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#### DLN: 93493131024722

Department of the Treasury

## Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public

The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service Inspection calendar year, or tax year beginning 07-01-2010 A For the 2010 and ending 06-30-2011 D Employer identification number B Check if applicable THE PARK SCHOOL OF BALTIMORE 52-0591625 Address change Doing Business As Name change E Telephone number Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite (410) 339-7070 PO BOX 8200 Terminated G Gross receipts \$ 40,150,405 Amended return City or town, state or country, and ZIP + 4 BROOKLANDVILLE, MD 21022 Application pending Name and address of principal officer **H(a)** Is this a group return for affiliates? 

✓ Yes 
✓ No JOAN WEBBER PO BOX 8200 **H(b)** Are all affiliates included? BROOKLANDVILLE, MD 21022 If "No," attach a list (see instructions) Group exemption number 🕨 Website: ► WWW PARKSCHOOL NET K Form of organization 
✓ Corporation 
✓ Trust 
✓ Association 
✓ Other ► L Year of formation 1940 **M** State of legal domicile Part I Summary Briefly describe the organization's mission or most significant activities TO PROVIDE EDUCATION TO STUDENTS FROM PRE-KINDERGARTEN THROUGH TWELFTH GRADE Activities & Governance 2 Check this box 📂 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . 32 4 32 4 Number of independent voting members of the governing body (Part VI, line 1b) . Total number of individuals employed in calendar year 2010 (Part V, line 2a) 5 496 1,000 Total number of volunteers (estimate if necessary) . 6 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 2,166 **b** Net unrelated business taxable income from Form 990-T, line 34 **7b** 1,141 **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) . . 2,599,059 1,565,232 Program service revenue (Part VIII, line 2g) . . 21,713,739 21,849,700 3,127,749 2,252,592 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . -3,065 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 143,535 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 27,437,482 25,811,059 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 4,256,941 4,379,180 14 Benefits paid to or for members (Part IX, column (A), line 4) . . 0 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-15 13,748,839 13,703,173 Expenses 0 16a Professional fundraising fees (Part IX, column (A), line 11e) . 0 Total fundraising expenses (Part IX, column (D), line 25) • 340,090 b Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) . 6,531,660 **17** 6,843,535 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 24,849,315 24,614,013 19 Revenue less expenses Subtract line 18 from line 12 2,588,167 1,197,046 Net Assets or Fund Balances **Beginning of Current End of Year** Year 62,488,303 61,854,579 20 Total assets (Part X, line 16) . 21 19,065,845 Total liabilities (Part X, line 26) . 22,351,995 22 Net assets or fund balances Subtract line 21 from line 20 39,502,584 43,422,458 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. 2012-05-10

Signature of officer Sign Here JOAN WEBBER DIRECTOR OF FINANCE AND OPERATIONS Type or print name and title Check if self Preparer's signature LORI S BURGHAUSER preparer's name LORI S BURGHAUSER employed F Paid Firm's name FSC&H TAX & ADVISORY SERVICES LLC Firm's EIN Preparer Firm's address 🕨 910 RIDGEBROOK ROAD Phone no (410) 403-**Use Only** SPARKS, MD 21152 **▼**Yes May the IRS discuss this return with the preparer shown above? (see instructions) . Νo

1 01111	990 (2010)				Pag
Par			rice Accomplishments ponse to any question in this P	art III	দ
1	Briefly describe t	he organization's missio	n		
STUI COR RATI	DENTS FROM PRE E VALUES TODAY ONALLY, AND TO	-KINDERGARTEN THRO , AS AT ITS FOUNDING	OUGH TWELFTH GRADE AS O G, ARE A BELIEF IN CHILDREI D BY HIGHLY QUALIFIED, CA	DENT CO-EDUCATIONAL DAY NE OF THE EARLY PROGRESSIV N'S CAPACITY TO ENJOY LEAR RING TEACHERS A COMMITM	/E SCHOOLS, PARK'S NING, TO ACT
2	the prior Form 99	0 or 990-EZ?		ne year which were not listed on	┌ Yes ┌ No
_	•	these new services on S			
3	services?		make significant changes in ho		┌ Yes ┌ No
4	Section 501(c)(3	) and 501(c)(4) organiza		s three largest program services b rusts are required to report the ar ogram service reported	
 4a	(Code	) (Expenses \$	18,600,066 including grants of	of \$ 4,379,180 ) (Revenue \$	20,463,371 )
	INSTRUCTION & OTH THROUGH 12			E SCHOOL, PROVIDING BASIC EDUCATION	· · · · · · · · · · · · · · · · · · ·
4b	(Code	) (Expenses \$	1,352,665 including grants o	of \$ ) (Revenue \$	873,653 )
	AUXILIARY PROGRAM CONVENIENCE OF T		PENSES ASSOCIATED WITH PROVIDIN	G SUMMER CAMP, CAFETERIA AND SPEC	IAL PROGRAMS FOR THE
4c	(Code	) (Expenses \$	ıncluding grants ol	f \$ ) (Revenue \$	)
4d	Other program s	ervices (Describe in Sc	hedule O )		
	(Expenses \$	inc	luding grants of \$	) (Revenue \$	)
4e	Total program se	ervice expenses►\$	19,952,731		

Part IV	<b>Checklist of</b>	Required	Schedules
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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? ਓ	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		Νo
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7	Yes	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		Νο
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? <i>If "Yes," complete Schedule D, Part VI.</i>	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		Νο
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		Νο
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> "Yes," complete Schedule F, Parts I and IV	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Parts II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV.	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		N o
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		Νo
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		Νo
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🕏	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35	Yes	
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	20	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
	1a 39			
Ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
_	gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax</i> Statements filed for the calendar year ending with or within the year covered by this			
	return			
Ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the			
	year?	3a	Yes	
- Б 4а	If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i> At any time during the calendar year, did the organization have an interest in, or a signature or other authority	3b	Yes	
44	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Νο
b	If "Yes," enter the name of the foreign country ▶			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
_				
5a _	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N o
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	<b>-</b> -		NI -
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			NI -
d	file Form 8282?	7с		No
u	11 res, indicate the number of forms 5252 med during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	7-		N -
f	contract?	7e 7f		No No
	If the organization, during the year, pay premians, unectly of maneetry, on a personal benefit contract.	<b></b>		
	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	Yes	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	4.5		
	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
	13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
ь	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O	contains a response to an	guestion in this Part VI	_	_	_	_	_	_	_	_	_	. I
Check ii Schedale o	contains a response to an	question in time i art vi	•	•	•	•		•	•		•	-,

Se	ection A. Governing Body and Management			,
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax			
	year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Does the organization have members or stockholders?	6		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	evenue Code.)			ı
			Yes	No
	Does the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13		Νο
14	Does the organization have a written document retention and destruction policy?	14		Νο
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions )			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
	ection C. Disclosure			
17				
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply

Own website Another's website V Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization FIGURE JOAN WEBBER PO BOX 8200

BROOKLANDVILLE, MD 21022 (410) 339-4161

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII . . . . . . . . . . . . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organ		elated o	rgan	ızatı	on c	omper	sate	d any current office	er, director, or trust	ee
(A) Name and Title	(B) A verage hours	Posi		C <b>)</b> (che	cka			( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See Additional Data Table										
-										
			<u> </u>							

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) Average hours	(C) (D) (E)  Position (check all that apply) compensation compensation from the from related							Reportable compensation		( <b>F</b> ) Estima amount o	ited fother				
		per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Former Highest compensated employee		Former Highest compensated employee		Former Highest compensated employee		organization (W-2/1099-MISC) (W-2/1099 MISC)		5	compens from t organizati relati organiza	:he on and ed
See A	ddıtıonal Data Table																
											_						
								-			+						
								<u> </u>			_						
								-									
1b	Sub-Total							<u> </u>									
c	Total from continuation sheets						<b>)</b>										
d	Total (add lines 1b and 1c) .			•	•	•	•	•	1,053,070		0		79,581				
2	Total number of individuals (incl \$100,000 in reportable compen					ted	above	) who	received more tha	n							
												Yes	No				
3	Did the organization list any <b>fori</b> on line 1a? <i>If</i> " <i>Yes," complete Sch</i>					eye •	mploy •	ee, o	or highest compensa	ated employee	3		N o				
4	For any individual listed on line :																
	organization and related organization	ations greater tl	han \$15	0,00	07 1	f "Y	es,"co	mple	te Schedule J for suc	h							
_				•	•	•		•			4	Yes					
5	Did any person listed on line 1a services rendered to the organiz										5		No				

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	<b>(B)</b> Description of services	<b>(C)</b> Compensation
CHARTWELLS PO BOX 91337 CHICAGO, IL 60693	CAFETERIA	389,072
CHRISTAR INC 2335 WILLOW VALE DRIVE FALLSTON, MD 21047	CLEANING	285,230
The Language of the day and the sales of the		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►2

Form 99		· _ ·					Pa	ge <b>9</b>
Part \	<b>/</b>	Statement of Reven	ue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	
s, grants amounts	Ь	Federated campaigns  Membership dues  Fundraising events		14,550				514
Contributions, gifts, grants and other similar amounts	e	Related organizations Government grants (contributions)  All other contributions, gifts, grants similar amounts not included above	<b>1e</b> and <b>1f</b>	1,550,682				
Contr and o	g h	Noncash contributions included in late.  Total. Add lines 1a-1f		111,096	1,565,232			
Program Service Revenue	2a	TUITION & FEES		Business Code 611600	20,463,371	20,463,371		
а Щ	b			611600	486,731	486,731		
Z M.C	_	·		722210	372,650			372,65
33	d e			611600	214,752			167.50
ig I		All other program service re	venue	485000	167,566	144,630		167,56
<u>စို</u>					144,630			
<u> </u>		Total. Add lines 2a-2f			21,849,700			
	3 4 5	Investment income (including and other similar amounts)  Income from investment of tax-ex  Royalties	empt bond proceeds		492,230		2,166	490,06
			(ı) Real	(II) Personal				
	6a	Gross Rents	149,084					
	b	Less rental	51,137					
		expenses Rental income	97,947					
		or (loss)			07.047			07.0
	d	Net rental income or (loss)			97,947			97,94
	7a	Gross amount from sales of assets other than inventory	(1) Securities 15,867,012	(II) O ther				
	_	Less cost or other basis and sales expenses Gain or (loss)	14,106,650 1,760,362					
		Net gain or (loss)			1,760,362			1,760,36
Other Revenue		Gross income from fundraisi (not including \$14,550 of contributions reported on	ng events					
Ç		See Part IV, line 18						
<u>=</u>			а	48,868				
<b>ნ</b>		Less direct expenses .	_	7,957	40,911			40,91
		Net income or (loss) from fu			40,911			40,91
			ctivities See Part IV, line 19 . a					
		Net income or (loss) from ga	b					
		Gross sales of inventory, les					<u> </u>	
	100	Gross sales of inventory, les returns and allowances	) <b>3</b>					
			а	150,739				
	b	Less cost of goods sold .	. <b>b</b>	173,602				
	С	Net income or (loss) from sa	les of inventory 🟲		-22,863			-22,86
		Miscellaneous Revenue		Business Code				
	11a	MISCELLANEOUS		611600	27,540	27,540	<u> </u>	<u> </u>
	Ь		_					
	c	:	<del></del>					
	d	All other revenue	<del></del>					
		Total. Add lines 11a-11d						
			<b>•</b>		27,540			
	12	Total revenue. See Instructi	ons .				_	2 2
					25,811,059	21,337,024	2,166	2,906,63
							rm <b>990</b> (20	110)

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

Α	Section 501(c)(3) and 501(c)(4) organizations mus Il other organizations must complete column (A) but are not required to c	<del>-</del>		(D).	
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21				·
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	4,379,180	4,379,180		
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	625,511	491,651	126,979	6,881
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	11,024,340	8,603,366	2,290,046	130,928
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	620,669	452,282	160,513	7,874
9	Other employee benefits	615,816	447,500	162,918	5,398
10	Payroll taxes	816,837	652,439	154,380	10,018
а	Fees for services (non-employees) Management				
b	Legal	11,210		11,210	
c	Accounting	48,906		48,906	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees	111,031		111,031	
g	Other	12,096		12,096	
12	Advertising and promotion	119,635		119,635	
13	Office expenses	195,073	80,212	93,367	21,494
14	Information technology	118,186		118,186	_
15	Royalties				
16	Occupancy	1,202,679	1,202,679		
17	Travel				
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	566,781		566,781	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	1,277,974	1,277,974		
23	Insurance	117,576		117,576	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	CAFETERIA AND BUS OPERA	699,452	699,452		
ь	EDUCATION EXPENSES/EXTE	370,267	370,267		
c	SUMMER CAMP	357,889	357,889		
d	FACA CONTRACTS & SUPPOR	297,260	297,260		
e	EVENTS & ACTIVITIES	158,277		1,880	156,397
f	All other expenses	867,368	640,580	225,688	1,100
25	Total functional expenses. Add lines 1 through 24f	24,614,013	19,952,731	4,321,192	340,090
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				· ·

Part X Balance Sheet (A) (B) Beginning of year End of year 1 3,750,890 8.593.030 2 Savings and temporary cash investments . . . . . . . 2,939,423 3,770,435 3 693,210 4 459,825 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 100,000 5 100.000 Schedule L . . . 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) **A**ssets 7 8 73,583 61,196 99,050 283,540 Prepaid expenses and deferred charges . . . . 10a Land, buildings, and equipment cost or other basis Complete 38.390.374 10a Part VI of Schedule D 10b 12,499,513 ь Less accumulated depreciation . . . . . 26,463,542 10c 25.890.861 11 7.004.850 11 7.373.684 19,899,019 16,672,205 12 Investments—other securities See Part IV, line 11 . . . . . . 12 13 13 Investments—program-related See Part IV, line 11 . . 14 14 15 114,539 15 16 61,854,579 16 62,488,303 Total assets. Add lines 1 through 15 (must equal line 34) . . . 414,433 17 1,776,525 17 Accounts payable and accrued expenses . 18 18 19 3,887,583 19 3.946.426 20 14,930,000 20 13,195,199 Liabilities 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 23 Secured mortgages and notes payable to unrelated third parties . . 1,250,000 24 24 Unsecured notes and loans payable to unrelated third parties . . . . 25 1,869,979 25 147,695 Other liabilities Complete Part X of Schedule D . . . . . 26 22,351,995 26 19,065,845 **Total liabilities.** Add lines 17 through 25 . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 Unrestricted net assets . . . . 19.840.515 18,582,613 Temporarily restricted net assets . . . . . 10,734,137 28 8,275,217 28 Fund 11,386,852 14,105,708 29 Permanently restricted net assets . . . . . 29 Organizations that do not follow SFAS 117, check here 🕨 🥅 and complete lines 30 through 34. 5 30 30 Capital stock or trust principal, or current funds . . . . . Assets 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 31 32 32 Retained earnings, endowment, accumulated income, or other funds ž 39,502,584 33 43,422,458 33 Total net assets or fund balances . . . . . 34 Total liabilities and net assets/fund balances . . . . . 61.854.579 62,488,303

Pa	Check if Schedule O contains a response to any question in this Part XI			. [~	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		25.8	311,05
2	Total expenses (must equal Part IX, column (A), line 25)	2			514,01
3	Revenue less expenses Subtract line 2 from line 1	3			197,04
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		39,5	502,58
5	Other changes in net assets or fund balances (explain in Schedule O)	5		2,7	722,82
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		43,4	122,45
Pai	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII		•	৮	•
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?	[	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were in a separate basis, consolidated basis, or both  Separate basis  Consolidated basis  Both consolidated and separated basis	ssued			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a		No
Ь	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b	_	

#### 93493131024722

OMB No 1545-0047

2040

ZU I U

### **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization THE PARK SCHOOL OF BALTIMORE

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

ns. Inspection
Employer identification number

52-0591625

Pa	rt I	Reas	on for Pu	blic Charity Stat	t <b>us</b> (All org	janizations	must comp	lete this j	part.) See ir	structions	
he o	organiz	zatıon ıs	not a privat	e foundation becaus	eıtıs (Forlı	ınes 1 throu	gh 11, check	only one b	ox)		
1	Г	A churc	h, conventi	on of churches, or as	sociation of	churches de	escribed in <b>se</b>	ection 170(	b)(1)(A)(i).		
2	굣	A school described in <b>section 170(b)(1)(A)(ii).</b> (Attach Schedule E )									
3	$\sqcap$	A hospı	tal or a coo	perative hospital ser	vice organiz	atıon descrı	bed in <b>sectio</b>	n 170(b)(1	)(A)(iii).		
4	Γ			n organization operat ty, and state	ed in conjund	ction with a	hospital desc	rıbed ın <b>se</b>	ction 170(b)(	<b>1)(A)(iii).</b> E	nter the
5	Γ	=	•	erated for the benefit	_	or universit	y owned or o	perated by	a government	al unit desc	rıbed ın
	_			A)(iv). (Complete Pa	-						
6		A feder	al, state, or	local government or	government	al unit desc	ribed in <b>secti</b>	on 170(b)(	1)(A)(v).		
7	Γ	describ	ed ın	at normally receives  A)(vi) (Complete Pa		I part of its	support from	a governm	ental unit or fr	om the gene	eral public
8	Г			described in <b>section</b>	-	A)(vi) (Com	nplete Part II	)			
9	<u></u>		•	at normally receives			•	•	ıbutıons, mem	bership fees	s, and gross
	ŕ	_		ities related to its ex							-
		ıts supp	ort from gro	oss investment incor	me and unrel	ated busine:	ss taxable ind	come (less	section 511	tax) from bu	sınesses
		acquire	d by the org	janization after June	30,1975 S	ee <b>section 5</b>	<b>09(a)(2).</b> (C	omplete Pa	rt III )		
10	Г	Anorga	ınızatıon org	janized and operated	exclusively	to test for p	ublic safety	Seesection	n 509(a)(4).		
11	Γ	one or r	nore publicl	ganized and operated y supported organiza bes the type of supp <b>b</b> Type II	atıons descri ortıng organı	bed in secti zation and c	on 509(a)(1)	or section s 11e throu	509(a)(2) So ugh 11h	ee <b>section 5</b>	•
e f g	l	other the section of the or check the Since A	ian foundati 509(a)(2) rganization his box	ox, I certify that the on managers and othe received a written de 2006, has the organi	etermination	or more pub	licly supporte	ed organıza Гуре I, Тур	tions describe	ed in section	1 509(a)(1) or
		(i) a pe	rson who dı	rectly or indirectly c	ontrols, eithe	er alone or to	ogether with p	persons de	scribed in (ii)		Yes No
		and (III)	below, the	governing body of th	e the suppor	ted organıza	ition?			11g	(i)
			•	er of a person describ						11g(	(ii)
		(iii) a 3	5% control	led entity of a persor	n described i	n (ı) or (ıı) a	bove?			11g(	iii)
h		Provide	the followir	ng information about	the supporte	d organizati	on(s)				
(i) Name suppor organiza		ne of (ii) (described on col (i) listed in orted EIN lines 1-9 above your governing		on in ed in rning	(v) Did you notify the organization in col (i) of your support?		(vi) Is th organizat col (i) org	e :ion in anized	(vii) A mount of support		
				instructions))	Yes	No	Yes	No	Yes	No	
Гotа	1										

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	dider rate III. If the	organización i	ans to quanty t	maci the tests	iisted below, pie	case complet	c raic III.
S	ection A. Public Support		_				
Cale	endar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	(c) 2008	( <b>d)</b> 2009	<b>(e)</b> 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	ınclude any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
_	behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public Support. Subtract line 5 from						
Ü	line 4						
S	ection B. Total Support	1				I	
	endar year (or fiscal year beginning						
Cur	in) ►	(a) 2006	<b>(b)</b> 2007	<b>(c)</b> 2008	( <b>d)</b> 2009	(e) 2010	(f) Total
7	A mounts from line 4						
8	Gross income from interest,						
0	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
-	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV )						
11	Total support (Add lines 7						
	through 10)						
12	Gross receipts from related activities	es, etc (See inst	ructions )			12	
13	First Five Years If the Form 990 is f	or the organization	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	nızatıon,
	check this box and <b>stop here</b>	_	r		•	. , . , -	<b>▶</b> ┌॔
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2010	(lıne 6 column (	f) divided by line	11 column (f))		14	
15	Public Support Percentage for 2009	Schedule A Par	rt II line 14			15	
							<del> </del>
16a	<b>33 1/3% support test—2010.</b> If the				line 14 is 33 1/3%	or more, chec	
	and <b>stop here.</b> The organization qua	•				2.2.4.204	<b>▶</b> [
b	33 1/3% support test—2009. If the				oa, and line 15 is :	1/3% or mor کد	. <del>-</del>
17-	box and <b>stop here.</b> The organization				12 16 1C	handler - 4.4	▶
r/a	10%-facts-and-circumstances test-						ın.
	is 10% or more, and if the organization made			•			
	in Part IV how the organization mee	is the facts and	circumstances"	test ine organiz	acion quanifies as	a publicly supp	orted F
<b>L</b>	organization 10%-facts-and-circumstances test-	_2000 Ifthe era	anization did not	chack a hay an lu	no 13 165 166 5	or 17a and line	F1
ט	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat			•		<u>-</u>	clv
	supported organization	aon meets the 16	aces and circuitis	tances test life	. organization qual	iiiies as a publi	LIY ▶
18	Private Foundation If the organizati	on did not check	a box on line 13	. 16a. 16b. 17a o	r 17b. check this	box and see	- 1
	instructions	a.a not eneck		, , 0 0 , 7 0 0	. 2. 2, 511558 61115		<b>▶</b> □

Schedule A (Form 990 or 990-EZ) 2010 Page 3 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total ın) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified **b** A mounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning **(e)** 2010 (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (f) Total ın) 9 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b c Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage

15	Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f))	15	
16 Public support percentage from 2009 Schedule A, Part III, line 15		16	
Section D. Computation of Investment Income Percentage			
17	Investment income percentage for <b>2010</b> (line 10c column (f) divided by line 13 column (f))	17	
18	Investment income percentage from 2009 Schedule A , Part III, line 17	18	

19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Fo	orm 990 or 990-EZ) 2010	Pag
Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. additional information. (See instructions).	•

Facts And	Circumstances	Test

Schedule A (Form 990 or 990-EZ) 2010

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DLN: 93493131024722

OMB No 1545-0047

Department of the Treasury Internal Rev

**SCHEDULE D** (Form 990)

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public

mai Revenue Service F Attach to F	orm 990. F See separate instructions.		Thispection
lame of the organization HE PARK SCHOOL OF BALTIMORE		Emple	oyer identification number
			591625
Part I Organizations Maintaining Donor A		Funds o	or Accounts. Complete if the
organization answered "Yes" to Form 99	(a) Donor advised funds	- (	<b>b)</b> Funds and other accounts
Total number at end of year	(a) Bollot davised fallas	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	by runus and other decounts
Aggregate contributions to (during year)			
Aggregate grants from (during year)			
Aggregate value at end of year			
Did the organization inform all donors and donor adv	Leave in writing that the access hold in d	000000000	and a
funds are the organization's property, subject to the		onor auvis	Yes No
Did the organization inform all grantees, donors, and		ds mav be	
used only for charitable purposes and not for the ber		•	purpose
conferring impermissible private benefit	5.1		Yes No
art II Conservation Easements. Complete		to Form	990, Part IV, line 7.
Purpose(s) of conservation easements held by the o	_		
Preservation of land for public use (e.g., recreat  Protection of natural habitat			cally importantly land area historic structure
	j Preservation of	a certified	mstoric structure
Preservation of open space		_	
Complete lines 2a-2d if the organization held a qual easement on the last day of the tax year	lified conservation contribution in the foi	rm of a co	nservation
easement on the last day of the tax year			Held at the End of the Year
Total number of conservation easements		2a	10
Total acreage restricted by conservation easements	5	2b	30 00
Number of conservation easements on a certified his		2c	
Number of conservation easements included in (c) a	` ,	2d	
Number of conservation easements modified, transfe	erred, released, extinguished, or termina	ited by the	e organization during
the taxable year 🛌			
Number of states where property subject to conserv	ation easement is located 🛌 1		
Does the organization have a written policy regardin enforcement of the conservation easements it holds		indling of	violations, and <b>Ves V No</b>
Staff and volunteer hours devoted to monitoring, ins	pecting and enforcing conservation ease	ements du	ring the year ►
A mount of expenses incurred in monitoring, inspecti	ing, and enforcing conservation easemer	nts during	the year ► \$
Does each conservation easement reported on line 2	2(d) above satisfy the requirements of s	ection	
170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)?			┌ Yes
In Part XIV, describe how the organization reports c		•	•
balance sheet, and include, if applicable, the text of the organization's accounting for conservation ease		ıal statem	ents that describes
rt IIII Organizations Maintaining Collection		or Oth	er Similar Assets.
Complete if the organization answered		,	
If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fi	for public exhibition, education or resea	arch in fur	
If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these item	public exhibition, education, or research		· · · · · · · · · · · · · · · · · · ·
(i) Revenues included in Form 990, Part VIII, line 1	Į.		<b>►</b> \$
(ii) Assets included in Form 990, Part X			<b>▶</b> \$
If the organization received or held works of art, hist following amounts required to be reported under SFA		for financ	• •
Revenues included in Form 990, Part VIII, line 1			<b>▶</b> \$
Assets included in Form 990, Part X			<b>►</b> \$

ar	<b>Til</b> Organizations Maintaining Co	llections of Art	, His	toric	<u>al Trea</u>	asures, or	Othe	er Simila	r Asse	ets (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	of th	e follo	wing tha	t are a sıgnıfı	cant	use of its co	ollectio	n	
а	Public exhibition		d		Loan or	exchange pro	gram	s			
b	Scholarly research		e	$\Gamma$	O ther						
c	Preservation for future generations										
ŀ	Provide a description of the organization's co Part XIV	ollections and expla	ın how	v they	further t	he organızatı	on's e	xempt purp	ose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t							mılar	Г	Yes	┌ No
٦a ا	t IV Escrow and Custodial Arrang						ed "	Yes" to Fo	rm 99	Ο,	
	Part IV, line 9, or reported an an										
.a	Is the organization an agent, trustee, custod included on Form 990, Part X?	lan or other interme	diary	for co	ntrıbutıo	ns or other a	ssets	not	Г	Yes	∏ No
b	If "Yes," explain the arrangement in Part XI\	/ and complete the	follow	ıng tak	ole						
							-		A mo	unt	
с	Beginning balance						1c				
d	Additions during the year						1d				
e	Distributions during the year						1e				
f	Ending balance						1f				
а	Did the organization include an amount on Fo	orm 990, Part X, line	21?						Γ	Yes	∏ No
	If "Yes," explain the arrangement in Part XIV										
a	rt V Endowment Funds. Complete							rt IV, line d)Three Years		<b>-)</b> Faur V	a ra Da al
3	Beginning of year balance	(a)Current Year 19,025,962	(D	Prior Yo. 16.3	371,635	(c)Two Years B 22,061		d)Tillee Teals	s back (	<b>e)</b> Four Ye	ears back
a b	Contributions	1,028,021			419,075	•	1,038		_		
c	Investment earnings or losses	4,534,975			267,402	-5,183					
d	Grants or scholarships	, ,		<u> </u>	,	,	<del>.</del>				
e	Other expenditures for facilities	964,337		1,0	032,150	1,460	0,185				
	and programs										
f	Administrative expenses										
g	End of year balance	23,624,621		19,0	025,962	16,371	1,635				
	Provide the estimated percentage of the yea	r end balance held a	ıs								
а	Board designated or quasi-endowment 🕨	21 550 %									
b	Permanent endowment 🕨 51 820 %										
c	Term endowment ► 26 630 %										
a	Are there endowment funds not in the posses	ssion of the organiza	ation t	hat ar	e held a	nd admınıste	red fo	r the			
	organization by								2-/:)	Yes	No
	(i) unrelated organizations			•					3a(i) 3a(ii)		No No
h	(ii) related organizations If "Yes" to 3a(ii), are the related organizatio								3a(11)		110
	Describe in Part XIV the intended uses of th						•		35		
ar	t VI Investments—Land, Buildings					, Part X, lın	e 10.				
	Description of investment			(a) C	ost or oth	er (b)Cost or	other	(c) Accumu		( <b>d</b> ) Boo	k value
a	Land		ı			2,0	93,526	5			2,093,526
ь	Buildings						09,878		34,812		,675,066
	Leasehold improvements					<u> </u>	-	<u> </u>	-		<u> </u>
d	Equipment					3,7	16,428	3 1,1	64,701		2,551,727
e	Other					5	70,542	2			570,542

25,890,861

Part VII Investments—Other Securities. Se  (a) Description of security or category	e Form 990, Part X, line 12	. (c) Method of valuation
(including name of security)	( <b>b)</b> Book value	Cost or end-of-year market value
(1)Fınancıal derivatives		
(2)Closely-held equity interests		
(3)Other (A) MUTUAL FUNDS	9,834,721	F
(1)	5,55 1,7 = 1	
(B) ALTERNATIVE INVESTMENTS	6,837,484	F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	16,672,205	
Part VIII Investments—Program Related. S	ee Form 990, Part X, line 1	
(a) Description of investment type	(b) Book value	<b>(c)</b> Method of valuation Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)  Part IX Other Assets. See Form 990, Part X,	line 15	
(a) Desc		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line	0.15.)	
Part X Other Liabilities. See Form 990, Part		
1 (a) Description of Liability	( <b>b</b> ) A mount	
Federal Income Taxes		
DUE TO STUDENT ORGANIZATIONS	26,307	
INTEREST RATE SWAP CONTRACT	121,388	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	<b>▶</b> 147,695	

	Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	113	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	25,811,059
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	24,614,013
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	1,197,046
4	Net unrealized gains (losses) on investments	4	2,744,058
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	-21,230
9	Total adjustments (net) Add lines 4 - 8	9	2,722,828
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	3,919,874
Part	Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Retu	
1	Total revenue, gains, and other support per audited financial statements	1	22,676,227
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments 2a 2,744,057		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	2,744,05
3	Subtract line <b>2e</b> from line <b>1</b>	3	19,932,170
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 111,032		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	5,878,889
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	25,811,059
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	per Ret	
1	Total expenses and losses per audited financial statements	1	18,756,35
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
ь	Prior year adjustments		
с	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	119,17
3	Subtract line <b>2e</b> from line <b>1</b>	3	18,637,170
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 111,033		
b	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	4c	5,976,83
	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	24,614,013

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any

Ident if ier	Return Reference	Explanation
DESCRIPTION OF HOW ORGANIZATION REPORTS CONSERVATION EASEMENTS	PART II, LINE 9	THE EXPENSES ARE CATEGORIZED AS ENGINEERING, PERMITS AND OTHER ASSOCIATED FEES THERE IS NOT A FOOTNOTE IN THE FINANCIAL STATEMENTS FOR THE CONSERVATION EASEMENTS
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	ASC 740, INCOME TAXES (ASC 740), PRESCRIBES A RECOGNITION THRESHOLD AND A MEASUREMENT ATTRIBUTE FOR THE FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT OF TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN AS WELL AS GUIDANCE ON DE-RECOGNITION, CLASSIFICATION, INTEREST AND PENALTIES AND FINANCIAL STATEMENT REPORTING DISCLOSURES FOR THESE BENEFITS TO BE RECOGNIZED, A TAX POSITION MUST BE MORE-LIKELY-THAN NOT TO BE SUSTAINED UPON EXAMINATION BY TAXING AUTHORITIES THE AMOUNT RECOGNIZED IS MEASURED AS THE LARGEST AMOUNT OF BENEFIT THAT IS GREATER THAN FIFTY PERCENT LIKELY OF REALIZED UPON ULTIMATE SETTLEMENT THE SCHOOL RECOGNIZES INTEREST AND PENALTIES ACCRUED ON ANY UNRECOGNIZED TAX EXPOSURE AS A COMPONENT OF INCOME TAX EXPENSE THE SCHOOL DOES NOT HAVE ANY AMOUNTS ACCRUED RELATING TO INTEREST AND PENALTIES AS OF JUNE 31, 2011 AND 2010
PART XI, LINE 8 - OTHER ADJUSTMENTS		UNREALIZED LOSS ON INTEREST RATE SWAP ON LONG TERM DEBT -21,230
PART XII, LINE 4B - OTHER ADJUSTMENTS		EXPENSES NETTED WITH REVENUE ON FINANCAL STATEMENT 1,347,766 FINANCIAL ASSISTANCE GRANTS NETTED WITH REVENUE ON FINANCIAL STATEMENT 4,379,180 NET SPECIAL EVENTS INCOME 40,911
PART XIII, LINE 2D - OTHER ADJUSTMENTS		RENTAL EXPENSES SHOWN NET ON 990 97,947 UNREALIZED LOSS ON INTEREST RATE SWAP CONTRACT 21,230
PART XIII, LINE 4B - OTHER ADJUSTMENTS		REVENUE NETTED WITH EXPENSES ON FINANCIAL STATEMENT 1,347,766 FINANCIAL ASSISTANCE GRANTS NETTED WITH REVENUE ON FINANCIAL STATEMENT 4,379,180 RENTAL EXPENSES SHOWN NET ON 990 97,947 SCHOOL STORE EXPENSES SHOWN NET ON 990 NET SPECIAL EVENTS INCOME 40,911

#### **SCHEDULE E**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Schools**

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2010

Inspection

Name of the organization THE PARK SCHOOL OF BALTIMORE Employer identification number

	52-0591625			
Pa	rtI		YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, by other governing instrument, or in a resolution of its governing body?	laws,	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media du the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II	rıng /	Yes	
	Does the organization maintain the following?		Vaa	
	Records indicating the racial composition of the student body, faculty, and administrative staff? Records documenting that scholarships and other financial assistance are awarded on a racially nondiscrimina	4a	Yes	
_	basis?	4 <b>b</b>	Yes	
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Part II			
	Does the organization discriminate by race in any way with respect to Students' rights or privileges?	5a		Νο
Ь	Admissions policies?	5b		Νο
c	Employment of faculty or administrative staff?	5c		Νο
d	Scholarships or other financial assistance?	5d		Νo
e	Educational policies?	5e		Νο
f	Use of facilities?	5f		Νo
g	Athletic programs?	5g		Νο
h	Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II	5h		Νo
62	Does the organization receive any financial aid or assistance from a governmental agency?	6a		Νo
	Has the organization's right to such aid ever been revoked or suspended?	6b		No
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II  Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4			
	of Rev Proc 75-50, 1975-2 CB 587, covering racial nondiscrimination? If "No," explain on Part II	7	Yes	

#### Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
EXPLANATION OF NONDISCRIMINATORY POLICY PUBLICATION	SCHEDULE E, PART I, LINE 3	SCHOOL IS ALIGNED WITH AIMS (A CONSORTIUM OF INDEPENDENT SCHOOLS) AND ADVERTISES THROUGH THEM ALL ADS AND SCHOOL LITERATURE STATE THE NON-DISCRIMINATORY POLICY

Schedule E (Form 990 or 990-EZ) 2010

DLN: 93493131024722

OMB No 1545-0047

**SCHEDULE G** (Form 990 or 990-EZ)

Name of the organization

Department of the Treasury

Internal Revenue Service

# **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection

**Employer identification number** 

THE PARK SCHOOL OF BALTIMORE 52-0591625 Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations e Solicitation of non-government grants Solicitation of government grants Internet and e-mail solicitations Special fundraising events Phone solicitations In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization Form 990-EZ filers are not required to complete this table (i) Name and address of (ii) Activity (iii) Did (iv) Gross receipts (v) A mount paid to (vi) A mount paid to ındıvıdual fundraiser have from activity (or retained by) (or retained by) or entity (fundraiser) custody or fundraiser listed in organization col (i) control of contributions? Yes

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

Pa	rt II	Fundraising Events. Com more than \$15,000 on Form				
			(a) Event #1  GOLF (event type)	(b) Event #2  AUCTION (event type)	(c) O ther Events	(d) Total Events (Add col (a) through col (c))
ξE	1	Gross receipts	23,650	39,768		63,418
Revenue	2	Less Charitable	6,450	8,100		14,550
<u> </u>	3	Gross income (line 1 minus line 2)	17,200	31,668		48,868
	4	Cash prizes				
မှာ	5	Non-cash prizes				
Expenses	6	Rent/facility costs				
	7	Food and beverages				
<u>D</u>	8	Entertainment				
Δ	9	Other direct expenses .	2,755	5,202		7,957
	10	Direct expense summary Add lin	es 4 through 9 ın column	(d)	🛌	7,957
	11	Net income summary Combine lii				40,911
Par	t III	<b>Gaming.</b> Complete if the or \$15,000 on Form 990-EZ, lir		"Yes" to Form 990, Pa	rt IV, line 19, or rep	orted more than
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) O ther gaming	(d) Total gaming (Add col (a) through col (c))
	1	Gross revenue				
şeç	2	Cash prizes				
Expenses	3	Non-cash prizes				
	4	Rent/facility costs				
Direct	5	Other direct expenses				
	6	Volunteer labor	┌ Yes % ┌ No	Γ Yes % Γ No	<pre></pre>	
		Direct expense summary Add lines				
	8	Net gaming income summary Com	bine lines 1 and 7 in coll	ımn (a)	<u> </u>	
9 a b	Ist	er the state(s) in which the organiza the organization licensed to operate No," Explain	gaming activities in each			· · Fyes Fno
10a b		re any of the organization's gaming   Yes," Explain			the tax year?	· · Fyes FNo

11	Does the organization operate ga	aming activities with nonmembers?		<b>Г</b> үе	s $\Gamma_{No}$
12	Is the organization a grantor, be	neficiary or trustee of a trust or a mer	nber of a partnership or other entity		
	formed to administer charitable (	jaming?		Г <sub>Yе</sub>	s $\Gamma_{No}$
13	Indicate the percentage of gamin	ng activity operated in			
а	The organization's facility			1	
b	An outside facility			,	
14	Provide the name and address or records	f the person who prepares the organız	ation's gaming/special events books and	d	
	Name 🟲				
	Address 🟲				
15a		ntract with a third party from whom th		_	_
					s No
ь		ning revenue received by the organizated by the third party 🟲 \$	ation <b>&gt;</b> \$ and the		
c	If "Yes," enter name and address	5			
	Name 🟲				
	Address 🟲				
16	Gaming manager information				
	Name 🟲				
	Gaming manager compensation l	<b>*</b> \$			
	Description of services provided	<b>&gt;</b>			
	Director/officer	Employee	Independent contractor		
17	Mandatory distributions				
а		er state law to make charitable distrib		_	_
p.				·   Ye	s No
D		required under state law distributed activities during the tax year - \$	to other exempt organizations or spent		
Par		<u>-</u>	r responses to question on Schedul	e G (see	
	Identifier	ReturnReference	Explanation		

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DLN: 93493131024722 OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

### **Grants and Other Assistance to Organizations, Governments and Individuals in the United States**

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Inspect ion

Name of the organization						Employer identification	on number
THE PARK SCHOOL OF BALTIMORE						52-0591625	
Part I General Informatio	n on Grants and	l Assistance				l	
<ul> <li>Does the organization maintain the selection criteria used to aw</li> <li>Describe in Part IV the organization</li> </ul>	ard the grants or as:	sistance?					√ Yes
Part II Grants and Other A Form 990, Part IV, line duplicated if additional	e 21 for any recip	ient that received r	nore than \$5,000. Ch	eck this box if no one	recipient receive	d more than \$5,000.	
1 (a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance
2 Enter total number of section 50	)1(c)(3) and governr	nent organizations .					

t III	Grants and Other Assistance to Individuals in the United States.	Complete if the organization	answered "Yes	" to Form 990,	Part IV, line	22
	Use Schedule I-1 (Form 990) if additional space is needed.					

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) FINANCIAL ASSISTANCE TO STUDENTS	239	4,379,180			

Part IV Supplem	ental Information. Complete t	uns part to provide the information required in Part 1, line 2, and any other additional information.
Ident if ier	Return Reference	Explanation
OTHER INFORMATION	PART IV	FAMILIES RECEIVING FINANCIAL ASSISTANCE MUST GO THROUGH AN EXTENSIVE APPLICATION PROCESS
		THEIR FINANCIAL AID AWARD IS DETERMINED BASED ON MULTIPLE FACTORS INCLUDING AMONG OTHERS,
		INCOME, ASSETS, AND LIABILITIES FAMILIES MUST RE-APPLY FOR EACH SCHOOL YEAR

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DLN: 93493131024722

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization THE PARK SCHOOL OF BALTIMORE **Employer identification number** 

52-0591625

Pa	Questions Regarding Compensati	on				
					Yes	Νo
1a	Check the appropiate box(es) if the organization p 990, Part VII, Section A, line 1a Complete Part I		ny of the following to or for a person listed in Form ride any relevant information regarding these items			
	First-class or charter travel	<u>  -                                   </u>	Housing allowance or residence for personal use			
	Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	Г	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the reimbursement orprovision of all the expenses des			1b	Yes	
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executi			2	Yes	
3	Indicate which, if any, of the following the organiza organization's CEO/Executive Director Check all					
	Compensation committee	<u> </u>	Written employment contract			
	Independent compensation consultant	⊽	Compensation survey or study			
	Form 990 of other organizations	▼	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990 or a related organization	), Part VII	I, Section A, line ${f 1}{f a}$ with respect to the filing organization			
а	Receive a severance payment or change-of-contro	ol paymen	nt from the organization or a related organization?	4a		Νo
Ь	Participate in, or receive payment from, a supplem	nental non	qualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-	based co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and	provide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only r	nust comp	olete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of	A, line 1a,	did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of	A, line 1a,	did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section payments not described in lines 5 and 6? If "Yes,"			7		No
8	Were any amounts reported in Form 990, Part VII					
	subject to the initial contract exception described	ın Regs	section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow t section 53 4958-6(c)?	he rebutta	able presumption procedure described in Regulations	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
		(i) Base compensation			other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
(1) DAN PARADIS	(I) (II)	249,903 0	0	0	11,418 0	4,686 0	266,007 0		
(2) JOAN WEBBER	(1) (11)	167,691 0	0	0	8,227 0	2,813 0	178,731 0	0	
(3) RO GER SEIDENMAN	(ı) (ıı)	144,543 0	0	0	7,507 0	0	152,050 0	0	
(4) BETSY LEIGHTON	(1) (11)	138,557 0	0	0	7,633 0	7,964 0	154,154 0	0	
(5)									
(6)									
(7)									
(8)									
(9)									
( 10 )									
(11)									
( 12 )									
( 13 )									
( 14 )									
( 15 )									
( 16 )									

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
	· ·	DAN PARADIS, HEAD OF SCHOOL, IS THE ONLY EMPLOYEE RECEIVING ANY OF THESE BENEFITS THESE BENEFITS ARE INCLUDED IN DAN PARADIS'S W-2 TAXABLE COMPENSATION AND ARE PART OF HIS COMPENSATION PACKAGE

Schedule J (Form 990) 2010

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As Filed Data -

DLN: 93493131024722

Schedule L

Department of the Treasury

(Form 990 or 990-EZ)

**Transactions with Interested Persons** 

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Internal Revenu	e Service										I	nspecti	on
	<b>the organi</b> SCHOOL OF E								Em	ployer ide	nt if icat io	n number	
									52-	0591625	5		
Part I		Benefit Tra	•						_			40b	
1	/2	ı) Name of dısq	ualified nerson				(L) D				·	(c) Co	rrected?
		i) Name of disq	danned person				(D) Desc	ription of t	ransac	tion		Yes	No
													-
sect	ion 4958	int of tax impos								. 🕨			
<b>3</b> Ente	r the amou	int of tax, if any	, on line 2, abo	ve, reimburs	ed by the	e organız	atıon .				\$		
Part II		to and/or				, Part IV	, lıne 26	, or Form 9	990-EZ	, Part V , I	ıne 38a		
	•		(b) Loan to					, , ,		(f)			

Complete if the organiz  (a) Name of interested person and purpose	<b>(b)</b> Lo	oan to m the	"Yes" on Form 990  (c)O riginal principal amount	, Part IV, line 26, (d)Balance due	or Forn (e) I defau	[ n	Z, Part V (f) Approv by boar committee	ed d or	(g)Writ	
	То	From			Yes	No	Yes	No	Yes	No
(1) DAN PARADIS PERSONAL LOAN FOR HOME		X	100,000	100,000		No	Yes		Yes	
Total			🕨 \$	100,000						

Part III Grants or Assistance Benefitting Interested Persons.

Complete if the organization	answered "Yes" on	Form 990, Part IV	, line 27.

(a) Name of interested pe	erson (b)Relation	and the organization	(c)A mount of gr	ant or type of assistance

Part TV	Business	Transactions	Involving	Interested	Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete if the organization	ii alisweled Tes Oli	TOTTI 330, Fait IV, III	16 20a, 20b, 01 20c.		
(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(c) A mount of (d) Description of transaction	(e) Sha organiz reven	atıon's
	organization			Yes	No

#### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Ident if ier R	et urn Reference	<b>Explanation</b>
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Schedule L (Form 990 or 990-EZ) 2010

# **NonCash Contributions**

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

OMB No 1545-0047

Open to Public Inspection

Name of the organization THE PARK SCHOOL OF BALTIMORE

**SCHEDULE M** 

Department of the Treasury

Internal Revenue Service

(Form 990)

**Employer identification number** 

52-0591625

Pa	rt I Types of Property							
		(a) Check if applicable	<b>(b)</b> Number of Contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining o amounts		ontribut	ion
1	Art—Works of art							
2	Art—Historical treasures							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household							
good								
6	Cars and other vehicles .	Х	3	6,500	FMV			
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded	Х	20	104,596	FMV			
	Securities—Closely held stock							
	Securities—Partnership, LLC, or trust interests .							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts .							
	O ther ▶ ()							
	O ther ►()							
27	O ther ►()							
28	Other ► ()							
29	Number of Forms 8283 received by for which the organization complete				29			
30a	During the year, did the organizatio	n receiv	e by contribution any prope	rty reported in Part I, lines	1-28 that it		Yes	No
	must hold for at least three years f	om the o	late of the initial contribution	on, and which is not require	d to be used			
	for exempt purposes for the entire l	nolding p	eriod?			30a		No
b	If "Yes," describe the arrangement							
31	Does the organization have a gift a	cceptano	e policy that requires the r	eview of any non-standard	contributions?	31	Yes	
32a	Does the organization hire or use the contributions?	nırd partı • • •	es or related organizations	to solicit, process, or sell i	non-cash	32a	Yes	
ь	If "Yes," describe in Part II							
33	If the organization did not report re	venuesı	n column (c) for a type of pi	operty for which column (a	) is checked,			
	describe in Part II				•			

#### Part II

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Ident if ier	Ret urn Reference	<b>Explanat ion</b>
THIRD PARTY USE		INVESTMENT COMPANY EXECUTES SALES ORDER FOR STOCK SALES, CAR DEALERSHIPS PURCHASE VEHICLES DONATED

Schedule M (Form 990) 2010

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As Filed Data -

DLN: 93493131024722

52-0591625

**Supplemental Information to Form 990 or 990-EZ** 

Department of the Treasury
Internal Revenue Service

Name of the organization THE PARK SCHOOL OF BALTIMORE

**SCHEDULE 0** 

(Form 990 or 990-EZ)

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990 or 990-EZ.

2010

Open to Public Inspection
Employer identification number

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11		THE FORM 990 IS PREPARED BY AN OUTSIDE ACCOUNTING FIRM THE HEAD OF SCHOOL, DIRECTOR OF FINANCE & OPERATIONS, THE TREASURER OF THE BOARD OF TRUSTEES AND THE CHAIR OF THE BOARD OF TRUSTEES REVIEW THE FORM 990 BEFORE IT IS FILED WITH THE IRS AND MADE AVAILABLE TO THE ENTIRE GOVERNING BODY BOARD MEMBERS ARE NOTIFIED WHEN THE 990 IS COMPLETE AND AVAILABLE

IN THE BUSINESS OFFICE FOR REVIEW UPON REQUEST

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	THE BOARD OF TRUSTEES AND KEY EMPLOYEES ARE REQUIRED TO ANNUALLY READ AND SIGN THE CONFLICT OF INTEREST POLICY AND TO DISCLOSE, IF NECESSARY, ANY CONFLICTS THEY HAVE

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	A REVIEW IS PERFORMED BY THE SCHOOL COUNCIL AND EXECUTIVE COMMITTEE OF THE BOARD TO DETERMINE COMPENSATION FOR TOP MANAGEMENT AND KEY EMPLOYEES NAIS AND AIMS PROVIDE PEER SCHOOL INFORMATION

Identifie	Return Reference	Explanation
	1 ' '	THE PARK SCHOOL OF BALTIMORE'S FORM 990 IS AVAILABLE ON WWW GUIDESTAR COM THE PARK SCHOOL OF BALTIMORE'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST

ldentifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED GAINS ON INVESTMENTS 2,744,058 UNREALIZED LOSS ON INTEREST RATE SWAP ON LONG TERM DEBT -21,230 TOTAL TO FORM 990, PART XI, LINE 5 2,722,828

lde	entifier	Return Reference	Explanation
		FORM 990, PAGE 12, PART XII, LINE 2C	THIS PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493131024722

2010

OMB No 1545-0047

Open to Public Inspection

## SCHEDULE R (Form 990)

Name of the organization

THE PARK SCHOOL OF BALTIMORE

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Employer identification number
52-0591625

Part I Identification of Disregarded Entities (Co	mplete	ıf the organızatıon	answered "Yes" o	on Form 990, Part	: IV, line 33.)			
(a) Name, address, and EIN of disregarded entity		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity		
Part II Identification of Related Tax-Exempt Org or more related tax-exempt organizations during	<b>anizat</b> ing the t	ions (Complete if ax year.)	the organization a	answered "Yes" o	n Form 990, Part	IV, line 34 becaus	e it had	one
(a) Name, address, and EIN of related organization		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	Section 5: contr	g) 12(b)(13 rolled ization
(1) THE PARK SCHOOL PARENTS ASSOCIATION INC						<del>                                     </del>	Yes	No
PO BOX 8200  BROOKLANDVILLE, MD 21022 23-7280445	COMMUNICATION CONTROL SUPPORT, SPEC		MD	501(C)(3)	LINE 11C, III-FI	NONE		No
For Privacy Act and Paperwork Reduction Act Notice, see the Instru	uctions f	or Form 990.	Cat No 501	35Y		Schedule R (F	orm 990)	2010

<b>(a)</b> ame, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income		(g) end-of-year sssets	(h Disprop allocat	ortionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)		<b>(j</b> Gener mana partr	al or ging	<b>(k)</b> Percentage ownership
								Yes	No			Yes	No	
				ble as a Corpora zations treated as a						nswered "Y	es" on	Form	990,	Part IV,
Name, address, an	(a) Id EIN of related organiz	zation	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Direct cor enti	ntrolling	(e) Type of e (C corp, S or trust	corp,	Share o	<b>(f)</b> f total income	Shai end-o	y) re of f-year sets		<b>(h)</b> Percentage ownership

(6)

Part V Transac	tions With Related Organizations (Complete if the organizations	tion answered "Yes	" on Form 990, Pai	t IV, line 34, 35, 3	55A, or 36.)				
Note. Complete III	ne 1 ıfany entity ıs lısted ın Parts II, III or IV					Yes	No		
<b>1</b> During the tax year,	did the orgranization engage in any of the following transactions with one	or more related organ	zations listed in Part	s II-IV?					
a Receipt of (i) inte	rest (ii) annuities (iii) royalties (iv) rent from a controlled entity				1a		No		
<b>b</b> Gift, grant, or cap	ital contribution to other organization(s)				16		No		
<b>c</b> Gıft, grant, or cap	ıtal contrıbutıon from other organızatıon(s)				10	Yes			
<b>d</b> Loans or loan gua	rantees to or for other organization(s)				10		No		
<b>e</b> Loans or loan gua	rantees by other organization(s)				16		No		
<b>f</b> Sale of assets to	other organization(s)						No		
g Purchase of assets from other organization(s)									
h Exchange of asse					1 <u>g</u>		No		
	, equipment, or other assets to other organization(s)				1i		No		
· Lease of facilities,	, equipment, or other assets to other organization(s)						$\vdash$		
j Lease of facilities	, equipment, or other assets from other organization(s)				1 <b>j</b>		No		
<b>k</b> Performance of se	ervices or membership or fundraising solicitations for other organization(s	s)			11		No		
I Performance of se	rvices or membership or fundraising solicitations by other organization(s)	)			11		No		
<b>m</b> Sharing of facilitie	es, equipment, mailing lists, or other assets				1r	n	No		
<b>n</b> Sharing of paid er	nployees				1r		No		
• Reimbursement p	aid to other organization for expenses				10	,	No		
<b>p</b> Reimbursement p	aid by other organization for expenses				15		No		
<b>q</b> Other transfer of	cash or property to other organization(s)				10	1	No		
r Other transfer of o	cash or property from other organization(s)				11		No		
2 If the answer to a	ny of the above is "Yes," see the instructions for information on who must	complete this line, in	cluding covered relati	onships and transact	ion thresholds				
	(a) Name of other organization		<b>(b)</b> Transaction type(a-r)	(c) Amount involved	(d) Method of determ involve		ount		
(1)									
(2)									
(3)									
(4)									
(5)									

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	(a) (b) e, address, and EIN of entity Primary activity Legal (state		parti sect 501(d organiz	(d) (e) Are all Share of end-of-year section assets 501(c)(3) rganizations?		(f) Disproprtionate allocations?		(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	(h) neral or naging irtner?	
			Yes	No		Yes	No		Yes	No	
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## Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

I Identifier I Keturn Keterence I	Identifier Return Reference Explanation	
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Schedule R (Form 990) 2010

Software ID: Software Version:

**EIN:** 52-0591625

Name: THE PARK SCHOOL OF BALTIMORE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors													
<b>(A)</b> Name and Title	(B) Average hours per		tion ( hat a	(che			1	( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	<b>(F)</b> Estimated amount of other compensation			
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations			
JAMES WYDA PRESIDENT OF THE BOARD	1 00	×						0	0	0			
MARIA TILDEN VICE PRESIDENT OF BOARD	1 00	×						0	0	0			
BARRY CURTIS TREASURER	1 00	×						0	0	0			
THOMAS WETZLER SECRETARY	1 00	×						0	0	0			
LISA DVORINE ABRAMS MD MEMBER, BOARD OF TRUSTEES	1 00	х						0	0	0			
FRANK BOSTON III MEMBER, BOARD OF TRUSTEES	1 00	х						0	0	0			
DAN CUMMINGS MEMBER, BOARD OF TRUSTEES	1 00	х						0	0	0			
BRUCE FLEMING MEMBER, BOARD OF TRUSTEES	1 00	х						0	0	0			
ADAM GIDWITZ MEMBER, BOARD OF TRUSTEES	1 00	х						0	0	0			
ANETTE GOELET MEMBER, BOARD OF TRUSTEES	1 00	х						0	0	0			
JEFF HETTLEMAN MEMBER, BOARD OF TRUSTEES	1 00	×						0	0	0			
DANIEL KLEIN MEMBER, BOARD OF TRUSTEES	1 00	Х						0	0	0			
TRACI LERNER MEMBER, BOARD OF TRUSTEES	1 00	х						0	0	0			
MARGOT BAYLIN LESSANS MEMBER, BOARD OF TRUSTEES	1 00	×						0	0	0			
JACKIE LESSING MEMBER, BOARD OF TRUSTEES	1 00	х						0	0	0			
JANET LIVINGSTON MEMBER, BOARD OF TRUSTEES	1 00	Х						0	0	0			
ROBIN DAVIS MILLER MEMBER, BOARD OF TRUSTEES	1 00	Х						0	0	0			
CARBERY MORROW MEMBER, BOARD OF TRUSTEES	1 00	Х						0	0	0			
MATT MOUNTAIN MEMBER, BOARD OF TRUSTEES	1 00	х						0	0	0			
E CAREY RIES MEMBER, BOARD OF TRUSTEES	1 00	х						0	0	0			
BETSY RINGEL MEMBER, BOARD OF TRUSTEES	1 00	х						0	0	0			
ELIZABETH RODINI MEMBER, BOARD OF TRUSTEES	1 00	х						0	0	0			
JONATHON ROGERS MEMBER, BOARD OF TRUSTEES	1 00	х						0	0	0			
DEVY RUSSELL MEMBER, BOARD OF TRUSTEES	1 00	Х						0	0	0			
SARAH HIRSCHHORN SHAPIRO MEMBER, BOARD OF TRUSTEES	1 00	х						0	0	0			
,	1	ı				1		I					

## Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and independent contractors													
(A) Name and Title	(B) (C) A verage Position (check all that apply)							(D) Reportable compensation	(E) Reportable compensation	<b>(F)</b> Estimated amount of other			
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations			
STEVEN SIBEL MEMBER, BOARD OF TRUSTEES	1 00	Х						0	0	0			
LAURA TUCKER MEMBER, BOARD OF TRUSTEES	1 00	Х						0	0	0			
LEONARD WEINBERG MEMBER, BOARD OF TRUSTEES	1 00	Х						0	0	0			
DAN PARADIS HEAD OF SCHOOL	40 00				x			249,903	0	16,104			
JOAN WEBBER DIRECTOR OF FINANCE & OP	40 00				x			167,691	0	11,040			
RIDGE DIVEN ATHLETIC DIRECTOR	40 00					Х		111,458	0	11,725			
MICHAEL MCGILL PRINCIPAL	40 00					Х		126,760	0	7,225			
BONNIE ROSENBLATT PRINCIPAL	40 00					Х		114,158	0	10,383			
ROGER SEIDENMAN DIRECTOR OF DEVELOPMENT	40 00					Х		144,543	0	7,507			
BETSY LEIGHTON ASSOCIATE HEAD OF SCHOOL	40 00					х		138,557	0	15,597			