

#### See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



#### DLN: 93493061028002

Form 990

Department of the Treasury Internal Revenue Service

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

Open to Public Inspection

A Fo	r the	2010 ca	nlendar year, or tax year begin	ning 07-01-2010 and ending 06-30-20	11					
		applicable	C Name of organization			D Emplo	yer i	dentification number		
_	dress cl		Association of American Medical C	colleges		36-21	691	.24		
_ □ Na	me cha	nnae	Doing Business As			E Teleph				
_	tıal retu	3				E Teleph	one	number		
_			Number and street (or P O box i 2450 N Street NW	f mail is not delivered to street address)	Room/suite	(202)	828	-0400		
	mınate					G Cross r	o coun	ts \$ 369,128,498		
Am	ended	return	City or town, state or country, an Washington, DC 20037	d ZIP + 4		G Gloss R	eceip	15 \$ 309,120,490		
- Ap	plication	n pending	Washington, Be 20037							
			<b>F</b> Name and address of p	rıncıpal officer	H(a) Is this	a group return fo	or affilia	ates? Yes Vo		
			Darrell G Kirch MD		. ,	. g p ·		, , , , , , , , , , , , , , , , , , , ,		
			2450 N STREET NW WASHINGTON, DC 2003	37	<b>H(b)</b> Are all	affiliates incli	uded	Yes No		
			, 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2					(see instructions)		
<b>r</b> Ta	x-exen	npt status	▼ 501(c)(3)	¶ (insert no )	H(c) Grou	ip exemptio	on nu	ımber 🟲		
		\			$\dashv$					
• א	ebsite	e: F vv vv	/W AAMC ORG		<u> </u>					
<b>K</b> For	m of or	ganızatıon	Corporation Trust Associa	tion Cther 🟲	<b>L</b> Year of fo	rmation 195	5 <b>I</b>	M State of legal domicile IL		
Pa	rt I	Sum	mary							
Governance		AAMĊ L	EADS THE ACADEMIC MEDI Y SUPPORTING EDUCATION	sion or most significant activities CINE COMMUNITY AND STRENGTHE I, RESEARCH AND PATIENT CARE AC						
<u>ē</u>										
<u> </u>	2	Check th	nis box 🕶 if the organization	discontinued its operations or disposed	of more than 2	5% of its r	net a	ssets		
			,	rning body (Part VI, line 1a)			3	17		
eş.				s of the governing body (Part VI, line 1			4	16		
乬			· -	n calendar year 2010 (Part V, line 2a)	•	·	5	656		
Activities &			mber of volunteers (estimate i				6	0		
•				Part VIII, column (C), line 12			7a	341,632		
				e from Form 990-T, line 34		<b>⊢</b>	76 7b	-450,211		
	-	Tree anne	nated business taxable meening	2 HOM FORM 330 17 HINE 34 1 1	Drie	r Year	<del>/</del>	Current Year		
		Contri	hutions and grants (Part VIII	line 1 h)	Pilo		0.4			
<u>o</u>	8			line 1h)	•	3,260,70	-	2,674,218		
Revenue	9	_		, line 2g)		105,841,3: -866,2	-	113,656,520		
₽ĕ	10			mn (A), lines 3, 4, and 7d)						
_	11		revenue (Part VIII, column (A	1,164,4	<del>//</del>	819,686				
	12		_	.1 (must equal Part VIII, column (A), lı		109,400,2	88	106,233,212		
	13			rt IX, column (A), lines 1-3)		159,8	50	134,833		
	14	Benefi	ts paid to or for members (Par	t IX, column (A), line 4)		· ·	0	0		
	15			yee benefits (Part IX, column (A), lines						
Expenses		10)	, , ,	, , , , , ,		56,875,1	30	60,924,075		
ŧ	16a	Profes	sional fundraising fees (Part I	X, column (A), line 11e)			0	0		
ੜ	ь	Total fu	ndraising expenses (Part IX, column	(D), line 25) ▶ <u>946,410</u>						
_	17	Other	expenses (Part IX, column (A	), lines 11a-11d, 11f-24f)		47,793,2	34	51,036,399		
	18	Total e	expenses Add lines 13-17 (n	nust equal Part IX, column (A), line 25)		104,828,2	14	112,095,307		
	19	Reven	ue less expenses Subtract lır	ie 18 from line 12		4,572,0	74	-5,862,095		
8 g					Beginning	g of Current	t	End of Year		
9.5 9.6						ear	$\perp$			
Net Assets or Fund Balances	20		assets (Part X, line 16)			194,403,1	-	217,602,201		
2 E	21		iabilities (Part X, line 26) .			88,078,2	-	88,147,360		
	22			ct line 21 from line 20		106,324,9	06	129,454,841		
	rt II	_	ature Block							
know		and belie		nined this return, including accompanying te. Declaration of preparer (other than offic						
		<b>I</b>				12-02-01				
Sigr		<b>▼</b> Sig na	ature of officer		Da	ate		<del></del>		
Her	е		IARD JARVIS CFO							
		Type	or print name and title							
		Print/Type		Preparer's signature	Date	Check if self- employed •		PTIN		
Paid	}	preparer's Firm's nar	me F KPMG LLP			cimpioyeu r	I	Francis Ext. b		
Prep	arer							Firm's EIN		
	Only	riim's add	dress 🕨 1676 International Drive					Phone no (703) 286-8000		
	-		McLean, VA 22102					0000		

May the IRS discuss this return with the preparer shown above? (see instructions) . . . . . . . . .

ΓYes ΓNο

1 0111	1990 (2010)					Paye
Par		ement of Program S of Schedule O contains				
1	Briefly desci	ribe the organization's mi	ssion			
MAN THE	Y PRO GRAMS	AND SERVICES, THE	AAMC STRENGTHI	ENS THE WORLD'S MO	IMPROVE THE HEALTH DST ADVANCED MEDICA IVITIES CONDUCTED BY	L CARE BY SUPPORTING
2	the prior Forr	m 990 or 990-EZ? .			r which were not listed on	┌ Yes ┌ No
	If "Yes," des	cribe these new services	on Schedule O			
3	services? .	nization cease conductin			onducts, any program	┌Yes ┌ No
4	Describe the Section 501	exempt purpose achieve	ements for each of t anizations and sect	ion 4947(a)(1) trusts	e largest program services are required to report the a service reported	
4a	(Code	) (Expenses \$	36,399,996	ıncludıng grants of \$	0) (Revenue	\$ 89,638,844 )
	INSTITUTIONS AMERICAN ME	AND THE COLLECTION AND A DICAL COLLEGE APPLICATION	NALYSIS OF DATA THAT SERVICES, THE MEDICA	SUPPORT POLICY RESEARC AL COLLEGE ADMISSION TES	THE IN MEDICAL EDUCATION SER	DED FOR THE BENEFIT OF MEMBE VICE PROGRAMS INCLUDE THE VAPPLICATION SERVICE AND THE HE NATIONAL RESIDENCY MATCHIN
	(Code	) (Expenses \$	14,661,856	ıncludıng grants of \$	0)(Revenue	\$ 0)
-	ACADEMIC AFF ENABLING THE	FAIRS THIS CLUSTER HELPS I	MEMBER INSTITUTIONS	IMPROVE THE EDUCATION	OF PHYSICIANS ACROSS THE CO E MEDICAL EDUCATION, GRADU	•
	(Code	) (Expenses \$	12,253,232	ıncludıng grants of \$	0 ) (Revenue	\$ 0)
	ADVOCACY AN UNIT ASSISTS RESEARCH AN MEMBERS OF PUBLICATIONS	D VOICE THIS CLUSTER HELF THE ASSOCIATION'S MEMBER: D PATIENT CARE, AS WELL AS THE ACADEMIC AND SCIENTIF	S MEMBERS IN MATTER S AND CONSTITUENTS E ADVISING MEMBERS OF IC COMMUNITIES THE AND THE MEDIA WHILE	IS OF GOVERNMENTAL RELA BY MONITORING LEGISLATION INVOLVEMENT IN LEGISLA COMMUNICATIONS UNIT DI ADVANCING THE ASSOCIAT	ITIONS AND COMMUNICATIONS IN AND REGULATIONS THAT AFF TIVE ACTIVITY AND PARTICIPATI EVELOPS INFORMATION, EDUCA- TION'S POSITION ON IMPORTANT	THE GOVERNMENTAL RELATIONS ECT ACADEMIC MEDICINE, MEDICING IN COALITIONS WITH OTHER
	Other progr	am services (Describe i	n Schadula O \ Saa	also Additional Data	or Description	
-ru	(Expenses s		including grants		) (Revenue \$	11,222,771)
 4е	Total progra	am service expenses►\$	96.445.8	7 5		

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		Νο
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Parts II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV .	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		Νο
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		N o
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νο
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		Νο
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		N o
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		N o
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		N o
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		N o
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		N o
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		N o
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35	Yes	
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		N o
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		N o
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm <b>990</b>	(2010)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
•	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 272			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	-		
_	<b>1b</b> 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax		1 0 0	
	Statements filed for the calendar year ending with or within the year covered by this			
h	return			
_		2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		l N
ь	,			<u>``</u>
	If "Yes," enter the name of the foreign country  See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		N
	organization solicit any contributions that were not tax deductible?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	- 05		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		N
	services provided to the payor?			
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
_	contract?	7e		N
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	, 9		
	Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
)	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
D	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them)........			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
;	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
а	Is the organization licensed to issue qualified health plans in more than one state?	43.		
	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand	1		
	13c	]		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
h	If "Vac " has it filed a Form 720 to report these nayments? If "No " provide an explanation in Schodule O	1/16	1	

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

_Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax			
Lu	year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Νo
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		N o
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Does the organization have members or stockholders?	6	Yes	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No
ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
	ection B. Policies (This Section B requests information about policies not required by the Internal			
<u></u>	evenue Code.)		Yes	N-
100	Does the organization have local chapters, branches, or affiliates?	10a	res	No No
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,	104		110
_	affiliates, and branches to ensure their operations are consistent with those of the organization?	10Ь		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions )			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νο
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed►IL , NY			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply			

Own website Another's website Vpon request

(202) 828-0400

- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization DANIEL BERRINGER
  2450 N STREET NW
  WASHINGTON, DC 20037

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organ	•	elated o	rganı	zatio	on co	ompen	sate	d any current office	r, director, or trust	ee						
(A) Name and Title	(B) Average hours	(C) Position (check all that apply)						Position (check all that apply)						( <b>D</b> ) Reportable compensation from the	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations						
See Additional Data Table																

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

		<b>.</b>											
	(A) Name and Title Average hours per			tion that a			II		( <b>D)</b> Reportable compensation from the	(E) Reportable compensation		(F) Estima amount of	ited fother
		per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)		compens from t rganizati relate organiza	he on and ed
See A	Additional Data Table												
											+		
											+		
											+		
											+		
					<u> </u>						4		
1b	Sub-Total							<b>-</b>					
С	Total from continuation sheets						•						
d	Total (add lines 1b and 1c) .						•	<b>-</b>	6,529,809	C	)		758,598
2	Total number of individuals (incl \$100,000 in reportable compen						above	) who	received more tha	n			
										-		Yes	No
3	Did the organization list any <b>for</b> i on line 1a? <i>If</i> "Yes," complete Sch									ated employee	3		No
4	For any individual listed on line in organization and related organization and related organization.	ations greater t	han \$15	0,00	007 1	f "Y	es," co	mple	te Schedule J for suc	:h		Vaa	
5	Did any person listed on line 1a									-	4	Yes	
-	services rendered to the organiz						•		_		_		

#### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	<b>(B)</b> Description of services	<b>(C)</b> Compensation
PROMETRICS PO BOX 223608 PITTSBURGH, PA 152512688	TESTING SERVICES	7,634,335
AMERICAN INSTITUTE FOR RESEARCH 1000 THOMAS JEFFERSON STREET NW WASHINGTON, DC 200073835	TEST DEVELOPMENT	2,778,767
QWEST PO BOX 856169 LOUISVILLE, KY 402856169	IT CONSULTING	1,571,648
MARRIOTT INTERNATIONAL PO BOX 4072 ATLANTA, GA 303843003	HOSPITALITY SERVICES	1,815,688
CERTIPHI SCREENING INC PO BOX SOUTHHAMPTION, PA 18966	SCREENING SERVICE	1,504,632
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ►5	who received more than	

	990 (2010)				Page <b>10</b>
Part	Statement of Functional Expenses				
Δ	Section $501(c)(3)$ and $501(c)(4)$ organizations mus ll other organizations must complete column (A) but are not required to $c$	-		(D)	
Do no	other organizations must complete column (x) but are not required to continuous continuo	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	134,833	·		ехрепьев
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22		131,033		
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16	0		-	
4	Benefits paid to or for members	0		1 1	
5	Compensation of current officers, directors, trustees, and				
6	key employees	5,099,965	4,369,063	689,139	41,763
_	described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	44,033,166	37,869,893	5,773,111	390,162
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	3,990,770	3,434,639	523,451	32,680
9	Other employee benefits	4,412,467	3,797,571	578,763	36,133
10	Payroll taxes	3,387,707	2,915,615	444,350	27,742
а	Fees for services (non-employees) Management	0			
b	Legal	1,055,965	908,812	138,506	8,647
С	Accounting	160,320	137,979	21,028	1,313
d	Lobbying	0			
е	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	361,644	311,248	47,435	2,961
g	Other	18,891,255	· · · · · · · · · · · · · · · · · · ·	2,477,878	154,698
12	Advertising and promotion	342,981	295,185	<del>                                     </del>	2,809
13	Office expenses	1,743,273	-	<del>                                     </del>	14,275
14	Information technology	4,279,338		<del>                                     </del>	35,043
15	Royalties	4,273,330	3,002,334	301,301	33,043
16	Occupancy	683,852	588,554	89,698	5,600
17	Travel	8,614,749	,	<del>                                     </del>	70,545
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0,014,749	7,414,247	1,129,937	70,343
19	Conferences, conventions, and meetings	882,410	759,442	115,742	7,226
20	Interest	1,620,059		<del>                                     </del>	13,266
21	Payments to affiliates	0	, ,	222,133	13,200
22	Depreciation, depletion, and amortization	8,569,153		1,123,976	70,172
23	Insurance	219,328	188,764	<del>                                     </del>	1,796
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)		200,700	25,733	
а	EQUIPMENT RENTAL & MAINT	3,612,072	3,108,714	473,779	29,579
b					
c					
d				1	
e					
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	112,095,307	96,445,875	14,703,022	946,410
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Pa	rt X	Balance Sheet					<u> </u>
					(A) Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing				1	
	2	Savings and temporary cash investments	•		2,746,623	2	4,927,689
	3	Pledges and grants receivable, net			36,466	3	168,982
	4	Accounts receivable, net			3,197,598	4	1,540,843
	5	Receivables from current and former officers, directors, trustee highest compensated employees Complete Part II of	employees, and				
		Schedule L		843,460	5	1,006,025	
ţs	6	Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$ , and contributing e sponsoring organizations of section $501(c)(9)$ voluntary employorganizations (see instructions)					
		Schedule L				6	
Assets	7	Notes and loans receivable, net				7	_
⋖	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges			1,779,572	9	6,655,795
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a	67,116,928			
	ь	Less accumulated depreciation	10b	32,220,838	30,826,289	10c	34,896,090
	11	Investments—publicly traded securities	150,316,056	11	146,623,068		
	12	Investments—other securities See Part IV, line 11	0	12	15,961,737		
	13	Investments—program-related See Part IV, line 11		13			
	14	Intangible assets			14		
	15	Other assets See Part IV, line 11		4,657,111	15	5,821,972	
	16	Total assets. Add lines 1 through 15 (must equal line 34) .		194,403,175	16	217,602,201	
	17	Accounts payable and accrued expenses .			14,381,882	17	16,533,131
	18	Grants payable				18	
	19	Deferred revenue		24,427,526	19	24,066,305	
	20	Tax-exempt bond liabilities		37,467,102	20	36,276,099	
es S	21	Escrow or custodial account liability Complete Part IV of Schedu.	le D.			21	
bilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
Lial		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties		•	11,444,444	23	10,833,333
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			357,315	25	438,492
	26	Total liabilities. Add lines 17 through 25			88,078,269	26	88,147,360
		Organizations that follow SFAS 117, check here ▶ 🔽 and comp	olet e l	ines 27			
ġ		through 29, and lines 33 and 34.					
<u>a</u>	27	Unrestricted net assets			104,595,492	27	127,521,784
Fund Balances	28	Temporarily restricted net assets	147,850	28	276,927		
Ξ	29	Permanently restricted net assets			1,581,564	29	1,656,130
∄		Organizations that do not follow SFAS 117, check here 🕨 🦵 as	nd con	ıplet e			
oľ		lines 30 through 34.					
	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other for	ınds			32	
Net	33	Total net assets or fund balances			106,324,906	33	129,454,841
	34	Total liabilities and net assets/fund balances			194,403,175	34	217,602,201

14:1	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)				
		1		106,2	233,212
2	Total expenses (must equal Part IX, column (A), line 25)	2		112,0	095,307
3	Revenue less expenses Subtract line 2 from line 1	3	-5,862,0		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	106,324,9		
5	Other changes in net assets or fund balances (explain in Schedule O)	5	28,992,0		
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		129,4	154,841
Par	t XII Financial Statements and Reporting	<u>'</u>			
	Check if Schedule O contains a response to any question in this Part XII			୮	
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
ь	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of t audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both	ssued			
	Separate basis Consolidated basis Both consolidated and separated basis				
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a	Yes	
Ь	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b	Yes	

**Employer identification number** 

# SCHEDULE A Public

(Form 990 or 990EZ)

Name of the organization Association of American Medical Colleges

Department of the Treasury Internal Revenue Service

#### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

				instructions))	Yes	No	Yes	No	Yes	No			
su	(i) ame ppor anıza	ted	<b>(ii)</b> EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organizati col (i) list your gove docume	on in ed in rning nt?	(v) Did you not organizati col (i) of support	on in your t?	(vi) Is the organizati col (i) orga in the U	on in inized S?		A mo	r <b>ii)</b> unt of port
h				ig information about							[IIg(III)	l	<u> </u>
			•	led entity of a persor			nove?				11g(ii)		
				governing body of the er of a person describ		_	נוטווי				11g(i) 11g(ii)		<del></del>
				rectly or indirectly co	•		-	ersons desc	ribed in (ii)		11g(i)	Yes	No
			g persons?	roothy or indirectly s	ntrolo otto		aathar wet -	araana daa	aribad in (ii)				
g				006, has the organi	zatıon accep	ted any gift	or contributio	n from any o	of the				ı
f		If the o	-	received a written de	termination	from the IRS	that it is a T	уре І, Туре	II or Type II	Isup	porting o	rganız	ation,
			nan foundatı 509(a)(2)	on managers and oth	er than one	or more publ	ıcly supporte	d organizati	ons describe	d in se	ection 50	09(a)(:	1) or
e	厂	•	-	ox, I certify that the	organızatıon	ıs not contro	olled directly	or indirectly	by one or mo		•	•	
		the box	•	y supported organization besthe type of support of the type II	ortıng organı	zatıon and c		11e throug	h 11h	_	<b>ion 509(</b> Type II		
11		An orga	nızatıon org	anızed and operated	exclusively	for the bene	fit of, to perfo	orm the funct	tions of, or to				
10	_			anization after June Janized and operated									
			_	oss investment incor anization after June				•		ax) fro	m busin	esses	
				ities related to its ex	•	-			, ,				
9	✓	_		t normally receives								_	SS
8		A community trust described in <b>section 170(b)(1)(A)(vi)</b> (Complete Part II )											
				<b>A)(vi)</b> (Complete Pa	art II )								
7	l	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in											
6	_			local government or	-								
	_			<b>A)(iv).</b> (Complete Pa	•								
5	Γ	An orga	nızatıon ope	erated for the benefit	of a college	or universit	y owned or op	perated by a	governmenta	ıl unıt	describe	ed in	
·	•			ty, and state			,		- \ - / \ -	/(	,		
4	<u>'</u>	•		i organization operat	_					)(A)(	iii). Ente	rthe	
2   3	_			n <b>section 170(b)(1</b> perative hospital ser			•	170(b)(1)(	Δ \/ iii\				
1	  -			on of churches, or as				ction 170(b)	)(1)(A)(i).				
	ganız —			e foundation becaus			-						
Part				blic Charity Stat						struct	ions		
									36-216912	24			

Total

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	dider rate III. If the	organización i	ans to quanty t	maci the tests	iisted below, pie	case complet	c raic III.
S	ection A. Public Support		_				
Cale	endar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	(c) 2008	( <b>d)</b> 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	ınclude any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
_	behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public Support. Subtract line 5 from						
Ü	line 4						
S	ection B. Total Support	1				I	
	endar year (or fiscal year beginning						
Cur	in) ►	(a) 2006	<b>(b)</b> 2007	<b>(c)</b> 2008	( <b>d)</b> 2009	(e) 2010	(f) Total
7	A mounts from line 4						
8	Gross income from interest,						
0	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
-	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV )						
11	Total support (Add lines 7						
	through 10)						
12	Gross receipts from related activities	es, etc (See inst	ructions )			12	
13	First Five Years If the Form 990 is f	or the organization	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	nızatıon,
	check this box and <b>stop here</b>	_	r		•	. , . , -	<b>▶</b> ┌॔
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2010	(lıne 6 column (	f) divided by line	11 column (f))		14	
15	Public Support Percentage for 2009	Schedule A Par	rt II line 14			15	
							<del> </del>
16a	<b>33 1/3% support test—2010.</b> If the				line 14 is 33 1/3%	or more, chec	
	and <b>stop here.</b> The organization qua	•				2.2.4.204	<b>▶</b> [
b	33 1/3% support test—2009. If the				oa, and line 15 is :	1/3% or mor کد	. <del>-</del>
17-	box and <b>stop here.</b> The organization				12 16 1C	handler - 4.4	▶
r/a	10%-facts-and-circumstances test-						ın.
	is 10% or more, and if the organization made			•			
	in Part IV how the organization mee	is the facts and	circumstances"	test ine organiz	acion quanifies as	a publicly supp	orted F
<b>L</b>	organization 10%-facts-and-circumstances test-	_2000 Ifthe era	anization did not	chack a hay an lu	no 13 165 166 5	or 17a and line	F1
ט	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat			•		<u>-</u>	clv
	supported organization	aon meets the 16	aces and circuitis	tances test life	. organization qual	iiiies as a publi	ETY ▶ ¯
18	Private Foundation If the organizati	on did not check	a box on line 13	. 16a. 16b. 17a o	r 17b. check this	box and see	- 1
	instructions	a.a not eneck		, , 0 0 , 7 0 0	. 2. 2, 511558 61115		<b>▶</b> □

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	<u>Lacion fano to t</u>	quanty and an	e teste noted b	olo III piodoc co		<u> </u>			
Cale	ndar year (or fiscal year beginning in) ►	(a) 2006	<b>(b)</b> 2007	(c) 2008	( <b>d)</b> 2009	<b>(e)</b> 20	10	(f) Total		
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	17,492,717	16,593,115	16,332,899	15,874,833	15,	469,123	81,762,687		
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt	65,187,418	83,454,549	86,835,250	93,227,187	100,	473,138	429,177,542		
3	purpose Gross receipts from activities that are not an unrelated trade or									
4	business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its									
5	behalf The value of services or facilities furnished by a governmental unit to the organization without charge									
6 7a	<b>Total.</b> Add lines 1 through 5 A mounts included on lines 1, 2,	82,680,135	100,047,664	103,168,149	109,102,020	115,	942,261	510,940,229		
b	and 3 received from disqualified persons A mounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year									
8	Add lines 7a and 7b  Public Support (Subtract line 7c from line 6)							510,940,229		
	ction B. Total Support									
Cale	ndar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	(c) 2008	<b>(d)</b> 2009	<b>(e)</b> 20	10	<b>(f)</b> Total		
9	A mounts from line 6	82,680,135	100,047,664	103,168,149	109,102,020	115,	942,261	510,940,229		
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	4,470,604	5,246,207	3,958,323	6,830,880	5,169,452		5,169,452		25,675,466
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975									
С	Add lines 10a and 10b	4,470,604	5,246,207	3,958,323	6,830,880	5,	169,452	25,675,466		
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on									
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	8,902,986	9,920,966	1,694,743	2,951,938	2,	684,745	26,155,378		
13	Total support (Add lines 9, 10c, 11 and 12)	96,053,725	115,214,837	108,821,215	118,884,838	·	796,458	562,771,073		
14	First Five Years If the Form 990 is check this box and stop here	for the organizat	ion's first, second	l, thırd, fourth, or	fifth tax year as a	section5	01(c)(3	) organization, ►		
	ction C. Computation of Pub									
15	Public Support Percentage for 201	•		13 column (f))		15		90 790 %		
16	Public support percentage from 20					16		89 480 %		
	ction D. Computation of Inv				- (6))					
17 10	Investment income percentage for	•		•	ר (ד))	17		4 562 %		
18 19a	Investment income percentage fro  33.1/3% support tests—2010. If th				d line 15 is more	18   than 33 1/	/3% and	4 540 %		

19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Fo	orm 990 or 990-EZ) 2010	Pag
Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. additional information. (See instructions).	•

Facts And	Circumstances	Test

Schedule A (Form 990 or 990-EZ) 2010

#### DLN: 93493061028002

#### OMB No 1545-0047

### **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

#### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

\* Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II.A. Do not complete Part II.B.

Se Se If the	ection 501(c)(3) organizations tha	t have filed Form 5768 (election this t have NOT filed Form 5768 (election s," to Form 990, Part IV, Line 5 zations Complete Part III	on under section 501	(h)) Complete Part II-B Do r	ot complete Part II-A
Na	me of the organization	·		Employer ider	tification number
Ass	ociation of American Medical Colleges			36-2169124	
Par	t I-A Complete if the or	ganization is exempt und	er section 501(		organization.
1	Provide a description of the or	ganızatıon's dırect and ındırect po	olitical campaign act	civities in Part IV	
2	Political expenditures			<b>&gt;</b>	\$
3	Volunteer hours				
Par	t I-B Complete if the or	ganization is exempt und	er section 501(	c)(3).	
1	<u> </u>	e tax incurred by the organization			\$
2	Enter the amount of any excis-	e tax incurred by organization ma	nagers under sectio	n 4955 🕨	\$
3	If the organization incurred a s	section 4955 tax, did it file Form	4720 for this year?		☐ Yes ☐ No
4a	Was a correction made?				┌ Yes ┌ No
b	If "Yes," describe in Part IV				
Par	t I-C Complete if the or	ganization is exempt und	er section 501(	c) except section 50:	1(c)(3).
1	Enter the amount directly expe	ended by the filing organization fo	r section 527 exem	pt function activities 🕨	\$
2	Enter the amount of the filing of exempt funtion activities	organization's funds contributed to	o other organization:	s for section 527 ▶	\$
3	Total exempt function expend	tures Add lines 1 and 2 Enter he	ere and on Form 112	.0-POL, line 17b ►	\$
4	Did the filing organization file I	Form 1120-POL for this year?			┌ Yes ┌ No
5	organization made payments amount of political contributio	nd employer identification number For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r the amount paid frond	om the filing organization's to a separate political orga	funds Also enter the inization, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0 -

g Grassroots nontaxable amount (enter 25% of line 1f)
 h Subtract line 1g from line 1a If zero or less, enter -0 i Subtract line 1f from line 1c If zero or less, enter -0-

P	art II-A Complete if the organization under section 501(h)).	is exempt under section 501(c)(3) an	d filed Form 5768	(election
	Check If the filing organization belongs to a Check If the filing organization checked box	n affiliated group x A and "limited control" provisions apply		
	Limits on Lobbying E (The term "expenditures" means ar		<b>(a)</b> Filing O rganization's Totals	<b>(b)</b> A ffiliated Group Totals
1a	Total lobbying expenditures to influence public o	pinion (grass roots lobbying)	5,000	
b	Total lobbying expenditures to influence a legisla	ative body (direct lobbying)	635,533	
С	Total lobbying expenditures (add lines 1a and 1b	o)	640,533	
d	Other exempt purpose expenditures		111,334,714	
e	Total exempt purpose expenditures (add lines 1	c and 1d)	111,975,247	
f	Lobbying nontaxable amount Enter the amount f	rom the following table in both	1,000,000	
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?

┌ Yes ┌ No

250,000

# 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

	Lobbying Expendi	tures During 4	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	( <b>d)</b> 2010	(e) Total
2a	Lobbying non-taxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
ь 	Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
_с	Total lobbying expenditures	258,041	453,878	281,260	640,533	1,633,712
_d	Grassroots non-taxable amount	250,000	250,000	250,000	250,000	1,000,000
е 	Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f	Grassroots lobbying expenditures	29,463	7,388		5,000	80,460

art II-B	Complete if the organization is exempt under section 501(c)(3) and has	NOT filed Fo	rm 5768
	(election under section 501(h)).		

		1.	a)		(b)	
		Yes	No		\ moun	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?			_		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			-		
c	Media advertisements?					
d	Mailings to members, legislators, or the public?					
е	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	Other activities? If "Yes," describe in Part IV					
j	Total lines 1c through 1i					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912					
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
	** THE A. Commisse if the every instinction is every medical exception FA4/s\/4\ exception [					n
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 5501(c)(6).	501(c	)(5), (	or se		
	501(c)(6).	501(c	)(5), « 		Yes	No
1	501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?	501(c	)(5), ( 	1		
1 2	<b>501(c)(6).</b> Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?	501(c	)(5), ( 	1 2		
1 2 3	501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carryover lobbying and political expenditures from the prior year?			1 2 3	Yes	No
1 2 3	<b>501(c)(6).</b> Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?	501(c	)(5), (	1 2 3	Yes	No
1 2 3	501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carryover lobbying and political expenditures from the prior year?  **III-B** Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part I	501(c	)(5), (	1 2 3	Yes	No
1 2 3 Par	501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carryover lobbying and political expenditures from the prior year?  **III-B** Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part I answered "Yes".	501(c II-A,	)(5), (	1 2 3	Yes	No
1 2 3 Par	Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carryover lobbying and political expenditures from the prior year?  **TII-B** Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part I answered "Yes".  Dues, assessments and similar amounts from members  Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political	501(c II-A,	)(5), (	1 2 3	Yes	No
1 2 3 Par 1 2	Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carryover lobbying and political expenditures from the prior year?  III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part I answered "Yes".  Dues, assessments and similar amounts from members  Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	501(c II-A,	)(5), (	1 2 3	Yes	No
1 2 3 Par 1 2	Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carryover lobbying and political expenditures from the prior year?  **TII-B** Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part I answered "Yes".  Dues, assessments and similar amounts from members  Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year	501(c II-A,	)(5), (	1 2 3	Yes	No
1 2 3 Par 1 2	Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carryover lobbying and political expenditures from the prior year?  **TII-B** Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part I answered "Yes".  Dues, assessments and similar amounts from members  Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year	501(c II-A, 1 2a 2b	)(5), (	1 2 3	Yes	No
1 2 3 Par 1 2 a b	Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carryover lobbying and political expenditures from the prior year?  III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part I answered "Yes".  Dues, assessments and similar amounts from members  Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	501(c II-A, 1 2a 2b 2c	)(5), (	1 2 3	Yes	No
1 2 3 Par 1 2 a b c	Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carryover lobbying and political expenditures from the prior year?  **TIII-B** Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part I answered "Yes".  Dues, assessments and similar amounts from members  Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess	501(c II-A, 1 2a 2b 2c 3	)(5), (	1 2 3	Yes	No

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1 Also, complete this part for any additional information

Ident if ier Return Reference | Explanation efile GRAPHIC print - DO NOT PROCESS

As Filed Data

DLN: 93493061028002

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

**Supplemental Financial Statements** 

Open to Public

Inspection Internal Revenue Service ► Attach to Form 990. ► See separate instructions. **Employer identification number** Name of the organization Association of American Medical Colleges 36-2169124 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised □ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the taxable year 🛌 Number of states where property subject to conservation easement is located **\(\mathbb{F}\_{\top}\)** Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year 🕨 A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year 🕨 🛊 🔛 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

Cat No 52283D

Schedule D (Form 990) 2010

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

3	Using the organization's accession and other										niciriueu <u>)</u>
	ıtems (check all that apply) —			_							
а	Public exhibition		d	ı	Loan or	exchange prog	ams				
b	Scholarly research		e	Γ	Other						
c	Preservation for future generations										
4	Provide a description of the organization's c Part XIV	ollections and expla	ın hov	w they	further	the organizatior	ı's ex	cempt purpo	ose in		
5	During the year, did the organization solicit assets to be sold to raise funds rather than							nılar	Г	Yes	Г No
Par	<b>Escrow and Custodial Arrang</b> Part IV, line 9, or reported an ar						d "Y	es" to For	m 99	0,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	lian or other interme	dıary	for co	ntributio	ons or other ass	ets	not	Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	V and complete the	follow	ıng ta	ble	Г			A mo	unt	
с	Reginning balance					ŀ	1c		Allio	4114	
d	Beginning balance  Additions during the year					}	1d				
e	Distributions during the year					}	1e				
f	Ending balance					}	1f				
' 2a	Did the organization include an amount on F	orm OOO Bort V Ive	. 717			L		<u> </u>		Yes	
	-	•	21,						,	res	) NO
	If "Yes," explain the arrangement in Part XIV <b>Try Indowment Funds.</b> Complete		1 and	wore	d "Voc"	to Form 990	Dar	rt TV/ June	10		
Pai	Endowment Funds. Complete	(a)Current Year		Prior Y		(c)Two Years Back		Three Years		e)Four Y	ears Back
1a	Beginning of year balance	1,729,414		•	504,008	1,295,8		<u>,                                      </u>	Ì	,	
ь	Contributions					29,1	64				
с	Investment earnings or losses	270,565		:	230,838	179,0	07				
d	Grants or scholarships										
e	Other expenditures for facilities and programs	66,922			5,432						
f	Administrative expenses										
g	End of year balance	1,933,057		1,	729,414	1,504,0	08				
2	Provide the estimated percentage of the yea	r end balance held a	as								
а	Board designated or quasi-endowment										
ь	Permanent endowment ► 100 000 %										
	remailent endowment										
_											
c 3a	Term endowment   Are there endowment funds not in the posse	ssion of the organiza	ation	that a	e held a	and administere	d for	the			
c 3a	Term endowment ► Are there endowment funds not in the posse organization by	ssion of the organiza	ation	that aı	e held a	and administere	d for	the		Yes	No
	Are there endowment funds not in the posse		ation 1	that a	e held a	ind administere	d for	the	3a(i)	Yes	No No
	Are there endowment funds not in the posse organization by			that ar	e held a	ind administere	d for	the	3a(i) 3a(ii)		
3a	A re there endowment funds not in the posse organization by  (i) unrelated organizations	ns listed as required	 d on S		 ile R?		d for	the [			Νο
3a b 4	Are there endowment funds not in the posse organization by  (i) unrelated organizations	ns listed as required	d on S	chedu ent fur	le R?			the 	3a(ii)		Νο
3a b 4	A re there endowment funds not in the posse organization by  (i) unrelated organizations	ns listed as required	d on S	chedu ent fur	le R?			the	3a(ii)		No
3a b 4	Are there endowment funds not in the posse organization by  (i) unrelated organizations	ns listed as required	d on S	cheduent fur	le R?	), Part X, line		(c) Accumu	3a(ii) 3b		Νο
b 4 Par	Are there endowment funds not in the posse organization by  (i) unrelated organizations	ns listed as required	d on S	cheduent fur	ile R? ids orm 99(	), Part X, line	10.	(c) Accumu	3a(ii) 3b	(d) Bo	No No
b 4 Par	Are there endowment funds not in the posse organization by  (i) unrelated organizations	ns listed as required	d on S	cheduent fur	ile R? ids orm 99(	D, Part X, line ther (b)Cost or o basis (other	10. ther	(c) Accumu	3a(ii) 3b	(d) Bo	No No ok value
b 4 Par	Are there endowment funds not in the posse organization by  (i) unrelated organizations	ns listed as required	d on S	cheduent fur	ile R? ids orm 99(	D, Part X, line ther (b)Cost or o basis (other	10. ther	(c) Accumu	3a(ii) 3b	(d) Bo	No No ok value
b 4 Parr 1a L b E	Are there endowment funds not in the posse organization by  (i) unrelated organizations	ns listed as required	d on S	cheduent fur	ile R? ids orm 99(	D, Part X, line ther (b)Cost or o basis (other	10. therer,	(c) Accumu depreciati	3a(ii) 3b	(d) Bo	No No ok value
b 4 Par  1a L b E c L d E	Are there endowment funds not in the posse organization by  (i) unrelated organizations	ns listed as required	d on S	cheduent fur	ile R? ids orm 99(	D, Part X, line ther (b)Cost or o basis (other 11,001 21,994		(c) Accumu depreciati	3a(ii) 3b lated ion	(d) Bo	N o N o ok value 1,001,742 8,004,197

<b>Part VII</b> Investments—Other Securities. S  (a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)	(b)book value	Cost or end-of-year market value
(1)Financial derivatives (2)Closely-held equity interests		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	<b>•</b> 0	
Part VIII Investments—Program Related.		3.
(a) Description of investment type	(b) Book value	(c) Method of valuation
(a) Beschiption of investment type	(B) BOOK VAIVE	Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	<b>*</b>	
Part IX Other Assets. See Form 990, Part X		
(a) Des	cription	(b) Book value
Tabel (Caluman (b) about a good Farms 000 Bart V and (B) (c)	70.15	
<b>Part X</b> Other Liabilities. See Form 990, Part X, col.(B) III		
1 (a) Description of Liability	( <b>b</b> ) A mount	
Federal Income Taxes	0	
DEFERRED COMPENSATION AND SUPP	28,800	
AMOUNTS HELD FOR OTHERS	409,692	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	420.400	
i viai (Column (b) should equal Form 550, Fall A, Col (b) lille 25 )	<b>▶</b> 438,492	

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	
Par	XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Re	turn
1	Total revenue, gains, and other support per audited financial statements	1	
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
С	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per R	eturn
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
С	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	
	t XIV Supplemental Information		
	nplete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Pa : V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b  Also complete t		

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

additional information

Ident if ier	Return Reference	Explanation
FIN 48 FOOTNOTE		AAMC is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and the applicable District of Columbia statutes. However, AAMC is liable for income taxes on its unrelated business activities. CEM is also exempt from income taxes, except for taxes on unrelated activities, under Section 501(c)(2) of the Internal Revenue Code and the applicable District of Columbia statutes. AAMC and CEM recognize the effect of income tax positions only if those positions are more likely than not of being sustained. No provision for income taxes was required for 2011 or 2010.
ENDOWMENT FUNDS	SCHEDULE D, PART V, LINE 4	The endowment funds are used to support certain lecture series, awards, educational research and meetings

DLN: 93493061028002

OMB No 1545-0047

2010

Open to Public Inspect ion

#### **SCHEDULE F** (Form 990)

Department of the Treasury Internal Revenue Service

Statement of Activities Outside the United States ► Complete if the organization answered "Yes" to Form 990,

Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

Name of the organization **Employer identification number** Association of American Medical Colleges 36-2169124 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award For grant makers. Describe in Part V the organization's procedures for monitoring the use of grant funds outside the United States Activites per Region (Use Part V if additional space is needed) (b) Number of (a) Region (d) Activities conducted in (e) If activity listed in (d) is (f) Total (c) Number of offices in the employees or region (by type) (e g , a program service, describe expenditures for region agents in region or fundraising, program specific type of region/investments ındependent services, investments, grants service(s) in region in region to recipients located in the contractors region) Central America and the Investments 15,961,738 Carıbbean

3a Sub-total

**b** Total from continuation sheets to Part I c Totals (add lines 3a and 3b)

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 50082W

Schedule F (Form 990) 2010

15,961,738

15,961,738

Part	Part IV, lı	ne 15, for any					olete if the organizate received more than		
	<b>a)</b> Name of rganization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
2	Enter total nun tax-exempt by	hber of reciple the IRS, or fo	ent organizations lis or which the grante	ted above that are i e or counsel has pro	ecognized as chari ovided a section 50:	ties by the foreign of 1(c)(3) equivalency	country, recognized letter	 as . ▶	
3	Enter total number of other organizations or entities								

Part III	Grants and Ot	her Assistance to	Individuals	Outside the Unit	ed States. Complete	ıf the organızatıon a	nswered "Yes" to Form 9	990, Part IV, line 16.
	Use Part V if ad	ditional space is ne-	eded.					

(a) Type of grant or assistance	( <b>b)</b> Region	(c) Number of recipients	( <b>d)</b> A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash	(g) Description of non-cash	(h) Method of valuation
					assistance	assistance	(book, FMV, appraisal, other)
			<u> </u>			1	
			<u>.                                    </u>		!		
			<u>.                                    </u>			1	
			<u> </u>		!		
			<u> </u>		!		
			<u> </u>		!		
			<u> </u>		!		
			1		!		
			1		,		

0

0

0

0

0

0

#### Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? <i>If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)</i>	<u> </u>	Yes	Γ	N
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)	Γ	Yes	굣	N
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)	굣	Yes	Г	N
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)	✓	Yes	Г	N
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)	Г	Yes	<u>~</u>	N
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).	Г	Yes	<u>ত</u>	N

Schedule F (Form 990) 2010

information.					
Identifier	ReturnReference	Explanation			
A					

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule I (Form 990)

#### Grants and Other Assistance to Organizations, Governments and Individuals in the United States

OMB No 1545-0047

2010

DLN: 93493061028002

pen to Public

Department of the Treasury

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

Internal Revenue Service			F Attach to Form 9	90			Inspection
Name of the organization Association of American Medic	al Colleges					Employer identifi	cation number
4330Clation of American Medic	ar coneges					36-2169124	
Part I General Infor	mation on Grants	and Assistance					
<ul> <li>Does the organization mathematical the selection criteria use</li> <li>Describe in Part IV the organization</li> </ul>	ed to award the grants	or assistance?					▼ Yes
Form 990, Part i	IV, line 21 for any i	o Governments and recipient that received eded.	d more than \$5,000.	. Check this box if	no one recipient rece	ived more than \$5,0	
1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) Friendship Public Charter School120 Q Street NE Washington, DC 20002	58-2398964	501(c)(3)	27,333				Prep HS students for healthcare career
(2) Unity Health Care Inc 1660 Columbia Road NW Washington, DC 20009	52-1572431	501(c)(3)	16,300				Support obesity awareness
(3) Providence Health Foundation1150 Varnum Street NE Washington, DC 20017	52-1275583	501(c)(3)	10,000				Telehealth monitoring equipment
(4) Cesar Chavez Public Charter for Public Policy709 12th Street SE Washington, DC 22203	52-2088566	501(c)(3)	10,000			l	Action project on obesity
(5) A cademics of A nacostia 120 Q Street NE Washington, DC 20002	58-2398964	501(c)(3)	25,000				A cademic requirements for career in health care
(6) Community Family Life Services302 E Street NW Washington, DC 20001	52-0910609	501(c)(3)	10,000			l	Job placement readiness for low- income and homeles
(7) DC HOSA1200 First Street NE Washington, DC 20002	51-0249380	501(c)(3)	10,000				HS minority leadership conference
(8) Business Advisory Counsel1525 7th Street NW Washington, DC 20001	52-2296578	501(c)(3)	21,200				Support HMS career cluster
2 Enter total number of sec	tion 501(c)(3) and gc	overnment organizations					<b>&gt;</b> 9

	· · ·
Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

**Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
Process for Monitoring the Use of Grant Funds in the		The organization established the AAMC Contribution Committee which is tasked with developing grant program criteria, reviewing grant proposals, and selecting recipients. As a condition of the award we request interim progress reports that are
United States		reviewed by the committee members

DLN: 93493061028002

**Employer identification number** 

OMB No 1545-0047

**Compensation Information** 

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Maa	ociation of Affectan Pieucal Colleges	36-2169124						
Pa	rt I Questions Regarding Compensation							
				Yes	Νo			
1a		ıded any of the following to or for a person listed in Form to provide any relevant information regarding these items						
	First-class or charter travel	Housing allowance or residence for personal use						
	Travel for companions	Payments for business use of personal residence						
	Tax idemnification and gross-up payments	Health or social club dues or initiation fees						
	Discretionary spending account	Personal services (e g , maid, chauffeur, chef)						
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain							
2	Did the organization require substantiation prior to re officers, directors, trustees, and the CEO/Executive I	· · · · · · · · · · · · · · · · · · ·	2	Yes				
3	Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all that							
	✓ Independent compensation consultant	✓ Compensation survey or study						
	Form 990 of other organizations	A pproval by the board or compensation committee						
4	During the year, did any person listed in Form 990, P or a related organization	art VII, Section A, line 1a with respect to the filing organization						
а	Receive a severance payment or change-of-control p	ayment from the organization or a related organization?	4a		Νο			
ь	Participate in, or receive payment from, a supplement	tal nonqualified retirement plan?	4b		Νo			
c	Participate in, or receive payment from, an equity-ba:	sed compensation arrangement?	4c		Νo			
	If "Yes" to any of lines 4a-c, list the persons and pro	vide the applicable amounts for each item in Part III						
5	Only 501(c)(3) and 501(c)(4) organizations only mus For persons listed in form 990, Part VII, Section A, li compensation contingent on the revenues of							
а	The organization?		5a		Νo			
b	Any related organization?		5b		Νo			
	If "Yes," to line 5a or 5b, describe in Part III							
6	For persons listed in form 990, Part VII, Section A, li compensation contingent on the net earnings of	ine 1a, did the organization pay or accrue any						
а	The organization?		6a		Νo			
Ь	Any related organization?		6b		Νo			
	If "Yes," to line 6a or 6b, describe in Part III							
7	For persons listed in Form 990, Part VII, Section A, I payments not described in lines 5 and 6? If "Yes," de		7		Νo			
8	Were any amounts reported in Form 990, Part VII, pasubject to the initial contract exception described in in Part III		8		No			
9	If "Yes" to line 8 did the organization also follow the	rehuttable presumption procedure described in Regulations						

section 53 4958-6(c)?

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

<b>(A)</b> Name	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation		
	(i) Base compensation	(ii) Bonus & (iii) Other reportable compensation compensation		other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ		
See Additional Data Table									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
( 10 )									
( 11 )									
( 12 )									
( 13 )									
( 14 )									
( 15 )									
( 16 )									

Schedule J (Form 990) 2010

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
SCHEDULE J, PART I		The AAMC Compensation Committee has approved certain first-class travel per the terms of the contract for the CEO First-class travel is permitted for flights over two hours

Schedule J (Form 990) 2010

Software ID: **Software Version:** 

**EIN:** 36-2169124

Name: Association of American Medical Colleges

Form 990, Schedule J. Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, Part	<u>l - Officers, Direct</u>	ors, Trustees, Ke	Highest Compens	sated Employees					
(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	( <b>D)</b> Nontaxable benefits	<b>(E)</b> Total of columns (B)(ı)-(D)	<b>(F)</b> Compensation reported in prior Form	
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(5)(1) (5)	990 or Form 990-EZ	
DARRELL G KIRCH MD (II		827,166 0	o 0	0	24,500 0	98,504 0	950,170 0	O O	
CAROL ASCHENBRENER MD	(1) (11)	<b>543,372</b> 0	0	0 0	24,500 0	21,582 0	589,454 0	0	
BERNARD JARVIS ((		264,192 0	0	0	24,500 0	18,013	306,705 0	0	
	(ı) (ıı)	313,792 0	0	0	24,500 0	10,432	348,724 0	0	
	(ı) (ıı)	291,525 0	0	0	24,500 0	14,782 0	330,807 0	0	
	(ı) (ıı)	263,453 0	0	0	24,500 0	13,570 0	301,523 0	0	
	(ı) (ıı)	300,642 0	0	0	24,500 0	18,521 0	343,663 0	0	
	(ı) (ıı)	250,433 0	0	_	24,500 0	8,431 0	283,364 0	0	
	(1) (11)	469,111 0	0	-	24,500 0	20,670 0	514,281 0	0	
ATUL GROVER MD PHD	(ı) (ıı)	469,460 0	0	0	24,500 0	12,389 0	506,349 0	0	
ELISA K SIEGEL	(ı) (ıı)	293,923 0	0	0	24,500 0	17,573 0	335,996 0	0	
JEANNE L MELLA	(ı) (ıı)	251,221 0	0	0	24,500 0	17,973 0	293,694 0	0	
	(ı) (ıı)	470,284 0	0	0	24,500 0	18,268 0	513,052 0	0	
	(I) (II)	549,830 0	0	0	24,500	22,597 0	596,927 0	0	
ANN BONHAM PHD	(ı) (ıı)	431,648 0	0	0	24,500 0	12,285 0	468,433 0	0	
	(ı) (ıı)	222,964 0	0	= 1	19,144 0	12,758 0	254,866 0	0	
JENNIFER M SCHLENER	(ı) (ıı)	205,125 0	0	0	19,186 0	10,608 0	234,919	0 0	

**Supplemental Information on Tax Exempt Bonds** 

Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).
 ► Attach to Form 990.
 ► See separate instructions.

OMB No 1545-0047

2010

DLN: 93493061028002

Open to Public Inspection

Internal Revenue Service

Name of the organization

Department of the Treasury

Schedule K

(Form 990)

Association of American Medical Colleges

Employer identification number 36-2169124

Part I Bond Issues															
	(a) Issuer Name (b) Issu		(c) CUSIP #	(d) Date Issued	(e) Issue Pr	(e) Issue Price (1		(f) Description of Purpose			(g) Defeased		(h) O n Behalf of Issuer		Pool ncing
										Yes	No	Yes	No	Yes	No
A	District of Columbia REVENUE BOND - 97B	53-6001131	2548394H3	08-01-2008	7,150,			7B-BUILDING CQUISITION			Х		X		x
В	District of Columbia REVENUE BOND - 2007	53-6001131	254839Z63	07-01-2007	33,693,	33,693,675 2007-BUILDI ACQUISITIO					Х		Х		х
_															
_															
Pa	rt III Proceeds					<u>'</u>				1					
					Α		В		3	С			D		
1	A mount of bonds retired						0		0						
		A mount of bonds legally defeased					0								
	<u> </u>	Total proceeds of issue					7,150,000 33,693,675								
4	<u> </u>	Gross proceeds in reserve funds					0 0								
_5	Capitalized interest from proceeds					0 0									
_6	Proceeds in refunding escrov						0		33,454,175						
7	Issuance costs from proceed								4,614						
8	Credit enhancement from pro						0		0						
9	Working capital expenditures							0							
10	Capital expenditures from pr	oceeds				7,150,000 0		0							
11	Other spent proceeds						0		0						
12	Other unspent proceeds						0		0						
13	Year of substantial completion	Year of substantial completion						20	07						
						No		Yes	No	Yes		No	Yes		No
14	4 Were the bonds issued as part of a current refunding issue?					Х		Х							
15	Were the bonds issued as part of an advance refunding issue?					Х			Х						
16	Has the final allocation of proceeds been made?							Х							
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?							Х							
Pa	Private Business	Use													
					A I			E			C		1	D	
					Yes	No		Yes	No	Yes		No	Yes		No

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Χ

Part III Private Business Use (Continued)

		P	A		В		c		)
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?		Х		×				
b	Are there any research agreements that may result in private business use of bond-financed property?		X	x					
c	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	х		x					
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 %		0 %					
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	2 000 %		2 000 %		%			
6	Total of lines 4 and 5		2 000 %		0 %				
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	х		Х					

Part IV Arbitrage

		A		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		х		X				
2	Is the bond issue a variable rate issue?	Х			Х				
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		х		×				
ь	Name of provider	NONE		NONE	1		I		
С	Term of hedge		0		0				
d	Was the hedge superintegrated?		х		х				
e	Was a hedge terminated?		х		Х				
4a	Were gross proceeds invested in a GIC?		Х		Х				
ь	Name of provider	NONE		NONE					
С	Term of GIC		0		0				
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?		х		Х				
6	Did the bond issue qualify for an exception to rebate?		х		х				

#### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Ident if ier	Return Reference	Explanat ion

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493061028002

## Transactions with Interested Persons

Schedule L (Form 990 or 990-EZ)

► Complete if the organization answered
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

2010

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization Association of American Medical Colleges								Employer identification number				
Part I	Excess Benefit Tra							organi		only).		
	Complete if the organiza	tion ans	swered "	Yes" on For	m 990, F	Part IV , line 25a o	r 25b, c	or Form	990-EZ,	Part V , I		
1	(a) Name of disc	ualified	person			(b) Desci	ription (	of transa	action		(c) C	orrected?
						(2, 2 00 0					Yes	No
<b>2</b> Ente	er the amount of tax impos	ed on t	he organ	nization man	agers or	disqualified perso	ne duri	na the v	ear unde	<u> </u>	I	
sect	tion 4958								•	· \$		
<b>3</b> Ente	er the amount of tax, if any	, on lin	e 2, abo	ve, reımburs	ed by th	e organization .			🕨	· \$		
Part II	<b>Loans to and/or</b> Complete if the organi					). Part IV. line 26.	or Forn	n 990-E	Z. Part V	. lıne 38	a	
(a) Name	of interested person and purpose	( <b>b</b> ) L	oan to om the zation?	(c)O rig principal a	ınal	(d)Balance due	(e) defau	In	(f) Approved by board or committee?		(g)Writ	
		То	From				Yes	No	Yes	No	Yes	No
(1) Jordar Lıfe Insur			X	1	68,801	1,006,025		No	Yes		Yes	
Total .					<b>▶</b> \$	1,006,025						
Part III	Grants or Assista					<u> </u>						
	Complete if the orga						, line 2	27.				
(a	a) Name of interested pers	son	(			een interested pers ganization	son	( <b>c)</b> A m	ount of g	rant or ty	pe of assi	stance

Part TV Bus	iness Transact	tions Involving T	nterested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete if the organization	m answered res on	101111 330, 1 arc 1 <b>v</b> , 111	10 200, 200, 01 20C.		
(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
	organization			Yes	No

### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

xplanat ion
×

Schedule L (Form 990 or 990-EZ) 2010

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493061028002

OMB No 1545-0047

2010

Open to Public Inspection

### **SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Name of the organization Association of American Medical Colleges **Employer identification number** 

36-2169124

ldentifier	Return Reference	Explanation
Program Service Accomplishments		Form 990, Part III, line 4d Membership and constituent services maintains the association's membership and constituent database, plans and provides logistical support for meetings and conferences, operates the association's reference center and archives, and manages publications ordering and fulfillment. Form 990, Part III, line 4e. Healthcare Affairs. This cluster develops programs and services to help support member institutions focus on the interface between healthcare delivery system and academic medicine, paying particular attentions to how healthcare in academic settings can address quality of care and patient-centered care. Form 990, Part III, line 4f. Scientific Affairs (formerly knowing a Biomedical Research and Health Sciences Research). This cluster works to ensure an environment in which biomedical and behavioral research can flourish. The supply of scientific manpower, funding for research, scientific integrity, the responsible and humane use of animals in research and education, and relations with industry are among this cluster's concerns. Form 990, Part III, line 4g. Diversity Policy and Programs. This unit leads efforts to help our members advance health equity in patient care, education and research through the organization's ability to use diversity for institutional excellence. Programs include research and professional development to increase under-represented minorities in academic medicine. Form 990, Part III, line 4h. Organizational effectiveness and management studies. This unit helps member institutions identify, develop and implement tools and resources to sustain organizational performance improvements for outstanding patient safety, clinical care, and clinical service. Programs include faculty development and leadership development. Form 990, Part III, line 4i. Center for Workforce Studies. Helps member institutions develop the capacity to effectively document and study physician workforce issues related to physician supply, demand, utilization, and distribution across specialty and

ldentifier	Return Reference	Explanation
Members or Stockholders	Form 990, Part VI, Section A, line 6	AAMC is a 501(c)(3) membership organization for medical education

ldentifier	Return Reference	Explanation
Decisions of Governing Body	· '	Members may be called from time to time to modify the dues structure, make changes to the by-laws and possibly remove Board members

ldentifier	Return Reference	Explanation
Review of Form 990	VI, SECTION A, LINE 11A	The AAMC's Form 990 is reviewed in detail by the audit committee. During this review management and the independent tax preparer describe entries in each section of the Form 990 and answer any questions posed by the audit committee. The audit committee approves the Form 990 for distribution to the full board. The Form 990 is distributed to each board member for review and comment. After the distribution and upon expiration of the comment period, the Form 990 is signed by an appropriate AAMC officer and filed with the IRS, and state governments as required.

ldentifier	Return Reference	Explanation
Conflict of Interest Policy	Form 990, Part VI, Section B, line 12c	The AAMC has a comprehensive conflict of interest policy. Each board member is required to acknowledge in writing, annually, that he or she has received a copy of the policy, has read and understands its contents, and agrees to comply with the policy. The policy describes procedures for determining when a conflict exists, procedures for addressing and ameliorating the conflict, if any, and procedures for addressing violations of the policy.

ldentifier	Return Reference	Explanation
Compensation Process	Form 990, Part VI, Section B, lines 15a and 15b	The compensation committee of the board of directors is responsible for determining the compensation of the CEO and other officers and key employees. The committee is made up of independent members and uses independent compensation consultants. Comparable market surveys and data from other independent sources are used to develop its recommendations. The compensation committee approves and documents the process for setting the compensation in advance of any payments.

ldentifier	Return Reference	Explanation
Governing Documents	Form 990, Part VI, Section C, line 19	The organization makes its governing documents, conflict of interest policy and financial statements available to the public upon request

ldentifier	Return Reference	Explanation
Other Changes in Net Assets or Fund Balances	FORM 990, PART XI, LINE 5	The \$28,992,030 listed in other changes in net assets or fund balances is due to an unrealized gain

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493061028002

### SCHEDULE R (Form 990)

Name of the organization

### **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2010

Employer identification number

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Association of American Medical Colleges				36-2169124			
Part I Identification of Disregarded Entities (Com	plete if the organization	on answered "Yes"	on Form 990, Pa	•			
(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	( <b>d)</b> e Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity		
Part II Identification of Related Tax-Exempt Orga or more related tax-exempt organizations during		ıf the organization	answered "Yes" (	on Form 990, Part	: IV, line 34 becau	_	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	organ	rolled ization
(1) CENTER FOR EDUCATION AND MEDICINE INC 2450 N STREET NW WASHINGTON, DC 20037 52-1948724	MED/EDUC COMM	DC	501(C)(2)		NA	Yes	No
For Privacy Act and Panerwork Reduction Act Notice, see the Instruc	tions for Form 990	Cat No 50	<u> </u>   1 3 5 Y		Schedule R (	Form 990)	2010

<b>(a)</b> ame, address, and EIN of related organization	(a) address, and EIN of ted organization  (b) Primary activity domicile (state or foreign country)		<b>(d)</b> Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)  (f) Share of total income (sections 512-514)		(g) Share of end-of-year assets		(h) Disproprtion allocations		(i) Code V— amount in bo Schedule (Form 10	-UBI Genera box 20 of manag e K-1 partne		al or ging	<b>(k)</b> Percentage ownership
								Yes	No			Yes	No	
				ble as a Corpora zations treated as a						nswered "Y	es" on	Form	990,	Part IV,
Name, address, an	(a) Id EIN of related organiz	zation	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Direct cor enti	ntrolling	(e) Type of e (C corp, S or trust	corp,	Share o	<b>(f)</b> f total income	Shai end-o	y) re of f-year sets		<b>(h)</b> Percentage ownership

Schedule K (Form 550) 2010					raye 3
Part V Transactions With Related Organizations (Complete if the organization answered "Y	es" on Form 990, Pai	t IV, line 34, 35, 35	5A, or 36.)		
Note. Complete line 1 if any entity is listed in Parts II, III or IV				Υe	s No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related org	anızatıons lısted ın Part	s II-IV?			
a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a		No
<b>b</b> Gift, grant, or capital contribution to other organization(s)			1b	•	No
<b>c</b> Gıft, grant, or capıtal contribution from other organization(s)			10		No
<b>d</b> Loans or loan guarantees to or for other organization(s)			1d		No
e Loans or loan guarantees by other organization(s)			1e		No
f Sale of assets to other organization(s)			1f		No
g Purchase of assets from other organization(s)			<b>1</b> g	ı	No
h Exchange of assets			1h		No
i Lease of facilities, equipment, or other assets to other organization(s)			1i		No
j Lease of facilities, equipment, or other assets from other organization(s)			<b>1</b> j		No
<b>k</b> Performance of services or membership or fundraising solicitations for other organization(s)			1k		No
I Performance of services or membership or fundraising solicitations by other organization(s)			11		No
<b>m</b> Sharing of facilities, equipment, mailing lists, or other assets			1n	n Ye	es
n Sharing of paid employees			<b>1</b> n	Ye	es
Reimbursement paid to other organization for expenses			10		No
<b>p</b> Reimbursement paid by other organization for expenses			<b>1</b> p	·	No
			19	+	No
q Other transfer of cash or property to other organization(s)			1r		No
r O ther transfer of cash or property from other organization(s)			[		
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line,	ıncludıng covered relat	onships and transacti	on thresholds		
(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determ Involve		amount
(1) Center for Education and Medicine Inc	m	726,645			
(2) Center for Education and Medicine Inc	n	42,869			

(a) Name of other organization	Transaction type(a-r)	(c) Amount involved	Method of determining amount involved
(1) Center for Education and Medicine Inc	m	726,645	
(2) Center for Education and Medicine Inc	n	42,869	
(3)			
(4)			
(5)			
(6)			

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(state or foreign partners end-of-year country) section assets 501(c)(3) organizations?		(f) Disproprtionate allocations?		(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)		(h) General or managing partner?			
			Yes	No		Yes	No		Yes	N
										+
										-
										t
										+
										$\dagger$
										╀
										+
										L
										+
										t
										ı

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

I Identifier I Keturn Keterence I	Identifier Return Reference Explanation	
-----------------------------------	---	--

Schedule R (Form 990) 2010

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Form **4562** 

**Depreciation and Amortization** 

(Including Information on Listed Property)

DLN: 93493061028002

OMB No 1545-0172

Department of the Treasury nternal Revenue Service (99)	•	See separate i	nst ruct ions.	► Attach t	to your	tax re	eturn.			Attachment Sequence No <b>67</b>
Name(s) shown on return Association of Americar			Business	or activity to w	hich th	ıs forn	n relates		Id	dentifying number
			GENERAL	DEPRECIATI	O N				3	6-2169124
	1 To Expense (		•							
	you have any li				re you	u con	nplete Pa	rt I.		T + 500.000
1 Maximum amount S		-			•			•	1	\$ 500,000
2 Total cost of section			•	•		•		.	2	
<b>3</b> Threshold cost of se	ction 179 property	/ before reduct	ion in limita	tion (see instr	uctions	) .			3	\$ 2,000,000
4 Reduction in limitation	on Subtract line 3	from line 2 If	zero or less	, enter -0-		•		• •	4	
<b>5</b> Dollar limitation for t	ax year Subtract	line 4 from line	1 Ifzero o	r less, enter -0	)- Ifm	arried	filing			
separately, see instr	ructions					•			5	
6 (a	a) Description of pr	operty		(b) Cost (bu		use	(c) Ele	ected co	st	
					,,					1
7 Listed property Ente	er the amount from	line 29 .				7				
8 Total elected cost of	f section 179 prop	erty Addamo	unts in colur	mn (c), lines 6	and 7				8	
<b>9</b> Tentative deduction	Enter the smaller	of line 5 or line	e 8						9	
10 Carryover of disallow	ved deduction from	line 13 of you	r 2009 Forn	m 4562 .					10	
11 Business income limitatio	n Enter the smaller of	business income	(not less than	zero) or line 5 (se	ee instruc	tions)		.	11	
12 Section 179 expens	e deduction Add li	nes 9 and 10.	but do not e	enter more than	n line 1	1 .		.	12	
13 Carryover of disallov		· ·				13				
Note: Do not use Pai					se Par					
							ınclude l	ısted pr	opert	y ) (See instructions )
<b>14</b> Special depreciation tax year (see instruc	allowance for qual								14	
15 Property subject to s	section 168(f)(1) e	lection .						.	15	
16 Other depreciation (	including ACRS)								16	0
Part IIII MACRS D	Depreciation (I	Oo not includ	de listed pr	roperty. <b>)</b> (Se	e instr	uctio	ns.)			
			Sec	ction A						
17 MACRS deductions	for assets placed ı	n service in ta	x years begi	ınnıng before 2	010			-	17	
18 If you are electing	g to group any a	ssets placed	ın service	during the ta	ax yea	ır ınto	one or	mo <u>re</u>		
general asset acc						•		<u>.►I  </u>		
Section B-As	sets Placed in			<u>0 Tax Year</u>	Using	the	<u>Genera</u>	l Depr	<u>ecia</u>	tion System
	(b) Month and	(c) Bası deprecia								
(a) Classification of	year placed in	(business/in		(d) Recovery	(e) C	nvent	:ion <b>(f</b>	) Metho	d	(g)Depreciation
property	service	use		period	` '			-		deduction
		only—see ins	tructions)							
19a 3-year property										
<b>b</b> 5-year property <b>c</b> 7-year property									-	
d 10-year property										
e 15-year property										
<b>f</b> 20-year property										
<b>g</b> 25-year property				25 yrs				S/L		
<b>h</b> Residential rental				27 5 yrs	M	1 M		S/L		
property				27 5 yrs	M	1 M		S/L		
i Nonresıdentıal real				39 yrs	M	1 M		S/L		
property						1 M		S/L		
	tion C—Assets Plac	ed in Service I	During 2010	Tax Year Using	the A	lterna	tive Depre		Syst	em
20a Class life				10	<b></b>			S/L	$\dashv$	
<b>b</b> 12-year				12 yrs	<del>  .</del>	4.54		S/L		
c 40-year Part IV Summ	<u> </u>	tions)		40 yrs	1 ,	4 M		S/L		
21 Listed property Ente		-				_			21	
22 Total. Add amounts			lines 10 a	nd 20 in colum	• nn (a) =	nd lin	 a 21 Enta	r hara		
and on the appropria  23 For assets shown ab	te lines of your ret	urn Partnersh	ips and S co	orporations—s e	e instr				22	0
portion of the basis a	•	-		, ,		23				

Part V
Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.)

**Note:** For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete **only** 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

(a) (b) Business/ (d) (e) (f) (f) (Type of property (list Date placed in Investment Cost or other (business/investment Cost) (husiness/investment Cost) (hus	es," is the  g) hod/ ention  25  r," or rel ompleting	e evidence (h Depreci deduc	yritten? ) ation/ ttion	Yes see vehicle	(i) Elected ection 179 cost
(a) (b) Date placed in investment use percentage percentage which dispersed to the percentage percentage basis for depreciation (business/investment use only) and percentage percentage percentage basis (business/investment use only) and percentage percentage basis (business/investment use only) and percentage percentage basis (business/investment use only) and percentage basis (business use 26 Property used more than 50% in a qualified business use 27 Property used more than 50% in a qualified business use 28 Property used 50% or less in a qualified business use 29 Property used 50% or less in a qualified business use 29 Property used 50% or less in a qualified business use 29 Property used 50% or less in a qualified business use 29 Property used 50% or less in a qualified business use 20 Property used 50% or less in a qualified business use 20 Property used 50% or less in a qualified business use 20 Property used 50% or less in a qualified business use 20 Property used 50% or less in a qualified business use 20 Property used 50% or less in a qualified business use 20 Property used 50% or less in a qualified business use 20 Property used 50% or less in a qualified business use 20 Property used 50% or less in a qualified business use 20 Property used 50% or less in a qualified business use 20 Property used 50% or less in a qualified business use 20 Property used 50% or less in a qualified business use 20 Property used 50% or less in a qualified business use 20 Property used 50% or less in a qualified business use 20 Property used 50% or less in a qualified business use 20 Property used 50% or less in a qualified business use 20 Property used 50% or less in a qualified business use 20 Property used 50% or l	g) hod/ ention  25  r," or rel mpleting	(h) Deprecial deduction de	s on for those	e vehicle	(i) Elected ection 179 cost
(a) Date placed in service whether the property (list vehicles first) which service whether service during the tax year and used more than 50% in a qualified business use  25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use  26 Property used more than 50% in a qualified business use  27 Property used 50% or less in a qualified business use  27 Property used 50% or less in a qualified business use  28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1	r," or rel	29 elated persthis section (d)	s on for those	e vehicle	Elected ection 179 cost
26 Property used more than 50% in a qualified business use	r," or rel	elated pers this section (d)	for those	:)	(f)
27 Property used more than 50% in a qualified business use	r," or rel	elated pers this section (d)	for those	:)	(f)
27 Property used 50% or less in a qualified business use	r," or rel	elated pers this section (d)	for those	:)	(f)
27 Property used 50% or less in a qualified business use	r," or rel	elated pers this section (d)	for those	:)	(f)
27 Property used 50% or less in a qualified business use	r," or rel	elated pers this section (d)	for those	:)	(f)
%   %	r," or rel	elated pers this section (d)	for those	:)	(f)
28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1	r," or rel	elated pers this section (d)	for those	:)	(f)
28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1	r," or rel	elated pers this section (d)	for those	:)	(f)
Section B—Information on Use of Vehicles Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner from you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner from you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to complete this section C to see if you meet an exception to complete this section C to see if you meet an exception to complete this section C to see if you meet an exception to complete this section C to see if you meet an exception to complete in Section C to see if you meet an exception to see if you meet an exception to complete in Section C to see if you meet an exception to see if you meet an exception to complete in Section C to see if you meet an exception to see if you meet an exception to complete in Section B for vehicles owners or related person?  Section C—Questions for Employers Who Provide Vehicles for Use the sequence of the provide vehicles of the provide vehicles of the sequence of the provide vehicles of the pro	r," or rel	elated pers this section (d)	for those	:)	(f)
Section B—Information on Use of Vehicles Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to or  30 Total business/investment miles driven during the year (do not include commuting miles)	mpleting	elated pers this section (d)	for those	:)	(f)
Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner from your provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to complete this section C to see if you meet an exception to complete the your develocities to your employees, first answer the questions in Section C to see if you meet an exception to complete the your develocities to you meet an exception to complete the your develocities to you meet an exception to complete the your meet an exception to complete year and your meet you meet an exception to complete year and your meet you meet an exception to complete year year.  37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including employees? See the instructions for vehicles used by corporate officers, directors, or 1% or meet an exception to find the your meet you meet an exception to your distinct year.	mpleting	this section (d)	for those	:)	(f)
If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing Section B for vehicles of the see if you meet an exception to completing Section B for vehicles of the see if you meet an exception to completing Section B for vehicles of the see if you meet an exception to completing Section B for vehicles of the see if you meet an exception to complete year and see if you meet an exception to complete year and see if you meet an exception to complete year and see if you meet an exception to complete year and see if you meet an exception to complete year and see if you meet an exception to complete year and see if you meet an exception to see if you meet an exception to complete year and see if you meet an exception to see if you meet an exception to complete year and see if you meet an exception to see if you meet an exception to complete year.  It is a year and see if you meet an exception to see if you meet an	mpleting	this section (d)	for those	:)	(f)
30 Total business/investment miles driven during the year (do not include commuting miles)		(d)	(е	:)	(f)
year (do not include commuting miles)	3 V 6	ehicle 4	Vehic	le 5	
31 Total commuting miles driven during the year  32 Total other personal(noncommuting) miles driven  33 Total miles driven during the year Add lines 30 through 32					
33 Total miles driven during the year Add lines 30 through 32					
33 Total miles driven during the year Add lines 30 through 32					
through 32					
during off-duty hours?					
35 Was the vehicle used primarily by a more than 5% owner or related person?  36 Is another vehicle available for personal use?  Section C—Questions for Employers Who Provide Vehicles for Use Answer these questions to determine if you meet an exception to completing Section B for vehicles owners or related persons (see instructions)  37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including employees?  38 Do you maintain a written policy statement that prohibits personal use of vehicles, except comemployees? See the instructions for vehicles used by corporate officers, directors, or 1% or metal.	o Yes	es No	Yes	No	Yes No
owner or related person?					
Section C—Questions for Employers Who Provide Vehicles for Us Answer these questions to determine if you meet an exception to completing Section B for vehicles 5% owners or related persons (see instructions)  37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including employees?					
Answer these questions to determine if you meet an exception to completing Section B for vehicles owners or related persons (see instructions)  37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including employees?					
<ul> <li>37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including employees?</li> <li>38 Do you maintain a written policy statement that prohibits personal use of vehicles, except comemployees? See the instructions for vehicles used by corporate officers, directors, or 1% or maintain.</li> </ul>					<b>ot</b> more th
as Do you maintain a written policy statement that prohibits personal use of vehicles, except comemployees? See the instructions for vehicles used by corporate officers, directors, or 1% or many contents.	commu	uting by w	/OUT		N
employees? See the instructions for vehicles used by corporate officers, directors, or 1% or m				Ye	s No
employees? See the instructions for vehicles used by corporate officers, directors, or 1% or m				<u> </u>	-
<b>39</b> Do you treat all use of vehicles by employees as personal use?					
<b>40</b> Do you provide more than five vehicles to your employees, obtain information from your employ vehicles, and retain the information received?	ees abo	out the us	e of the	!	
41 Do you meet the requirements concerning qualified automobile demonstration use? (See instru	ctions )	)			
Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the cover	ed vehic	cles			
Part VI Amortization					
(b) (c) (d) (A.				(f)	
(a) Date Amortizable Code Ar	(e)		A mor	tızatıor	ı for
. I amount I section I	nortizatio		th	ns year	
42 A mortization of costs that begins during your 2010 tax year (see instructions)	nortizatio period or	-			
	nortizatio				
	nortizatio period or				
43 A mortization of costs that began before your 2010 tax year	nortizatio period or				

44 Total. Add amounts in column (f) See the instructions for where to report

44

# Software ID: Software Version:

**EIN:** 36-2169124

Name: Association of American Medical Colleges

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors											
<b>(A)</b> Name and Title	(B) (C) A verage Position (check all that apply)					II		<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other	
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations	
DARRELL G KIRCH MD PRESIDENT AND CEO	50 0	×		х				827,166	0	123,004	
MARNA P BORGSTROM BOARD MEMBER	3 0	×						0	0	0	
KATHLEEN G NELSON MD BOARD MEMBER	3 0	×						0	0	0	
CLAIRE POMEROY MD MBA BOARD MEMBER	3 0	Х						0	0	0	
DAVID J SKORTON MD BOARD MEMBER	3 0	Х						0	0	0	
JAVEED SUKHERA MD BOARD MEMBER	3 0	Х						0	0	0	
DEBORAH E POWELL MD IMMEDIATE PAST CHAIR	3 0	Х						0	0	0	
THOMAS J LAWLEY MD CHAIR	3 0	Х						0	0	0	
SHEILA P BURKE RN MPA BOARD MEMBER	3 0	Х						0	0	0	
JAMES M CRAWFORD MD PHD BOARD MEMBER	3 0	Х						0	0	0	
MARK R LARET CHAIR ELECT	3 0	х						0	0	0	
J LLOYD MICHENER MD BOARD MEMBER	3 0	Х						0	0	0	
LOIS MARGARET NORA MD JD MBA BOARD MEMBER	3 0	Х						10,000	0	0	
PHILIP A PIZZO MD BOARD MEMBER	3 0	Х						0	0	0	
DIANE CROWLEY REIS MD BOARD MEMBER	3 0	Х						0	0	0	
PETER L SLAVIN MD BOARD MEMBER	3 0	Х						0	0	0	
VALERIE N WILLIAMS PHD MPA BOARD MEMBER	3 0	Х						0	0	0	
CAROL ASCHENBRENER MD EXEC VICE PRESIDENT	50 0			х				543,372	0	46,082	
BERNARD JARVIS CFO & ADMIN OFFICER	50 0			х				264,192	0	42,513	
ROBERT F JONES PHD CHIEF MISSION SUPPORT OFFICER	50 0				х			469,111	0	45,170	
ATUL GROVER MD PHD CHIEF ADVOCACY OFFICER	50 0				х			469,460	0	36,889	
ELISA K SIEGEL CHIEF COMMUNICATIONS OFFICER	50 0				х			293,923	0	42,073	
JEANNE L MELLA CHIEF INFORMATION OFFICER	50 0				х			251,221	0	42,473	
JOHN E PRESCOTT MD CHIEF ACADEMIC OFFICER	50 0				х			470,284	0	42,768	
JOANNE M CONROY MD CHIEF HEALTH CARE OFFICER	50 0				х			549,830	0	47,097	

# Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors												
(A) Name and Title	(B) A verage hours	<b>(C)</b> Position (check all that apply)						(D) Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other		
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations		
ANN BONHAM PHD CHIEF SCIENTIFIC OFFICER	50 0				Х			431,648	0	36,785		
MARC A NIVET ED D CHIEF DIVERSITY OFFICER	50 0				х			222,964	0	31,902		
JENNIFER M SCHLENER CHIEF OF STAFF	50 0				х			205,125	0	29,794		
FRANK R TRINITY CHIEF LEGAL OFFICER	50 0				х			101,668	0	3,812		
DAVID DAVIS MD SENIOR STAFF	50 0					x		313,792	0	34,932		
DAVID HUNT MD SENIOR STAFF	50 0					х		291,525	0	39,282		
HENRY SONDHEIMER MD SENIOR STAFF	50 0					х		263,453	0	38,070		
KATHLEEN S TURNER SR ADVISOR	50 0					х		300,642	0	43,021		
MARK LYLES SENIOR STAFF	50 0					х		250,433	0	32,931		

#### Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program	services				
(Code Membership and Co	) (Expenses \$ Instituent Services	9,405,747	including grants of \$	) (Revenue \$	11,222,771 )
(Code Health Care Affairs	) (Expenses \$	8,816,661	including grants of \$	) (Revenue \$	)
(Code Scientific Affairs	) (Expenses \$	4,650,604	including grants of \$	) (Revenue \$	)
(Code Diversity Policy and	) (Expenses \$ d Programs	5,455,473	including grants of \$	) (Revenue \$	)
(Code Organizational Effec	) (Expenses \$ ctiveness and Management S	4,092,413 Studie	including grants of \$	) (Revenue \$	)
(Code Center for Workford	) (Expenses \$	709,893	including grants of \$	) (Revenue \$	)