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Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Department of the Treasury
Internal Revenue Service

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2010

Open to Public Inspection

A For the 2010 calendar year, or tax year beginning 07-01-2010 and ending 06-30-2011

B Check if applicable
☐ Address change
☐ Name change
☐ Initial return
☐ Terminated
☐ Amended return
☐ Application pending

C Name of organization
Rush University Medical Center

Doing Business As
Same

Number and street (or P O box if mail is not delivered to street address) | Room/suite
1700 West Van Buren Street Room No

City or town, state or country, and ZIP + 4
Chicago, IL 60612

D Employer identification number
36-2174823

E Telephone number
(312) 942-8054

G Gross receipts $ 2,303,508,834

F Name and address of principal officer
Richard W Casey
1700 W Van Buren St
Chicago, IL 60612

H(a) Is this a group return for affiliates? ☐ Yes ☑ No

H(b) Are all affiliates included? ☐ Yes ☐ No
If "No," attach a list (see instructions)

H(c) Group exemption number ▶

I Tax-exempt status ☑ 501(c)(3) ☐ 501(c) ( ) ◀(insert no) ☐ 4947(a)(1) or ☐ 527

J **Website:** ▶ www rush edu

K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation 1905

M State of legal domicile IL

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities
See Schedule O See Schedule O

2 Check this box ▶☐ if the organization discontinued its operations or disposed of more than 25% of its net assets

3	Number of voting members of the governing body (Part VI, line 1a)	3	92
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	67
5	Total number of individuals employed in calendar year 2010 (Part V, line 2a)	5	9,996
6	Total number of volunteers (estimate if necessary)	6	590
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	1,714,763
b	Net unrelated business taxable income from Form 990-T, line 34	7b	

		Prior Year	Current Year
Revenue			
8	Contributions and grants (Part VIII, line 1h)	107,952,060	127,632,265
9	Program service revenue (Part VIII, line 2g)	1,240,640,015	1,262,293,276
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	40,643,049	77,552,938
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	9,356,297	10,884,013
12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,398,591,421	1,478,362,492
Expenses			
13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	6,824,409	7,648,405
14	Benefits paid to or for members (Part IX, column (A), line 4)		0
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	692,695,204	748,114,971
16a	Professional fundraising fees (Part IX, column (A), line 11e)		0
b	Total fundraising expenses (Part IX, column (D), line 25) ▶6,395,247		
17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f)	590,723,687	573,599,064
18	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	1,290,243,300	1,329,362,440
19	Revenue less expenses Subtract line 18 from line 12	108,348,121	149,000,052

Net Assets or Fund Balances		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	2,498,792,160	2,583,547,057
21	Total liabilities (Part X, line 26)	1,507,653,150	1,301,922,015
22	Net assets or fund balances Subtract line 21 from line 20	991,139,010	1,281,625,042

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

▶ ****** | 2012-05-10
Signature of officer | Date

▶ John P Mordach Senior Vice President CFO
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name Laura Gillespie	Preparer's signature Laura Gillespie	Date 2012-05-10	Check if self-employed ▶ ☐	PTIN
Firm's name ▶ Deloitte Tax LLP				Firm's EIN ▶
Firm's address ▶ 111 S Wacker Drive Chicago, IL 606064301				Phone no ▶ (312) 486-1000

May the IRS discuss this return with the preparer shown above? (see instructions) ☑ Yes ☐ No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III . . . . ☑

1 Briefly describe the organization's mission

The mission of Rush University Medical Center is to provide the very best care for our patients Our education and research endeavors, community service programs and relationships with other hospitals are dedicated to enhancing excellence in patient care for the diverse communities of the Chicago area, now and in the future

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . ☐ Yes ☑ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . ☐ Yes ☑ No

If "Yes," describe these changes on Schedule O

4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses $ 1,028,262,923 including grants of $) (Revenue $ 1,074,159,119)

Healthcare-Rush University Medical Center Rush is an academic medical center that brings together excellence in clinical care research to address major health problems Patient care was provided to over 35,000 inpatients over 500,000 outpatient visits Rush offers various financial assistance programs to over 16,000 patients In the 2011 U S News World Report Americas best hospitals issue, Rush programs ranked in 10 of 16 categories For the past five years, the University Health System Consortium UHC ranked Rush among the top five centers in the nation in quality safety Rush received nursing magnet status in 2002, 2006 was recertified in 2010

4b (Code) (Expenses $ 56,707,292 including grants of $ 5,280,099) (Revenue $ 52,171,284)

Education-Rush University prepares the health care professionals of the future to provide the highest quality health care by using a unique multidisciplinary practitioner-teacher model for health sciences education research, while reflecting the diversity of our communities in its programs, faculty, students services Rush has over 75 graduate medical education GME programs over 1,800 students Each of the four colleges - Rush Medical College, the College of Nursing, the College of Health Sciences the Graduate College supports the research patient care endeavors of the Medical Center

4c (Code) (Expenses $ 137,921,523 including grants of $) (Revenue $ 106,579,741)

Research-As an academic medical center, Rush is committed to advancing medical knowledge through research Investigators at Rush are involved in more than 1,600 projects, including clinical studies to test the effectiveness safety of new therapies medical devices, as well as to expand scientific medical knowledge Our research endeavors are dedicated to providing the very best care for our patients enhancing excellence in patient care for the diverse communities of the Chicago area now in the future

4d Other program services (Describe in Schedule O)

(Expenses $ 38,755,675 including grants of $ 2,368,306) (Revenue $ 29,383,132)

4e **Total program service expenses** ▶$ 1,261,647,413

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		No
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? *If "Yes," complete Schedule C, Part III*	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? *If "Yes," complete Schedule D, Part II*	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi-endowments? *If "Yes," complete Schedule D, Part V*	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line10? *If "Yes," complete Schedule D, Part VI.*	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII.*	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII.*	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX.*	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X.*	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X.*	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI, XII, and XIII*	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional*	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, and program service activities outside the United States? *If "Yes," complete Schedule F, Parts I and IV*	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or assistance to any organization or entity located outside the U S ? *If "Yes," complete Schedule F, Parts II and IV*	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or assistance to individuals located outside the U S ? *If "Yes," complete Schedule F, Parts III and IV*	16		No
17	Did the organization report a total of more than $15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I (see instructions)*	17		No
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18	Yes	
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19	Yes	
20a	Did the organization operate one or more hospitals? *If "Yes," complete Schedule H*	20a	Yes	
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? **Note.** Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b	Yes	

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
21	Did the organization report more than $5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21	Yes	
22	Did the organization report more than $5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b–24d and complete Schedule K. If "No," go to line 25*	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	**Section 501(c)(3) and 501(c)(4) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? *If "Yes," complete Schedule L, Part II*	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? *If "Yes," complete Schedule L, Part III*	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? *If "Yes," complete Schedule L, Part IV*	28c	Yes	
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? *If "Yes," complete Schedule R, Part I*	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1*	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35	Yes	
a	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2* ☑ **Yes** ☐ **No**			
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? **Note.** All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V . . . . ☐

					Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable . .	1a	1,094			
b	Enter the number of Forms W-2G included in line 1a *Enter -0-* if not applicable	1b	6			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?			1c	Yes	
2a	Enter the number of employees reported on Form W-3, *Transmittal of Wage and Tax Statements* filed for the calendar year ending with or within the year covered by this return	2a	9,996			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)					
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?			3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? *If "No," provide an explanation in Schedule O*			3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			4a	Yes	
b	If "Yes," enter the name of the foreign country ▶CJ See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible?			6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			6b		
7	**Organizations that may receive deductible contributions under section 170(c).**					
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?			7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?			7h		
8	**Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.** Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			8		
9	**Sponsoring organizations maintaining donor advised funds.**					
a	Did the organization make any taxable distributions under section 4966?			9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		
10	**Section 501(c)(7) organizations.** Enter					
a	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	**Section 501(c)(12) organizations.** Enter					
a	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b				
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?			12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**					
a	Is the organization licensed to issue qualified health plans in more than one state? **Note.** See the instructions for additional information the organization must report on Schedule O			13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b				
c	Enter the amount of reserves on hand	13c				
14a	Did the organization receive any payments for indoor tanning services during the tax year?			14a		No
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O*			14b		

Part VI **Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI . . . . ☑

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a 92			
b	Enter the number of voting members included in line 1a, above, who are independent	1b 67			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		4	Yes	
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		5		No
6	Does the organization have members or stockholders?		6		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?		7a		No
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?		7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following				
a	The governing body?		8a	Yes	
b	Each committee with authority to act on behalf of the governing body?		8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a	Yes	
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b	Yes	
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes	

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed ▶ IL

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you make these available Check all that apply

☐ Own website ☑ Another's website ☑ Upon request

19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶

Richard Casey
1700 West Van Buren Street Suite 15
Chicago, IL 60612
(312) 942-8054

Part VII **Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII . . . . ☑

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (check all that apply) Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
See Additional Data Table										

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (check all that apply): Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
See Additional Data Table										

1b	**Sub-Total** ►			
c	**Total from continuation sheets to Part VII, Section A** ►			
d	**Total (add lines 1b and 1c)** ►	19,516,972		3,228,382

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 in reportable compensation from the organization ►898

			Yes	No
3	Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	**3**		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	**4**	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	**5**		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
PowerJacobs 259 E Erie Chicago, IL 60611	Project Management	12,786,834
Burwood Group Incorporated PO Box 95011 Palatine, IL 60095	Consulting	4,092,055
Crothall Healthcare 955 Chesterbrook Blvd Wayne, PA 19087	Cleaning Maintenance	2,740,307
Tom Miller Investments LLC 200 Quality Way Holly, MI 48442	Investment Manager	2,222,043
Anderson Rasor & Partners 55 E Monroe Street Chicago, IL 60603	Legal Services	2,091,055

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 in compensation from the organization ►104

Part VIII Statement of Revenue

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns . . 1a					
	b	Membership dues 1b					
	c	Fundraising events 1c	2,020,328				
	d	Related organizations . . . 1d					
	e	Government grants (contributions) 1e	67,040,880				
	f	All other contributions, gifts, grants, and similar amounts not included above 1f	58,571,057				
	g	Noncash contributions included in lines 1a-1f $	8,292,189				
	h	**Total.** Add lines 1a-1f . . . . ▶		127,632,265			
Program Service Revenue			Business Code				
	2a	Patient Service	900099	473,125,653	473,125,653		
	b	Physician Practices	900099	199,614,693	199,614,693		
	c	Rush University Tuition	900099	52,171,284	52,171,284		
	d	Research	900099	106,579,741	106,579,741		
	e	Medicare/Medicaid Payments	900099	401,418,773	401,418,773		
	f	All other program service revenue		29,383,132	29,383,132		
	g	**Total.** Add lines 2a–2f . . . . ▶		1,262,293,276			
Other Revenue	3	Investment income (including dividends, interest and other similar amounts) . . . . . ▶		52,081,932			52,081,932
	4	Income from investment of tax-exempt bond proceeds . . ▶		394,893			394,893
	5	Royalties . . . . ▶					
			(i) Real / (ii) Personal				
	6a	Gross Rents	(i) 10,624,715 / (ii)				
	b	Less rental expenses	(i) 12,433,566 / (ii)				
	c	Rental income or (loss)	(i) -1,808,851 / (ii)				
	d	Net rental income or (loss) . . . . ▶		-1,808,851		1,094,715	-2,903,566
			(i) Securities / (ii) Other				
	7a	Gross amount from sales of assets other than inventory	(i) 815,578,150 / (ii) 1,077,565				
	b	Less cost or other basis and sales expenses	(i) 790,664,915 / (ii) 914,687				
	c	Gain or (loss)	(i) 24,913,235 / (ii) 162,878				
	d	Net gain or (loss) . . . . ▶		25,076,113			24,076,113
	8a	Gross income from fundraising events (not including $ 2,020,328 of contributions reported on line 1c) See Part IV, line 18 . . . a	734,190				
	b	Less direct expenses . . . b	822,772				
	c	Net income or (loss) from fundraising events . . ▶		-88,582			-88,582
	9a	Gross income from gaming activities See Part IV, line 19 . a	30,702				
	b	Less direct expenses . . . . b	8,607				
	c	Net income or (loss) from gaming activities . . . ▶		22,095			22,095
	10a	Gross sales of inventory, less returns and allowances . a	32,441,098				
	b	Less cost of goods sold . . b	20,301,795				
	c	Net income or (loss) from sales of inventory . . ▶		12,139,303			12,139,303
		Miscellaneous Revenue	Business Code				
	11a	Reference Labs	621500	174,167		174,167	
	b	Print Shop	323100	50,301		50,301	
	c	Investment Partnerships	900003	286,459		286,459	
	d	All other revenue		109,121		109,121	
	e	**Total.** Add lines 11a–11d . . . . . . ▶		620,048			
	12	**Total revenue.** See Instructions . . . ▶		1,478,362,492	1,262,293,276	1,714,763	85,722,188

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	193,873	193,873		
2	Grants and other assistance to individuals in the U S See Part IV, line 22	7,454,532	7,454,532		
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	22,887,224	4,652,006	17,799,272	435,946
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	575,302,194	560,626,052	11,135,684	3,540,458
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	44,158,510	41,481,939	2,384,970	291,601
9	Other employee benefits	67,961,290	63,082,553	4,328,169	550,568
10	Payroll taxes	37,805,753	36,119,175	1,436,928	249,650
a	Fees for services (non-employees) Management	0			
b	Legal	2,168,212	564,728	1,603,484	
c	Accounting	654,354		654,354	
d	Lobbying	0			
e	Professional fundraising services *See Part IV, line 17* . .				
f	Investment management fees	4,375,406		4,375,406	
g	Other	0			
12	Advertising and promotion	4,027,180	3,266,145	761,035	
13	Office expenses	9,397,802	7,511,861	1,671,823	214,118
14	Information technology	11,276,149	10,124,288	1,119,226	32,635
15	Royalties . .	0			
16	Occupancy	27,335,272	22,810,552	4,084,714	440,006
17	Travel	3,540,612	2,899,707	552,535	88,370
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	1,536,131	1,272,668	140,888	122,575
20	Interest	15,018,251	15,018,251		
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	69,963,003	69,022,201	940,802	
23	Insurance	10,932,309	9,195,077	1,737,232	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	Bad Debt Expense	42,547,516	42,547,516		
b	Equipment Rental	10,153,426	9,802,626	343,943	6,857
c	Medicaid Provider Tax	26,306,496	26,306,496		
d	Commissions	30,020,611	24,410,101	5,257,248	353,262
e	Supplies	191,650,090	191,352,277	295,970	1,843
f	All other expenses	112,696,244	111,932,789	696,097	67,358
25	**Total functional expenses.** Add lines 1 through 24f	1,329,362,440	1,261,647,413	61,319,780	6,395,247
26	**Joint costs.** Check here ▶ ☐ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X Balance Sheet

					(A) Beginning of year		(B) End of year
Assets	1	Cash—non-interest-bearing			155,642,097	1	127,797,026
	2	Savings and temporary cash investments			116,596,208	2	115,613,164
	3	Pledges and grants receivable, net			55,396,064	3	60,911,403
	4	Accounts receivable, net			199,173,569	4	192,360,429
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L				5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Schedule L				6	
	7	Notes and loans receivable, net				7	
	8	Inventories for sale or use			16,748,884	8	15,343,575
	9	Prepaid expenses and deferred charges			15,180,316	9	11,691,016
	10a	Land, buildings, and equipment cost or other basis *Complete Part VI of Schedule D*	10a	1,976,450,870			
	b	Less accumulated depreciation	10b	789,273,082	1,002,879,414	10c	1,187,177,788
	11	Investments—publicly traded securities			751,713,183	11	735,509,000
	12	Investments—other securities See Part IV, line 11			166,959,000	12	111,506,817
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			18,503,425	15	25,636,839
	16	**Total assets.** Add lines 1 through 15 (must equal line 34)			2,498,792,160	16	2,583,547,057
Liabilities	17	Accounts payable and accrued expenses			367,948,570	17	349,793,290
	18	Grants payable			22,460,907	18	21,209,535
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities			529,752,102	20	522,328,612
	21	Escrow or custodial account liability *Complete Part IV of Schedule D*				21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons *Complete Part II of Schedule L*				22	
	23	Secured mortgages and notes payable to unrelated third parties			473,774,279	23	346,978,413
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			113,717,292	25	61,612,165
	26	**Total liabilities.** Add lines 17 through 25			1,507,653,150	26	1,301,922,015
Net Assets or Fund Balances		**Organizations that follow SFAS 117, check here ▶ ☑ and complete lines 27 through 29, and lines 33 and 34.**					
	27	Unrestricted net assets			478,888,198	27	710,640,758
	28	Temporarily restricted net assets			297,969,188	28	343,248,011
	29	Permanently restricted net assets			214,281,624	29	227,736,273
		Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34.					
	30	Capital stock or trust principal, or current funds				30	
	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other funds				32	
	33	Total net assets or fund balances			991,139,010	33	1,281,625,042
	34	Total liabilities and net assets/fund balances			2,498,792,160	34	2,583,547,057

Part XI Reconcilliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI . . . . ☑

1	Total revenue (must equal Part VIII, column (A), line 12) . . .	1	1,478,362,492
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,329,362,440
3	Revenue less expenses Subtract line 2 from line 1	3	149,000,052
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . .	4	991,139,010
5	Other changes in net assets or fund balances (explain in Schedule O)	5	141,485,980
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	1,281,625,042

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII . . . . ☐

			Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☑ Accrual ☐ Other ____________ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? . .	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both ☐ Separate basis ☑ Consolidated basis ☐ Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits . .	3b	Yes	

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ **Attach to Form 990 or Form 990-EZ.** ▶ **See separate instructions.**

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
Rush University Medical Center

Employer identification number
36-2174823

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3 ☑ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

10 ☐ An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**

11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a ☐ Type I **b** ☐ Type II **c** ☐ Type III - Functionally integrated **d** ☐ Type III - Other

e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box ☐

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

		Yes	No
(i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?	**11g(i)**		
(ii) a family member of a person described in (i) above?	**11g(ii)**		
(iii) a 35% controlled entity of a person described in (i) or (ii) above?	**11g(iii)**		

h Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section **(see instructions)**)	(iv) Is the organization in col (i) listed in your governing document? Yes	(iv) No	(v) Did you notify the organization in col (i) of your support? Yes	(v) No	(vi) Is the organization in col (i) organized in the U S ? Yes	(vi) No	(vii) Amount of support
Total									

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 **Public Support.** Subtract line 5 from line 4						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
11 **Total support** (Add lines 7 through 10)						

12 Gross receipts from related activities, etc (See instructions) | 12 |

13 **First Five Years** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here** ▶☐

Section C. Computation of Public Support Percentage

14 Public Support Percentage for 2010 (line 6 column (f) divided by line 11 column (f))	14	0 %
15 Public Support Percentage for 2009 Schedule A, Part II, line 14	15	

16a **33 1/3% support test—2010.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

b **33 1/3% support test—2009.** If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

17a **10%-facts-and-circumstances test—2010.** If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶☐

b **10%-facts-and-circumstances test—2009.** If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶☐

18 **Private Foundation** If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions ▶☐

Part III **Support Schedule for Organizations Described in Section 509(a)(2)**
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public Support** (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13 **Total support** (Add lines 9, 10c, 11 and 12)						

14 **First Five Years** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section501(c)(3) organization, check this box and **stop here** ▶☐

Section C. Computation of Public Support Percentage

15 Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f))	15	0 %
16 Public support percentage from 2009 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for **2010** (line 10c column (f) divided by line 13 column (f))	17	0 %
18 Investment income percentage from **2009** Schedule A, Part III, line 17	18	

19a **33 1/3% support tests—2010.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

b **33 1/3% support tests—2009.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

20 **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions ▶☐

Part IV **Supplemental Information.** Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

SCHEDULE C
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then
- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then
- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35a (Proxy Tax), then
- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization	Employer identification number
Rush University Medical Center	36-2174823

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV

2 Political expenditures ▶ $

3 Volunteer hours

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ $

2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ $

3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No

4a Was a correction made? ☐ Yes ☐ No

b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ $

2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities ▶ $

3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ▶ $

4 Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	**(b)** Address	**(c)** EIN	**(d)** Amount paid from filing organization's funds If none, enter -0-	**(e)** Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A **Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

A Check ☐ if the filing organization belongs to an affiliated group
B Check ☐ if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	**(a)** Filing Organization's Totals	**(b)** Affiliated Group Totals
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)		
b Total lobbying expenditures to influence a legislative body (direct lobbying)		
c Total lobbying expenditures (add lines 1a and 1b)		
d Other exempt purpose expenditures		
e Total exempt purpose expenditures (add lines 1c and 1d)		
f Lobbying nontaxable amount Enter the amount from the following table in both columns		

If the amount on line 1e, column (a) or (b) is:	**The lobbying nontaxable amount is:**
Not over $500,000	20% of the amount on line 1e
Over $500,000 but not over $1,000,000	$100,000 plus 15% of the excess over $500,000
Over $1,000,000 but not over $1,500,000	$175,000 plus 10% of the excess over $1,000,000
Over $1,500,000 but not over $17,000,000	$225,000 plus 5% of the excess over $1,500,000
Over $17,000,000	$1,000,000

	(a)	(b)
g Grassroots nontaxable amount (enter 25% of line 1f)		
h Subtract line 1g from line 1a If zero or less, enter -0-		
i Subtract line 1f from line 1c If zero or less, enter -0-		

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? ☐ **Yes** ☐ **No**

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	**(a)** 2007	**(b)** 2008	**(c)** 2009	**(d)** 2010	**(e)** Total
2a Lobbying non-taxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots non-taxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B **Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

		(a) Yes	(a) No	(b) Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
c	Media advertisements?		No	
d	Mailings to members, legislators, or the public?		No	
e	Publications, or published or broadcast statements?		No	
f	Grants to other organizations for lobbying purposes?		No	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		969,528
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
i	Other activities? If "Yes," describe in Part IV		No	
j	Total lines 1c through 1i			969,528
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A **Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of $2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B **Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".**

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) non-deductible lobbying and political expenditures **(do not include amounts of political expenses for which the section 527(f) tax was paid).**		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV **Supplemental Information**

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Identifier	Return Reference	Explanation

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
Rush University Medical Center

Employer identification number
36-2174823

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit ☐ Yes ☐ No

Part II Conservation Easements.
Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)
☐ Preservation of an historically importantly land area
☐ Protection of natural habitat
☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

			Held at the End of the Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 8/17/06	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶ ______________

4 Number of states where property subject to conservation easement is located ▶ ______________

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ▶ ______________

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ $ ______________

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ▶ $ ______________

(ii) Assets included in Form 990, Part X ▶ $ ______________

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1 ▶ $ ______________

b Assets included in Form 990, Part X ▶ $ ______________

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a ☐ Public exhibition

b ☐ Scholarly research

c ☐ Preservation for future generations

d ☐ Loan or exchange programs

e ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV and complete the following table

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☑ No

b If "Yes," explain the arrangement in Part XIV

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current Year	(b) Prior Year	(c) Two Years Back	(d) Three Years Back	(e) Four Years Back
1a Beginning of year balance	380,542,000	350,852,000	415,553,000		
b Contributions	9,238,740	8,853,000	1,282,000		
c Investment earnings or losses	65,348,174	34,538,000	-45,493,000		
d Grants or scholarships	428,631	360,433	556,526		
e Other expenditures for facilities and programs	14,725,939	11,653,992	17,994,356		
f Administrative expenses		1,686,575	1,939,118		
g End of year balance	439,974,344	380,542,000	350,852,000		

2 Provide the estimated percentage of the year end balance held as

a Board designated or quasi-endowment ▶ 1 000 %

b Permanent endowment ▶ 52 000 %

c Term endowment ▶ 47 000 %

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

		Yes	No
(i) unrelated organizations	3a(i)		No
(ii) related organizations	3a(ii)		No
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIV the intended uses of the organization's endowment funds

Part VI Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		17,190,156		17,190,156
b Buildings		1,577,106,138	551,085,109	1,026,021,029
c Leasehold improvements				
d Equipment		382,154,576	238,187,973	143,966,603
e Other				
Total. Add lines 1a-1e *(Column (d) should equal Form 990, Part X, column (B), line 10(c).)* ▶				1,187,177,788

Part VII Investments—Other Securities. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
Other		
Total. *(Column (b) should equal Form 990, Part X, col (B) line 12)* ▶		

Part VIII Investments—Program Related. See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. *(Column (b) should equal Form 990, Part X, col (B) line 13)* ▶		

Part IX Other Assets. See Form 990, Part X, line 15.

(a) Description	(b) Book value
Total. *(Column (b) should equal Form 990, Part X, col.(B) line 15.)* . . . . ▶	

Part X Other Liabilities. See Form 990, Part X, line 25.

1 (a) Description of Liability	(b) Amount
Federal Income Taxes	
Swap Valuation	14,505,424
Pension Liabilities	38,500,673
IMD Loan	1,742,083
Joint Venture Liabilities	4,050,474
Securities Lending Liabilities	1,952,926
Annuities-Philanthropy	860,585
Other	
Total. *(Column (b) should equal Form 990, Part X, col (B) line 25)* ▶	61,612,165

2. Fin 48 (ASC 740) Footnote In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC740)

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12				
a	Net unrealized gains on investments	2a			
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIV)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line **1**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIV)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total Revenue Add lines **3** and **4c.** (This should equal Form 990, Part I, line 12)			5	

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIV)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	
4	Amounts included on Form 990, Part IX, line 25, but not on line **1:**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIV)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total expenses Add lines **3** and **4c.** (This should equal Form 990, Part I, line 18)			5	

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
X	2	-- Audited financial statements do not include a FIN 48 footnote
V	4	--The endowments are used to fund professorships 41, research 14, free care 9, student financial aid 8, education 9, scholarships and fellowships 6 and other programs 13

SCHEDULE F (Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
Rush University Medical Center

Employer identification number
36-2174823

Part I **General Information on Activities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

1 **For grantmakers.** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . ☐ **Yes** ☐ **No**

2 **For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of grant funds outside the United States

3 Activites per Region (Use Part V if additional space is needed)

	(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region or independent contractors	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region/investments in region
	Central America and the Caribbean			Program Services	Charitable Health Care	24,259
	Central America and the Caribbean			Program Services	Self Insurance	4,075,000
	East Asia and the Pacific			Program Services	Charitable Health Care	70,182
	Europe			Program Services	Charitable Health Care	626,846
	Middle East and North Africa			Program Services	Charitable Health Care	81,950
	North America			Program Services	Charitable Health Care	711,857
	South America			Program Services	Charitable Health Care	18,364
	South Asia			Program Services	Charitable Health Care	15,148
	Central America and the Caribbean			Investments		8,473,000
3a	Sub-total					14,096,606
b	Total from continuation sheets to Part I					
c	**Totals** (add lines 3a and 3b)					14,096,606

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than $5,000. Check this box if no one recipient received more than $5,000 . . . . ▶ ☐
Use Part V if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . . . ▶ ______

3 Enter total number of other organizations or entities . . . . ▶

Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Part V if additional space is needed.

(a) Type of grant or assistance	**(b)** Region	**(c)** Number of recipients	**(d)** Amount of cash grant	**(e)** Manner of cash disbursement	**(f)** Amount of non-cash assistance	**(g)** Description of non-cash assistance	**(h)** Method of valuation (book, FMV, appraisal, other)

Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)*	☑ Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? *If " Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)*	☐ Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)*	☑ Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)*	☐ Yes	☑ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)*	☐ Yes	☑ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).*	☐ Yes	☑ No

Additional Data

Software ID: 10000149
Software Version: 2010.2.15
EIN: 36-2174823
Name: Rush University Medical Center

Part V **Supplemental Information**

Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - | DLN: 93493136040762

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than $15,000 on Form 990-EZ, line 6a.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
Rush University Medical Center

Employer identification number
36-2174823

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

1 Indicate whether the organization raised funds through any of the following activities Check all that apply

a ☐ Mail solicitations
b ☐ Internet and e-mail solicitations
c ☐ Phone solicitations
d ☐ In-person solicitations
e ☐ Solicitation of non-government grants
f ☐ Solicitation of government grants
g ☐ Special fundraising events

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least $5,000 by the organization Form 990-EZ filers are not required to complete this table

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions? Yes	No	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
Total . . . . ▶						

3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

Part II **Fundraising Events.** Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than $15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than $5,000.

		(a) Event #1 Rush Neurobehavioral Gala (event type)	(b) Event #2 Womens Board Fashion Show (event type)	(c) Other Events 6 (total number)	(d) Total Events (Add col (a) through col (c))
Revenue	1 Gross receipts	1,257,556	750,142	746,820	2,754,518
	2 Less Charitable contributions	1,215,096	358,872	446,360	2,020,328
	3 Gross income (line 1 minus line 2)	42,460	391,270	300,460	734,190
Direct Expenses	4 Cash prizes	1,023	5,000		6,023
	5 Non-cash prizes			500	500
	6 Rent/facility costs	30,500	81,195	87,246	198,941
	7 Food and beverages		133,648	188,920	322,568
	8 Entertainment	325	9,780	40,348	50,453
	9 Other direct expenses	30,756	153,709	59,822	244,287
	10 Direct expense summary Add lines 4 through 9 in column (d)				822,772
	11 Net income summary Combine lines 3 and 10 in column (d)				-88,582

Part III **Gaming.** Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than $15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))
Revenue	1 Gross revenue			30,702	30,702
Direct Expenses	2 Cash prizes			5,000	5,000
	3 Non-cash prizes				
	4 Rent/facility costs				
	5 Other direct expenses			3,607	3,607
	6 Volunteer labor	☐ Yes ____ % ☐ No	☐ Yes ____ % ☐ No	☑ Yes 100 000 % 100 000 % ☐ No	
	7 Direct expense summary Add lines 2 through 5 in column (d)				8,607
	8 Net gaming income summary Combine lines 1 and 7 in column (d)				22,095

9 Enter the state(s) in which the organization operates gaming activities See Additional Data TableIL

a Is the organization licensed to operate gaming activities in each of these states? ☑ Yes ☐ No

b If "No," Explain

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☑ No

b If "Yes," Explain

11 Does the organization operate gaming activities with nonmembers? . . . ☐ Yes ☑ No

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? . . . ☐ Yes ☑ No

13 Indicate the percentage of gaming activity operated in

a The organization's facility . . .	**13a**	
b An outside facility . . .	**13b**	100 000 %

14 Provide the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶ Susan Barrett

Address ▶ 2274 N Hazeltime Drive
Vernon Hills, IL 60061

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? . . . ☐ Yes ☑ No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ $ ____________ and the amount of gaming revenue retained by the third party ▶ $ ____________

c If "Yes," enter name and address

Name ▶

Address ▶

16 Gaming manager information

Name ▶ Sarah Sliva

Gaming manager compensation ▶ $

Description of services provided ▶ Record Keeping and Bank Deposit

☐ Director/officer ☑ Employee ☐ Independent contractor

17 Mandatory distributions

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? . . . ☐ Yes ☑ No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ $

Part IV Complete this part to provide additional information for responses to question on Schedule G (see instructions.)

Identifier	ReturnReference	Explanation

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93493136040762

SCHEDULE H (Form 990)

Department of the Treasury
Internal Revenue Service

Hospitals

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
Rush University Medical Center

Employer identification number
36-2174823

Part I Financial Assistance and Certain Other Community Benefits at Cost

			Yes	No
1a	Did the organization have a finnancial assistance policy during the tax year? If "No," skip to question 6a	1a	Yes	
b	If "Yes," is it a written policy?	1b	Yes	
2	If the organization has multiple hospitals, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year ☑ Applied uniformly to all hospitals ☐ Applied uniformly to most hospitals ☐ Generally tailored to individual hospitals			
3	Answer the following based on the the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year			
a	Does the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing *free* care to low income individuals? If "Yes," indicate which of the following is the FPG family income limit for eligibility for free care	3a	Yes	
	☐ 100% ☐ 150% ☐ 200% ☑ Other 0000000300.000000000000 %			
b	Does the organization use FPG to determine eligibility for providing *discounted* care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for discounted care	3b	Yes	
	☐ 200% ☐ 250% ☐ 300% ☐ 350% ☑ 400% ☐ Other ______ %			
c	If the organization does not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care Include in the description whether the organization uses an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care			
4	Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?	4	Yes	
5a	Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?	5a	Yes	
b	If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?	5b	Yes	
c	If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care?	5c		No
6a	Does the organization prepare a community benefit report during the tax year?	6a	Yes	
6b	If "Yes," did the organization make it available to the public?	6b	Yes	
	Complete the following table using the worksheets provided in the Schedule H instructions Do not submit these worksheets with the Schedule H			

7 Financial Assistance and Certain Other Community Benefits at Cost

Financial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
a Financial Assistance at cost (from Worksheets 1 and 2)			19,043,702		19,043,702	1 620 %
b Unreimbursed Medicaid (from Worksheet 3, column a)			205,375,832	159,778,598	45,597,234	3 890 %
c Unreimbursed costs—other means-tested government programs (from Worksheet 3, column b)						
d **Total** Financial Assistance and Means-Tested Government Programs			224,419,534	159,778,598	64,640,936	5 510 %
Other Benefits						
e Community health improvement services and community benefit operations (from (Worksheet 4)		39,813	9,759,344	6,470,109	3,289,235	0 280 %
f Health professions education (from Worksheet 5)			118,026,047	72,144,983	45,881,064	3 910 %
g Subsidized health services (from Worksheet 6)			91,980,743	84,840,066	7,140,677	0 610 %
h Research (from Worksheet 7)			124,341,929	30,010,275	94,331,654	8 040 %
i Cash and in-kind contributions to community groups (from Worksheet 8)			193,823		193,823	0 020 %
j **Total** Other Benefits		39,813	344,301,886	193,465,433	150,836,453	12 860 %
k **Total.** Add lines 7d and 7j		39,813	568,721,420	353,244,031	215,477,389	18 370 %

Part II **Community Building Activities** during the tax year, and describe in Part VI how its community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing						
2 Economic development						
3 Community support						
4 Environmental improvements						
5 Leadership development and training for community members						
6 Coalition building						
7 Community health improvement advocacy						
8 Workforce development						
9 Other						
10 **Total**						

Part III **Bad Debt, Medicare, & Collection Practices**

Section A. Bad Debt Expense

				Yes	No
1	Did the organization report bad debt expense in accordance with Heathcare Financial Management Association Statement No 15?		1	Yes	
2	Enter the amount of the organization's bad debt expense (at cost)	2	12,323,981		
3	Enter the estimated amount of the organization's bad debt expense (at cost) attributable to patients eligible under the organization's financial assistance policy	3			
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense In addition, describe the costing methodology used in determining the amounts reported on lines 2 and 3, and rationale for including a portion of bad debt amounts as community benefit				

Section B. Medicare

5	Enter total revenue received from Medicare (including DSH and IME)	5	242,692,971
6	Enter Medicare allowable costs of care relating to payments on line 5	6	228,373,384
7	Subtract line 6 from line 5 This is the surplus or (shortfall)	7	14,319,587

8 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used

☐ Cost accounting system ☑ Cost to charge ratio ☐ Other

Section C. Collection Practices

			Yes	No
9a	Does the organization have a written debt collection policy?	9a	Yes	
b	If "Yes," does the organization's collection policy contain provisions on the collection practices to be followed for patients who are known to qualify for charity care or financial assistance? Describe in Part VI	9b	Yes	

Part IV **Management Companies and Joint Ventures**

(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership%	(e) Physicians' profit % or stock ownership %
1 Circle Imaging	Healthcare	71 000 %		
2 Oak Park Imaging	Healthcare	60 000 %		
3 Rush Surgicenter	Healthcare	53 000 %		42 000 %
4 Rush Health	Healthcare Administration	50 000 %		50 000 %
5				
6				
7				
8				
9				
10				
11				
12				
13				

Part V Facility Information

Section A. Hospital Facilities
(list in order of size, measured by total revenue per facility, from largest to smallest)

How many hospital facilities did the organization operate during the tax year? 1

	Name and address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)
1	Rush University Medical Center 1653 W Congress Parkway Chicago, IL 60612	X	X	X	X	X	X	X		

Part V Facility Information *(continued)*

Section B. Facility Policies and Practices.

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

Name of Hospital Facility:____

Line Number of Hospital Facility (from Schedule H, Part V, Section A):____________________

		Yes	No
Community Health Needs Assessment (Lines 1 through 7 are optional for 2010)			
1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment ("Needs Assessment")? If "No," skip to question 8	**1**		
If "Yes," indicate what the Needs Assessment describes (check all that apply)			
a ☐ A definition of the community served by the hospital facility			
b ☐ Demographics of the community			
c ☐ Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d ☐ How data was obtained			
e ☐ The health needs of the community			
f ☐ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g ☐ The process for identifying and prioritizing community health needs and services to meet the community health needs			
h ☐ The process for consulting with persons representing the community's interests			
i ☐ Information gaps that limit the hospital facility's ability to assess all of the community's health needs			
j ☐ Other (describe in Part VI)			
2 Indicate the tax year the hospital facility last conducted a Needs Assessment 20 ___			
3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	**3**		
4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI	**4**		
5 Did the hospital facility make its Needs Assessment widely available to the public?	**5**		
If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)			
a ☐ Hospital facility's website			
b ☐ Available upon request from the hospital facility			
c ☐ Other (describe in Part VI)			
6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)			
a ☐ Adoption of an implementation strategy to address the health needs of the hospital facility's community			
b ☐ Execution of the implementation strategy			
c ☐ Participation in the development of a community-wide community benefit plan			
d ☐ Participation in community-wide community benefit plan			
e ☐ Inclusion of a community benefit section in operational plans			
f ☐ Adoption of a budget for provision of services that address the needs identified in the CHNA			
g ☐ Prioritization of health needs in the community			
h ☐ Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i ☐ Other (describe in Part VI)			
7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs	**7**		
Financial Assistance Policy			
Did the hospital facility have in place during the tax year a written financial assistance policy that			
8 Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	**8**		
9 Used federal poverty guidelines (FPG) to determine eligibility for providing free care to low incomeindividuals? . .	**9**		
If "Yes," indicate the FPG family income limit for eligibility for free care __%			

Part V Facility Information *(continued)*

			Yes	No
10	Used FPG to determine eligibility for providing discounted care to low income individuals?	10		
	If "Yes," indicate the FPG family income limit for eligibility for discounted care __%			
11	Explained the basis for calculating amounts charged to patients?	11		
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
	a ☐ Income level			
	b ☐ Asset level			
	c ☐ Medical indigency			
	d ☐ Insurance status			
	e ☐ Uninsured discount			
	f ☐ Medicaid/Medicare			
	g ☐ State regulation			
	h ☐ Other (describe in Part VI)			
12	Explained the method for applying for financial assistance?	12		
13	Included measures to publicize the policy within the community served by the hospital facility?	13		
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	a ☐ The policy was posted at all times on the hospital facility's web site			
	b ☐ The policy was attached to all billing invoices			
	c ☐ The policy was posted in the hospital facility's emergency rooms or waiting rooms			
	d ☐ The policy was posted in the hospital facility's admissions offices			
	e ☐ The policy was provided, in writing, to patients upon admission to the hospital facility			
	f ☐ The policy was available upon request			
	g ☐ Other (describe in Part VI)			
Billing and Collections				
14	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy that explained actions the hospital facility may take upon non-payment?	14		
15	Check all of the following collection actions against a patient that were permitted under the hospital facility's policies at any time during the tax year			
	a ☐ Reporting to credit agency			
	b ☐ Lawsuits			
	c ☐ Liens on residences			
	d ☐ Body attachments or arrests			
	e ☐ Other (describe in Part VI)			
16	Did the hospital facility engage in or authorize a third party to engage in any of the following collection actions during the tax year?	16		
	If "Yes," check all collection actions in which the hospital facility or a third party engaged (check all that apply)			
	a ☐ Reporting to credit agency			
	b ☐ Lawsuits			
	c ☐ Liens on residences			
	d ☐ Body attachments			
	e ☐ Other (describe in Part VI)			
17	Indicate which actions the hospital facility took before initiating any of the collection actions checked in question 16 (check all that apply)			
	a ☐ Notified patients of the financial assistance policy upon admission			
	b ☐ Notified patients of the financial assistance policy prior to discharge			
	c ☐ Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills			
	d ☐ Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance			
	e ☐ Other (describe in Part VI)			

Part V Facility Information *(continued)*

Policy Relating to Emergency Medical Care

		Yes	No
18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	**18**		

If "No," indicate the reasons why (check all that apply)

- **a** ☐ The hospital facility did not provide care for any emergency medical conditions
- **b** ☐ The hospital facility did not have a policy relating to emergency medical care
- **c** ☐ The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)
- **d** ☐ Other (describe in Part VI)

Charges for Medical Care

19 Indicate how the hospital facility determined the amounts generally billed to individuals who had insurance covering emergency or other medically necessary care (check all that apply)

- **a** ☐ The hospital facility used the lowest negotiated commercial insurance rate for those services at the hospital facility
- **b** ☐ The hospital facility used the average of the three lowest negotiated commercial insurance rates for those services at the hospital facility
- **c** ☐ The hospital facility used the Medicare rate for those services
- **d** ☐ Other (describe in Part VI)

		Yes	No
20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	**20**		

If "Yes," explain in Part VI

		Yes	No
21 Did the hospital facility charge any of its patients an amount equal to the gross charge for services provided to that patient?	**21**		

If "Yes," explain in Part VI

Part V **Facility Information** *(continued)*

Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility
(list in order of size, measured by total revenue per facility, from largest to smallest)

How many non-hospital facilities did the organization operate during the tax year?____________________

	Name and address	Type of Facility (Describe)
1		
1		
2		
3		
4		
5		
6		
7		
8		
9		
10		

Part VI Supplemental Information

Complete this part to provide the following information

1 **Required descriptions.** Provide the description required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21

2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B

3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy

4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves

5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc)

6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served

7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Identifier	ReturnReference	Explanation
Part I line 3c		Rush uses the Federal Poverty Guidelines to determine eligibility for providing free care and discounted care to low income individuals In keeping with Rush University Medical Centers Mission to provide comprehensive, coordinated health care services to our patients, Rush offers several financial assistance programs to help patients with their hospital bill To assist the patient in deciding which is the right program for them, Rush offers the services of Financial Counselors and Billing Customer Service Representatives These individuals will assist patients in completion of financial application forms, obtaining an estimated cost of anticipated hospital services, providing an explanation and copy of their hospital bill, and notary services

Identifier	ReturnReference	Explanation
Part I line 3c		During FY2011, Rush provided 124 million in unreimbursed care to its patients Unreimbursed care consists of charity care provided to patients who lack the means to pay for services at cost, bad debt at expected payment, not charges, and unreimbursed costs for Medicaid and Medicare services Rush recognizes the need to simplify charity policies and to expand assistance to the growing population of uninsured and underinsured individuals To assist patients in their hospital bill, Rush offers the following financial assistance programs

Identifier	ReturnReference	Explanation
Part I line 3c		Paid in Full Charity Care Patients qualify for the Rush Charity Care program if their income level is at or below 300 percent of the federal poverty level That means that individuals qualify if they earn less than 66,050 and are supporting a family of four These patients are eligible for a full write-off of their bill

Identifier	ReturnReference	Explanation
Part I line 3c		Discounts for Limited Income Rush assists families with limited incomes, defined as annual income less than 400 percent of the federal poverty level FPL, who are eligible for a write-off of up to 70 percent of the bill

Identifier	ReturnReference	Explanation
Part I line 3c		Discounts for Self-Pay Patients Rush offers an automatic 65 percent discount for residents of Illinois who do not have a health insurance plan Non Illinois residents who do not have health insurance automatically qualify for a 50 percent discount For patients who cannot pay their portion of the bill at the time of service, financial counselors work closely with them to set up monthly installment payment plans with no interest at an amount with which the patient is comfortable

Identifier	ReturnReference	Explanation
Part I line 3c		State and Federal Programs Financial counselors work with patients and alert them if they qualify for one of a handful of state and federal programs such as the states Medical Assistance Non-Grant program or the Social Security Disability program Because the paperwork required for these programs can be overwhelming, Rush has specialists onsite who assist patients with the application process Through these efforts, we have qualified individuals for a social security disability who are not age 65, while at the same time ensuring payment for their hospital bill

Identifier	ReturnReference	Explanation
Part I line 3c		Payment plans Rush maintained a patient-eligibility service throughout FY 2011 at a cost of 408,000 This service focuses on providing patients who arrive at Rush without insurance with the coverage they are entitled to under various federal and state programs In addition to achieving insurance coverage for these patients medical bills, this service obtains eligibility for SSI or SSA benefits, which assist patients beyond their hospital stay During FY 2011, Rush provided discounts to uninsured patients of 24,221,105 These discounts are not included in Schedule H Rush currently does not test assets

Identifier	ReturnReference	Explanation
Part I line 6a		The Community Benefit Report for RUMC is a separate report prepared by Rush Rush prepares and files the Annual Non-Profit Community Benefit Plan Report with the Attorney Generals Office of the State of Illinois which includes Rush University Medical Center and Rush Oak Park Hospital For the purpose of Schedule H, only financial information for Rush University Medical Center is reported There is no data included for Rush Oak Park Hospital

Identifier	ReturnReference	Explanation
Part I line 7g		Rush has included subsidized costs attributable to physician clinics totaling 64,094,066

Identifier	ReturnReference	Explanation
Part I line 7 column f		Total expenses reported on Form 990, Part IX, line 25, column A include bad debt expense However, for the purposes of Schedule H this expense has been removed from the denominator when calculating the percent of total expense considered the net community benefit expense and reported on Part I, Line 7, column f The amount of bad debt expense excluded from this percentage calculation is 42,574,516

Identifier	ReturnReference	Explanation
Part I line 7		The calculation of the ratio of patient cost to charges was based on Rushs filed Medicare Cost Report and follows the format based on Worksheet 2 of the Instructions to Schedule H Medicare revenues and costs were extracted from the FY11 As-Filed Medicare Cost report

Identifier	ReturnReference	Explanation
Part III line 4		The cost for the total bad debt provision of 42,574,516 was calculated using the cost to charge ratio described above Rush does not have a footnote in the financial statements that describes bad debt expense However, Rush provides a significant amount of uncompensated care to uninsured and underinsured patients, which is reported as provision for bad debts During FY11, Rushs reported provision for bad debts was a total of 42,574,516 The Rush provision combined with the Rush University Medical Group RUMG provision of 7,711,903 equates to 12,323,981 at cost based on an overall cost to charge ratio

Identifier	ReturnReference	Explanation
Part III line 4		Rush does not include discounts and payments in bad debt expense in the financial statements Any payments received after an account has been written off to bad debt is considered a recovery and classified as such Recoveries are classified as a decrease to bad debt expense

Identifier	ReturnReference	Explanation
Part III line 8		The calculation of the ratio of patient cost to charges was calculated utilizing Rushs 2011 As-Filed Medicare Cost Report and follows the format based on Worksheet 2 of the Instructions to Schedule H Medicare revenues and costs were extracted from the FY11 As-Filed Medicare Cost report There is no reported Medicare shortfall

Identifier	ReturnReference	Explanation
Part III line 9b		In keeping with Rush University Medical Centers Mission to provide comprehensive, coordinated health care services to our patients, Rush offers several financial assistance programs to help patients with their hospital bill If Rush is aware that a patient qualifies for financial assistance, these accounts will not be referred to a collection agency It is the policy of RUMC to offer patients a payment plan and/or charity assistance when it becomes known that a patient needs financial assistance RUMC works with patients to help determine if there are any third party payers which may be available to help the patient meet their obligations RUMC works with patients to determine if they qualify for one of a handful of state and federal programs such as the states Medical Assistance Program or the Social Security Disability program and RUMC has specialists on site who assist patients with the application process

Identifier	ReturnReference	Explanation
Part III line 9b		In the discussion of the Medical Centers provision of charity care to our patient population there are several factors which must be considered in addition to the charity care number provided for purposes of Schedule H to obtain a full understanding of the breadth of charity provided by Rush These factors are outlined as follows

Identifier	ReturnReference	Explanation
Part III line 9b		Through utilization of a patient eligibility service the Medical Center is extremely proactive in enrolling patients who arrive at Rush without insurance coverage into various state and federal programs that provide health insurance coverage The maintenance of this service for our patients has a significant impact on decreasing the amount of charity care provided In addition to achieving appropriate, available coverage for our patients medical services, this eligibility service also obtains eligibility for SSI or SSA benefits for applicable patients Guiding the patient through this often time consuming and arduous process is extremely beneficial to the patient, as once SSI/SSA eligibility is approved, the patient will begin receiving a monthly assistance check that provides a benefit well beyond their health care at Rush

Identifier	ReturnReference	Explanation
Part III line 9b		Due to the process that Rush and other hospitals must facilitate to prove a patients eligibility for discounted or free care, the precise amount of charity care often can be indistinguishable from other categories of uncompensated care Without the cooperation of the patient in providing appropriate documentation, Rush cannot correctly distinguish patients who meet the defined charity care policies and appropriately categorize those individuals as charity care write-offs Instead, these patient cases are frequently classified as bad debt write-offs due to a lack of support information This creates a reported charity care amount that is not representative of the true amount of free care provided to low income and indigent patients

Identifier	ReturnReference	Explanation
Part VI Line 2		Building on a long tradition of commitment to its diverse communities and neighbors, Rush recognizes the immense needs of its core service areas With ongoing community service programs throughout Chicago, Rush will focus its patient care, research, education and workforce development outreach efforts on three community areas - East Garfield Park, Near Westside and West Town This will be the starting point in an incremental approach to community benefits planning Over time, the focus will expand to the larger West Side of Chicago and to the broader Chicago Metropolitan Area

Identifier	ReturnReference	Explanation
Part VI Line 2		The Community Benefits Plan developed and implemented by Rush focuses on applying our strengths and available resources to programs that improve and promote the physical, educational and economic health of our communities To more thoroughly assess and understand the health and wellness needs of the communities we serve and align our outreach efforts within our patient care areas, Rush continued to participate in the Metropolitan Chicago Healthcare Councils MCHC Community Needs Assessment Program during FY 2011 The expectation of community health needs assessments for measuring the impact of hospitals outreach efforts continues to grow and Rush remains committed to collaborations that help to identify and address those needs in the communities we serve

Identifier	ReturnReference	Explanation
Part VI Line 3		Through utilization of a patient eligibility service the Medical Center is extremely proactive in enrolling patients, who present for service without insurance coverage, for coverage under various state and federal programs The maintenance of this service for our patients has a significant impact on decreasing the amount of charity care provided In addition to achieving appropriate, available coverage for our patients medical services, this eligibility service also obtains eligibility for SSI or SSA benefits for applicable patients Guiding the patient through this often time-consuming and arduous process is extremely beneficial to the patient, as once SSI/SSA eligibility is approved, the patient will begin receiving a monthly assistance check which provides a benefit well beyond their health care at Rush

Identifier	ReturnReference	Explanation
Part VI Line 3		To assist the patient in deciding which is the right program for them, Rush offers the services of Financial Counselors and Billing Customer Service Representatives These individuals will assist patients in completion of financial application forms, obtaining an estimated cost of anticipated hospital services, providing an explanation and copy of their hospital bill, and notary services

Identifier	ReturnReference	Explanation
Part VI Line 4		Building on a long tradition of commitment to its diverse communities and neighbors, Rush recognizes the immense needs of its core service areas With ongoing community service programs throughout Chicago, Rush will focus its patient care, research, education and workforce development outreach efforts on three community areas - East Garfield Park, Near Westside and West Town This will be the starting point Over time, the focus will expand to the larger West Side of Chicago and to the broader Chicago Metropolitan Area As an academic medical center, Rush performs many community benefit activities in neighborhoods within and surrounding the Illinois Medical District IMD and throughout Chicago For the purposes of this plan and future planning initiatives, Rush defines its community using the recognized Chicago Community Areas of West Town, East Garfield Park and Near West Side These geographical areas encompass the location of the Medical Center in addition to the locations of clinics that are the sites for a significant number of community benefit projects

Identifier	ReturnReference	Explanation
Part VI Line 4		Despite these boundaries, Rush does not plan to discontinue those activities currently undertaken outside the aforementioned community areas For example, the Science and Math Excellence SAME Network supports educational efforts in Chicago Public Schools across the City in more than 40 schools In addition, Rushs financial assistance policies apply to all Rush patients in the State of Illinois

Identifier	ReturnReference	Explanation
Part VI Line 5		Many of the community benefits activities implemented by Rush University Medical Center address the Chicago Department of Public Healths strategic priorities While Rushs McCormick Center for Advanced Emergency Response continues to contribute to strategic priority 4, numerous Rush outreach programs are aligned with strategic priorities 1, 2 and 3 including the Clinic at Franciscan House of Mary Joseph, the Community Health Clinic, the Health Educators/ASAP program, Marahs Place, Red Ribbon Friends, the Maternal Advocates Program, and the Rush Adolescent Family Center Following a community needs assessment in FY 2008, a formal planning process was initiated in FY 2009 to ensure that future community benefits efforts aligned with the needs of the community

Identifier	ReturnReference	Explanation
Part VI Line 5		The Community Benefits Plan developed and implemented at Rush focuses on applying our strengths and available resources to programs that improve and promote the physical, educational and economic health of our communities To further that effort, Rush continues to participate in the Metropolitan Chicago Healthcare Councils MCHC Community Needs Assessment Program and remains committed to collaborations that help identify and address those needs in the communities we serve

Identifier	ReturnReference	Explanation
Part VI Line 5		The Community Benefits Plan developed and implemented by Rush focuses on applying our strengths and available resources to programs that improve and promote the physical, educational and economic health of our communities To more thoroughly assess and understand the health and wellness needs of the communities we serve and align our outreach efforts within our patient care areas, Rush continued to participate in the Metropolitan Chicago Healthcare Councils MCHC Community Needs Assessment Program during FY 2011 The expectation of community health needs assessments for measuring the impact of hospitals outreach efforts continues to grow and Rush remains committed to collaborations that help to identify and address those needs in the communities we serve As an academic medical center, Rush performs many community benefit activities in neighborhoods within and surrounding the Illinois Medical District IMD and throughout Chicago

Identifier	ReturnReference	Explanation
Part VI Line 5		Despite these boundaries, Rush does not plan to discontinue those activities currently undertaken outside the aforementioned community areas For example, the Science and Math Excellence SAME Network supports educational efforts in Chicago Public Schools across the City in more than 40 schools In addition, Rushs financial assistance policies apply to all Rush patients in the State of Illinois

Identifier	ReturnReference	Explanation
Part VI Line 6		Rush University Medical Center also collaborates with various other community partners to provide not only patient care, but also learning and community health opportunities for residents Some of those activities include partnerships with the John H Stroger, Jr Hospital of Cook County, the Chicago Public School system, Chicago Department of Family and Support Services, American Red Cross, United Way, Chicago Department of Public Health, Chicago Bulls, and Malcolm X College one of the City Colleges of Chicago

Identifier	ReturnReference	Explanation
Part VI Line 6		The governing body of Rush is comprised of persons who reside in the eight county metropolitan area that is served by Rush Rush works as a closed system regarding medical staff privileges Rush recruits all physicians and a physician must be a faculty member to be on the medical staff to have privileges As a not-for-profit academic medical center, any excess funds earned by Rush are used to support our mission of providing excellent patient care, medical education, research and community support

Identifier	ReturnReference	Explanation
Part VI Line 6		Rush University Medical Center has an affiliation with Rush Oak Park Hospital Rush Oak Park Hospital ROPH is a Catholic community hospital consisting of 296 beds located in Oak Park, Illinois and affiliated with Rush University Medical Center in Chicago, IL and Wheaton Franciscan Healthcare, Inc , in Wheaton, IL The affiliation between Rush University Medical Center RUMC and Rush Oak Park Hospital provides patients with access to advanced medical treatments without having to leave their neighborhoods ROPH is committed to balancing clinical excellence with compassionate care and greater community outreach programs in order to provide a lifetime of care for individuals and their entire family For the purposes of Schedule H, only financial information for Rush University Medical Center is reported There is no data included for Rush Oak Park Hospital

Identifier	ReturnReference	Explanation
Part VI Line 6		The Community Benefit Report for RUMC is a separate report prepared by Rush Rush prepares and files the Annual Non-Profit Community Benefit Plan Report with the Attorney Generals Office of the State of Illinois which includes Rush University Medical Center and Rush Oak Park Hospital

Identifier	ReturnReference	Explanation
Part VI Line 7		Part VI Line 7, IL

Schedule I (Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
Rush University Medical Center

Employer identification number
36-2174823

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . ☑ Yes ☐ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States.

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than $5,000. Check this box if no one recipient received more than $5,000. Part II can be duplicated if additional space is needed. . . . ▶ ☐

1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) American Cancer Society - Cancer Action Network225 N Michigan Avenue Chicago,IL 60601	52-2340031	501c3	15,000		Book		General Support
(2) American Heart Association208 S LaSalle St 900 Chicago,IL 60604	13-5613797	501c3	15,000		Book		General Support
(3) Access Living115 W Chicago Ave Chicago,IL 60610	36-3310774	501c3	13,000		Book		General Support
(4) Chicago Foundation for Education205 W Wacker Drive Chicago,IL 60606	36-3429023	501c3	10,000		Book		General Support
(5) March of Dimes111 W Jackson 22nd floor Chicago,IL 60604	36-2169156	501c3	10,000		Book		General Support
(6) Bears Care1000 Football Drive Lake Forest,IL 60045	20-3902715	501c3	9,500		Book		General Support
(7) National Association of Health Service Executives PO Box 11873 Chicago,IL 60611	62-1312239	501c3	5,600		Book		General Support
(8) Malcolm X College1900 W Van Buren Street Chicago,IL 60612	36-2606236	501c3		35,873	FMV	Lab Equipment	General Support

2 Enter total number of section 501(c)(3) and government organizations . . . ▶ 8

3 Enter total number of other organizations . . . ▶

Part III **Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a) Type of grant or assistance	**(b)** Number of recipients	**(c)** Amount of cash grant	**(d)** Amount of non-cash assistance	**(e)** Method of valuation (book, FMV, appraisal, other)	**(f)** Description of non-cash assistance
(1) Scholarships to attend Rush University Medical Center	921	7,454,532		FMV	

Part IV **Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	**Return Reference**	**Explanation**
I	2	-- Rush provides grants and assistance to organizations that are recognized public charities and to individuals primarily associated with the medical field Rush maintains contact with the grantees through the performance of its exempt purpose

Schedule J (Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
Rush University Medical Center

Employer identification number
36-2174823

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items ☐ First-class or charter travel ☐ Travel for companions ☐ Tax idemnification and gross-up payments ☐ Discretionary spending account ☑ Housing allowance or residence for personal use ☐ Payments for business use of personal residence ☑ Health or social club dues or initiation fees ☐ Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	**1b**	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	**2**	Yes	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply ☑ Compensation committee ☑ Independent compensation consultant ☐ Form 990 of other organizations ☑ Written employment contract ☑ Compensation survey or study ☑ Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
a	Receive a severance payment or change-of-control payment from the organization or a related organization?	**4a**		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	**4b**	Yes	
c	Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III	**4c**		No
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
a	The organization?	**5a**		No
b	Any related organization? If "Yes," to line 5a or 5b, describe in Part III	**5b**		No
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
a	The organization?	**6a**		No
b	Any related organization? If "Yes," to line 6a or 6b, describe in Part III	**6b**		No
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	**7**	Yes	
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III	**8**		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	**9**		

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
See Additional Data Table								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
I	1A	- Housing allowance or residence for personal use - Rush owns the Sessions house which is used by the President CEO for Rush business activities Occasionally there is incidental personal use, the value of which is included in compensation
I	1A	- Health or social club dues or initiation fees - membership is maintained for the Senior Vice President of Philanthropy Chief Development Officer at the University Club, the President CEO at the Chicago Club, and the Vice President of Government Affairs at the Executive Club All memberships are used for Rush fundraising and/or business activities
I	4B	- Rush offers a supplemental employee retirement plan to all employees who participate in the executive benefits program and whose compensation exceeds the IRS allowable limit for a qualified pension plan The amount accrued in 2010 was included in income in Schedule J for the following individuals David A Ansell, MD-64,054, Charles E Behl-28,552, Max D Brown, JD-59,552, Peter W Butler-281,630, Paul M Carvey, PhD-35,504, J Robert Clapp, Jr -100,300, Richard Davis-15,726, R Anthony Davis-15,695, Thomas A Deutsch, MD-210,740, Bruce M Elegant-46,441, Brent Estes-17,281, Larry J Goodman, MD-190,241, Lois K Halstead, PhD, RN-44,653, Joan E Kurtenbach-20,874, Jane G Llewellyn, PhD, RN, CNAA-64,560, John Lowenberg-15,726, Sheri L Marker-54,560, Diane M McKeever-50,830, Avery S Miller-218,895, Mike Mulroe-4,309, James L Mulshine, MD-33,975, Jaime B Parent-27,170, Terry Peterson-21,111, Mary Ellen Schopp-14,258, David C Shelledy, PhD-11,428, Julio C Silva, MD-9,733, Brian T Smith-32,971, Scott E Sonnenschein-15,689, Lac Van Tran-73,872, Mick P Zdeblick-36,345
I	7	- Incentive payments are based upon a formula The amounts are calculated after certain performance and operating goals are achieved The plan provides limited discretionary parameters if needed

Additional Data

Return to Form

Software ID: 10000149
Software Version: 2010.2.15
EIN: 36-2174823
Name: Rush University Medical Center

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
Robert A Balk MD	(i) (ii)	297,719	25,964		22,050	20,350	366,083	
Catherine Dimou MD	(i) (ii)	203,994	30,947		17,150	19,684	271,775	
David A Ansell MD	(i) (ii)	406,565	99,733	27,983	81,204	731	616,216	
Charles E Behl	(i) (ii)	246,060	62,444	15,223	48,152	16,818	388,697	
Max D Brown JD	(i) (ii)	352,382	81,482	99,633	74,252	13,593	621,342	
Peter W Butler	(i) (ii)	671,003	283,803	51,277	301,230	17,163	1,324,476	
Paul M Carvey PhD	(i) (ii)	294,816	67,172	28,902	57,554	21,608	470,052	
J Robert Clapp Jr	(i) (ii)	442,389	173,663	17,421	117,450	24,656	775,579	
Richard Davis	(i) (ii)	223,570	57,307	7,160	35,326	26,288	349,651	
R Anthony Davis	(i) (ii)	249,266	62,249	15,660	35,295	12,567	375,037	
Thomas A Deutsch MD	(i) (ii)	524,593	213,975	29,426	232,790	26,595	1,027,379	
Paula Dillon	(i) (ii)	150,301	23,430		10,679	8,515	192,925	
Melanie C Dreher PhD RN	(i) (ii)	237,496	55,922		19,600	10,316	323,334	
Bruce M Elegant	(i) (ii)	275,330	67,648	21,424	66,041	23,324	453,767	
Brent Estes	(i) (ii)	287,349	75,416	5,631	31,981	19,133	419,510	
Larry J Goodman MD	(i) (ii)	848,080	416,810	69,132	204,941	21,608	1,560,571	
Lois K Halstead PhD RN	(i) (ii)	164,744	32,080	166,522	59,353	10,077	432,776	
Bradley G Hinrichs	(i) (ii)	222,625	47,087	35,027	14,700	7,077	326,516	
Catherine A Jacobson	(i) (ii)	419,029		8,139	17,150	15,993	460,311	
Joan E Kurtenbach	(i) (ii)	226,028	56,868	7,639	35,574	21,025	347,134	
Jane G Llewellyn PhD RN CNAA	(i) (ii)	264,291	51,998	308,413	79,260	8,765	712,727	
John Lowenberg	(i) (ii)	220,797	50,958	7,861	31,876	731	312,223	
Sheri L Marker	(i) (ii)	207,611	38,314	12,624	76,610	8,872	344,031	
Diane M McKeever	(i) (ii)	264,414	71,782	10,677	72,880	16,193	435,946	
Avery S Miller	(i) (ii)	481,297	194,585	300,940	233,595	14,541	1,224,958	
Mike Mulroe	(i) (ii)	201,714	34,531	1,308	21,109	26,543	285,205	
James L Mulshine MD	(i) (ii)	323,829	51,344	23,463	51,125	23,103	472,864	
Jaime B Parent	(i) (ii)	245,235	56,188	15,775	39,420	21,693	378,311	
Terry Peterson	(i) (ii)	222,541	38,169	9,481	35,811	7,169	313,171	
Mary Ellen Schopp	(i) (ii)	147,933	7,000		21,608	9,239	185,780	
David C Shelledy PhD	(i) (ii)	178,210	45,000	19,704	27,719	14,633	285,266	
Julio C Silva MD	(i) (ii)	304,088	55,939	564	26,883	21,511	408,985	
Brian T Smith	(i) (ii)	315,546	79,080	7,604	46,446	23,858	472,534	
Scott E Sonnenschein	(i) (ii)	255,302	62,031	7,065	32,839	21,572	378,809	
Lac Van Tran	(i) (ii)	347,196	92,065	31,039	93,472	8,429	572,201	
Mick P Zdeblick	(i) (ii)	318,545	114,782	9,208	51,045	21,608	515,188	
Lorenzo Munoz MD	(i) (ii)	566,266	189,338	160,500	14,700	22,698	953,502	
Harel Deutsch MD	(i) (ii)	667,434	159,415		13,475	22,868	863,192	
Vincent C Traynelis MD	(i) (ii)	645,258	97,500		17,150	14,769	774,677	
Michael Liptay MD	(i) (ii)	587,434	150,000		14,700	27,868	780,002	
Richard Byrne MD	(i) (ii)	665,095	69,736		17,150	23,103	775,084	

Schedule K (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
Rush University Medical Center

Employer identification number
36-2174823

Part I Bond Issues

	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer		(i) Pool financing	
							Yes	No	Yes	No	Yes	No
A	Illinois Finance Authority	86-1091967	45200FYR4	07-29-2009	171,668,452	Series 2009C see Sch O		X		X		X
B	Illinois Finance Authority	86-1091967	45200FTX7	02-10-2009	171,147,519	Series 2009A see Sch O		X		X		X
C	Illinois Finance Authority	86-1091967	45200FSEO	12-09-2008	50,000,000	Series 2008A Variable see Sch O		X		X		X
D	Illinois Finance Authority	86-1091967	45200FHN2	05-28-2008	63,506,719	Series 2006B see Sch O		X		X	X	

Part II Proceeds

		A	B	C	D
1	Amount of bonds retired				
2	Amount of bonds legally defeased				
3	Total proceeds of issue	172,282,443			
4	Gross proceeds in reserve funds	16,636,928			
5	Capitalized interest from proceeds	1,227,141			
6	Proceeds in refunding escrow				
7	Issuance costs from proceeds	2,547,812			
8	Credit enhancement from proceeds				
9	Working capital expenditures from proceeds				
10	Capital expenditures from proceeds	151,870,563			
11	Other spent proceeds				
12	Other unspent proceeds				
13	Year of substantial completion	2012			

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?		X						
15	Were the bonds issued as part of an advance refunding issue?		X						
16	Has the final allocation of proceeds been made?		X						
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X							

Part III Private Business Use

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		
2	Are there any lease arrangements that may result in private business use of bond-financed property?	X		X		X			

Part III Private Business Use *(Continued)*

		A Yes	A No	B Yes	B No	C Yes	C No	D Yes	D No
3a	Are there any management or service contracts that may result in private business use?	X		X		X			
b	Are there any research agreements that may result in private business use of bond-financed property?	X		X		X			
c	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	X		X		X			
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶	0 001 %		2 630 %		0 001 %			
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ▶	0 001 %		0 020 %		0 001 %			
6	Total of lines 4 and 5	0 002 %		2 650 %		0 002 %			
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X		X		X			

Part IV Arbitrage

		A Yes	A No	B Yes	B No	C Yes	C No	D Yes	D No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X		X		X		X
2	Is the bond issue a variable rate issue?		X		X	X			X
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		X		X	X			X
b	Name of provider	Morgan Stanley&Citibank				Morgan Stanley&Citibank			
c	Term of hedge	0000000027 300000000000				0000000027 300000000000			
d	Was the hedge superintegrated?		X				X		
e	Was a hedge terminated?		X				X		
4a	Were gross proceeds invested in a GIC?		X		X		X		X
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
6	Did the bond issue qualify for an exception to rebate?	X		X		X		X	

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier	Return Reference	Explanation

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - | DLN: 93493136040762

Schedule L (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions with Interested Persons

▶ Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.
▶ Attach to Form 990 or Form 990-EZ. ▶See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
Rush University Medical Center

Employer identification number
36-2174823

Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1 (a) Name of disqualified person	(b) Description of transaction	(c) Corrected? Yes	No

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 . . . ▶ $

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . ▶ $

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

(a) Name of interested person and purpose	(b) Loan to or from the organization? To	From	(c) Original principal amount	(d) Balance due	(e) In default? Yes	No	(f) Approved by board or committee? Yes	No	(g) Written agreement? Yes	No
Total . . . ▶ $										

Part III Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of grant or type of assistance
(1) Jacqueline Elegant	Daughter of Bruce Elegant	Received 13,000 tuition waiver

Part IV **Business Transactions Involving Interested Persons.**
Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	**(b)** Relationship between interested person and the organization	**(c)** Amount of transaction	**(d)** Description of transaction	**(e)** Sharing of organization's revenues?	
				Yes	**No**
See Additional Data Table					

Part V **Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	**Return Reference**	**Explanation**

Additional Data

Software ID: 10000149
Software Version: 2010.2.15
EIN: 36-2174823
Name: Rush Unıversıty Medıcal Center

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of ınterested person	(b) Relatıonshıp between ınterested person and the organızatıon	(c) Amount of transactıon $	(d) Descrıptıon of transactıon	(e) Sharıng of organızatıon's revenues?	
				Yes	No
3M	W James Farrell Robert S Morrıson on BOD	297,275	Sale of Goods		No
Abbott Labs	W James Farrell on BOD	2,457,251	Sale of Goods		No
Amerısource Bergen Corporatıon	Rıchard W Gochnauer on BOD	13,492,088	Servıces		No
Aon Rısk Management	Mıchael F OBrıen ıs an Officer	1,143,037	Insurance		No
Baxter Internatıonal	Robert M Davıs ıs CFO	8,833,543	Sale of Goods		No
CDW	Thomas E Rıchards ıs Presıdent COO	2,169,195	Servıces		No
Commonwealth Edıson	Jesse H Ruız Rıchard L Thomas on BOD	778,122	Servıces		No
Exelon Corp	Chrıstopher M Crane ıs Presıdent CEO	8,605,709	Servıces		No
Exelon Corp (Contınued)	Sue Lıng Gın John W Rogers Jr on BOD	8,605,709	Servıces		No
Laurus Strategıes	Susan R Bottum	250,568	Servıces		No
Navıgant Consultıng Inc	Wıllıam M Goodyear on BOD	117,618	Servıces		No
Northern Trust Global Investments	Stephen N Potter ıs Presıdent	818,403	Servıces		No

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of interested person	**(b)** Relationship between interested person and the organization	**(c)** Amount of transaction $	**(d)** Description of transaction	**(e)** Sharing of organization's revenues? Yes	No
Peoples Gas Light & Coke	Charles Schrock is President of Integrys, the holding Company	863,252	Services		No
Stericycle	William K Hall on BOD	298,504	Services		No
The Northern Trust Co	Susan Crown on BOD	772,451	Services		No
The Northern Trust Co (Continued)	Stephen N Potter is CEO	772,451	Services		No
The Northern Trust Co (Continued)	Harold Byron Smith Jr on BOD	772,451	Services		No
The Northern Trust Co (Continued)	Charles A Tribbett III on BOD	772,451	Services		No
University Anesthesiologists	Anthony D Ivankovich, MD is a Partner	426,360	Services		No
University Pathologists PC	Robert P DeCresce, MD is an owner	883,719	Services		No
VWR International	Robert P DeCresce, MD on BOD	380,640	Services		No
W W Grainger	Harold Byron Smith Jr William K Hall on BOD	233,599	Sale of Goods		No
Waste Mgmt Inc	Pastora San Juan Cafferty on BOD	137,482	Services		No
William Blair & Company LLC	E David Coolidge III on BOD John L Brennen is an Officer	176,528	Services		No

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction $	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
Rebecca Deutsch	Dr Thomas Deutschs Daughter	10,728	Employee		No

SCHEDULE M (Form 990)

Department of the Treasury
Internal Revenue Service

NonCash Contributions

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.
▶ Attach to Form 990.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
Rush University Medical Center

Employer identification number
36-2174823

Part I Types of Property

	(a) Check if applicable	(b) Number of Contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining oncash contribution amounts
1 Art—Works of art . . .				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles .				
7 Boats and planes . . .				
8 Intellectual property . .				
9 Securities—Publicly traded	X	61	8,286,589	Fair Market Value
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests .				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other . .				
15 Real estate—Residential .				
16 Real estate—Commercial				
17 Real estate—Other . .				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts . .				
23 Scientific specimens . .				
24 Archeological artifacts .				
25 Other ▶ (Scientific Equipment)	X	1	5,600	Sale of Comparables
26 Other ▶( )				
27 Other ▶( )				
28 Other ▶ ( )				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . .	29	

		Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?	30a		No
b If "Yes," describe the arrangement in Part II			
31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	31	Yes	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions?	32a	Yes	
b If "Yes," describe in Part II			
33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II			

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
I	32b	-- State Street Global Advisors manages our charitable gift annuities and our pooled income funds and, in so doing, may process or sell noncash contributions The organization uses the Northern Trust Company to accept into our account, then process and sell noncash contributions

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
Rush University Medical Center

Employer identification number
36-2174823

Identifier	Return Reference	Explanation
Form 990 Part I	1	-- Rush provides a full range of medical services to the community, including an emergency department that is never closed and is open to anyone regardless of their ability to pay In addition, Rush is committed, through Rush Medical College and College of Nursing, to provide programs to educate and train the health care workforce of the future Rush is also a thriving center for basic and clinical research

Additional Data

Software ID: 10000149
Software Version: 2010.2.15
EIN: 36-2174823
Name: Rush University Medical Center

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Connie Busse Ashline Trustee	1 00	X						0	0	0
Robert A Balk MD Trustee	40 00	X						323,683	0	42,400
John M Boler Trustee	1 00	X						0	0	0
Susan R Bottum Trustee	1 00	X						0	0	0
John L Brennan Trustee	1 00	X						0	0	0
Marca L Bristo Trustee	1 00	X						0	0	0
Carole L Brown Trustee	1 00	X						0	0	0
Peter C B Bynoe Esq Trustee	1 00	X						0	0	0
Pastora San Juan Cafferty Trustee	1 00	X						0	0	0
WH Clark Trustee	1 00	X						0	0	0
E David Coolidge III Trustee	1 00	X						0	0	0
Christopher M Crane Trustee	1 00	X						0	0	0
Susan Crown Trustee	1 00	X						0	0	0
Robert J Darnall Trustee	1 00	X						0	0	0
Robert M Davis Trustee	1 00	X						0	0	0
Howard M Dean Trustee	1 00	X						0	0	0
Robert P DeCresce MD MBA MPH Trustee	40 00	X						82,190	0	22,227
James W DeYoung Trustee	1 00	X						0	0	0
Catherine Dimou MD Trustee	40 00	X						234,941	0	36,834
Thomas A Donahoe Trustee	1 00	X						0	0	0
William A Downe Trustee	1 00	X						0	0	0
Bruce W Duncan Trustee	1 00	X						0	0	0
Christine A Edwards Trustee	1 00	X						0	0	0
Charles L Evans PhD Trustee	1 00	X						0	0	0
W James Farrell Trustee	1 00	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply) Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Margaret Faut-Callahan PhD CRNA Trustee	33 00	X						22,910	0	0
Larry Field Trustee	1 00	X						0	0	0
Robert F Finke Trustee	1 00	X						0	0	0
Cyrus F Freidheim Jr Trustee	1 00	X						0	0	0
William J Friend Trustee	1 00	X						0	0	0
J Erik Fyrwald Trustee	1 00	X						0	0	0
Jorge O Galante MD DMSc Trustee	1 00	X						0	0	0
Ronald J Gidwitz Trustee	1 00	X						0	0	0
H John Gilbertson Trustee	1 00	X						0	0	0
Sue Ling Gin Trustee	1 00	X						0	0	0
Richard W Gochnauer Trustee	1 00	X						0	0	0
William M Goodyear Trustee	1 00	X						0	0	0
Catherine B Grotelueschen MD Trustee	1 00	X						0	0	0
Sandra P Guthman Trustee	1 00	X						0	0	0
William J Hagenah Trustee	1 00	X						0	0	0
Joan M Hall Trustee	1 00	X						0	0	0
William K Hall Trustee	1 00	X						0	0	0
Christie Hefner Trustee	1 00	X						0	0	0
Robert L Heidrick Trustee	1 00	X						0	0	0
Ronald M Hem Trustee	1 00	X						0	0	0
Marcie B Hemmelstein Trustee	1 00	X						0	0	0
Jay L Henderson Trustee	1 00	X						0	0	0
Marvin J Herb Trustee	1 00	X						0	0	0
John W Higgins Trustee	1 00	X						0	0	0
Jerald W Hoekstra Trustee	1 00	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply): Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Ron Huberman Trustee	1 00	X						0	0	0
Anthony D Ivankovich MD Trustee	20 00	X						62,317	0	7,923
Richard M Jaffee Trustee	1 00	X						0	0	0
Silas Keehn Trustee	1 00	X						0	0	0
John P Keller Trustee	1 00	X						0	0	0
Kip Kirkpatrick Trustee	1 00	X						0	0	0
Fred A Krehbiel Trustee	1 00	X						0	0	0
Sheldon Lavin Trustee	1 00	X						0	0	0
Bishop Jeffrey D Lee Trustee	1 00	X						0	0	0
Aylwin B Lewis Trustee	1 00	X						0	0	0
Susan R Lichtenstein Trustee	1 00	X						0	0	0
Donald G Lubin Esq Trustee	1 00	X						0	0	0
John H McEachern Jr Trustee	1 00	X						0	0	0
Andrew J McKenna Jr Trustee	1 00	X						0	0	0
Mimi Mitchell Trustee	1 00	X						0	0	0
Wayne L Moore Trustee	1 00	X						0	0	0
Robert S Morrison Trustee	1 00	X						0	0	0
Michael F O'Brien Trustee	1 00	X						0	0	0
Michael J O'Connor Trustee	1 00	X						0	0	0
Abby McCormick O'Neil Trustee	1 00	X						0	0	0
William H Osborne Trustee	1 00	X						0	0	0
Aurie A Pennick Trustee	1 00	X						0	0	0
Sheila A Penrose Trustee	1 00	X						0	0	0
Perry R Pero Trustee	1 00	X						0	0	0
Consuelo Wilson Pierrepont Trustee	1 00	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply) Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Stephen N Potter Trustee	1 00	X						0	0	0
Karen C Reid Trustee	1 00	X						0	0	0
Angelique L Richard PhD RN Trustee	1 00	X						0	0	0
Thomas E Richards Trustee	1 00	X						0	0	0
John W Rogers Jr Trustee	1 00	X						0	0	0
John J Sabl Trustee	1 00	X						0	0	0
Jesse H Ruiz Trustee	1 00	X						0	0	0
John M Sachs DDS Trustee	1 00	X						0	0	0
John F Sandner Trustee	1 00	X						0	0	0
Gloria Santona Esq Trustee	1 00	X						0	0	0
Charles A Schrock Trustee	1 00	X						0	0	0
Carole Browe Segal Trustee	1 00	X						0	0	0
Alejandro Silva Trustee	1 00	X						0	0	0
Harold Byron Smith Jr Trustee	1 00	X						0	0	0
David B Speer Trustee	1 00	X						0	0	0
Carl W Stern Trustee	1 00	X						0	0	0
Richard L Thomas Trustee	1 00	X						0	0	0
Charles A Tribbett III Trustee	1 00	X						0	0	0
Karen B Weinstein MD Trustee	1 00	X						0	0	0
John R Willis Trustee	1 00	X						0	0	0
Thomas J Wilson Trustee	1 00	X						0	0	0
John A Wing Trustee	1 00	X						0	0	0
Robert A Wislow Trustee	1 00	X						0	0	0
Barbara Jil Wu PhD Trustee	1 00	X						0	0	0
David A Ansell MD Vice President and Chief Medical Officer	40 00			X				534,280	0	81,935

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply) Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Cynthia Barginere V P Clinical Nursing Chief Nursing Officer	000 00			X				0	0	0
Charles E Behl Vice President, Revenue Cycle	40 00			X				323,728	0	64,970
Max D Brown JD V P Legal Affairs General Counsel	40 00			X				533,497	0	87,845
Peter W Butler President Chief Operating Officer	40 00			X				1,006,083	0	318,393
Paul M Carvey PhD Dean, The Graduate College	40 00			X				390,890	0	79,162
J Robert Clapp Jr Senior Vice President, Hospital Affairs	40 00			X				633,474	0	142,106
Richard Davis Vice President, Medical Affairs	40 00			X				288,036	0	61,614
R Anthony Davis Vice President, Finance	40 00			X				327,174	0	47,862
Thomas A Deutsch MD Senior V P Dean, Rush Medical College	40 00			X				767,994	0	259,385
Paula Dillon V P Clinical Nursing Chief Nursing Officer	40 00			X				173,731	0	19,194
Melanie C Dreher PhD RN Dean, College of Nursing	40 00			X				293,418	0	29,916
Bruce M Elegant Vice President, Hospital Operations	40 00			X				364,403	0	89,365
Brent Estes V P Managed Care Programs Services	40 00			X				368,396	0	51,114
Larry J Goodman MD Chief Executive Officer	40 00	X		X				1,334,022	0	226,549
Lois K Halstead PhD RN Vice President, University Affairs	40 00			X				363,346	0	69,430
Bradley G Hinrichs Admin Vice President, Transformation	40 00			X				304,739	0	21,777
Catherine A Jacobson Senior V P Strategic Planning Finance	40 00			X				427,168	0	33,143
Joan E Kurtenbach VP Strategic Planning Marketing	40 00			X				290,535	0	56,599
Jane G Llewellyn PhD RN CNAA V P Clinical Nursing CNO	40 00			X				624,702	0	88,025
John Lowenberg Vice President, Philanthropy	40 00			X				279,616	0	32,607
Sheri L Marker Vice President, Human Resources	40 00			X				258,549	0	85,482
Diane M McKeever Senior Vice President, Philanthropy	40 00			X				346,873	0	89,073
Avery S Miller Senior V P Corporate External Affairs	40 00			X				976,822	0	248,136
John Mordach Senior Vice President, Finance CFO	000 00			X				0	0	0
Mike Mulroe Vice President Hospital Operations	40 00			X				237,553	0	47,652

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply) Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
James L Mulshine MD Vice President, Research	40 00			X				398,636	0	74,228
Jaime B Parent Vice President, Information Technology	40 00			X				317,198	0	61,113
Terry Peterson V P , Corporate External Affairs	40 00			X				270,191	0	42,980
Mary Ellen Schopp Senior Vice President Human Resources	40 00			X				154,933	0	30,847
David C Shelledy PhD Dean, College of Health Sciences	40 00			X				242,914	0	42,352
Julio C Silva MD Vice President Clinical Systems	40 00			X				360,591	0	48,394
Brian T Smith V P Medical Affairs-Clinical Practice	40 00			X				402,230	0	70,304
Scott E Sonnenschein Vice President, Hospital Operations	40 00			X				324,398	0	54,411
Lac Van Tran Senior Vice President, Information Services	40 00			X				470,300	0	101,901
Mick P Zdeblick Vice President Campus Transformation	40 00			X				442,535	0	72,653
Lorenzo Munoz MD Physician	40 00					X		916,104	0	37,398
Harel Deutsch MD Physician	40 00					X		826,849	0	36,343
Vincent C Traynelis MD Physician	40 00					X		742,758	0	31,919
Michael Liptay MD Physician	40 00					X		737,434	0	42,568
Richard Byrne MD Physician	40 00					X		734,831	0	40,253

Identifier	Return Reference	Explanation
Form 990 Part III	4D	-- Other program services - Rush provides various services for the benefit of its patients visitors such as parking food service Rush sponsors a number of programs in the community focused on improving health, expanding education in health-related careers, community-based research to reduce health disparities initiatives to provide economic development job creation Rush programs impacted tens of thousands of lives in FY11

Identifier	Return Reference	Explanation
Form 990 Part VI	1A	--The Executive Committee, between meetings of the trustees, shall have and exercise all of the authority of the voting trustees in the management of the corporation except to the extent, if any, that such authority shall be limited by resolution of the voting trustees and except for a amending the articles of incorporation b amending, altering or repealing the by-laws c adopting a plan of merger or consolidation with another corporation d authorizing the sale, lease, exchange or mortgage of all or substantially all of the property or assets of the corporation e authorizing the voluntary dissolution of the corporation f adopting a plan for the distribution of the assets of the corporation g electing, appointing or removing any trustee or officer of the corporation or h amending, altering or repealing any resolution of the voting trustees which by its terms provides that it shall not be amended, altered or repealed by the executive committee The delegation of authority to the Executive Committee shall not operate to relieve the voting trustees or any single voting trustee of any responsibility imposed upon him or her by law The Executive Committee shall consist of not fewer than 22 and not more than 28 voting trustees, including the Chairman, the Vice Chairman and the President The voting members of the Executive Committee shall be elected at the annual meeting of the voting trustees provided that any vacancy occurring or existing in the Executive Committee may be filled by an election held at any regular or special meeting of the voting trustees Members of the Executive Committee shall serve until their successors have been elected

Identifier	Return Reference	Explanation
Form 990 Part VI	4	-- Various changes to the bylaws were approved at the Sept 8, 2010 quarterly meeting Changes include increasing the number of general trustees, adding two new standing committees Operational Excellence and Government Community Affairs, and changing the most senior management title from President Chief Executive Officer to Chief Executive Officer

Identifier	Return Reference	Explanation
Form 990 Part VI	11A	-- The information is compiled and reviewed internally by Corporate Finance The return is reviewed by Deloitte Tax LLP before being submitted to the Audit Committee of the Board of Directors of Rush for review and approval The return is distributed to the entire Board of Directors before it is filed

Identifier	Return Reference	Explanation
Form 990 Part VI	12C	-- Rushs Board of Trustees, corporate officers, employees, faculty, students and members of its medical, nursing, professional and technical staffs must use their best efforts and judgment to avoid any influences which could compromise patient care, research, business transactions, objectivity or integrity The comprehensive policy statement regarding conflicts of interest is applicable to the Rush Board of Trustees, corporate officers, employees, faculty, students and members of Rushs medical, nursing, professional and technical staffs All employees are required to make a clear disclosure of any conflict of interest to their immediate supervisor at the earliest possible opportunity before an arrangement is entered into which would result in a conflict or as soon thereafter as the employee becomes aware that such a conflict exists Supervisors may take action to address a conflict of interest as is consistent with policies of Rush including, but not limited to, the policies of the Department of Human Resources Conflicts of interest are defined as circumstances that create a risk that professional judgments or actions regarding a primary interest will be unduly influenced by a secondary interest Conflicts can be more or less severe The severity of a conflict depends on 1 the likelihood that professional decisions made under the relevant circumstances would be unduly influenced by a secondary interest and 2 the seriousness of the harm or wrong that could result from such influence

Identifier	Return Reference	Explanation
Form 990 Part VI	12C continued --	Under certain limited circumstances a conflict may be allowed to continue if such conflict cannot otherwise be eliminated, the likelihood of undue influence is minimized and the relationship is appropriately managed to reduce the risk of possible harm Members of the Rush Board of Trustees and Rush Corporate Officers are required to disclose any conflicts to the Chairman or Vice Chairman or the secretary of the Rush Board of Trustees An initial review will be undertaken by the Audit Committee of the Board, which shall make such recommendations as it deems appropriate to the Executive Committee of the Board If time does not permit a full review by the Audit Committee, such initial review may be undertaken by the Chairman of the Board and Chairman of the Audit Committee Thereafter, the Audit Committee shall submit the material facts of the conflict along with its recommendations to the Executive Committee which shall make a final determination on the matter

Identifier	Return Reference	Explanation
Form 990 Part VI	15A 15B	-- The Compensation and Human Resources Committee uses an independent review, comparability data and contemporaneous substantiation to establish compensation packages for officers All officer compensation packages are approved by the Compensation and Human Resources Committee

Identifier	Return Reference	Explanation
Form 990 Part VI	18	-- The Form 990 information is made available upon request through the Media Relations office of the Public Relations Department and/or Legal Affairs The Form 990 is also available on Guidestar and on the Illinois Attorney Generals website

Identifier	Return Reference	Explanation
Form 990 Part VI	19	--Rush does not make its governing documents or conflict of interest policy available to the public The financial statements are available through the Illinois Attorney Generals office

Identifier	Return Reference	Explanation
Form 990 Part VII	1a	-Payments to Robert A Balk, MD, Robert P DeCresce, MD, Catherine Dimou, MD, Margaret Faut-Callahan, PhD, Larry J Goodman, MD and Anthony D Ivankovich, MD were for their roles as employees not as trustees

Identifier	Return Reference	Explanation
Form 990 Part XI	5	--Other changes in net assets consists of Recovery of impaired endowment corpus - 2,447,245 post retirement related changes - 89,800,086 unrealized restricted gain on investments - 41,659,391 and unrealized unrestricted gain on investments - 7,579,258

Identifier	Return Reference	Explanation
Form 990 Part VI	2	-- W James Farrell and Robert S Morrison served on a common board -- Thomas A Donahoe and William K Hall served on a common board -- Robert S Morrison, John W Rogers Jr and Gloria Santona, Esq served on a common board of which Michael J OConnor is the CEO and Michael F OBrien is the Senior Vice President -- Carole L Brown and Alejandro Silva served on a common board -- Jesse H Ruiz and Richard L Thomas served on a common board -- Sue Ling Gin and John W Rogers Jr served on a common board of which Christopher M Crane is the CEO -- Thomas J Wilson served on a board of which Charles L Evans, PhD is the CEO -- Susan Crown, Robert S Morrison and Harold Byron Smith Jr served on a common board of which David B Speer is the CEO -- Pastora San Juan Cafferty and John W Higgins served on a common board of which Charles A Schrock is the CEO -- Sheila A Penrose and John W Rogers Jr served on a common board of which Gloria Santona, Esq is the Exec VP, Gen Counsel Sec --William K Hall and Harold Byron Smith, Jr serve on a common board -- Richard K Davis and R Anthony Davis have a family relationship

Identifier	Return Reference	Explanation
Form 990 Part VI	2 continued	-- Fred A Krehbiel and Donald G Lubin, Esq served on a common board -- Christine A Edwards serves on a board of directors where William Downe is the President and CEO -- Susan Crown , Charles A Tribbett III and Harold Byron Smith Jr served on a common board of which Stephen N Potter is the CEO -- Donald G Lubin, Esq had a business relationship with Stephen Potter, James DeYoung, John L Brennen, John R Willis, Richard Jaffee, Gloria Santona, Esq, E David Coolidge III, Fred A Krehbiel, Thomas J Wilson, and William M Goodyear -- John W Rogers Jr had a business relationship with E David Coolidge III -- Gloria Santona, Esq had a business relationship with Christine A Edwards, Sheldon Lavin, and Peter Bynoe -- Jay Henderson had a business relationship with J Erik Fyrwald -- Sandra Guthman had a business relationship with Robert Wislow --W James Farrell served on a bosrd where Thomas J Wilson is president and CEO --H John Gilbertson had a business relationship with Carl W Stern -- John L Brennen, E David Coolidge III and Fred A Krehbiel have a business relationship

Identifier	Return Reference	Explanation
Form 990		Schedule K, Part I, Line A, Column f proceeds of the 2009C bonds were used to finance healthcare and related facilities

Identifier	Return Reference	Explanation
Form 990		Schedule K, Part I, line B, Column f proceeds of the series 2009A bonds were used to finance and refinance healthcare and related facilities A portion of the proceeds was used to refund a taxable loan used to refund 2006A bonds

Identifier	Return Reference	Explanation
Form 990		Schedule K, Part I, Line C, Column f RUMC is using the proceeds of the series 2008A bonds to finance healthcare and related facilities

Identifier	Return Reference	Explanation
Form 990		Schedule K, Part I, Line D, Column f the series 2006B fixed rate bonds currently refunded as a reissuance the series 2006B Auction Rate Bonds issued 8/17/2006, which were issued to refund pre-2003 bond issues

Identifier	Return Reference	Explanation
Form 990		Schedule K, Part III, Line 2, Column B Line 3a, Columns A, B, and C Line 3b, Column B these bond issues finance various projects, which are not all complete The lease arrangement, management contracts and research agreements pertain to projects that are completed and in service

Identifier	Return Reference	Explanation
Form 990		Schedule K, Part IV, Line 3b, Column C the providers of the hedge concerning the bond issue are Morgan Stanley Capital Services, Inc and Citibank, NA

Identifier	Return Reference	Explanation
Form 990		Schedule K, Part IV, Line 3c, Column C the terms of the hedge are 27 3 years from Morgan Stanley and 29 2 years from Citibank

Identifier	Return Reference	Explanation
		Form 990 Part I Line 1 -- Rush provides a full range of medical services to the community, including an emergency department that is never closed and is open to anyone regardless o f their ability to pay In addition, Rush is committed, through Rush Medical College and C ollege of Nursing, to provide programs to educate and train the health care w orkforce of t he future Rush is also a thriving center for basic and clinical research Form 990 Part I II Line 4D -- Other program services - Rush provides various services for the benefit of i ts patients visitors such as parking food service Rush sponsors a number of programs in t he community focused on improving health, expanding education in health-related careers, c ommunity-based research to reduce health disparities initiatives to provide economic devel opment job creation Rush programs impacted tens of thousands of lives in FY11 Form 990 P art VI Section A Line 1A --The Executive Committee, betw een meetings of the trustees, shal l have and exercise all of the authority of the voting trustees in the management of the c orporation except to the extent, if any, that such authority shall be limited by resolutio n of the voting trustees and except for a amending the articles of incorporation b amendin g, altering or repealing the by-law s c adopting a plan of merger or consolidation w ith ano ther corporation d authorizing the sale, lease, exchange or mortgage of all or substantial ly all of the property or assets of the corporation e authorizing the voluntary dissolutio n of the corporation f adopting a plan for the distribution of the assets of the corporati on g electing, appointing or removing any trustee or officer of the corporation or h amend ing, altering or repealing any resolution of the voting trustees w hich by its terms provid es that it shall not be amended, altered or repealed by the executive committee The deleg ation of authority to the Executive Committee shall not operate to relieve the voting trus tees or any single voting trustee of any responsibility imposed upon him or her by law Th e Executive Committee shall consist of not few er than 22 and not more than 28 voting trust ees, including the Chairman, the Vice Chairman and the President The voting members of th e Executive Committee shall be elected at the annual meeting of the voting trustees provid ed that any vacancy occurring or existing in the Executive Committee may be filled by an e lection held at any regular or special meeting of the voting trustees Members of the Exec utive Committee shall serve until their successors have been elected Form 990 Part VI Sec tion A Line 4 -- Various changes to the bylaw s w ere approved at the Sept 8, 2010 quarterly meeting Changes include increasing the number of general trustees, adding tw o new standi ng committees Operational Excellence and Government Community Affairs, and changing the mo st senior management title from President Chief Executive Officer to Chief Executive Offic er Form 990 Part VI Section B Line 11A -- The information is compiled and review ed intern ally by Corporate Finance The return is review ed by Deloitte Tax LLP before being submitt ed to the Audit Committee of the Board of Directors of Rush for review and approval The r eturn is distributed to the entire Board of Directors before it is filed Form 990 Part VI Section B Line 12C -- Rushs Board of Trustees, corporate officers, employees, faculty, st udents and members of its medical, nursing, professional and technical staffs must use the ir best efforts and judgment to avoid any influences w hich could compromise patient care, research, business transactions, objectivity or integrity The comprehensive policy statem ent regarding conflicts of interest is applicable to the Rush Board of Trustees, corporate officers, employees, faculty, students and members of Rushs medical, nursing, professiona l and technical staffs All employees are required to make a clear disclosure of any confl ict of interest to their immediate supervisor at the earliest possible opportunity before an arrangement is entered into w hich w ould result in a conflict or as soon thereafter as t he employee becomes aw are that such a conflict exists Supervisors may take action to addr ess a conflict of interest as is consistent w ith policies of Rush including, but not limit ed to, the policies of the Department of Human Resources Conflicts of interest are define d as circumstances that create a risk that professional judgments or actions regarding a p rimary interest w ill be unduly influenced by a secondary interest Conflicts can be more o r less severe The severity of a conflict depends on 1 the likelihood that professional de cisions made under the relevant circumstances w ould be unduly influenced by a secondary in terest and 2 the seriousness of the harm or w rong that could result from such influence F orm 990 Part VI Section B Line 12C continued -- Under certain limited circumstances a conf lict may be allow ed to continue if such conflict c

Identifier	Return Reference	Explanation
		annot otherw ise be eliminated, the likelihood of undue influence is minimized and the rela tionship is appropriately managed to reduce the risk of possible harm Members of the Rush Board of Trustees and Rush Corporate Officers are required to disclose any conflicts to t he Chairman or Vice Chairman or the secretary of the Rush Board of Trustees An initial re view w ill be undertaken by the Audit Committee of the Board, w hich shall make such recomme ndations as it deems appropriate to the Executive Committee of the Board If time does not permit a full review by the Audit Committee, such initial review may be undertaken by the Chairman of the Board and Chairman of the Audit Committee Thereafter, the Audit Committe e shall submit the material facts of the conflict along w ith its recommendations to the Ex ecutive Committee w hich shall make a final determination on the matter Form 990 Part VI S ection B Line 15A 15B -- The Compensation and Human Resources Committee uses an independen t review , comparability data and contemporaneous substantiation to establish compensation packages for officers All officer compensation packages are approved by the Compensation and Human Resources Committee Form 990 Part VI Section C Line 18 -- The Form 990 informat ion is made available upon request through the Media Relations office of the Public Relati ons Department and/or Legal Affairs The Form 990 is also available on Guidestar and on th e Illinois Attorney Generals w ebsite Form 990 Part VI Section C Line 19 --Rush does not m ake its governing documents or conflict of interest policy available to the public The fi nancial statements are available through the Illinois Attorney Generals office Form 990 P art VII Section A Line 1a -Payments to Robert A Balk, MD, Robert P DeCresce, MD, Catheri ne Dimou, MD, Margaret Faut-Callahan, PhD, Larry J Goodman, MD and Anthony D Ivankovich, MD w ere for their roles as employees not as trustees Form 990 Part XI Line 5 --Other cha nges in net assets consists of Recovery of impaired endow ment corpus - 2,447,245 post reti rement related changes - 89,800,086 unrealized restricted gain on investments - 41,659,391 and unrealized unrestricted gain on investments - 7,579,258 Form 990 Part VI Section A L ine 2 -- W James Farrell and Robert S Morrison served on a common board -- Thomas A Do nahoe and William K Hall served on a common board -- Robert S Morrison, John W Rogers Jr and Gloria Santona, Esq served on a common board of w hich Michael J OConnor is the C EO and Michael F OBrien is the Senior Vice President -- Carole L Brow n and Alejandro Si lva served on a common board -- Jesse H Ruiz and Richard L Thomas served on a common bo ard -- Sue Ling Gin and John W Rogers Jr served on a common board of w hich Christopher M Crane is the CEO -- Thomas J Wilson served on a board of w hich Charles L Evans, PhD is the CEO -- Susan Crow n, Robert S Morrison and Harold Byron Smith Jr served on a comm on board of w hich David B Speer is the CEO -- Pastora San Juan Cafferty and John W Higg ins served on a common board of w hich Charles A Schrock is the CEO -- Sheila A Penrose and John W Rogers Jr served on a common board of w hich Gloria Santona, Esq is the Exec VP, Gen Counsel Sec --William K Hall and Harold Byron Smith, Jr serve on a common board -- Richard K Davis and R Anthony Davis have a family relationship Form 990 Part VI Sect ion A Line 2 continued -- Fred A Krehbiel and Donald G Lubin, Esq served on a common bo ard -- Christine A Edw ards serves on a board of directors w here William Dow ne is the Pre sident and CEO -- Susan Crow n , Charles A Tribbett III and Harold Byron Smith Jr served on a common board of w hich Stephen N Potter is the CEO -- Donald G Lubin, Esq had a b usiness relationship w ith Stephen Potter, James DeYoung, John L Brennen, John R Willis, Richard Jaffee, Gloria Santona, Esq, E David Coolidge III, Fred A Krehbiel, Thomas J Wi lson, and William M Goodyear -- John W

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SCHEDULE R (Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
Rush University Medical Center

Employer identification number
36-2174823

Part I **Identification of Disregarded Entities** (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) Health Delivery Management 1700 W Van Buren Street Chicago, IL 60612 36-4085751	Healthcare	IL	13,659,134	6,128,719	N/A
(2) Vyridian 820 W Jackson Blvd Chicago, IL 60607 36-4208577	Billing services	IL	6,378,049	1,079,163	N/A

Part II **Identification of Related Tax-Exempt Organizations** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization	
						Yes	No
See Additional Data Table							

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations? Yes	(h) No	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner? Yes	(j) No	(k) Percentage ownership
(1) Circle Imaging Partners LP 1725 W Harrison Street Chicago, IL60612 36-3539382	Healthcare	IL	Circle Imaging Management Inc	Related	3,587,650	2,058,520		No			No	71 430 %
(2) Oak Park Imaging 610 South Maple Street Oak Park, IL60304 36-4437483	Healthcare	IL	N/A	Related	666,636	394,895		No			No	60 000 %
(3) Rush Surgicenter at the Professional Office Building LP 1725 West Harrison Street Chicago, IL60612 36-3853026	Healthcare	IL	N/A	Related	7,441,597	4,129,624		No		Yes		52 540 %

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) Room Five Hundred 1700 West Van Buren Street Chicago, IL60612 23-7139832	Dining Room	IL	N/A	C Corp	2,175,197	153,684	100 000 %
(2) Rush University Medical Center Insurance Co PO Box 1051 Grand Cayman CJ	Insurance	CJ	N/A	C Corp	50,000	1,986,804	100 000 %
(3) Rush Copley Medical Group NFP(Copley Services) 2000 Ogden Ave Aurora, IL60504 36-3235315	Healthcare	IL	N/A	C Corp			
(4) Rush Health 1653 W Congress Parkway Chicago, IL60612 36-3972171	Healthcare	IL	N/A	C Corp	727,077	211,748	50 000 %
(5) Rush Senior Care Inc 1653 W Congress Parkway Chicago, IL60612 36-4348993	Healthcare	IL	N/A	C Corp			100 000 %

Part V **Transactions With Related Organizations** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

		Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of **(i)** interest **(ii)** annuities **(iii)** royalties **(iv)** rent from a controlled entity	1a	Yes	
b Gift, grant, or capital contribution to other organization(s)	1b	Yes	
c Gift, grant, or capital contribution from other organization(s)	1c	Yes	
d Loans or loan guarantees to or for other organization(s)	1d		No
e Loans or loan guarantees by other organization(s)	1e	Yes	
f Sale of assets to other organization(s)	1f	Yes	
g Purchase of assets from other organization(s)	1g		No
h Exchange of assets	1h		No
i Lease of facilities, equipment, or other assets to other organization(s)	1i	Yes	
j Lease of facilities, equipment, or other assets from other organization(s)	1j	Yes	
k Performance of services or membership or fundraising solicitations for other organization(s)	1k	Yes	
l Performance of services or membership or fundraising solicitations by other organization(s)	1l	Yes	
m Sharing of facilities, equipment, mailing lists, or other assets	1m		No
n Sharing of paid employees	1n	Yes	
o Reimbursement paid to other organization for expenses	1o	Yes	
p Reimbursement paid by other organization for expenses	1p	Yes	
q Other transfer of cash or property to other organization(s)	1q	Yes	
r Other transfer of cash or property from other organization(s)	1r	Yes	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determining amount involved
(1) See Additional Data Table			
(2)			
(3)			
(4)			
(5)			
(6)			

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Are all partners section 501(c)(3) organizations?		(e) Share of end-of-year assets	(f) Disproprtionate allocations?		(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(h) General or managing partner?	
			Yes	No		Yes	No		Yes	No

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation
II	17, 18	Rush University Medical Center ended the affiliations with RMLHP Corporation 36-4160869 and RML Health Providers 36-4113692 on August 1, 2010
IV	5	Rush Senior Care 36-4348993 was dissolved on July 9, 2010

Additional Data

Return to Form

Software ID: 10000149
Software Version: 2010.2.15
EIN: 36-2174823
Name: Rush University Medical Center

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization Yes	No
Rush Copley Health Care System Inc 2000 Ogden Ave Aurora, IL60504 36-3584043	Healthcare	IL	501c3	11A	Rush University Medical Center	Yes	
Copley Ventures 2000 Ogden Ave Aurora, IL60504 36-3370216	Property Healthplex Owner	IL	501c3	3	Rush Copley Medical Center Inc	Yes	
Rush Copley Foundation 2000 Ogden Ave Aurora, IL60504 36-3093877	Contribution Solicitation	IL	501c3	7	Rush Copley Medical Center Inc	Yes	
Copley Memorial Hospital 2000 Ogden Ave Aurora, IL60504 36-2170840	Healthcare	IL	501c3	3	Rush Copley Medical Center Inc	Yes	
Rush Copley Medical Center Inc 2000 Ogden Ave Aurora, IL60504 36-3193787	Healthcare	IL	501c3	11A	Rush Copley Health Care System Inc	Yes	
Rush Oak Park Hospital 520 S Maple Ave Oak Park, IL60304 36-2183812	Healthcare	IL	501c3	3	Synergon Health System Inc	Yes	
Rush System for Health 1653 W Congress Parkway Chicago, IL60612 36-4046278	Healthcare	IL	501c3	11C	Rush University Medical Center	Yes	
Riverside-Rush Corp 350 N Wall Street Kankakee, IL60901 32-0329257	Healthcare	IL	501c3	11A	Rush University Medical Center	Yes	
Riverside Health System 350 N Wall Street Kankakee, IL60901 36-3167726	Healthcare	IL	501c3	11C	Riverside Rush Corporation	Yes	
Oakside Corporation 350 N Wall Street Kankakee, IL60901 36-3166804	Healthcare	IL	501c3	11B	Riverside Rush Corporation	Yes	
Riverside Medical Center 350 N Wall Street Kankakee, IL60901 36-2414944	Healthcare	IL	501c3	3	Riverside Rush Corporation	Yes	
Riverside Senior Living Center 350 N Wall Street Kankakee, IL60901 36-3670744	Healthcare	IL	501c3	9	Riverside Rush Corporation	Yes	

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization Yes	No
Riverside Medical Health Care Foundation 350 N Wall Street Kankakee, IL60901 36-3166033	Healthcare	IL	501c3	11B	Riverside Rush Corporation	Yes	
The Core Foundation 2020 W Harrison Street Chicago, IL60612 36-3991833	Real Estate Holding	IL	501c3	11A	N/A	Yes	
Synergon Health System Inc 520 S Maple Ave Oak Park, IL60304 36-3739067	Healthcare	IL	501c3	3	Rush University Medical Center	Yes	
Rush Presbyterian St Lukes Medical Center Professional Liability Trust 1700 W Van Buren Street Chicago, IL60612 36-6673233	Insurance	IL	501c3	11C	Rush University Medical Center	Yes	
RML Health Providers LP (Dba RML Specialty Hospital) 5801 S County Line Road Hinsdale, IL60521 36-4113692	Healthcare	IL	501c3	3	RMLHP Corporation	Yes	
RMLHP Corporation 5801 S County Line Road Hinsdale, IL60521 36-4160869	Healthcare	IL	501c3	11B	N/A	Yes	

Form 990, Schedule R, Part V - Transactions With Related Organizations

	(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount Involved ($)	(d) Method of determining amount involved
(1)	Circle Imaging	r	1,844,308	Fair Market Value
(2)	Circle Imaging	l	64,980	Fair Market Value
(3)	Circle Imaging	o	22,120	Fair Market Value
(4)	Circle Imaging	c	1,714,286	Fair Market Value
(5)	Circle Imaging	n	1,598,552	Fair Market Value
(6)	Rush Master Retirement Trust	q	34,300,000	Fair Market Value
(7)	Oak Park Imaging	c	180,000	Fair Market Value
(8)	Riverside Medical Center	j	2,880	Fair Market Value
(9)	Riverside Medical Center	f	41,464	Fair Market Value
(10)	Copley Memorial Hospital	p	514,732	Fair Market Value
(11)	Copley Memorial Hospital	j	17,160	Fair Market Value
(12)	Copley Memorial Hospital	e	5,405,608	Fair Market Value
(13)	Copley Memorial Hospital	a	1,264,957	Fair Market Value
(14)	Copley Memorial Hospital	f	112,574	Fair Market Value
(15)	CORE Foundation	n	675,685	Fair Market Value
(16)	CORE Foundation	b	200,000	Fair Market Value
(17)	Rush University Medical Center Insurance Co	q	4,075,000	Fair Market Value
(18)	Rush Surgicenter	i	139,395	Fair Market Value
(19)	Rush Surgicenter	c	1,015,000	Fair Market Value
(20)	Rush Surgicenter	o	131,891	Fair Market Value
(21)	Rush System for Health	k	125,870	Fair Market Value
(22)	Rush System for Health	o	354,788	Fair Market Value
(23)	Rush System for Health	i	75,832	Fair Market Value
(24)	Rush System for Health	n	542,955	Fair Market Value
(25)	Rush System for Health	r	37,012	Fair Market Value
(26)	Rush Health	l	4,915,657	Fair Market Value
(27)	Rush Health	q	1,385,932	Fair Market Value
(28)	Rush Health	p	5,553,944	Fair Market Value
(29)	Rush Health	r	12,265,401	Fair Market Value
(30)	Rush Oak Park Hospital	j	9,675	Fair Market Value

Form 990, Schedule R, Part V - Transactions With Related Organizations

	(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount Involved ($)	(d) Method of determining amount involved
(31)	Rush Oak Park Hospital	i	874,102	Fair Market Value
(32)	Rush Oak Park Hospital	p	3,164,523	Fair Market Value
(33)	Rush Oak Park Hospital	o	15,025	Fair Market Value

Rush University Medical Center and Subsidiaries

Consolidated Financial Statements as of and for the Years Ended
June 30, 2011 and 2010, and Independent Auditors' Report

RUSH

RUSH UNIVERSITY MEDICAL CENTER AND SUBSIDIARIES

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Deloitte

Deloitte & Touche LLP
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www deloitte com

INDEPENDENT AUDITORS' REPORT

To the Board of Trustees of
Rush University Medical Center

We have audited the accompanying consolidated balance sheets of Rush University Medical Center and Subsidiaries (Rush) as of June 30, 2011 and 2010, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended These consolidated financial statements are the responsibility of Rush's management Our responsibility is to express an opinion on these consolidated financial statements based on our audits

We conducted our audits in accordance with auditing standards generally accepted in the United States of America Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Rush's internal control over financial reporting Accordingly, we express no such opinion An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall consolidated financial statement presentation We believe that our audits provide a reasonable basis for our opinion

As described in Note 1, the financial position and results of operations of Rush-Copley Medical Center have been excluded from Rush's accompanying consolidated financial statements Accounting principles generally accepted in the United States of America require consolidation of this entity

In our opinion, except for the matter discussed in the preceding paragraph, such consolidated financial statements present fairly, in all material respects, the consolidated financial position of Rush University Medical Center and Subsidiaries as of June 30, 2011 and 2010, and the consolidated results of their operations and cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America

Deloitte & Touche LLP

October 25, 2011

RUSH UNIVERSITY MEDICAL CENTER AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(Dollars in thousands)

	As of June 30, 2011	As of June 30, 2010
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	$ 127,797	$ 156,779
Short-term investments	115,613	115,459
Accounts receivable for patient services - net of allowance for doubtful accounts of $42,035 and $41,826 as of June 30, 2011 and 2010, respectively	136,511	127,145
Other accounts receivable - net of reserves of $930 and $705 as of June 30, 2011 and 2010, respectively	55,850	72,028
Self-insurance trust - current portion	24,467	27,953
Other current assets	27,035	31,930
Total current assets	487,273	531,294
ASSETS LIMITED AS TO USE AND INVESTMENTS		
Investments - less current portion	263,659	244,312
Limited as to use by donor or time restriction	478,561	372,507
Collateral proceeds received under securities lending program	-	56,125
Investments on loan under securities lending program	-	54,348
Self insurance trust - less current portion	101,123	116,844
Project fund	-	60,811
Debt service reserve fund	40,119	41,169
Total assets limited as to use and investments	883,462	946,116
PROPERTY AND EQUIPMENT - net of accumulated depreciation of $789,273 and $727,204 as of June 30, 2011 and 2010, respectively	1,187,178	1,002,879
OTHER ASSETS	25,635	18,503
TOTAL ASSETS	$ 2,583,548	$ 2,498,792
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable	$ 122,270	$ 123,464
Accrued expenses	121,448	122,685
Student loan funds	21,210	22,461
Estimated third-party settlements payable	106,076	121,799
Current portion of accrued liability under self-insurance program	29,773	33,599
Current portion of long-term debt	4,550	7,593
Total current liabilities	405,327	431,601
LONG-TERM LIABILITIES		
Accrued liability under self-insurance program - less current portion	143,674	170,995
Postretirement and pension benefits	138,904	231,228
Long-term debt - less current portion, net	517,779	522,160
Obligation to return collateral under securities lending program	-	56,125
Obligations under capital lease and other financing arrangements	34,627	37,952
Other long-term liabilities	61,612	57,592
Total long-term liabilities	896,596	1,076,052
Total liabilities	1,301,923	1,507,653
NET ASSETS		
Unrestricted	710,641	478,888
Temporarily restricted	343,248	297,969
Permanently restricted	227,736	214,282
Total net assets	1,281,625	991,139
TOTAL LIABILITIES AND NET ASSETS	$ 2,583,548	$ 2,498,792

See notes to consolidated financial statements

RUSH UNIVERSITY MEDICAL CENTER AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS
(Dollars in thousands)

	For the Year Ended June 30, 2011	2010
REVENUE		
Net patient service revenue	$ 1,221,455	$ 1,183,464
University services		
Tuition and educational grants	52,171	47,270
Research and other operations	106,754	105,440
Other revenue	60,841	59,042
Total revenue	1,441,221	1,395,216
EXPENSES		
Salaries, wages, and employee benefits (Note 20)	747,988	692,586
Supplies, utilities, and other	413,128	414,094
Insurance	10,932	30,529
Purchased services	58,869	60,073
Depreciation and amortization	73,023	68,125
Provision for uncollectible accounts	38,768	34,059
Interest expense	15,015	17,298
Total expenses	1,357,723	1,316,764
OPERATING INCOME	83,498	78,452
NONOPERATING INCOME (EXPENSE)		
Investment income and other	18,999	26,809
Unrestricted contributions	7,093	8,124
Fundraising expenses	(6,395)	(5,811)
Change in fair value of interest rate swaps	1,442	(2,956)
Total nonoperating income	21,139	26,166
EXCESS OF REVENUE OVER EXPENSES	$ 104,637	$ 104,618

(Continued)

RUSH UNIVERSITY MEDICAL CENTER AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS
(Dollars in thousands)

	For the Year Ended June 30, 2011	2010
UNRESTRICTED NET ASSETS		
Excess of revenue over expenses	$ 104,637	$ 104,618
Recovery of impaired endowment corpus	2,446	3,622
Net assets released from restrictions used for purchase of property and equipment and other	34,870	18,773
Postretirement-related changes other than net periodic postretirement cost	89,800	(103,106)
INCREASE IN UNRESTRICTED NET ASSETS	231,753	23,907
RESTRICTED NET ASSETS		
TEMPORARILY RESTRICTED NET ASSETS		
Pledges, contributions, and grants	50,882	35,976
Net assets released from restrictions	(64,268)	(49,270)
Net realized and unrealized gains on investments	58,665	32,703
INCREASE IN TEMPORARILY RESTRICTED NET ASSETS	45,279	19,409
PERMANENTLY RESTRICTED NET ASSETS		
Pledges and contributions	9,238	7,953
Change in unrealized gains impacting endowment corpus	2,446	3,622
Replenishment of impaired endowment corpus	(2,446)	(3,622)
Investment gains on trustee-held investments	4,216	1,245
INCREASE IN PERMANENTLY RESTRICTED NET ASSETS	13,454	9,198
INCREASE IN NET ASSETS	290,486	52,514
NET ASSETS — Beginning of year	991,139	938,625
NET ASSETS — End of year	$ 1,281,625	$ 991,139

See notes to consolidated financial statements

(Concluded)

RUSH UNIVERSITY MEDICAL CENTER AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Dollars in thousands)

	For the Year Ended June 30, 2011	2010
OPERATING ACTIVITIES:		
Increase in net assets	$ 290,486	$ 52,514
Adjustments to reconcile increase in net assets to net cash provided by operating activities		
Depreciation and amortization	73,192	68,290
Postretirement-related changes other than net periodic postretirement cost	(89,800)	103,106
Provision for uncollectible accounts	38,768	34,059
Change in fair value of interest rate swaps	(1,442)	2,956
Net unrealized and realized gains on investments	(70,031)	(53,684)
Restricted contributions and investment income received	(36,534)	(27,188)
Investment gains on trustee-held investments	(4,216)	(1,245)
Changes in operating assets and liabilities		
Accounts receivable for patient services	(48,134)	(21,120)
Accounts payable and accrued expenses	(4,037)	(2,381)
Estimated third-party settlements payable	(15,723)	14,257
Postretirement and pension benefits	(2,601)	(10,976)
Accrued liability under self-insurance program	(31,147)	7,813
Other changes in operating assets and liabilities	10,446	(13,011)
Net cash provided by operating activities	109,227	153,390
INVESTING ACTIVITIES:		
Additions to property and equipment	(256,696)	(270,501)
Purchase of investments	(725,954)	(895,621)
Sale of investments	815,578	800,394
Proceeds from sale of building (Note 21)	-	26,079
Net cash used in investing activities	(167,072)	(339,649)
FINANCING ACTIVITIES:		
Proceeds from restricted contributions and investment income	39,613	23,540
Proceeds from issuance of long-term debt	-	171,668
Payment of bond issuance costs	-	(2,663)
Payment of long-term debt	(7,593)	(6,042)
Payment of obligations under capital lease and other financing arrangements	(3,157)	(3,014)
Net cash provided by financing activities	28,863	183,489
NET DECREASE IN CASH AND CASH EQUIVALENTS	(28,982)	(2,770)
CASH AND CASH EQUIVALENTS — Beginning of year	156,779	159,549
CASH AND CASH EQUIVALENTS — End of year	$ 127,797	$ 156,779
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION		
Cash paid for interest — including capitalized interest of $21,487 and $17,955 for the years ended June 30, 2011 and 2010, respectively	$ 36,489	$ 33,381
Noncash additions to property and equipment	$ 187	$ 9,138

See notes to consolidated financial statements

1. ORGANIZATION AND BASIS OF CONSOLIDATION

The accompanying consolidated financial statements include the accounts of Rush University Medical Center and Subsidiaries (Rush) Rush owns and operates an academic medical center located in Chicago, Illinois Rush is an Illinois not-for-profit corporation exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code Rush's operations consist of several diverse activities with a shared mission of patient care, education, research, and community service, and include the following

Rush University Hospital (RUH) — Consists of an acute care hospital and the Johnson R Bowman Health Center for the Elderly, a rehabilitation and psychiatric facility, licensed in total for 739 beds RUH also includes a faculty practice plan, Rush University Medical Group (RUMG), which employed 399 physicians as of June 30, 2011

Rush University — A health sciences university that educates students in health-related fields This includes Rush Medical College, the College of Nursing, the College of Health Sciences, and the Graduate College Rush University also includes a research operation with $137,974 and $126,415 in annual research expenditures during fiscal years 2011 and 2010, respectively

Rush Oak Park Hospital (ROPH) — A 296-licensed bed acute care, rehabilitation, and skilled nursing hospital located in Oak Park, Illinois, eight miles west of RUH, which includes an employed medical group with 40 physicians as of June 30, 2011 Rush, through a joint venture arrangement with a third party, is responsible for the operations and management of ROPH As a result, Rush controls and has an economic interest in ROPH Substantially all assets, liabilities, and net assets, as well as all revenue and expenses, of ROPH are consolidated with the financial results of Rush All significant intercompany transactions have been eliminated in consolidation

RUH and ROPH together own 50% of Rush Health, a network of providers whose members include the hospitals and approximately 750 physicians and 50 allied health providers who are on the medical staff of the member hospitals, with the other 50% owned by the physicians The financial results of Rush Health are not consolidated with the financial results of Rush and are accounted for using the equity method of accounting (see Note 18)

Rush has an affiliation with Rush-Copley Medical Center (RCMC), an acute care facility located in Aurora, Illinois, that covers governance and other organizational relationships Pursuant to the Amended and Restated Master Trust Indenture dated August 1, 2006, Rush and RCMC established an Obligated Group of which both are members Rush and RCMC are jointly and severally liable for certain debt issued through the Illinois Finance Authority (IFA) (see Note 9) Under accounting principles generally accepted in the United States of America (GAAP), as a result of these affiliations and financial interdependency, the financial accounts of RCMC should be consolidated with Rush, but have been excluded from the accompanying consolidated financial statements

If the financial statements of RCMC had been consolidated with Rush, financial information as of and for the years ended June 30, 2011 and 2010, respectively, would have been as follows

	2011	2010
Total assets	$ 2,943,532	$ 2,819,720
Total liabilities	1,486,456	1,680,758
Total net assets	$ 1,457,076	$ 1,138,962
Total revenue	$ 1,741,099	$ 1,685,185
Total expenses	1,643,016	1,595,791
Operating income	98,083	89,394
Nonoperating income	33,383	28,122
Excess of revenue over expenses	$ 131,466	$ 117,516
Increase in unrestricted net assets	$ 258,606	$ 36,908
Net cash provided by (used in)		
Operating activities	$ 151,290	$ 168,559
Investing activities	(193,569)	(364,975)
Financing activities	28,264	189,589
Net decrease in cash and cash equivalents	$ (14,015)	$ (6,827)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

Except for the matter discussed in Note 1 related to the consolidation of RCMC, the accompanying consolidated financial statements have been presented in conformity with GAAP as recommended in the audit and accounting guide for health care organizations published by the American Institute of Certified Public Accountants

Basis of Consolidation

Included in Rush's consolidated financial statements are all of its wholly owned or controlled subsidiaries All significant intercompany transactions have been eliminated in consolidation

Use of Estimates

The preparation of consolidated financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period Actual results could differ from those estimates

Cash and Cash Equivalents

Cash and investments having an original maturity of 90 days or less when purchased are considered to be cash and cash equivalents These securities are so near maturity that they present insignificant risk of changes in value

Net Patient Service Revenue, Patient Accounts Receivable and Allowance for Doubtful Accounts

Net patient service revenue is reported at the estimated net realizable amounts from third-party payors, patients, and others for services rendered Rush has agreements with third-party payors that provide for payments at amounts different from established rates Payment arrangements include prospectively determined rates per discharge, reimbursed costs, per diem payments, and discounted charges, including estimated retroactive settlements under payment agreements with third-party payors Provisions for adjustments to net patient service revenue are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined

Patient accounts receivable are stated at net realizable value Rush maintains an estimated allowance for uncollectible accounts based upon management's assessment of historical and expected net collections considering business and economic conditions, trends in healthcare coverage, and other collection indicators Accounts receivable are charged to the provision for uncollectible accounts as they are deemed uncollectible

Charity Care

It is an inherent part of Rush's mission to provide necessary medical care free of charge, or at a discount, to individuals without insurance or other means of paying for such care As the amounts determined to qualify for charity care are not pursued for collection, they are not reported as net patient service revenue Patients who would otherwise qualify for charity care but who do not provide adequate information would be characterized as bad debt and included in the provision for uncollectible accounts

Inventory

Medical supplies, pharmaceuticals, and other inventories are stated at the lower of cost or market and are included in other current assets on the accompanying consolidated balance sheets

Fair Value of Financial Instruments

Financial instruments consist of primarily cash and cash equivalents, investments, derivative instruments, accounts receivable, accounts payable, accrued expenses, estimated third-party settlements, and debt The fair value of cash and cash equivalents, accounts receivable, accounts payable, accrued expenses, and estimated third-party settlements approximated their financial statement carrying amount as of June 30, 2011 and 2010, because of their short-term maturity The fair value of the other instruments is discussed in Notes 6 and 9

Assets Limited as to Use and Investments

Assets limited as to use consist primarily of investments limited as to use by donor or time restriction, including pledges, assets held by trustees under debt or other agreements and for self-insurance, and board designated assets set aside for a specified future use

Investments in equity and debt securities with readily determinable fair values are designated as trading securities and measured at fair value using quoted market prices or model-driven valuations Short-term investments having an original maturity greater than 90 days that are available for current operations are reported as current assets Rush also holds an interest in a collective business trust that invests primarily in international equity and equity-related securities, which is also designated as a trading security The trust is valued and priced daily, and liquidity is available on a daily basis

Alternative investments, consisting of limited partnerships that invest in primarily marketable securities (hedge funds), real estate, and limited partnerships that invest in primarily nonmarketable securities (private equity), are designated as other-than-trading Investments in hedge funds are measured at fair market value based on Rush's interest in the net asset value (NAV) of the respective fund The estimated valuations of hedge fund investments are subject to uncertainty and could differ had a ready market existed for these investments Such differences could be material Investments in private equity funds are reported at cost, adjusted for impairment losses, based on information provided by the respective partnership when Rush's ownership percentage is minor (less than 5%) Investments in private equity funds where Rush's ownership percentage is more than minor, but consolidation is not required (5% to 50%), are accounted for on the equity basis These investments are periodically assessed for impairment The financial statements of hedge funds and private equity funds are audited annually, generally on December 31 Investments in hedge funds and private equity funds are generally not marketable and may be divested only at specified times Real estate investments are carried at amortized cost Rush's risk in alternative investments is limited to its capital investment and any future capital commitments (see Note 5)

Investment income or loss (including interest, dividends, realized and unrealized gains and losses, and changes in cost based valuations) is reported within excess of revenue over expenses unless the income or loss is restricted by donor or interpretation of law Investment gains and losses on Rush's endowment are recognized within temporarily restricted net assets until appropriated for use (see Note 7) Investment gains and losses on permanently restricted assets are allocated to purposes specified by the donor either as temporarily restricted or unrestricted, as applicable Income earned on tax-exempt borrowings for specific construction projects is offset against interest expense capitalized for such projects

Unconditional Promises to Give

Unconditional promises to give (pledges receivable) are recorded at the net present value of their estimated future cash flows Estimated future cash flows due after one year are discounted using interest rates commensurate with the time value of money concept Rush maintains an estimated allowance for uncollectible pledges based upon management's assessment of historical and expected net collections considering business and economic conditions and other collection indicators Net unconditional promises to give are reported in assets limited by donor or time restriction on the accompanying consolidated balance sheets and amounted to $60,912 and $55,396 as of June 30, 2011 and 2010, respectively (see Note 16)

Derivative Instruments

Derivative instruments, specifically interest rate swaps, are recorded in the consolidated balance sheets as either assets or liabilities at their respective fair values The change in the fair value of derivative instruments is reflected in nonoperating income (expense) in the accompanying consolidated statements of operations and changes in net assets Net cash settlements and payments, representing the realized changes in the fair value of the interest rate swaps, are included in interest expense in the accompanying consolidated statements of operations and changes in net assets and as operating cash flows in the accompanying consolidated statements of cash flows (see Note 10)

Property and Equipment

Property and equipment are recorded at cost or, if donated, at fair market value at the date of receipt Expenditures which substantially increase the useful life of existing property and equipment are capitalized Routine maintenance and repairs are expensed as incurred Depreciation expense, including amortization of capital leased assets, is recognized over the estimated useful lives of the assets using the straight-line method

Costs of computer software developed or obtained for internal use, including external direct costs of materials and services, payroll, and payroll-related costs for employees directly associated with internal use software development projects, and interest costs incurred during the development period are expensed or capitalized depending on whether the costs are incurred in the preliminary project stage, development stage, or operational stage Capitalized costs of internal use computer software are included in property and equipment in the accompanying consolidated balance sheets

Capitalized Interest

Interest expense from bond proceeds, net of interest income, incurred during the construction of major projects is capitalized during the construction period Such capitalized interest is amortized over the depreciable life of the related assets on a straight-line basis

Asset Impairment

Rush continually evaluates the recoverability of the carrying value of long-lived asset by reviewing long-lived assets for impairment When circumstances indicate the remaining estimated useful life of long-lived assets may not be recoverable, Rush adjusts the carrying value of a long-lived asset to fair value if an estimate of the undiscounted cash flows over the remaining life are less than the carrying value of the asset

Asset Retirement Obligations

Rush recognizes the fair value of a liability for legal obligations associated with asset retirements in the period in which it is incurred, if a reasonable estimate of the fair value of the obligation can be made When the liability is initially recorded, Rush capitalizes the cost of the asset retirement obligation by increasing the carrying amount of the related long-lived asset The liability is accreted to its present value each period, and the capitalized cost associated with the retirement obligation is depreciated over the useful life of the related asset Upon settlement of the obligation, any difference between the cost to settle an asset retirement obligation and the liability recorded is recognized as a gain or loss in the consolidated statements of operations and changes in net assets

Ownership Interests in Other Health-Related Entities

An ownership interest in another health-related entity of more than 50% in which Rush has a controlling interest is consolidated As of June 30, 2011 and 2010, non-controlling interests in consolidated subsidiaries amounted to $4,050 and $3,063, respectively The amounts related to non-controlling interest are not material and accordingly, are not separately presented in the accompanying consolidated financial statements An ownership interest in another health-related entity of at least 20% but not more than 50% in which Rush has the ability to exercise significant influence over the operating and financial decisions of the investee is accounted for on the equity basis (see Note 18), and the income (loss) is reflected in other revenue An ownership interest in a health-related entity of less than 20%, in which Rush does not have the ability to exercise significant influence over the operating and financial decisions of the investee, is carried at cost or estimated net realizable value, which is not material to the consolidated financial statements

Deferred Financing Costs

Debt issuance costs, net of amortization computed on the straight-line basis over the life of the related debt, are reported within other assets on the accompanying consolidated balance sheets The straight-line basis approximates the effective interest method, which is required under GAAP Unamortized debt issuance costs amounted to $9,179 and $9,593 as of June 30, 2011 and 2010, respectively

Securities Lending

Rush records, as an asset, the fair value of its beneficial interest in cash collateral pools for securities loaned to third parties, as well as records a corresponding liability for the collateral received that will be paid back to the third party Securities on loan are included within assets limited as to use and investments on the accompanying consolidated balance sheets as of June 30, 2010 During fiscal year 2011, Rush terminated all of its securities lending arrangements and no amounts were on loan as of June 30, 2011

Other Long-term Liabilities

Other long-term liabilities include asset retirement obligations, employee benefit plan liabilities for certain defined contribution and supplemental retirement plans other than defined benefit pension plans (see Note 12), and other long-term obligations

Net Assets

Resources of Rush are designated as permanent, temporary, or unrestricted Permanently restricted net assets include the original value of contributions that are required by donors to be permanently retained, including any accumulations to the permanent endowment made in accordance with the direction of the applicable gift instrument Temporarily restricted net assets include contributions and accumulated investment returns whose use is limited by donors for a specified purpose or time period or by interpretations of law Unrestricted net assets include the remaining resources of Rush which are not restricted and arise from the general operations of the organization

Contributions

Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received Conditional gifts are reported at fair value when the conditions have been substantially met Contributions are either reported as temporarily or permanently restricted if they are received with donor stipulations that limit the use of the donated assets When a donor restriction expires, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the consolidated statements of operations as other revenue (if time restricted or restricted for operating purposes) or reported in the consolidated statements of changes in net assets as net assets released from restrictions used for purchase of property and equipment (if restricted for capital acquisitions) Donor restricted contributions for operating purposes whose restrictions are met within the same year as received are reported as other revenue in the accompanying consolidated statements of operations and changes in net assets

Rush is the beneficiary of several split-interest agreements, primarily perpetual trusts held by others Rush recognizes its interest in these trusts based on either Rush's percentage of the fair value of the trust assets or the present value of expected future cash flows to be received from the trusts, as appropriate, based on each trust arrangement

Excess of Revenue over Expenses

The consolidated statements of operations and changes in net assets include excess of revenue over expenses as a performance indicator Excess of revenue over expenses includes all changes in unrestricted net assets except for permanent transfers of assets to and from affiliates for other than goods and services, contributions of (and assets released from donor restrictions related to) long-lived assets, and other items that are required by generally accepted accounting principles to be reported separately (such as extraordinary items, the effect of discontinued operations, postretirement-related changes other than net periodic postretirement costs, and the cumulative effect of changes in accounting principle)

Nonoperating Income (Expense)

Nonoperating income (expense) includes items not directly associated with patient care or other activities not relating to the core operations of Rush Nonoperating income (expense) consists primarily of unrestricted investment returns on the endowment investment pool when appropriated for use, the difference between total investment return and amount allocated to operations for investments designated for self-insurance programs, investment income or loss (including interest, dividends, and realized and unrealized gains and losses) on all other investments unless restricted by donor or interpretation of law, changes in the fair value of interest rate swaps, losses on extinguishment of debt, net gains (losses) on sales, unrestricted contributions, losses on impaired assets, and fundraising expenses

New Accounting Pronouncements

In July 2011, the Financial Accounting Standards Board (FASB) issued new guidance related to the accounting by health care entities for all or a certain portion of the amount billed or billable to patients and amounts related to deductibles and copays for which payment is highly uncertain Specifically, this guidance requires that health care entities present bad debt expense associated with net patient service revenue, as an offset to net patient service revenue within the statements of operations and changes in net assets Additionally, the guidance requires enhanced disclosure of the policies for recognizing revenue and assessing bad debts, as well as qualitative and quantitative information about changes in the allowance for doubtful accounts This guidance is effective for Rush in fiscal year 2013 and is not expected to have a material impact to the consolidated financial statements

In August 2010, the FASB issued new guidance to reduce the diversity in practice regarding the measurement basis used in the disclosure of charity care Specifically, this guidance requires that cost be used as the measurement basis for charity care disclosure purposes and that cost be identified as the direct and indirect costs of providing the charity care Furthermore, this amendment requires the disclosure of the method used to identify or determine the costs This guidance is effective for Rush in fiscal year 2012 and is not expected to have a material impact to the consolidated financial statements

Also in August 2010, the FASB issued new guidance related to the accounting by health care entities for medical malpractice claims and similar liabilities and their related anticipated insurance recoveries Specifically, this amendment clarifies that a health care entity should not net insurance recoveries against a related claim liability Additionally, the amount of the claim liability should be determined without consideration of insurance recoveries This guidance is effective for Rush in fiscal year 2012 and is not expected to have a material impact on Rush's consolidated financial statements

Consideration of Events Subsequent to the Consolidated Balance Sheet Date

Rush has evaluated events occurring subsequent to the consolidated balance sheet date through October 25, 2011, the date the consolidated financial statements were available to be issued

3. NET PATIENT SERVICE REVENUE

The mix of net patient service revenue from patients and third-party payors for the years ended June 30, 2011 and 2010 was as follows

	2011	2010
Medicare	27 %	26 %
Medicaid	11	11
Blue Cross	30	32
Managed care	24	24
Commercial and self-pay	8	7
Total	100 %	100 %

Changes in estimates relating to prior periods increased net patient service revenue by $13,000 and $1,311 in fiscal years 2011 and 2010, respectively Laws and regulations governing government and other payment programs are complex and subject to interpretation As a result, there is a reasonable possibility that recorded estimated third-party settlements could change by a material amount

Rush has filed formal appeals relating to the settlement of certain prior-year Medicare cost reports The outcome of such appeals cannot be determined at this time Any resulting gains will be recognized in the consolidated statements of operations and changes in net assets when realized

The healthcare industry is subject to numerous laws and regulations of federal, state, and local governments Compliance with these laws and regulations, specifically those relating to the Medicare and Medicaid programs, can be subject to review and interpretation as well as regulatory actions unknown and unasserted at this time Federal government activity continues with respect to investigations and allegations concerning possible violations of regulations by healthcare providers, which could result in the imposition of significant fines and penalties as well as significant repayment of previously billed and collected revenues from patient services Management believes that Rush is in substantial compliance with current laws and regulations

4. CHARITY CARE

Rush has an established charity care policy and maintains records to identify and monitor the level of charity care it provides Rush provides free care to all patients whose family income is 300% of the federal poverty level or less and a 65% discount to all uninsured patients regardless of ability to pay and provides further discounts for patients with a family income up to 400% of the federal poverty level These charity care records include the estimated cost of unreimbursed services provided and supplies furnished under its charity care policy and the excess of cost over reimbursement for Medicaid patients Rush also monitors the unreimbursed cost of patient bad debts

In December 2008, the Centers for Medicare and Medicaid Services approved the Illinois Hospital Assessment Program (the Program) to improve Medicaid reimbursement for Illinois hospitals This Program increased net patient service revenue in the form of additional Medicaid payments and increased supplies, utilities, and other expense through a tax assessment from the state of Illinois The net benefit to Rush from the Program was $16,565 during each of the years ended June 30, 2011 and 2010 For each of the years ended June 30, 2011 and 2010, the Medicaid payment of $42,871 was included in net patient service revenue, representing 4% of the net patient service revenue, and the tax assessment of $26,306 was included in supplies, utilities, and other expenses The Program is approved through June 30, 2014, however, the future of the Program is uncertain

The following table presents the level of charity care provided for the years ended June 30, 2011 and 2010

	2011	2010
Excess of allocated cost over reimbursement for services provided to hospital Medicaid patients — net of net benefit under the Program	$ 50,497	$ 44,589
Estimated costs and expenses incurred to provide charity care in the hospitals	19,123	17,645
Total	$ 69,620	$ 62,234

The total number of patients that were either provided charity care directly by Rush or that were covered by the Program represented 22% of Rush's total patients in fiscal years 2011 and 2010

Beyond the cost to provide charity care and unreimbursed services to hospital Medicaid patients, Rush also provides substantial additional benefits to the community, including educating future health care providers, supporting research into new treatments for disease, and providing subsidized medical services in response to community and health care needs as well as other volunteer services These community services are provided free of charge or at a fee below the cost of providing them

5. ASSETS LIMITED AS TO USE AND INVESTMENTS

Assets limited as to use and investments consist primarily of marketable equity and debt securities, which are held in investment pools to satisfy the investment objectives for which the assets are held or to satisfy donor restrictions Rush also holds certain investments in alternative securities consisting of hedge funds, real estate investments, and private equity funds (see Note 2) Assets limited as to use by donor or time restriction also includes unconditional promises to give (see Note 16)

Following is a summary of the composition of assets limited as to use and investments as of June 30, 2011 and 2010

	2011	2010
Marketable securities and short-term investment funds	$ 67,388	$ 209,336
Government securities	173,261	97,215
Corporate bonds	83,446	151,594
Fixed income mutual funds	79,630	74,350
Other fixed income, including asset backed securities	183,259	127,178
Equity securities and equity mutual funds	231,883	227,455
Equity commingled trust	13,820	10,578
World asset allocation mutual funds	42,902	-
Hedge fund of funds	26,329	24,433
Private equity	29,702	28,890
Real estate	3,474	3,658
	935,094	954,687
Beneficial interest in trusts	27,536	23,320
Interest in cash collateral pools	-	56,125
Total assets limited as to use and investments — excluding pledges receivable	962,630	1,034,132
Net pledges receivable	60,912	55,396
Total assets limited as to use and investments	1,023,542	1,089,528
Less amount reported as current assets	(140,080)	(143,412)
Assets limited as to use and investments — noncurrent	$ 883,462	$ 946,116

The table above comprises all of Rush's investments, including those measured at fair value as well as certain alternative investments in private equity partnerships or real estate measured under the cost or equity method of accounting The fair value of private equity investments, as estimated by management of the limited partnerships based on audited financial statements and other relevant factors, was $34,932 and $29,447 as of June 30, 2011 and 2010, respectively Rush's private equity investments have diverse strategies, consisting of the following as of June 30, 2011 and 2010

Private Equity Fund Allocations	2011	2010
Buyout and growth capital	33%	41%
Distressed debt and special situations	35	26
Diversified private equity fund of funds	18	18
Venture capital	12	12
Direct equity	2	2
Co-investment private equity	-	1
	100%	100%

Investments in private equity funds recorded on the equity basis amounted to $803 and $692 as of June 30, 2011 and 2010, respectively As many factors are considered in arriving at the estimated fair value, Rush routinely monitors and assesses methodologies and assumptions used in valuing these partnerships As of June 30, 2011 and 2010, commitments for additional contributions to private equity partnerships totaled $16,167 and $20,319, respectively

It is Rush's intent to maintain a long-term investment portfolio to support its self-insurance program Accordingly, the total return on investments restricted for the self-insurance program is reported in the consolidated statements of operations and changes in net assets in two income statement line items The investment return allocated to operations, reported in other revenue, is determined by a formula designed to provide a consistent stream of investment earnings to support the self-insurance provision reported in insurance expense in the accompanying consolidated statements of operations and changes in net assets This allocated return, 5% for the years ended June 30, 2011 and 2010, approximates the real return that Rush expects to earn on its investments over the long-term and totaled $6,681 and $7,386 for the years ended June 30, 2011 and 2010, respectively The difference between the total investment return and the amount allocated to operations is reported in nonoperating income (expense) and totaled $8,381 and $9,043 for the years ended June 30, 2011 and 2010, respectively There is no guarantee that the investment return expected by management will be realized For the years ended June 30, 2011 and 2010, the total annual investment return was approximately 11 8% and 11 6%, respectively

Prior to February 1, 2011, Rush participated in a securities lending arrangement whereby Rush provided certain of its marketable securities to be loaned to independent third parties through a commercial bank These loaned securities were collateralized against loss and/or default by a beneficial interest in various collateral pools maintained by the commercial bank As of June 30, 2010, Rush loaned approximately $54,348 in securities and accepted cash collateral for these loans in the amount of $56,125, included in investments and long-term liabilities in the accompanying consolidated balance sheet Of the $54,348 on loan as of June 30, 2010, $54,348 represented donor-restricted endowment funds Cash collateral received under the program was invested in a commingled fund managed by the commercial bank Eligible instruments for investment in the collateral pool included, but were not limited to, government securities, asset-backed and mortgage-backed securities, and corporate debt, all of which were subject to quality and liquidity guidelines established by the fund Rush fully terminated the securities lending arrangement as of February 1, 2011, and no amounts were on loan as of June 30, 2011

The composition and presentation of investment income and the realized and unrealized gains and losses on all investments for the years ended June 30, 2011 and 2010, are as follows

	2011	**2010**
Interest and dividends	$ 18,075	$ 17,059
Net realized gains on sales of securities	24,913	6,740
Unrealized gains — unrestricted	7,579	20,406
Unrealized gains — restricted	41,659	28,112
	$ 92,226	$ 72,317
Reported as		
Other operating revenue	$ 7,900	$ 7,938
Nonoperating income	18,999	26,809
Restricted net assets — net realized and unrealized gains on investments	65,327	37,570
	$ 92,226	$ 72,317

Rush reported gains and losses on its alternative investments (designated as other-than-trading) as of June 30, 2011 and 2010, as follows

	2011	2010
Reported as		
Nonoperating income	$ 83	$ 149
Restricted net assets — net realized and unrealized gains on investments	6,858	4,001
	$ 6,941	$ 4,150

6. FAIR VALUE MEASUREMENTS

As of June 30, 2011 and 2010, Rush held certain assets and liabilities that are required to be measured at fair value on a recurring basis, including marketable securities and short-term investments, certain restricted, trusteed and other investments, derivative instruments, interest in cash collateral pools and beneficial interests in trusts Certain alternative investments measured using either the cost or equity method of accounting are excluded from the fair value disclosure provided herein

Valuation Principles

Under FASB guidance on fair value measurements, fair value is defined as an exit price, representing the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date The valuation techniques used to measure fair value are based upon observable and unobservable inputs Observable inputs generally reflect market data from independent sources and are supported by market activity, while unobservable inputs are generally unsupported by market activity The three-level valuation hierarchy, which prioritizes the inputs used in measuring fair value of an asset or liability at the measurement date, includes

Level 1 inputs — Quoted prices (unadjusted) for identical assets or liabilities in active markets Securities typically priced using Level 1 inputs include listed equities and exchange traded mutual funds

Level 2 inputs — Quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets and liabilities in non-active markets, and model-driven valuations whose inputs are observable for the asset or liability, either directly or indirectly Securities typically priced using Level 2 inputs include government bonds (including U S treasuries and agencies), corporate and municipal bonds, collateralized obligations, interest rate swaps, commercial paper and currency options, and commingled funds where NAV is corroborated with observable data

Level 3 inputs — Unobservable inputs for which there is little or no market data available and are based on the reporting entity's own judgment or estimation of the assumptions that market participants would use in pricing the asset or liability The fair values for securities typically priced using Level 3 inputs are determined using model-driven techniques, which include option pricing models, discounted cash flow models, and similar methods The Level 3 classification primarily includes Rush's interest in hedge funds and beneficial interests in trusts

Fair Value Measurements at the Balance Sheet Date

The following tables present Rush's fair value hierarchy for its financial assets and liabilities measured at fair value on a recurring basis as of June 30, 2011 and 2010

Fair Value Measurements as of June 30, 2011	**Level 1**	**Level 2**	**Level 3**	**Total Fair Value**
Assets				
Marketable securities and short-term investments	$ 7,901	$ 59,487	$ -	$ 67,388
Fixed income securities				
U S government securities	-	173,261	-	173,261
Corporate bonds	-	83,446	-	83,446
Fixed income mutual funds	1,023	73,664	-	74,687
Collateralized securities and other	106	180,145	-	180,251
U S equity securities	169,807	-	-	169,807
International equity securities	22,416	36,959	-	59,375
World asset allocation mutual funds	-	36,969	5,933	42,902
Moderate allocation mutual funds {a}	21,464	-	-	21,464
Alternative investments				
Hedge fund of funds	-	-	26,329	26,329
Accrued interest and other	-	3,008	-	3,008
Beneficial interest in trusts	-	-	27,536	27,536
Total assets at fair value	$ 222,717	$ 646,939	$ 59,798	$ 929,454
Liabilities				
Obligations under interest rate swap agreements	-	9,366	-	9,366
Total liabilities at fair value	$ -	$ 9,366	$ -	$ 9,366

{a} This class includes investments in mutual funds that allocate assets among equity and fixed income investments, and includes $4,943 (23%) in fixed income securities and $16,521 (77%) in equity securities as of June 30, 2011

Fair Value Measurements as of June 30, 2010	**Level 1**	**Level 2**	**Level 3**	**Total Fair Value**
Assets				
Marketable securities and short-term investment funds	$ 4,725	$ 204,611	$ -	$ 209,336
Fixed income securities				
U S government securities	-	97,215	-	97,215
Corporate bonds	15,667	135,558	369	151,594
Fixed income mutual funds	1,054	68,717	-	69,771
Collateralized securities and other	108	124,027	462	124,597
U S equity securities	196,769	128	-	196,897
International equity securities	17,659	11,921	-	29,580
Moderate allocation mutual funds {a}	16,135	-	-	16,135
Alternative investments				
Hedge fund of funds	-	-	24,433	24,433
Accrued interest and other	-	2,581	-	2,581
Beneficial interest in trusts	-	-	23,320	23,320
Interest in cash collateral pools	-	56,125	-	56,125
Total assets at fair value	$ 252,117	$ 700,883	$ 48,584	$1,001,584
Liabilities				
Obligations under interest rate swap agreements	-	10,808	-	10,808
Obligation to return collateral under securities lending program	-	56,125	-	56,125
Total liabilities at fair value	$ -	$ 66,933	$ -	$ 66,933

{a} This class includes investments in mutual funds that allocate assets among equity and fixed income investments, and includes $4,579 (28%) in fixed income securities and $11,556 (72%) in equity securities as of June 30, 2010

There were no significant transfers to or from Level 1 and Level 2 during the periods presented

Valuation Techniques and Inputs for Level 2 and Level 3 Instruments

The Level 2 and Level 3 instruments listed in the preceding fair value tables use the following valuation techniques and inputs as of the valuation date

Marketable Securities and Short-term Investments – Marketable securities classified as Level 2 are invested in a short-term collective fund that serves as an investment vehicle for cash reserves Fair value was determined using the calculated NAV as of the valuation date based on a constant price These funds are invested in high-grade and short-term money market instruments with daily liquidity

U S Government Securities – The fair value of investments in U S government and agency securities classified as Level 2 was primarily determined using techniques consistent with the market approach, including matrix pricing Significant observable inputs to the market approach include institutional bids, trade data, broker and dealer quotes, discount rates, issuer spreads, and benchmark yield curves

Corporate Bonds and Fixed Income Mutual Funds – The fair value of investments in corporate bonds of U S and international issuers, including mutual and commingled funds that invest primarily in such bonds, classified as Level 2 was primarily determined using techniques that are consistent with the market approach Significant observable inputs include benchmark yield curves, reported trades, observable broker or dealer quotes, issuer spreads and security specific characteristics Significant unobservable inputs may be used, including bid or ask/offer quotes that are uncorroborated, which results in a Level 3 classification

Collateralized Securities and Other – This class encompasses collateralized bond obligations, collateralized loan obligations, collateralized mortgage obligations, and any other asset backed securities, including government asset backed securities The fair value of collateralized obligations classified as Level 2 was determined using techniques consistent with the market and income approach, such as discounted cash flows and matrix pricing Significant observable inputs include prepayment spreads, discount rates, reported trades, benchmark yield curves, volatility measures and quotes Significant unobservable inputs may be used including bid or ask/offer quotes that are uncorroborated, which results in a Level 3 classification

U S and International Equity Securities – The fair value of U S and foreign equity securities classified as Level 2 was primarily determined using the calculated NAV at the valuation date under a market approach This includes investments in commingled funds that invest primarily in domestic and foreign equity securities whose underlying values are based on Level 1 inputs The NAV is often corroborated through ongoing redemption or subscription activity Certain common and preferred stocks held by Rush under this classification may not have available current market quotes and were primarily valued using techniques consistent with the market approach utilizing significant observable inputs, such as mid, bid, and ask or offer quotes

World Asset Allocation Mutual Funds – This class includes investments in fund of funds that seek to provide both capital appreciation and income by investing primarily in both traditional and alternative asset classes The asset allocation is driven by the fund manager's long range forecasts of asset-class real returns Investments representing approximately 86% of the fair value in this category, which are invested in mutual funds, are priced as of the New York Stock Exchange (NYSE) close on each day the NYSE is open The remaining investments in this category, which are invested in a multi-strategy hedge fund, are priced on the last business day of each calendar month Redemption proceeds for approximately 50% of these investments is daily Redemption proceeds for the remaining 50% of these investments is monthly and requires at least 14 business days advance notice

Hedge Fund of Funds – This class includes diversified investments in hedge fund of funds with diverse strategies, including equity long/short, credit long/short, event-driven, relative value, global opportunities, and other multi-strategy funds Hedge fund of funds investments are valued based on Rush's ownership interest in the NAV of the respective fund as estimated by the general partner, which approximates fair value Rush routinely monitors and assesses methodologies and assumptions used in valuing these interests The values for underlying investments are estimated either internally or by an external fund manager based on many factors, including operating performance, balance sheet indicators, growth, and other market and business fundamentals Hedge fund investments also include certain liquidity restrictions that may require 65 to 95 days advance notice for redemptions Due to significant unobservable inputs used in estimating the NAV and liquidity restrictions, Rush classifies all hedge fund investments as Level 3

Beneficial Interest in Trusts – The fair value of beneficial interests in perpetual and charitable trusts classified as Level 3 was determined using an income approach based on the present value of expected future cash flows to be received from the trust or based on Rush's beneficial interest in the investments held in the trust measured at fair value Since Rush is unable to liquidate the funds held and benefits only from the distributions generated off of such investments, the interest in such trusts are all shown in Level 3

Interest in Cash Collateral Pools and Obligation to Return Collateral Under Securities Lending Program – The fair value of interests in cash collateral pools under the securities lending program and the corresponding liability to return collateral held classified as Level 2 were determined using the calculated NAV The collateral held under this program is placed in commingled funds that invest primarily in government securities, asset-backed and mortgage-backed securities, and corporate debt, all of which are subject to quality and liquidity guidelines established by the fund The underlying investments were valued using techniques consistent with the market approach, which utilizes significant observable market inputs, such as available trades, quotes, and benchmark yield curves

Obligations Under Interest Rate Swap Agreements – The fair value of Rush's obligations under interest rate swap agreements classified as Level 2 are valued using a market approach The valuation is based on a determination of market expectations relating to the future cash flows associated with the swap contract using sophisticated modeling based on observable market-based inputs, such as interest rate curves The fair value of the obligation reported in Rush's consolidated balance sheets includes an adjustment for the Obligated Group's credit risk but may not be indicative of the value Rush would be required to pay upon early termination of the swap agreements

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values Furthermore, while Rush believes that its methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date

Level 3 Rollforward

A rollforward of the amounts in the consolidated balance sheets for financial instruments classified by Rush within Level 3 of the fair value hierarchy, are as follows

	Hedge Fund of Funds	Corporate Bonds	Asset Backed Securities & Other	Beneficial Interest in Trusts	Total Assets at Fair Value
Fair value — June 30, 2009	$ 21,790	$ 679	$ 364	$ 22,075	$ 44,908
Actual return on plan assets —					
Realized and unrealized gains	2,643	129	294	1,245	4,311
Purchases, sales, and settlements — net	-	-	(285)	-	(285)
Transfers in and/or out of Level 3	-	(439)	89	-	(350)
Fair value — June 30, 2010	24,433	369	462	23,320	48,584
Actual return on plan assets —					
Realized and unrealized gains	1,948	15	89	4,216	6,268
Purchases, sales, and settlements — net	5,881	(384)	(551)	-	4,946
Transfers in and/or out of Level 3	-	-	-	-	-
Fair value — June 30, 2011	$ 32,262	$ -	$ -	$ 27,536	$ 59,798

For the year ended June 30, 2011, realized and unrealized gains pertaining to Level 3 investments include $128 reported within excess of revenue over expenses and $1,924 and $4,216 reported within temporarily and permanently restricted net assets under investment gains, respectively For the year ended June 30, 2010, realized and unrealized gains pertaining to Level 3 investments include $483 reported within excess of revenue over expenses and $2,583 and $1,245 reported within temporarily and permanently restricted net assets under investment gains, respectively

Investments in Entities that Report Fair Value Using NAV

Included within the fair value table above are investments in certain entities that report fair value using a calculated NAV or its equivalent, and are classified as Level 2 or Level 3 investments The following table summarizes the attributes relating to the nature and risk of such investments as of June 30, 2011

Entities that Report Fair Value Using NAV	Fair Value (In Thousands)	Unfunded Commitments	Redemption Frequency (If Currently Eligible)	Redemption Notice Period
International equity securities (equity commingled trust)	$13,820	None	Daily	1 – 7 days
World asset allocation mutual funds	$42,902	None	Weekly, Monthly	1 – 14 days
Hedge fund of funds	$26,329	None	Quarterly	65 – 95 days
Fixed income mutual funds	$73,664	None	Daily	1 – 7 days

7. ENDOWMENT FUNDS

Rush's endowment consists of over 300 individual funds, which are established for a variety of purposes As required by GAAP, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions

Interpretation of Relevant Law

Rush has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring preservation of the original value of the gift as of the gift date absent explicit donor stipulations to the contrary As a result of this interpretation, Rush classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of any subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable gift instrument at the time the accumulation is added to the fund The portion of the donor-restricted endowment fund that is not classified as permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the organization in a manner consistent with the standards of prudence under UPMIFA In accordance with UPMIFA, Rush considers the following factors in making a determination to appropriate or accumulate donor restricted funds

a The duration and preservation of the fund
b The purposes of the organization and the donor-restricted endowment fund
c General economic conditions
d The possible effect of inflation and deflation
e The expected total return from income and the appreciation of investments
f Other resources of the organization
g The investment policies of the organization

Endowment Investment and Spending Policies

Rush has adopted endowment investment and spending policies to preserve purchasing power over the long-term and provide stable annual support to the programs supported by the endowment, including professorships, research and education, free care, and student financial aid, scholarships, and fellowships Approximately 17% of Rush's endowment is available for general purposes

The Investment Committee of the Board is responsible for defining and reviewing the investment policy to determine an appropriate long-term asset allocation policy The asset allocation policy reflects the objective with allocations structured for capital growth and inflation protection over the long-term The current asset allocation targets and ranges as well as the asset allocation as of June 30, 2011 and 2010, are as follows

	Target Allocation and Range		Percentage of Endowment Assets	
Asset Class	**June 30, 2011**	**June 30, 2010**	**2011**	**2010**
Domestic equity	30%(+/-5%)	45%(+/-5%)	31 %	44 %
International equity	15%(+/-5%)	10%(+/-5%)	14	8
Global asset allocation	10%(+/-5%)	None	10	-
Alternatives (Hedge Funds/Private Equity)	15%(+/-5%)	15%(+/-5%)	19	21
Fixed income	30%(+/-5%)	30%(+/-5%)	26	27

To achieve its long-term rate of return objectives, Rush relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current income (interest and dividends) The expected long-term rate of return target of the endowment given its current asset allocation structure is approximately 8 8% based on historical returns Actual returns in any given year may vary from this amount Rush has established market-related benchmarks to evaluate the endowment fund's performance on an ongoing basis

The Finance Committee of the Board approves the annual spending policy for program support In establishing the annual spending policy, Rush's main objectives are to provide for intergenerational equity over the long term, the concept that future beneficiaries will receive the same level of support as current beneficiaries on an inflation adjusted basis, and to maximize annual support to the programs supported by the endowment The spending rate was 4 0% and 3 5% for the fiscal years ended June 30, 2011 and 2010, respectively, and income from the endowment fund provided $15 6 million and $14 1 million of support for Rush's programs during the fiscal years ended June 30, 2011 and 2010, respectively The spending rate is based on a three-year moving average of ending market values for pooled assets

Composition of Endowment Fund and Reconciliation

The endowment net asset composition by type of fund as of June 30, 2011, consisted of the following

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-restricted endowment funds	$ -	$ 207,523	$ 227,736	$ 435,259
Board-designated endowment funds	4,715	-	-	4,715
Total funds	$ 4,715	$ 207,523	$ 227,736	$ 439,974

Changes in endowment net assets for fiscal year ended June 30, 2011, consisted of the following

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Endowment net assets — beginning of year	$ 4,155	$ 162,105	$ 214,282	$ 380,542
Investment return				
Investment (loss) income	(103)	6,750	-	6,647
Replenishment of endowment impairment	-	-	(2,446)	(2,446)
Net appreciation (realized and unrealized)	663	53,823	6,662	61,148
Total investment return	560	60,573	4,216	65,349
Contributions	-	-	9,238	9,238
Transfer of unrestricted endowment appreciation	-	(15,155)	-	(15,155)
Endowment net assets — end of year	$ 4,715	$ 207,523	$ 227,736	$ 439,974

The endowment net asset composition by type of fund as of June 30, 2010, consisted of the following

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-restricted endowment funds	$ -	$ 162,105	$ 214,282	$ 376,387
Board-designated endowment funds	4,155	-	-	4,155
Total funds	$ 4,155	$ 162,105	$ 214,282	$ 380,542

Changes in endowment net assets for fiscal year ended June 30, 2010, consisted of the following

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Endowment net assets — beginning of year	$ 3,054	$ 142,714	$ 205,084	$ 350,852
Investment return				
Investment (loss) income	(70)	5,747	-	5,677
Replenishment of endowment impairment	-	-	(3,622)	(3,622)
Net appreciation (realized and unrealized)	271	27,345	4,867	32,483
Total investment return	201	33,092	1,245	34,538
Contributions	900	-	7,953	8,853
Transfer of unrestricted endowment appreciation	-	(13,701)	-	(13,701)
Endowment net assets — end of year	$ 4,155	$ 162,105	$ 214,282	$ 380,542

Fund Deficiencies

Rush monitors the accumulated losses on permanently restricted investments to determine whether the endowment corpus has been impaired and restores these losses through unrestricted net assets as necessary During the years ended June 30, 2011 and 2010, $2,446 and $3,622, respectively, was recovered and replenished through unrestricted net assets representing accumulated losses on permanently restricted investments incurred during fiscal years 2010 and 2009, respectively

8. PROPERTY AND EQUIPMENT

Property and equipment as of June 30, 2011 and 2010 consisted of the following

	2011	2010
Land and buildings	$ 1,048,648	$ 1,010,438
Equipment	382,155	363,904
Construction in progress	545,648	355,741
	1,976,451	1,730,083
Less accumulated depreciation	(789,273)	(727,204)
Property and equipment, net	$ 1,187,178	$ 1,002,879

9. LONG-TERM DEBT AND CREDIT ARRANGEMENTS

Rush's long-term debt is issued under a Master Trust Indenture which established an Obligated Group comprised of Rush and RCMC The Obligated Group is jointly and severally liable for the obligations issued under the Master Trust Indenture Each Obligated Group member is expected to pay its allocated share of the debt issued on its behalf Total Obligated Group debt as of June 30, 2011 and 2010 was $618,920 and $627,786, respectively As of June 30, 2011 and 2010, such issuances are secured by a pledge of gross receipts and a mortgage on primary healthcare facilities, as defined, of the Obligated Group members

A summary of Rush's long-term debt as of June 30, 2011 and 2010, is as follows

	Interest Rates	Final Maturity Date	Amount Outstanding at June 30, 2011	2010
Illinois Finance Authority Revenue Bonds				
Fixed rate revenue bonds				
Series 2009C/D	6 375% to 6 625%	November 1, 2039	$ 173,800	$ 173,800
Series 2009 A/B	5 0% to 7 25%	November 1, 2038	176,265	176,265
Series 2006B	5 0% to 5 75%	November 1, 2028	67,050	67,050
Series 1998A	5 0% to 5 25%	November 1, 2024	60,550	60,550
Total fixed rate debt			477,665	477,665
Variable rate revenue bonds				
Series 2008A	Average of 0 22% and 0 25% in FY2011 and FY2010, respectively	November 1, 2045	50,000	50,000
Series 1989A	Average of 0 26% and 0 25% in FY2011 and FY2010, respectively	October 1, 2010	-	4,600
Series 1985 C, D, and F	Average of 1 58% and 1 59% in FY2011 and FY2010, respectively	February 28, 2011	-	2,993
Total variable rate debt			50,000	57,593
Total par value of debt			527,665	535,258
Less current portion of long-term debt			(4,550)	(7,593)
Net discount and premium			(5,336)	(5,505)
Long-term debt			$ 517,779	$ 522,160
Estimated fair value based on quoted market prices and other relevant information			$ 567,317	$ 604,061

Under its various indebtedness agreements, the Obligated Group is subject to certain financial covenants, including maintaining a minimum historical debt service coverage and maximum annual debt service coverage ratios, maintaining minimum levels of days cash on hand, maintaining debt to capitalization at certain levels, limitations on selling, leasing, or otherwise disposing of Obligated Group property, and certain other nonfinancial covenants The Obligated Group was in compliance with its debt covenants as of June 30, 2011 and 2010

Annual maturities of outstanding long-term debt, adjusted to reflect the refinancing of the amounts borrowed on a taxable line of credit (described below), are as follows

Years Ending June 30	
2012	$ 4,550
2013	5,905
2014	11,320
2015	12,140
2016	6,320
Thereafter	487,430
Total	$ 527,665

Letters of Credit Arrangements

The Obligated Group's variable rate revenue bonds are subject to remarketing provisions that require the Obligated Group to repurchase the bonds if they cannot be sold to a third party The Obligated Group entered into letters of credit with commercial banks to provide funding for such repurchases, as necessary Any amounts borrowed under these letters of credit are due and payable more than one year from the date of such borrowing The letters of credit related to the Series 1989A variable rate revenue bonds and the Series 1985 C, D, and F pool loans expired during fiscal year 2011 when the final principal payment was made on each series The letter of credit related to the Series 2008A Variable Rate Demand Bonds (the "Series 2008A Bonds") expires in December 2012 In the absence of such agreement, the Obligated Group would be required to replace it with a similar credit arrangement, convert the related debt from variable to fixed interest rate, or fund required repurchases from available funds Draws are routinely made from the letter of credit to pay off principal and interest and are reimbursed to the commercial bank on the following business day As of June 30, 2011 and 2010, there were outstanding draws against the letter of credit related to the Series 2008A Bonds representing interest paid to the bondholders on July 1, 2011 and 2010 of $6 and $10, respectively

Recent Financing Activity

On July 29, 2009, the IFA issued $173,800 of Series 2009C Fixed Rate Revenue Bonds, allocated to Rush, and $26,200 of Series 2009D Fixed Rate Revenue Bonds, allocated to RCMC, on behalf of the Obligated Group (collectively, the "Series 2009C/D Bonds") Proceeds from the Series 2009C/D Bonds were used to reimburse the Obligated Group for capital expenditures, establish a project fund for Rush, refinance $19,800 in borrowings under a taxable line of credit used to reimburse RCMC for prior capital expenditures, and provide financing for costs of issuance and a debt service reserve fund The Series 2009C/D Bonds are due on November 1, 2039, and are secured by a mortgage on certain real property and a pledge of the gross receipts of the Obligated Group

Lines of Credit Arrangements

The Obligated Group had a $50 million short-term line of credit with a bank as of June 30, 2011 and 2010 This line of credit was extended, during fiscal year 2011 through December 2012 As of June 30, 2011, the Obligated Group had no amounts outstanding on this line of credit

The Obligated Group also had a $100 million short-term line of credit with a bank as of June 30, 2011 and 2010 This line of credit was extended, during fiscal year 2011 through December 2013 Any borrowings on this short-term line of credit are due and payable in 180 days As of June 30, 2011 and 2010, the Obligated Group had no amounts outstanding on this line of credit

10. DERIVATIVES

Derivatives Policy

The Obligated Group uses derivative instruments, specifically interest rate swaps, to manage its exposure to changes in interest rates on variable rate borrowings The use of derivative instruments exposes the Obligated Group to additional risks related to the derivative instrument, including market risk, credit risk, and termination risk, as described below, and the Obligated Group has defined risk management practices to mitigate these risks

Market risk represents the potential adverse effect on the fair value and cash flow of a derivative instrument due to changes in interest rates or rate spreads Market risk is managed through ongoing monitoring of interest rate exposure based on set parameters regarding the type and degree of market risk that the Obligated Group will accept Credit risk is the risk that the counterparty on a derivative instrument may be unable to perform its obligations during the term of the contract When the fair value of a derivative contract is positive (an asset to the Obligated Group), the counterparty owes the Obligated Group which creates credit risk Credit risk is managed by setting stringent requirements for qualified counterparties at the date of execution of a derivative transaction and requiring counterparties to post collateral in the event of a credit rating downgrade or if the fair value of the derivative contract exceeds a negotiated threshold Termination risk represents the risk that the Obligated Group may be required to make a significant payment to the counterparty if the derivative contract is terminated early Termination risk is assessed at onset by performing a statistical analysis of the potential for a significant termination payment under various scenarios designed to encompass expected interest rate changes over the life of the proposed contract The test measures the ability to make a termination payment without a significant impairment to the Obligated Group's ability to meet its debt or liquidity covenants

Board approval is required to enter or modify any derivatives transaction Management periodically reviews existing derivative positions as its risk tolerance and cost of capital changes over time

Interest Rate Swap Agreements

The Obligated Group has two interest rate swap agreements (the "Swap Agreements"), which were designed to synthetically fix the interest payments on the Series 2006A Bonds, which were later refinanced Under the Swap Agreements, the Obligated Group makes fixed rate payments equal to 3 945% to the swap counterparties and receives variable rate payments equal to 68% of LIBOR (0 186% as of June 30, 2011 and 0 237% as of June 30, 2010) from the swap counterparties, each calculated on the notional amount of the Swap Agreements As of June 30, 2011 and 2010, the Swap Agreements had a notional amount of $96,750 outstanding ($48,375 in notional amount with each counterparty) The Swap Agreements each expire on November 1, 2035, and amortize annually commencing in 2012 The Swap Agreements are secured by obligations issued under the Master Trust Indenture

Following the refinancing of the Series 2006A Bonds, the Obligated Group used $50,000 in notional amount of the Swap Agreements to synthetically fix the interest on the Series 2008A Bonds Rush's share of the Swap Agreements had a fair value of $(9,366) and $(10,808) as of June 30, 2011 and 2010, respectively, reported in other long-term liabilities in the accompanying consolidated balance sheets The fair value of the Swap Agreements reported in Rush's balance sheet as of June 30 2011 and 2010 includes an adjustment for the Obligated Group's credit risk and may not be indicative of the termination value that Rush would be required to pay upon early termination of the Swap Agreements

Management has not designated the Swap Agreements as hedging instruments Amounts recorded in the accompanying consolidated statements of operations and changes in net assets for the Swap Agreements allocated to Rush for the fiscal years ended June 30, 2011 and 2010, were as follows

		Fiscal Year Ended June 30	
	Reported As	**2011**	**2010**
Change in fair value of interest rate swaps	Nonoperating income (expense)	$ 1,442	$ (2,956)
Net cash payments on interest rate swaps	Interest expense	(2,528)	(2,523)

The Swap Agreements also require either party to post collateral in the form of cash and certain cash equivalents to secure potential termination payments The amount of collateral that is required to be posted is based on the relevant party's long-term credit rating Based on its current rating, the Obligated Group was not required to post any collateral as of June 30, 2011

11. OBLIGATIONS UNDER CAPITAL LEASE AND DEFERRED FINANCING ARRANGEMENTS

Rush is a party to certain long-term deferred financing arrangements with respect to facilities, equipment, and services with unrelated third parties Rush is also party to an arrangement with a third party to lease a medical office building adjacent to ROPH for a remaining period of 13 years Under the terms of this arrangement, the annual expense, excluding maintenance and repairs, taxes, and other operating expenses was approximately $4,122 and $4,012 for the years ended June 30, 2011 and 2010, respectively, and increases each year by 2 75%

In September 2005, Rush entered into a long-term contract with a vendor for the licensing, implementation, and maintenance of a clinical, patient management, and patient accounting system Under terms of the contract, Rush pays licensing fees over an initial 6 25-year term, and at the end of the initial term, Rush has the right to convert the arrangement to a perpetual license for a fee The arrangement has been treated in the manner of a capital lease, with the present value of future license payments included in property and equipment and the related obligation included in obligations under capital lease on the accompanying consolidated balance sheets The asset has a net book value of approximately $3,224 and $4,473 as of June 30, 2011 and 2010, respectively In addition to licensing fees, Rush pays maintenance fees for support services received under terms of the agreement, which are recognized as expenses when incurred Maintenance fees were not significant to the consolidated financial statements during the years ended June 30, 2011 and 2010

Rush is also party to certain capital lease arrangements relating to medical and office equipment Expiration of leases ranges from 2012 to 2013 Assets acquired under capital lease arrangements are included in property and equipment, net on the accompanying consolidated balance sheets

Future minimum lease payments under noncancelable capital leases and other financing arrangements are as follows

Years Ending June 30	
2012	$ 6,268
2013	5,560
2014	4,935
2015	4,762
2016	4,741
Thereafter	31,286
Total minimum payments	57,552
Less amount representing interest	(19,648)
Net present value of obligations under capital lease and other financing arrangements	37,904
Less current portions included in accounts payable	(3,277)
Long-term portion of obligations under capital lease and other financing arrangements	$ 34,627

12. PENSION AND OTHER POSTRETIREMENT BENEFIT PLANS

Rush and its subsidiaries maintain defined benefit pension plans, defined contribution plans, and other postretirement benefit plans that together cover substantially all of Rush's employees

Rush has two defined benefit pension plans, the Retirement Plan and the Pension Plan (collectively, the "Defined Benefit Pension Plans"), covering substantially all of its employees Benefits are based on the years of service and the employee's final average earnings, as defined The Defined Benefit Pension Plans' assets and obligations are measured as of June 30 (the " Measurement Date") each year Employer contributions were $34,427 and $35,144 during fiscal years 2011 and 2010, respectively The actuarial cost method used to compute the Defined Benefit Pension Plans' liabilities and expenses is the projected unit credit method Effective December 31, 2011, the Pension Plan, representing certain union employees, will be amended to freeze benefit accruals for all participants No additional benefits will accrue, and no additional individuals will become plan participants in the Pension Plan as of January 1, 2012 Effective January 1, 2012, the Retirement Plan will be amended to include eligible union members previously covered by the Pension Plan The amendments were signed on August 1, 2011

In addition to the pension programs, Rush also provides postretirement healthcare benefits for certain employees (the "Postretirement Healthcare Plans") Further benefits under the Postretirement Healthcare Plans have been curtailed

Obligations and Funded Status

The table below sets forth the accumulated benefit obligation, the change in the projected benefit obligation, and the change in the plan assets of the Defined Benefit Pension Plans and Postretirement Healthcare Plans (collectively, the "Plans") The table also reflects the funded status of the Plans as of the Measurement Date and amounts recognized in Rush's consolidated balance sheets as of June 30, 2011 and 2010, respectively

Obligations and Funded Status	**Defined Benefit Pension Plans**		**Postretirement Healthcare Plans**	
	2011	**2010**	**2011**	**2010**
Actuarial present value of benefit obligations — accumulated benefit obligation	$796,003	$780,775	$ 8,730	$ 9,049
Change in projected benefit obligations:				
Projected benefit obligation — beginning of measurement period	$798,568	$614,299		
Service costs	17,648	13,636		
Interest costs	42,732	41,089		
Plan amendments	(14,657)	-		
Actuarial (gains) losses	(18,599)	154,181		
Benefits paid	(28,372)	(24,637)		
Projected benefit obligation — end of measurement period	$797,320	$798,568		
Change in plan assets:				
Fair value of plan assets — beginning of measurement period	$575,670	$483,624	$ -	$ -
Actual return on plan assets	84,603	81,539	-	-
Employer contributions	34,427	35,144	459	529
Plan participant contributions	-	-	560	555
Benefits paid	(28,372)	(24,637)	(1,019)	(1,084)
Fair value of plan assets — end of measurement period	$666,328	$575,670	$ -	$ -
Accrued benefit liability	$130,992	$222,898	$ 8,730	$ 9,049

The components of net periodic pension cost for the Plans were as follows

Components of Net Periodic Pension Cost Year Ended June 30	**Defined Benefit Pension Plans**		**Postretirement Healthcare Plans**	
	2011	**2010**	**2011**	**2010**
Net periodic pension cost comprised the following				
Service cost	$ 17,648	$ 13,636	$ 159	$ 101
Interest cost on projected benefit obligation	42,732	41,089	474	608
Expected return on plan assets	(47,408)	(40,156)	-	-
Amortization of prior service cost and other actuarial amounts	(165)	(165)	(294)	(294)
Recognized actuarial loss (gain)	20,390	11,390	(1,075)	(1,703)
Net periodic pension cost (credit)	$ 33,197	$ 25,794	$ (736)	$ (1,288)

In accordance with FASB guidance regarding accounting for defined benefit pension and other postretirement plans, all previously unrecognized actuarial losses and prior service costs are reflected in the consolidated balance sheets The postretirement related charges other than net periodic benefit cost related to the pension and postretirement healthcare plans are included as a separate charge to unrestricted net assets and total $89,800 and $(103,106) for fiscal years 2011 and 2010, respectively For fiscal year 2011, this amount includes actuarial gains arising during fiscal year 2011 of $56,286, unrecognized prior service cost of $14,657, and a reclassification adjustment for losses reflected in periodic expense in fiscal year 2011 of $18,857 For fiscal year 2010, this amount includes actuarial losses arising during fiscal year 2010 of $(112,336) and a reclassification adjustment for losses reflected in periodic expense in fiscal year 2010 of $9,230

The table below sets forth the change in the accrued benefit liability of the Plans

Accrued Benefit Liability	Defined Benefit Pension Plans		Postretirement Healthcare Plans	
	2011	2010	2011	2010
Accrued benefit liability — beginning of year	$222,898	$130,675	$ 9,049	$ 9,333
Fiscal year activity				
Net periodic pension cost	33,197	25,794	(736)	(1,288)
Employer contributions	(34,427)	(35,144)	(459)	(529)
Unrecognized prior service cost	(14,657)	-	-	-
Postretirement-related changes other than net periodic postretirement cost				
Actuarial (gain) loss	(55,794)	112,799	(492)	(463)
Reclassification adjustment for losses reflected in periodic expense	(20,225)	(11,226)	1,368	1,996
Accrued benefit liability — end of year	$130,992	$222,898	$ 8,730	$ 9,049
Recognized in the consolidated balance sheets as follows				
Accrued expenses	$ -	$ -	$ 818	$ 719
Noncurrent liabilities	130,992	222,898	7,912	8,330
	$130,992	$222,898	$ 8,730	$ 9,049

Assumptions

The actuarial assumptions used to determine benefit obligations at the measurement date and net periodic benefit cost for the Plans are as follows

Assumptions Used to Determine Benefit Obligations and Net Periodic Benefit Cost	Defined Benefit Pension Plans		Postretirement Healthcare Plans	
	2011	2010	2011	2010
Discount rate — benefit obligation	5 50 %	5 45 %	5 50 %	5 45 %
Discount rate — pension expense	5 45	6 85	5 45	6 85
Rate of increase in compensation levels	5 38/4 89*	5 47/4 95*	-	-
Expected long-term rate of return on plan assets	7 75	7 75	-	-
Health care cost trend rate (initial)	-	-	8 00	8 10

* Represents rate of increase in compensation levels on the Retirement Plan and Pension Plan, respectively

The discount rate used is based on a spot interest rate yield curve based on a broad group of corporate bonds rated AA or better as of the Measurement Date Rush uses this yield curve and the estimated payouts of the Plans to develop an aggregate discount rate The estimated payouts are the sum of the payouts under the Defined Benefit Pension Plans and the Postretirement Healthcare Plans

Rush's overall expected long-term rate of return on assets is 7 75% for 2011 and 2010 The expected long-term rate of return is based on the total portfolio of the Defined Benefit Pension Plans' investments rather than the accumulation of returns on individual asset categories For the years ended June 30, 2011 and 2010, the actual rate of return on plan assets was 15 3% and 17 6%, respectively

Plan Assets

Rush's investment objective for its Defined Benefit Pension Plans is to achieve a total return on plan assets that meets or exceeds the return on the plan's liability over a full market cycle with consideration of the plan's current funded status Investment risk is effectively managed through diversification of assets for a mix of capital growth and capital protection across various investment styles The asset allocation policy reflects this objective with allocations to return generating assets (e g equity and alternative investments, consisting of hedge funds and limited partnerships) and interest rate hedging assets (e g fixed income securities)

All of the plan's assets are measured at fair value, including alternative investments Fair value methodologies used to assign plan assets to levels of FASB's valuation hierarchy are consistent with the inputs described in Note 6 Fair value methodologies used to value interests in private equity limited partnerships that hold restricted securities and are not publicly traded are based on Rush's ownership interest in the NAV of the respective fund as estimated by the general partner, which approximates fair value Rush routinely monitors and assesses methodologies and assumptions used in valuing these interests Due to significant unobservable inputs used in estimating the net asset value of private equity limited partnerships, Rush classifies all such investments as Level 3

The fair value of the Defined Benefit Pension Plan assets as of June 30, 2011 and 2010 are as follows

	Level 1	Level 2	Level 3	Total Fair Value
Fair Value Measurements as of June 30, 2011				
Cash, cash equivalents, and short-term investments	$ 3,675	$ 5,562	$ -	$ 9,237
Fixed income securities				
U S government securities	-	127,183	-	127,183
International government securities	-	17,228	-	17,228
Corporate bonds	-	205,958	1,868	207,826
Collateralized securities and other	-	28,496		28,496
U S equity securities	129,192	-	-	129,192
International equity securities	16,389	48,716	-	65,105
World asset allocation mutual funds		18,847	7,119	25,966
Alternative investments				
Hedge fund of funds	-	-	28,434	28,434
Private equity partnerships {a}	-	-	22,795	22,795
Accrued interest and other	1,060	3,795	11	4,866
Total plan assets	$ 150,316	$ 455,785	$ 60,227	$ 666,328
Fair Value Measurements as of June 30, 2010				
Cash, cash equivalents, and short-term investments	$ -	$ 4,022	$ -	$ 4,022
Fixed income securities				
U S government securities	-	29,005	-	29,005
International government securities	-	18,694		18,694
Corporate bonds	-	270,899	479	271,378
Collateralized securities and other	-	8,018	-	8,018
U S equity securities	140,091	16,019	-	156,110
International equity securities	20,960	14,457	-	35,417
Alternative investments				
Hedge fund of funds	-	-	26,390	26,390
Private equity partnerships	-	-	21,106	21,106
Accrued interest and other	1,455	4,075	-	5,530
Total plan assets	$ 162,506	$ 365,189	$ 47,975	$ 575,670

{a} This class includes investments in funds with diverse strategies, including approximately 42% in buyout and growth capital, 24% in diversified fund of funds, 17% in distressed debt and special situations, 16% in venture capital, and 1% in co-investment private equity funds

A rollforward of the amounts in the Plans for financial instruments classified by Rush within Level 3 of the fair value hierarchy, are as follows

Rollforward of Level 3 Investments	Corporate Bonds and Accrued Interest and Other	Asset-Backed Securities & Other	Hedge Fund of Funds	Private Equity Partnerships	Total Assets at Fair Value
Fair value at June 30, 2009	$ 993	$ 1,387	$ 23,541	$ 17,018	$ 42,939
Actual return on plan assets					
Realized and unrealized gains (losses)	189	40	2,849	2,636	5,714
Purchases, sales, and settlements	466	(1,427)	-	1,452	491
Transfers in and/or out of Level 3	(1,169)	-	-	-	(1,169)
Fair value at June 30, 2010	479	-	26,390	21,106	47,975
Actual return on plan assets					
Realized and unrealized gains	182	-	2,106	648	2,936
Purchases, sales, and settlements	-	-	7,057	1,041	8,098
Transfers in and/or out of Level 3	1,218	-	-	-	1,218
Fair value at June 30, 2011	$ 1,879	$ -	$ 35,553	$ 22,795	$ 60,227

Cash Flows

Rush expects to make estimated contributions to and benefit payments from its Defined Benefit Pension Plans and Postretirement Healthcare Plans, for the years ending June 30 as follows

	Defined Benefit Pension Plans	Postretirement Healthcare Plans
Expected contributions in 2012	$ 38,151	$ 818
Estimated Benefit Payments		
2012	$ 31,722	$ 818
2013	35,297	888
2014	38,708	898
2015	43,185	894
2016	47,330	868
2017 through 2021	282,031	3,746
Total	$ 478,273	$ 8,112

Other Postretirement Benefit Plans

Rush maintains a voluntary tax-deferred retirement savings plan Under this plan, employees may elect to contribute a percentage of their salary, which may be matched in accordance with the provisions of the plan Other provisions of the plan may provide for employer contributions to the plan based on eligible earnings regardless of whether the employee elects to contribute to the plan Maximum annual contributions are limited by federal regulations Employer contributions to this plan were $9,172 and $8,778 in the years ended June 30, 2011 and 2010, respectively

Rush also sponsors a noncontributory defined contribution plan covering selected employees (“457(b) Plan”) Contributions to the 457(b) Plan are based on a percentage of qualifying compensation up to certain limits as defined by the provisions of the 457(b) Plan The 457(b) Plan assets and liabilities totaled $9,586 and $7,090 as of June 30, 2011 and 2010, respectively, and are included in investments – less current portion and other long-term liabilities on the accompanying consolidated balance sheets The assets of the 457(b) Plan are subject to the claims of the general creditors of Rush

Rush also sponsors a supplemental retirement plan for certain management employees ("Supplemental Plan") The Supplemental Plan is noncontributory and annual benefits are credited to each participant's account based on a percentage of qualifying compensation as defined by the provisions of the plan Assets set aside to fund the Supplemental Plan amounted to $11,172 and $8,371 as of June 30, 2011 and 2010, respectively, and are included in investments – less current portion on the accompanying consolidated balance sheets This supplemental retirement plan is currently funded at 100% of benefits accrued

Rush also maintains a frozen nonqualified supplemental defined benefit retirement plan for certain management employees, which is unfunded Benefits under the supplemental defined benefit plan, which were curtailed as of December 31, 2004, are paid when incurred from operating funds

It is Rush's policy to meet the requirement of the Employee Retirement Income Security Act of 1974 and the Pension Protection Act of 2006

13. CONCENTRATION OF CREDIT RISK

Rush grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor agreements The mix of net patient accounts receivable from patients and third-party payors as of June 30, 2011 and 2010, was as follows

	2011	2010
Medicare	10 %	10 %
Medicaid	13	14
Managed care	65	63
Commercial	3	2
Self-pay	9	11
Total	100 %	100 %

The Chicago metropolitan market has experienced consolidation in the managed care market that has impacted the Obligated Group Products sponsored by Blue Cross Blue Shield of Illinois, the largest health insurer in the market, accounted for 37 5% of managed care net patient accounts receivable and 24 3% of net patient accounts receivable of Rush for the fiscal year ended June 30, 2011

14. COMMITMENTS AND CONTINGENCIES

Professional Liability

Rush maintains insurance programs, including both self-insured and purchased insurance arrangements, for certain professional liability claims Self-insured risks are retained in varying amounts according to policy year and entity For the years ended June 30, 2011 and 2010, Rush retained self-insured risk of $20,000 on the first case, $15,000 on the second case, and $10,000 on any additional cases Rush also maintains excess liability insurance coverage with combined limits of $80,000 per occurrence and in the aggregate Rush has an established trust fund to pay claims and related costs

Rush has employed an independent actuary to estimate the ultimate costs of claim settlements Self-insured liabilities are based on the actuarial estimate of losses using Rush's actual payout patterns and various other assumptions Rush's self-insured liabilities of $173,447 and $204,594 as of June 30, 2011 and 2010, respectively, are recorded as noncurrent and current liabilities on the accompanying consolidated balance sheets, as appropriate, and based on the estimated present value of self-insured claims that will be settled in the future If the present value method was not used, Rush's liability for self-insured claims would be approximately $30,652 and $44,263 higher than the amounts recorded on the consolidated balance sheets as of June 30, 2011 and 2010, respectively The discount rates used in calculating the present value by organization was 4% for fiscal years ended June 30, 2011 and 2010

During fiscal years 2011 and 2010, actual experience on Rush's self-insured claims was better than projected Rush has experienced significant reserve adjustments in its self-insurance liability each fiscal year since 2006 as a result of favorable claims experience The amount of the reserve adjustments were $29,297 and $6,412 in the years ended June 30, 2011 and 2010, respectively, which reduced insurance expense in the consolidated statements of operations and changes in net assets in each respective year

Rush is subject to various other regulatory investigations, legal proceedings, and claims which are incidental to its normal business activities In the opinion of management, the amount of ultimate liability with respect to professional liability matters and other actions will not have a material adverse effect on the consolidated financial position or results of operations of Rush

Self-Funded Medical Benefit Plans

Effective January 1, 2005, Rush began sponsoring self-funded medical benefit plans covering substantially all of their employees and their dependents The medical benefit expense is based on actual medical and prescription claims paid, administration fees, and provisions for unpaid and unreported claims at year-end As of June 30, 2011 and 2010, the estimated liability for unpaid and unreported claims was $7,738 and $7,082, respectively, and included in accrued expenses on the accompanying consolidated balance sheets The medical benefit expense was $53,349 and $47,456 for the years ended June 30, 2011 and 2010, respectively, and included in salaries, wages, and employee benefits in the accompanying statement of operations and changes in net assets

Obligations under Operating Leases

Rush is party to various noncancelable operating leases with third parties Rental expense was approximately $9,935 and $10,845 for the years ended June 30, 2011 and 2010, respectively, and was included in supplies, utilities, and other expenses in the accompanying consolidated statements of operations and changes in net assets Total minimum payments under noncancelable operating leases as of June 30, 2011, are as follows

Years Ending June 30	
2012	$ 9,515
2013	7,216
2014	4,572
2015	3,185
2016	2,402
Thereafter	12,248
Total	$ 39,138

15. CAMPUS TRANSFORMATION COMMITMENTS

In fiscal year 2004, Rush began a Campus Transformation project that currently includes the addition of new facilities, including a new hospital and the renovation of existing facilities The project is driven by a redesign of patient care processes to improve efficiency and patient safety and to provide a more inviting environment to physicians, patients, and visitors The project is estimated to cost approximately $1,139,000 to complete over a 13-year period (fiscal year 2004 to fiscal year 2016) As of June 30, 2011, $822,435 has been spent on the campus redevelopment plan, and construction commitments outstanding were $102,452

16. PROMISES TO CONTRIBUTE

Included in assets limited by donor or time restriction are the following unconditional promises to give which are discounted at rates of 0 02% and 0 12% applied to new pledges given during the years ended June 30, 2011 and 2010, respectively

	2011	2010
Capital campaign	$ 65,556	$ 61,699
Restricted to future periods	1,887	2,054
Unconditional promises to give before unamortized discount and allowance for uncollectibles	67,443	63,753
Less unamortized discount	(4,808)	(6,747)
Less allowance for uncollectibles	(1,723)	(1,610)
Net unconditional promises to give	$ 60,912	$ 55,396
Amounts due in		
Less than one year	$ 27,241	$ 14,480
One to five years	22,695	29,207
More than five years	17,507	20,066
Total unconditional promises to give	$ 67,443	$ 63,753

In addition, Rush has received conditional promises to contribute that are not recognized as assets in the consolidated balance sheet as of June 30, 2011 The total is not considered material to the consolidated financial statements as of June 30, 2011

17. TEMPORARILY AND PERMANENTLY RESTRICTED NET ASSETS

Temporarily and permanently restricted net assets were available for the following purposes as of June 30, 2011 and 2010

	2011	2010
Temporarily Restricted Net Assets		
Construction and purchase of equipment	$ 30,020	$ 42,051
Health education	6,357	4,406
Research, charity, and other	262,817	215,233
Unappropriated endowment appreciation available for operations	44,054	36,279
Total temporarily restricted net assets	$ 343,248	$ 297,969
Permanently Restricted Net Assets, income from which is expendable to support		
Health education	$ 141,246	$ 139,140
Research, charity, and other	54,889	45,362
Operations	31,601	29,780
Total permanently restricted net assets	$ 227,736	$ 214,282

During fiscal years 2011 and 2010, net assets were released from donor restrictions for purchasing property and equipment of $34,870 and $18,773, respectively, and incurring expenses of $29,398 and $30,497, respectively, both of which satisfied the restricted purposes of the donors Net assets released from restriction used in operations are included in other revenue in the accompanying consolidated statements of operations and changes in net assets

18. JOINT VENTURES AND OTHER AFFILIATIONS

Rush has affiliations with and interests in other organizations which are not consolidated These organizations primarily operate inpatient and outpatient health services and managed care contracting services

Investments in unconsolidated joint ventures, accounted for on the equity method, totaled $2,190 and $12,158 as of June 30, 2011 and 2010, respectively, and are included in other assets in the accompanying consolidated balance sheets Income (loss) recognized from these joint ventures, reported in other revenue, was $(44) and $630 during the years ended June 30, 2011 and 2010, respectively

RML Health Providers, Limited Partnership (RML) was a limited partnership between Rush and Loyola University Medical Center (Loyola) that operated RML Specialty Hospital, a 174-licensed bed, long-term acute care hospital in Hinsdale, Illinois Both Rush and Loyola owned a 49 5% limited partnership interest in RML RMLHP Corporation (RMLHP) held a 1% interest as the general partner of RML, and Rush and Loyola were equal members of RMLHP Rush received a $560 annual distributions from RML Specialty Hospital during fiscal year 2010 Effective July 1, 2010, Advocate Health and Hospitals Corporation (Advocate) purchased limited partnership interests from Rush and Loyola resulting in Advocate, Loyola, and Rush each holding 33% limited partnership interests in RML Advocate also became a member of RMLHP As a result, RML then became the operator of both RML Specialty Hospital and Advocate Bethany Hospital Effective August 1, 2010, Rush recognized an option to sell its remaining partnership share in RML and received a $6,617 promissory note This promissory note was received on August 1, 2011

19. FUNCTIONAL EXPENSES

Expenses related to the patient care, education, and research services provided by RUMC for the years ended June 30, 2011 and 2010, were as follows

	2011	2010
Healthcare	$ 1,078,965	$ 1,057,314
University services, including research	193,474	175,935
General and administrative	58,978	57,209
Illinois Medicaid hospital assessment	26,306	26,306
Total	$ 1,357,723	$ 1,316,764

20. FICA TAX REFUND SETTLEMENT

Rush has historically paid FICA tax on medical residents as if they were employees In March 2010, the IRS made an administrative determination that teaching hospitals and medical residents are exempt from paying FICA taxes under the student exception for time spent in a residency program between 1994 and April 1, 2005, when new IRS regulations imposing a specific FICA requirement for medical residents were put into place Teaching hospitals and residents are eligible for a refund of FICA taxes paid, plus interest As of June 30, 2010, Rush recorded a FICA tax receivable of $19,690, representing the recovered cost of FICA taxes previously paid and expensed, which was reported in other accounts receivable as of June 30, 2010 since the amount was expected to be collectible within one year As of June 30, 2011, no amounts were received related to the FICA refund and the receivable of $19,690 was reclassified to other assets in the accompanying consolidated balance sheets since Rush no longer expects that the receivable will be collectible within one year The FICA refund was reported in salaries, wages, and employee benefits in the accompanying consolidated statements of operations and changes in net assets during fiscal year 2010

Rush has elected not to record any income related to the interest component of the FICA refund and will recognize the interest when received

21. ASSET SALES

During fiscal year 2010, Rush completed construction of a new ambulatory building designed to house the orthopedic practices at Rush and certain hospital support functions A portion of this building was sold to a private physician practice for $26,079

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