JUSTASTART 02/07/2012 7 02 PM

Form 990 Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Department of the Treasury
Internal Revenue Service

OMB No 1545-0047

2010

Open to Public Inspection

A For the 2010 calendar year, or tax year beginning 07/01/10 , and ending 06/30/11

B Check if applicable
- [ ] Address change
- [ ] Name change
- [ ] Initial return
- [ ] Terminated
- [ ] Amended return
- [ ] Application pending

C Name of organization
Just-A-Start Corporation

Doing Business As

Number and street (or P O box if mail is not delivered to street address): 1035 Cambridge Street
Room/suite: #12

City or town, state or country, and ZIP + 4: Cambridge MA 02141-0003

D Employer identification number: 23-7121174

E Telephone number: 617-494-0444

G Gross receipts $ 6,021,967

F Name and address of principal officer
Anna Casey
1035 Cambridge Street
Cambridge MA 02141-0003

H(a) Is this a group return for affiliates? [ ] Yes [X] No

H(b) Are all affiliates included? [ ] Yes [ ] No

If "No," attach a list (see instructions)

I Tax-exempt status [X] 501(c)(3) [ ] 501(c) ( ) ◀ (insert no) [ ] 4947(a)(1) or [ ] 527

J Website: ▶ justastart.org

H(c) Group exemption number ▶

K Form of organization [X] Corporation [ ] Trust [ ] Association [ ] Other ▶

L Year of formation 1970

M State of legal domicile MA

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities

Community development by creating, retaining, and stabilizing affordable occupied housing through rehab and low-cost financing, and providing education, training, and placement programs for youth and adults.

2 Check this box ▶ [ ] if the organization discontinued its operations or disposed of more than 25% of its net assets

3	Number of voting members of the governing body (Part VI, line 1a)	3	12
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	12
5	Total number of individuals employed in calendar year 2010 (Part V, line 2a)	5	91
6	Total number of volunteers (estimate if necessary)	6	200
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	
b	Net unrelated business taxable income from Form 990-T, line 34	7b	0

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		Prior Year	Current Year
Revenue			
8	Contributions and grants (Part VIII, line 1h)	4,036,886	4,373,722
9	Program service revenue (Part VIII, line 2g)	1,759,554	1,645,343
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	123,001	-149,661
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		
12	Total revenue – add lines 8 through 11 (must equal Part VIII, column (A), line 12)	5,919,441	5,869,404
Expenses			
13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)		110,243
14	Benefits paid to or for members (Part IX, column (A), line 4)		
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	3,393,025	3,297,259
16a	Professional fundraising fees (Part IX, column (A), line 11e)		
b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 49,017		
17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f)	2,621,983	2,623,052
18	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	6,015,008	6,030,554
19	Revenue less expenses Subtract line 18 from line 12	-95,567	-161,150
Net Assets or Fund Balances		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	26,854,696	26,392,842
21	Total liabilities (Part X, line 26)	22,926,806	22,626,102
22	Net assets or fund balances Subtract line 21 from line 20	3,927,890	3,766,740

SCANNED APR 25 2012

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here
▶ Signature of officer — Date 4/2/12
▶ Anna Casey Treasurer
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check [ ] if self-employed	PTIN
Theresa J. Creeden, CPA	Theresa J. Creeden, CPA	02/07/12		P00747568

Firm's name ▶ Sandberg & Creeden, P.C. — Firm's EIN ▶ 04-3195921

Firm's address ▶ 331 Page St Ste 2, Stoughton, MA 02072-1172 — Phone no 781-344-0850

May the IRS discuss this return with the preparer shown above? (see instructions) [X] Yes [ ] No

9/17 18

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III [X]

1 Briefly describe the organization's mission

Community development by creating, retaining, and stabilizing affordable occupied housing through rehab and low-cost financing, and providing education, training, and placement programs for youth and adults.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [ ] Yes [X] No

If "Yes," describe these changes on Schedule O

4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses $ 2,094,636 including grants of $ 2,466) (Revenue $)

JAS offers community training programs as following:

The largest Education/Training/Placement Program is YouthBuild/Just-A-Start (YB/JAS). This concentration includes five other youth and three adult programs developed and administered by JAS. For YouthBuild/Just-A-Start 18th Year (7/10 - 6/11), accomplishments include:

High school dropouts serviced: 112, including 79 new enrollments and 63 post-training placements and support.

Program components:

1) Full high school diploma with MCAS or GED;

2) Life skills, employability and career competencies development;

4b (Code.) (Expenses $ 672,364 including grants of $ 3,321) (Revenue $ 16,542)

The largest Homeless Prevention Program is the Teen Living Program with Transitional Shelter for young mothers and their children.

1)Homeless preventions 240;

4c (Code) (Expenses $ 657,834 including grants of $ 104,456) (Revenue $ 131,189)

The largest Housing Stabilization and Homeless Prevention Program is Mediation for Results/Landlord-Tenant Services to prevent displacements and forced move outs. This workload has increased each year. This concentration includes a Home Improvement Program with below market resources to stabilize current ownership and tenancies, and a Teen Living Program with Transitional Shelter for young mothers and their children. For Mediation For Results (MFR) in the 25th Year, accomplishments include:

1)Assistance to multiple tenants paying 40-60% of income for rents;

2) Mediations and workouts with 220 landlords and tenants, with the

4d Other program services. (Describe in Schedule O.)

(Expenses $ 2,270,559 including grants of $) (Revenue $ 1,497,612)

4e **Total program service expenses** ▶ 5,695,393

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? (see instructions)	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	X	
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach its audited financial statements to this return? **Note.** Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b		

Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than $5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than $5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3) and 501(c)(4) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than $25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		X
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		X
a	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 ☐ Yes ☒ No			
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? **Note.** All Form 990 filers are required to complete Schedule O	38		X

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V ☐

				Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a 98			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 91			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?		2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)				
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?		3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		4a		X
b	If "Yes," enter the name of the foreign country ▶ See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5b		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible?		6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		6b		
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?		7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		7h		
8	**Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.** Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		8		
9	**Sponsoring organizations maintaining donor advised funds.**				
a	Did the organization make any taxable distributions under section 4966?		9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?		9b		
10	**Section 501(c)(7) organizations.** Enter				
a	Initiation fees and capital contributions included on Part VIII, line 12	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	**Section 501(c)(12) organizations.** Enter:				
a	Gross income from members or shareholders	11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?		12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state?		13a		
	Note. See the instructions for additional information the organization must report on Schedule O				
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c	Enter the amount of reserves on hand	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?		14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O		14b		

Part VI **Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI [X]

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a 12			
b	Enter the number of voting members included in line 1a, above, who are independent	1b 12			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		3	X	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		5		X
6	Does the organization have members or stockholders?		6		X
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?		7a		X
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?		7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following				
a	The governing body?		8a	X	
b	Each committee with authority to act on behalf of the governing body?		8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a		X
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c		X
13	Does the organization have a written whistleblower policy?	13	X	
14	Does the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ MA

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply

[ ] Own website [X] Another's website [X] Upon request

19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶ The Corporation 1035 Cambridge Street Cambridge MA 02141 617-494-0444

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order. individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

☐ Check this box if neither the organization nor any related organizations compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (check all that apply): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) Eileen Bacci Director	5.00	X						0	0	0
(2) Chandra Banks Director	5.00	X						0	0	0
(3) Ann Casey Treasurer	5.00	X		X				0	0	0
(4) Ruby Pierce Donohue Clerk	5.00	X		X				0	0	0
(5) Marilyn Garcia Director	5.00	X						0	0	0
(6) John Henn President	5.00	X		X				0	0	0
(7) Tom Lucey Director	5.00	X						0	0	0
(8) Peter Munkenbeck Director	5.00	X						0	0	0
(9) Paul Parravano Vice Pres	5.00	X		X				0	0	0
(10) Anita Reed Director	5.00	X						0	0	0
(11) Catherine Simmons Director	5.00	X						0	0	0
(12) Gordon Gottsche Exec Dir	40.00			X				22,552	0	0
(13)										
(14)										
(15)										
(16)										

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(17)										
(18)										
(19)										
(20)										
(21)										
(22)										
(23)										
(24)										
(25)										
(26)										
(27)										
(28)										
1b **Sub-total** ▶								22,552		
c **Total from continuation sheets to Part VII, Section A** ▶										
d **Total (add lines 1b and 1c)** ▶								22,552		

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 in reportable compensation from the organization ▶ 0

			Yes	No
3	Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3		X
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? If "Yes," complete Schedule J for such individual	4		X
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 in compensation from the organization ▶ 0

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Part VIII Statement of Revenue

Section	Line	Description	Ref	Amount	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns	1a	78,610				
	b	Membership dues	1b					
	c	Fundraising events	1c					
	d	Related organizations	1d					
	e	Government grants (contributions)	1e	3,906,184				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	388,928				
	g	Noncash contributions included in lines 1a-1f	$	419,300				
	h	**Total.** Add lines 1a–1f			4,373,722			
Program Service Revenue				Busn. Code				
	2a	Rental Affordable Hsg Units			1,309,712	1,309,712		
	b	Accrued interest on hsg loans			131,189	131,189		
	c	Development Fees			123,279	123,279		
	d	Management Fees			64,621	64,621		
	e	Client Fees			16,542	16,542		
	f	All other program service revenue						
	g	**Total.** Add lines 2a–2f			1,645,343			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)			2,902			2,902
	4	Income from investment of tax-exempt bond proceeds						
	5	Royalties						
			(i) Real	(ii) Personal				
	6a	Gross Rents						
	b	Less rental exps						
	c	Rental inc or (loss)						
	d	Net rental income or (loss)						
	7a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
	b	Less cost or other basis & sales exps		152,563				
	c	Gain or (loss)		-152,563				
	d	Net gain or (loss)			-152,563			-152,563
	8a	Gross income from fundraising events (not including $ of contributions reported on line 1c) See Part IV, line 18	a					
	b	Less: direct expenses	b					
	c	Net income or (loss) from fundraising events						
	9a	Gross income from gaming activities. See Part IV, line 19	a					
	b	Less direct expenses	b					
	c	Net income or (loss) from gaming activities						
	10a	Gross sales of inventory, less returns and allowances	a					
	b	Less· cost of goods sold	b					
	c	Net income or (loss) from sales of inventory						
		Miscellaneous Revenue		Busn. Code				
	11a							
	b							
	c							
	d	All other revenue						
	e	**Total.** Add lines 11a–11d						
	12	**Total revenue.** See instructions.			5,869,404	1,645,343	0	-149,661

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the U S See Part IV, line 21				
2 Grants and other assistance to individuals in the U S. See Part IV, line 22	110,243	110,243		
3 Grants and other assistance to governments, organizations, and individuals outside the U S. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	23,229		23,229	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	2,777,503	2,595,768	151,911	29,824
8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions)				
9 Other employee benefits	265,272	250,181	4,874	10,217
10 Payroll taxes	231,255	213,019	16,082	2,154
11 Fees for services (non-employees)				
a Management				
b Legal				
c Accounting	33,817	10,860	22,957	
d Lobbying				
e Professional fundraising services See Part IV, line 17				
f Investment management fees				
g Other	138,506	137,951	300	255
12 Advertising and promotion	5,466	3,627		1,839
13 Office expenses	154,681	114,979	34,996	4,706
14 Information technology	30,181	27,708	2,473	
15 Royalties				
16 Occupancy	451,109	439,920	11,189	
17 Travel	61,511	61,389	100	22
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	5,197	5,197		
20 Interest	339,219	339,219		
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	622,091	618,043	4,048	
23 Insurance	34,986	21,001	13,985	
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a Cleaning / Maintenance	338,352	338,352		
b Management company staffi	276,606	276,606		
c Management Fees	79,086	79,086		
d Bad debt	20,784	20,784		
e Supplies	18,820	18,820		
f All other expenses	12,640	12,640		
25 **Total functional expenses.** Add lines 1 through 24f	6,030,554	5,695,393	286,144	49,017
26 **Joint costs.** Check here ▶ ☐ if following SOP 98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X Balance Sheet

Section	Line	Description			(A) Beginning of year	Line	(B) End of year
Assets	1	Cash—non-interest bearing				1	
	2	Savings and temporary cash investments			438,999	2	358,898
	3	Pledges and grants receivable, net			125,000	3	62,500
	4	Accounts receivable, net			474,764	4	678,144
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L				5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)				6	
	7	Notes and loans receivable, net			5,977,571	7	6,054,589
	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges			35,776	9	78,610
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	18,529,394			
	b	Less accumulated depreciation	10b	5,567,170	13,574,465	10c	12,962,224
	11	Investments—publicly traded securities				11	
	12	Investments—other securities See Part IV, line 11				12	
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11			6,228,121	15	6,197,877
	16	**Total assets.** Add lines 1 through 15 (must equal line 34)			26,854,696	16	26,392,842
Liabilities	17	Accounts payable and accrued expenses			309,013	17	225,728
	18	Grants payable				18	
	19	Deferred revenue			206,561	19	263,877
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability Complete Part IV of Schedule D				21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties			18,388,707	23	18,540,039
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities. Complete Part X of Schedule D			4,022,525	25	3,596,458
	26	**Total liabilities.** Add lines 17 through 25			22,926,806	26	22,626,102
Net Assets or Fund Balances		**Organizations that follow SFAS 117, check here ▶ [X] and complete lines 27 through 29, and lines 33 and 34.**					
	27	Unrestricted net assets			3,802,890	27	3,704,240
	28	Temporarily restricted net assets			125,000	28	62,500
	29	Permanently restricted net assets				29	
		Organizations that do not follow SFAS 117, check here ▶ [ ] and complete lines 30 through 34.					
	30	Capital stock or trust principal, or current funds				30	
	31	Paid-in or capital surplus, or land, building, or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other funds				32	
	33	Total net assets or fund balances			3,927,890	33	3,766,740
	34	Total liabilities and net assets/fund balances			26,854,696	34	26,392,842

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	5,869,404
2	Total expenses (must equal Part IX, column (A), line 25)	2	6,030,554
3	Revenue less expenses Subtract line 2 from line 1	3	-161,150
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	3,927,890
5	Other changes in net assets or fund balances (explain in Schedule O)	5	
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	3,766,740

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII ☐

			Yes	No
1	Accounting method used to prepare the Form 990. ☐ Cash ☒ Accrual ☐ Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X
b	Were the organization's financial statements audited by an independent accountant?	2b	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both ☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	X	

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047
2010
Open to Public Inspection

Name of the organization: Just-A-Start Corporation

Employer identification number: 23-7121174

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box.)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II)

9 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III)

10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a ☐ Type I b ☐ Type II c ☐ Type III–Functionally integrated d ☐ Type III–Other

e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).

f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box ☐

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

		Yes	No
(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?	11g(i)		
(ii) A family member of a person described in (i) above?	11g(ii)		
(iii) A 35% controlled entity of a person described in (i) or (ii) above?	11g(iii)		

h Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–9 above or IRC section **(see instructions)**)	(iv) Is the organization in col (i) listed in your governing document? Yes	(iv) No	(v) Did you notify the organization in col (i) of your support? Yes	(v) No	(vi) Is the organization in col (i) organized in the U S ? Yes	(vi) No	(vii) Amount of support
(A)									
(B)									
(C)									
(D)									
(E)									
Total									

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)** (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	5,750,286	4,129,476	4,413,565	3,926,886	4,373,722	22,593,935
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3	5,750,286	4,129,476	4,413,565	3,926,886	4,373,722	22,593,935
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 **Public support.** Subtract line 5 from line 4						22,593,935

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7 Amounts from line 4	5,750,286	4,129,476	4,413,565	3,926,886	4,373,722	22,593,935
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	75,442	138,090	35,289	43,259	2,902	294,982
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
11 **Total support.** Add lines 7 through 10						22,888,917

12 Gross receipts from related activities, etc. (see instructions) | 12 | 1,645,343

13 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2010 (line 6, column (f) divided by line 11, column (f)) | 14 | 98.71 %

15 Public support percentage from 2009 Schedule A, Part II, line 14 | 15 | 98.08 %

16a **33 1/3% support test—2010.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☒

b **33 1/3% support test—2009.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

17a **10%-facts-and-circumstances test—2010.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐

b **10%-facts-and-circumstances test—2009.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ ☐

Part III Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support** (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13 **Total support.** (Add lines 9, 10c, 11, and 12)						

14 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

Section C. Computation of Public Support Percentage

15	Public support percentage for 2010 (line 8, column (f) divided by line 13, column (f))	15	%
16	Public support percentage from 2009 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17	Investment income percentage for **2010** (line 10c, column (f) divided by line 13, column (f))	17	%
18	Investment income percentage from **2009** Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests—2010.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support tests—2009.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ ☐

Part IV **Supplemental Information.** Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Part II, Line 10 - Other Income Detail

Other income	$	0

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527
▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.
▶ See separate instructions.

OMB No 1545-0047
2010
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If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then
- Section 501(c)(3) organizations· Complete Parts I-A and B. Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations· Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then
- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35a (Proxy Tax), then
- Section 501(c)(4), (5), or (6) organizations Complete Part III.

Name of organization	Employer identification number
Just-A-Start Corporation	23-7121174

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
2 Political expenditures ▶ $
3 Volunteer hours

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ $
2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ $
3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☒ No
4a Was a correction made? ☐ Yes ☒ No
b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ $
2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ $
3 Total exempt function expenditures Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ $
4 Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No
5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A Check ▶ ☐ if the filing organization belongs to an affiliated group.

B Check ▶ ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)		
b Total lobbying expenditures to influence a legislative body (direct lobbying)		
c Total lobbying expenditures (add lines 1a and 1b)		
d Other exempt purpose expenditures		
e Total exempt purpose expenditures (add lines 1c and 1d)		
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.		

If the amount on line 1e, column (a) or (b) is.	The lobbying nontaxable amount is:
Not over $500,000	20% of the amount on line 1e
Over $500,000 but not over $1,000,000	$100,000 plus 15% of the excess over $500,000
Over $1,000,000 but not over $1,500,000	$175,000 plus 10% of the excess over $1,000,000
Over $1,500,000 but not over $17,000,000	$225,000 plus 5% of the excess over $1,500,000
Over $17,000,000	$1,000,000

	(a) Filing organization's totals	(b) Affiliated group totals
g Grassroots nontaxable amount (enter 25% of line 1f)		
h Subtract line 1g from line 1a If zero or less, enter -0-		
i Subtract line 1f from line 1c If zero or less, enter -0-		

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? ☐ Yes ☐ No

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(a) Yes	(a) No	(b) Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a	Volunteers?	X		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X	
c	Media advertisements?		X	
d	Mailings to members, legislators, or the public?		X	
e	Publications, or published or broadcast statements?		X	
f	Grants to other organizations for lobbying purposes?		X	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		X	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X	
i	Other activities? If "Yes," describe in Part IV	X		12,000
j	Total. Add lines 1c through 1i			12,000
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of $2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures **(do not include amounts of political expenses for which the section 527(f) tax was paid).**		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4; Part I-C, line 5; and Part II-B, line 1i Also, complete this part for any additional information.

Schedule C, Part II-B, Line 1i

The organization pays dues to the Massachusetts YouthBuild Coalition totaling $9,000 of which a portion is utilized for lobbying for the continutation of the YouthBuild program federal support.

Part IV **Supplemental Information** (continued)

SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization: Just-A-Start Corporation

Employer identification number: 23-7121174

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

- ☐ Preservation of land for public use (e g., recreation or education)
- ☐ Protection of natural habitat
- ☐ Preservation of open space
- ☐ Preservation of an historically important land area
- ☐ Preservation of a certified historic structure

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

			Held at the End of the Tax Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶

4 Number of states where property subject to conservation easement is located ▶

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ $

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ▶ $

(ii) Assets included in Form 990, Part X ▶ $

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenues included in Form 990, Part VIII, line 1 ▶ $

b Assets included in Form 990, Part X ▶ $

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange programs
e ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV and complete the following table.

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV

Part V Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the year end balance held as:

a Board designated or quasi-endowment ▶ %

b Permanent endowment ▶ %

c Term endowment ▶ %

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

		Yes	No
(i) unrelated organizations	3a(i)		
(ii) related organizations	3a(ii)		
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIV the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		151,528		151,528
b Buildings		2,206,093	335,611	1,870,482
c Leasehold improvements				
d Equipment		72,559	57,913	14,646
e Other		16,099,214	5,173,646	10,925,568
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).) ▶				12,962,224

Part VII Investments—Other Securities. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
(I)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments—Program Related. See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) ▶		

Part IX Other Assets. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) Properties under development	3,864,033
(2) Home Improvement funds	653,633
(3) Housing development funds	650,655
(4) Other receivables	390,223
(5) Replacement reserves	237,215
(6) Investments in partnerships	156,824
(7) Replacement escrows	133,225
(8) Security deposit escrows	64,342
(9) Repurchase options	39,000
(10) All Other	8,727
Total. (Column (b) must equal Form 990, Part X, col (B) line 15.) ▶	6,197,877

Part X Other Liabilities. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Amount
(1) Federal income taxes	
(2) HIP loan funds	3,395,370
(3) Loan recipient escrows	141,246
(4) Tenant security deposits	59,842
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
(11)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25.) ▶	3,596,458

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)			1	5,869,404
2	Total expenses (Form 990, Part IX, column (A), line 25)			2	6,030,554
3	Excess or (deficit) for the year Subtract line 2 from line 1			3	-161,150
4	Net unrealized gains (losses) on investments			4	
5	Donated services and use of facilities			5	
6	Investment expenses			6	
7	Prior period adjustments			7	
8	Other (Describe in Part XIV.)			8	-19,474
9	Total adjustments (net) Add lines 4 through 8			9	-19,474
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9			10	-180,624

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements			1	5,965,194
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12				
a	Net unrealized gains on investments	2a			
b	Donated services and use of facilities	2b	79,235		
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIV.)	2d	16,555		
e	Add lines **2a** through **2d**			2e	95,790
3	Subtract line **2e** from line **1**			3	5,869,404
4	Amounts included on Form 990, Part VIII, line 12, but not on line **1**:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIV)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total revenue. Add lines **3** and **4c.** (This must equal Form 990, Part I, line 12)			5	5,869,404

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements			1	6,145,818
2	Amounts included on line 1 but not on Form 990, Part IX, line 25				
a	Donated services and use of facilities	2a	79,235		
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIV)	2d	36,029		
e	Add lines **2a** through **2d**			2e	115,264
3	Subtract line **2e** from line **1**			3	6,030,554
4	Amounts included on Form 990, Part IX, line 25, but not on line **1**:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIV)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total expenses Add lines **3** and **4c.** (This must equal Form 990, Part I, line 18.)			5	6,030,554

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b Also complete this part to provide any additional information.

Part XI, Line 8 - Reconciliation of Changes - Other

Consolidating activity	$	9,094
Offset income with expense	$	7,461
Consolidated activity	$	-28,568
Offset expense from income	$	-7,461

Part XII, Line 2d - Revenue Amounts Included in Financials - Other

Part XIV Supplemental Information (continued)

Consolidating activity	$	9,094
Offset income with expense	$	7,461

Part XIII, Line 2d - Expense Amounts Included in Financials - Other

Consolidated activity	$	28,568
Offset expense from income	$	7,461

SCHEDULE I
(Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

▶ **Attach to Form 990.**

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization: Just-A-Start Corporation

Employer identification number: 23-7121174

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States.

Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than $5,000. Check this box if no one recipient received more than $5,000. Part II can be duplicated if additional space is needed ▶ ☐

1	(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								

2 Enter total number of section 501(c)(3) and government organizations ▶

3 Enter total number of other organizations ▶

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 Training supplies		2,466			
2 Shelter supplies		3,321			
3 Housing assistance		104,456			
4					
5					
6					
7					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

SCHEDULE M (Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
▶ Attach to Form 990.

OMB No 1545-0047

2010

Open To Public Inspection

Name of the organization	Employer identification number
Just-A-Start Corporation	23-7121174

Part I Types of Property

		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art—Works of art				
2	Art—Historical treasures				
3	Art—Fractional interests				
4	Books and publications				
5	Clothing and household goods				
6	Cars and other vehicles				
7	Boats and planes				
8	Intellectual property				
9	Securities—Publicly traded				
10	Securities—Closely held stock				
11	Securities—Partnership, LLC, or trust interests				
12	Securities—Miscellaneous				
13	Qualified conservation contribution—Historic structures				
14	Qualified conservation contribution—Other				
15	Real estate—Residential				
16	Real estate—Commercial				
17	Real estate—Other				
18	Collectibles				
19	Food inventory				
20	Drugs and medical supplies				
21	Taxidermy				
22	Historical artifacts				
23	Scientific specimens				
24	Archeological artifacts				
25	Other ▶ (debt forgiven)	X	1	419,300	Cash value
26	Other ▶ ( )				
27	Other ▶ ( )				
28	Other ▶ ( )				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement — 29: 0

			Yes	No
30a	During the year, did the organization receive by contribution any property reported in Part I, lines 1–28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?	30a		X
b	If "Yes," describe the arrangement in Part II.			
31	Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	31		X
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	32a		X
b	If "Yes," describe in Part II			
33	If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II			

Part II **Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047
2010
Open to Public Inspection

Name of the organization: Just-A-Start Corporation
Employer identification number: 23-7121174

Form 990, Part I, Line 6

Individuals work as mentors with with youth and housing clients.

Form 990, Part III, Line 4a - First Achievement

3) Community service on supervised work teams, improving/creating housing (38 units construction/rehab, with 2 new units built in pubic housing developments and 1 in a nonprofit development;

4) Pre-apprentice Certification (PACT) 30 youth;

5) Job and/or community college placements 49; and

6)Adult/parent sponsors 158

Impacts: The alternatives to this training/education/placement program for high school dropouts are few and often more costly to the individual, the family and society.

Other training programs:

Career Connections offers afterschool hours for high school students at risk of dropping out of school making available career orientation, mentoring, and tutoring services.

Biomedical Careers PRogram officers academic classes, computer lab, biomedical laboratory trianing, job counseling andplacement in a collaborative triaing program in partnership with Bunker Hill Community College.

Name of the organization: Just-A-Start Corporation

Employer identification number: 23-7121174

Cambridge Teenwork is a private sector job program targeted at Cambridge residents ages 16 to 18.

Summer programs are offered for youth ages 14 to 19 that provide a combination of academic enrichment, life skills building, and work experience.

Form 990, Part III, Line 4c - Third Achievement
majority retaining existing occupancies;

3) Homeless preventions 240;

4) Dispute Resolution Services, 600 people including landlord-tenant coaching, housing rights and resp0onsibilities, resource finding and early interventions; and
5) Service in four district housing courts.

Comparisons: In this program, the worouts per case average $1,200 - $1,500 for homeless prevention. The State pays a range from $35,000 - $45,000 per year for each single room in emergency shelters/motels/hotels to house families for various sizes.

Form 990, Part III, Line 4d - All Other Achievements
The largest Housing Development/Retention Program is the Nonprofit Rental and First Time Homebuyer Program for working families and retirees. This program includes site purchase, new construction and gut rehabilitation, outreach/marketing, construction management, portfolio responsibilities and

Name of the organization: Just-A-Start Corporation

Employer identification number: 23-7121174

long term retention of affordability.

In the 28th Year, accomplishments include:

1) Rental Units in workup 19 and First Time Homebuyer Units in workup 13;

2) Continued multi-service and transitional housing in former rectory for Just-A-Start's Teen Living Program with Transitional Shelter, 12 families, 23rd Year;

3) Capital improvements continuing in nonprofit apartments with continued affordabilitty and workup of financing;

4) Buyback/Prep/Resale of 17 City-referred privately developed affordable homeownership units;

5) Management of multiple loan and grant funds for the housing development workload; and

6) Long term affordability for 567 rental and 223 first time homebuyer housing units.

TOTAL HOUSING DEVELOPMENT PROGRAM EXPENSES: $528,843

In addition to the housing development activities at JAS, the Organization provides affordable housing units for rent which is managed by an independent property management company.

TOTAL RENTAL ACTITIVU EXPENSES: $1,741,716

Form 990, Part VI, Line 3 - Management Delegated

Rental properties are managed by an independent property management company: Maloney Properties, Inc.

Form 990, Part VI, Line 11b - Organization's Process to Review Form 990

No review was or will be conducted.

Form 990, Part VI, Line 15a - Compensation Process for Top Official

The Executive Director is compensated by the City of Cambridge at a rate approved by them during FY2009.

Form 990, Part VI, Line 15b - Compensation Process for Officers

The process for existing employees involves occasional cost of living adjustments based on the availability of operating funds for related programs. When there is turnover in a position, comparability data is sought for reference. In the current fiscal cost/revenue situtation, every cost of living adjustment is impacted by inflation and continued sharp increased in health care coverage.

Form 990, Part VI, Line 19 - Governing Documents Disclosure Explanation

Governing documents are available on a number of governmental and private websites and available upon written request from the organization.

Forms 990 / 990-PF	Other Notes and Loans Receivable For calendar year 2010, or tax year beginning 07/01/10 , and ending 06/30/11	2010

Name	Employer Identification Number
Just-A-Start Corporation	23-7121174

Form 990, Part X, Line 7 - Additional Information

	Name of borrower	Relationship to disqualified person
(1)	Revolving loan funds	None
(2)	22-26 Seventh Street Cambridge	None
(3)	Squirrel Brand Limited Partnership	None
(4)	Putnam Place Limited Partnership	None
(5)	Linwood Court	None
(6)	St. Patrick's Place LP	None
(7)		
(8)		
(9)		
(10)		

	Original amount borrowed	Date of loan	Maturity date	Repayment terms	Interest rate
(1)		Various	Various	Revolving	3.000
(2)	11,050	Various	Various	Upon sale	5.000
(3)	660,000	05/24/01	Various	Due in 20 years	8.500
(4)	98,339	Various	Various	Sufficient cash flow	5.530
(5)	25,000	Various	05/05/15	Due in full 5/5/2015	7.000
(6)	80,713	Various	Various	Availability of cash flow	8.000
(7)					
(8)					
(9)					
(10)					

	Security provided by borrower	Purpose of loan
(1)	Land and building	Repairs to low income housing
(2)	Real estate	Development of low income housing
(3)	Real estate	Development of low income housing
(4)	Real Estate	Development of low income housing
(5)	Real estate	Improvements
(6)	Real estate	Development of low income housing
(7)		
(8)		
(9)		
(10)		

	Consideration furnished by lender	Balance due at beginning of year	Balance due at end of year	Fair market value (990-PF only)
(1)	Real estate	3,730,480	3,679,045	
(2)	Land and building	7,300	7,300	
(3)	Real Estate	1,939,031	2,068,764	
(4)	Real Estate	206,561	192,705	
(5)	Real Estate	26,750	26,750	
(6)	Real Estate	67,449	80,025	
(7)				
(8)				
(9)				
(10)				
Totals		5,977,571	6,054,589	

Forms 990 / 990-PF	Mortgages and Other Notes Payable For calendar year 2010, or tax year beginning 07/01/10 , and ending 06/30/11	2010

Name	Employer Identification Number
Just-A-Start Corporation	23-7121174

Form 990, Part X, Line 23 - Additional Information

	Name of lender	Relationship to disqualified person
(1)	City of Cambridge & Massachusetts	None
(2)	East Cambridge Savings Bank	None
(3)	Cambridge Affordable Housing Trust	None
(4)	Cambridge Savings Bank	None
(5)	City of Cambridge/Comm Dev Dept CAHT	None
(6)	City of Cambridge/Home Program	None
(7)	City of Camb/Comm Dev & Comm of Mass	None
(8)	Cambridge Trust Company	None
(9)	City of Cambridge/Comm of Mass	None
(10)	City of Cambridge - Comm Develop Dep	None

	Original amount borrowed	Date of loan	Maturity date	Repayment terms	Interest rate
(1)	210,000	12/16/96	12/16/26	Monthly	0.000
(2)	200,000	09/19/96	Various	Monthly	0.000
(3)	450,000	05/03/96	05/03/46	Will be forgiven	0.000
(4)	650,000	05/24/00	05/24/19	Monthly	7.500
(5)	525,000	06/24/99	06/24/49	Upon sale of property	0.000
(6)	105,000	06/24/99	06/24/49	Upon sale of property	0.000
(7)	240,000	06/24/99	06/24/39	Upon sale of property	0.000
(8)	123,000	02/02/98	08/02/28	Upon sale of property	7.500
(9)	46,000	02/06/98	02/06/28	Monthly	0.000
(10)	345,995	02/06/98	02/06/48	On due date	8.000

	Security provided by borrower	Purpose of loan
(1)	Webster/Bristol Street	Development of low income housing
(2)	Webster/Bristol Street	Development of low income housing
(3)	Webster/Bristol Street	Affordable housing and improvements
(4)	Norfolk Street	Development of low income housing
(5)	Norfolk Street	Development of low income housing
(6)	Norfolk Street	Development of low income housing
(7)	Norfolk Street	Development of low income housing
(8)	Berkshire Street	Rehabilitation of property
(9)	Berkshire Street	Development of low income housing
(10)	Berkshire Street	Development of low income housing

	Consideration furnished by lender	Balance due at beginning of year	Balance due at end of year
(1)	Real estate	210,000	210,000
(2)	Real estate	159,919	154,231
(3)	Real estate	450,000	450,000
(4)	Real estate	473,322	463,232
(5)	Real estate	525,000	525,000
(6)	Real estate	105,000	105,000
(7)	Real estate	240,000	240,000
(8)	Real estate	100,115	97,090
(9)	Real estate	46,000	46,000
(10)	Real estate	345,995	345,995
Totals		2,655,351	2,636,548

Forms 990 / 990-PF

Mortgages and Other Notes Payable

2010

For calendar year 2010, or tax year beginning 07/01/10 , and ending 06/30/11

Name: Just-A-Start Corporation

Employer Identification Number: 23-7121174

Form 990, Part X, Line 23 - Additional Information

	Name of lender	Relationship to disqualified person
(1)	City of Camb/Comm Devl. Harvard Help	None
(2)	City of Cambridge - Home Program	None
(3)	City of Camb/Comm Dev Dept/Comm of M	None
(4)	East Cambridge Savings Bank	None
(5)	City of Camb/Comm Dev Dept/CAHT	None
(6)	City of Camb/Comm Dev Dept/CAHT	None
(7)	Cambridge Trust Company	None
(8)	City of Cambridge/Comm Dev Dept	None
(9)	City f Cambridge/Comm Dev. Dept.	None
(10)	East Cambridge Savings Bank	None

	Original amount borrowed	Date of loan	Maturity date	Repayment terms	Interest rate
(1)	150,000	05/08/98	05/08/13	Monthly	3.000
(2)	420,000	05/08/98	05/08/48	Monthly	0.000
(3)	180,000	02/26/99	02/26/39	Upon sale of property	0.000
(4)	505,000	02/25/99	03/01/29	Monthly payment of $3276	8.000
(5)	280,000	02/26/99	02/26/49	Monthly	8.000
(6)	505,653	06/03/98	Various	Monthly	0.000
(7)	67,000	08/01/02	08/01/12	Monthly payments of $781	6.000
(8)	266,200	01/17/97	01/17/47	Monthly	8.000
(9)	90,000	01/19/97	01/17/37	Monthly	8.000
(10)	210,000	Various	Various	Monthly payments of $1373	0.000

	Security provided by borrower	Purpose of loan
(1)	Berkshire Street	Development of low income housing
(2)	Otis Street	Development of low income housing
(3)	Otis Street	Development of low income housing
(4)	Otis Street	Development of low income housing
(5)	Otis Street	Development of low income housing
(6)	Spring Street	Development of low income housing
(7)	Spring Street	Development of low income housing
(8)	Webster Street	Development of low income housing
(9)	Webster Street	Development of low income housing
(10)	Webster Street	Development of low income housing

	Consideration furnished by lender	Balance due at beginning of year	Balance due at end of year
(1)	Real estate	42,182	30,862
(2)	Real estate	420,000	420,000
(3)	Real estate	180,000	180,000
(4)	Real estate	425,408	413,396
(5)	Real estate	280,000	280,000
(6)	Real estate	84,276	84,276
(7)	Real estate	59,021	57,706
(8)	Real estate	266,200	266,200
(9)	Real estate	90,000	90,000
(10)	Real estate	170,151	164,573
Totals		2,017,238	1,987,013

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Mortgages and Other Notes Payable

2010

For calendar year 2010, or tax year beginning 07/01/10 , and ending 06/30/11

Name: Just-A-Start Corporation

Employer Identification Number: 23-7121174

Form 990, Part X, Line 23 - Additional Information

	Name of lender	Relationship to disqualified person
(1)	City of Cambridge/Comm Dev Dept.	None
(2)	City of Cambridge/Comm Dev. Dept.	None
(3)	Cambridge Saving Bank	None
(4)	Cambridge Neighborhood Apartments Ho	None
(5)	Cambridge Trust Company	None
(6)	City of Cambridge/Comm Dev. Dept.	None
(7)	City of Cambridge/Comm Dev. Dept.	None
(8)	Cambridge Affordable Housing Trust	None
(9)	City of Cambridge HOME Program	None
(10)	Mass. Housing Partnership	None

	Original amount borrowed	Date of loan	Maturity date	Repayment terms	Interest rate
(1)	374,500	10/23/97	10/23/47	Monthly	8.000
(2)	94,000	10/23/97	10/23/38	Deferred	8.000
(3)	112,000	10/23/97	10/23/17	Monthly	8.750
(4)	90,000	10/23/97	10/23/12	Monthly	3.000
(5)	290,000	12/12/97	12/12/22	Monthly	7.500
(6)	158,556	06/03/98	06/03/48	Monthly	8.000
(7)	150,000	06/03/98	06/03/38	Monthly	0.000
(8)		02/07/00	02/07/50	Monthly	8.000
(9)	250,000	02/07/00	02/07/50	Monthly	0.000
(10)	750,000	Various	Various	Monthly	6.740

	Security provided by borrower	Purpose of loan
(1)	Cardinal Medeiros	Development of low income housing
(2)	Cardinal Medeiros	Development of low income housing
(3)	Cardinal Medeiros	Development of low income housing
(4)	Cardinal Medeiros	Rehabilitation of property
(5)	Elm Street	Rehabilitation of property
(6)	Elm Street	Development of low income housing
(7)	Elm Street	Development of low income housing
(8)	Hovey Street	Rehabilitation
(9)	Hovey Street	Development of low income housing
(10)	Hovey Street	Rehabilitation of property

	Consideration furnished by lender	Balance due at beginning of year	Balance due at end of year
(1)	Real estate	374,500	374,500
(2)	Real estate	94,000	94,000
(3)	Real estate	96,165	94,037
(4)	Real estate	54,472	50,936
(5)	Real estate	203,136	192,031
(6)	Real estate	158,556	158,556
(7)	Real estate	150,000	150,000
(8)	Real estate	1,129,200	1,129,200
(9)	Real estate	250,000	250,000
(10)	Real estate	483,673	440,282
Totals		2,993,702	2,933,542

Forms 990 / 990-PF	Mortgages and Other Notes Payable For calendar year 2010, or tax year beginning 07/01/10 , and ending 06/30/11	2010

Name	Employer Identification Number
Just-A-Start Corporation	23-7121174

Form 990, Part X, Line 23 - Additional Information

	Name of lender	Relationship to disqualified person
(1)	Mass. Housing Partnership PermPlus	None
(2)	Bridge Loan Trust	None
(3)	Cambridge Savings Bank	None
(4)	Cambridge Affordable Housing Trust	None
(5)	Massachusetts Institute of Technolog	None
(6)	East Cambridge Savings Bank	None
(7)	Commonwealth of Massachusetts	None
(8)	Local Initiative Support Corporation	None
(9)	City of Cambridge HOME	None
(10)	Comm. of Mass. Affordable Housing Tr	None

	Original amount borrowed	Date of loan	Maturity date	Repayment terms	Interest rate
(1)	250,000	Various	Various	Monthly	0.000
(2)	700,000	05/16/02	09/01/12	Monthly payment of $4241	4.000
(3)	200,000	02/08/02	Various	Monthly payments of $1495	6.500
(4)		06/12/02	06/01/52	Monthly	0.000
(5)	320,000	06/12/02	Various	Monthly payments of $1775	3.000
(6)	231,000	06/12/02	06/12/32	Monthly payments of $1620	7.500
(7)	320,000	06/12/02	Various		0.000
(8)	348,789	07/23/03	Various	Monthly payments of $2022	3.500
(9)	650,000	03/31/04	03/30/54	Monthly	0.000
(10)	400,000	03/30/04	03/30/34	Monthly	0.000

	Security provided by borrower	Purpose of loan
(1)	Hovey Street	Rehabilitation of property
(2)	Norbrega	Rehabilitation of property
(3)	Norbrega	Development of low income housing
(4)	Norbrega	Rehabilitation of property
(5)	Norbrega	Development of low income housing
(6)	Norbrega	Development of low income housing
(7)	Norbrega	Development of low income housing
(8)	Norbrega	Development of low income housing
(9)	Prospect Street/Scoutingway Apartmen	Rehabilitation of property
(10)	Prospect Street/Scoutingway Apartmen	Rehabilitation of property

	Consideration furnished by lender	Balance due at beginning of year	Balance due at end of year
(1)	Real estate	250,000	250,000
(2)	Real estate	492,313	460,523
(3)	Real estate	91,167	80,705
(4)	Real estate	319,000	319,000
(5)	Real estate	229,018	214,392
(6)	Real estate	209,468	205,607
(7)	Real estate	320,000	320,000
(8)	Real estate	255,792	240,222
(9)	Real estate	650,000	650,000
(10)	Real estate	400,000	400,000
Totals		3,216,758	3,140,449

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Mortgages and Other Notes Payable

For calendar year 2010, or tax year beginning 07/01/10 , and ending 06/30/11

2010

Name: Just-A-Start Corporation

Employer Identification Number: 23-7121174

Form 990, Part X, Line 23 - Additional Information

	Name of lender	Relationship to disqualified person
(1)	Commonwealth of Massachusetts	None
(2)	Harvard 20/20	None
(3)	Cambridge Savings Bank	None
(4)	Cambridge Affordable Housing Trust	None
(5)	City of Cambridge CDBG	None
(6)	City of Cambridge (Home)	None
(7)	Cambridge Affordable Housing/CPA	None
(8)	Capital Lease	None
(9)	Cambridge Affordable Housing Trust	None
(10)	Cambridge Afforable Housind Trust	None

	Original amount borrowed	Date of loan	Maturity date	Repayment terms	Interest rate
(1)	550,000	04/01/04	Various	Deferred	0.000
(2)	550,000	03/30/04	Various	Monthly	2.000
(3)	1,060,000	04/19/04	Various	Monthly	6.200
(4)	1,350,000	05/20/03	Various	Monthly	0.000
(5)	460,000	05/01/01	Various	Upon receipt of developmen	0.000
(6)	625,000	06/19/08	12/31/09	Upon sale of Units	8.000
(7)	1,000,000	06/06/07	06/06/09	Monthly	8.000
(8)	21,700	03/01/08	03/01/11	$545 monthly plus interest	4.850
(9)	1,675,000	08/21/07	09/01/09	On due date	8.000
(10)	210,351	04/23/08	04/23/09	Upon sale of unit	0.000

	Security provided by borrower	Purpose of loan
(1)	Prospect Street/Scoutingway Apartmen	Development of low income housing
(2)	Prospect Street/Scoutingway Apartmen	Rehabilitation of property
(3)	Prospect Street/Scoutingway Apartmen	Development of low income housing
(4)	Prospect Street/Scoutingway Apartmen	Development of low income housing
(5)	Boardman Street - Squirrel Brand Bld	Development of low income housing
(6)	823 Main Street	Rehabiliation
(7)	Main Street	Development of low income housing
(8)	Vehicle	Vehicle Lease
(9)	424-430 Windor Street	Development of low income housing
(10)	Western Avenue #1	Development of low income housing

	Consideration furnished by lender	Balance due at beginning of year	Balance due at end of year
(1)	Real estate	550,000	550,000
(2)	Real estate	400,201	367,891
(3)	Real estate	961,264	937,478
(4)	Real estate	540,000	540,000
(5)	Real estate	460,000	460,000
(6)	Real estate	49,249	
(7)	Real estate	78,797	
(8)	Vehicle	4,557	
(9)	Real estate	1,675,000	1,794,577
(10)	Real estate	210,351	
Totals		4,929,419	4,649,946

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Mortgages and Other Notes Payable

For calendar year 2010, or tax year beginning 07/01/10 , and ending 06/30/11

2010

Name	Employer Identification Number
Just-A-Start Corporation	23-7121174

Form 990, Part X, Line 23 - Additional Information

	Name of lender	Relationship to disqualified person
(1)	Comm of MA/DHCD/HSF	None
(2)	Cambridge Affordable Housing Trust	None
(3)	Cambridge Affordable Housing Trust	None
(4)	Cambridge Affordable Housing Trust	None
(5)	Cambridge Affordable Housing Trust	None
(6)	Cambridge Affordable Housing Trust	None
(7)	Cambridge Affordable Housing Trust	None
(8)	Cambridge Affordable Housing Trust	None
(9)	East Cambridge Savings Bank	None
(10)	City of Somerville	None

	Original amount borrowed	Date of loan	Maturity date	Repayment terms	Interest rate
(1)	500,000	06/19/08	06/19/09	Upon securing financing	0.000
(2)	193,358	03/23/09	06/23/10	Upon sale of unit	0.000
(3)	215,000	02/24/10	02/24/11	Upon sale of unit	0.000
(4)	238,257	04/06/10	04/06/11	Upon sale of unit	0.000
(5)	186,756	06/29/10	06/29/11	Upon sale of unit	0.000
(6)	201,623	01/22/10	01/22/11	Upon sale of unit	0.000
(7)	185,513	12/16/09	12/16/10	Upon sale of unit	0.000
(8)	206,965	06/17/10	06/17/11	Upon sale of unit	0.000
(9)	750,000	06/27/08	06/27/38	$4742 monthly	6.500
(10)	80,000	06/30/08	06/30/18	Afforable housing deferral	0.000

	Security provided by borrower	Purpose of loan
(1)	823 Main Street	Development of low income housing
(2)	Washington Street unit	Development of low income housing
(3)	203 Prospect Street	Development low income housing
(4)	318 Rindge	
(5)	217 Harvard Street	
(6)	125 Portland Street	
(7)	24 Cameron	
(8)	42-8 Linnaean Street	
(9)	114 Temple	
(10)	114 Temple	Lead removal

	Consideration furnished by lender	Balance due at beginning of year	Balance due at end of year
(1)	Real estate	50,000	
(2)	Real estate	193,358	193,358
(3)	Real Estate	61,108	
(4)	Real Estate	235,257	
(5)	Real Estate	176,765	176,765
(6)	Real estate	151,623	151,623
(7)	Real estate	148,513	148,513
(8)	Real estate	196,954	
(9)	Real estate	732,661	723,105
(10)	Real estate	80,000	80,000
Totals		2,026,239	1,473,364

Forms 990 / 990-PF

Mortgages and Other Notes Payable

For calendar year 2010, or tax year beginning 07/01/10 , and ending 06/30/11

2010

Name: Just-A-Start Corporation

Employer Identification Number: 23-7121174

Form 990, Part X, Line 23 - Additional Information

	Name of lender	Relationship to disqualified person
(1)	Community Economic Devl Assist Corp	None
(2)	Cambridge Affordable Housing Trust	None
(3)	Cambridge Affordable Housing Trust	None
(4)	Cambridge Affordable Housing Trust	None
(5)	Cambridge Affordable Housing Trust	None
(6)	Cambridge Affordable Housing Trust	None
(7)	Cambridge Affordable Housing Trust	None
(8)		
(9)		
(10)		

	Original amount borrowed	Date of loan	Maturity date	Repayment terms	Interest rate
(1)	550,000	09/17/08	09/17/38	low income housing defer	0.000
(2)	156,514	09/13/10	09/13/11	Upon sale of unit	0.000
(3)	264,889	08/13/10	08/13/11	Upon sale of unit	0.000
(4)	191,682	12/07/10	12/07/11	Upon sale of unit	0.000
(5)	215,213	02/09/11	02/09/12	Upon sale of unit	0.000
(6)	179,731	06/29/11	06/13/13	Upon sale of unit	0.000
(7)	161,148	04/29/11	04/29/12	Upon sale of unit	0.000
(8)					
(9)					
(10)					

	Security provided by borrower	Purpose of loan
(1)	114 Temple	
(2)	20 Chestnut #14	
(3)	20 Chestnut #13	
(4)	318 Rindge Avenue #209	
(5)	217 Putnam Avenue #3	
(6)	2440 Massachusetts Avenue #29	
(7)	318 Rindge Avenue #107	
(8)		
(9)		
(10)		

	Consideration furnished by lender	Balance due at beginning of year	Balance due at end of year
(1)	Real estate	550,000	550,000
(2)	Real estate		156,514
(3)	Real estate		264,889
(4)	Real estate		191,682
(5)	Real estate		215,213
(6)	Real estate		179,731
(7)	Real estate		161,148
(8)			
(9)			
(10)			
Totals		550,000	1,719,177

Form **4562**

Department of the Treasury
Internal Revenue Service (99)

Depreciation and Amortization
(Including Information on Listed Property)

▶ See separate instructions. ▶ Attach to your tax return.

OMB No 1545-0172
2010
Attachment Sequence No 67

Name(s) shown on return: Just-A-Start Corporation

Identifying number: 23-7121174

Business or activity to which this form relates: Rental Affordable Hsg Units

Part I Election To Expense Certain Property Under Section 179
Note: If you have any listed property, complete Part V before you complete Part I.

1	Maximum amount (see instructions)	1	500,000
2	Total cost of section 179 property placed in service (see instructions)	2	
3	Threshold cost of section 179 property before reduction in limitation (see instructions)	3	2,000,000
4	Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0-	4	
5	Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing separately, see instructions	5	

6 (a) Description of property	(b) Cost (business use only)	(c) Elected cost
7 Listed property Enter the amount from line 29	7	

8	Total elected cost of section 179 property. Add amounts in column (c), lines 6 and 7	8	
9	Tentative deduction Enter the **smaller** of line 5 or line 8	9	
10	Carryover of disallowed deduction from line 13 of your 2009 Form 4562	10	
11	Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see instructions)	11	
12	Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11	12	
13	Carryover of disallowed deduction to 2011 Add lines 9 and 10, less line 12 ▶ 13		

Note: Do not use Part II or Part III below for listed property Instead, use Part V.

Part II Special Depreciation Allowance and Other Depreciation (Do not include listed property.) (See instructions)

14	Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions)	14	
15	Property subject to section 168(f)(1) election	15	
16	Other depreciation (including ACRS)	16	

Part III MACRS Depreciation (Do not include listed property.) (See instructions.)

Section A

17	MACRS deductions for assets placed in service in tax years beginning before 2010	17	477,447
18	If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here ▶ ☐		

Section B—Assets Placed in Service During 2010 Tax Year Using the General Depreciation System

(a) Classification of property	(b) Month and year placed in service	(c) Basis for depreciation (business/investment use only–see instructions)	(d) Recovery period	(e) Convention	(f) Method	(g) Depreciation deduction
19a 3-year property						
b 5-year property						
c 7-year property						
d 10-year property						
e 15-year property						
f 20-year property						
g 25-year property			25 yrs		S/L	
h Residential rental property			27 5 yrs.	MM	S/L	
			27 5 yrs	MM	S/L	
i Nonresidential real property			39 yrs	MM	S/L	
				MM	S/L	

Section C—Assets Placed in Service During 2010 Tax Year Using the Alternative Depreciation System

20a Class life					S/L	
b 12-year			12 yrs		S/L	
c 40-year			40 yrs	MM	S/L	

Part IV Summary (See instructions.)

21	Listed property Enter amount from line 28	21	
22	**Total.** Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here and on the appropriate lines of your return. Partnerships and S corporations—see instructions	22	477,447
23	For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs 23		

For Paperwork Reduction Act Notice, see separate instructions.

DAA

There are no amounts for Page 2

Form **4562**

Department of the Treasury
Internal Revenue Service (99)

Depreciation and Amortization

(Including Information on Listed Property)

▶ See separate instructions. ▶ Attach to your tax return.

OMB No 1545-0172

2010

Attachment Sequence No **67**

Name(s) shown on return: Just-A-Start Corporation

Identifying number: 23-7121174

Business or activity to which this form relates: Miscellaneous

Part I Election To Expense Certain Property Under Section 179

Note: If you have any listed property, complete Part V before you complete Part I.

1	Maximum amount (see instructions)	1	500,000
2	Total cost of section 179 property placed in service (see instructions)	2	
3	Threshold cost of section 179 property before reduction in limitation (see instructions)	3	2,000,000
4	Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-	4	
5	Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing separately, see instructions	5	

6 (a) Description of property	(b) Cost (business use only)	(c) Elected cost

7	Listed property Enter the amount from line 29	7	
8	Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7	8	
9	Tentative deduction Enter the **smaller** of line 5 or line 8	9	
10	Carryover of disallowed deduction from line 13 of your 2009 Form 4562	10	
11	Business income limitation. Enter the smaller of business income (not less than zero) or line 5 (see instructions)	11	
12	Section 179 expense deduction. Add lines 9 and 10, but do not enter more than line 11	12	
13	Carryover of disallowed deduction to 2011 Add lines 9 and 10, less line 12 ▶	13	

Note: Do not use Part II or Part III below for listed property. Instead, use Part V.

Part II Special Depreciation Allowance and Other Depreciation (Do not include listed property.) (See instructions)

14	Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions)	14	
15	Property subject to section 168(f)(1) election	15	
16	Other depreciation (including ACRS)	16	

Part III MACRS Depreciation (Do not include listed property.) (See instructions.)

Section A

17	MACRS deductions for assets placed in service in tax years beginning before 2010	17	139,763
18	If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here ▶ ☐		

Section B—Assets Placed in Service During 2010 Tax Year Using the General Depreciation System

(a) Classification of property	(b) Month and year placed in service	(c) Basis for depreciation (business/investment use only–see instructions)	(d) Recovery period	(e) Convention	(f) Method	(g) Depreciation deduction
19a 3-year property						
b 5-year property						
c 7-year property						
d 10-year property						
e 15-year property						
f 20-year property						
g 25-year property			25 yrs		S/L	
h Residential rental property			27 5 yrs	MM	S/L	
			27.5 yrs	MM	S/L	
i Nonresidential real property			39 yrs	MM	S/L	
				MM	S/L	

Section C—Assets Placed in Service During 2010 Tax Year Using the Alternative Depreciation System

20a Class life					S/L	
b 12-year			12 yrs.		S/L	
c 40-year			40 yrs	MM	S/L	

Part IV Summary (See instructions.)

21	Listed property. Enter amount from line 28	21	4,881
22	**Total.** Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here and on the appropriate lines of your return. Partnerships and S corporations—see instructions	22	144,644
23	For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs	23	

For Paperwork Reduction Act Notice, see separate instructions.

DAA

Part V Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.)
Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete **only** 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A—Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles)

24a Do you have evidence to support the business/investment use claimed? Yes No 24b If "Yes," is the evidence written? Yes No

(a) Type of property (list vehicles first)	(b) Date placed in service	(c) Business/ investment use percentage	(d) Cost or other basis	(e) Basis for depreciation (business/investment use only)	(f) Recovery period	(g) Method/ Convention	(h) Depreciation deduction	(i) Elected section 179 cost
25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use (see instructions) 25								
26 Property used more than 50% in a qualified business use:								
2006 Toyota Matrix	10/18/08	100.00%	11,654	11,654	5.0	S/L-HY	2,331	
2007 Ford Minivan	11/02/08	100.00%	12,750	12,750	5.0	S/L-HY	2,550	
27 Property used 50% or less in a qualified business use:								
		%				S/L-		
		%				S/L-		
28 Add amounts in column (h), lines 25 through 27. Enter here and on line 21, page 1 28							4,881	
29 Add amounts in column (i), line 26 Enter here and on line 7, page 1 29								

Section B—Information on Use of Vehicles

Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles.

	(a) Vehicle 1		(b) Vehicle 2		(c) Vehicle 3		(d) Vehicle 4		(e) Vehicle 5		(f) Vehicle 6	
30 Total business/investment miles driven during the year (**do not** include commuting miles)												
31 Total commuting miles driven during the year												
32 Total other personal (noncommuting) miles driven												
33 Total miles driven during the year Add lines 30 through 32												
	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
34 Was the vehicle available for personal use during off-duty hours?												
35 Was the vehicle used primarily by a more than 5% owner or related person?												
36 Is another vehicle available for personal use?												

Section C—Questions for Employers Who Provide Vehicles for Use by Their Employees

Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who **are not** more than 5% owners or related persons (see instructions).

	Yes	No
37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your employees?		
38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners		
39 Do you treat all use of vehicles by employees as personal use?		
40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received?		
41 Do you meet the requirements concerning qualified automobile demonstration use? (See instructions)		

Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles

Part VI Amortization

(a) Description of costs	(b) Date amortization begins	(c) Amortizable amount	(d) Code section	(e) Amortization period or percentage	(f) Amortization for this year
42 Amortization of costs that begins during your 2010 tax year (see instructions):					
43 Amortization of costs that began before your 2010 tax year				43	
44 **Total.** Add amounts in column (f) See the instructions for where to report				44	

JUSTASTART Just-A-Start Corporation
23-7121174
FYE: 6/30/2011

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Federal Asset Report
Rental Affordable Hsg Units

Asset	Description	Date In Service	Cost	Bus %	Sec 179	Bonus	Basis for Depr	Per	Conv	Meth	Prior	Current
Prior MACRS:												
142	59 Norfolk - Building	6/30/00	1,458,846				1,458,846	27	MM	S/L	556,702	53,049
144	Cardinal Mederious - Bldg	6/30/99	607,720				607,720	27	MM	S/L	265,501	22,099
146	81 Webster - Bldg	6/30/99	597,563				597,563	27	MM	S/L	261,031	21,730
148	Webster/Bristol - Bldg	6/30/99	744,602				744,602	27	MM	S/L	325,481	27,077
150	210 Otis - Building	6/30/00	1,372,624				1,372,624	27	MM	S/L	524,093	49,914
152	54 Berkshire - Bldg	6/30/99	563,963				563,963	27	MM	S/L	243,950	20,508
154	72 Elm - Bldg	6/30/99	509,609				509,609	27	MM	S/L	219,096	18,532
156	140 Spring - Bldg	6/30/00	147,357				147,357	27	MM	S/L	55,492	5,359
158	35 Hovey - Bldg	6/30/00	1,775,845				1,775,845	27	MM	S/L	667,579	64,576
160	Prospect Street - Bldg	6/30/03	4,000,372				4,000,372	27	MM	S/L	665,969	145,468
163	Norbrega - Bldg rental	6/30/04	1,354,788				1,354,788	27	MM	S/L	365,519	49,135
			13,133,289				13,133,289				4,150,413	477,447
Other Depreciation:												
141	59 Norfolk Street-Land	6/30/00	69,765				69,765	0	--	Land	0	0
143	Cardinal Mederious - Land	6/30/99	43,250				43,250	0	--	Land	0	0
145	81 Webster - land	6/30/99	37,884				37,884	0	--	Land	0	0
147	Webster/Bristol - land	6/30/99	77,500				77,500	0	--	Land	0	0
149	210 Otis - land	6/30/00	47,875				47,875	0	--	Land	0	0
151	54 Berkshire - Land	6/30/99	57,500				57,500	0	--	Land	0	0
153	72 Elm	6/30/99	109,845				109,845	0	--	Land	0	0
155	140 Spring - Land	6/30/00	17,222				17,222	0	--	Land	0	0
157	35 Hovey - land	6/30/00	476,977				476,977	0	--	Land	0	0
159	Prospect St - Land	6/30/03	125,000				125,000	0	--	Land	0	0
161	Norbrega - Land	6/30/04	110,122				110,122	0	--	Land	0	0
	Total Other Depreciation		1,172,940				1,172,940				0	0
	Total ACRS and Other Depreciation		1,172,940				1,172,940				0	0
	Grand Totals		14,306,229				14,306,229				4,150,413	477,447
	Less: Dispositions and Transfers		0				0				0	0
	Less: Start-up/Org Expense		0				0				0	0
	Net Grand Totals		14,306,229				14,306,229				4,150,413	477,447

JUSTASTART Just-A-Start Corporation
23-7121174
FYE: 6/30/2011

02/07/2012 7:01 PM

Federal Asset Report
Miscellaneous

Asset	Description	Date In Service	Cost	Bus %	Sec 179	Bonus	Basis for Depr	Per	Conv	Meth	Prior	Current
Prior MACRS:												
162	Norbrega - Bldg YouthBuild	6/30/04	1,792,986				1,792,986	27	MM	S/L	481,746	64,042
176	Furniture (This end up)	9/09/98	3,200				3,200	10	HY	S/L	3,200	0
	Sold/Scrapped 7/01/10											
177	Furniture (This end up)	11/25/98	7,365				7,365	10	HY	S/L	7,365	0
	Sold/Scrapped 7/01/10											
180	Office Condo	4/19/88	313,045				313,045	27	MM	S/L	176,316	11,384
181	Office Improvements	2/07/89	13,670				13,670	27	MM	S/L	7,305	497
185	Computers	6/09/04	4,884				4,884	5	MQ	S/L	4,884	0
	Sold/Scrapped. 7/01/10											
186	Chairs and Cabinets	6/07/06	1,580				1,580	10	HY	S/L	711	158
187	Tables and chairs	6/03/06	3,634				3,634	10	HY	S/L	1,536	364
188	Vehicle E350 Econoline	9/14/06	21,242				21,242	3	HY	S/L	21,242	0
189	AC unit @ 432 Columbia	11/03/06	8,300				8,300	27	MM	S/L	852	302
190	2008 Ford Ligh Truck	4/02/08	21,700				21,700	3	HY	S/L	18,083	3,617
194	Building JAS House	10/01/08	1,852,304				1,852,304	31	MM	S/L	79,109	58,803
195	Building JAS House	7/01/09	18,774				18,774	31	MM	S/L	447	596
			4,062,684				4,062,684				802,796	139,763
Other Depreciation:												
164	Land	4/01/88	26,528				26,528	0	--	Land	0	0
193	Land JAS House	10/01/08	125,000				125,000	0	--	Land	0	0
	Total Other Depreciation		151,528				151,528				0	0
	Total ACRS and Other Depreciation		151,528				151,528				0	0
Listed Property:												
191	2006 Toyota Matrix	10/18/08	11,654				11,654	5	HY	S/L	3,496	2,331
192	2007 Ford Minivan	11/02/08	12,750				12,750	5	HY	S/L	3,825	2,550
			24,404				24,404				7,321	4,881
	Grand Totals		4,238,616				4,238,616				810,117	144,644
	Less: Dispositions and Transfers		15,449				15,449				15,449	0
	Less: Start-up/Org Expense		0				0				0	0
	Net Grand Totals		4,223,167				4,223,167				794,668	144,644

JUSTASTART Just-A-Start Corporation 02/07/2012 7:01 PM
23-7121174

Future Depreciation Report FYE: 6/30/12

FYE: 6/30/2011

Rental Affordable Hsg Units

Asset	Description	Date In Service	Cost	Tax	AMT
Prior MACRS:					
142	59 Norfolk - Building	6/30/00	1,458,846	36,471	0
144	Cardinal Mederious - Bldg	6/30/99	607,720	15,193	0
146	81 Webster - Bldg	6/30/99	597,563	14,939	0
148	Webster/Bristol - Bldg	6/30/99	744,602	18,615	0
150	210 Otis - Building	6/30/00	1,372,624	34,316	0
152	54 Berkshire - Bldg	6/30/99	563,963	14,099	0
154	72 Elm - Bldg	6/30/99	509,609	12,740	0
156	140 Spring - Bldg	6/30/00	147,357	3,684	0
158	35 Hovey - Bldg	6/30/00	1,775,845	44,396	0
160	Prospect Street - Bldg	6/30/03	4,000,372	100,009	0
163	Norbrega - Bldg rental	6/30/04	1,354,788	33,870	0
			13,133,289	328,332	0
Other Depreciation:					
141	59 Norfolk Street-Land	6/30/00	69,765	0	0
143	Cardinal Mederious - Land	6/30/99	43,250	0	0
145	81 Webster - land	6/30/99	37,884	0	0
147	Webster/Bristol - land	6/30/99	77,500	0	0
149	210 Otis - land	6/30/00	47,875	0	0
151	54 Berkshire - Land	6/30/99	57,500	0	0
153	72 Elm	6/30/99	109,845	0	0
155	140 Spring - Land	6/30/00	17,222	0	0
157	35 Hovey - land	6/30/00	476,977	0	0
159	Prospect St - Land	6/30/03	125,000	0	0
161	Norbrega - Land	6/30/04	110,122	0	0
	Total Other Depreciation		1,172,940	0	0
	Total ACRS and Other Depreciation		1,172,940	0	0
	Grand Totals		14,306,229	328,332	0

Future Depreciation Report FYE: 6/30/12

Miscellaneous

Asset	Description	Date In Service	Cost	Tax	AMT
Prior MACRS:					
162	Norbrega - Bldg YouthBuild	6/30/04	1,792,986	44,824	0
180	Office Condo	4/19/88	313,045	7,826	0
181	Office Improvements	2/07/89	13,670	342	0
186	Chairs and Cabinets	6/07/06	1,580	158	0
187	Tables and chairs	6/03/06	3,634	363	0
188	Vehicle E350 Econoline	9/14/06	21,242	0	0
189	AC unit @ 432 Columbia	11/03/06	8,300	207	0
190	2008 Ford Ligh Truck	4/02/08	21,700	0	0
194	Building JAS House	10/01/08	1,852,304	46,308	0
195	Building JAS House	7/01/09	18,774	469	0
			4,047,235	100,497	0
Other Depreciation:					
164	Land	4/01/88	26,528	0	0
193	Land JAS House	10/01/08	125,000	0	0
	Total Other Depreciation		151,528	0	0
	Total ACRS and Other Depreciation		151,528	0	0
Listed Property:					
191	2006 Toyota Matrix	10/18/08	11,654	1,875	0
192	2007 Ford Minivan	11/02/08	12,750	1,875	0
			24,404	3,750	0
	Grand Totals		4,223,167	104,247	0

Federal Statements

Taxable Interest on Investments

Description	Amount	Unrelated Business Code	Exclusion Code	Postal Code	Acquired after 6/30/75	US Obs ($ or %)
Interest						
	$ 2,902		14	MA		
Total	$ 2,902					

Federal Statements

Form 990, Part IX, Line 11g - Other Fees for Service (Non-employee)

Description	Total Expenses	Program Service	Management & General	Fund Raising
Program services	$ 41,923	$ 41,368	$ 300	$ 255
Program services	899	899		
Program services	45,100	45,100		
Program services	221	221		
Subcontracted services	50,363	50,363		
Total	$ 138,506	$ 137,951	$ 300	$ 255

Form 990, Part IX, Line 24f - All Other Expenses

Description	Total Expenses	Program Service	Management & General	Fund Raising
Telephone	$ 10,009	$ 10,009	$	$
Advertising	1,781	1,781		
Rent	834	834		
Subscriptions and dues	16	16		
Total	$ 12,640	$ 12,640	$ 0	$ 0

JUSTASTART 10/03/2011 11 08 AM

004858

Form **8868** (Rev January 2011)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

▶ File a separate application for each return.

OMB No 1545-1709

- If you are filing for an **Automatic 3-Month Extension, complete only Part I** and check this box ▶ [X]
- If you are filing for an **Additional (Not Automatic) 3-Month Extension, complete only Part II** (on page 2 of this form)

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868

Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions) For more details on the electronic filing of this form, visit www.irs gov/efile and click on e-file for Charities & Nonprofits

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension-check this box and complete Part I only ▶ [ ]

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print File by the due date for filing your return See instructions

Name of exempt organization: Just-A-Start Corporation

Employer identification number: 23-7121174

Number, street, and room or suite no If a P O box, see instructions.: 1035 Cambridge Street #12

City, town or post office, state, and ZIP code For a foreign address, see instructions: Cambridge MA 02141-0003

Enter the Return code for the return that this application is for (file a separate application for each return) 01

Application Is For	Return Code	Application Is For	Return Code
Form 990	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 990-EZ	03	Form 4720	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

- The books are in the care of ▶ The Corporation 1035 Cambridge Street Cambridge MA 02141

  Telephone No ▶ 617-494-0444 FAX No ▶ 617-494-8348
- If the organization does not have an office or place of business in the United States, check this box ▶ [ ]
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) ______ . If this is for the whole group, check this box ▶ [ ] . If it is for part of the group, check this box ▶ [ ] and attach a list with the names and EINs of all members the extension is for

1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until 02/15/12 , to file the exempt organization return for the organization named above The extension is for the organization's return for.

▶ [ ] calendar year or

▶ [X] tax year beginning 07/01/10 , and ending 06/30/11

2 If this tax year entered in line 1 is for less than 12 months, check reason· [ ] Initial return [ ] Final return [ ] Change in accounting period

3a	If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits See instructions	3a	$
b	If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit	3b	$
c	**Balance due.** Subtract line 3b from line 3a Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System) See instructions	3c	$

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

For Paperwork Reduction Act Notice, see Instructions.
DAA

JUSTASTART 12/22/2011 3 37 PM

004858

Form 8868 (Rev 1-2011) Page 2

- If you are filing for an **Additional (Not Automatic) 3-Month Extension, complete only Part II** and check this box ▶ [X]

Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868

- If you are filing for an **Automatic 3-Month Extension, complete only Part I** (on page 1)

Part II **Additional (Not Automatic) 3-Month Extension of Time.** Only file the original (no copies needed).

Type or print File by the extended due date for filing your return See instructions	Name of exempt organization Just-A-Start Corporation	Employer identification number 23-7121174
	Number, street, and room or suite no. If a P O box, see instructions. 1035 Cambridge Street #12	
	City, town or post office, state, and ZIP code For a foreign address, see instructions Cambridge MA 02141-0003	

Enter the Return code for the return that this application is for (file a separate application for each return) 01

Application Is For	Return Code	Application Is For	Return Code
Form 990	01		
Form 990-BL	02	Form 1041-A	08
Form 990-EZ	03	Form 4720	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

- The books are in the care of ▶ The Corporation
1035 Cambridge Street
Cambridge MA 02141
Telephone No. ▶ 617-494-0444 FAX No. ▶ 617-494-8348
- If the organization does not have an office or place of business in the United States, check this box ▶ [ ]
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) ______ . If this is for the whole group, check this box ▶ [ ] . If it is for part of the group, check this box ▶ [ ] and attach a list with the names and EINs of all members the extension is for

4 I request an additional 3-month extension of time until 05/15/12 .

5 For calendar year , or other tax year beginning 07/01/10 , and ending 06/30/11

6 If the tax year entered in line 5 is for less than 12 months, check reason. [ ] Initial return [ ] Final return
[ ] Change in accounting period

7 State in detail why you need the extension
Additional time is requested to gather information to prepare a complete and accurate return.

8a	If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	8a	$
b	If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868	8b	$
c	**Balance Due.** Subtract line 8b from line 8a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System) See instructions.	8c	$

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and ~~complete, and that I am~~ authorized to prepare this form

Signature ▶ Title ▶ X Treasurer Date ▶ 12/22/11 4/2/12

Form **8868** (Rev 1-2011)

DAA