, 150, 534	25	136,294,889
	26	Total liabilities. Add lines 17 through 25			191,634,442	26	196,927,714
		Organizations that follow SFAS 117, check here ▶ 🔽 and comp	olete l	ines 27			
<u>9</u>		through 29, and lines 33 and 34.					
<u>8</u>	27	Unrestricted net assets			26,102,155	27	46,980,875
ä	28	Temporarily restricted net assets			1,141,087	28	2,093,315
Ξ	29	Permanently restricted net assets				29	
Fund Balances		Organizations that do not follow SFAS 117, check here ► a	nd con	nplete			
ō		lines 30 through 34.					
	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other fu	ınds			32	
¥	33	Total net assets or fund balances			27,243,242		49,074,190
	34	Total liabilities and net assets/fund balances			218,877,684	34	246,001,904

Pal	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		247.4	187,389
2	Total expenses (must equal Part IX, column (A), line 25)	2			239,346
3	Revenue less expenses Subtract line 2 from line 1	3		19,2	248,043
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		27,2	243,242
5	Other changes in net assets or fund balances (explain in Schedule O)	5		2,5	82,905
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		49,0	74,190
Pai	Tt XII Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII			T	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			165	140
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? $\cdot$ .		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		<b>2</b> c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both	sued			
	☐ Separate basis ☐ Both consolidated and separated basis				1
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	quired	3b	Yes	

### OMB No 1545-0047

#### **SCHEDULE A** (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions. **Employer identification number** 

Inspection

Name of the organization JOHNS HOPKINS HEALTH SYSTEM CORPORATION

		(iii)	(iv)					
h	Provide the follow	ng information abou	t the supported org	anızatıon(s)				
	(iii) a 35% contro	lled entity of a perso	on described in (i) o	or (II) above?		11g(iii) No		
		er of a person descr				<b>11g(ii)</b> No		
		governing body of t	•		. ,	<b>11g(i)</b> No		
			controls, either aloi	ne or together with perso	ons described in (ii)	Yes No		
g	Since August 17, following persons?		nization accepted a	ny gift or contribution fro	om any of the			
	check this box					Γ		
f			determination from	the IRS that it is a Type	I, Type II or Type III s	upporting organization,		
	other than foundat section 509(a)(2)		ther than one or mo	re publicly supported or	ganızatıons described ir	section 509(a)(1) or		
e 🔽		•	-	-	ndirectly by one or more			
J	one or more public	ly supported organi	zations described ii porting organizatioi		ection 509(a)(2) See <b>s</b> ee through 11h	ection 509(a)(3). Check  Type III - Other		
10   11	_	= -		st for public safety See	<b>section 509(a)(4).</b> the functions of, or to ca	rry out the nurnoses of		
10 -		=		ction 509(a)(2). (Compl				
					e (less section 511 tax)	from businesses		
	·		•	- ·	tions, and (2) no more th			
9	An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross							
8	A community trust described in <b>section 170(b)(1)(A)(vi)</b> (Complete Part II )							
7	described in	at normally receives (A)(vi) (Complete I	·	of its support from a go	vernmental unit or from	the general public		
6	, ,	<del>-</del>	_	t described in <b>section 1</b>				
_		(A)(iv). (Complete I	· ·					
5	An organization of	perated for the benef	fit of a college or un	iversity owned or opera	ted by a governmental u	nıt described in		
4	A medical researc hospital's name, c		ated in conjunction	with a hospital describe	d in <b>section 170(b)(1)(</b>	A)(iii). Enter the		
3 _				described in <b>section 17</b> 0				
2		d in <b>section 170(b)(</b>		· ·				
1	A church, convent	ion of churches, or a	association of churc	ches described in <b>sectio</b>	n 170(b)(1)(A)(i).			
				. through 11, check only	' '			
Part I	Reason for Pu	ublic Charity Sta	atus (All organiza	ations must complete	this part.) See instri	uctions		

(i) Name of supported organization	<b>(ii)</b> EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organizati col (i) list your gove docume	on in ced in rning	(v) Did you not organizati col (i) of suppor	on in your	(vi) Is the organizati col (i) orga in the U	on in anized	(vii) A mount of support
		instructions))	Yes	No	Yes	No	Yes	No	
(A) THE JOHNS HOPKINS HOSPITAL	520591656	3	Yes		Yes		Yes		31,200,000
(B) JOHNS HOPKINS MEDICAL SERVICES CORPORATION	521232569	3	Yes		Yes		Yes		0
(C) JOHNS HOPKINS BAYVIEW MEDICAL CENTER	521341890	3	Yes		Yes		Yes		0
(D) JOHNS HOPKINS COMMUNITY PHYSICIANS INC	521467441	3	Yes		Yes		Yes		13,142,111
 Total									44,342,111
				l			1		1 17 1 - 7

# Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

<u> </u>	ection A. Public Support		and to quanty t			Jaco complete	
	endar year (or fiscal year beginning						
Care	in)	<b>(a)</b> 2006	<b>(b)</b> 2007	<b>(c)</b> 2008	<b>(d)</b> 2009	<b>(e)</b> 2010	<b>(f)</b> Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	ınclude any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
_	behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public Support. Subtract line 5 from						
Ū	line 4						
S	ection B. Total Support		<u> </u>	<b>I</b> I.			
	endar year (or fiscal year beginning						
	ın) <b>&gt;</b>	<b>(a)</b> 2006	<b>(b)</b> 2007	<b>(c)</b> 2008	<b>(d)</b> 2009	<b>(e)</b> 2010	<b>(f)</b> Total
7	A mounts from line 4						
8	Gross income from interest,						
Ū	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV )						
11	Total support (Add lines 7						
	through 10)						
12	Gross receipts from related activiti	es, etc (See inst	ructions )			12	
13	First Five Years If the Form 990 is t	for the organizati	on's first, second	, thırd, fourth, or	fifth tax year as a	501(c)(3) organı	
	check this box and <b>stop here</b>						<b>►</b>
	-tiC Ct-tiC D-l	L'a Carana at B					
<u> </u>	ection C. Computation of Pub Public Support Percentage for 2010			11 column (f))			
	· ·		•	II Column (1))		14	
15	Public Support Percentage for 2009	Schedule A, Pa	rt II, line 14			15	
16a	<b>33 1/3% support test—2010.</b> If the				line 14 is 33 1/3%	or more, check	
_	and <b>stop here.</b> The organization qua						<b>▶</b> □
b	<b>33 1/3% support test—2009.</b> If the				5a, and line 15 is 3	33 1/3% or more,	- <del>-</del>
	box and <b>stop here.</b> The organization				45.46		<b>►</b>
1/a	10%-facts-and-circumstances test-						
	is 10% or more, and if the organization made						rt a d
	in Part IV how the organization mee	ts the "racts and	circumstances"	test ine organiz	ration qualifies as	a publicly suppo	
L	organization	_2000 If+ba a	anization did not	chack a hay an l	no 12 165 166 -	r 17a and line	<b>►</b> □
D	<b>10%-facts-and-circumstances test-</b> 15 is 10% or more, and if the organ						
	Explain in Part IV how the organization						V
	supported organization	aon meets the 10	acts and circuilis	tances test file	z organizacion qual	mes as a publici	y ▶[¯
18	Private Foundation If the organizati	on did not check	a box on line 13	. 16a. 16b. 17a o	r 17b, check this	box and see	- 1
	instructions	on ala not check	a box on fine 15	, 100, 100, 1700	I by check tills	SON GING SCC	<b>▶</b> □

organization

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total ın) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total in) 9 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f)) 15 16 Public support percentage from 2009 Schedule A, Part III, line 15 16 Section D. Computation of Investment Income Percentage Investment income percentage for **2010** (line 10c column (f) divided by line 13 column (f)) 17 **17** Investment income percentage from 2009 Schedule A, Part III, line 17 18 18 19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported

33 1/3% support tests-2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

**▶**□

Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Schedule A (Form 990 or 990-EZ) 2010

DLN: 93493132026962

OMB No 1545-0047

#### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

	, , ,	01(c)(3)) organizations Complete Part	s I-A and C below	Do not complete Part I-E	3
	ction 527 organizations Complete	•	Form 000 F7 Do	ut\/  line 47 /  ebbyine	Activities \ then
		s," to Form 990, Part IV, Line 4, or have filed Form 5768 (election under s			
	` ', ` ', ` ` ` `	have NOT filed Form 5768 (election under the state of the	` ','	•	•
	· / · / •	s," to Form 990, Part IV, Line 5 (Pro	•	• •	•
<b></b> Se	ction 501(c)(4), (5), or (6) organiz	zations Complete Part III			, -
	me of the organization INS HOPKINS HEALTH SYSTEM CORPORA	ATION		Employeride	entification number
101	INSTITUTE TO THE TIME TO THE TOTAL TO THE TOTAL TO THE TOTAL THE TIME TO THE TOTAL THE	ATION		52-146530	1
Par	t I-A Complete if the org	ganization is exempt under s	section 501(c		
1	Provide a description of the org	janization's direct and indirect politic	al campaign activ	rities in Part IV	
2	Political expenditures			▶	\$
3	V olunteer hours				
		<u>ganization is exempt under s</u>		)(3).	
1	Enter the amount of any excise	tax incurred by the organization und	er section 4955	•	\$
2	Enter the amount of any excise	tax incurred by organization manage	ers under section	4955	\$
3	If the organization incurred a s	ection 4955 tax, did it file Form 4720	O for this year?		┌ Yes ┌ No
4a	Was a correction made?				☐ Yes ☐ No
b	If "Yes," describe in Part IV				
Par	t I-C Complete if the org	ganization is exempt under s	section 501(c	) except section 50	)1(c)(3).
1	Enter the amount directly expe	nded by the filing organization for sec	ction 527 exempt	function activities 🕨	\$
2	Enter the amount of the filing o exempt funtion activities	rganızatıon's funds contrıbuted to oth	ner organizations	for section 527	\$
3	·	www. Addings 1 and 3. Enter have a	and on Form 1120	DOI line 17h h	т
	·	cures Add lines 1 and 2 Enter here a	ina on Form 1120	-POL, line 17b	\$
4	Did the filing organization file <b>F</b>	orm 1120-POL for this year?			☐ Yes ☐ No
5	organization made payments F amount of political contribution	d employer identification number (EI for each organization listed, enter the is received that were promptly and di political action committee (PAC) If a	e amount paid fron rectly delivered to	n the filing organization's o a separate political org	funds Also enter the ganızatıon, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from	(e) A mount of politica

(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

section 4911 tax for this year?

┌ Yes ┌ No

Р	art II-A Complete if the organization under section 501(h)).	is exempt under section 501(c)(3) an	d filed Form 5768	(election
	Check I if the filing organization belongs to a			
B	Check I if the filing organization checked bo	x A and "limited control" provisions apply		
	Limits on Lobbying E (The term "expenditures" means a		(a) Filing O rganization's Totals	<b>(b)</b> Affiliated Group Totals
<b>1</b> a	Total lobbying expenditures to influence public o	opinion (grass roots lobbying)		
b	Total lobbying expenditures to influence a legisl	ative body (direct lobbying)	239,646	
c	Total lobbying expenditures (add lines 1a and 1	b)	239,646	
d	Other exempt purpose expenditures		227,999,700	
е	Total exempt purpose expenditures (add lines 1	c and 1d)	228,239,346	
f	Lobbying nontaxable amount Enter the amount columns	from the following table in both	1,000,000	
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		
 g	Grassroots nontaxable amount (enter 25% of lir	ne 1f)	250,000	
_	Subtract line 1g from line 1a If zero or less, ent	•	0	
	Subtract line 1f from line 1c If zero or less, ente		0	

# 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting

	Lobbying Expenditures During 4-Year Averaging Period								
	Calendar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	( <b>d)</b> 2010	(e) Total			
2a	Lobbying non-taxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000			
b	Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000			
c	Total lobbying expenditures	409,013	360,254	255,221	239,646	1,264,134			
d	Grassroots non-taxable amount	250,000	250,000	250,000	250,000	1,000,000			
e 	Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000			
f	Grassroots lobbying expenditures								

	(election under section 501(h)).	( á	1)	(b)	
		Yes	No	Amou	unt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
c	Media advertisements?				
d	Mailings to members, legislators, or the public?				
e	Publications, or published or broadcast statements?				
f	Grants to other organizations for lobbying purposes?				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			-	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i	Other activities? If "Yes," describe in Part IV				
j	Total lines 1c through 1i				
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any tax incurred under section 4912				
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	501(c	)(5), o	r secti	on
	Warran that are trailing all (000) are made to a second manufacture to the form of		_	Yes	s N
1 2	Were substantially all (90% or more) dues received nondeductible by members?		$\vdash$	2	+-
3	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carryover lobbying and political expenditures from the prior year?		-	3	+
_		F01/a	\(F\) =		
- e I	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part I answered "Yes".				on
1	Dues, assessments and similar amounts from members	1			
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).				
а	Current year	2a			
b	Carryover from last year	2b			
C	Total	2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4			
•					
5	Taxable amount of lobbying and political expenditures (see instructions)	5			

Identifier	Return Reference	Explanation
PART IV, SUPPLEMENTAL INFORMATION		THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION PAID \$239,646 DURING THE FISCAL YEAR ENDED JUNE 30, 2011 FOR SUPPORT OF LOBBYING ACTIVITIES THE JOHNS HOPKINS HEALTH SYSTEM MAINTAINS A DEPARTMENT OF GOVERNMENTAL RELATIONS THE PRIMARY PURPOSE OF THIS DEPARTMENT IS TO MAINTAIN CONTACT WITH ELECTED AND APPOINTED STATE OFFICIALS, AND OCCASIONALLY FEDERAL OFFICIALS, REGARDING ISSUES WHICH IMPACT THE JOHNS HOPKINS HEALTH SYSTEM OR ITS AFFILIATES AS

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DLN: 93493132026962

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Se

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public

ileiriai i	Revenue Service F- Attach to Fo	orm 990. F See separate instructions.		Inspection
	ne of the organization IS HOPKINS HEALTH SYSTEM CORPORATION			loyer identification number
Pai	t I Organizations Maintaining Donor Acordanization answered "Yes" to Form 99		_	1465301 <b>or Accounts.</b> Complete if the
	organization answered Tes to Form 33	(a) Donor advised funds	1 (	( <b>b)</b> Funds and other accounts
1	Total number at end of year	(a) Bollot davised fallas	'	by runds and other decounts
	Aggregate contributions to (during year)			
	Aggregate grants from (during year)			
	Aggregate value at end of year			
5	Did the organization inform all donors and donor advi- funds are the organization's property, subject to the		nor advi	sed Yes No
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit	donor advisors in writing that grant funds efit of the donor or donor advisor, or for a	ny othe	r purpose Yes No
Par	<b>Conservation Easements.</b> Complete		o Forn	n 990, Part IV, line 7.
2	Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreating Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualication on the last day of the tax year	on or pleasure) Preservation of ar Preservation of a	certifie	cally importantly land area d historic structure onservation
	easement on the last day of the tax year			Held at the End of the Year
а	Total number of conservation easements		2a	ricia at the Ena of the Fear
b	Total acreage restricted by conservation easements		2b	
c	Number of conservation easements on a certified his		2c	
d	Number of conservation easements included in (c) ac		2d	
3	Number of conservation easements modified, transfe			o organization during
•	the taxable year -	rred, released, extinguished, or terminate	ed by th	e organization during
	the taxable year F			
4	Number of states where property subject to conserva			
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		dling of	violations, and Yes No
5	Staff and volunteer hours devoted to monitoring, insp	-		
7	A mount of expenses incurred in monitoring, inspecting	ng, and enforcing conservation easement	s during	g the year ► \$
8	Does each conservation easement reported on line 2 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of sec	ction	┌ Yes
9	In Part XIV, describe how the organization reports cobalance sheet, and include, if applicable, the text of the organization's accounting for conservation easen	the footnote to the organization's financia nents	Istaten	nents that describes
	Organizations Maintaining Collectio Complete if the organization answered "	'Yes" to Form 990, Part IV, line 8.		
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	for public exhibition, education or resear	ch in fu	
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	oublic exhibition, education, or research i		
	(i) Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$
	(ii) Assets included in Form 990, Part X			<b>►</b> \$
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFA!		or finan	
а	Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$
b	Assets included in Form 990, Part X			<b>►</b> \$

Part	<b>Titl</b> Organizations Maintaining Co	llections of Ar	t, His	<u>itori</u>	<u>cal Tı</u>	reası	<u>ires, or C</u>	the	<u>r Similar As</u>	sets (c	ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check ar	y of th	ne fol	owing	that a	re a significa	ant u	se of its collect	ion	
а	Public exhibition		d	Γ	Loan	orexc	hange prog	rams			
b	Scholarly research		e	Г	Othe	r					
С	Preservation for future generations										
4	Provide a description of the organization's co	ollections and eval	ain hoi	w tha	v furtha	ar tha	organization	1'c av	vemnt nurnose i	n	
	Part XIV									11	
5	During the year, did the organization solicition assets to be sold to raise funds rather than t									┌ Yes	□ No
Par	t IV Escrow and Custodial Arrang Part IV, line 9, or reported an an	<b>ements.</b> Compl	ete ıf	the	organ	ızatıo					,
1a	Is the organization an agent, trustee, custoc included on Form 990, Part X?						or other ass	ets		┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	/ and complete the	follov	ving t	able		-				
									An	nount	
С	Beginning balance							1c			
d	Additions during the year						ļ	1d			
е	Distributions during the year						L	1e			
f	Ending balance							1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, Iır	ne 21?	•						┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	1									
Pa	rt V Endowment Funds. Complete	f the organizatio	n ans	were	ed "Ye						
		(a)Current Year	(b	<b>)</b> Prior	Year	(c)T\	wo Years Back	(d)	Three Years Back	<b>(e)</b> Four `	/ears Back
1a	Beginning of year balance							1			
b	Contributions					<u> </u>		╄			
С	Investment earnings or losses										
d	Grants or scholarships										
е	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the yea	r end balance held	as								
а	Board designated or quasi-endowment 🕨										
ь	Permanent endowment 🕨										
С	Term endowment ▶										
3a	Are there endowment funds not in the posse organization by	ssion of the organiz	zation	that	are hel	d and	admınıstere	d for	the	Yes	No
	(i) unrelated organizations								3a(	_	1
	(ii) related organizations								3a(	ii)	
b	If "Yes" to $3a(II)$ , are the related organization								3t	)	
4	Describe in Part XIV the intended uses of th										
Par	t VI Investments—Land, Buildings	s, and Equipme	ent. S	See F	orm 9	90, P	art X, line	10.	<b>-</b>		
	Description of investment				Cost or s (invest		( <b>b)</b> Cost or o basis (othe		(c) Accumulated depreciation	(d) B	ook value
1a	Land										
b	Buildings						27,493	,780	8,914,16	9	18,579,611
c	Leasehold improvements						5,179	,991	4,579,25	3	600,738
d I	Equipment						5,881	,812	3,311,51	8	2,570,294
e	Other						42,505	,242	16,427,45		26,077,785
	I. Add lines 1a-1e <i>(Column (d) should equal Fo</i>			), line	10(c).	)				+	47,828,428
	, ,		. ,		. , ,				Schedule D		

Part VII Investments—Other Securities. See	Form 990, Part X, line 12	2.	
(a) Description of security or category	( <b>b)</b> Book value		d of valuation
(including name of security)		Cost or end-or-	year market value
(1) Financial derivatives			
(2)Closely-held equity interests (3)Other			
(A) INVESTMENT IN AFFILIATES	79,772,962		С
. ,	, ,		
(B) HCGH OBGYN	3,449,000		С
	02.224.062		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	83,221,962		
Part VIII Investments—Program Related. See	Form 990, Part X, line :		d of valuation
(a) Description of investment type	(b) Book value		d of valuation year market value
			,
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	45		
Part IX Other Assets. See Form 990, Part X, lin		1	(h) Pook volue
(a) Descrip	Lion		(b) Book value
(1) DUE FROM OTHERS			1,106,180
(2) DUE FROM AFFILIATES			15,634,818
(3) SERP1 PENSION ASSET			8,282,116
(4) RENT RECEIVABLE			398,364
(5) OTHER ASSETS			54,370,000
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1.	<u> </u>	le.	79,791,478
Part X Other Liabilities. See Form 990, Part X			75,751,470
( ) 5			
	(b) A mount		
Federal Income Taxes			
DUE TO AFFILIATES - SHORT TERM	2,691,597		
EHP BENEFIT LIABILITY	3,662,506		
WORKMAN'S COMP LIABILITY	1,707,154		
MAKE WHOLE PLAN LIABILITY	1,201,206		
SERP1 PLAN LIABILITY	11,028,925		
LONG TERM PENSION LIABILITY	60,454,501		
DUE TO AFFILIATES - LONG TERM	54,370,000		
HCGH OBGYN	1,179,000		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 ) ▶	136,294,889		

Pai	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Stateme	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	247,487,389
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	228,239,346
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	19,248,043
4	Net unrealized gains (losses) on investments	4	-1,103,701
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	3,686,606
9	Total adjustments (net) Add lines 4 - 8	9	2,582,905
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	21,830,948
Par	t XIII Reconciliation of Revenue per Audited Financial Statements With Revenue	er Re	
1	Total revenue, gains, and other support per audited financial statements	1	243,738,000
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments 2a		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d		
е	Add lines 2a through 2d	2e	(
3	Subtract line <b>2e</b> from line <b>1</b>	3	243,738,000
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
С	Add lines 4a and 4b	4c	3,749,389
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	247,487,389
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per F	
1	Total expenses and losses per audited financial statements	<sub>1</sub>	194,030,000
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments	1	
C	Other losses		
d	Other (Describe in Part XIV) 2d	1	
e	Add lines <b>2a</b> through <b>2d</b>	2e	(
3	Subtract line <b>2e</b> from line <b>1</b>	3	194,030,000
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV) 4b 34,209,346		
С	Add lines <b>4a</b> and <b>4b</b>	4c	34,209,346
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	228,239,346
Pai	rt XIV Supplemental Information		
_			

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	FASB'S GUIDANCE ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES CLARIFIES THE ACCOUNTING FOR UNCERTAINTY OF INCOME TAX POSITIONS THIS GUIDANCE DEFINES THE THRESHOLD FOR RECOGNIZING TAX RETURN POSITIONS IN THE FINANCIAL STATEMENTS AS MORE LIKELY THAN NOT THAT THE POSITION IS SUSTAINABLE, BASED ON ITS TECHNICAL MERITS THIS GUIDANCE ALSO PROVIDES GUIDANCE ON THE MEASUREMENT, CLASSIFICATION AND DISCLOSURE OF TAX RETURN POSITIONS IN THE FINANCIAL STATEMENTS JOHNS HOPKINS HEALTH SYSTEM HAS ADOPTED THIS GUIDANCE, AND THERE WAS NO IMPACT ON ITS FINANCIAL STATEMENTS DURING THE YEARS ENDED JUNE 30, 2011 AND 2010
PART XI, LINE 8 - OTHER ADJUSTMENTS		ADDITIONAL MINIMUM PENSION LIABILITY 959,000 SUBSIDIARY FUNDING -3,226,003 ROUNDING 1,614 HCGH INTERCOMPANY -403,467 TEMPORARILY RESTRICTED 1,217,837 OPHTHALMOLOGY ADJUSTMENT 2,867,625 HCGH OBGYN ADJUSTMENT 2,270,000
PART XII, LINE 4B - OTHER ADJUSTMENTS		RECLASS OF RENTAL EXPENSES -2,112,454 AFFILIATE FUNDING RECLASS 6,202,000 LOSS ON FIXED ASSET DISPOSAL -348,902 ROUNDING 388 OPHTHALMOLOGY INVESTMENT REVENUE 8,357
PART XIII, LINE 4B - OTHER ADJUSTMENTS		RECLASS OF RENTAL EXPENSES - 2,112,454 AFFILIATE FUNDING 36,670,663 ROUNDING 39 LOSS ON FIXED ASSET DISPOSAL - 348,902

#### **Additional Data**

Software ID: Software Version:

**EIN:** 52-1465301

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

# Form 990, Schedule D, Part X, - Other Liabilities (a) Description of Liability

1 (a) Description of Elability	(b) A mount
DUE TO AFFILIATES - SHORT TERM	2,691,597
EHP BENEFIT LIABILITY	3,662,506
WORKMAN'S COMP LIABILITY	1,707,154
MAKE WHOLE PLAN LIABILITY	1,201,206
SERP1 PLAN LIABILITY	11,028,925
LONG TERM PENSION LIABILITY	60,454,501
DUE TO AFFILIATES - LONG TERM	54,370,000
HCGH OBGYN	1,179,000

DLN: 93493132026962 OMB No 1545-0047

**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

► Attach to Form 990

Inspection

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

Name of the organization

Employer identification number

JOHNS HOPKINS HEALTH SYSTEM CORPORATION  Part I General Information on Grants and Assistance						52-1465301			
1 Does the organization mathe selection criteria use 2 Describe in Part IV the o	untain records to subs d to award the grants	tantiate the amount of t		·			▽Yes ┌ N		
Form 990, Part 1		Governments and recipient that received eded	d more than \$5,000.	. Check this box if r		ived more than \$5,0			
1 (a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
(1) BOY SCOUTS OF AMERICA701 WYMAN PARK DRIVE BALTIMORE,MD 21211	52-0591572	501(C)(3)	10,750				PROMOTING AND ADVANCING HEALTHCARE		
(2) MARYLAND CHAPTER HFMA22 S GREENE ST PP7 BALTIMORE,MD 21201	23-7037143	501(C)(6)	5,500				PROMOTING AND ADVANCING HEALTHCARE		
(3) JOHNS HOPKINS HOSPITAL3910 KESWICK RD S BLDG 4TH FL STE 4300A BALTIMORE,MD 21211	52-0591656	501(C)(3)	36,200,000				GENERAL OPERATIONS		
(4) HOWARD COUNTY GENERAL HOSPITAL INC 3910 KESWICK RD S BLDG 4TH FL STE 4300A BALTIMORE, MD 21211	52-2093120	501(C)(3)	470,663				GENERAL OPERATIONS		
(5) JOHNS HOPKINS COMMUNITY PHYSICIANS INC3910 KESWICK RD S BLDG 4TH FL STE 4300A BALTIMORE,MD 21211	52-1467441	501(C)(3)	13,142,111				GENERAL OPERATIONS		

Enter total number of other organizations . . . . . . . .

Enter total number of section 501(c)(3) and government organizations .

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	<u> </u>	SCHEDULE I, PART I, LINE 2 THE BOARD OF TRUSTEES HAS DELEGATED THE FACILITATION AND ACCOUNTING FOR ALL GRANT PROGRAMS ADMINISTERED BY JOHNS HOPKINS HEALTH SYSTEM CORPORATION TO THE OFFICERS, DIRECTORS, AND KEY EMPLOYEES OF THE ORGANIZATION

DLN: 93493132026962

Employer identification number

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

## **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

JOH	NS HOPKINS HEALTH SYSTEM CORPORATION					
Da	rt I Questions Regarding Compensation					
	Questions regarding compensation		Yes	Νo		
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items  First-class or charter travel  Housing allowance or residence for personal use  Payments for business use of personal residence  A rax idemnification and gross-up payments  Health or social club dues or initiation fees  Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)			140		
b	<b>b</b> If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain					
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes			
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply  Compensation committee  Independent compensation consultant  Form 990 of other organizations  Approval by the board or compensation committee					
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization					
а	Receive a severance payment or change-of-control payment from the organization or a related organization?	4a		Νo		
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes			
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo		
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III					
5	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.  For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of					
а	The organization?	5a		Νo		
b	Any related organization?	5b		Νo		
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of					
а	The organization?	6a		Νo		
b	Any related organization?	6b		Νo		
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes			
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III	8		No		

section 53 4958-6(c)?

If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
See Additional Data Table							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
( 10 )							
( 11 )							
( 12 )							
( 13 )							
( 14 )							
( 15 )							
( 16 )							

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
		OFFICERS AND CERTAIN KEY EMPLOYEES OF JOHNS HOPKINS HEALTH SYSTEM CORPORATION WERE PROVIDED A GROSS UP ON THEIR DEPENDENT TUITION AMOUNTS THE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS APPROVED ALL GROSS UPS PROPER
	PART I, LINE	BUSINESS DOCUMENTATION WAS PROVIDED AND THE GROSS UP WAS TREATED AS TAXABLE COMPENSATION TO THE EMPLOYEE AN INTERNAL POLICY IS USED TO AWARD OFFICERS AND KEY EMPLOYEES GROSS UP PAYMENTS ON DEPENDENT TUITION
		MAKE WHOLE PLAN & SERP I PLAN THE MAKE WHOLE AND SERP I PLANS ARE FROZEN, NON-TAX QUALIFIED DEFINED BENEFIT PLANS PARTICIPATION IN THE PLANS IS LIMITED TO THE EXISTING PLAN PARTICIPANTS THE BENEFITS THE PARTICIPANT'S LENGTH OF SERVICE AND COMPENSATION THE MAKE WHOLE PLAN WAS DESIGNED TO REPLACE THE BENEFITS THE PARTICIPANT'S LENGTH OF SERVICE AND COMPENSATION LIMITS IMPOSED BY LAW UPON OUR QUALIFIED DEFINED BENEFIT PLAN IN THE MANNER REQUIRED BY APPLICABLE IRS RULES, THE DESIGN OF FACH OF THESE ARRANGEMENTS AS APPROVED AS REASONABLE, IN ADVANCE, BY AN INDEPENDENT COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ON DATA PROVIDED BY AN INDEPENDENT COMPENSATION CONSULTANT PARTICIPANTS' INTERESTS UNDER THESE ARRANGEMENTS ARE NOT GUARTHEED OR SECURED AT ANY WAY AND AT ALL TIMES ARE SUBBECT TO CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY CREDITORS FURTHERMORE, IF A PARTICIPANT VOLUNTARILY TERMINATES EMPLOYMENT OR IS TERMINATED BY THE EMPLOYER FOR CAUSE PRIOR TO THE APPLICABLE VESTING DATE UNDER THE MAKE WHOLE PLAN, THE PARTICIPANT'S ENTIRE MAKE WHOLE PLAN BENEFIT IS FORFEITED IF A PARTICIPANT TERMINATES EMPLOYMENT OR IS THE MAKE WHOLE PLAN BENEFIT IS FORFEITED IF A PARTICIPANT TERMINATES EMPLOYMENT OR THE APPLICABLE VESTING DATE UNDER THE SERP I, THE PARTICIPANT SENTIRE SERP IBENEFIT IS FORFEITED IN ADDITION, UNDER CURRENT LAW, INTERESTS UNDER THESE ARRANGEMENTS ARE REPORTABLE AS TAXABLE COMPENSATION WHEN THEY BECOME VESTED, EVEN IF THOSE AMOUNTS ARE NOVER PADE TO THE PARTICIPANT OF THOSE AMOUNTS ARE NOVER PADE PLAN OR SERP I VESTED AMOUNTS ARE NOVER PROVED AS THE PARTICIPANT OF THOSE AMOUNTS ARE NOVER PADE PLAN OR SERP I VESTED AMOUNTS ARE NOVER PADE PLAN OR SERP I VESTED AMOUNTS ARE NOVER PADE PLAN OR SERP I VESTED AMOUNTS ARE NOVER PADE PLAN OR SERP I VESTED AMOUNTS ARE NOVER PADE PLAN OR SERP I VESTED BENEFIT PLANS THE PLAN SERP II PLAN & SEPP II AND SEP PLAN SABE ACTIVE, NON-TAX QUALIFIED DEFINED TO THE PARTICIPANT SURGED THE PLAN SERP II PLAN & SEPP II AND SEPP PLAN SABE ACTIVE, NON-TAX QUALIFIED DEFINED TO THE P
	PART I, LINE 7	\$1,706,684 51, MARY COOKE \$111,870 37, DANIEL SMITH \$645,485 06, ANNETTE FRIES \$26,574 15, AND MICHAEL IATI \$40,319 13  BONUSES THE BONUSES ARE ISSUED ON A WEIGHTED FORMULA BASED ON THE ATTAINMENT OF QUANTIFIABLE ORGANIZATION OBJECTIVES SET BY THE TRUSTEE COMPENSATION COMMITTEE EACH YEAR THEY ARE REVIEWED BY MANAGEMENT THAT USES DISCRETION
		TO DETERMINE PAYMENT DEPENDENT TUITION REIMBURSEMENT THE DEPENDENT TUITION REIMBURSEMENT PROGRAM REIMBURSES EMPLOYEES FOR 50% LESS TAXES OF EACH DEPENDENT CHILD'S FULL TIME UNDERGRADUATE TUITION AND MANDATORY ACADEMNIC FEES, UP TO A MAXIMUM OF 50% OF THE JOHNS HOPKINS UNIVERSITY'S FRESHMAN UNDERGRADUATE TUITION FOR EACH ELIGIBLE DEPENDENT EMPLOYEES WHO HAVE A MINIMUM OF TWO YEARS OF CONTINUOUS SERVICE ARE ELIGIBLE THE DEPENDENT MUST BE ENROLLED FULL TIME AT AN APPROVED, ACCREDITED COLLEGE OR UNIVERSITY AND IN GOOD ACADEMIC STANDING PAYMENT IS LIMITED TO FOUR YEARS OF FULL TIME, UNDERGRADUATE STUDY PER DEPENDENT CHILD TUITION REIMBURSEMENT TUITION REIMBURSEMENT IS AVAILABLE TO EMPLOYEES THAT WORK 20 HOURS OR MORE A WEEK FOR UP TO A MAXIMUM BENEFIT OF \$10,000 PER ACADEMIC YEAR TO RECEIVE REIMBURSEMENT, ELIGIBLE EMPLOYEES MUST PURSUE A COURSE OF STUDY AT AN ACCREDITED UNIVERSITY OR COLLEGE THAT LEADS TO A LICENSURE, DEGREE, OR MEETS THE NECESSITY RELATED TO CURRENT POSITION OR ANOTHER POSITION WITHIN THE ORGANIZATION
SUPPLEMENTAL INFORMATION	PART III	SCHEDULE J, PART II, COLUMN F THE AMOUNT REPORTED IN COLUMN F REPRESENTS THE AMOUNT OF A PAYMENT REPORTED IN COLUMN B THAT WAS ALREADY REPORTED ON PRIOR 990S AS DEFERRED COMPENSATION THE AMOUNT REPORTED COULD BE DIFFERENT THAN THE TOTAL AMOUNT PREVIOUSLY REPORTED ON PRIOR YEAR 990S BECAUSE PARTICIPANTS HAVE ACCRUED BENEFITS UNDER OUR DEFERRED COMPENSATION PLAN FOR MANY YEARS AND SOME PLANS ORIGINATED IN THE 1980S THEREFORE IT IS DIFFICULT TO IDENTIFY THE ENTIRE PREVIOUSLY REPORTED AMOUNT FOR THIS EXTENDED PERIOD OF TIME PRIOR YEAR RETURNS AND WORK PAPERS WERE USED TO DETERMINE OUR BEST ESTIMATE OF THE PREVIOUSLY REPORTED AMOUNTS AND PLACED IN COLUMN F THE AMOUNT IN COLUMN F MAY ALSO BE DIFFERENT THAN THE AMOUNT REPORTED IN COLUMN B (III) DUE TO GAINS/LOSSES THAT HAVE ACCRUED OVER THE YEARS, AND SOME INDIVIDUALS WERE NOT REQUIRED TO BE REPORTED IN ALL PRIOR YEARS SINCE THIS IS A NEW REQUIREMENT OF THE IRS, GOING FORWARD WE HAVE ADOPTED A SPREADSHEET THAT WILL TRACK THE DEFERRED COMPENSATION REPORTED ON THE 990 BY EACH YEAR TO REMAIN IN COMPLIANCE WITH SCHEDULE J, PART II, COLUMN F

LINDA DUNBAR

Software ID: Software Version:

**EIN:** 52-1465301

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Form 990, Schedule J, F	Part II	- Officers, Direct	tors, Trustees, Ke	y Employees, and	Highest Compen	sated Employees		
(A) Name		(B) Breakdown of W-2 and/or 1099-MIS			(C) Deferred	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
EDWARD D MILLER MD	(1) (11)	384,310 0	154,003 0		11,025 0	1,174 0	2,277,689 0	1,292,881 0
RONALD R PETERSON	(1) (11)	1,051,740 0	392,713 0	175,852 0	223,972 0	22,645 0	1,866,922	0
RICHARD O DAVIS PHD	(1) (11)	266,712 0	66,983 0	201,808 0	11,025 0	26,949 0	573,477 0	83,101 0
KENNETH GRANT	(1) (11)	274,341 0	71,238 0	76,727 0	11,025 0	24,183 0	457,514 0	54,975 0
DALAL J HALDEMAN PHD	(1) (11)	256,422 0	65,702 0	17,831 0	51,917 0	21,836 0	413,708 0	0
HARRY KOFFENBERGER	(1) (11)	171,355 0	50,929 0	62,281 0	10,247 0	7,214 0	302,026 0	0
SALLY W MACCONNELL	(1) (11)	308,469 0	81,670 0	119,133 0	11,025 0	13,916 0	534,213 0	28,161 0
PAMELA D PAULK	(1) (11)	358,095 0	93,834 0	98,982 0	11,025 0	11,369 0	573,305 0	0
JOANNE E POLLAK	(I) (II)	470,238 0	152,548 0	191,409 0	11,025 0	29,293 0	854,513 0	0 0
JUDY A REITZ	(1) (11)	476,374 0	142,210	249,714 0	11,025 0	22,055 0	901,378	0 0
G DANIEL SHEALER JR	(1) (11)	285,188 0	77,567 0	84,102 0	11,025 0	24,500 0	482,382	0
RONALD J WERTHMAN	(1) (11)	521,650 0	137,220 0	200,441	11,025 0	24,035	894,371 0	0 0
SAMUEL H CLARK JR	(ı) (ıı)	212,676 0	55,118 0	21,653 0	91,537 0	17,036 0	398,020 0	0 0
STUART ERDMAN	(1) (11)	268,282 0	56,726 0	76,007 0	103,925	21,123	526,063 0	57,046 0
ROBERT NEALL	(1) (11)	230,745 0	68,797 0	68,395 0	11,025 0	24,376	403,338	0
PATRICIA MC BROWN	(1) (11)	354,513 0	123,255	76,995 0	11,025 0	12,846	578,634 0	0
MARY COOKE	(1) (11)	178,769 0	41,213 0	140,170 0	9,899 0	2,225	372,276 0	0
DANIEL SMITH	(1) (11)	308,063 0	108,726 0	671,193 0	11,025 0	22,118	1,121,125	51,987 0
MICHAEL LARSON	(1) (11)	273,151 0	71,757 0	80,491 0	11,025 0	25,646 0	462,070	49,102
JEFFREY JOY	(1) (11)	229,998 0	67,387 0	12,972 0	45,949 0	16,626 0	372,932 0	0 0
STEVEN KRAVET	(1) (11)	261,049 0	78,884 0	12,547 0	65,177 0	21,108	438,765 0	0 0
LINDA GILLIGAN	(ı) (ıı)	193,925 0	53,996 0	17,689 0	41,301 0	23,344	330,255	0
REBECCA ZUCCARELLI	(1) (11)	214,875 0	31,913 0	8,121 0	15,695 0	28,416 0	299,020	0
MARY MYERS	(1) (11)	164,646 0	49,238 0	59,224 0	9,808 0	20,152	303,068	15,348 0
HOWARD REEL	(1) (11)	228,475 0	33,512 0	3,287 0	16,259 0	23,086	304,619 0	0
ANNETTE FRIES	(1) (11)	160,657 0	29, <b>44</b> 7 0	57,568 0	8,828 0	18,452 0	274,952	0
MICHAEL IATI	(1) (11)	178,047 0	25,102 0	41,534 0	9,410 0	20,463	274,556	0
HAMED IBRAHIM	(1) (11)	127,813 0	11,517 0	252,638 0	6,615 0	3,643 0	402,226	0
MOHAN CHELLAPPA	(1) (11)	230,165	45,649 0	328,339 0	11,025 0	25,779 0	640,957	145,130
MARK ESPOSITO	(1) (11)	235,053 0	7,679 0	55,649 0	11,025 0	20,157	329,563 0	0
HARRIS BENNY	(1) (11)	214,362 0	49,371 0	101,538 0	11,025	22,390	398,686	23,852

38,152 0

116,378

3,386

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As Filed Data -

DLN: 93493132026962

OMB No 1545-0047

2010

Open to Public

Inspection

**SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Name of the organization JOHNS HOPKINS HEALTH SYSTEM CORPORATION **Employer identification number** 

52-1465301

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11		A SECURED WEBSITE PROVIDES ACCESS TO THE COPY OF THE FORM 990 TO THE ORGANIZATION'S GOVERNING BODY BEFORE IT IS FILED

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	THE CONFLICT OF INTEREST POLICY IS A PART OF THE ANNUAL FINANCIAL AUDIT CONFIRMATION PROCESS PROVIDED ONLINE. ALL OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES ARE REQUIRED TO COMPLY ON AN ANNUAL BASIS

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	EVERY THREE YEARS AN INDEPENDENT STUDY IS CONDUCTED GATHERING INDUSTRY COMPENSATION AVERAGES FROM SELECT PEER INSTITUTIONS EVERY YEAR THE JOHNS HOPKINS BOARD OF TRUSTEES COMPENSATION COMMITTEE REVIEWS COMPENSATION AMOUNTS FOR OFFICERS AND ALL EMPLOYEES AT THE DIRECTOR AND HIGHER LEVELS

Identifier	Return Reference	Explanation
	VI, SECTION C,	INTERNAL POLICIES, INCLUDING CONFLICT OF INTEREST POLICY, ARE PROVIDED TO THE PUBLIC ON THE ORGANIZATION'S WEBSITE FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST, THE GOVERNING DOCUMENTS HAVE BEEN MADE AVAILABLE IN OUR PUBLIC FILING WITH THE STATE OF MARY LAND AND THE INTERNAL REVENUE SERVICE

ldentifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -1,103,701 ADDITIONAL MINIMUM PENSION LIABILITY 959,000 SUBSIDIARY FUNDING -3,226,003 ROUNDING 1,614 HCGH INTERCOMPANY -403,467 TEMPORARILY RESTRICTED 1,217,837 OPHTHALMOLOGY ADJUSTMENT 2,867,625 HCGH OBGYN ADJUSTMENT 2,270,000 TOTAL TO FORM 990, PART XI, LINE 5 2,582,905

DLN: 93493132026962

2010

OMB No 1545-0047

Open to Public Inspection

# SCHEDULE R (Form 990)

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization
JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Employer identification number
52-1465301

Part I Identification of Disregarded Entities (Compl	ete if the organizati	on answered "Yes"	on Form 990, Pa	rt IV, line 33.)			
(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controllin entity	g	
(1) HCGH OBGYN ASSOCIATES SERIES 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 20-4967941	OBSTETRICS AND GYNECOLOGY	MD	10,752,000	3,449,000	JOHNS HOPKINS HEALT SYSTEM CORPORATION		
Part II Identification of Related Tax-Exempt Organi or more related tax-exempt organizations during to	zations (Complete the tax year.)	ıf the organization	answered "Yes" (	on Form 990, Part	IV, line 34 becaus	se it had	one
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity		g) 12(b)(13 rolled ization
See Additional Data Table						Yes	No
For Privacy Act and Panerwork Reduction Act Notice see the Instruction		Cat No. 50	1257		Schadula P (	5	2016

Part III Identifi because				<b>ble as a Partner</b> reated as a partne					answe	ered "\	es" on Fo	rm 990,	Part	IV, lıı	ne 34
<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	Share of t	<b>(f)</b> total income		<b>(g)</b> f end-of-year assets	( <b>h</b> Disprop alloca	prtionate	(i) Code V- amount in b Schedule (Form 1	ox 20 of : K-1	x 20 of managing K-1 partner?		<b>(k)</b> Percentage ownership
									Yes	No			Yes	No	
See Additional Data Table													-		
				ble as a Corpora ations treated as a							nswered "\	es" on	Form	990,	Part IV,
Name, address, and	<b>(a)</b> d EIN of related organiz	ation	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		(d) Direct cor enti	ntrolling	(e) Type of e (C corp, S or trust	corp,	Share o	<b>(f)</b> f total income	Sha end-o	g) re of of-year sets		<b>(h)</b> Percentage ownership
See Additional Data Table				Journal, ,										+	

(6)

Part V	I ransactions with Related Organizations (Complete if the organization answered "Y	es" on Form 990, Pai	t IV, line 34, 35, 3	5A, or 36.)			
Note	. Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No	
<b>1</b> During	the tax year, did the orgranization engage in any of the following transactions with one or more related org	anızatıons lısted ın Part	s II-IV?				
<b>a</b> Rec	eipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a		No	
<b>b</b> Gift,	grant, or capital contribution to other organization(s)			1b	Yes		
<b>c</b> Gıft,	grant, or capital contribution from other organization(s)			<b>1</b> c	Yes		
<b>d</b> Loai	s or loan guarantees to or for other organization(s)			1d		No	
<b>e</b> Loai	s or loan guarantees by other organization(s)			<b>1</b> e	Yes		
<b>f</b> Sale	of assets to other organization(s)			1f	+-	No	
	hase of assets from other organization(s)			1g	+	No	
	nange of assets			1h		No	
	e of facilities, equipment, or other assets to other organization(s)					No	
ı Leas	e of facilities, equipment, of other assets to other organization(s)			<u></u>	+-	+	
j Leas	e of facilities, equipment, or other assets from other organization(s)			<u>1j</u>	+-	No	
	ormance of services or membership or fundraising solicitations for other organization(s)			1k	Yes		
	Performance of services or membership or fundraising solicitations by other organization(s)						
m Sharing of facilities, equipment, mailing lists, or other assets							
	ring of paid employees			1n	Yes		
<b>o</b> Reir	nbursement paid to other organization for expenses			10	Yes		
<b>p</b> Reir	nbursement paid by other organization for expenses			1p	Yes	<u> </u>	
- O+h	ar transfer of each or property to other organization/a)			10	₩	No	
	er transfer of cash or property to other organization(s)			1q 1r		No	
r Othe	r transfer of cash or property from other organization(s)			<u> </u>			
<b>2</b> If th	e answer to any of the above is "Yes," see the instructions for information on who must complete this line,	ıncludıng covered relatı	onships and transact	ion thresholds			
	(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determi involve		iount	
(1)		,,,,,					
See Addition	ıl Data Table						
(2)							
(3)							
(4)				<del> </del>			
(5)							
				I			

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(b) mary activity  (c) Legal domicile (state or foreign country)  (state or foreign country)  (b)  (c) Are all partners section 501(c)(3) organizations?  Yes No		<b>(e)</b> Share of end-of-year assets		r) ortionate tions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part		
			Yes	No		Yes	No		Yes	No
									+	
									+	
										-
										1

# Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation
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Schedule R (Form 990) 2010

Software ID: **Software Version:** 

**EIN:** 52-1465301

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations											
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501 (c)(3))	<b>(f)</b> Direct controlling entity	(g Sectio (b)( contr	n 512 13) olled				
						Yes	No				
HOWARD COUNTY GENERAL HOSPITAL INC					JOHNS HOPKINS						
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD21211 52-2093120	HOSPITAL	MD	501(C)(3)	3	HEALTH SYSTEM CORPORATION	Yes					
HOWARD COUNTY LIQUIDATION CORPORATION	INACTIVE TAX-				JOHNS HOPKINS						
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD21211 52-0892284	EXEMPT ORGANIZATIN	MD	501(C)(3)	3	HEALTH SYSTEM CORPORATION	Yes					
JOHNS HOPKINS BAYVIEW MEDICAL CENTER INC					JOHNS HOPKINS						
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD21211 52-1341890	HOSPITAL	MD	501(C)(3)	3	HEALTH SYSTEM CORPORATION	Yes					
JOHNS HOPKINS COMMUNITY PHYSICIANS INC					JOHNS HOPKINS						
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD21211 52-1467441	HEALTHCARE SERVICES	MD	501(C)(3)	11, III FI	HEALTH SYSTEM CORPORATION	Yes					
JOHNS HOPKINS MEDICAL SERVICES CORPORATION					JOHNS HOPKINS						
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD21211 52-1232569	HEALTHCARE SERVICES	MD	501(C)(3)	3	HEALTH SYSTEM CORPORATION	Yes					
THE JOHNS HOPKINS HOSPITAL					JOHNS HOPKINS						
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD21211 52-0591656	HOSPITAL	MD	501(C)(3)	3	HEALTH SYSTEM CORPORATION	Yes					
SUBURBAN HOSPITAL HEALTHCARE SYSTEM INC					JOHNS HOPKINS						
8600 OLD GEORGETOWN ROAD BETHESDA, MD20814 52-2052354	HEALTHCARE SERVICES	MD	501(C)(3)	11, III FI	HEALTH SYSTEM CORPORATION	Yes					
SUBURBAN HOSPITAL INC					JOHNS HOPKINS						
8600 OLD GEORGETOWN ROAD BETHESDA, MD20814 52-0610545	HOSPITAL	MD	501(C)(3)	3	HEALTH SYSTEM CORPORATION	Yes					
LUCY WEBB HAYES NATIONAL TRAINING SCHOOL FOR DEACONESSES					JOHNS HOPKINS						
5255 LOUGHORO RD NW WASHINGTON, DC20016 53-0196602	HOSPITAL	DC	501(C)(3)	LINE 3	HEALTH SYSTEM CORPORATION	Yes					
POTOMAC HOME SUPPORT INC											
6001 MONTROSE ROAD NO 1020 ROCKVILLE, MD20852 52-1750383	HOME HEALTH CARE	MD	501(C)(3)	LINE 9	N/A		No				
SIBLEY SUBURBAN HOME HEALTH AGENCY											
6001 MONTROSE ROAD NO 307 ROCKVILLE, MD20852 52-1450142	HOME HEALTH CARE	MD	501(C)(3)	LINE 9	N/A		No				
PEDIATRIC PHYSICIAN SERVICES INC											
501 SIXTH AVENUE SOUTH ST PETERSBURG, FL33701 59-3425191	PEDIATRIC MEDICAL SERVICES	FL	501(C)(3)	LINE 9	ALL CHILDREN'S HEALTH SYSTEM INC		Νο				

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	<b>(f)</b> Direct controlling entity	Section (b)(:	g) on 512 (13) crolled nization
		<u> </u>				Yes	No
ALL CHILDREN'S HOSPITAL FOUNDATION INC  501 SIXTH AVENUE SOUTH ST PETERSBURG, FL33701 59-2481738	FOUNDATION	FL	501(C)(3)		ALL CHILDREN'S HEALTH SYSTEM INC		No
ALL CHILDREN'S HOSPITAL INC  501 SIXTH AVENUE SOUTH ST PETERSBURG, FL33701 59-0683252	HOSPITAL	FL	501(C)(3)	LINE 3	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	Yes	
ALL CHILDREN'S RESEARCH INSTITUTE INC  501 SIXTH AVENUE SOUTH ST PETERSBURG, FL33701 59-2481742	RESEARCH	FL	501(C)(3)		ALL CHILDREN'S HEALTH SYSTEM INC		No
SURGIKID OF FLORIDA INC  501 SIXTH AVENUE SOUTH ST PETERSBURG, FL33701 59-3441883	MEDICAL SERVICES	FL	501(C)(3)		ALL CHILDREN'S HEALTH SYSTEM INC		No
KIDS HOME CARE INC  501 SIXTH AVENUE SOUTH ST PETERSBURG, FL33701 59-3476049	HOME HEALTH CARE	FL	501(C)(3)		ALL CHILDREN'S HEALTH SYSTEM INC		No
WEST COAST NEONATOLOGY INC  501 SIXTH AVENUE SOUTH ST PETERSBURG, FL33701 59-3398308	NEO NATAL CARE	FL	501(C)(3)		ALL CHILDREN'S HEALTH SYSTEM INC		No
I SOT STATE VALENTIE SOTTE	MANAGEMENT SERVICES	FL	501(C)(3)	LINE 11C, III-FI	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	Yes	

#### Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

Form 990, Schedule	R, Part III - Ident	tificatio	n of Related C	<u>)rganization</u>	s Taxable as a	Partnership						
(a) Name, address, and EIN of related organization	Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income (\$)		(h) Dispro allocat	prtionate	(i) Code V-UBI amount on Box 20 of K-1 (\$)	Gen o Mana	j) neral or aging tner?	
JOHNS HOPKINS				312-31-7						1.00	140	1
MEDICINE INTERNATIONAL LLC	1		JOHNS HOPKINS		) 				1	'		
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD21211 52-2144849	MEDICAL SERVICE	MD	IHEALTH	RELATED	4,461,620	23,478,168	Yes		188,668		No	50 000 %
JOHNS HOPKINS				<del>                                     </del>			+	+		+-	$\vdash$	
HEALTHCARE LLC  3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD21211 52-1899357	MEDICAL SERVICE	MD	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	RELATED	65,754,728	64,374,744	Yes				No	85 800 %
JHMI UTILITIES LLC												
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD21211 20-2814243	UTILITY FACILITIES	MD	N/A									
MEDBIQUITOUS CONSORTIUM LLC	<u> </u>	'	JOHNS						<u> </u>			
	INTERNET PUBLISHING	MD	HOPKINS	RELATED	18,304	152,090		No			No	50 000 %
OPHTHALMOLOGY ASSOCIATES LLC	1		JOHNS									
	OPHTHALMOLOGY SERVICES	MD	HOPKINS	RELATED	8,357	2,875,982		No			Νo	99 790 %
HOWARD COUNTY NEONATAL SERVICES	[ '	[ '	<u> </u>						<u> </u>	[ '		
SERIES	NEO NATAL HEALTH	MD	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	RELATED	82,936	61,253		No			Νo	50 000 %
WHITE MARSH SURGERY CENTER					1				1	'		
SERIES	SURGERY	MD	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	RELATED	-214,782	1,154,539		No			Νo	50 000 %
BAYVIEW HOLDING COMPANY LLC			JOHNS									
	REAL ESTATE	MD	HOPKINS HEALTH SYSTEM CORPORATION	RELATED	-2,436,071	98,541,194		No			No	50 000 %
•	'	,	,	1	'		•	, ,		' '	'	<b>'</b>

# Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership												
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections	(f) Share of total Income (\$)	(g) Share of end-of- year assets (\$)	(h) Disproprtionate allocations?  Yes No		(i) Code V-UBI amount on Box 20 of K-1 (\$)	(j) General or Managing Partner?		(k) Percentage ownership
				512-514)			Yes	No		Yes	No	
SUBURBAN WELLNESS CENTER LLC 20500 GOLDENROD LANE GERMANTOWN, MD20874 56-2296930	REAL ESTATE	MD	N/A									
GCM SUBURBAN												
IMAGING LLC  1201 SEVEN LOCKS ROAD SUITE 200 ROCKVILLE, MD20854 52-2326237	OUTPATIENT RADIOLOGY	MD	N/A									
GERMANTO WN WELLNESS												
AND FITNESS LLC  8600 OLD GEORGETOWN RD BETHESDA, MD20814 52-2325919	HEALTHCARE SERVICE	MD	N/A									
CAPITAL HEALTH												
PARTNERS LLC  3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD21211 52-2107221	HEALTHCARE SERVICE	MD	N/A									
JOHNS HOPKINS												
IMAGING LLC  3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD21211 52-1917496	RADIOLOGY SERVICE	MD	N/A									
CHEVY CHASE IMAGING												
1201 SEVEN LOCKS ROAD SUITE 200 ROCKVILLE, MD20854 14-1944126	RADIOLOGY SERVICE	MD	N/A									
ROCKVILLE IMAGING LLC												
1201 SEVEN LOCKS ROAD SUITE 200 ROCKVILLE, MD20854 14-1944128	OUTPATIENT RADIOLOGY	MD	N/A									

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation of Trust										
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Percentage ownership			
HOWARD COUNTY HEALTH SERVICES INC 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD21211 52-1434783	HEALTHCARE MANAGEMENT	MD	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	С		3,951,766	100 000 %			
52-1847705		MD	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	С			100 000 %			
	NURSING SERVICES	MD	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	C	41,773,665	7,193,435	100 000 %			
JOHNS HOPKINS EMPLOYER HEALTH PROGRAMS INC 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD21211 52-1947678	BENEFIT PLANS	MD	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	С	15,943,489	1,645,213	100 000 %			
HCP VENTURE ONE CORPORATION 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD21211 52-1558858	MEDICAL SERVICES	MD	N/A	С						
TCAS INC 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD21211 52-1979344	NURSING SERVICES	MD	N/A	С						
	MEDICARE CONTRACTING	MD	N/A	С						
8600 OLD GEORGETOWN ROAD BETHESDA, MD20814	MEDICAL OFFICE LEASING AND RELEASING	MD	N/A	С						
8600 OLD GEORGETOWN ROAD	MULTI SPECIALTY MEDICAL PRACTICE	MD	N/A	С						
501 SIXTH AVENUE SOUTH ST PETERSBURG, FL33701	MEDICAL OFFICE BUILDING MANAGEMENT	FL	N/A	С						

#### Form 990, Schedule R, Part V - Transactions With Related Organizations

Form 990, Schedule R, Part V - Transactions With Related Organizations										
	(a) Name of other organization	<b>(b)</b> Transaction type(a-r)	(c) A mount Involved (\$)	(d) Method of determining amount involved						
(1)	HOWARD COUNTY GENERAL HOSPITAL INC	К	5,985,804	FMV						
(2)	HOWARD COUNTY GENERAL HOSPITAL INC	К	1,063,892	FMV						
(3)	HOWARD COUNTY GENERAL HOSPITAL INC	В	470,663	FMV						
(4)	HOWARD COUNTY GENERAL HOSPITAL INC	Р	4,122,346	FMV						
(5)	HOWARD COUNTY GENERAL HOSPITAL INC	Р	184,230	FMV						
(6)	HOWARD COUNTY GENERAL HOSPITAL INC	Р	58,421	FMV						
(7)	JOHNS HOPKINS BAYVIEW MEDICAL CENTER INC	К	8,396,000	FMV						
(8)	JOHNS HOPKINS BAYVIEW MEDICAL CENTER INC	L	16,102,000	FMV						
(9)	JOHNS HOPKINS BAYVIEW MEDICAL CENTER INC	Р	281,000	FMV						
(10)	JOHNS HOPKINS COMMUNITY PHYSICIANS INC	С	1,202,000	FMV						
(11)	JOHNS HOPKINS COMMUNITY PHYSICIANS INC	К	2,671,643	FMV						
(12)	JOHNS HOPKINS COMMUNITY PHYSICIANS INC	В	13,142,111	FMV						
(13)	JOHNS HOPKINS COMMUNITY PHYSICIANS INC	N	20,023,598	FMV						
(14)	THE JOHNS HOPKINS HOSPITAL	К	83,124,000	FMV						
(15)	THE JOHNS HOPKINS HOSPITAL	В	36,200,000	FMV						
(16)	THE JOHNS HOPKINS HOSPITAL	Р	331,000	FMV						
(17)	THE JOHNS HOPKINS HOSPITAL	E	54,370,000	FMV						
(18)	JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION	К	1,095,205	FMV						
(19)	JOHNS HOPKINS EMPLOYER HEALTH PROGRAMS INC	К	735,828	FMV						
(20)	JOHNS HOPKINS EMPLOYER HEALTH PROGRAMS INC	L	2,399,954	FMV						
(21)	JOHNS HOPKINS EMPLOYER HEALTH PROGRAMS INC	Р	12,265	FMV						
(22)	JOHNS HOPKINS MEDICINE INTERNATIONAL LLC	К	2,041,999	FMV						
(23)	JOHNS HOPKINS MEDICINE INTERNATIONAL LLC	Р	3,212,100	FMV						
(24)	JOHNS HOPKINS HEALTHCARE LLC	к	5,832,478	FMV						
(25)	JOHNS HOPKINS HEALTHCARE LLC	P	11,828,680	FMV						
(26)	JOHNS HOPKINS HEALTHCARE LLC	Р	281,477	FMV						
(27)	OPHTHALMOLOGY ASSOCIATES LLC	К	60,854	FMV						
(28)	OPHTHALMOLOGY ASSOCIATES LLC	P	282,000	FMV						
(29)	LUCY WEBB HAYES NATIONAL TRAINING SCHOOL FOR DECONESSES AND MISSIONARIES	Р	182,414	FMV						
(30)	ALL CHILDREN'S HOSPITAL INC	К	227,669	FMV						

# Form 990, Schedule R, Part V - Transactions With Related Organizations

	(a) Name of other organization	<b>(b)</b> Transaction type(a-r)	(c) A mount I nvolved (\$)	(d) Method of determining amount involved
(31)	JOHNS HOPKINS COMMUNITY PHYSICIANS INC	Р	12,265	FMV
(32)	JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION	Р	12,265	FMV
(33)	JOHNS HOPKINS MEDICINE INTERNATIONAL LLC	Р	8,017	FMV

# **TY 2010 Category 3 filer statement**

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Amount Of Indebtedness	Type Of Indebtedness	Name	Address	Identifying Number	Number Of Shares
	N/A	NA			

#### **TY 2010 Itemized Other Current Liabilities Schedule**

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Corporation Name	Corporation EIN	Description	Beginning Amount	Ending Amount
FEDERAL STREET MULTI- STRATEGY OFFSHORE F		EARLY CAPITAL CONTRIBUTIONS	343,200	1,378,716
		UNREALIZED DEPRECIATION ON SWAP CONTRACTS	820,383	669,917
		ADMINISTRATION FEE PAYABLE		21,179
		ACCRUED EXPENSES		41,009

# TY 2010 Itemized Other Current Assets Schedule

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Corporation Name	Corporation EIN	Other Current Assets Description	Beginning Amount	Ending Amount
FEDERAL STREET MULTI- STRATEGY OFFSHORE F		PREPAID EXPENSES	6,169	6,165
		ACCOUNTS RECEIVABLE	1,488,379	13,744,071
		UNREALIZED APPRECIATION ON SWAP CONTRACTS	160,872	0
		EARLY CONTRIBUTIONS TO INVESTMENT FUNDS	2,000,000	1,000,000

## **TY 2010 Other Deductions Schedule**

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Description	Foreign Amount (should only be used when attached to 5471 Schedule C Line 16)	Amount
MANAGEMENT FEES		1,712,737
ADMINISTRATION FEES		91,622
PROFESSIONAL FEES		41,397
OTHER EXPENSES		6,169

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## **TY 2010 Itemized Other Investments Schedule**

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Corporation Name	Corporation EIN	Other Investments Description	Beginning Amount	Ending Amount
FEDERAL STREET MULTI-STRATEGY OFFSHORE F		INVESTMENTS IN INVESTMENT FUNDS	174,039,597	139,891,490

## **TY 2010 Other Income Statement**

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Description	Foreign Amount	Amount
NET REALIZED GAIN ON INVESTMENT		5,583,934
NET REALIZED GAIN ON SWAP CONTRACTS		2,191,190
NET UNREALIZED APPREC ON INVESTMENT		3,467,864
NET UNREALIZED DEPRECIATION ON SWAP		-10,406

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# TY 2010 Paid-In or Capital Surplus Reconciliation Statement

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Description	Beginning Amount	Ending Amount
TOTAL CAPITAL CONTRIBUTIONS	192,257,904	140,364,893
LESS COMMON STOCK - 256,950 6964 SHARES AT 01 PAR VALUE	1,590	1,041
ENDING PAID IN CAPTIAL	192,256,314	140,363,852

#### **Additional Data**

Software ID: Software Version:

**EIN:** 52-1465301

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Form 990, Schedule A, Part I, Line 11h - Provide the following information about the organizations the organization supports.

(i) Name of Supported Organization	(ii) EIN	(iii)  Type of organization (described on lines 1- 9 above or IRC section)	(iv) Is the organization in (i) listed in your governing document?		(v) Did you notify the organization in (i) of your support?		(vi) Is the organization in (i) organized in the US?		(vii) A mount of support?
			Yes	No	Yes	No	Yes	No	
(A) THE JOHNS HOPKINS HOSPITAL	520591656	3	Yes		Yes		Yes		31200000
(B) JOHNS HOPKINS MEDICAL SERVICES CORPORATION	521232569	3	Yes		Yes		Yes		0
(C) JOHNS HOPKINS BAYVIEW MEDICAL CENTER	521341890	3	Yes		Yes		Yes		0
(D) JOHNS HOPKINS COMMUNITY PHYSICIANS INC	521467441	3	Yes		Yes		Yes		13142111

Software ID: Software Version:

**EIN:** 52-1465301

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours	Posi t	(( tion ( hat a	che		II		<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
C MICHAEL ARMSTRONG CHAIRMAN	1 00	Х						0	0	0
AB KRONGARD ESQUIRE VICE CHAIR	1 00	Х						0	0	0
JANIE ELIZABETH BAILEY TRUSTEE	1 00	Х						0	0	0
LENOX D BAKER JR MD TRUSTEE	1 00	Х						0	0	0
GEORGE L BUNTING JR TRUSTEE	1 00	X						0	0	0
EDWARD L CAHILL TRUSTEE	1 00	X						0	0	0
FRANCIS S CHUIDIAN MD TRUSTEE	1 00	Х						0	0	0
FRANCIS X KNOTT TRUSTEE	1 00	Х						0	0	0
EDWARD D MILLER MD VICE CHAIR	40 00	Х		х				2,265,490	0	12,199
RONALD R PETERSON PRESIDENT	40 00	Х		х				1,620,305	0	246,617
THEO C RODGERS TRUSTEE	1 00	Х						0	0	0
MELANIE R SABELHAUS TRUSTEE	1 00	Х						0	0	0
RICHARD O DAVIS PHD VP/INNOVATION & PT SAFETY	40 00			х				535,503	0	37,974
KENNETH GRANT VP SUPPLY CHAIN	40 00			Х				422,306	0	35,208
DALAL J HALDEMAN PHD VP MARKETING & COMMUNICATI	40 00			х				339,955	0	73,753
HARRY KOFFENBERGER VICE PRESIDENT CORP SECURI	40 00			х				284,565	0	17,461
SALLY W MACCONNELL VP/FACILITIES	40 00			х				509,272	0	24,941
PAMELA D PAULK VP/HUMAN RESOURCES	40 00			х				550,911	0	22,394
JOANNE E POLLAK VP & GENERAL COUNSEL	40 00			х				814,195	0	40,318
STEPHANIE L REEL VP/MANAGEMENT SYSTEM	1 00			х				0	0	0
JUDY A REITZ VP/OPERATIONS INTEGR	40 00			х				868,298	0	33,080
G DANIEL SHEALER JR VP/CORP COMPL & SEC	40 00			х				446,857	0	35,525
RONALD J WERTHMAN VP/FINANCE & TREAS	40 00			х				859,311	0	35,060
SAMUEL H CLARK JR ASSISTANT SECRETARY	40 00			х				289,447	0	108,573
STUART ERDMAN ASSISTANT TREASURER	40 00			х				401,015	0	125,048

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Independent Contractors										
<b>(A)</b> Name and Title	(B) Average hours		(C) Position (check all that apply)					<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
ROBERT NEALL EXECUTIVE	40 00				х			367,937	0	35,401
PATRICIA MC BROWN EXECUTIVE	40 00				х			554,763	0	23,871
MARY COOKE EXECUTIVE	40 00				х			360,152	0	12,124
DANIEL SMITH EXECUTIVE	40 00				х			1,087,982	0	33,143
MICHAEL LARSON CONTROLLER	40 00				х			425,399	0	36,671
JEFFREY JOY EXECUTIVE	40 00				х			310,357	0	62,575
STEVEN KRAVET EXECUTIVE	40 00				х			352,480	0	86,285
LINDA GILLIGAN EXECUTIVE	40 00				х			265,610	0	64,645
REBECCA ZUCCARELLI SR DIR SERVICE EXCELLENC	40 00				х			254,909	0	44,111
MARY MYERS EXECUTIVE	40 00				х			273,108	0	29,960
HOWARD REEL SR DIR FACILITIES	40 00				х			265,274	0	39,345
ANNETTE FRIES SR COUNSEL REG & CORP	40 00				х			247,672	0	27,280
MICHAEL IATI SR DIR ARCHITECTURE/PLNG	40 00				х			244,683	0	29,873
HAMED IBRAHIM MANAGING DIRECTOR	40 00					Х		391,968	0	10,258
MOHAN CHELLAPPA EXECUTIVE	40 00					х		604,153	0	36,804
MARK ESPOSITO EMH PHYSICIAN	40 00					Х		298,381	0	31,182
HARRIS BENNY EXECUTIVE	40 00					х		365,271	0	33,415
LINDA DUNBAR EXECUTIVE	40 00					х		321,989	0	12,712