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Form 990



Department of the Treasury  
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2010

Open to Public Inspection

A For the 2010 calendar year, or tax year beginning 07-01-2010 and ending 06-30-2011

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Terminated

☐ Amended return

☐ Application pending

C Name of organization

OCLC ONLINE COMPUTER LIBRARY CENTER INC

Doing Business As

Number and street (or P O box if mail is not delivered to street address)

6565 KILGOUR PLACE

Room/suite

City or town, state or country, and ZIP + 4

DUBLIN, OH 43017

F Name and address of principal officer

RICK J SCHWIETERMAN

6565 KILGOUR PLACE

DUBLIN, OH 43017

H(a) Is this a group return for affiliates?

☐ Yes ☒ No

H(b) Are all affiliates included?

☐ Yes ☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number

D Employer identification number

31-0734115

E Telephone number

(614) 764-6000

G Gross receipts \$ 314,547,229

I Tax-exempt status

☒ 501(c)(3) ☐ 501(c) ( ) ☐ (Insert no ) ☐ 4947(a)(1) or ☐ 527

J Website:

OCLC.ORG

K Form of organization

☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation

1967

M State of legal domicile

OH

| Part I Summary              |     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                          |                            |
|-----------------------------|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|----------------------------|
| Activities & Governance     | 1   | Briefly describe the organization's mission or most significant activities<br>ESTABLISH, MAINTAIN AND OPERATE A COMPUTERIZED LIBRARY NETWORK AND TO (CONTINUED ON SCHEDULE O) PROMOTE THE EVOLUTION OF LIBRARY USE, OF LIBRARIES THEMSELVES AND OF LIBRARIANSHIP, AND TO PROVIDE PROCESSES AND PRODUCTS FOR THE BENEFIT OF LIBRARY USERS AND LIBRARIES, INCLUDING SUCH OBJECTIVES AS INCREASING AVAILABILITY OF LIBRARY RESOURCES TO INDIVIDUAL LIBRARY PATRONS AND REDUCING THE RATE-OF-RISE OF LIBRARY PER-UNIT COSTS, ALL FOR THE FUNDAMENTAL PUBLIC PURPOSE OF FURTHERING EASE OF ACCESS TO AND USE OF THE EVER-EXPANDING BODY OF WORLDWIDE SCIENTIFIC, LITERARY AND EDUCATIONAL KNOWLEDGE AND INFORMATION |                                          |                            |
|                             | 2   | Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                          |                            |
|                             | 3   | Number of voting members of the governing body (Part VI, line 1a)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 16                                       |                            |
|                             | 4   | Number of independent voting members of the governing body (Part VI, line 1b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 15                                       |                            |
|                             | 5   | Total number of individuals employed in calendar year 2010 (Part V, line 2a)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 1,076                                    |                            |
|                             | 6   | Total number of volunteers (estimate if necessary)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 0                                        |                            |
|                             | 7a  | Total unrelated business revenue from Part VIII, column (C), line 12                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 1,030,922                                |                            |
|                             | 7b  | Net unrelated business taxable income from Form 990-T, line 34                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | -148,126                                 |                            |
|                             |     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                          |                            |
|                             |     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                          |                            |
| Revenue                     | 8   | Contributions and grants (Part VIII, line 1h)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Prior Year<br>5,266,183                  | Current Year<br>2,538,297  |
|                             | 9   | Program service revenue (Part VIII, line 2g)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 188,879,342                              | 169,378,044                |
|                             | 10  | Investment income (Part VIII, column (A), lines 3, 4, and 7d)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 39,293,465                               | 19,843,398                 |
|                             | 11  | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 3,513,988                                | 3,334,081                  |
|                             | 12  | Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 236,952,978                              | 195,093,820                |
|                             | 13  | Grants and similar amounts paid (Part IX, column (A), lines 1–3)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 218,517                                  | 192,395                    |
|                             | 14  | Benefits paid to or for members (Part IX, column (A), line 4)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 0                                        | 0                          |
|                             | 15  | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 96,418,596                               | 90,665,977                 |
| Expenses                    | 16a | Professional fundraising fees (Part IX, column (A), line 11e)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 0                                        | 0                          |
|                             | b   | Total fundraising expenses (Part IX, column (D), line 25) <input type="checkbox"/> 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                          |                            |
|                             | 17  | Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 115,247,725                              | 93,479,001                 |
|                             | 18  | Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 211,884,838                              | 184,337,373                |
|                             | 19  | Revenue less expenses Subtract line 18 from line 12                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 25,068,140                               | 10,756,447                 |
|                             |     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                          |                            |
| Net Assets or Fund Balances | 20  | Total assets (Part X, line 16)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Beginning of Current Year<br>344,228,778 | End of Year<br>366,090,416 |
|                             | 21  | Total liabilities (Part X, line 26)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 134,641,120                              | 126,428,063                |
|                             | 22  | Net assets or fund balances Subtract line 21 from line 20                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 209,587,658                              | 239,662,353                |
|                             |     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                          |                            |

Part II

Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer

Date

RICK J SCHWIETERMAN EXEC VP & CFO

Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name

Preparer's signature

Date

Check if self-employed ☐

PTIN

Firm's name

Firm's EIN

Firm's address

Phone no

May the IRS discuss this return with the preparer shown above? (see instructions)

☐ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990 (2010)

Check if Schedule O contains a response to any question in this Part III ☒

ESTABLISH, MAINTAIN AND OPERATE A COMPUTERIZED LIBRARY NETWORK AND TO PROMOTE THE EVOLUTION OF LIBRARY USE, OF LIBRARIES THEMSELVES AND OF LIBRARIANSHIP, AND TO PROVIDE PROCESSES AND PRODUCTS FOR THE BENEFIT OF LIBRARY USERS AND LIBRARIES, INCLUDING SUCH OBJECTIVES AS INCREASING AVAILABILITY OF LIBRARY RESOURCES TO INDIVIDUAL LIBRARY PATRONS AND REDUCING THE RATE-OF-RISE OF LIBRARY PER-UNIT COSTS, ALL FOR THE FUNDAMENTAL PUBLIC PURPOSE OF FURTHERING EASE OF ACCESS TO AND USE OF THE EVER-EXPANDING BODY OF WORLDWIDE SCIENTIFIC, LITERARY AND EDUCATIONAL KNOWLEDGE AND INFORMATION

If "Yes," describe these new services on Schedule O

If "Yes," describe these changes on Schedule O

**4a** (Code ) (Expenses \$ 170,016,939 including grants of \$ ) (Revenue \$ 170,167,133 )

OCLC IS A NON-PROFIT MEMBERSHIP, COMPUTER LIBRARY SERVICE AND RESEARCH COOPERATIVE DEDICATED TO THE PUBLIC PURPOSES OF FURTHERING ACCESS TO THE WORLD'S INFORMATION AND REDUCING LIBRARY COSTS IT WAS FOUNDED IN 1967 BY THE OHIO COLLEGE ASSOCIATION AND INITIALLY PROVIDED SERVICES TO 54 OHIO ACADEMIC LIBRARIES SINCE THEN, NEARLY 72,000 LIBRARIES IN 170 COUNTRIES HAVE USED OCLC SERVICES TO LOCATE, ACQUIRE, CATALOG, LEND AND PRESERVE LIBRARY MATERIALS RESEARCHERS, STUDENTS, FACULTY, SCHOLARS, PROFESSIONAL LIBRARIANS AND OTHER INFORMATION SEEKERS USE OCLC SERVICES TO OBTAIN BIBLIOGRAPHIC, ABSTRACT AND FULL-TEXT INFORMATION WHEN AND WHERE THEY NEED IT OCLC AND ITS MEMBER LIBRARIES COOPERATIVELY PRODUCE AND MAINTAIN THE WORLDCAT DATABASE EACH RECORD IN THIS DATABASE DESCRIBES A SINGLE ITEM OR WORK AND A LIST OF INSTITUTIONS THAT HOLD THE ITEM SINCE 1971, LIBRARIES HAVE CONTRIBUTED OVER 235 MILLION RECORDS AND MORE THAN 1.7 BILLION LOCATION LISTINGS TO THE DATABASE, WHICH SPANS MORE THAN 6,000 YEARS OF RECORDED KNOWLEDGE AND GROWS STEADILY - A NEW RECORD IS ADDED EVERY SECOND LIBRARIES USE WORLDCAT FOR CATALOGING, INTERLIBRARY LOAN AND REFERENCE THE GENERAL PUBLIC CAN NOW ACCESS WORLDCAT FROM THE INTERNET AND BE DIRECTED TO INDIVIDUAL LIBRARY CATALOGS FROM THEIR SEARCHES IN ADDITION, OCLC PUBLISHES THE DEWEY DECIMAL CLASSIFICATION, THE WORLD'S MOST WIDELY USED LIBRARY CLASSIFICATION SYSTEM, NOW IN ITS 23RD EDITION SINCE IT WAS FIRST PUBLISHED IN 1876 IN 2002, OCLC DEVELOPED WITH THE LIBRARY OF CONGRESS THE QUESTIONPOINT VIRTUAL REFERENCE DESK COLLABORATIVE THAT ENABLES A LIBRARY TO PROVIDE AROUND THE CLOCK REFERENCE COVERAGE AT VERY LOW COST WORLDCAT LOCAL PROVIDES LOCAL DISCOVERY AND DELIVERY SERVICES FOR LIBRARIES THROUGH A SINGLE INTERFACE DURING THE YEAR, OCLC BEGAN PROVIDING ITS WORLDSHARE MANAGEMENT SERVICES, AN INTEGRATED SYSTEM OF LIBRARY SERVICES PROVIDED IN THE INTERNET CLOUD ALL OCLC SERVICES ARE DESIGNED TO INCREASE THE AVAILABILITY OF LIBRARY RESOURCES AND LOWER THE RATE OF RISE OF LIBRARY COSTS SELECTED ACCOMPLISHMENTS DURING THE YEAR ARE ILLUSTRATED BY THE FOLLOWING BOOKS AND OTHER MATERIALS CATALOGED 449.9 MILLION WORLDCAT SEARCHES ON INTERNET 161 MILLION CATALOGING RECORDS ADDED TO WORLDCAT DATABASE 38.9 MILLION LOCATION LISTINGS ADDED TO WORLDCAT DATABASE 130 MILLION ONLINE INTERLIBRARY LOANS 9.6 MILLION END-USER REFERENCE SEARCH TRANSACTIONS (FIRSTSEARCH) 58 MILLION DEWEY DECIMAL CLASSIFICATION - EDITION 22 700DEWEY DECIMAL CLASSIFICATION - EDITION 23 3,400 DEWEY DECIMAL CLASSIFICATION - ABRIDGED EDITION 14 500QUESTIONPOINT QUESTIONS ASKED 538,000WORLDSHARE LIBRARIES 15WORLDCAT LOCAL SITES 1,500

**4b** (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

**4c** (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

|           |                                       |                       |
|-----------|---------------------------------------|-----------------------|
| <b>4e</b> | <b>Total program service expenses</b> | <b>\$ 170,016,939</b> |
|-----------|---------------------------------------|-----------------------|

Part IV

Checklist of Required Schedules

|     |                                                                                                                                                                                                                                                                                                                                               | Yes | No  |
|-----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A.</i>                                                                                                                    | 1   | Yes |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)?                                                                                                                                                           | 2   | Yes |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I.</i>                                                                                                                                                  | 3   | No  |
| 4   | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II.</i>                                                                                                                                   | 4   | No  |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III.</i>                                                                                                           | 5   |     |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I.</i>   | 6   | No  |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II.</i>                                      | 7   | No  |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III.</i>                                                                                                    | 8   | No  |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV.</i>  | 9   | No  |
| 10  | Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V.</i>                                                                                         | 10  | No  |
| 11  | If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable                                                                                                                                                                                                |     |     |
| a   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI.</i>                                                                                                                  | 11a | Yes |
| b   | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII.</i>                                              | 11b | No  |
| c   | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII.</i>                                             | 11c | No  |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX.</i>                                                               | 11d | Yes |
| e   | Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X.</i>                                                                                                                            | 11e | Yes |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X.</i>     | 11f | Yes |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII.</i>                                                                                            | 12a | No  |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.</i>              | 12b | Yes |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E.</i>                                                                                                                                                                                                                                     | 13  | No  |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                                                                                                                   | 14a | Yes |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If "Yes," complete Schedule F, Parts I and IV.</i>                  | 14b | Yes |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U.S.? <i>If "Yes," complete Schedule F, Parts II and IV.</i>                                     | 15  | Yes |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U.S.? <i>If "Yes," complete Schedule F, Parts III and IV.</i>                                         | 16  | Yes |
| 17  | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I (see instructions).</i>                                                                                                                        | 17  | No  |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II.</i>                                                                                                                                                        | 18  | No  |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III.</i>                                                                                                                                                                                  | 19  | No  |
| 20a | Did the organization operate one or more hospitals? <i>If "Yes," complete Schedule H.</i>                                                                                                                                                                                                                                                     | 20a | No  |
| b   | If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions).                                                                                                           | 20b |     |

Part IV

Checklist of Required Schedules (continued)

|     |                                                                                                                                                                                                                                                                                        |     |     |    |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .                                                      | 21  | Yes |    |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .                                                                       | 22  |     | No |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .            | 23  | Yes |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b–24d and complete Schedule K. If "No," go to line 25</i> . . . . . | 24a | Yes |    |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .                                                                                                                                                                              | 24b |     | No |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                   | 24c |     | No |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .                                                                                                                                                                        | 24d |     | No |
| 25a | <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                                                  | 25a |     | No |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .   | 25b |     | No |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> . . . . .                                | 26  | Yes |    |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i> . . . . .        | 27  |     | No |
| 28  | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                                                                          |     |     |    |
| a   | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                               | 28a |     | No |
| b   | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                            | 28b | Yes |    |
| c   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                | 28c |     | No |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                                                                              | 29  |     | No |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                              | 30  |     | No |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .                                                                                                                                                    | 31  |     | No |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .                                                                                                                                  | 32  |     | No |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .                                                                                  | 33  |     | No |
| 34  | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> . . . . .                                                                                                                                     | 34  | Yes |    |
| 35  | Is any related organization a controlled entity within the meaning of section 512(b)(13)? . . . . .                                                                                                                                                                                    | 35  | Yes |    |
| a   | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                           |     |     |    |
| 36  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                       | 36  |     | No |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .                                         | 37  |     | No |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .                                                                                           | 38  | Yes |    |

|                                                                                                            |                                                                                                                                                                                                                                                                              |            |           |
|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----------|
| <b>Part V</b> <b>Statements Regarding Other IRS Filings and Tax Compliance</b>                             |                                                                                                                                                                                                                                                                              |            |           |
| Check if Schedule O contains a response to any question in this Part V <input checked="" type="checkbox"/> |                                                                                                                                                                                                                                                                              |            |           |
|                                                                                                            |                                                                                                                                                                                                                                                                              | <b>Yes</b> | <b>No</b> |
| <b>1a</b>                                                                                                  | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.                                                                                                                                                                                                | <b>1a</b>  | 215       |
| <b>b</b>                                                                                                   | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.                                                                                                                                                                                             | <b>1b</b>  | 0         |
| <b>c</b>                                                                                                   | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?                                                                                                                     | <b>1c</b>  | Yes       |
| <b>2a</b>                                                                                                  | Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return.                                                                                         | <b>2a</b>  | 1,076     |
| <b>b</b>                                                                                                   | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).                                          | <b>2b</b>  | Yes       |
| <b>3a</b>                                                                                                  | Did the organization have unrelated business gross income of \$1,000 or more during the year?                                                                                                                                                                                | <b>3a</b>  | Yes       |
| <b>b</b>                                                                                                   | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.                                                                                                                                                                            | <b>3b</b>  | Yes       |
| <b>4a</b>                                                                                                  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?                                   | <b>4a</b>  | Yes       |
| <b>b</b>                                                                                                   | If "Yes," enter the name of the foreign country: CA, MX, CH, CJ, NL, FR, GM, SZ, UK, AS<br>See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.                                                                    |            |           |
| <b>5a</b>                                                                                                  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                                                                                                                                                                        | <b>5a</b>  | No        |
| <b>b</b>                                                                                                   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                             | <b>5b</b>  | No        |
| <b>c</b>                                                                                                   | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?                                                                                                                                                                                                            | <b>5c</b>  |           |
| <b>6a</b>                                                                                                  | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?                                                                                                  | <b>6a</b>  | No        |
| <b>b</b>                                                                                                   | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?                                                                                                                                | <b>6b</b>  |           |
| <b>7</b>                                                                                                   | <b>Organizations that may receive deductible contributions under section 170(c).</b>                                                                                                                                                                                         |            |           |
| <b>a</b>                                                                                                   | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?                                                                                                                              | <b>7a</b>  | No        |
| <b>b</b>                                                                                                   | If "Yes," did the organization notify the donor of the value of the goods or services provided?                                                                                                                                                                              | <b>7b</b>  |           |
| <b>c</b>                                                                                                   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?                                                                                                                                         | <b>7c</b>  | No        |
| <b>d</b>                                                                                                   | If "Yes," indicate the number of Forms 8282 filed during the year.                                                                                                                                                                                                           | <b>7d</b>  |           |
| <b>e</b>                                                                                                   | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                                                                                                                                              | <b>7e</b>  | No        |
| <b>f</b>                                                                                                   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                                                                                                                                                 | <b>7f</b>  | No        |
| <b>g</b>                                                                                                   | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?                                                                                                                                             | <b>7g</b>  |           |
| <b>h</b>                                                                                                   | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?                                                                                                                                           | <b>7h</b>  |           |
| <b>8</b>                                                                                                   | <b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | <b>8</b>   |           |
| <b>9</b>                                                                                                   | <b>Sponsoring organizations maintaining donor advised funds.</b>                                                                                                                                                                                                             |            |           |
| <b>a</b>                                                                                                   | Did the organization make any taxable distributions under section 4966?                                                                                                                                                                                                      | <b>9a</b>  |           |
| <b>b</b>                                                                                                   | Did the organization make a distribution to a donor, donor advisor, or related person?                                                                                                                                                                                       | <b>9b</b>  |           |
| <b>10</b>                                                                                                  | <b>Section 501(c)(7) organizations.</b> Enter:                                                                                                                                                                                                                               |            |           |
| <b>a</b>                                                                                                   | Initiation fees and capital contributions included on Part VIII, line 12.                                                                                                                                                                                                    | <b>10a</b> |           |
| <b>b</b>                                                                                                   | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.                                                                                                                                                                                 | <b>10b</b> |           |
| <b>11</b>                                                                                                  | <b>Section 501(c)(12) organizations.</b> Enter:                                                                                                                                                                                                                              |            |           |
| <b>a</b>                                                                                                   | Gross income from members or shareholders.                                                                                                                                                                                                                                   | <b>11a</b> |           |
| <b>b</b>                                                                                                   | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).                                                                                                                                                 | <b>11b</b> |           |
| <b>12a</b>                                                                                                 | <b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                                            | <b>12a</b> |           |
| <b>b</b>                                                                                                   | If "Yes," enter the amount of tax-exempt interest received or accrued during the year.                                                                                                                                                                                       | <b>12b</b> |           |
| <b>13</b>                                                                                                  | <b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>                                                                                                                                                                                                      |            |           |
| <b>a</b>                                                                                                   | Is the organization licensed to issue qualified health plans in more than one state?<br><b>Note.</b> See the instructions for additional information the organization must report on Schedule O.                                                                             | <b>13a</b> |           |
| <b>b</b>                                                                                                   | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.                                                                                                                   | <b>13b</b> |           |
| <b>c</b>                                                                                                   | Enter the amount of reserves on hand.                                                                                                                                                                                                                                        | <b>13c</b> |           |
| <b>14a</b>                                                                                                 | Did the organization receive any payments for indoor tanning services during the tax year?                                                                                                                                                                                   | <b>14a</b> | No        |
| <b>b</b>                                                                                                   | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.                                                                                                                                                                   | <b>14b</b> |           |

Part VI

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.  
Check if Schedule O contains a response to any question in this Part VI ☒

Section A. Governing Body and Management

|    |                                                                                                                                                                                                                               |    |     |    |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|    |                                                                                                                                                                                                                               |    | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year . . . . .                                                                                                                                 | 1a | 16  |    |
| b  | Enter the number of voting members included in line 1a, above, who are independent . . . . .                                                                                                                                  | 1b | 15  |    |
| 2  | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .                                               | 2  | Yes |    |
| 3  | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . . | 3  |     | No |
| 4  | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . .                                                                                                    | 4  |     | No |
| 5  | Did the organization become aware during the year of a significant diversion of the organization's assets? . . . . .                                                                                                          | 5  |     | No |
| 6  | Does the organization have members or stockholders? . . . . .                                                                                                                                                                 | 6  | Yes |    |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? . . . . .                                                                                         | 7a | Yes |    |
| b  | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? . . . . .                                                                                                             | 7b | Yes |    |
| 8  | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following . . . . .                                                                                    |    |     |    |
| a  | The governing body? . . . . .                                                                                                                                                                                                 | 8a | Yes |    |
| b  | Each committee with authority to act on behalf of the governing body? . . . . .                                                                                                                                               | 8b | Yes |    |
| 9  | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .        | 9  |     | No |

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

|     |                                                                                                                                                                                                                                                                                                          |     |     |    |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
|     |                                                                                                                                                                                                                                                                                                          |     | Yes | No |
| 10a | Does the organization have local chapters, branches, or affiliates? . . . . .                                                                                                                                                                                                                            | 10a |     | No |
| b   | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? . . . . .                                                                             | 10b |     |    |
| 11a | Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form? . . . . .                                                                                                                                                                             | 11a | Yes |    |
| b   | Describe in Schedule O the process, if any, used by the organization to review this Form 990 . . . . .                                                                                                                                                                                                   |     |     |    |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13 . . . . .                                                                                                                                                                                                       | 12a | Yes |    |
| b   | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .                                                                                                                                                              | 12b | Yes |    |
| c   | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done . . . . .                                                                                                                                             | 12c | Yes |    |
| 13  | Does the organization have a written whistleblower policy? . . . . .                                                                                                                                                                                                                                     | 13  | Yes |    |
| 14  | Does the organization have a written document retention and destruction policy? . . . . .                                                                                                                                                                                                                | 14  | Yes |    |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? . . . . .                                                                           |     |     |    |
| a   | The organization's CEO, Executive Director, or top management official . . . . .                                                                                                                                                                                                                         | 15a | Yes |    |
| b   | Other officers or key employees of the organization . . . . .                                                                                                                                                                                                                                            | 15b | Yes |    |
|     | If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions) . . . . .                                                                                                                                                                                                             |     |     |    |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .                                                                                                                                          | 16a |     | No |
| b   | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? . . . . . | 16b |     |    |

Section C. Disclosure

|    |                                                                                                                                                                                                                                                                                                                                                                                |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 17 | List the States with which a copy of this Form 990 is required to be filed CA , DC , IN , NH , OH , OR                                                                                                                                                                                                                                                                         |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply.<br><input checked="" type="checkbox"/> Own website <input checked="" type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.                                                                                                                                                                     |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization.<br>RICK J SCHWIETERMAN<br>6565 KILGOUR PLACE<br>DUBLIN, OH 43017<br>(614) 764-6000                                                                                                                                                               |

Check if Schedule O contains a response to any question in this Part VII ☒

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

[illegible]

## Part VII

| (A)<br>Name and Title                                          | (B)<br>Average hours per week (describe hours for related organizations in Schedule O) | (C)<br>Position (check all that apply) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|----------------------------------------------------------------|----------------------------------------------------------------------------------------|----------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                                |                                                                                        | Individual trustee or director         | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| See Additional Data Table                                      |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>1b Sub-Total</b>                                            |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>c Total from continuation sheets to Part VII, Section A</b> |                                                                                        |                                        |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>d Total (add lines 1b and 1c)</b>                           |                                                                                        |                                        |                       |         |              |                              |        | 5,854,805                                                            | 222,835                                                                   | 701,027                                                                                       |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization 182

|   |                                                                                                                                                                                                                                               | Yes   | No |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|----|
| 3 | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .                                        | 3 Yes |    |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . . | 4 Yes |    |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .                       | 5     | No |

## **Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A)<br>Name and business address                                                                                                                                                    | (B)<br>Description of services        | (C)<br>Compensation |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|---------------------|
| INDEX DATA LLC<br>8 FANEUIL HALL MARKETPLACE 3RD FLO<br>BOSTON, MA 02109                                                                                                            | SOFTWARE CONSULTING                   | 405,872             |
| LEO BURNETT USA INC<br>35 WEST WACKER<br>CHICAGO, IL 60601                                                                                                                          | GRANT RELATED MARKETING FOR LIBRARIES | 322,248             |
| DAY SOFTWARE INC<br>23 CORPORATION PLAZA DR STE 280<br>NEWPORT BEACH, CA 92660                                                                                                      | SOFTWARE CONSULTING                   | 286,516             |
| LIBRARY OF CONGRESS<br>101 INDEPENDENCE AVENUE SE<br>WASHINTON, DC 20540                                                                                                            | EDITORIAL SERVICES                    | 253,118             |
| ZEPHEIRA LLC<br>5237 SILVERWOOD COURT<br>WEST CHESTER, OH 45069                                                                                                                     | SOFTWARE CONSULTING                   | 209,531             |
| <b>2</b> Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization <b>14</b> |                                       |                     |

Part VIII

Statement of Revenue

|                                                           |                                                                 |                                                                                                                                         | (A)<br>Total revenue                                                                     | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded<br>from<br>tax<br>under<br>sections<br>512,<br>513, or<br>514 |
|-----------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|----------------------------------------------------|-----------------------------------------|------------------------------------------------------------------------------------------|
| Contributions, gifts, grants<br>and other similar amounts | 1a                                                              | Federated campaigns . . . . .                                                                                                           | 1a                                                                                       |                                                    |                                         |                                                                                          |
|                                                           | b                                                               | Membership dues . . . . .                                                                                                               | 1b                                                                                       |                                                    |                                         |                                                                                          |
|                                                           | c                                                               | Fundraising events . . . . .                                                                                                            | 1c                                                                                       |                                                    |                                         |                                                                                          |
|                                                           | d                                                               | Related organizations . . . . .                                                                                                         | 1d                                                                                       |                                                    |                                         |                                                                                          |
|                                                           | e                                                               | Government grants (contributions)                                                                                                       | 1e                                                                                       |                                                    |                                         |                                                                                          |
|                                                           | f                                                               | All other contributions, gifts, grants, and<br>similar amounts not included above                                                       | 1f                                                                                       | 2,538,297                                          |                                         |                                                                                          |
|                                                           | g                                                               | Noncash contributions included in lines 1a-1f \$                                                                                        |                                                                                          |                                                    |                                         |                                                                                          |
|                                                           | h                                                               | Total. Add lines 1a-1f . . . . .                                                                                                        |                                                                                          | 2,538,297                                          |                                         |                                                                                          |
|                                                           | Program Service Revenue                                         | 2a                                                                                                                                      | METADATA SERVICES                                                                        | Business Code<br>519100                            | 88,707,040                              | 88,707,040                                                                               |
| b                                                         |                                                                 | RESOURCE SHARE SVCS                                                                                                                     | 519100                                                                                   | 44,302,896                                         | 44,302,896                              |                                                                                          |
| c                                                         |                                                                 | REFERENCE SERVICES                                                                                                                      | 519100                                                                                   | 26,622,195                                         | 26,622,195                              |                                                                                          |
| d                                                         |                                                                 | DIGITAL SERVICES                                                                                                                        | 519100                                                                                   | 4,181,450                                          | 4,181,450                               |                                                                                          |
| e                                                         |                                                                 |                                                                                                                                         |                                                                                          |                                                    |                                         |                                                                                          |
| f                                                         |                                                                 | All other program service revenue                                                                                                       |                                                                                          | 5,564,463                                          | 5,564,463                               |                                                                                          |
| g                                                         |                                                                 | Total. Add lines 2a-2f . . . . .                                                                                                        |                                                                                          | 169,378,044                                        |                                         |                                                                                          |
| Other Revenue                                             |                                                                 | 3                                                                                                                                       | Investment income (including dividends, interest<br>and other similar amounts) . . . . . |                                                    | 6,506,879                               |                                                                                          |
|                                                           | 4                                                               | Income from investment of tax-exempt bond proceeds . . . . .                                                                            |                                                                                          |                                                    |                                         |                                                                                          |
|                                                           | 5                                                               | Royalties . . . . .                                                                                                                     |                                                                                          |                                                    |                                         |                                                                                          |
|                                                           | 6a                                                              | Gross Rents                                                                                                                             | (i) Real (ii) Personal                                                                   |                                                    |                                         |                                                                                          |
|                                                           | b                                                               | Less rental expenses                                                                                                                    |                                                                                          |                                                    |                                         |                                                                                          |
|                                                           | c                                                               | Rental income or (loss)                                                                                                                 |                                                                                          |                                                    |                                         |                                                                                          |
|                                                           | d                                                               | Net rental income or (loss) . . . . .                                                                                                   |                                                                                          |                                                    |                                         |                                                                                          |
|                                                           | 7a                                                              | Gross amount from sales of assets other than inventory                                                                                  | (i) Securities (ii) Other<br>130,521,210 7,015                                           |                                                    |                                         |                                                                                          |
|                                                           | b                                                               | Less cost or other basis and sales expenses                                                                                             | 116,952,463 239,243                                                                      |                                                    |                                         |                                                                                          |
|                                                           | c                                                               | Gain or (loss)                                                                                                                          | 13,568,747 -232,228                                                                      |                                                    |                                         |                                                                                          |
|                                                           | d                                                               | Net gain or (loss) . . . . .                                                                                                            |                                                                                          | 13,336,519                                         |                                         | 13,336,519                                                                               |
|                                                           | 8a                                                              | Gross income from fundraising events (not including<br>\$ _____ of contributions reported on line 1c)<br>See Part IV, line 18 . . . . . | a                                                                                        |                                                    |                                         |                                                                                          |
|                                                           | b                                                               | Less direct expenses . . . . .                                                                                                          | b                                                                                        |                                                    |                                         |                                                                                          |
|                                                           | c                                                               | Net income or (loss) from fundraising events . . . . .                                                                                  |                                                                                          |                                                    |                                         |                                                                                          |
|                                                           | 9a                                                              | Gross income from gaming activities See Part IV, line 19 . . . . .                                                                      | a                                                                                        |                                                    |                                         |                                                                                          |
|                                                           | b                                                               | Less direct expenses . . . . .                                                                                                          | b                                                                                        |                                                    |                                         |                                                                                          |
|                                                           | c                                                               | Net income or (loss) from gaming activities . . . . .                                                                                   |                                                                                          |                                                    |                                         |                                                                                          |
| 10a                                                       | Gross sales of inventory, less returns and allowances . . . . . | a                                                                                                                                       | 3,050,792                                                                                |                                                    |                                         |                                                                                          |
| b                                                         | Less cost of goods sold . . . . .                               | b                                                                                                                                       | 2,261,703                                                                                |                                                    |                                         |                                                                                          |
| c                                                         | Net income or (loss) from sales of inventory . . . . .          |                                                                                                                                         | 789,089                                                                                  | 789,089                                            |                                         |                                                                                          |
| Miscellaneous Revenue                                     |                                                                 |                                                                                                                                         | Business Code                                                                            |                                                    |                                         |                                                                                          |
| 11a                                                       | SPACE RENTALS                                                   | 531120                                                                                                                                  | 1,514,070                                                                                |                                                    |                                         | 1,514,070                                                                                |
| b                                                         | MISC REVENUE-UNRELATE                                           | 900099                                                                                                                                  | 1,030,922                                                                                |                                                    | 1,030,922                               |                                                                                          |
| c                                                         |                                                                 |                                                                                                                                         |                                                                                          |                                                    |                                         |                                                                                          |
| d                                                         | All other revenue . . . . .                                     |                                                                                                                                         |                                                                                          |                                                    |                                         |                                                                                          |
| e                                                         | Total. Add lines 11a-11d . . . . .                              |                                                                                                                                         | 2,544,992                                                                                |                                                    |                                         |                                                                                          |
| 12                                                        | Total revenue. See Instructions . . . . .                       |                                                                                                                                         | 195,093,820                                                                              | 170,167,133                                        | 1,030,922                               | 21,357,468                                                                               |

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. |                                                                                                                                                                                                                                                  | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|--------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| 1                                                                              | Grants and other assistance to governments and organizations in the U S See Part IV, line 21                                                                                                                                                     | 122,972               | 122,972                         |                                        |                             |
| 2                                                                              | Grants and other assistance to individuals in the U S See Part IV, line 22                                                                                                                                                                       |                       |                                 |                                        |                             |
| 3                                                                              | Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16                                                                                                                          | 69,423                | 69,423                          |                                        |                             |
| 4                                                                              | Benefits paid to or for members                                                                                                                                                                                                                  |                       |                                 |                                        |                             |
| 5                                                                              | Compensation of current officers, directors, trustees, and key employees . . . . .                                                                                                                                                               | 6,219,156             | 3,081,604                       | 3,137,552                              |                             |
| 6                                                                              | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .                                                                                          |                       |                                 |                                        |                             |
| 7                                                                              | Other salaries and wages                                                                                                                                                                                                                         | 66,522,423            | 61,624,179                      | 4,898,244                              |                             |
| 8                                                                              | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . .                                                                                                                                          | 5,396,707             | 5,083,678                       | 313,029                                |                             |
| 9                                                                              | Other employee benefits . . . . .                                                                                                                                                                                                                | 6,619,885             | 5,729,079                       | 890,806                                |                             |
| 10                                                                             | Payroll taxes . . . . .                                                                                                                                                                                                                          | 5,907,806             | 5,499,684                       | 408,122                                |                             |
| a                                                                              | Fees for services (non-employees) Management . . . . .                                                                                                                                                                                           |                       |                                 |                                        |                             |
| b                                                                              | Legal . . . . .                                                                                                                                                                                                                                  | 359,311               | 4,251                           | 355,060                                |                             |
| c                                                                              | Accounting . . . . .                                                                                                                                                                                                                             | 521,329               |                                 | 521,329                                |                             |
| d                                                                              | Lobbying . . . . .                                                                                                                                                                                                                               |                       |                                 |                                        |                             |
| e                                                                              | Professional fundraising services See Part IV, line 17 . . . . .                                                                                                                                                                                 |                       |                                 |                                        |                             |
| f                                                                              | Investment management fees . . . . .                                                                                                                                                                                                             | 1,121,730             |                                 | 1,121,730                              |                             |
| g                                                                              | Other . . . . .                                                                                                                                                                                                                                  | 6,875,493             | 6,561,067                       | 314,426                                |                             |
| 12                                                                             | Advertising and promotion . . . . .                                                                                                                                                                                                              | 93,062                | 93,062                          |                                        |                             |
| 13                                                                             | Office expenses . . . . .                                                                                                                                                                                                                        | 2,484,653             | 2,409,290                       | 75,363                                 |                             |
| 14                                                                             | Information technology . . . . .                                                                                                                                                                                                                 | 4,639,725             | 4,299,798                       | 339,927                                |                             |
| 15                                                                             | Royalties . . . . .                                                                                                                                                                                                                              | 7,195,432             | 7,195,432                       |                                        |                             |
| 16                                                                             | Occupancy . . . . .                                                                                                                                                                                                                              | 6,226,817             | 5,547,923                       | 678,894                                |                             |
| 17                                                                             | Travel . . . . .                                                                                                                                                                                                                                 | 3,742,636             | 3,415,074                       | 327,562                                |                             |
| 18                                                                             | Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .                                                                                                                                         |                       |                                 |                                        |                             |
| 19                                                                             | Conferences, conventions, and meetings . . . . .                                                                                                                                                                                                 | 543,084               | 533,939                         | 9,145                                  |                             |
| 20                                                                             | Interest . . . . .                                                                                                                                                                                                                               | 1,772,968             | 1,772,968                       |                                        |                             |
| 21                                                                             | Payments to affiliates . . . . .                                                                                                                                                                                                                 |                       |                                 |                                        |                             |
| 22                                                                             | Depreciation, depletion, and amortization . . . . .                                                                                                                                                                                              | 20,486,491            | 20,481,923                      | 4,568                                  |                             |
| 23                                                                             | Insurance . . . . .                                                                                                                                                                                                                              | 504,171               |                                 | 504,171                                |                             |
| 24                                                                             | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O )                                                  |                       |                                 |                                        |                             |
| a                                                                              | IFM LENDING CREDITS                                                                                                                                                                                                                              | 14,520,500            | 14,520,500                      |                                        |                             |
| b                                                                              | PROGRAM INCENTIVES                                                                                                                                                                                                                               | 13,345,563            | 13,345,563                      |                                        |                             |
| c                                                                              | MARKETING                                                                                                                                                                                                                                        | 6,105,462             | 6,105,462                       |                                        |                             |
| d                                                                              |                                                                                                                                                                                                                                                  |                       |                                 |                                        |                             |
| e                                                                              |                                                                                                                                                                                                                                                  |                       |                                 |                                        |                             |
| f                                                                              | All other expenses                                                                                                                                                                                                                               | 2,940,574             | 2,520,068                       | 420,506                                |                             |
| 25                                                                             | Total functional expenses. Add lines 1 through 24f                                                                                                                                                                                               | 184,337,373           | 170,016,939                     | 14,320,434                             | 0                           |
| 26                                                                             | Joint costs. Check here <input checked="" type="checkbox"/> if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                       |                                 |                                        |                             |

Part X

Balance Sheet

|                             |                                                                                                                                |                                                                                                                                                                                                                                                                                                      |     |             |             | (A)               |             | (B)         |
|-----------------------------|--------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-------------|-------------|-------------------|-------------|-------------|
|                             |                                                                                                                                |                                                                                                                                                                                                                                                                                                      |     |             |             | Beginning of year |             | End of year |
| Assets                      | 1                                                                                                                              | Cash—non-interest-bearing . . . . .                                                                                                                                                                                                                                                                  |     |             |             | 4,468             | 1           | 3,771       |
|                             | 2                                                                                                                              | Savings and temporary cash investments . . . . .                                                                                                                                                                                                                                                     |     |             |             | 13,321,411        | 2           | 19,412,326  |
|                             | 3                                                                                                                              | Pledges and grants receivable, net . . . . .                                                                                                                                                                                                                                                         |     |             |             | 978,861           | 3           | 1,044,370   |
|                             | 4                                                                                                                              | Accounts receivable, net . . . . .                                                                                                                                                                                                                                                                   |     |             |             | 29,283,979        | 4           | 26,246,671  |
|                             | 5                                                                                                                              | Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L . . . . .                                                                                                                                        |     |             |             | 50,000            | 5           | 50,000      |
|                             | 6                                                                                                                              | Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Schedule L . . . . . |     |             |             |                   | 6           |             |
|                             | 7                                                                                                                              | Notes and loans receivable, net . . . . .                                                                                                                                                                                                                                                            |     |             |             | 561,790           | 7           | 439,869     |
|                             | 8                                                                                                                              | Inventories for sale or use . . . . .                                                                                                                                                                                                                                                                |     |             |             | 4,347,294         | 8           | 3,615,532   |
|                             | 9                                                                                                                              | Prepaid expenses and deferred charges . . . . .                                                                                                                                                                                                                                                      |     |             |             | 6,603,394         | 9           | 5,686,755   |
|                             | 10a                                                                                                                            | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D . . . . .                                                                                                                                                                                                        | 10a | 112,038,509 |             |                   |             |             |
|                             | b                                                                                                                              | Less: accumulated depreciation . . . . .                                                                                                                                                                                                                                                             | 10b | 70,993,557  | 44,525,654  | 10c               | 41,044,952  |             |
|                             | 11                                                                                                                             | Investments—publicly traded securities . . . . .                                                                                                                                                                                                                                                     |     |             | 160,220,327 | 11                | 182,235,822 |             |
|                             | 12                                                                                                                             | Investments—other securities. See Part IV, line 11 . . . . .                                                                                                                                                                                                                                         |     |             | 10,797,347  | 12                | 11,761,572  |             |
|                             | 13                                                                                                                             | Investments—program-related. See Part IV, line 11 . . . . .                                                                                                                                                                                                                                          |     |             |             | 13                |             |             |
|                             | 14                                                                                                                             | Intangible assets . . . . .                                                                                                                                                                                                                                                                          |     |             | 56,279,784  | 14                | 54,879,364  |             |
|                             | 15                                                                                                                             | Other assets. See Part IV, line 11 . . . . .                                                                                                                                                                                                                                                         |     |             | 17,254,469  | 15                | 19,669,412  |             |
|                             | 16                                                                                                                             | Total assets. Add lines 1 through 15 (must equal line 34) . . . . .                                                                                                                                                                                                                                  |     |             | 344,228,778 | 16                | 366,090,416 |             |
| Liabilities                 | 17                                                                                                                             | Accounts payable and accrued expenses . . . . .                                                                                                                                                                                                                                                      |     |             | 19,321,787  | 17                | 17,381,122  |             |
|                             | 18                                                                                                                             | Grants payable . . . . .                                                                                                                                                                                                                                                                             |     |             |             | 18                |             |             |
|                             | 19                                                                                                                             | Deferred revenue . . . . .                                                                                                                                                                                                                                                                           |     |             | 28,198,176  | 19                | 26,196,584  |             |
|                             | 20                                                                                                                             | Tax-exempt bond liabilities . . . . .                                                                                                                                                                                                                                                                |     |             | 53,635,777  | 20                | 45,918,007  |             |
|                             | 21                                                                                                                             | Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .                                                                                                                                                                                                                      |     |             |             | 21                |             |             |
|                             | 22                                                                                                                             | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . .                                                                                                                       |     |             |             | 22                |             |             |
|                             | 23                                                                                                                             | Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                                                                                                                                             |     |             |             | 23                |             |             |
|                             | 24                                                                                                                             | Unsecured notes and loans payable to unrelated third parties . . . . .                                                                                                                                                                                                                               |     |             |             | 24                |             |             |
|                             | 25                                                                                                                             | Other liabilities. Complete Part X of Schedule D . . . . .                                                                                                                                                                                                                                           |     |             | 33,485,380  | 25                | 36,932,350  |             |
|                             | 26                                                                                                                             | Total liabilities. Add lines 17 through 25 . . . . .                                                                                                                                                                                                                                                 |     |             | 134,641,120 | 26                | 126,428,063 |             |
| Net Assets or Fund Balances | Organizations that follow SFAS 117, check here <input type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34. |                                                                                                                                                                                                                                                                                                      |     |             |             |                   |             |             |
|                             | 27                                                                                                                             | Unrestricted net assets . . . . .                                                                                                                                                                                                                                                                    |     |             |             |                   | 27          |             |
|                             | 28                                                                                                                             | Temporarily restricted net assets . . . . .                                                                                                                                                                                                                                                          |     |             |             |                   | 28          |             |
|                             | 29                                                                                                                             | Permanently restricted net assets . . . . .                                                                                                                                                                                                                                                          |     |             |             |                   | 29          |             |
|                             | Organizations that do not follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 30 through 34.    |                                                                                                                                                                                                                                                                                                      |     |             |             |                   |             |             |
|                             | 30                                                                                                                             | Capital stock or trust principal, or current funds . . . . .                                                                                                                                                                                                                                         |     |             | 0           | 30                | 0           |             |
|                             | 31                                                                                                                             | Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                                                                                                                                            |     |             | 0           | 31                | 0           |             |
|                             | 32                                                                                                                             | Retained earnings, endowment, accumulated income, or other funds . . . . .                                                                                                                                                                                                                           |     |             | 209,587,658 | 32                | 239,662,353 |             |
|                             | 33                                                                                                                             | Total net assets or fund balances . . . . .                                                                                                                                                                                                                                                          |     |             | 209,587,658 | 33                | 239,662,353 |             |
|                             | 34                                                                                                                             | Total liabilities and net assets/fund balances . . . . .                                                                                                                                                                                                                                             |     |             | 344,228,778 | 34                | 366,090,416 |             |

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

|   |                                                                                                               |   |             |
|---|---------------------------------------------------------------------------------------------------------------|---|-------------|
| 1 | Total revenue (must equal Part VIII, column (A), line 12)                                                     | 1 | 195,093,820 |
| 2 | Total expenses (must equal Part IX, column (A), line 25)                                                      | 2 | 184,337,373 |
| 3 | Revenue less expenses Subtract line 2 from line 1                                                             | 3 | 10,756,447  |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                     | 4 | 209,587,658 |
| 5 | Other changes in net assets or fund balances (explain in Schedule O)                                          | 5 | 19,318,248  |
| 6 | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) | 6 | 239,662,353 |

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

|    |                                                                                                                                                                                                                                                                                                                                                  | Yes | No |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1  | Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                      |     |    |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?                                                                                                                                                                                                                                                  |     | No |
| b  | Were the organization's financial statements audited by an independent accountant?                                                                                                                                                                                                                                                               | Yes |    |
| c  | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | Yes |    |
| d  | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both<br><input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis             |     |    |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                         |     | No |
| b  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits                                                                                                                             |     |    |

SCHEDULE A  
(Form 990 or 990EZ)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization  
OCLC ONLINE COMPUTER LIBRARY CENTER INC

Employer identification number  
31-0734115

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E )
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II )
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 9

☒

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III )
- 10

☐

An organization organized and operated exclusively to test for public safety See**section 509(a)(4).**
- 11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h  

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other
- e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
- f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box
- g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?  

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?
- h

☐

Provide the following information about the supported organization(s)

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     |    |
| 11g(ii)  |     |    |
| 11g(iii) |     |    |

| (i)<br>Name of supported organization | (ii)<br>EIN | (iii)<br>Type of organization (described on lines 1- 9 above or IRC section (see instructions)) | (iv)<br>Is the organization in col (i) listed in your governing document? |    | (v)<br>Did you notify the organization in col (i) of your support? |    | (vi)<br>Is the organization in col (i) organized in the U S ? |    | (vii)<br>Amount of support |
|---------------------------------------|-------------|-------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----|--------------------------------------------------------------------|----|---------------------------------------------------------------|----|----------------------------|
|                                       |             |                                                                                                 | Yes                                                                       | No | Yes                                                                | No | Yes                                                           | No |                            |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                            |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                            |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                            |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                            |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                            |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                            |
| Total                                 |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                            |

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support                                                                                                                                                                             |          |          |          |          |          |           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                                                         | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                                                   |          |          |          |          |          |           |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                     |          |          |          |          |          |           |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                             |          |          |          |          |          |           |
| 4 Total. Add lines 1 through 3                                                                                                                                                                        |          |          |          |          |          |           |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |          |          |          |          |          |           |
| 6 Public Support. Subtract line 5 from line 4                                                                                                                                                         |          |          |          |          |          |           |

| Section B. Total Support                                                                                                                                                  |          |          |          |          |          |           |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                             | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 7 Amounts from line 4                                                                                                                                                     |          |          |          |          |          |           |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                          |          |          |          |          |          |           |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on                                                                      |          |          |          |          |          |           |
| 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )                                                                         |          |          |          |          |          |           |
| 11 Total support (Add lines 7 through 10)                                                                                                                                 |          |          |          |          |          |           |
| 12 Gross receipts from related activities, etc (See instructions )                                                                                                        |          |          |          |          | 12       |           |
| 13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶ |          |          |          |          |          |           |

| Section C. Computation of Public Support Percentage                                                                                                                                                                                                                                                                                                                                          |  |  |  |  |    |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|----|--|
| 14 Public Support Percentage for 2010 (line 6 column (f) divided by line 11 column (f))                                                                                                                                                                                                                                                                                                      |  |  |  |  | 14 |  |
| 15 Public Support Percentage for 2009 Schedule A, Part II, line 14                                                                                                                                                                                                                                                                                                                           |  |  |  |  | 15 |  |
| 16a 33 1/3% support test—2010. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶                                                                                                                                                                         |  |  |  |  |    |  |
| b 33 1/3% support test—2009. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶                                                                                                                                                                    |  |  |  |  |    |  |
| 17a 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶    |  |  |  |  |    |  |
| b 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶ |  |  |  |  |    |  |
| 18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions ▶                                                                                                                                                                                                                                                        |  |  |  |  |    |  |

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support                                                                                                                                                  |             |             |             |             |             |             |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                              | (a) 2006    | (b) 2007    | (c) 2008    | (d) 2009    | (e) 2010    | (f) Total   |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                        | 8,570,201   | 14,129,999  | 6,906,824   | 5,266,183   | 2,538,297   | 37,411,504  |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | 193,101,623 | 196,988,335 | 201,302,146 | 191,009,715 | 172,428,836 | 954,830,655 |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |             |             |             |             |             |             |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |             |             |             |             |             |             |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |             |             |             |             |             |             |
| 6 Total. Add lines 1 through 5                                                                                                                                             | 201,671,824 | 211,118,334 | 208,208,970 | 196,275,898 | 174,967,133 | 992,242,159 |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                | 6,363,241   | 12,462,867  | 6,372,377   | 4,939,971   | 1,680,595   | 31,819,051  |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           | 5,173,960   | 6,331,650   | 4,461,101   | 4,603,165   | 5,125,208   | 25,695,084  |
| c Add lines 7a and 7b                                                                                                                                                      | 11,537,201  | 18,794,517  | 10,833,478  | 9,543,136   | 6,805,803   | 57,514,135  |
| 8 Public Support (Subtract line 7c from line 6 )                                                                                                                           |             |             |             |             |             | 934,728,024 |

| Section B. Total Support                                                                                                                                                         |             |             |             |             |             |               |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|---------------|
| Calendar year (or fiscal year beginning in)                                                                                                                                      | (a) 2006    | (b) 2007    | (c) 2008    | (d) 2009    | (e) 2010    | (f) Total     |
| 9 Amounts from line 6                                                                                                                                                            | 201,671,824 | 211,118,334 | 208,208,970 | 196,275,898 | 174,967,133 | 992,242,159   |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                               | 5,594,482   | 5,915,373   | 7,472,163   | 7,421,518   | 8,299,466   | 34,703,002    |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                                                                        |             |             |             |             |             |               |
| c Add lines 10a and 10b                                                                                                                                                          | 5,594,482   | 5,915,373   | 7,472,163   | 7,421,518   | 8,299,466   | 34,703,002    |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                                   |             |             |             |             |             |               |
| 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )                                                                                |             |             |             |             |             |               |
| 13 Total support (Add lines 9, 10c, 11 and 12 )                                                                                                                                  | 207,266,306 | 217,033,707 | 215,681,133 | 203,697,416 | 183,266,599 | 1,026,945,161 |
| 14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section501(c)(3) organization, check this box and stop here ▶ |             |             |             |             |             |               |

| Section C. Computation of Public Support Percentage                                     |    |          |  |
|-----------------------------------------------------------------------------------------|----|----------|--|
| 15 Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f)) | 15 | 91.020 % |  |
| 16 Public support percentage from 2009 Schedule A, Part III, line 15                    | 16 | 91.180 % |  |

| Section D. Computation of Investment Income Percentage                                                                                                                                                                                                               |    |                                     |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-------------------------------------|--|
| 17 Investment income percentage for 2010 (line 10c column (f) divided by line 13 column (f))                                                                                                                                                                         | 17 | 3.380 %                             |  |
| 18 Investment income percentage from 2009 Schedule A, Part III, line 17                                                                                                                                                                                              | 18 | 2.970 %                             |  |
| 19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶         |    | <input checked="" type="checkbox"/> |  |
| b 33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶ |    | <input checked="" type="checkbox"/> |  |
| 20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions ▶                                                                                                                                          |    | <input checked="" type="checkbox"/> |  |

**Part IV**

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

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Additional Data

Software ID:

Software Version:

EIN: 31-0734115

Name: OCLC ONLINE COMPUTER LIBRARY CENTER INC

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title                       | (B)<br>Average hours per week | (C)<br>Position (check all that apply) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|---------------------------------------------|-------------------------------|----------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                             |                               | Individual trustee or director         | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| LARRY P ALFORD<br>CHAIR                     | 15 00                         | X                                      |                       |         |              |                              |        | 63,750                                                               | 0                                                                         | 0                                                                                             |
| ED BARRY<br>VICE CHAIR                      | 10 00                         | X                                      |                       |         |              |                              |        | 32,000                                                               | 0                                                                         | 0                                                                                             |
| MARY M FARRELL<br>TRUSTEE                   | 8 00                          | X                                      |                       |         |              |                              |        | 43,000                                                               | 0                                                                         | 0                                                                                             |
| ANTHONY FERGUSON<br>TRUSTEE                 | 10 00                         | X                                      |                       |         |              |                              |        | 27,996                                                               | 0                                                                         | 0                                                                                             |
| BERNADETTE GRAY-LITTLE<br>TRUSTEE           | 5 00                          | X                                      |                       |         |              |                              |        | 21,163                                                               | 0                                                                         | 0                                                                                             |
| KATHLEEN IMHOFF<br>TRUSTEE                  | 5 00                          | X                                      |                       |         |              |                              |        | 28,996                                                               | 0                                                                         | 0                                                                                             |
| DAVID LAUER<br>TRUSTEE                      | 5 00                          | X                                      |                       |         |              |                              |        | 33,000                                                               | 0                                                                         | 0                                                                                             |
| JAMES NEAL<br>TRUSTEE                       | 8 00                          | X                                      |                       |         |              |                              |        | 14,664                                                               | 0                                                                         | 0                                                                                             |
| BRUCE NEWELL<br>TRUSTEE                     | 8 00                          | X                                      |                       |         |              |                              |        | 33,000                                                               | 0                                                                         | 0                                                                                             |
| ELISABETH NIGGEMANN<br>TRUSTEE              | 5 00                          | X                                      |                       |         |              |                              |        | 41,000                                                               | 0                                                                         | 0                                                                                             |
| JOHN R PATRICK<br>TRUSTEE                   | 8 00                          | X                                      |                       |         |              |                              |        | 25,996                                                               | 0                                                                         | 0                                                                                             |
| DAVID ROSELLE<br>TRUSTEE                    | 5 00                          | X                                      |                       |         |              |                              |        | 42,500                                                               | 0                                                                         | 0                                                                                             |
| BRIAN SCHOTTLAENDER<br>TRUSTEE              | 5 00                          | X                                      |                       |         |              |                              |        | 3,833                                                                | 0                                                                         | 0                                                                                             |
| ROBERT A SEAL<br>TRUSTEE                    | 5 00                          | X                                      |                       |         |              |                              |        | 28,996                                                               | 0                                                                         | 0                                                                                             |
| LIZABETH A WILSON<br>TRUSTEE                | 8 00                          | X                                      |                       |         |              |                              |        | 40,070                                                               | 0                                                                         | 0                                                                                             |
| SANDRA YEE<br>TRUSTEE                       | 8 00                          | X                                      |                       |         |              |                              |        | 32,996                                                               | 0                                                                         | 0                                                                                             |
| ROBERT L JORDAN<br>PRESIDENT & CEO          | 55 00                         | X                                      |                       | X       |              |                              |        | 1,149,080                                                            | 0                                                                         | 48,798                                                                                        |
| RICK J SCHWIETERMAN<br>EXECUTIVE VP AND CFO | 55 00                         |                                        |                       | X       |              |                              |        | 433,037                                                              | 0                                                                         | 49,248                                                                                        |
| JAMES T HOUEK<br>VP & GENERAL COUNSEL       | 45 00                         |                                        |                       | X       |              |                              |        | 247,346                                                              | 0                                                                         | 31,350                                                                                        |
| KAREN CALHOUN<br>VP METADATA APPLICATIONS   | 45 00                         |                                        |                       | X       |              |                              |        | 186,858                                                              | 0                                                                         | 17,360                                                                                        |
| BRUCE CROCCO<br>VP LIBR SVCS FOR AMERICA    | 45 00                         |                                        |                       | X       |              |                              |        | 186,127                                                              | 0                                                                         | 31,084                                                                                        |
| LORCAN DEMPSEY<br>VP RESEARCH & STRATEGIST  | 40 00                         |                                        |                       | X       |              |                              |        | 277,081                                                              | 0                                                                         | 43,419                                                                                        |
| CATHERINE DE ROSA<br>VP GLOBAL MARKETING    | 40 00                         |                                        |                       | X       |              |                              |        | 263,050                                                              | 0                                                                         | 43,688                                                                                        |
| JIM MICHALKO<br>VP RLG PROGRAMS             | 40 00                         |                                        |                       | X       |              |                              |        | 242,343                                                              | 0                                                                         | 39,433                                                                                        |
| ROBIN MURRAY<br>VP, GLOBAL PRODUCT MGMT     | 40 00                         |                                        |                       | X       |              |                              |        | 0                                                                    | 222,835                                                                   | 9,934                                                                                         |

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

| (A)<br>Name and Title                       | (B)<br>Average hours per week | (C)<br>Position (check all that apply) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|---------------------------------------------|-------------------------------|----------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                             |                               | Individual trustee or director         | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| GEORGE NEEDHAM<br>VP GLOBAL COUNCILS        | 25 00                         |                                        |                       | X       |              |                              |        | 93,252                                                               | 0                                                                         | 23,340                                                                                        |
| WILLIAM NILGES<br>VP BUSINESS DEVELOPMENT   | 40 00                         |                                        |                       | X       |              |                              |        | 205,536                                                              | 0                                                                         | 34,467                                                                                        |
| TAMMI SPAYDE<br>VP, HUMAN RESOURCES         | 45 00                         |                                        |                       | X       |              |                              |        | 202,788                                                              | 0                                                                         | 36,788                                                                                        |
| MICHAEL TEETS<br>VP ENTERPRISE ARCHITECTURE | 50 00                         |                                        |                       | X       |              |                              |        | 202,109                                                              | 0                                                                         | 38,187                                                                                        |
| ANDREW WANG<br>VP, OCLC ASIA PACIFIC        | 50 00                         |                                        |                       | X       |              |                              |        | 221,212                                                              | 0                                                                         | 31,920                                                                                        |
| GREG ZICK<br>VP, GLOBAL ENGINEERING         | 40 00                         |                                        |                       | X       |              |                              |        | 256,718                                                              | 0                                                                         | 42,606                                                                                        |
| GENE OLIVER<br>EXEC DIR SYSTEMS MGMT        | 45 00                         |                                        |                       |         | X            |                              |        | 168,784                                                              | 0                                                                         | 40,281                                                                                        |
| ANDY BUSH<br>DIRECTOR US LIBR SERVICES      | 50 00                         |                                        |                       |         |              | X                            |        | 162,982                                                              | 0                                                                         | 27,074                                                                                        |
| TOM HICKEY<br>CHIEF SCIENTIST               | 40 00                         |                                        |                       |         |              | X                            |        | 190,779                                                              | 0                                                                         | 34,735                                                                                        |
| SONDRA KOWALUK<br>CORPORATE CONTROLLER      | 45 00                         |                                        |                       |         |              | X                            |        | 180,110                                                              | 0                                                                         | 35,692                                                                                        |
| GARY PERLMAN<br>LEAD USER RESEARCHER        | 40 00                         |                                        |                       |         |              | X                            |        | 203,592                                                              | 0                                                                         | 13,344                                                                                        |
| MARTY WITHROW<br>DIRECTOR CATALOGING PRODUC | 40 00                         |                                        |                       |         |              | X                            |        | 157,793                                                              | 0                                                                         | 28,279                                                                                        |
| WILLIAM J CROWE<br>FORMER TRUSTEE           |                               |                                        |                       |         |              |                              | X      | 111,268                                                              | 0                                                                         | 0                                                                                             |

SCHEDULE D  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.  
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization  
OCLC ONLINE COMPUTER LIBRARY CENTER INC

Employer identification number  
31-0734115

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|   |                                                                                                                                                                                                                                                                                                                                         |                              |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
|   | (a) Donor advised funds                                                                                                                                                                                                                                                                                                                 | (b) Funds and other accounts |
| 1 | Total number at end of year                                                                                                                                                                                                                                                                                                             |                              |
| 2 | Aggregate contributions to (during year)                                                                                                                                                                                                                                                                                                |                              |
| 3 | Aggregate grants from (during year)                                                                                                                                                                                                                                                                                                     |                              |
| 4 | Aggregate value at end of year                                                                                                                                                                                                                                                                                                          |                              |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>                                                            |                              |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div> |                              |

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)☐ Preservation of an historically importantly land area☐ Protection of natural habitat☐ Preservation of a certified historic structure☐ Preservation of open space

2 Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|   |                                                                                    |
|---|------------------------------------------------------------------------------------|
|   | Held at the End of the Year                                                        |
| a | Total number of conservation easements                                             |
| b | Total acreage restricted by conservation easements                                 |
| c | Number of conservation easements on a certified historic structure included in (a) |
| d | Number of conservation easements included in (c) acquired after 8/17/06            |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ► \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ► \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ► \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

► \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X

► \$ \_\_\_\_\_

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1

► \$ \_\_\_\_\_

b Assets included in Form 990, Part X

► \$ \_\_\_\_\_

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2010

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

1b

If "Yes," explain the arrangement in Part XIV and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

|    |        |
|----|--------|
|    | Amount |
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

2b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|    | (a)Current Year                                          | (b)Prior Year | (c)Two Years Back | (d)Three Years Back | (e)Four Years Back |
|----|----------------------------------------------------------|---------------|-------------------|---------------------|--------------------|
| 1a | Beginning of year balance . . . . .                      |               |                   |                     |                    |
| 1b | Contributions . . . . .                                  |               |                   |                     |                    |
| 1c | Investment earnings or losses . . . . .                  |               |                   |                     |                    |
| 1d | Grants or scholarships . . . . .                         |               |                   |                     |                    |
| 1e | Other expenditures for facilities and programs . . . . . |               |                   |                     |                    |
| 1f | Administrative expenses . . . . .                        |               |                   |                     |                    |
| 1g | End of year balance . . . . .                            |               |                   |                     |                    |

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶

b

Permanent endowment ▶

c

Term endowment ▶

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i)

unrelated organizations . . . . .

(ii)

related organizations . . . . .

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

|        |     |    |
|--------|-----|----|
|        | Yes | No |
| 3a(i)  |     |    |
| 3a(ii) |     |    |
| 3b     |     |    |

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

| Description of investment                                                                              | (a) Cost or other basis (investment) | (b)Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------|------------------------------|----------------|
| 1a Land . . . . .                                                                                      |                                      | 10,353,307                     |                              | 10,353,307     |
| 1b Buildings . . . . .                                                                                 |                                      | 56,064,571                     | 36,645,302                   | 19,419,269     |
| 1c Leasehold improvements . . . . .                                                                    |                                      | 1,147,682                      | 550,426                      | 597,256        |
| 1d Equipment . . . . .                                                                                 |                                      | 44,472,949                     | 33,797,829                   | 10,675,120     |
| 1e Other . . . . .                                                                                     |                                      |                                |                              |                |
| Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) . . . . . ▶ |                                      |                                |                              | 41,044,952     |



|                                                                                                |                                                                                 |           |
|------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|-----------|
| <b>Part XI    Reconciliation of Change in Net Assets from Form 990 to Financial Statements</b> |                                                                                 |           |
| <b>1</b>                                                                                       | Total revenue (Form 990, Part VIII, column (A), line 12)                        | <b>1</b>  |
| <b>2</b>                                                                                       | Total expenses (Form 990, Part IX, column (A), line 25)                         | <b>2</b>  |
| <b>3</b>                                                                                       | Excess or (deficit) for the year Subtract line 2 from line 1                    | <b>3</b>  |
| <b>4</b>                                                                                       | Net unrealized gains (losses) on investments                                    | <b>4</b>  |
| <b>5</b>                                                                                       | Donated services and use of facilities                                          | <b>5</b>  |
| <b>6</b>                                                                                       | Investment expenses                                                             | <b>6</b>  |
| <b>7</b>                                                                                       | Prior period adjustments                                                        | <b>7</b>  |
| <b>8</b>                                                                                       | Other (Describe in Part XIV)                                                    | <b>8</b>  |
| <b>9</b>                                                                                       | Total adjustments (net) Add lines 4 - 8                                         | <b>9</b>  |
| <b>10</b>                                                                                      | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 | <b>10</b> |

|                                                                                                       |                                                                                                           |           |
|-------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------|
| <b>Part XII    Reconciliation of Revenue per Audited Financial Statements With Revenue per Return</b> |                                                                                                           |           |
| <b>1</b>                                                                                              | Total revenue, gains, and other support per audited financial statements . . . . .                        | <b>1</b>  |
| <b>2</b>                                                                                              | Amounts included on line 1 but not on Form 990, Part VIII, line 12                                        |           |
| <b>a</b>                                                                                              | Net unrealized gains on investments . . . . . <div>2a</div>                                               |           |
| <b>b</b>                                                                                              | Donated services and use of facilities . . . . . <div>2b</div>                                            |           |
| <b>c</b>                                                                                              | Recoveries of prior year grants . . . . . <div>2c</div>                                                   |           |
| <b>d</b>                                                                                              | Other (Describe in Part XIV) . . . . . <div>2d</div>                                                      |           |
| <b>e</b>                                                                                              | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                           | <b>2e</b> |
| <b>3</b>                                                                                              | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                      | <b>3</b>  |
| <b>4</b>                                                                                              | Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>                                |           |
| <b>a</b>                                                                                              | Investment expenses not included on Form 990, Part VIII, line 7b . . . . . <div>4a</div>                  |           |
| <b>b</b>                                                                                              | Other (Describe in Part XIV) . . . . . <div>4b</div>                                                      |           |
| <b>c</b>                                                                                              | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                               |           |
| <b>5</b>                                                                                              | Total Revenue Add lines <b>3</b> and <b>4c</b> . (This should equal Form 990, Part I, line 12 ) . . . . . | <b>5</b>  |

|                                                                                                          |                                                                                                            |           |
|----------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|-----------|
| <b>Part XIII    Reconciliation of Expenses per Audited Financial Statements With Expenses per Return</b> |                                                                                                            |           |
| <b>1</b>                                                                                                 | Total expenses and losses per audited financial statements . . . . .                                       | <b>1</b>  |
| <b>2</b>                                                                                                 | Amounts included on line 1 but not on Form 990, Part IX, line 25                                           |           |
| <b>a</b>                                                                                                 | Donated services and use of facilities . . . . . <div>2a</div>                                             |           |
| <b>b</b>                                                                                                 | Prior year adjustments . . . . . <div>2b</div>                                                             |           |
| <b>c</b>                                                                                                 | Other losses . . . . . <div>2c</div>                                                                       |           |
| <b>d</b>                                                                                                 | Other (Describe in Part XIV) . . . . . <div>2d</div>                                                       |           |
| <b>e</b>                                                                                                 | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                            | <b>2e</b> |
| <b>3</b>                                                                                                 | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                       | <b>3</b>  |
| <b>4</b>                                                                                                 | Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :                                 |           |
| <b>a</b>                                                                                                 | Investment expenses not included on Form 990, Part VIII, line 7b . . . . . <div>4a</div>                   |           |
| <b>b</b>                                                                                                 | Other (Describe in Part XIV) . . . . . <div>4b</div>                                                       |           |
| <b>c</b>                                                                                                 | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                                |           |
| <b>5</b>                                                                                                 | Total expenses Add lines <b>3</b> and <b>4c</b> . (This should equal Form 990, Part I, line 18 ) . . . . . | <b>5</b>  |

|                                                                                                                                                                                                                                                                                                              |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Part XIV    Supplemental Information</b>                                                                                                                                                                                                                                                                  |
| Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information |

| Identifier                                          | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|-----------------------------------------------------|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48 | PART X           | INFORMATION REQUIRED IN SCH D, PART X REGARDING THE FINANCIAL STATEMENT FOOTNOTE FOR LIABILITY FOR UNCERTAIN TAX POSITIONS UNDER FIN 48 (FASB INTERPRETATION NO 48, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES) THIS IS NOW CODIFIED AS ACCOUNTING STANDARDS CODIFICATION (ASC) 740-10 THE TEXT OF THE FOOTNOTE IN OCLC'S CONSOLIDATED FINANCIAL STATEMENTS AS AUDITED BY OCLC'S INDEPENDENT AUDITOR DELOITTE & TOUCHE IS AS FOLLOWS OCLC EVALUATED ITS TAX POSITIONS AT JUNE 30, 2011 AND 2010, IN ACCORDANCE WITH ASC 740-10 BASED ON THIS EVALUATION, OCLC DETERMINED THAT THERE WAS NO MATERIAL IMPACT TO THE CORPORATION'S CONSOLIDATED FINANCIAL STATEMENTS AS A RESULT OF THE ADOPTION OF ASC 740-10 |



**1**

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . . ► \_\_\_\_\_

3 Enter total number of other organizations or entities . . . . . ► \_\_\_\_\_



**Part IV Foreign Forms**

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)*

☐

Yes

☒

No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If " Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)*

☐

Yes

☒

No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)*

☒

Yes

☐

No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)*

☒

Yes

☐

No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)*

☐

Yes

☒

No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).*

☒

Yes

☐

No

Part V

**Supplemental Information**  
Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

| Identifier                                      | Return Reference | Explanation                                                                                                                                                                                                          |
|-------------------------------------------------|------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PROCEDURE FOR MONITORING GRANTS OUTSIDE THE U S |                  | SCHEDULE F, PART I, LINE 2 OCLC PROVIDED GRANTS IN THE FORM OF SPONSORSHIP PAYMENTS TO HELP TO UNDERWRITE THE COSTS OF SEVERAL LIBRARY AND INFORMATION MANAGEMENT CONFERENCES AND SYMPOSIA OUTSIDE THE UNITED STATES |

Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
OCLC ONLINE COMPUTER LIBRARY CENTER INC

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990

OMB No 1545-0047

2010

Open to Public  
Inspection

Employer identification number  
31-0734115

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed. ☐

| 1 (a) Name and address of organization or government                   | (b) EIN    | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                            |
|------------------------------------------------------------------------|------------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|---------------------------------------------------------------|
| (1) AMERICAN LIBRARY ASSOCIATION50 EAST HURON STREET CHICAGO,IL 60611  | 36-2166947 | 501(C)(3)                          | 18,250                   |                                   |                                                       |                                        | OPERATING SUPPORT AND FUNDING FOR THE MANN AND BOUCHER AWARDS |
| (2) PRATT INSTITUTE144 WEST 14TH STREET NEWYORK,NY 10011               | 11-1630822 | 501(C)(3)                          | 14,800                   |                                   |                                                       |                                        | LIBRARY AND INFORMATION SCIENCE RESEARCH GRANT                |
| (3) RUTGERS UNIVERSITY 3 RUTGERS PLAZA NEW BRUNSWICK,NJ 08901          | 22-6001086 | 115                                | 14,408                   |                                   |                                                       |                                        | LIBRARY AND INFORMATION SCIENCE RESEARCH GRANT                |
| (4) SYRACUSE UNIVERSITY113 BROWNE HALL SYRACUSE,NY 13244               | 15-0532081 | 501(C)(3)                          | 14,996                   |                                   |                                                       |                                        | LIBRARY AND INFORMATION SCIENCE RESEARCH GRANT                |
| (5) WOSU PUBLIC BROADCASTING STATIONS P O BOX 710811 COLUMBUS,OH 43271 | 31-6025986 | 115                                | 5,793                    |                                   |                                                       |                                        | MATCHING EMPLOYEE GIFTS FOR OPERATING SUPPORT                 |
| (6) UNITED WAY OF CENTRAL OHIO360 SOUTH THIRD STREET COLUMBUS,OH 43215 | 31-4393712 | 501(C)(3)                          | 10,000                   |                                   |                                                       |                                        | OPERATING SUPPORT                                             |
|                                                                        |            |                                    |                          |                                   |                                                       |                                        |                                                               |
|                                                                        |            |                                    |                          |                                   |                                                       |                                        |                                                               |
|                                                                        |            |                                    |                          |                                   |                                                       |                                        |                                                               |
|                                                                        |            |                                    |                          |                                   |                                                       |                                        |                                                               |
|                                                                        |            |                                    |                          |                                   |                                                       |                                        |                                                               |
|                                                                        |            |                                    |                          |                                   |                                                       |                                        |                                                               |
|                                                                        |            |                                    |                          |                                   |                                                       |                                        |                                                               |

2

Enter total number of section 501(c)(3) and government organizations

6

3

Enter total number of other organizations

0

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.  
Use Schedule I-1 (Form 990) if additional space is needed.

| (a)Type of grant or assistance | (b)Number of recipients | (c)Amount of cash grant | (d)Amount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|-------------------------|-------------------------|----------------------------------|------------------------------------------------------|---------------------------------------|
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |

Part IV

Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

| Identifier                                 | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|--------------------------------------------|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PROCEDURE FOR MONITORING GRANTS IN THE U S | PART I, LINE 2   | SCHEDULE I, PART I, LINE 2 LIBRARY AND INFORMATION SCIENCE RESEARCH GRANT PROGRAM (LISRG) FACULTY IN SCHOOLS OF LIBRARY SCIENCE ARE ELIGIBLE TO APPLY OCLC SENDS OUT AN ANNUAL CALL FOR PROPOSALS TO ELIGIBLE SCHOOLS APPLICANTS COMPLETE AN LISRG COVER PAGE TOGETHER WITH A RESEARCH PROPOSAL, A DETAILED BUDGET AND SUPPORTING MATERIALS SUCH AS CURRICULA VITAE, STAFFING AND LETTERS OF SUPPORT PROPOSALS ARE REVIEWED BY SELECTED OCLC STAFF AND THEN SUBMITTED TO A REVIEW PANEL FOR FURTHER EVALUATION AND RECOMMENDATION TO THE VICE PRESIDENT OF THE OCLC OFFICE OF RESEARCH WHO MAKES A FINAL DECISION RESEARCH RESULTS ARE FURNISHED TO OCLC IN A FINAL PROJECT REPORT WHICH MUST BE NONPROPRIETARY AND IN THE PUBLIC DOMAIN OTHER CONTRIBUTIONS ARE MADE FOR THE GENERAL OPERATING SUPPORT OF VARIOUS PUBLIC CHARITIES AND GOVERNMENT ORGANIZATIONS MANY OF THESE ARE NATIONAL OR REGIONAL LIBRARY ASSOCIATIONS BUT SOME ARE COMMUNITY ORGANIZATIONS IN LOCALES WHERE OCLC HAS OFFICES THESE INCLUDE ARTS ORGANIZATIONS AS WELL AS THE UNITED WAY AND SIMILAR CHARITABLE ORGANIZATIONS SERVING THE COMMUNITY |

Schedule J  
(Form 990)

Compensation Information

OMB No 1545-0047

2010

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

|                                                                     |                                              |
|---------------------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>OCLC ONLINE COMPUTER LIBRARY CENTER INC | Employer identification number<br>31-0734115 |
|---------------------------------------------------------------------|----------------------------------------------|

Part I

Questions Regarding Compensation

|    |                                                                                                                                                                                                                                 |     |     |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
|    |                                                                                                                                                                                                                                 | Yes | No  |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items |     |     |
|    | <input type="checkbox"/> First-class or charter travel                                                                                                                                                                          |     |     |
|    | <input checked="" type="checkbox"/> Travel for companions                                                                                                                                                                       |     |     |
|    | <input type="checkbox"/> Tax idemnification and gross-up payments                                                                                                                                                               |     |     |
|    | <input checked="" type="checkbox"/> Discretionary spending account                                                                                                                                                              |     |     |
|    | <input type="checkbox"/> Housing allowance or residence for personal use                                                                                                                                                        |     |     |
|    | <input checked="" type="checkbox"/> Payments for business use of personal residence                                                                                                                                             |     |     |
|    | <input checked="" type="checkbox"/> Health or social club dues or initiation fees                                                                                                                                               |     |     |
|    | <input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)                                                                                                                                                        |     |     |
| b  | If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain             | 1b  | Yes |
| 2  | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?                    | 2   | Yes |
| 3  | Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply                                                                  |     |     |
|    | <input checked="" type="checkbox"/> Compensation committee                                                                                                                                                                      |     |     |
|    | <input checked="" type="checkbox"/> Independent compensation consultant                                                                                                                                                         |     |     |
|    | <input checked="" type="checkbox"/> Form 990 of other organizations                                                                                                                                                             |     |     |
|    | <input checked="" type="checkbox"/> Written employment contract                                                                                                                                                                 |     |     |
|    | <input checked="" type="checkbox"/> Compensation survey or study                                                                                                                                                                |     |     |
|    | <input checked="" type="checkbox"/> Approval by the board or compensation committee                                                                                                                                             |     |     |
| 4  | During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization                                                                              |     |     |
| a  | Receive a severance payment or change-of-control payment from the organization or a related organization?                                                                                                                       | 4a  | No  |
| b  | Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                                                                                                                           | 4b  | No  |
| c  | Participate in, or receive payment from, an equity-based compensation arrangement?                                                                                                                                              | 4c  | No  |
|    | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III                                                                                                                    |     |     |
|    | Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.                                                                                                                                                        |     |     |
| 5  | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of                                                                                 |     |     |
| a  | The organization?                                                                                                                                                                                                               | 5a  | Yes |
| b  | Any related organization?                                                                                                                                                                                                       | 5b  | Yes |
|    | If "Yes," to line 5a or 5b, describe in Part III                                                                                                                                                                                |     |     |
| 6  | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of                                                                             |     |     |
| a  | The organization?                                                                                                                                                                                                               | 6a  | Yes |
| b  | Any related organization?                                                                                                                                                                                                       | 6b  | Yes |
|    | If "Yes," to line 6a or 6b, describe in Part III                                                                                                                                                                                |     |     |
| 7  | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III                                                | 7   | Yes |
| 8  | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III            | 8   | No  |
| 9  | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?                                                                                        | 9   |     |

**Part II** **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name                  |  | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|---------------------------|--|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                           |  | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                            |
| See Additional Data Table |  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 2 )                     |  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 3 )                     |  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 4 )                     |  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 5 )                     |  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 6 )                     |  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 7 )                     |  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 8 )                     |  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 9 )                     |  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 10 )                    |  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 11 )                    |  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 12 )                    |  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 13 )                    |  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 14 )                    |  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 15 )                    |  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| ( 16 )                    |  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |

Part IIISupplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

| Identifier               | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|--------------------------|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                          | PART I, LINE 1A  | TRAVEL FOR COMPANIONS LORCAN DEMPSEY, VICE PRESIDENT, PROGRAMS, RESEARCH & CHIEF STRATEGIST, IS PROVIDED AN ALLOWANCE FOR OCCASIONAL, PERSONAL TRAVEL TO AND FROM HIS HOME IN THE UNITED KINGDOM FOR HIMSELF AND HIS FAMILY. THIS ALLOWANCE IS FULLY INCLUDED IN TAXABLE COMPENSATION. DISCRETIONARY SPENDING ACCOUNT: ROBERT L. JORDAN, PRESIDENT AND CEO, RECEIVES A \$10,000 TAX PREPARATION/FINANCIAL PLANNING ALLOWANCE AND A \$14,400 AUTOMOBILE ALLOWANCE FOR WHICH HE IS NOT ACCOUNTABLE TO THE ORGANIZATION AND BOTH ARE FULLY INCLUDED IN TAXABLE INCOME. ALL FULL-TIME, US VICE PRESIDENTS EXCEPT LORCAN DEMPSEY RECEIVE A DISCRETIONARY TAX RETURN PREPARATION/FINANCIAL PLANNING ALLOWANCE OF \$600 TO BE USED AS THEY DESIRE. ALL THESE ALLOWANCES ARE INCLUDED IN TAXABLE COMPENSATION. PAYMENTS FOR BUSINESS USE OF PERSONAL RESIDENCE: ANDY BUSH, DIRECTOR OF US LIBRARY SERVICES, TRAVELS EXTENSIVELY ON BEHALF OF OCLC AND USES HIS PERSONAL RESIDENCE OUTSIDE OF OHIO AS HIS HOME BASE. HE RECEIVES AN ALLOWANCE OF \$3,600 ANNUALLY FOR BUSINESS USE OF HIS PERSONAL RESIDENCE. THIS AMOUNT IS INCLUDED IN TAXABLE COMPENSATION. HEALTH OR SOCIAL CLUB DUES: ROBERT L. JORDAN, PRESIDENT AND CEO AND RICK J. SCHWIETERMAN, EXECUTIVE VICE PRESIDENT AND CFO, EACH HAVE COUNTRY CLUB MEMBERSHIPS. FOR MR. JORDAN, DUES ARE EITHER PAID DIRECTLY BY OCLC OR PAID BY MR. JORDAN AND REIMBURSED BY OCLC. BUSINESS EXPENSES INCURRED ARE REIMBURSED UNDER AN ACCOUNTABLE PLAN. DUES PAID OR REIMBURSED BY OCLC ARE REPORTED AS TAXABLE COMPENSATION TO THE EXTENT OF REPORTED PERSONAL USE BY MR. JORDAN. FOR MR. SCHWIETERMAN, OCLC PAYS PERSONAL CHARGES AND DUES UP TO \$12,000 ANNUALLY. AN ALLOCABLE PORTION OF THE DUES BASED ON PERSONAL USE PLUS ACTUAL PERSONAL CHARGES ARE REPORTED AS TAXABLE COMPENSATION. BUSINESS EXPENSES INCURRED ARE REIMBURSED UNDER AN ACCOUNTABLE PLAN.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                          | PART I, LINE 5   | OCLC MAINTAINS THREE DIFFERENT INCENTIVE COMPENSATION PLANS THAT ARE BASED IN PART ON THE GLOBAL PERFORMANCE OF OCLC AND ITS SUBSIDIARIES. SUBSIDIARY REVENUES AND EXPENSES ARE NOT INCLUDED IN THIS RETURN. THE PLANS ARE THE SALES INCENTIVE PLAN (SIP), THE MANAGEMENT INCENTIVE PLAN (MIP) AND THE LONG-TERM INCENTIVE PLAN (LTIP). OFFICERS ARE PARTICIPANTS IN BOTH THE MIP AND THE LTIP. ALL PERFORMANCE AWARDS FOR THE CEO AND ALL OTHER OFFICERS ARE APPROVED BY THE OCLC BOARD OF TRUSTEES. ALL INCENTIVE PLANS ARE REGULARLY REVIEWED BY OUTSIDE COMPENSATION CONSULTANTS, THE LAST SUCH OCCURRING TWO YEARS AGO. THE SIP IS FOR EMPLOYEES RESPONSIBLE FOR THE LIBRARY SALES PROGRAM AND IS BASED ON ACHIEVING SPECIFIC PRODUCT-LINE SALES TARGETS. THE MIP IS A PERFORMANCE-BASED COMPENSATION PROGRAM AVAILABLE FOR MANAGEMENT PERSONNEL (TOTAL OF 108) AND IS BASED ON A WEIGHTED AVERAGE OF PERFORMANCE OBJECTIVES. ALL PARTICIPANTS HAVE AT LEAST A 20% WEIGHTING FOR COOPERATIVE-WIDE OBJECTIVES FOR REVENUE AND EARNINGS (EXCESS OF REVENUES OVER EXPENSES) AND 10% FOR INCLUSION. SOME MIP PARTICIPANTS MAY ALSO HAVE A WEIGHTING FOR REVENUES AND EARNINGS OF SPECIFIC PRODUCT SEGMENTS OF OCLC FOR WHICH THEY HAVE RESPONSIBILITY. ALL PARTICIPANTS HAVE UP TO A 70% WEIGHTING FOR SPECIFIC INDIVIDUAL OBJECTIVES FOR THE PLAN YEAR. THE AMOUNT OF COMPENSATION FOR NON-OFFICER PARTICIPANTS MEETING THESE INDIVIDUAL OBJECTIVES ARE RECOMMENDED BY THE SUPERVISING MANAGEMENT AND APPROVED BY THE CEO. THE LTIP IS A PERFORMANCE-BASED COMPENSATION PROGRAM FOR OFFICERS. THE OCLC BOARD OF TRUSTEES ESTABLISHES THE PLAN FINANCIAL AND NON-FINANCIAL PERFORMANCE MEASURES. FINANCIAL GOALS INCLUDE LONG-TERM REVENUE. NON-FINANCIAL GOALS ARE STRATEGIC IN NATURE AND ALIGN WITH ORGANIZATION MISSION AND ENTERPRISE STRATEGY. THE LTIP PROGRAM INCLUDES A PLAN GATE WHEREBY A MINIMUM FINANCIAL CONTRIBUTION MUST BE ACHIEVED BEFORE PERFORMANCE ON OTHER PLAN OBJECTIVES IS CONSIDERED. GOALS IN THE LTIP PLAN ARE GENERALLY ESTABLISHED THREE YEARS BEFORE THE PERFORMANCE MEASUREMENT DATE. PLAN ACHIEVEMENT IS BASED ON THE AUDITED RESULTS FOR OCLC AND ITS 100% OWNED SUBSIDIARIES.                                                                                                                                                                                                                                                                                                                                                                                 |
|                          | PART I, LINE 6   | SEE EXPLANATION FOR LINE 5.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                          | PART I, LINE 7   | SEE EXPLANATION FOR LINE 5.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| SUPPLEMENTAL INFORMATION | PART III         | DESCRIPTION OF OCLC MANAGEMENT SAVINGS PLAN EFFECTIVE JULY 1, 1997, AND EXTENDING THROUGH APRIL 30, 2002, CERTAIN EMPLOYEES AND TRUSTEES ELECTED TO PARTICIPATE IN THE OCLC MANAGEMENT SAVINGS PLAN (THE PLAN), A NON-QUALIFIED INCENTIVE BENEFIT PROGRAM FOR CERTAIN EMPLOYEES AND TRUSTEES WHO CONTRIBUTED TO THE SUCCESS OF OCLC. EFFECTIVE MAY 1, 2002, THE PLAN WAS FROZEN AND NO ADDITIONAL CONTRIBUTIONS HAVE BEEN, OR WILL BE, ACCEPTED. EARNINGS ON EXISTING BALANCES ARE DISTRIBUTED ANNUALLY TO PARTICIPANTS AND INCLUDED ON W-2S AND 1099S IN THE YEAR OF DISTRIBUTION. UNDER THE PLAN, PARTICIPANTS RECEIVE THE RIGHT TO PURCHASE MUTUAL FUND SHARES FOR A FIXED PRICE. SUCH RIGHT CAN, GENERALLY, BE EXERCISED AT ANY TIME WITHIN A 20-YEAR PERIOD FOLLOWING THE DATE OF GRANT. HOWEVER, IN THE CASE OF A PARTICIPANT'S DEATH, RIGHTS HELD BY SUCH PARTICIPANT MUST BE EXERCISED WITHIN SIX MONTHS FROM THE DATE OF DEATH, AND IN THE CASE OF TERMINATION OF EMPLOYMENT (EXCEPT FOR RETIREMENT) RIGHTS HELD BY THE TERMINATED PARTICIPANT MUST BE EXERCISED WITHIN SIX MONTHS OF THE DATE OF TERMINATION (UNLESS EXTENDED BY THE PRESIDENT). COMPENSATION INCOME ATTRIBUTABLE TO RIGHTS GRANTED UNDER THE PLAN, FOR TAX REPORTING PURPOSES, IS NEITHER DETERMINABLE AT THE TIME OF GRANT THEREOF, NOR AT OCLC'S FISCAL YEAR END, IF STILL OUTSTANDING. MORE SPECIFICALLY, IT IS ONLY UPON EXERCISE OF ONE OF THESE RIGHTS THAT A PARTICIPANT MUST RECOGNIZE COMPENSATION INCOME, FOR TAX REPORTING PURPOSES, DURING THE CALENDAR YEAR FALLING WITHIN THE FISCAL YEAR THAT IS THE SUBJECT OF THIS INFORMATION RETURN. ONE OF THE PARTICIPANTS, WHO IS REPORTED IN THIS INFORMATION RETURN, EXERCISED THE RIGHTS GRANTED UNDER THE PLAN AND THAT INCOME IS DISCLOSED IN THIS RETURN. OTHER THAN EARNINGS ON EXISTING BALANCES WHICH HAVE BEEN DISTRIBUTED, NO OTHER INCOME IS REFLECTED IN THE SCHEDULE PROVIDED ABOVE, WITH RESPECT TO THOSE INDIVIDUALS LISTED THEREIN WHO ARE PARTICIPANTS IN THE PLAN. ANY FUTURE COMPENSATION AMOUNTS ULTIMATELY REALIZED FROM EXERCISE OF RIGHTS GRANTED UNDER THE PLAN, WILL BE APPROPRIATELY DISCLOSED AS COMPENSATION IN OCLC'S INFORMATION RETURN FOR THE YEAR OF EXERCISE. PARTICIPANTS IN THE PLAN REPORTED ON THIS RETURN: LIZABETH A. WILSON, TRUSTEE; ROBERT L. JORDAN, PRESIDENT & CEO; RICK J. SCHWIETERMAN, EXECUTIVE VP AND CFO; JAMES T. HOUFEK, VP & GENERAL COUNSEL; LORCAN DEMPSEY, VP, RESEARCH & STRATEGIST; CATHERINE DE ROSA, VP, GLOBAL MARKETING; GEORGE NEEDHAM, VP, GLOBAL COUNCILS; WILLIAM J. CROWE, FORMER TRUSTEE. |

Software ID:

Software Version:

EIN: 31-0734115

Name: OCLC ONLINE COMPUTER LIBRARY CENTER INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name            |             | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                          | (C) Deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|---------------------|-------------|----------------------------------------------------|-------------------------------------|--------------------------|---------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                     |             | (i) Base Compensation                              | (ii) Bonus & incentive compensation | (iii) Other compensation |                           |                         |                                 |                                                            |
| ROBERT L JORDAN     | (i)<br>(ii) | 700,202<br>0                                       | 350,900<br>0                        | 97,978<br>0              | 34,818<br>0               | 13,980<br>0             | 1,197,878<br>0                  | 0<br>0                                                     |
| RICK J SCHWIETERMAN | (i)<br>(ii) | 278,369<br>0                                       | 99,722<br>0                         | 54,946<br>0              | 32,325<br>0               | 16,923<br>0             | 482,285<br>0                    | 0<br>0                                                     |
| JAMES T HOUFEK      | (i)<br>(ii) | 152,341<br>0                                       | 52,585<br>0                         | 42,420<br>0              | 22,885<br>0               | 8,465<br>0              | 278,696<br>0                    | 0<br>0                                                     |
| KAREN CALHOUN       | (i)<br>(ii) | 127,710<br>0                                       | 34,647<br>0                         | 24,501<br>0              | 16,115<br>0               | 1,245<br>0              | 204,218<br>0                    | 0<br>0                                                     |
| BRUCE CROCCO        | (i)<br>(ii) | 143,008<br>0                                       | 39,921<br>0                         | 3,198<br>0               | 12,789<br>0               | 18,295<br>0             | 217,211<br>0                    | 0<br>0                                                     |
| LORCAN DEMPSEY      | (i)<br>(ii) | 163,619<br>0                                       | 48,672<br>0                         | 64,790<br>0              | 24,635<br>0               | 18,784<br>0             | 320,500<br>0                    | 0<br>0                                                     |
| CATHERINE DE ROSA   | (i)<br>(ii) | 191,173<br>0                                       | 56,864<br>0                         | 15,013<br>0              | 25,173<br>0               | 18,515<br>0             | 306,738<br>0                    | 0<br>0                                                     |
| JIM MICHALKO        | (i)<br>(ii) | 186,998<br>0                                       | 28,689<br>0                         | 26,656<br>0              | 25,607<br>0               | 13,826<br>0             | 281,776<br>0                    | 0<br>0                                                     |
| ROBIN MURRAY        | (i)<br>(ii) | 0<br>185,378                                       | 0<br>37,457                         | 0<br>0                   | 0<br>9,403                | 0<br>531                | 0<br>232,769                    | 0<br>0                                                     |
| GEORGE NEEDHAM      | (i)<br>(ii) | 66,539<br>0                                        | 10,000<br>0                         | 16,713<br>0              | 8,418<br>0                | 14,922<br>0             | 116,592<br>0                    | 0<br>0                                                     |
| WILLIAM NILGES      | (i)<br>(ii) | 141,951<br>0                                       | 44,746<br>0                         | 18,839<br>0              | 17,971<br>0               | 16,496<br>0             | 240,003<br>0                    | 0<br>0                                                     |
| TAMMI SPAYDE        | (i)<br>(ii) | 149,877<br>0                                       | 41,248<br>0                         | 11,663<br>0              | 18,580<br>0               | 18,208<br>0             | 239,576<br>0                    | 0<br>0                                                     |
| MICHAEL TEETS       | (i)<br>(ii) | 155,519<br>0                                       | 45,222<br>0                         | 1,368<br>0               | 18,191<br>0               | 19,996<br>0             | 240,296<br>0                    | 0<br>0                                                     |
| ANDREW WANG         | (i)<br>(ii) | 143,714<br>0                                       | 48,458<br>0                         | 29,040<br>0              | 19,073<br>0               | 12,847<br>0             | 253,132<br>0                    | 0<br>0                                                     |
| GREG ZICK           | (i)<br>(ii) | 191,141<br>0                                       | 47,433<br>0                         | 18,144<br>0              | 25,326<br>0               | 17,280<br>0             | 299,324<br>0                    | 0<br>0                                                     |
| GENE OLIVER         | (i)<br>(ii) | 134,778<br>0                                       | 27,038<br>0                         | 6,968<br>0               | 16,286<br>0               | 23,995<br>0             | 209,065<br>0                    | 0<br>0                                                     |
| ANDY BUSH           | (i)<br>(ii) | 96,927<br>0                                        | 55,003<br>0                         | 11,052<br>0              | 9,984<br>0                | 17,090<br>0             | 190,056<br>0                    | 0<br>0                                                     |
| TOM HICKEY          | (i)<br>(ii) | 127,273<br>0                                       | 23,538<br>0                         | 39,968<br>0              | 19,566<br>0               | 15,169<br>0             | 225,514<br>0                    | 0<br>0                                                     |
| SONDRA KOWALUK      | (i)<br>(ii) | 112,224<br>0                                       | 27,890<br>0                         | 39,996<br>0              | 17,533<br>0               | 18,159<br>0             | 215,802<br>0                    | 0<br>0                                                     |
| GARY PERLMAN        | (i)<br>(ii) | 180,383<br>0                                       | 21,485<br>0                         | 1,724<br>0               | 9,921<br>0                | 3,423<br>0              | 216,936<br>0                    | 0<br>0                                                     |
| MARTY WITHROW       | (i)<br>(ii) | 126,129<br>0                                       | 23,107<br>0                         | 8,557<br>0               | 14,385<br>0               | 13,894<br>0             | 186,072<br>0                    | 0<br>0                                                     |
| WILLIAM J CROWE     | (i)<br>(ii) | 111,268<br>0                                       | 0<br>0                              | 0<br>0                   | 0<br>0                    | 0<br>0                  | 111,268<br>0                    | 0<br>0                                                     |

|                                                                     |                                                                                                                                                                                                                                                                                  |  |  |  |  |  |  |  |  |                                              |                  |                           |
|---------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|--|--|--|----------------------------------------------|------------------|---------------------------|
| Schedule K<br>(Form 990)                                            | Supplemental Information on Tax Exempt Bonds<br>▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).<br>▶ Attach to Form 990. ▶ See separate instructions. |  |  |  |  |  |  |  |  |                                              | OMB No 1545-0047 |                           |
|                                                                     |                                                                                                                                                                                                                                                                                  |  |  |  |  |  |  |  |  |                                              | 2010             |                           |
|                                                                     | Department of the Treasury<br>Internal Revenue Service                                                                                                                                                                                                                           |  |  |  |  |  |  |  |  |                                              |                  | Open to Public Inspection |
| Name of the organization<br>OCLC ONLINE COMPUTER LIBRARY CENTER INC |                                                                                                                                                                                                                                                                                  |  |  |  |  |  |  |  |  | Employer identification number<br>31-0734115 |                  |                           |

Part I

Bond Issues

| (a) Issuer Name                              | (b) Issuer EIN | (c) CUSIP # | (d) Date Issued | (e) Issue Price | (f) Description of Purpose                                                 | (g) Defeased |    | (h) On Behalf of Issuer |    | (i) Pool financing |    |
|----------------------------------------------|----------------|-------------|-----------------|-----------------|----------------------------------------------------------------------------|--------------|----|-------------------------|----|--------------------|----|
|                                              |                |             |                 |                 |                                                                            | Yes          | No | Yes                     | No | Yes                | No |
| A COUNTY OF FRANKLIN OHIO                    | 31-6400067     | 353202DZ4   | 04-03-2003      | 26,223,310      | TO REFUND 1993 BONDS,IMPROVE REAL PROPERTY,ACQUIRE EQUIPMENT AND DATABASES |              | X  |                         | X  |                    | X  |
| B COLUMBUS-FRANKLIN COUNTY FINANCE AUTHORITY | 57-1239430     | NOCUSIPNO   | 05-23-2008      | 20,000,000      | TO FINANCE THE ACQUISITION OF OFFICE SYSTEMS, EQUIPMENT, AND DATABASES     |              | X  |                         | X  |                    | X  |
| C COLUMBUS-FRANKLIN COUNTY FINANCE AUTHORITY | 57-1239430     | NOCUSIPNO   | 08-10-2009      | 30,000,000      | TO REFUND 1998 BONDS,ACQUIRE OFFICE SYSTEMS, EQUIPMENT AND DATABASES       |              | X  |                         | X  |                    | X  |
|                                              |                |             |                 |                 |                                                                            |              |    |                         |    |                    |    |
|                                              |                |             |                 |                 |                                                                            |              |    |                         |    |                    |    |
|                                              |                |             |                 |                 |                                                                            |              |    |                         |    |                    |    |

Part II

Proceeds

|    |                                                                                                        |  |  | A          | B          | C          | D     |
|----|--------------------------------------------------------------------------------------------------------|--|--|------------|------------|------------|-------|
| 1  | Amount of bonds retired                                                                                |  |  | 17,653,310 | 8,025,138  | 4,626,855  |       |
| 2  | Amount of bonds legally defeased                                                                       |  |  |            |            |            |       |
| 3  | Total proceeds of issue                                                                                |  |  | 26,223,310 | 20,000,000 | 30,000,000 |       |
| 4  | Gross proceeds in reserve funds                                                                        |  |  |            |            |            |       |
| 5  | Capitalized interest from proceeds                                                                     |  |  |            |            |            |       |
| 6  | Proceeds in refunding escrow                                                                           |  |  | 17,390,910 |            | 17,523,444 |       |
| 7  | Issuance costs from proceeds                                                                           |  |  | 233,016    |            | 161,760    |       |
| 8  | Credit enhancement from proceeds                                                                       |  |  |            |            |            |       |
| 9  | Working capital expenditures from proceeds                                                             |  |  |            |            |            |       |
| 10 | Capital expenditures from proceeds                                                                     |  |  | 8,599,384  | 20,000,000 | 12,314,796 |       |
| 11 | Other spent proceeds                                                                                   |  |  |            |            |            |       |
| 12 | Other unspent proceeds                                                                                 |  |  |            |            |            |       |
| 13 | Year of substantial completion                                                                         |  |  | 2003       | 2008       | 2009       | YesNo |
|    |                                                                                                        |  |  | YesNo      | YesNo      | YesNo      |       |
| 14 | Were the bonds issued as part of a current refunding issue?                                            |  |  | X          | X          | X          |       |
| 15 | Were the bonds issued as part of an advance refunding issue?                                           |  |  |            | X          | X          |       |
| 16 | Has the final allocation of proceeds been made?                                                        |  |  | X          | X          | X          |       |
| 17 | Does the organization maintain adequate books and records to support the final allocation of proceeds? |  |  | X          | X          | X          |       |

Part III

Private Business Use

|   |                                                                                                                            |  |  | A   |    | B   |    | C   |    | D   |    |
|---|----------------------------------------------------------------------------------------------------------------------------|--|--|-----|----|-----|----|-----|----|-----|----|
|   |                                                                                                                            |  |  | Yes | No | Yes | No | Yes | No | Yes | No |
| 1 | Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? |  |  |     | X  |     | X  |     | X  |     |    |
| 2 | Are there any lease arrangements that may result in private business use of bond-financed property?                        |  |  |     | X  |     | X  |     | X  |     |    |

Part IIIPrivate Business Use (Continued)

|    |                                                                                                                                                                                                                                      | A   |    | B   |    | C   |    | D   |    |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|    |                                                                                                                                                                                                                                      | Yes | No | Yes | No | Yes | No | Yes | No |
| 3a | Are there any management or service contracts that may result in private business use?                                                                                                                                               |     | X  |     | X  |     | X  |     |    |
| b  | Are there any research agreements that may result in private business use of bond-financed property?                                                                                                                                 |     | X  |     | X  |     | X  |     |    |
| c  | Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?                                                 |     |    |     |    |     |    |     |    |
| 4  | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government                                                                      | 0 % |    | 0 % |    | 0 % |    |     |    |
| 5  | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government | 0 % |    | 0 % |    | 0 % |    |     |    |
| 6  | Total of lines 4 and 5                                                                                                                                                                                                               | 0 % |    | 0 % |    | 0 % |    |     |    |
| 7  | Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?                                                                                          | X   |    | X   |    | X   |    |     |    |

Part IVArbitrage

|    |                                                                                                                                          | A   |    | B   |    | C   |    | D   |    |
|----|------------------------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|    |                                                                                                                                          | Yes | No | Yes | No | Yes | No | Yes | No |
| 1  | Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue? |     | X  |     | X  |     | X  |     |    |
| 2  | Is the bond issue a variable rate issue?                                                                                                 |     | X  |     | X  |     | X  |     |    |
| 3a | Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?                                     |     | X  |     | X  |     | X  |     |    |
| b  | Name of provider                                                                                                                         |     |    |     |    |     |    |     |    |
| c  | Term of hedge                                                                                                                            |     |    |     |    |     |    |     |    |
| d  | Was the hedge superintegrated?                                                                                                           |     |    |     |    |     |    |     |    |
| e  | Was a hedge terminated?                                                                                                                  |     |    |     |    |     |    |     |    |
| 4a | Were gross proceeds invested in a GIC?                                                                                                   |     | X  |     | X  |     | X  |     |    |
| b  | Name of provider                                                                                                                         |     |    |     |    |     |    |     |    |
| c  | Term of GIC                                                                                                                              |     |    |     |    |     |    |     |    |
| d  | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?                                              |     |    |     |    |     |    |     |    |
| 5  | Were any gross proceeds invested beyond an available temporary period?                                                                   |     | X  |     | X  |     | X  |     |    |
| 6  | Did the bond issue qualify for an exception to rebate?                                                                                   | X   |    | X   |    | X   |    |     |    |

Part VSupplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|            |                  |             |
|            |                  |             |
|            |                  |             |

Schedule L  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Transactions with Interested Persons  
▶ Complete if the organization answered  
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,  
or Form 990-EZ, Part V lines 38a or 40b.  
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047  
**2010**  
Open to Public Inspection

|                                                                     |                                              |
|---------------------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>OCLC ONLINE COMPUTER LIBRARY CENTER INC | Employer identification number<br>31-0734115 |
|---------------------------------------------------------------------|----------------------------------------------|

Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

| 1 | (a) Name of disqualified person | (b) Description of transaction | (c)<br>Corrected? |    |
|---|---------------------------------|--------------------------------|-------------------|----|
|   |                                 |                                | Yes               | No |
|   |                                 |                                |                   |    |
|   |                                 |                                |                   |    |
|   |                                 |                                |                   |    |
|   |                                 |                                |                   |    |
|   |                                 |                                |                   |    |
|   |                                 |                                |                   |    |

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 . . . . . ▶ \$ \_\_\_\_\_

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ▶ \$ \_\_\_\_\_

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

| (a) Name of interested person and purpose                                                  | (b) Loan to or from the organization? |      | (c)Original principal amount | (d)Balance due | (e) In default? |    | (f) Approved by board or committee? |    | (g)Written agreement? |    |
|--------------------------------------------------------------------------------------------|---------------------------------------|------|------------------------------|----------------|-----------------|----|-------------------------------------|----|-----------------------|----|
|                                                                                            | To                                    | From |                              |                | Yes             | No | Yes                                 | No | Yes                   | No |
| (1) LORCAN DEMPSEY LOAN TO ASSIST WITH PURCHASE OF PRINCIPAL RESIDENCE - SEE DETAILS BELOW |                                       | X    | 50,000                       | 50,000         |                 | No |                                     | No | Yes                   |    |
|                                                                                            |                                       |      |                              |                |                 |    |                                     |    |                       |    |
|                                                                                            |                                       |      |                              |                |                 |    |                                     |    |                       |    |
|                                                                                            |                                       |      |                              |                |                 |    |                                     |    |                       |    |
|                                                                                            |                                       |      |                              |                |                 |    |                                     |    |                       |    |
|                                                                                            |                                       |      |                              |                |                 |    |                                     |    |                       |    |
| Total . . . . . ▶                                                                          |                                       |      |                              | \$ 50,000      |                 |    |                                     |    |                       |    |

Part III Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b)Relationship between interested person and the organization | (c)Amount of grant or type of assistance |
|-------------------------------|----------------------------------------------------------------|------------------------------------------|
|                               |                                                                |                                          |
|                               |                                                                |                                          |
|                               |                                                                |                                          |
|                               |                                                                |                                          |
|                               |                                                                |                                          |
|                               |                                                                |                                          |

**Part IV**

**Business Transactions Involving Interested Persons.**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction                   | (e) Sharing of organization's revenues? |    |
|-------------------------------|-----------------------------------------------------------------|---------------------------|--------------------------------------------------|-----------------------------------------|----|
|                               |                                                                 |                           |                                                  | Yes                                     | No |
| (1) CLAIRE COCCO              | DAUGHTER OF OFFICER                                             | 126,982                   | EMPLOYMENT FAMILY MEMBER OF AN OCLC OFFICER      |                                         | No |
| (2) SONYA OLIVER              | SPOUSE OF KEY EMPL                                              | 88,918                    | EMPLOYMENT FAMILY MEMBER OF AN OCLC KEY EMPLOYEE |                                         | No |
|                               |                                                                 |                           |                                                  |                                         |    |
|                               |                                                                 |                           |                                                  |                                         |    |
|                               |                                                                 |                           |                                                  |                                         |    |
|                               |                                                                 |                           |                                                  |                                         |    |

**Part V**

**Supplemental Information**  
Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

| Identifier          | Return Reference       | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|---------------------|------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE L, PART II | LOAN TO LORCAN DEMPSEY | OCLC LOANED FUNDS TO THIS OFFICER TO FACILITATE HIS RELOCATION TO OCLC'S HEADQUARTERS IN DUBLIN, OHIO DURING A PRIOR FISCAL YEAR THESE FUNDS WERE USED TO FINANCE A NEW PRINCIPAL RESIDENCE THE LOAN IS THE RESULT OF ARMS-LENGTH NEGOTIATION AND PROVIDES FOR A BALLOON REPAYMENT AT THE END OF THE TERM INTEREST IMPUTED ON THIS LOAN AS DESCRIBED IN SECTION 7872 OF THE INTERNAL REVENUE CODE IS REPORTED IN PART VII AND SCHEDULE J OF THIS RETURN |

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.  
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2010

Open to Public  
Inspection

|                                                                     |                                              |
|---------------------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>OCLC ONLINE COMPUTER LIBRARY CENTER INC | Employer identification number<br>31-0734115 |
|---------------------------------------------------------------------|----------------------------------------------|

| Identifier                           | Return Reference | Explanation                                                                                |
|--------------------------------------|------------------|--------------------------------------------------------------------------------------------|
| FORM 990, PART VI, SECTION A, LINE 2 |                  | TWO CURRENT TRUSTEES (EDWARD BARRY AND JOHN PATRICK) ARE BOTH BOARD MEMBERS OF KNOVEL, INC |

| Identifier                                    | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-----------------------------------------------|------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990,<br>PART VI,<br>SECTION A,<br>LINE 6 |                  | MEMBERSHIP IN OCLC IS OPEN TO ANY LIBRARY OR OTHER MEMORY INSTITUTION THAT EMBRACES THE OCLC VALUES OF COLLABORATION AND SHARING INSTITUTIONS WORLDWIDE BECOME MEMBERS BY CONTRACTUALLY AGREEING TO CONTRIBUTE INTELLECTUAL CONTENT OR SHARE RESOURCES MEMBERS MAY INCLUDE LIBRARIES, MUSEUMS, ARCHIVES, HISTORICAL SOCIETIES, OR SIMILAR INSTITUTIONS OCLC MEMBERS IN EACH OF THREE WORLDWIDE REGIONS ORGANIZE INTO REGIONAL COUNCILS EACH REGIONAL COUNCIL ELECTS DELEGATES TO THE OCLC GLOBAL COUNCIL THIS BODY CONSISTS OF 48 MEMBER DELEGATES AND IT ARTICULATES THE VARIOUS INTERESTS OF THE OCLC MEMBERS TO THE OCLC BOARD OF TRUSTEES |

| Identifier                            | Return Reference | Explanation                                                              |
|---------------------------------------|------------------|--------------------------------------------------------------------------|
| FORM 990, PART VI, SECTION A, LINE 7A |                  | THE OCLC GLOBAL COUNCIL ELECTS SIX MEMBERS OF THE OCLC BOARD OF TRUSTEES |

| Identifier                            | Return Reference | Explanation                                                                                                                                  |
|---------------------------------------|------------------|----------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART VI, SECTION A, LINE 7B |                  | THE OCLC GLOBAL COUNCIL RATIFIES CHANGES TO THE ARTICLES OF INCORPORATION OR THE CODE OF REGULATIONS IN ORDER FOR THE CHANGES TO TAKE EFFECT |

| Identifier                                     | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|------------------------------------------------|------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 11 |                  | THE 990 RETURN IS PREPARED AND SUPPORTING DATA IS REVIEWED INTERNALLY BY OCLC FINANCE STAFF, IN CONSULTATION WITH APPROPRIATE MANAGEMENT PERSONNEL INCLUDING THE CHIEF FINANCIAL OFFICER, THE GENERAL COUNSEL AND THE CORPORATE CONTROLLER THE RETURN IS REVIEWED BY THE CORPORATE CONTROLLER THE RETURN IS THEN REVIEWED BY DELOITTE TAX LLP FINALLY, A COPY OF THE 990 IN ELECTRONIC FORM IS PROVIDED TO THE ENTIRE BOARD OF TRUSTEES PRIOR TO SIGNATURE BY THE CHIEF FINANCIAL OFFICER AND FILING |

| Identifier | Return Reference                                | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|------------|-------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 12C | ALL EMPLOYEES ARE REQUIRED TO CERTIFY THEIR KNOWLEDGE OF, AND COMPLIANCE WITH, THE POLICY ON AN ANNUAL BASIS BY SIGNING A STATEMENT. IF IT IS UNCLEAR IF A CONFLICT EXISTS, THE EMPLOYEE CAN CONTACT THE GENERAL COUNSEL FOR CLARIFICATION. THE EMPLOYEE CAN ALSO FILE A WRITTEN REQUEST FOR A RULING WITH HIS OR HER VICE PRESIDENT OR DIVISION DIRECTOR WHO MAY REJECT OR APPROVE THE APPLICATION. IF APPROVED, THE REQUEST IS SENT TO THE PRESIDENT FOR A FINAL APPROVAL. A WRITTEN RESPONSE IS PROVIDED TO THE EMPLOYEE INDICATING WHETHER THE ACTIVITY CAN BE UNDERTAKEN OR IF IT VIOLATES THE CONFLICT OF INTEREST POLICY AND CANNOT BE UNDERTAKEN. IN ADDITION TO THE GENERAL POLICY FOR ALL EMPLOYEES, MEMBERS OF THE OCLC BOARD OF TRUSTEES AND THE STRATEGIC LEADERSHIP TEAM ARE REQUIRED TO ANSWER MORE DETAILED QUESTIONS IN WRITING ON AN ANNUAL BASIS AND ALL RESPONSES ARE REVIEWED BY THE AUDIT COMMITTEE OF THE OCLC BOARD OF TRUSTEES, THE CHIEF FINANCIAL OFFICER, THE GENERAL COUNSEL AND THE CORPORATE CONTROLLER TO ENSURE THAT NO CONFLICTS EXIST. |

| Identifier | Return Reference                               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|------------|------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 15 | FOR ALL EXECUTIVES, THE PERSONNEL AND COMPENSATION COMMITTEE OF THE OCLC BOARD OF TRUSTEES REVIEWS THE PROPOSED COMPENSATION AND AN ANALYSIS OF COMPENSATION IN THE MARKETPLACE FOR COMPARABLE POSITIONS PREPARED BY AN OUTSIDE CONSULTANT. ONCE APPROVED BY THE COMMITTEE, THE ENTIRE BOARD OF TRUSTEES (EXCEPT FOR THE CEO) MEETS IN EXECUTIVE SESSION TO REVIEW AND VOTE ON THE COMPENSATION PACKAGES. THE COMMITTEE AND THE FULL BOARD CONSIST ONLY OF INDIVIDUALS WHO DO NOT HAVE A CONFLICT OF INTEREST WITH RESPECT TO SETTING THE COMPENSATION FOR THE EXECUTIVES. WRITTEN MINUTES OF ALL BOARD COMMITTEES AND BOARD OF TRUSTEE MEETINGS ARE PREPARED. MORE INFORMATION ABOUT OCLC EXECUTIVE COMPENSATION CAN BE FOUND ON THE OCLC WEBSITE AT THE FOLLOWING LINK: <a href="http://WWW.OCLC.ORG/US/EN/ABOUT/TRUSTEES/COMPENSATION/EXECUTIVE_COMPENSATION.HTM">WWW.OCLC.ORG/US/EN/ABOUT/TRUSTEES/COMPENSATION/EXECUTIVE_COMPENSATION.HTM</a> |

| Identifier | Return Reference                               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|------------|------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990,<br>PART VI,<br>SECTION C,<br>LINE 19 | THE ARTICLES OF INCORPORATION AND THE ANNUAL AUDITED FINANCIAL STATEMENTS ARE AVAILABLE ON THE OCLC WEBSITE <a href="http://WWW.OCLC.ORG/US/EN/COUNCILS/DOCUMENTS/">WWW.OCLC.ORG/US/EN/COUNCILS/DOCUMENTS/</a> <a href="http://WWW.OCLC.ORG/NEWS/PUBLICATIONS/FINANCIAL/">WWW.OCLC.ORG/NEWS/PUBLICATIONS/FINANCIAL/</a> A DESCRIPTION OF THE CONFLICT OF INTEREST POLICY IS CONTAINED IN OCLCS CODE OF CONDUCT DOCUMENT WHICH IS ALSO AVAILABLE ON THE OCLC WEBSITE. IN ADDITION, THE ANNUAL REPORT (INCLUDING CONDENSED FINANCIAL STATEMENTS) IS PROVIDED TO THE DIRECTORS OF ALL GOVERNING MEMBERS. THE ANNUAL REPORT IS ALSO AVAILABLE ON THE OCLC WEBSITE. |

| Identifier                                      | Return Reference   | Explanation                                                                                                                                                                                 |
|-------------------------------------------------|--------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| HOURS PER WEEK DEVOTED TO RELATED ORGANIZATIONS | PART VII, COLUMN B | THE FOLLOWING FIVE OFFICERS DEVOTED TIME TO RELATED ORGANIZATIONS THE AVERAGE HOURS PER WEEK IS SPECIFIED ROBERT L JORDAN 7 RICK J SCHWIETERMAN 2 ROBIN MURRAY 4 TAMMI SPAYDE 2 GREG ZICK 3 |

| Identifier                             | Return Reference          | Explanation                                                                                                                                                                                                                     |
|----------------------------------------|---------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| CHANGES IN NET ASSETS OR FUND BALANCES | FORM 990, PART XI, LINE 5 | NET UNREALIZED GAINS ON INVESTMENTS 13,991,797 FOREIGN CURRENCY TRANSLATION 1,233,180 UNREALIZED GAIN POSTRETIREMENT PLANS 3,757,803 INCOME ON INVESTMENT IN SUBSIDIARIES 335,468 TOTAL TO FORM 990, PART XI, LINE 5 19,318,248 |

| Identifier                                             | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|--------------------------------------------------------|------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PHILOSOPHY STATEMENT ON BOARD OF TRUSTEES COMPENSATION |                  | <p>SINCE 1979, THE OCLC BOARD OF TRUSTEES HAS DETERMINED THAT COMPENSATION FOR TRUSTEE SERVICE IS APPROPRIATE IN ORDER TO ATTRACT AND RETAIN THE MOST QUALIFIED AND ABLE INDIVIDUALS, TO PROMOTE ECONOMIC DIVERSITY BY PROVIDING AN OPPORTUNITY TO CONTRIBUTE TO THE WORK OF THE BOARD BY THOSE WHO MIGHT OTHERWISE BE UNABLE TO DO SO, AND TO PROVIDE TANGIBLE COMPENSATION FOR THE CONSIDERABLE TIME AND EFFORT OF TRUSTEES IN SUPPORT OF OCLC'S MISSION. BECAUSE OF THE SIGNIFICANT TIME COMMITMENT INVOLVED IN BOARD SERVICE, MANY TRUSTEES MUST LIMIT CONSULTING AND OTHER ACTIVITIES FOR WHICH THEY WOULD BE COMPENSATED. COMPENSATION WILL BE PROVIDED TO NON-EMPLOYEE TRUSTEES, BY ACTION OF THE BOARD, AT LEVELS CONSISTENT WITH THOSE PROVIDED BY OTHER NON-PROFIT ORGANIZATIONS THAT ALSO COMPENSATE THEIR BOARD MEMBERS/TRUSTEES (WITH MARKET DEFINED BY DATA FROM 990 FILINGS, SUPPLEMENTED BY NON-PROFIT PUBLISHED SURVEY DATA). COMPENSATION LEVELS ARE ALSO REVIEWED FROM TIME TO TIME BY INDEPENDENT COMPENSATION CONSULTANTS FOR BENCHMARKING AGAINST OTHER NON-PROFIT ORGANIZATIONS. BOARD COMPENSATION CONSISTS OF CASH PAYMENTS STRUCTURED AS A COMBINATION OF RETAINERS AND MEETING FEES, WITH HIGHER COMPENSATION AMOUNTS FOR CHAIRS OF THE BOARD AND BOARD COMMITTEES REFLECTING THE ADDITIONAL TIME REQUIREMENTS OF THESE POSITIONS. FROM TIME TO TIME, THERE MAY ALSO BE ADDITIONAL TRUSTEE COMPENSATION FOR SPECIAL PROJECTS/ASSIGNMENTS AS DETERMINED BY THE BOARD, DEPENDING ON DURATION AND ADDITIONAL TIME REQUIREMENTS. MORE INFORMATION ABOUT OCLC BOARD COMPENSATION CAN BE FOUND ON THE OCLC WEBSITE AT THE FOLLOWING LINK: <a href="http://WWW.OCLC.ORG/US/EN/ABOUT/TRUSTEES/COMPENSATION/COMPENSATION_Q_AND_A.HTM">WWW.OCLC.ORG/US/EN/ABOUT/TRUSTEES/COMPENSATION/COMPENSATION_Q_AND_A.HTM</a></p> |

SCHEDULE R  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization  
OCLC ONLINE COMPUTER LIBRARY CENTER INC

Employer identification number  
31-0734115

Part I

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

| (a)<br>Name, address, and EIN of disregarded entity | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling entity |
|-----------------------------------------------------|-------------------------|--------------------------------------------------|---------------------|---------------------------|----------------------------------|
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a)<br>Name, address, and EIN of related organization | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity | (g)<br>Section 512(b)(13) controlled organization |    |
|-------------------------------------------------------|-------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|---------------------------------------------------|----|
|                                                       |                         |                                                  |                            |                                                     |                                  | Yes                                               | No |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                                   |    |

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a)<br>Name, address, and EIN of<br>related organization | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Predominant income<br>(related, unrelated,<br>excluded from tax<br>under sections 512-<br>514) | (f)<br>Share of total income | (g)<br>Share of end-of-year<br>assets | (h)<br>Disproportionate<br>allocations? |    | (i)<br>Code V—UBI<br>amount in box 20 of<br>Schedule K-1<br>(Form 1065) | (j)<br>General or<br>managing<br>partner? |    | (k)<br>Percentage<br>ownership |
|----------------------------------------------------------|-------------------------|--------------------------------------------------------------|-------------------------------------|-------------------------------------------------------------------------------------------------------|------------------------------|---------------------------------------|-----------------------------------------|----|-------------------------------------------------------------------------|-------------------------------------------|----|--------------------------------|
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       | Yes                                     | No |                                                                         | Yes                                       | No |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |                                |

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a)<br>Name, address, and EIN of related organization                                        | (b)<br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity        | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Percentage<br>ownership |
|----------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------------|--------------------------------------------|--------------------------------------------------------|------------------------------|------------------------------------------|--------------------------------|
| (1) OCLC INFORMATION DISTRIBUTION INC<br>6565 KILGOUR PLACE<br>DUBLIN, OH43017<br>87-0374788 | INFORMATION<br>SERVICES | OH                                                        | OCLC ONLINE COMPUTER<br>LIBRARY CENTER INC | C                                                      |                              | 4,018,159                                | 100 000 %                      |
| (2) DIMEMA INC<br>220 WEST MERCER ST W-200<br>SEATTLE, WA98119<br>91-2129115                 | INFORMATION<br>SERVICES | WA                                                        | OCLC INFORMATION<br>DISTRIBUTION INC       | C                                                      |                              | 113,098                                  | 100 000 %                      |
| (3) OCLC EMEA BV<br>SCHIPHOLWEG 99 2300 AW<br>LEIDEN<br>NL                                   | HOLDING<br>COMPANY      | NL                                                        | OCLC ONLINE COMPUTER<br>LIBRARY CENTER INC | C                                                      | 5,027,744                    | 16,942,704                               | 100 000 %                      |
| (4) OCLC BV<br>SCHIPHOLWEG 99 2300 AW<br>LEIDEN<br>NL                                        | INFORMATION<br>SERVICES | NL                                                        | OCLC EMEA BV                               | C                                                      | 16,415,257                   | 12,068,162                               | 100 000 %                      |
| (5) OCLC GMBH<br>GRUNWALDER WEG 28G<br>82041 OBERHACHING<br>GM                               | INFORMATION<br>SERVICES | GM                                                        | OCLC EMEA BV                               | C                                                      | 11,658,736                   | 9,830,946                                | 100 000 %                      |
| (6) OCLC AG<br>ST JAKOB-STRASSE 96<br>CH-4052 BASEL<br>SZ                                    | INFORMATION<br>SERVICES | SZ                                                        | OCLC GMBH                                  | C                                                      | 469,294                      | 346,837                                  | 100 000 %                      |
| (7) OCLC (UK) LIMITED<br>8 ST MARYS GATE<br>SHEFFIELD S1 4LW<br>UK                           | INFORMATION<br>SERVICES | UK                                                        | OCLC EMEA BV                               | C                                                      | 12,301,992                   | 6,136,103                                | 100 000 %                      |

## Part V Transactions With Related Organizations

|     |    |
|-----|----|
| Yes | No |
|-----|----|

|  |  |  |
|--|--|--|
|  |  |  |
|--|--|--|

- |           |  |           |
|-----------|--|-----------|
| <b>1a</b> |  | <b>No</b> |
| <b>1b</b> |  | <b>No</b> |
| <b>1c</b> |  | <b>No</b> |
| <b>1d</b> |  | <b>No</b> |
| <b>1e</b> |  | <b>No</b> |

- |    |     |    |
|----|-----|----|
| 1f |     | No |
| 1g |     | No |
| 1h |     | No |
| 1i |     | No |
|    |     |    |
| 1j |     | No |
| 1k | Yes |    |
| 1l | Yes |    |
| 1m | Yes |    |
| 1n | Yes |    |
|    |     |    |
| 1o | Yes |    |
| 1p | Yes |    |
|    |     |    |
| 1q |     | No |
| 1r |     | No |

| (a)<br>Name of other organization | (b)<br>Transaction<br>type(a-r) | (c)<br>Amount involved | (d)<br>Method of determining amount<br>involved |
|-----------------------------------|---------------------------------|------------------------|-------------------------------------------------|
| 1) OCLC EMEA BV                   | K                               | 274,355                | COST                                            |
| 2) OCLC BV                        | L                               | 1,529,284              | COST PLUS                                       |
| 3) OCLC GMBH                      | L                               | 1,809,595              | COST PLUS                                       |
| 4) OCLC (UK) LIMITED              | L                               | 3,573,920              | COST PLUS                                       |
| 5)                                |                                 |                        |                                                 |
| 6)                                |                                 |                        |                                                 |

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

**Part VII**   **Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

| Identifier | Return Reference              | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|------------|-------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990, SCHEDULE R, PART IV | THE FOLLOWING NON-U S CORPORATIONS ARE 100 % OWNED BY OCLC ONLINE COMPUTER LIBRARY CENTER, INC AND ARE REPORTED IN PART IV OF SCHEDULE R BECAUSE THEY ARE CONSIDERED TAXABLE ORGANIZATIONS IN THEIR RESPECTIVE COUNTRIES HOWEVER, THEY ARE OWNED BY A NONPROFIT ORGANIZATION EXEMPT FROM U S TAXES UNDER SECTION 501(C)(3) ALL OF THESE ORGANIZATIONS ENGAGE IN PROVIDING COMPUTERIZED SERVICES TO LIBRARIES IN THEIR REGIONS THOSE SERVICES PROVIDE THE SAME FUNCTIONAL SUPPORT TO LIBRARIES THAT OCLC PROVIDES TO U S LIBRARIES THE PURPOSE AND MISSION OF THESE NON-U S CORPORATIONS IS THE SAME AS OCLC WHILE THE COUNTRIES WHERE THESE CORPORATIONS RESIDE CONSIDER THEM SUBJECT TO INCOME TAX UNDER LOCAL LAW, THOSE SAME ACTIVITIES PERFORMED BY OCLC HAVE BEEN DEEMED EXEMPT BY THE INTERNAL REVENUE SERVICE AS SUCH, THESE NON-U S CORPORATIONS MEET THE OPERATIONAL TEST FOR U S EXEMPTION IN ADDITION, SINCE THE NON-U S CORPORATIONS ARE 100% OWNED BY OCLC, ALL EARNINGS AND ASSETS OF THOSE CORPORATIONS ARE FULLY CONTROLLED BY, AND A BENEFIT TO, A U S NONPROFIT ORGANIZATION BASED ON THIS, OCLC CONSIDERS THESE NON-U S CORPORATIONS TO BE DE FACTO EXEMPT ORGANIZATIONS UNDER U S LAW HOWEVER, SINCE THESE NON-U S CORPORATIONS HAVE NO PERMANENT ESTABLISHMENTS OR BUSINESS OPERATIONS IN THE U S , THERE IS NO U S REPORTING REQUIRED AND THEY ARE, THEREFORE, NOT INCLUDED WITH THIS INFORMATION REPORT OCLC EMEA BV THE NETHERLANDS OCLC BV THE NETHERLANDS OCLC GMBH GERMANY OCLC AG SWITZERLAND OCLC (UK) LIMITED UNITED KINGDOM |

Software ID:

Software Version:

EIN: 31-0734115

Name: OCLC ONLINE COMPUTER LIBRARY CENTER INC

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

| (a)<br>Name, address, and EIN of related organization                                    | (b)<br>Primary activity | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Direct Controlling Entity        | (e)<br>Type of entity<br>(C corp, S corp, or trust) | (f)<br>Share of total income<br>(\$) | (g)<br>Share of end-of-year assets<br>(\$) | (h)<br>Percentage ownership |
|------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------|-----------------------------------------|-----------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------|
| OCLC INFORMATION DISTRIBUTION INC<br>6565 KILGOUR PLACE<br>DUBLIN, OH43017<br>87-0374788 | INFORMATION SERVICES    | OH                                                  | OCLC ONLINE COMPUTER LIBRARY CENTER INC | C                                                   |                                      | 4,018,159                                  | 100 000 %                   |
| DIMEMA INC<br>220 WEST MERCER ST W-200<br>SEATTLE, WA98119<br>91-2129115                 | INFORMATION SERVICES    | WA                                                  | OCLC INFORMATION DISTRIBUTION INC       | C                                                   |                                      | 113,098                                    | 100 000 %                   |
| OCLC EMEA BV<br>SCHIPHOLWEG 99 2300 AW<br>LEIDEN<br>NL                                   | HOLDING COMPANY         | NL                                                  | OCLC ONLINE COMPUTER LIBRARY CENTER INC | C                                                   | 5,027,744                            | 16,942,704                                 | 100 000 %                   |
| OCLC BV<br>SCHIPHOLWEG 99 2300 AW<br>LEIDEN<br>NL                                        | INFORMATION SERVICES    | NL                                                  | OCLC EMEA BV                            | C                                                   | 16,415,257                           | 12,068,162                                 | 100 000 %                   |
| OCLC GMBH<br>GRUNWALDER WEG 28G<br>82041 OBERHACHING<br>GM                               | INFORMATION SERVICES    | GM                                                  | OCLC EMEA BV                            | C                                                   | 11,658,736                           | 9,830,946                                  | 100 000 %                   |
| OCLC AG<br>ST JAKOB-STRASSE 96<br>CH-4052 BASEL<br>SZ                                    | INFORMATION SERVICES    | SZ                                                  | OCLC GMBH                               | C                                                   | 469,294                              | 346,837                                    | 100 000 %                   |
| OCLC (UK) LIMITED<br>8 ST MARYS GATE<br>SHEFFIELD S1 4LW<br>UK                           | INFORMATION SERVICES    | UK                                                  | OCLC EMEA BV                            | C                                                   | 12,301,992                           | 6,136,103                                  | 100 000 %                   |