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Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Interna	l Revenue	e Service	► The organization may ha	ve to use a copy of this re 	turn to satisfy s 	tate repoi	rtıng re	quirement	s I	nspection
A F	or the	2010 ca	lendar year, or tax year begir	nning 07-01-2010 and e	nding 06-30-201	1	_			
		applicable	C Name of organization DICKINSON COLLEGE					ບ Employe	r identifi	cation number
☐ Ad	dress cl	hange	Doing Business As					23-136	5954	
∏ Na	me cha	ange	Doing Dubiliess As				F	E Telephoi	ne numbe	er
┌ In	ıtıal retu	ırn	Number and street (or P O box	ıf maıl ıs not delivered to street	address)	Room/su	ııte	(717)2	45-101	0
Г Те	mınate	ed	PO BOX 1773				L			
┌ An	nended	return	City or town, state or country, a	nd ZIP + 4			—	G Gross rec	eipts \$ 165	5,660,137
┌ Ap	plicatio	n pending	CARLISLE, PA 170132896							
		ľ	F Name and address of p	orincipal officer		H(a) Is	s this a gro	oup return for a	ffiliates?	Yes No
			WILLIAM G DURDEN PO BOX 1773							
			CARLISLE, PA 1701328	96		' '		iliates includ		☐ Yes ☐ No
								attach a l exemption		instructions)
I Ta	ax-exen	npt status	501(c)(3) 501(c)()	◀ (insert no)	or 🔽 527	H(c) (Group e	exemption.	Hamber	•
J W	/ebsit	e: 🕨 WW	W DICKINSON EDU							
K For	m of or	rganization	Corporation Trust Associa	ation Other ►		L Year	of forma	ntion 1783	M State	of legal domicile PA
	rt I	_	mary	· · · · · · · · · · · · · · · · · · ·						
Activities & Governance		ARTS CO EDUCAT DICKINS LIBERAL	SON COLLEGE, FOUNDED INDEDINATION COLLEGE OF SOME SOME SOME SOME SOME SOME SOME SOME	NOVATIVE CURRICULU ENCES THAT WILL PRE FFECTIVE EDUCATION CIAL EMPHASIS AREA	M ITS MISSIC PARE THEM FO AL PROGRAM E S OF SPECIAL	ON IS TO R LIVES A BUILT UP EMPHAS	OFFER AS EN O ON CO IS INC	STUDEN GAGED C RE SKILL LUDE GLO	TS A US ITIZENS S INTEC DBAL PE	EFUL S AND LEADERS GRAL TO THE
9										
න් ග	2	Check th	ıs box 🚩 ıf the organization	discontinued its operatio	ns or disposed	of more th	an 25%	6 of its ne	t assets	
ij	3	Number	of voting members of the gove	erning body (Part VI, line	1a)			3	:	38
Σ £ IΛ	4	Number	of independent voting membe	Part VI, line 1b)		4		36	
đ			nber of individuals employed			5	_	2,739		
			mber of volunteers (estimate					- 6		2,775
			elated business revenue from	, , , , , , , , , , , , , , , , , , , ,				7:		221,071
	Ь	Net unre	lated business taxable incom	e from Form 990-1, line 3	• • •		Prior Y	7	- 	urrent Year
	8	Contril	outions and grants (Part VIII	.line 1 h)				0,642,798	+	11,629,121
₽	9		m service revenue (Part VIII					2,493,20!	+	128,289,648
Revenue	10	Invest	ment ıncome (Part VIII, colu	mn (A), lines 3, 4, and 7d)		ç	9,086,49	5	8,035,033
ď	11	Other	revenue (Part VIII, column (A	A), lines 5, 6d, 8c, 9c, 10	c, and 11e)		4	4,675,78	L	2,696,088
	12		evenue—add lines 8 through			e	146	5,898,280		150,649,890
	13		and similar amounts paid (Pa					2,643,594	+	36,401,865
	14		s paid to or for members (Pai					(0
	15		s, other compensation, empl			5-				
Expenses		10)		W. salamas (AVIII. 33.)			60	50,318,560	+	61,921,304
<u>क</u>	16a		sional fundraising fees (Part I					59,080	<u>'</u>	38,352
五	17		ndraising expenses (Part IX, column				4 -	7 710 01	1	47 242 696
	17 18		expenses (Part IX, column (A expenses Add lines 13–17 (r		•			7,710,914 0,732,148	+	47,242,686
	19		ue less expenses Subtract lii					5,732,143 5,166,13	+	5,045,683
Net Assets or Fund Balances		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				Begir		f Current		End of Year
ess Gas	20	Total a	ssets (Part X, line 16)				499	9,840,464	1	548,961,601
2 E	21	Total I	iabilities (Part X, line 26) .				136	5,956,63!	5	134,563,834
	22		sets or fund balances Subtra	ct line 21 from line 20 .			362	2,883,829	9	414,397,767
Unde know		lties of pe and belief	ature Block erjury, I declare that I have exar f, it is true, correct, and comple							
٠.	_	Signa	ture of officer				2012- Date	-04-26		
Sig: Her		THOM	IAS AK QUEENAN VP FINANCE AND or print name and title	ADMINISTRATION			Date			
		Print/Type		Preparer's signature		Date		eck if self-	_ PTIN	

MCLEAN, VA 22102

May the IRS discuss this return with the preparer shown above? (see instructions)

Firm's address • 1676 INTERNATIONAL DRIVE

Firm's name 🕨 KPMG LLP

Paid

Preparer

Use Only

Firm's EIN

Phone no 🕨 (703) 286-

Par		_	e Accomplishment			∀
1		organization's mission	- question in a			,
TO P	REPARE YOUNG PEO	-		IN THE LIBERA	L ARTS AND SCIENCES, F	OR ENGAGED LIVES
2	the prior Form 990 or		nt program services duri			Yes 🔽 No
3	Did the organization c	ease conducting, or ma	ake significant changes		ts, any program	Yes 🔽 No
4	Describe the exempt Section 501(c)(3) and	d 501(c)(4) organızatıo	for each of the organization)(1) trusts are re	est program services by exp equired to report the amount ice reported	
4a	OF FAMILIES' ECONOMIC APPLICATION DEADLINES WAS PROVIDED FROM THE FUNDS CONTINUED ON A DOCTORATE OR OTHER 33%, AND INSTRUCTORS PROGRAMS, THE COLLEG PERSONNEL 2,414 STUDE ADMISSIONS ADMITTED ADMISSIONS ADMITTED ADMISSIONS ADMITTED ADMISSIONS ADMITTED GROWN THIN THE CURRICULU CASE, ONLY STUDENTS WE DEGREE COURSES ARE BEGINS IN EARLY SEPTEM PREPARE FOR THE FINAL JANUARY AND RUNS THE SESSION IS ALSO OFFERE BREADTH OF LIBERAL LEY MINIMUM OF 32 COURSES COURSES EACH IN THE ACT COURSES AND COURSES AND COURSES ANDUALLY, AS FACULTY INTERACTION AT TAUGHT EACH YEAR WAS LOAD HAS ENABLED THE OFFER A RICH CURRICU ARTISTIC CREATIVITY BY FACULTY IN THE COLLEG	MEANS ALL ADMITTED STUIN, RECEIVED AID IN 2010-11 HE COLLEGE'S FUNDS STATE SCHEDULE O IN FALL 2010, TO THE TOTAL TO THE STATE SPONT THE STUDENT-TO-FACE HE ALSO EMPLOYS 268 PROFE HE STENS WERE ENROLLED FOR THE MOST HIGHLY OF THE MOST HIGHLY O	DENTS FROM THE MOST REC., DICKINSON STUDENTS REC., DICKINSON STUDENTS REC. AND FEDERAL AID PROGRAM THE COLLEGE EMPLOYED 218 IS GROUP, FULL PROFESSORS CULTY RATIO FOR FALL 2010 CESSIONAL ADMINISTRATIVE STALL 2010 (OF WHOM APPROQUALIFIED APPLICANT POOL (RADUATION, 85% OF THE CORER GRADUATION, 96% OF DISCHOOL PROGRAMS DICKING OR THE BACHELOR OF SCIETONE OF THE NATURAL OR MARK, EACH COMPRISING 14 WE RECEMBER STUDENTS HAVE AS WHICH ARE SCHEDULED DIG THE SAME PATTERN OF CLARTHE SAME PATTERN OF CLARTHE SMALLER CLASSES AND LENTED BY ONE DISCIPLINED ALL-COLLEGE REQUIPLINED ALL-COLLEGE REQUIPLINED ALL-COLLEGE, COMPARATING INTENSIVE" AND ONE SELECTIVE NATIONAL LIBERAL OF A FIVE-COURSE LOAD IN 20 DENRICH THE HIGH QUALITY CREATION OF NEW FIELDS OF SERENT CONCERNS FOR MORI	TIER EDUCATION II EENT ENTERING CLA CEIVED AN ESTIMAT MS, PARENT LOANS IS FULL-TIME EQUIVA WAS 10 1 TO SUPF TAFF PERSONNEL (2 IXIMATELY 200 STUL IS,033 TOTAL APPLIC IXIMATELY 200 STUL IXIMATELY 200	36,401,865) (Revenue \$ N THE LIBERAL ARTS AND SCIENC SS, WHO DEMONSTRATED FINANCIED \$55,594,500 IN FINANCIAL AID AND OTHER OUTSIDE SOURCES PALENT FACULTY 93% OF FULL-TIM, ASSOCIATE PROFESSORS 39%, APORT ITS ACADEMIC, STUDENT LID 255 FT, 13 PT) AND 375(302 FT, DIED AT THE COLLEGE'S CENTERS CATIONS) IN THE COLLEGE'S HIST SARE WORKING FULL-TIME AND/OR ARE WORKING FULL-TIME AND/OR AND	CIAL NEED AND WHO MET O, OF WHICH \$37,669,574 ROVIDED THE REMAINING IE FACULTY MEMBERS HOLD ASSISTANT PROFESSORS FE AND AUXILIARY 73 PT) SUPPORT STAFF ABROAD) THE OFFICE OF ORY THE MOST RECENT OR ARE IN GRADUATE OR ARE CURRENTLY ENROLLED DEGREE ORIENTATIONS ARE THE SAME IN EITHER HE BACHELOR OF SCIENCE S THE FALL SEMESTER LASSES IN WHICH TO DEGINS NEAR THE END OF ONE FIVE-WEEK SUMMER ANCE BETWEEN THE FULL ENT IS REQUIRED TO TAKE A TS INCLUDE AT LEAST TWO FOO COMPLETE A SET OF RSITY COURSES OF FACULTY TEACH FIVE TY RESEARCH AND STUDENT SIX COURSES WOULD BE AM THE REVISED TEACHING -INTENSIVE PEDAGOGIES * RD OF SCHOLARSHIP AND THE VITAL ROLE OF THE
4b			22,850,041 including gr ED BY THE COLLEGE INCLUDE S PROVIDED TO SUPPORT STU	HOUSING AND DIN) (Revenue \$ NING SERVICES (FOR APPROXIMAT DYEES	28,317,992) ELY 2,170 ON-CAMPUS
4c	(Code) (Expenses \$	ıncluding gra	ants of \$) (Revenue \$)
4d	Other program servi	ces (Describe in Scheo includ	dule O) ding grants of \$		(Revenue \$)
4e	Total program service	e expenses►\$	128,767,508			

Part IV	Che	cklist	of De	auire	d Sche	dules
4·11 7 3/4	CHE	LRIISL	UI RE	uune	u Stile	:uuics

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 📆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		Νο
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? <i>If "Yes," complete Schedule F, Parts III and IV</i> .	16	Yes	
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		No
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Yes V No			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Form 990 (2010)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V		.┏	
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1a 3,171 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
L.	return			
D		2Ь	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3Ь	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country GM , IT , SP , UK , FR , CM			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	_		
c -	Describe an annual management that are a smaller and the state of the	5c		NI -
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		No.
	services provided to the payor?	7a 7b		NO
	If "Yes," did the organization notify the donor of the value of the goods or services provided?			
	file Form 8282?	7с		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No.
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νο
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club 10b			
v	facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
Ь	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13				
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
L	Enter the amount of recognize the organization is required to maintain by the atotal			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
142	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
±-701	If "You " how it filed a Form 730 to report these novements? If "No " provide an explanation in Schedule O	14a		110

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Does the organization have members or stockholders?	6		Νο
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No
ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а		8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	ection B. Policies (This Section B requests information about policies not required by the Internal			•
Re	evenue Code.)			
10-	Dana dha annanna hana bara bara bara baran baran baran an efficie ta 2	10-	Yes	No
	Does the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
Ь	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
ь	Other officers or key employees of the organization	15b		Νο
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	16-		N -
L	taxable entity during the year?	16a		No
ט	participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure	100		l
17		WA		
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply

Own website Another's website 🔽 Upon request

- 1.9 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization FTHOMAS AK QUEENAN PO BOX 1773
 CARLISLE, PA 170132896

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization	•	elated o	rganı	zatio	on co	ompen	sate	d any current office	r, director, or trust	ee
(A) Name and Title	(B) Average hours per	Posi	(C) Position (check all that apply)				(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other	
	week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See Additional Data Table										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

		_											
	(A) Name and Title	(B) A verage hours	1	tion (that a			II		(D) Reportable compensation from the	(E) Reportable compensatio		(F) Estima amount o	ated fother
		per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	from related organizations (W- 2/1099 MISC)	s	compens from t organizati relat organiza	the on and ed
See A	Additional Data Table												
							1						
							1						
							-						
1b	Sub-Total							Þ					
	Total from continuation sheets						•	<u></u>	2 212 526		0		764 094
d 	Total (add lines 1b and 1c). Total number of individuals (incl						- ahovo		3,313,526		<u> </u>		764,984
2	\$100,000 in reportable compen						above) WIIC	received more tha	· ·			
-												Yes	No
3	Did the organization list any for	mer officer, dire	ctorort	ruste	e, k	ey e	mploy	ee, c	or highest compensa	ated employee		1.55	
	on line 1a? If "Yes," complete Sci	hedule J for such	ındıvıdı	ual .		•	•	•			3	Yes	
For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual									4	Yes			
5	Did any person listed on line 1a	receive or accr	ue comi	- oensa	- ition	fror	n anv	- unre	lated organization o	r individual for		res	
-	services rendered to the organiz		-				-		=		5		No
S	ection B. Independent Con	tractors											
1	Complete this table for your five \$100,000 of compensation from			ndep	ende	ent c	ontra	ctors	that received more	than			

(A) Name and business address	(B) Description of services	(C) Compensation
PYRAMID CONSTRUCTION SERVICES INC 840 NORTH FRONT STREET WORMLEYSBURG, PA 17043	CONSTRUCTION	756,643
POOLE ANDERSON CONSTRUCTION LLC 2121 OLD GATESBURG ROAD STATE COLLEGE, PA 16803	CONSTRUCTION	708,197
TUCKEY MECHANICAL SERVICES INC 140 STOVER DRIVE CARLISLE, PA 17013	MECHANICAL/RESTORATION	355,507
ROYALL & COMPANY 1920 EAST PARHAM ROAD RICHMOND, VA 23228	MARKETING	231,250
SIEMENS INDUSTRY INC 7850 COLLECTIONS CENTER DRIVE CHICAGO, IL 60693	CONSTRUCTION	215,207
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ►18	who received more than	

Da =4 \		2010)					Pag	e 9
Part \	Y	Statement of Rever	nue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	excluded from tax under sections
								513, or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns	1a	61,000				
gra	ь	Membership dues	. 1b					
ts, am⊤	С	Fundraising events	1c					
<u> </u>	d	Related organizations	1d					
ons sim	е	Government grants (contributions) 1e	1,638,402				
真っ	f	All other contributions, gifts, grant similar amounts not included above		9,929,719				
itrib I off	g	Noncash contributions included in		278,496				
Son	h	Total. Add lines 1a-1f .			11,629,121			
				Business Code				
enu	2a	TUITION AND FEES		900099	99,877,837	99,877,837		
Program Service Revenue	ь	ROOM AND BOARD		721310	20,887,953			
931	_	OTHER AUXILIARY SERVIC		721000	7,430,039	7,222,629		41,78
Xer V	d	PROGRAM-RELATED INVEST		523000	93,819	93,819		
m §	e	A II a b b a u u u a u u u u u u u u u u u u						
X) Ta	'	All other program service re	evenue					
ř	g	Total. Add lines 2a-2f .	.		128,289,648			
	3	Investment income (includi		-				
	_	and other similar amounts)		-	2,799,323 79,651			2,799,32
		Income from investment of tax-e		-	79,631			79,65
	5	Royalties	(ı) Real	(II) Personal				
	6a	Gross Rents	(i) Nedi	(ii) i eisonai				
	ь	Less rental						
	c	expenses Rental income						
	4	or (loss) Net rental income or (loss)	b					
		Net rental income of (1033)	(ı) Securities	(II) O ther				
	7a	Gross amount	20,159,132	7,174				
		from sales of assets other						
	h	than inventory Less cost or	14,919,955	90,292				
		other basis and sales expenses						
	С	Gain or (loss)	5,239,177	-83,118				
	d	Net gaın or (loss)			5,156,059			5,156,05
<u>e</u>	8a	Gross income from fundrais	ing events					
ᇤ		(not including \$						
}e∧		of contributions reported or						
Other Revenue		See Part IV, line 18	a					
ţ	ь	Less direct expenses .	ь					
3	с	Net income or (loss) from fu	undraising events 🟲					
	9a	Gross income from gaming	activities See Part IV, line 19 . a					
				·				
		Net income or (loss) from g						
	тоа	Gross sales of inventory, le returns and allowances	ss					
			а					
		Less cost of goods sold .						
	С	Net income or (loss) from s	ales of inventory 🟲	I Down				
	44-	Miscellaneous Revenue		Business Code 900099	2,696,088	2,640,643	55,445	
	_	OTHER REVENUES		900099	2,030,088	2,040,043	33,445	
	b							
	C							
		All other revenue	•					
	_ e	Total. Add lines 11a-11d	· · · · · · · •		2,696,088			
				•				
	12	Total revenue. See Instruct	ions • •		150,649,890			8,076,81

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

Δ	Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).										
Do no	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses						
1	Grants and other assistance to governments and organizations				· ·						
	in the U.S. See Part IV, line 21	59,800	59,800								
2	Grants and other assistance to individuals in the										
	U S See Part IV, line 22	33,225,020	33,225,020								
3	Grants and other assistance to governments,										
	organizations, and individuals outside the U.S. See	2 117 045	2 447 045								
_	Part IV, lines 15 and 16	3,117,045	3,117,045								
4	Benefits paid to or for members										
5	Compensation of current officers, directors, trustees, and key employees	3,022,535		2,794,020	228,515						
6	Compensation not included above, to disqualified persons										
	(as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	92,658	75,861		16,797						
7	Other salaries and wages	44,812,900	38,879,261	4,176,244	1,757,395						
8	Pension plan contributions (include section 401(k) and section	,,	33,0.13,232	,,,_,							
	403(b) employer contributions)	2,775,832	2,253,804	379,334	142,694						
9	Other employee benefits	7,742,943	6,512,195	938,953	291,795						
10	Payroll taxes	3,474,436	2,889,544	441,652	143,240						
а	Fees for services (non-employees) Management										
ь	Legal	182,312		182,312	_						
с	Accounting	156,218		156,218							
d	Lobbying										
e	Professional fundraising services See Part IV, line 17	38,352			38,352						
f	Investment management fees	1,045,917		1,045,917							
g	Other	1,752,870	1,359,642	260,016	133,212						
12	Advertising and promotion	100,936	92,206	8,730							
13	Office expenses	4,677,947	4,116,096	378,101	183,750						
14	Information technology	2,208,882	911,845	1,273,563	23,474						
15	Royalties	2,187	2,187								
16	Occupancy	7,861,809	7,635,654	185,914	40,241						
17	Travel	2,006,001	1,702,799	221,808	81,394						
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	, ,	, ,	,	· · · · · ·						
19	Conferences, conventions, and meetings	477,943	410,666	52,293	14,984						
20	Interest	5,126,031	5,126,031	32,233	14,504						
21	Payments to affiliates	3,120,031	3,120,031								
22	Depreciation, depletion, and amortization	8,648,649	8,277,681	279,059	91,909						
23	Insurance	914,957	875,712	29,522	9,723						
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of	·	073,712	25,322	5,725						
	line 25, column (A) amount, list line 24f expenses on Schedule O)	4 0.2	4.05= 4.55	15-15-							
a	FOOD AND ENTERTAINMENT	4,210,512	4,067,148	127,195	16,169						
b	TUITION EXPENSE	2,604,373	2,595,373	9,000	0						
с	REPAIRS AND MAINTENANCE	1,259,852	1,259,852	0	0						
d	BOOKSTORE	1,201,811	1,201,811	0	0						
e	OTHER TAXES/PERMITS	110,047	46,481	63,566	0						
f 	All other expenses	2,693,432	2,073,794	364,411	255,227						
25	Total functional expenses. Add lines 1 through 24f	145,604,207	128,767,508	13,367,828	3,468,871						
26	Joint costs. Check here ► □ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation										

Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	•		298,566	1	119,729
	2	Savings and temporary cash investments			6,696,978	2	11,794,726
	3	Pledges and grants receivable, net			25,960,267	3	23,283,799
	4	Accounts receivable, net			1,933,235	4	2,006,868
	5	Receivables from current and former officers, directors, trustee highest compensated employees Complete Part II of	s, key	employees, and			
		Schedule L			194,500	5	187,520
	6	Receivables from other disqualified persons (as defined under spersons described in section 4958(c)(3)(B), and contributing esponsoring organizations of section 501(c)(9) voluntary emploorganizations (see instructions)	ers, and				
ş		Schedule L				6	
Assets	7	Notes and loans receivable, net			178,459	7	162,498
⋖	8	Inventories for sale or use		550,766	8	542,916	
	9	Prepaid expenses and deferred charges		3,352,806	9	3,362,657	
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	284,794,90				
	ь	Less accumulated depreciation	10Ь	117,694,241	165,782,270	10c	167,100,720
	11	Investments—publicly traded securities		14,589,215	11	20,682,737	
	12	Investments—other securities See Part IV, line 11	263,312,901	12	306,988,111		
	13	Investments—program-related See Part IV, line 11	6,664,121	13	6,618,922		
	14	Intangible assets			14		
	15	Other assets See Part IV, line 11			10,326,380	15	6,110,398
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			499,840,464	16	548,961,601
	17	Accounts payable and accrued expenses .			6,425,901	17	7,183,726
	18	Grants payable				18	
	19	Deferred revenue			5,033,073	19	5,468,423
	20	Tax-exempt bond liabilities	113,773,916	20	111,510,734		
es G	21	Escrow or custodial account liability Complete Part IV of Schedu	861,129	21	944,614		
bilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified	,				
Lial		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third partie	s .			23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			10,862,616	25	9,456,337
	26	Total liabilities. Add lines 17 through 25			136,956,635	26	134,563,834
		Organizations that follow SFAS 117, check here ► 🗸 and com	plete l	ines 27			
Ð		through 29, and lines 33 and 34.					
an	27	Unrestricted net assets			225,571,464	27	255,662,468
Fund Balances	28	Temporarily restricted net assets			38,382,571	28	53,722,439
됟	29	Permanently restricted net assets			98,929,794	29	105,012,860
Ē		Organizations that do not follow SFAS 117, check here ► ┌ a	nd con	nplete			
ĕ		lines 30 through 34.					
	30	Capital stock or trust principal, or current funds	•			30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other f	unds			32	
Net	33	Total net assets or fund balances			362,883,829	33	414,397,767
_	34	Total liabilities and net assets/fund balances			499,840,464	34	548,961,601

Pal	Check if Schedule O contains a response to any question in this Part XI			.┏	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		150,6	549,890
2	Total expenses (must equal Part IX, column (A), line 25)	2	145,6		504,207
3	Revenue less expenses Subtract line 2 from line 1	3		5,0	045,683
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		362,8	383,829
5	Other changes in net assets or fund balances (explain in Schedule O)	5		46,4	168,255
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		414,3	397,767
Pai	rt XIII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII			୮	
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
ь	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of t audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both Separate basis Consolidated basis Both consolidated and separated basis	sued			
3a	,		3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b	Yes	

Employer identification number

SCHEDULE A Public

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

Open to Public Inspection

ICKI	NSON C	COLLEGE										
				(* 11			23-1365954					
	rt I			us (All organization				uctions				
	organi:			eitis (Forlines 1 thr								
1	ļ	•	•	sociation of churches		ection 170(D)	(1)(A)(I).					
2	고)(A)(ii). (Attach Sche	-		- > <>					
3	<u> </u>			vice organization desc								
4	ı	A medical research hospital's name, ci	- '	ed in conjunction with	a hospital desc	ribed in sect	ion 170(b)(1)(<i>i</i>	A)(III). En	ter the			
5	Γ	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in										
	_	section 170(b)(1)(A)(iv). (Complete Pa	art II)								
6		A federal, state, or	local government or	governmental unit des	scribed in secti	on 170(b)(1)	(A)(v).					
7	Γ	described in	at normally receives A)(vi) (Complete Pa	a substantıal part of ıt art II)	s support from	a governmen	tal unit or from	the gener	al public			
8	Γ	A community trust	described in section	170(b)(1)(A)(vi) (C	omplete Part II)						
9	Γ	An organization tha	at normally receives	(1) more than 331/3%	of its support	from contrib	utions, member	ship fees,	and gros	SS		
		receipts from activ	ities related to its ex	empt functions—subje	ect to certain ex	ceptions, an	d (2) no more t	han 331/3	% of			
		its support from gro	oss investment incor	ne and unrelated busii	ness taxable in	come (less s	ection 511 tax)) from busi	nesses			
		acquired by the org	janization after June	30, 1975 See sectio i	1 509(a)(2). (C	omplete Part	III)					
10	Г	An organization org	janized and operated	exclusively to test fo	r public safety	See section 5	609(a)(4).					
11	Γ	one or more publicl	y supported organiza	exclusively for the be ations described in sec orting organization and c Type I	tion 509(a)(1)	or section 5 s 11e throug	09(a)(2) See s		9(a)(3).	Check		
e	Γ	other than foundati	· ·	organization is not cor er than one or more p		•	•	•	•			
f		section 509(a)(2)	received a written de	termination from the I	RS that it is a	Tvne I Tvne	II or Type III «	sunnortina	organiza	ation		
•		check this box	rocorrod a mileton ac		ind that it is a	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , , , , , , , , , , , , , , ,	зарронинд	organiz.			
g			2006, has the organi	zation accepted any g	ıft or contributio	on from any o	fthe					
		following persons?										
			•	ontrols, either alone of	-	persons desc	ribed in (ii)		Yes	No		
				e the supported organ	ization?			11g(i				
		• •	er of a person describ	• •				11g(ii	` 			
				n described in (i) or (ii)				11g(ii	i)			
h		Provide the followir	ng information about	the supported organiz	atıon(s)							
			(iii) Type of	(iv) Is the	(v)		(vi)					

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	organizati col (i) list your gove	Is the		Did you notify the Is organization in col (i) of your col (i) of		Did you notify the organization in col (i) of your		(vi) Is the organization in col (i) organized in the US?	
		instructions))	Yes	No	Yes	No	Yes	No			
Total											

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	dider rate III. If the	organización i	ans to quanty t	maci the tests	iisted below, pie	case complet	c raic III.
S	ection A. Public Support		_				
Cale	endar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	ınclude any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
_	behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public Support. Subtract line 5 from						
Ü	line 4						
S	ection B. Total Support	1				I	
	endar year (or fiscal year beginning						
Cur	in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7	A mounts from line 4						
8	Gross income from interest,						
0	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
-	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV)						
11	Total support (Add lines 7						
	through 10)						
12	Gross receipts from related activities	es, etc (See inst	ructions)			12	
13	First Five Years If the Form 990 is f	or the organization	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	nızatıon,
	check this box and stop here	_	r		•	. , . , -	▶ ┌॔
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2010	(lıne 6 column (f) divided by line	11 column (f))		14	
15	Public Support Percentage for 2009	Schedule A Par	rt II line 14			15	
							
16a	33 1/3% support test—2010. If the				line 14 is 33 1/3%	or more, chec	
	and stop here. The organization qua	•				2.2.4.204	▶ [
b	33 1/3% support test—2009. If the				oa, and line 15 is :	1/3% or mor کد	. -
17-	box and stop here. The organization				12 16 1C	handler - 4.4	▶
r/a	10%-facts-and-circumstances test-						ın.
	is 10% or more, and if the organization made			•			
	in Part IV how the organization mee	is the facts and	circumstances"	test ine organiz	acion quanifies as	a publicly supp	orted F
L	organization 10%-facts-and-circumstances test-	_2000 Ifthe era	anization did not	chack a hay an lu	no 13 165 166 5	or 17a and line	F1
ט	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat			•		<u>-</u>	clv
	supported organization	aon meets the 16	aces and circuitis	tances test life	. organization qual	iiiies as a publi	LIY ▶
18	Private Foundation If the organizati	on did not check	a box on line 13	. 16a. 16b. 17a o	r 17b. check this	box and see	- 1
	instructions	a.a not eneck		, , 0 0 , 7 0 0	. 2. 2, 511558 61115		▶ □

Schedule A (Form 990 or 990-EZ) 2010 Page 3 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total ın) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified **b** A mounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning **(e)** 2010 (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (f) Total ın) 9 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b c Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage

15	Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f))	15	
16	Public support percentage from 2009 Schedule A, Part III, line 15	16	
S	ection D. Computation of Investment Income Percentage		
17	Investment income percentage for 2010 (line 10c column (f) divided by line 13 column (f))	17	
18	Investment income percentage from 2009 Schedule A , Part III, line 17	18	

19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Fo	orm 990 or 990-EZ) 2010	Pag
Part IV	Supplemental Information. Supplemental Information. Complete this required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. additional information. (See instructions).	•

Facts And	Circumstances	Test

Schedule A (Form 990 or 990-EZ) 2010

Software ID: Software Version:

EIN: 23-1365954

Name: DICKINSON COLLEGE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors											
(A) Name and Title	(B) Average hours		(C) osition (check all that apply)					(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other	
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations	
PETER H REILLY TRUSTEE	1 00	Х						0	0	0	
CYNTHIA R STITES TRUSTEE	1 00	Х						0	0	0	
MICHAEL A BLOOM TRUSTEE	1 00	Х						0	0	0	
JAMES D CHAMBERS TRUSTEE	1 00	Х						0	0	0	
CAROL CAMPBELL HAISLIP TRUSTEE	1 00	Х						0	0	0	
MARGARET STEWART LINDSAY TRUSTEE	1 00	Х						0	0	0	
SUSAN WYCKOFF POHL TRUSTEE	1 00	Х						0	0	0	
MICHELE MAHONEY RICHARDSON TRUSTEE	1 00	X						0	0	0	
CAROL JONES SAUNDERS TRUSTEE	1 00	Х						0	0	0	
SYLVIA J SMITH TRUSTEE	1 00	Х						0	0	0	
C STEWART W SPAHR TRUSTEE	1 00	Х						0	0	0	
CAROLYN WHERLY CLEVELAND TRUSTEE	1 00	Х						0	0	0	
JOHN J CURLEY TRUSTEE	1 00	Х						0	0	0	
SHERWOOD D GOLDBERG TRUSTEE	1 00	Х						0	0	0	
JULIE I JOHNSON TRUSTEE	1 00	Х						0	0	0	
JOHN E JONES III TRUSTEE	1 00	Х						0	0	0	
HOWARD J LALLI TRUSTEE	1 00	Х						0	0	0	
MARK I LEHMAN TRUSTEE	1 00	Х						0	0	0	
AMY L NAUIOKAS TRUSTEE	1 00	Х						0	0	0	
DOUGLAS J PAULS TRUSTEE	1 00	Х						0	0	0	
JENNIFER WARD REYNOLDS TRUSTEE/CHAIR	1 00	Х		х				0	0	0	
R DAVID WECHSLER TRUSTEE	1 00	Х						0	0	0	
NEAL B ABRAHAM TRUSTEE	1 00	Х						0	0	0	
FRANK E JAMES III TRUSTEE	1 00	Х						0	0	0	
THOMAS L KALARIS TRUSTEE/VICE CHAIR	1 00	Х		х				0	0	0	

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors											
(A) Name and Title	(B) Average hours per		tion (′)	_	Т	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation	
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations	
WILLIAM P LINCKE TRUSTEE	1 00	Х						0	0	0	
KELLIE L NEWTON TRUSTEE	1 00	Х						0	0	0	
STUART M ROSEN TRUSTEE	1 00	Х						0	0	0	
FRANK M SANDS TRUSTEE	1 00	Х						0	0	0	
RF SHANGRAW JR TRUSTEE	1 00	Х						0	0	0	
CRAIG C WEEKS TRUSTEE	1 00	Х						0	0	0	
WYNNE STUART AMICK TRUSTEE	1 00	Х						0	0	0	
ERIC DENKER TRUSTEE	1 00	Х						0	0	0	
STEVEN GALLEN EDERSHEIM TRUSTEE	1 00	Х						0	0	0	
RUTH A FERGUSON TRUSTEE	1 00	Х						0	0	0	
M ROBERT MISTICK TRUSTEE	1 00	Х						0	0	0	
WILLIAM L MUELLER TRUSTEE	1 00	Х						0	0	0	
WILLIAM G DURDEN PRESIDENT	40 00	Х		х				558,299	0	103,440	
ANNETTE S PARKER VP AND TREASURER	40 00			х				220,943	0	49,312	
DAVID S WALKER ASSOC VP AND ASSOC TREASURER	40 00			Х				141,448	0	28,080	
KAREN NEELY FARYNIAK CHIEF OF STAFF AND SECRETARY	40 00			Х				111,221	0	19,660	
ANN M DYKSTRA CHIEF OF STAFF AND SECRETARY	40 00			х				80,919	0	10,877	
MELISSA G KEEBLER ASST CHIEF OF STAFF	40 00			Х				47,409	0	11,006	
THOMAS AK QUEENAN VP FINANCE/ADMINISTRATION	40 00			Х				0	0	0	
NEIL B WEISSMAN PROVOST AND DEAN	40 00				×			279,367	0	55,620	
DONALD A HASSELTINE VP COLLEGE ADVANCEMENT	40 00				×			223,312	0	56,701	
JOHN A WEIS VP HR SERVICES	40 00				x			205,907	0	79,878	
STEPHANIE S BALMER VP ENROLL/COMM AND DEAN ADMISSIONS	40 00				х			193,705	0	45,429	
ROBERT E RENAUD VP AND CIO	40 00				x			166,291	0	38,779	
KENNETH E SHULTES INTERIM VP CAMPUS OPS	40 00				x			164,193	0	28,213	

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) (C) A verage Position (check all hours that apply)				II		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other			
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations		
DANA E SCADUTO GENERAL COUNSEL	40 00					Х		237,317	0	38,929		
BRIAN J WHALEN PRES/CEO FORUM ON EDUC ABROAD	40 00					×		159,853	0	77,338		
HAROLD L POHLMAN PROFESSOR	40 00					x		141,214	0	25,033		
SUSAN D ROSE PROFESSOR	40 00					×		138,180	0	63,149		
ROBERT P WINSTON PROFESSOR	40 00					x		129,235	0	25,065		
ROBERT J MASSA FORMER VP EMCR	0 00						х	114,713	0	8,475		

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OMB No 1545-0047

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part TV. line 6. 7. 8. 9. 10. 11. or 12.

•	tment of the Treasury al Revenue Service	Part I' ► Attach to Fo		Open to Public Inspection	
	me of the organi	izat ion		Employer ident	ification number
	art I Organ	izations Maintaining Donor Ac zation answered "Yes" to Form 99	dvised Funds or Other Similar Fu	23-1365954 unds or Accou	unts. Complete if the
	Ol gariiz	zadon answered Tes to Form 99	(a) Donor advised funds	(b) Funds a	and other accounts
1	Total number a	t end of year			
2	Aggregate cont	tributions to (during year)			
3	Aggregate gran	nts from (during year)			
4	Aggregate valu	e at end of year			
5	_		sors in writing that the assets held in dono organization's exclusive legal control?	or advised	┌ Yes
6	Did the organiz used only for c conferring impe	┌ Yes ┌ No			
Pa	rt III Conse	rvation Easements. Complete	ıf the organızatıon answered "Yes" to	o Form 990, Pa	rt IV, line 7.
2	Preservati Protection Preservati Complete lines	conservation easements held by the or ion of land for public use (e g , recreati i of natural habitat ion of open space s 2a-2d if the organization held a quali he last day of the tax year		ertified historic s	structure
			[Held at	the End of the Year
а	Total number o	of conservation easements		2a	
b	Total acreage	restricted by conservation easements		2b	
c	Number of con	servation easements on a certified his	toric structure included in (a)	2c	
d	Number of con	servation easements included in (c) ac	equired after 8/17/06	2d	
3		servation easements modified, transfe ar ▶	rred, released, extinguished, or terminate	d by the organiza	tion during
4	Number of stat	es where property subject to conserva	ation easement is located ►		
5		nization have a written policy regarding f the conservation easements it holds?	the periodic monitoring, inspection, hand	lling of violations	, and Yes No
6	Staff and volun	iteer hours devoted to monitoring, insp	ecting and enforcing conservation easem	ents during the y	ear ►
7	A mount of exp	enses incurred in monitoring, inspectii	ng, and enforcing conservation easements	during the year	- \$
8		servation easement reported on line 2) and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of sec	tion	┌ Yes
9	balance sheet, the organizatio	and include, if applicable, the text of t n's accounting for conservation easen		statements that	describes
Pai			ns of Art, Historical Treasures, ('Yes" to Form 990, Part IV, line 8.	or Other Simi	lar Assets.
1a	If the organizat art, historical t	tion elected, as permitted under SFAS reasures, or other similar assets held	116, not to report in its revenue stateme for public exhibition, education or researc ancial statements that describes these it	h ın furtherance	
b	historical treas	·	116, to report in its revenue statement a public exhibition, education, or research ir		•
	(i) Revenues II	ncluded in Form 990, Part VIII, line 1		► \$_	23,900
	(ii) Assets incl	luded in Form 990, Part X		► \$_	2,367,497
2		tion received or held works of art, histonts required to be reported under SFA	orical treasures, or other similar assets fo S 116 relating to these items		

Revenues included in Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

Par	t IIII Organizations Maintaining Co	llections of Art,	His	torical T	reas	ures, or (Othe	r Similar As	ssets (continued)
3	Using the organization's accession and other items (check all that apply)	records, check any	of th	e following	that a	re a signific	ant u	se of its collec	tıon	
а	▼ Public exhibition		d	┌ Loan	orex	change prog	rams			
b	Scholarly research		e	┌ Othe	r					
c	Preservation for future generations									
4	Provide a description of the organization's co Part XIV	llections and explair	n how	v they furth	er the	organızatıo	n's ex	cempt purpose	ın	
5	During the year, did the organization solicit o assets to be sold to raise funds rather than t							nılar	☐ Yes	√ No
Par	Part IV, line 9, or reported an am					n answere	ed "Y	es" to Form '	990,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ian or other intermed	liary	for contrib	utions	or other as	sets	not	┌ Yes	✓ No
b	If "Yes," explain the arrangement in Part XIV	and complete the fo	llow	ıng table		1				
								Aı	mount	
C	Beginning balance						1c			
d	Additions during the year						1d			
e	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo	rm 990, Part X, line	21?						√ Yes	∏ No
	If "Yes," explain the arrangement in Part XIV			1 1157						
Pa	rt V Endowment Funds. Complete i							t IV, line 10. (d)Three Years		
		(a)Current Year	(b) Prior Year	<u> </u>	Two Years Ba		Back	(e)Four	Years Back
1a	Beginning of year balance	309,076,283		276,019,6		345,626,				
b	Contributions	5,444,565		4,198,1	_	3,844,				
С	Investment earnings or losses	54,532,628		40,449,2		-61,407,				
d	Grants or scholarships	3,806,162		3,649,3	_	3,654,				
е	Other expenditures for facilities and programs	6,282,033		6,076,6	/ ⁰	5,770,	.350			
f	Administrative expenses	2,063,471		1,864,7	17	2,618,	822		1	
g	End of year balance	356,901,810		309,076,2	33	276,019,	.623			
2	Provide the estimated percentage of the year	r end balance held as	3						•	
а	Board designated or quasi-endowment	57 040 %								
b	Permanent endowment ► 29 410 %									
c	Term endowment ► 13 550 %									
За	Are there endowment funds not in the posses	sion of the organizat	ion t	hat are he	d and	administere	ed for	the		
	organization by	•							Yes	No
	(i) unrelated organizations				•			3a		
	(ii) related organizations						•	3a		+
	If "Yes" to 3a(II), are the related organization	=			•			3	b Yes	
4 Dan	Describe in Part XIV the intended uses of the rt VI Investments—Land, Buildings				1 000	Part V June	. 10			
Par	t VI Investments—Land, Buildings	s, and Equipmen	ι. 5			(b)Cost or o		(a) Assumulated	.	
	Description of investment			(a) Cost or basis (inves		basis (oth		(c) Accumulated depreciation	(d) B	ook value
1a	Land			9,0	41,861	11,21	5,155			20,257,016
b	Buildings					217,38	7,967	86,030,11	3 1	31,357,854
c	Leasehold improvements					3,45	4,895	1,298,66	7	2,156,228
d	Equipment					19,95	4,495	16,742,13	7	3,212,358
е	Other			1		23.74	0,588	13,623,32	4	10,117,264

167,100,720

Part VII Investments—Other Securities. See Fo	orm 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
1)Financial derivatives		·
2)Closely-held equity interests		
3)Other A) FIXED INCOME FUNDS	7,299,020	
B) HEDGE FUNDS	185,398,998	
C) PRIVATE EQUITY FUNDS	71,743,181	
D) REAL ASSET FUNDS	3,699,778	
E) FUNDS HELD IN TRUST BY OTHERS	38,739,517	
F) OTHER	107,617	
Fotal. (Column (b) should equal Form 990, Part X, col (B) line 12)	306,988,111	
Part VIII Investments—Program Related. See		
(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
otal. (Column (b) should equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. See Form 990, Part X, line	15.	
(a) Description	on	(b) Book value
Part X Other Liabilities. See Form 990, Part X, col.(B) line 15.		
Other Liabilities. See Form 990, Part X, (a) Description of Liability	(b) A mount	
ederal Income Taxes	<u> </u>	
O STRETIREMENT BENEFITS	1,691,584	
NNUITIES PAYABLE	3,343,480	
S GOVERNMENT ADVANCES REFUNDABLE	2,264,448	
BLIGATIONS UNDER CAPITAL LEASES	2,156,825	
	<u> </u>	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶	9,456,337	
·	' '	

Sche	edule D (Form 990) 2010		Page 4
Pa	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Stateme	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	150,649,890
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	145,604,207
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	5,045,683
4	Net unrealized gains (losses) on investments	4	46,468,255
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	46,468,255
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	51,513,938
Par	rt XIII Reconciliation of Revenue per Audited Financial Statements With Revenue	er Reti	
1	Total revenue, gains, and other support per audited financial statements	1	159,789,356
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments	,	
b	Donated services and use of facilities	,	
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)	,	
e	Add lines 2a through 2d	2e	10,185,383
3	Subtract line 2e from line 1	3	149,603,973
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 1,045,917		
b	Other (Describe in Part XIV)		
C	Add lines 4a and 4b	4c	1,045,917
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	150,649,890
Par		per Re	
1	Total expenses and losses per audited financial statements	1	108,275,418
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		-
а	Donated services and use of facilities		
b	Prior year adjustments	1	
c	Other losses	1	
d	Other (Describe in Part XIV) 2d]	
e	Add lines 2a through 2d	2e	0
3	Subtract line 2e from line 1	3	108,275,418
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a]	
b	Other (Describe in Part XIV) 4b 37,328,789]	
c	Add lines 4a and 4b	4c	37,328,789
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	145,604,207
	rt XIV Supplemental Information		
Par	mplete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, P rt V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete ditional information		
		_	

Ident if ier	Return Reference	Explanation
	PART III, LINE 4	THE EMIL R WEISS CENTER FOR THE ARTS HOUSES THE TROUT GALLERY, WHICH IS USED FOR A VARIETY OF EXHIBITIONS, LECTURES, AND DEMONSTRATIONS RELATING TO THE COLLEGE'S FINE ARTS COLLECTION THE TROUT GALLERY SERVES AS A CONTINUOUS DISPLAY OF ART EXHIBITS AND IS LOCATED IN SUCH AN AREA OF THE CAMPUS SO AS TO STIMULATE GENERAL STUDENT INTEREST AND BE A SERVICE TO THE HUMANITIES
	PART IV, LINE 2B	FUNDS HELD IN CUSTODY FOR OTHERS INCLUDE FUNDS RECEIVED FROM OFFICIALLY RECOGNIZED STUDENT ORGANIZATIONS AND OTHER ORGANIZATIONS SPECIFICALLY APPROVED BY THE TREASURER'S OFFICE RELATED ASSETS ARE REPORTED ON FORM 990, PART X AND ARE ACCOUNTED FOR IN A MANNER CONSISTENT WITH THE COLLEGE'S REPORTING SYSTEM
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	THE COLLEGE'S ENDOWMENT CONSISTS OF APPROXIMATELY 860 INDIVIDUAL FUNDS ESTABLISHED FOR A VARIETY OF PURPOSES INCLUDING FINANCIAL AID, FACULTY SALARIES AND BENEFITS, LIBRARY RESOURCES, BUILDING MAINTENANCE, STUDENT LOANS, AND OTHER SUPPORT NET ASSETS ASSOCIATED WITH ENDOWMENT FUNDS, INCLUDING FUNDS DESIGNATED BY THE BOARD OF TRUSTEES TO FUNCTION AS ENDOWMENTS, ARE CLASSIFIED AND REPORTED BASED ON THE EXISTENCE OR ABSENCE OF DONOR-IMPOSED RESTRICTIONS THE COLLEGE HAS ADOPTED INVESTMENT AND SPENDING POLICIES FOR ENDOWMENT ASSETS THAT ATTEMPT TO PROVIDE A PREDICTABLE STREAM OF FUNDING TO PROGRAMS SUPPORTED BY ITS ENDOWMENT WHILE SEEKING TO MAINTAIN THE PURCHASING POWER OF THE ENDOWMENT ASSETS UNDER THIS POLICY, AS APPROVED BY THE BOARD OF TRUSTEES, THE ENDOWMENT ASSETS ARE INVESTED IN A MANNER THAT IS INTENDED TO PRODUCE RESULTS THAT EXCEED THE ENDOWMENT SPENDING RATE PLUS INFLATION, DEFINED AS THE CONSUMER PRICE INDEX PLUS 1%, WHILE ASSUMING A MODERATE LEVEL OF INVESTMENT RISK SPENDING FROM THE ENDOWMENT PROVIDES APPROXIMATELY 8% OF DICKINSON'S OPERATING BUDGET REVENUES, OR ABOUT \$8 4 MILLION PER YEAR THE POOLED ENDOWMENT POSTED RETURNS OF 20 2% FOR THE FISCAL YEAR ENDED JUNE 30, 2011, AND HAS AVERAGED AN ANNUAL RETURN OF 7 0% OVER THE LAST DECADE, PLACING THE COLLEGE IN THE TOP QUARTILE OF PERFORMANCE FOR HIGHER EDUCATION ENDOWMENTS (ACCORDING TO THE 2011 NACUBO- COMMONFUND STUDY OF ENDOWMENTS)
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	THE COLLEGE HAS BEEN RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(C)(3) OF THE U S INTERNAL REVENUE CODE, EXCEPT FOR TAXES ON INCOME FROM ACTIVITIES UNRELATED TO ITS EXEMPT PURPOSE ACCORDINGLY, NO PROVISIONS FOR INCOME TAXES HAVE BEEN MADE IN THE ACCOMPANYING FINANCIAL STATEMENTS ACCOUNTING PRINCIPLES GENERALLY ACCEPTED IN THE UNITED STATES OF AMERICA REQUIRE MANAGEMENT TO EVALUATE TAX POSITIONS TAKEN BY THE COLLEGE AND RECOGNIZE A TAX LIABILITY (OR ASSET) IF THE COLLEGE HAS TAKEN AN UNCERTAIN TAX POSITION THAT MORE LIKELY THAN NOT WOULD NOT BE SUSTAINED UPON EXAMINATION BY THE IRS MANAGEMENT HAS ANALYZED THE TAX POSITIONS TAKEN BY THE COLLEGE, AND HAS CONCLUDED THAT AS OF JUNE 30, 2011, THERE ARE NO UNCERTAIN POSITIONS TAKEN OR EXPECTED TO BE TAKEN THAT WOULD REQUIRE RECOGNITION OF A LIABILITY (OR ASSET) OR DISCLOSURE IN THE FINANCIAL STATEMENTS THE COLLEGE IS SUBJECT TO ROUTINE AUDITS BY TAXING JURISDICTIONS, HOWEVER, THERE ARE CURRENTLY NO AUDITS FOR ANY TAX PERIODS IN PROGRESS
ADJUSTMENTS PART XIII, LINE 4B - OTHER		STATEMENTS - 36,282,872 STUDENT AID INCLUDED WITH GRANTS ON THE 990
ADJUSTMENTS		36,282,872 INVESTMENT FEES OFFSETTING REVENUES IN THE FINANCIAL STATEMENTS 1,045,917

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2010

Inspection

Employer identification number

ICK1	NSON COLLEGE				
Pa	rtI	3-1365954		YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its other governing instrument, or in a resolution of its governing body?	s charter, bylaws,	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students brochures, catalogues, and other written communications with the public dealing with student admiprograms, and scholarships?		2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broader the period of solicitation for students, or during the registration period if it has no solicitation prog that makes the policy known to all parts of the general community it serves? If "Yes," please described explain If you need more space use Part II	ram, ın a way	3	Yes	
4	Does the organization maintain the following?				
	Records indicating the racial composition of the student body, faculty, and administrative staff? Records documenting that scholarships and other financial assistance are awarded on a racially n	ondiscriminatory	4a_	Yes	
	basis?		4b	Yes	
•	Copies of all catalogues, brochures, announcements, and other written communications to the published with student admissions, programs, and scholarships?	lic dealing	4c	Yes	
c	Copies of all material used by the organization or on its behalf to solicit contributions?		4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Part II				
5 a	Does the organization discriminate by race in any way with respect to Students' rights or privileges?		5a		Νo
ŧ	Admissions policies?		5b		Νο
c	Employment of faculty or administrative staff?		5c		Νo
c	Scholarships or other financial assistance?		5d		Νo
e	Educational policies?		5e		Νο
f	Use of facilities?		5f		Νo
ç	Athletic programs?		5g		Νο
ŀ	Other extracurricular activities?		5h		Νo
	If you answered "Yes" to any of the above, please explain If you need more space, use Part II				
	Does the organization receive any financial aid or assistance from a governmental agency?		6a	Yes	
Ŀ	Has the organization's right to such aid ever been revoked or suspended?		6b		Νo
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II Does the organization certify that it has complied with the applicable requirements of sections 4 Coffice Proc 75-50, 1975-2 CB 587, covering racial nondiscrimination? If "No," explain on Part II		7	Yes	
	and the state of t	•		1 62	

Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

Identifier	Return Reference	Explanation
EXPLANATION OF NONDISCRIMINATORY POLICY PUBLICATION	SCHEDULE E, PART I, LINE 3	THE COLLEGE'S POLICY ON NONDISCRIMINATION IS INCLUDED IN ALL PRINTED SOLICITATION MATERIALS AND IS MAINTAINED FOR PUBLIC ACCESS VIA THE COLLEGE WEB SITE
EXPLANATION OF GOVERNMENT FINANCIAL ASSISTANCE	SCHEDULE E, PART I, LINE 6	BEY OND THE NUMEROUS INDIVIDUAL RESEARCH GRANTS AWARDED TO OUR FACULTY, DICKINSON COLLEGE HAS RECEIVED SEVERAL NATIONALLY COMPETITIVE INSTITUTIONAL AWARDS IN RECENT YEARS THESE GRANTS ARE SIGNIFICANT NOT ONLY BECAUSE OF THE FUNDING THEY PROVIDE TO SUPPORT PEDAGOGICAL INNOVATION AND NEW PROGRAM INITIATIVES, BUT ALSO BECAUSE THEY PROVIDE EXTERNAL VALIDATION FOR THE EXCELLENCE OF OUR ACADEMIC ENTERPRISE THEY REFLECT THE COLLEGE'S STRATEGIC VISION OF AN ACADEMIC CURRICULUM THAT COMBINES A STRONG COMMITMENT TO THE BEST TRADITIONS OF THE LIBERAL ARTS WITH A DESIRE TO INNOVATE AND INTRODUCE PROGRAMMING THAT SPEAKS TO CONTEMPORARY CONCERNS

Schedule E (Form 990 or 990-EZ) 2010

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As Filed Data -

DLN: 93493118004052

OMB No 1545-0047

2010

Open to Public Inspection

SCHEDULE F (Form 990)

Department of the Treasury
Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

Statement of Activities Outside the United States

► Attach to Form 990. ► See separate instructions.

Name of the organization DICKINSON COLLEGE

to Part I

c Totals (add lines 3a and 3b)

Employer identification number

KIN	SON COLLEGE				23-1365954	
art :	General Information "Yes" to Form 990, Par			ne United States. Co		ation answered
as	or grantmakers. Does the obsistance, the grantees' elig	organization m Jibility for the	naintain records grants or assis	tance, and the selecti	on criteria used to awa	ard
Fo	e grants or assistance? or grant makers. Describe in Pa					,
	ctivites per Region (Use Part)	/ ıf addıtıonal s	pace is needed)			
	(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region or independent contractors	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region/investments in region
_	See Add'l Data			,		
_						
_						
_						
_						
_						
_						
_						
_						
	ub-total		191			58,064,2
o Io	otal from continuation sheets	ĺ	1	1	I	3,485,!

264

61,549,747

Part	Part IV, lı	ne 15, for any					olete if the organizate received more than		
	a) Name of rganization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
2	Enter total nun tax-exempt by	hber of recipie the IRS, or fo	ent organizations lis or which the grante	ted above that are i e or counsel has pro	ecognized as chari ovided a section 50:	ties by the foreign of 1(c)(3) equivalency	country, recognized letter	 as . ▶	
3	Enter total nun	nber of other o	organizations or en	tities					(Form 990) 2010

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Use Part V if additional space is needed.

Use Part V ıf addıtıonal space ıs needed.									
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)		
SCHOLARSHIPS FOR A STUDENTS STUDYING O ABROAD		7				NON-CASH CREDIT TO STUDENT ACCOUNTS			
INSTITUTIONAL SCHOLARSHIPS FOR STUDENTS STUDYING ABROAD	EAST ASIA AND THE PACIFIC	45			·	NON-CASH CREDIT TO STUDENT ACCOUNTS			
SCHOLARSHIPS FOR (STUDENTS STUDYING I	EUROPE (INCLUDING ICELAND & GREENLAND)	126			, ,	NON-CASH CREDIT TO STUDENT ACCOUNTS			
	MIDDLE EAST AND NORTH AFRICA	13				NON-CASH CREDIT TO STUDENT ACCOUNTS	OTHER		
SCHOLARSHIPS FOR N STUDENTS STUDYING I	RUSSIA & THE NEWLY INDEPENDENT STATES	6				STUDENT ACCOUNTS	OTHER		
INSTITUTIONAL SCHOLARSHIPS FOR STUDENTS STUDYING ABROAD	SOUTH AMERICA	13				NON-CASH CREDIT TO STUDENT ACCOUNTS	OTHER		
INSTITUTIONAL SCHOLARSHIPS FOR STUDENTS STUDYING ABROAD	SOUTH ASIA	4			•	NON-CASH CREDIT TO STUDENT ACCOUNTS	OTHER		
	SUB-SAHARAN AFRICA	13				NON-CASH CREDIT TO STUDENT ACCOUNTS	OTHER		

Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)	굣	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)	Γ	Yes	ত	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)	굣	Yes	Г	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)	ি	Yes	Г	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)	ি	Yes	Г	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).	Г	Yes	▽	Νo

Schedule F (Form 990) 2010

Part V Supplemental Information

Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

ldentifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS OUTSIDE THE U S		SCHEDULE F, PART I, LINE 2 THE COLLEGE'S INSTITUTIONAL METHODOLOGY USED TO DETERMINE ELIGIBILITY FOR GRANT FUNDS IS OUTLINED IN SCHEDULE I, PART IV GRANT FUNDS PROVIDED TO INDIVIDUALS OUTSIDE OF THE UNITED STATES INCLUDE FINANCIAL AID AWARDS FOR STUDENTS STUDY ING ABROAD

Schedule F (Form 990) 2010

Software ID: Software Version:

EIN: 23-1365954

Name: DICKINSON COLLEGE

Form 990 Schedule F Part I - Activities Outside The United States

Form 990 Schedule F P	art 1 - Activit	ies Outside II	he United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
CENTRAL AMERICA AND THE CARIBBEAN	0	0	INVESTMENTS		50,081,873
CENTRAL AMERICA AND THE CARIBBEAN	0	0	GRANTS AND OTHER ASSISTANCE		71,230
CENTRAL AMERICA AND THE CARIBBEAN	0	0	RESEARCH AND DEVELOPMENT		1,500
EAST ASIA AND THE PACIFIC	0	33	PROGRAM SERVICES	GLOBAL STUDY ABROAD PROGRAMS	1,547,403
EAST ASIA AND THE PACIFIC	0	0	GRANTS AND OTHER ASSISTANCE		691,100
EAST ASIA AND THE PACIFIC	0	0	RESEARCH AND DEVELOPMENT		14,100
EAST ASIA AND THE PACIFIC	0	0	ADMISSIONS RECRUITING		4,506
EUROPE (INCLUDING ICELAND & GREENLAND)	5	158	PROGRAM SERVICES	GLOBAL STUDY ABROAD PROGRAMS	5,652,521
EUROPE (INCLUDING ICELAND & GREENLAND)	0	0	GRANTS AND OTHER ASSISTANCE		1,882,723
EUROPE (INCLUDING ICELAND & GREENLAND)	0	0	INVESTMENTS		499,171
EUROPE (INCLUDING ICELAND & GREENLAND)	0	0	RESEARCH AND DEVELOPMENT		65,651
EUROPE (INCLUDING ICELAND & GREENLAND)	0	0	FUNDRAISING		9,097
EUROPE (INCLUDING ICELAND & GREENLAND)	0	0	ADMISSIONS RECRUITING		5,111
MIDDLE EAST AND NORTH AFRICA	0	0	GRANTS AND OTHER ASSISTANCE		144,233
MIDDLE EAST AND NORTH AFRICA	0	8	PROGRAM SERVICES	GLOBAL STUDY ABROAD PROGRAMS	38,229
MIDDLE EAST AND NORTH AFRICA	0	0	RESEARCH AND DEVELOPMENT		2,724
NORTH AMERICA	0	0	RESEARCH AND DEVELOPMENT		14,420
RUSSIA & THE NEWLY INDEPENDENT STATES	0	17	PROGRAM SERVICES	GLOBAL STUDY ABROAD PROGRAMS	179,607
RUSSIA & THE NEWLY INDEPENDENT STATES	0	0	GRANTS AND OTHER ASSISTANCE		54,454
RUSSIA & THE NEWLY INDEPENDENT STATES	0	0	RESEARCH AND DEVELOPMENT		1,500
SOUTH AMERICA	0	0	GRANTS AND OTHER ASSISTANCE		149,860
SOUTH AMERICA	0	0	RESEARCH AND DEVELOPMENT		40,890
SOUTH ASIA	0	0	GRANTS AND OTHER ASSISTANCE		37,385
SOUTH ASIA	0	0	RESEARCH AND DEVELOPMENT		2,711
SUB-SAHARAN AFRICA	0	48	PROGRAM SERVICES	GLOBAL STUDY ABROAD PROGRAMS	271,688
SUB-SAHARAN AFRICA	0	0	GRANTS AND OTHER ASSISTANCE		86,060

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As Filed Data -

DLN: 93493118004052

OMB No 1545-0047

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. P See separate instructions.

Open to Public Inspection

Internal Revenue Service Name of the organization DICKINSON COLLEGE

Department of the Treasury

Employer identification number

		23-1365954
Part I	Fundraising Activities. Complete if the organization answered "Yes" to For	m 990, Part IV, line 17.

- Indicate whether the organization raised funds through any of the following activities. Check all that apply
- e 🔽 Solicitation of non-government grants Mail solicitations
- ▼ Internet and e-mail solicitations Solicitation of government grants
- Phone solicitations Special fundraising events
- ▼ In-person solicitations
- Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?
- **b** If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table

(i) Name and address of ındıvıdual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization	
		Yes	No				
CHARITABLE	STRATEGIC CONSULTING FOR PLANNED GIVING		Νο	0	38,352	-38,352	
Total					38,352	-38,352	

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensina

AL, AK, AZ, AR, CA, CO, CT, DE, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY

Pa	rt II	Fundraising Events. Com more than \$15,000 on Form						
			(a) Event #1	(b) Event #2	(c) O ther Events (total number)	(d) Total Events (Add col (a) through col (c))		
Φ					(**************************************	+		
Revenue	1 2	Gross receipts Less Charitable				+		
₩ Ф	-	contributions						
	3	Gross income (line 1 minus line 2)						
	4	Cash prizes						
ဟ	5	Non-cash prizes						
anse T	6	Rent/facility costs						
Expenses	7	Food and beverages						
Direct	8	Entertainment						
ā	9	Other direct expenses .						
	10	Direct expense summary Add lin	es 4 through 9 ın columı	n (d)	🛌			
	11	Net income summary Combine III	nes 3 and 10 ın column	(d)				
Par	t II	Gaming. Complete if the or \$15,000 on Form 990-EZ, lir		"Yes" to Form 990, Pa	rt IV, line 19, or repo	orted more than		
			(a) Bingo	(b) Pull tabs/Instant	(c) O ther gaming	(d) Total gaming		
Revenue				bingo/progressive bingo		(Add col (a) through col (c))		
	1	Gross revenue						
Ses	2	Cash prizes						
Expenses	3	Non-cash prizes						
ញ ថ្ល	4	Rent/facility costs						
Direct	5	Other direct expenses						
	6	Volunteer labor	┌ Yes % ┌ No	☐ Yes % ☐ No	┌ Yes %	_		
	7	Direct expense summary Add lines	s 2 through 5 ın column	(d)				
	8	Net gaming income summary Com	bine lines 1 and 7 in col	umn (d)				
9	Ent	er the state(s) in which the organize	ation operates gaming ac	tivities				
а		Is the organization licensed to operate gaming activities in each of these states? Γ_{Yes} Γ_{No}						
b	If"	If "No," Explain						
						1		
10a		Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?						
b	If"	Yes," Explain						
						1		

11	Does the organization operate ga	aming activities with nonmembers?		Г үе	s Γ_{No}
12	Is the organization a grantor, be	neficiary or trustee of a trust or a mer	nber of a partnership or other entity		
	formed to administer charitable (jaming?		Г үе	s Γ_{No}
13	Indicate the percentage of gamin	ng activity operated in			
а	The organization's facility			1	
b	An outside facility			,	
14	Provide the name and address or records	f the person who prepares the organız	ation's gaming/special events books and	d	
	Name 🟲				
	Address 🟲				
15a		ntract with a third party from whom th		_	_
					s No
ь		ning revenue received by the organizated by the third party 🟲 \$	ation > \$ and the	ı	
c	If "Yes," enter name and address	5			
	Name 🟲				
	Address 🟲				
16	Gaming manager information				
	Name 🟲				
	Gaming manager compensation l	* \$			
	Description of services provided	>			
	Director/officer	Employee	Independent contractor		
17	Mandatory distributions				
а		er state law to make charitable distrib		_	_
p.				· Ye	s No
D		required under state law distributed activities during the tax year - \$	to other exempt organizations or spent		
Par			r responses to question on Schedul	e G (see	
	Identifier	ReturnReference	Explanation		

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Schedule I

(Form 990)

Department of the Treasury

Internal Revenue Service Name of the organization DLN: 93493118004052

OMB No 1545-0047

Employer identification number

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Open to Public Inspection

DICKINSON COLLEGE						, ,	
						23-1365954	
Part I General Inform 1 Does the organization main the selection criteria used 2 Describe in Part IV the organization	ntaın records to subs to award the grants	stantiate the amount of th					▽ Yes 「
Form 990, Part IV	/, line 21 for any i	Governments and received eded.	l more than \$5,000.	Check this box if r	no one recipient rece	ived more than \$5,0	
1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) DOWNTOWN CARLISLE ASSOCIATION53 WEST SOUTH STREET CARLISLE,PA 17013	23-2224862	501(C)(3)	51,500		FMV		GENERAL COMMUNITY SUPPORT
2 Enter total number of secti	on 501(c)(3) and go	vernment organizations .					<u> </u>

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d) A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) INSTITUTIONAL SCHOLARSHIPS FOR STUDENTS	1456		33,165,827	OTHER	NON-CASH CREDIT TO STUDENT ACCOUNTS
(2) A C A DEMIC A WARDS AND FELLO WSHIPS FOR STUDENTS	111	59,193			
4					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	PART I, LINE 2	SCHEDULE I, PART I, LINE 2 DURING 2010-11, 62% OF THE TOTAL DICKINSON STUDENT BODY RECEIVED FINANCIAL AID FROM THE COLLEGE SINCE MOST OF THE COLLEGE'S GRANT AWARDS ARE MADE TO STUDENTS WITH DEMONSTRATED FINANCIAL NEED, THE MAJORITY OF THESE FUNDS SUPPLEMENTED THE CONTRIBUTION THAT ELIGIBLE FAMILIES MADE TOWARD TUITION, FEES, ROOM AND BOARD CHARGES THE COLLEGE'S INSTITUTIONAL METHODOLOGY USED TO DETERMINE ELIGIBILITY FOR GRANT FUNDS CONSIDERS ADDITIONAL FACTORS BEYOND THE DATA ITEMS REQUESTED ON THE FAFSA THESE INCLUDE (BUT ARE NOT LIMITED TO) HOME EQUITY, A CONTRIBUTION FROM THE NONCUSTODIAL PARENT, AND IN THE CASE OF A FAMILY WITH MORE THAN ONE STUDENT IN COLLEGE, AN EVALUATION OF THE ACTUAL COSTS INVOLVED IN SUPPORTING THE OTHER STUDENT (S) PARENTS IN COLLEGE AND SIBLINGS IN GRADUATE SCHOOL ARE NOT NORMALLY COUNTED AS OTHER FAMILY MEMBERS IN COLLEGE DICKINSON EXPECTS EACH FINANCIAL AID RECIPIENT TO WORK DURING THE SUMMER AND CONTRIBUTE A MINIMUM OF \$1,750 TOWARD COLLEGE COSTS STUDENTS ARE ALSO EXPECTED TO CONTRIBUTE A PORTION OF THEIR ASSETS EACH YEAR FOR EDUCATIONAL EXPENSES SOME STUDENTS RECEIVE EDUCATIONAL BENEFITS FROM GOVERNMENTAL AGENCIES SUCH AS THE VETERANS' ADMINISTRATION AND STATE BUREAUS OF VOCATIONAL REHABILITATION OR FROM PARENTS' EMPLOYERS IN THE FORM OF TUITION REMISSION SUCH BENEFITS MUST BE TAKEN INTO CONSIDERATION WHEN DETERMINING THE FINANCIAL AID PACKAGE THE FINANCIAL AID AWARD NOTICE WILL LIST ALL THE FINANCIAL AID PROGRAMS FOR WHICH THE STUDENT IS ELIGIBLE THE AMOUNT OF FINANCIAL AID THAT THE STUDENT RECEIVES FROM THESE PROGRAMS DEPENDS ON THE STUDENT'S COMPUTED NEED THE AMOUNT OF DICKINSON GRANT AND SCHOLARSHIP AID MAY ALSO BE INFLUENCED BY THE ACADEMIC ACHIEVEMENT AND PROMISE OF THE APPLICANT STUDENTS' FINANCIAL NEED IS RECALCULATED FOR EACH YEAR OF ATTENDANCE, AS A RESULT, AWARDED AMOUNTS OF NEED-BASED AID MAY VARY AS NEED CHANGES THE COLLEGE ATTEMPTS TO MAINTAIN APPROXIMATELY THE SAME AMOUNT OF DICKINSON GRANT FUNDS FROM YEAR TO YEAR UNLESS NEED CHANGES SIGNIFICANTLY THE SAME AMOUNT
OTHER INFORMATION	PART IV	SCHEDULE I, PART III GRANTS AND ASSISTANCE ARE APPLIED TO STUDENT ACCOUNTS AFTER THE START OF EACH SEMESTER OR TERM DOMESTIC GRANTS AND ASSISTANCE TO INDIVIDUALS REPORTED ON SCHEDULE I INCLUDE FINANCIAL AID PROVIDED TO STUDENTS STUDYING AT THE MAIN CAMPUS IN CARLISLE OR AT OTHER DOMESTIC PROGRAM LOCATIONS FOREIGN GRANTS AND ASSISTANCE TO INDIVIDUALS REPORTED ON

SCHEDULE FINCLUDE FINANCIAL AID PROVIDED TO STUDENTS STUDYING ABROAD

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**Compensation Information**

DLN: 93493118004052

OMB No 1545-0047

Open to Public Inspection

Schedule J

(Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization DICKINSON COLLEGE

Employer identification number

23-1365954

Pa	rt I Questions Regarding Compensati	ion			
	_			Yes	No
1a		provided any of the following to or for a person listed in Form III to provide any relevant information regarding these items			
	First-class or charter travel	Housing allowance or residence for personal use			
	▼ Travel for companions	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (e g , maid, chauffeur, chef)			
b		organization follow a written policy regarding payment or scribed above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior t	o reimbursing or allowing expenses incurred by all			
	officers, directors, trustees, and the CEO/Executi	ive Director, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the organization's CEO/Executive Director Check all				
	✓ Compensation committee	Written employment contract			
	Independent compensation consultant	✓ Compensation survey or study			
	Form 990 of other organizations	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990 or a related organization	O, Part VII, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-contr	ol payment from the organization or a related organization?	4a		Νo
Ь	Participate in, or receive payment from, a supplen	nental nonqualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity	-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and	provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only	must complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section compensation contingent on the revenues of	A , line 1a, did the organization pay or accrue any			
а	The organization?		5a		Νo
b	Any related organization?		5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in form 990, Part VII, Section compensation contingent on the net earnings of	A , line 1a, did the organization pay or accrue any			
а	The organization?		6a		Νo
b	Any related organization?		6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in Form 990, Part VII, Section payments not described in lines 5 and 6? If "Yes,	A, line 1a, did the organization provide any non-fixed " describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII	· ·			
	subject to the initial contract exception described in Part III	d in Regs section 53 4958-4(a)(3)? If "Yes," describe			
			8	igwdown	No
9	If "Yes" to line 8, did the organization also follow section 53 4958-6(c)?	the rebuttable presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MIS		(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation reported in prior
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Delicites	(0)(1) (0)	Form 990 or Form 990-EZ
(1) WILLIAM G DURDEN	(I) (II)	532,264 0	0	26,035 0	62,082 0	41,358 0	661,739 0	0
(2) ANNETTE S PARKER	(1) (11)	217,847 0	0	3,096 0	36,429 0	12,883 0	270,255 0	0
(3) DAVID S WALKER	(ı) (ıı)	140,744 0	0	704 0	10,636 0	17,444 0	169,528 0	0
(4) NEIL B WEISSMAN	(I) (II)	272,434 0	0	6,933 0	42,674 0	12,946 0	334,987 0	0
(5) DONALD A HASSELTINE	(I) (II)	206,419 0	0	16,893 0	35,576 0	21,125 0	280,013	0
(6) JOHN A WEIS	(I) (II)	200,527 0	0	5,380 0	33,073 0	46,805 0	285,785 0	0
(7) STEPHANIE S BALMER	(ı) (ıı)	193,292 0	0	413 0	30,561 0	14,868 0	239,134 0	0
(8) ROBERT E RENAUD	(I) (II)	163,969 0	0	2,322	27,299 0	11,480 0	205,070	0
(9) KENNETH E SHULTES	(I) (II)	163,646 0	0	547 0	12,133 0	16,080 0	192,406 0	0
(10) DANA E SCADUTO	(I) (II)	213,888 0	0	23,429 0	37,256 0	1,673 0	276,246 0	C
(11) BRIAN J WHALEN	(I) (II)	158,651 0	0	1,202	11,724 0	65,614 0	237,191 0	C
(12) HAROLD L POHLMAN	(I) (II)	134,620 0	0	6,594 0	10,143	14,890 0	166,247 0	C
(13) SUSAN D ROSE	(I) (II)	136,086 0	0	2,094	9,250 0	53,899 0	201,329	(
(14) ROBERT P WINSTON	(ı) (ıı)	127,061	0	2,174 0	8,016 0	17,049 0	154,300 0	(
(15) ROBERT J MASSA	(ı) (ıı)	0	0	114,713 0	7,955 0	520 0	123,188	52,850
(16)								
								ula 1 (Farma 000) 2010

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
	PART I, LINE	THE PRESIDENT AND HIS SPOUSE SERVE AS AMBASSADORS FOR THE COLLEGE AND FULFILL A KEY ADMINISTRATIVE ROLE IN COLLEGE
	1A	ADVANCEMENT AND FUNDRAISING EFFORTS THE PRESIDENT'S SPOUSE SERVES IN THE ROLE OF COLLEGE RELATIONS OFFICER TRAVEL RELATED
		ONLY TO THE RESPONSIBILITIES OF THIS FUNCTION IS REIMBURSED IN ACCORDANCE WITH THE COLLEGE'S WRITTEN PROCUREMENT
		GUIDELINES AND IS NOT REPORTED AS TAXABLE COMPENSATION TO THE PRESIDENT TRAVEL OUTSIDE OF THIS FUNCTION IS NOT REIMBURSED
		COLLEGE-OWNED HOUSING IS PROVIDED TO THE PRESIDENT AS A CONDITION OF EMPLOYMENT THE HOUSEHOLD MANAGER OF THE
		PRESIDENT'S HOUSE IS RESPONSIBLE FOR KEEPING THE HOUSE SECURE, WELL-MAINTAINED, AND PHYSICALLY AND AESTHETICALLY
		COMFORTABLE FOR THE RESIDENTS AND VISITORS THIS FULL-TIME POSITION IS ALSO RESPONSIBLE FOR SUPERVISING HOUSEKEEPERS,
		PROJECT CREWS, CATERING CREWS, OUTSIDE VENDORS PERFORMING WORK ON THE PROPERTY AND IN THE HOUSE, AND HOME REPAIR AND
		IMPROVEMENT CREWS THE FAIR VALUE OF HOUSING AND RELATED SERVICES ARE REPORTED UNDER 'NONTAXABLE BENEFITS' IN PART II

Schedule J (Form 990) 2010

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule 0 (Form 990).
 ► Attach to Form 990.
 ► See separate instructions.

OMB No 1545-0047

2010

DLN: 93493118004052

Open to Public Inspection

Internal Revenue Service

Name of the organization

DICKINSON COLLEGE

Part I Bond Issues

Department of the Treasury

Employer identification number

23-1365954

	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue P	rıce	(f) [Description	of Purpose	(g) De	feased	Beh	On alf of suer		Pool ncing
										Yes	No	Yes	No	Yes	No
A	PENNSYLVANIA HIGHER EDUCATIONAL FACILITIES AUTHORITY	23-2243852	70917NYH1	10-23-2003	13,585	,595 F	REFINA	ANCING			x		x		X
В	MONTGOMERY COUNTY HIGHER EDUCATION AND HEALTH AUTHORITY	23-2447147	613603RZ4	05-18-2006	44,091			ANCING A TRUCTION			x		Х		х
c	CUMBERLAND COUNTY MUNICIPAL AUTHORITY	23-6003119	23061NBX4	06-01-2007	23,675	,635	CONST	TRUCTION			X		х		х
D_	CUMBERLAND COUNTY MUNICIPAL AUTHORITY	23-6003119	23061NCP0	03-31-2008	18,277	,445 F	REFINA	ANCING			х		Х		Х
Pa	rt III Proceeds				_				. 1				T		
	A mount of bonds retired				A			E	3		С			D	
1	Amount of bonds legally defea:	c a d													
	Total proceeds of issue	1			1	.3,643,	-		44,443,327		24,3	28,875		18,	277,454
4	Gross proceeds in reserve fun-					1,209,	,279		4,145,030						9
5	Capitalized interest from proce	eds													
6	Proceeds in refunding escrow				1	. 1 ,8 1 5 ,			20,700,216						048,311
7	Issuance costs from proceeds					178,	,335		438,999		2	66,878			228,798
8	Credit enhancement from proc					414,	,099		297,905		3	92,000			
9	Working capital expenditures f	rom proceeds													
10	Capital expenditures from proc	ceeds			1	.8,861,	,177	:	18,861,177		23,6	69,997			
11	Other spent proceeds					26,	,826								336
12	Other unspent proceeds														
13	Year of substantial completion	1			200	3		20	07		2008			2008	
					Yes	No	,	Yes	No	Yes		No	Yes	;	No
14	Were the bonds issued as part	of a current refund	ing issue?		Х				Х			Χ	Х		
15	Were the bonds issued as part	of an advance refu	nding issue?			Х		Х				Х	х		
16	Has the final allocation of proc	eeds been made?			Х			Х		Х			Х		
17	Does the organization maintain allocation of proceeds?		nd records to supp	ort the final	х			Х		Х			х		
Pa	TTIII Private Business U	se													
					A	ı		E	3		С			D	

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

No

Χ

Yes

No

Χ

Χ

Yes

No

Yes

Yes

No

Part III Private Business Use (Continued)

		F	\		В		С		D
		Yes	No	Yes	No	Yes	No	Yes	No
a	Are there any management or service contracts that may result in private business use?		Х		×				
b	Are there any research agreements that may result in private business use of bond-financed property?		x		×				
С	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?								
ı	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %		0 %				
;	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 010 %		0 %				
;	Total of lines 4 and 5		0 010 %		0 %				
,	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	х		х					

Pai	rt IV Arbitrage								
		Α	1	В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X		X		X		x
			^		^		^		^
2	Is the bond issue a variable rate issue?		Х		×		Х		Х
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		X		x		x		x
Ь	Name of provider								
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was a hedge terminated?								
4a	Were gross proceeds invested in a GIC?		×		Х		Х		Х
ь	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?		×		х		х		х
6	Did the bond issue qualify for an exception to rebate?		Х		×		х		х

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Ident if ier	Return Reference	Explanation
SCHEDULE K, PART II, LINE 3		TOTAL PROCEEDS OF EACH ISSUE DIFFER FROM THE ISSUE PRICE DUE TO ACCRUED INTEREST RECEIVED AT CLOSING, INVESTMENT EARNINGS ON FUNDS HELD BY THE TRUSTEE, OR A COMBINATION THEREOF
!		
1 		

DLN: 93493118004052 OMB No 1545-0047

Open to Public **Inspection**

Supplemental Information on Tax Exempt Bonds

Department of the Treasury Internal Revenue Service

Schedule K

(Form 990)

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Name of the organization DICKINSON COLLEGE

Employer identification number 23-1365954

D	art I Bond Issues													
•	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Pr	rice (1	f) Description	n of Purpose	(g) De	feased	Beh	On nalf of suer		Pool incing
									Yes	No	Yes	No	Yes	No
A	CUMBERLAND COUNTY MUNICIPAL AUTHORITY	23-6003119	23061NCR6	09-30-2009	10,000	,000 CON	NSTRUCTION	N		х		х		Х
В	CUMBERLAND COUNTY MUNICIPAL AUTHORITY	23-6003119	230614DT3	09-30-2009	5,000	,000 CON	NSTRUCTION	N		х		×		х
_														
Pä	art II Proceeds				<u> </u>	<u> </u>						1		
	A mount of bonds retired				A			В		С			D	
1 2	A mount of bonds legally defe	eased												
	Total proceeds of issue				 	10,000,37	0	5,000,909						
4	Gross proceeds in reserve fu	ınds				-	1	3,000,505						
5	Capitalized interest from pro	ceeds												
6	Proceeds in refunding escrov	N												
7	Issuance costs from proceed	ds				120,14	1	61,648						
8	Credit enhancement from pro	oceeds				•		,						
9	Working capital expenditures	s from proceeds												
10	Capital expenditures from pr	oceeds				9,880,22	:8	4,183,183						
11	Other spent proceeds													
12	Other unspent proceeds					756,07	8	756,078						
13	Year of substantial completion	on			20:	10						•		
					Yes	No	Yes	No	Yes		No	Yes	<u> </u>	No
14	Were the bonds issued as pa	irt of a current refund	ding issue?			Х		Х						
15	Were the bonds issued as pa	ırt of an advance refu	unding issue?			X		X						
16	Has the final allocation of pro	oceeds been made?				Х		Х						
17	Does the organization mainta allocation of proceeds?		and records to sup	port the final	х		Х							
Pa	rt IIII Private Business	Use										1		
					A A		1	В		C		+	D	

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

No

Χ

Yes

No

Χ

Χ

Yes

No

Yes

Yes

No

Part III Private Business Use (Continued)

		P	\		В		C	I)
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?		Х		×				
b	Are there any research agreements that may result in private business use of bond-financed property?		X		×				
c	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %		0 %				
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 %		0 %				
6	Total of lines 4 and 5		0 %		0 %				
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	Х		Х					

|--|

			1	0				"	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X		x				
2	Is the bond issue a variable rate issue?		×		X				
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		x		х				
ь	Name of provider								
С	Term of hedge								
d	Was the hedge superintegrated?								
e	Was a hedge terminated?								
4a	Were gross proceeds invested in a GIC?		Х		Х				
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?		×		х				
6	Did the bond issue qualify for an exception to rebate?		×		x				

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Ident if ier	Return Reference	Explanat ion

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493118004052

Schedule L

(Form 990 or 990-EZ)

Transactions with Interested Persons ► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,

or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

ernal	Revenue	Service	

Department of the Treasury

Name of the organization **Employer identification number** DICKINSON COLLEGE

DICKINSON COLLEGE						2	3-13659	54		
Part I Excess Benefit Trai						organı	zations	only).		
Complete if the organizat	ion ans	wered "\	Yes" on Form 990, P	art IV, line 25a o	r 25b, c	r Form	990-EZ,	Part V , lı		
1 (a) Name of disq	ualıfıed	person		(b) Desc	ription o	ftransa	action		, , , , , , , , , , , , , , , , , , ,	orrected
					•				Yes	No
										+-
2 Enter the amount of tax impos	ad an ti	orgon	uzation managers or	disqualified pers	one duri	na tha w	oor undo	-	<u> </u>	
section 4958							_	· \$		
3 Enter the amount of tax, if any	, on line	2, abov	e, reimbursed by th	e organization .			🕨	- \$		
Down III		T4	ated Danasas							
Part II Loans to and/or I Complete if the organiz				. Part IV. line 26.	or Forn	n 990-F	7. Part V	'. line 38	а	
		oan to		,			(f)		<u> </u>	
(a) Name of interested person and		m the	(c)O riginal	(1) 5	(e) I defau		Appro		(g)Writ	
purpose	organiz	zation?	principal amount	(d)Balance due	derau	it?	by boar commit		agreem	antr
	То	From			Yes	No	Yes	No	Yes	No
1) DONALD A HASSELTINE										
BRIDGE LOAN FOR HOME PURCHASE		X	25,000	17,957		No		No	Yes	
2) ROBERT J MASSA	+									1
ADVANCE FUNDING FOR EARLY			124440	124047		.			V	
RETIREMENT PLAN LIABILITIES 3) NICKOLAS G STAMOS	+	X	124,118	124,947		No		No	Yes	+
ADVANCE FUNDING FOR EARLY										
RETIREMENT PLAN LIABILITIES		X	44,342	44,616		Νo		No	Yes	
										
	+									-
otal			<u>.</u> ▶ \$	187,520		<u> </u>				
Part IIII Grants or Assistar	nce Be	nefitti	· · · · · · · · · · · · · · · · · · ·				1		ı	
Complete if the orga	ınızatıc					7.				
(a) Name of interested pers	on	(E	Relationship betwe	•	son	(c) A m	ount of g	rant or ty	pe of assı	stance
			and the org	janization						

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	organı	aring of zation's nues?
	organization			Yes	No
(1) ELKE F DURDEN	FAMILY	,	EMPLOYMENT OF FAMILY MEMBER OF WILLIAM G DURDEN, OFFICER AND TRUSTEE		No
(2) REBECCA T BLISS	FAMILY	1	EMPLOYMENT OF FAMILY MEMBER OF DONALD A HASSELTINE, KEY EMPLOYEE		No
(3) MEGHAN E JONES	FAMILY	,	EMPLOYMENT OF FAMILY MEMBER OF JOHN E JONES III, TRUSTEE		No

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier Return Reference Explanation

Schedule L (Form 990 or 990-EZ) 2010

OMB No 1545-0047

Open to Public Inspection

SCHEDULE M (Form 990)

Department of the Treasury

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Internal Revenue Service Name of the organization DICKINSON COLLEGE

Employer identification number

					23-1365954			
Pa	rt I Types of Property							
		(a) Check if applicable	(b) Number of Contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	(d Method of determining of amounts		contribut	.ion
1	Art—Works of art	Х	2		APPRAISED VALU	E		
2	Art—Historical treasures							
3	Art—Fractional interests							
4	Books and publications	Х		1,491	COMPARABLE SAL	.ES		
5	Clothing and household							
looq								
	Cars and other vehicles .							
	Boats and planes							
	Intellectual property							
	Securities—Publicly traded	X	53	224,962	FAIR MARKET VAL	UE		
	Securities—Closely held stock							
11	Securities—Partnership, LLC, or trust interests .							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts .							
25	Other \blacktriangleright (COMPUTERS/EQUIP)	Х	3	28,143	COMPARABLE SAL	.ES		
26	O ther ►()							
27	O ther ►()							
28	O ther ► ()							
29	Number of Forms 8283 received by for which the organization complete				29			4
							Yes	No
30a	During the year, did the organization							
	must hold for at least three years f			on, and which is not require	d to be used			
	for exempt purposes for the entire	٠.				30a		No
	If "Yes," describe the arrangement					21	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
31	Does the organization have a gift a	·		·		31	Yes	
32a	Does the organization hire or use t contributions?	hırd partı • • •	es or related organizations	to solicit, process, or sell	non-cash	32a	Yes	
ь	If "Yes," describe in Part II							
33	If the organization did not report re describe in Part II	venues i	n column (c) for a type of p	roperty for which column (a) is checked,			

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Ident if ier	Ret urn Reference	Explanation
METHOD FOR DETERMINING NUMBER OF CONTRIBUTORS	, , , , , , , , , , , , , , , , , , , ,	THE NUMBER OF CONTRIBUTIONS REPORTED IN PART I COLUMN (B) IS BASED ON THE NUMBER OF DONATIONS TO THE COLLEGE, AS OPPOSED TO THE NUMBER OF ITEMS DONATED
THIRD PARTY USE		MORGAN STANLEY'S BROKERAGE FIRM PROCESSES AND SELLS STOCK GIFTS RECEIVED BY THE COLLEGE

Schedule M (Form 990) 2010

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As Filed Data -

DLN: 93493118004052

2010

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Supplemental Information to Form 990 or 990-EZ

► Attach to Form 990 or 990-EZ.

Name of the organization DICKINSON COLLEGE

Employer identification number

23-1365954

ldentifier	Return Reference	Explanation
	FORM 990, PART I, LINE 6	APPROXIMATELY 2,775 INDIVIDUALS PROVIDED VOLUNTEER SERVICES FOR THE COLLEGE ON A PART-TIME BASIS DURING FISCAL YEAR 2010-11 IN ADDITION TO MEMBERS OF THE BOARD OF TRUSTEES AND CAMPAIGN STEERING COMMITTEE, THE DICKINSON VOLUNTEER NETWORK INCLUDES OPPORTUNITIES IN ADMISSIONS, ADVANCEMENT, COLLEGE RELATIONS AND THE CAREER CENTER

Identifier	Return Reference	Explanation
	FORM 990, PART V, LINE 1A	THE TOTAL NUMBER OF FORMS SUBMITTED INCLUDES 1098-T (2,674), 1099-MISC (448), AND 1099-R (49)

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11		THE FORM 990 IS PREPARED BY THE CONTROLLER IN CONSULTATION WITH VARIOUS DEPARTMENTS ON CAMPUS THE DRAFT 990 IS PRESENTED TO THE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION, ALONG WITH THE COLLEGE'S TAX REVIEWERS AT KPMG LLP UPON COMPLETION OF THE REVIEW AND ASSOCIATED REVISIONS, THE DRAFT 990 IS REVIEWED WITH THE SUBCOMMITTEE ON AUDIT AND COMPLIANCE VIA CONFERENCE CALL (AN ELECTRONIC COPY OF THE DRAFT IS PROVIDED TO EACH SUBCOMMITTEE MEMBER PRIOR TO THE CALL) THE FINAL DRAFT 990 IS THEN PROVIDED TO ALL VOTING MEMBERS OF THE BOARD VIA THE TRUSTEE WEBSITE, BEFORE FILING

Identifier Return Reference	Explanation
PART VI, SECTION B, LINE 12C N S S C C C D R T A T A T A T A T A T C B C C B C C C C C C C C C C C C C C	EACH TRUSTEE, OFFICER, OR DESIGNATED PERSON IS EXPECTED TO REPORT PROMPTLY TO THE PRESIDENT OF THE COLLEGE OR TO THE CHAIRMAN OF THE BOARD OF TRUSTEES THE EXISTENCE OF ANY BUSINESS RELATIONSHIP OR INTEREST, AS IT ARISES, WHICH ACTUALLY OR POTENTIALLY INVOLVES OR MAY APPEAR TO INVOLVE A CONFLICT OF INTEREST EACH TRUSTEE, OFFICER AND DESIGNATED PERSON IS ASKED TO SIGN A STATEMENT OF DISCLOSURE REFLECTING HIS OR HER AWARENESS AND UNDERSTANDING OF THE COLLEGE'S STATEMENT OF POLICY ON CONFLICTS OF INTEREST, AND COMPLIANCE WITH IT, ON AN ANNUAL BASIS DESIGNATED PERSONS INCLUDE, BUT ARE NOT LIMITED TO, KEY EMPLOYEES OF THE COLLEGE AS REPORTED ON FORM 990. EACH ACTUAL OR POTENTIAL CONFLICT SHALL BE ADDRESSED ON A CASE-BY-CASE BASIS IN CONTEXT OF THE PERTINENT FACTS. NO CONTRACT OR TRANSACTION BETWEEN THE COLLEGE AND ONE OR MORE OF ITS TRUSTEES, OFFICERS OR DESIGNATED PERSONS SHALL BE VOID OR VOIDABLE SOLELY FOR SUCH REASON AS LONG AS ONE OF THE FOLLOWING CONDITIONS EXISTS. 1. WHERE THE NATURE OF THE CONFLICT IS SUCH THAT THE INDIVIDUAL INVOLVED IS NOT ABLE TO DISCLOSE THE DETAILS. THEREOF WITHOUT BREACHING OTHER CONFIDENCES, HE MUST, UPON NOTICE TO THE PRESIDENT OF THE COLLEGE OR THE CHAIRMAN OF THE BOARD OF TRUSTEES, REMOVE HIMSELF FROM ALL MEETINGS, DISCUSSIONS, DELIBERATIONS AND ACTIONS AT WHICH THE MATTER IS CONSIDERED, 2. THE MATERIAL FACTS AS TO SUCH RELATIONSHIP OR INTEREST, AND AS TO THE CONTRACT OR TRANSACTION, ARE DISCLOSED OR ARE KNOWN TO THE BOARD AND THE BOARD OF TRUSTEES, THE DISINTERESTED TRUSTEES ARE LESS THAN A QUORUM, OR 3. THE CONTRACT OR TRANSACTION IS FAIR AS TO THE COLLEGE AS OF THE TIME THE DISINTERESTED TRUSTEES ARE LESS THAN A QUORUM, OR 3. THE CONTRACT OR TRANSACTION IS FAIR AS TO THE COLLEGE AS OF THE TIME IT IS AUTHORIZED, APPROVED OR RATIFIED BY THE BOARD COMMON OR INTERESTED TRUSTEES WHICH AUTHORIZES A CONTRACT OR TRANSACTION WHEN IT IS CONCLUDED THAT A CONFLICT ACTUALLY EXISTS, AND THE PRESIDEOF OF A QUORUM AT A MEETING OF THE BOARD OF TRUSTEES WHICH AUTHORIZES A CONTRACT OR TRANSACTION O

Identifier Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15A	THE SUBCOMMITTEE ON EXECUTIVE COMPENSATION MEETS ON AN ANNUAL BASIS TO REVIEW THE TOTAL COMPENSATION PACKAGES FOR THE PRESIDENT AND SENIOR OFFICERS PRIOR TO THE MEETING, THE VICE PRESIDENT FOR HUMAN RESOURCE SERVICES PROVIDES THE SUBCOMMITTEE WITH COMPARATIVE COMPENSATION DATA FROM TWO SEPARATE HIGHER EDUCATION EXECUTIVE COMPENSATION SURVEYS AFTER THE MEETING, THE BOARD CHAIR PREPARES A COMPENSATION LETTER, NOTING THE AGREED-UPON SALARY AND BENEFITS PACKAGE FOR THE PRESIDENT, AND CONFIRMING THAT THE SUBCOMMITTEE REVIEWED THE COMPENSATION AND COMPARABLES FOR POSITIONS THAT REPORT TO THE PRESIDENT (THE PRESIDENT APPROVES ANY CHANGES TO THE COMPENSATION OF SENIOR OFFICERS) THE COMPENSATION LETTER IS PROVIDED TO THE VICE PRESIDENT FOR HUMAN RESOURCE SERVICES TO CARRY OUT THE CHANGES FOR THE UPCOMING FISCAL YEAR (IF ANY) THE VICE PRESIDENT FOR HUMAN RESOURCE SERVICES MAINTAINS THE ORIGINAL COPY OF THE COMPENSATION LETTER, ALONG WITH ALL OTHER INFORMATION PROVIDED TO THE SUBCOMMITTEE IN SUPPORT OF THEIR REVIEW

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 18	FORM 1023, 990 AND 990-T ARE MADE AVAILABLE UPON REQUEST FORM 990 IS ALSO AVAILABLE ON WWW GUIDESTAR ORG

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	THE COLLEGE'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE MADE AVAILABLE UPON REQUEST IN ADDITION, THE COLLEGE'S AUDITED FINANCIAL STATEMENTS ARE POSTED ON THE DICKINSON COLLEGE WEBSITE

ldentifier	Return Reference	Explanation
COMPENSATION FOR THOMAS A K QUEENAN	FORM 990, PART VII, SECTION A	THOMAS A K QUEENAN JOINED THE COLLEGE AS VICE PRESIDENT FOR FINANCE AND ADMINISTRATION ON FEBRUARY 1, 2011 THOMAS WAS REPORTED UNDER PART VII AS AN OFFICER OF THE COLLEGE DURING FISCAL YEAR 2010-2011, BUT DID NOT EARN ANY COMPENSATION DURING CALENDAR YEAR 2010, WHICH IS THE TIME PERIOD CONSIDERED FOR PART VII COMPENSATION REPORTING

ldentifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED GAINS ON INVESTMENTS 46,468,255

DLN: 93493118004052

2010

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SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization
DICKINSON COLLEGE

23-1365954

				23 1303731				
Part I Identification of Disregarded Entities (Com	plete if the organizat	tion answered "Yes	s" on Form 990, Pa	art IV, line 33.)				
(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (sta or foreign country	(d) ate Total income	(e) End-of-year assets	(f) Direct controlling entity			
Part II Identification of Related Tax-Exempt Orga or more related tax-exempt organizations during	nizations (Complete of the tax year.)	e if the organization	on answered "Yes"	on Form 990, Par	t IV, line 34 becau	ıse ıt had	l one	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public chanty status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b) controlled organization		
						Yes	No	
(1) DICKINSON COLLEGE EMPLOYEE VEBA TRUST								
PO BOX 1773	VEBA TRUST	PA	501(C)(9)	N/A	DICKINSON COLLEGE		No	
CARLISLE, PA 17013 04-3838462								
(2) DICKINSON COLLEGE EMPLOYER VEBA TRUST								
PO BOX 1773	VEBA TRUST	PA	501(C)(9)	N/A	DICKINSON COLLEGE		No	
CARLISLE, PA 17013 04-3838439								
							1	

				ble as a Partner created as a partne					answe	ered "\	es" on Fo	rm 990,	Part	IV, lu	ne 34
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	Share of t	(f) total income		(g) f end-of-year assets	(h Disprop allocat	rtionate	(i) Code V- amount in bo Schedule (Form 10	x 20 of K-1	(j Gene mana part	ral or aging	(k) Percentage ownership
									Yes	No			Yes	No	
				ble as a Corpora ations treated as a							nswered "\	'es" on	Form	990,	Part IV,
(a) (b)			_	(c) Legal domicile (state or foreign country)	·	(d) Direct cor enti) ntrolling	(e) Type of er (C corp, S or trust	ntity corp,		(f) f total income	Shai end-o	y) e of f-year ets		(h) Percentage ownership
See Additional Data Table				,,											
														-	

(4)

(5)

(6)

Part V Transactions With Related Organizations (Complete if the organization answered "You	es" on Form 990 Da	rt IV line 3/1 35 3	5A or 36)		1 45	9. 0			
Note. Complete line 1 if any entity is listed in Parts II, III or IV	es on form 550, Fa	10 1V, IIIIe 54, 55, 5		Т,	res	No			
1 During the tax year, did the organization engage in any of the following transactions with one or more related organization.	anizatione lieted in Pari	te II_I\/2		+					
a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	amzations nateu in r ar	ts 11-1v ·	1:	_		No			
b Gift, grant, or capital contribution to other organization(s)			11	_		No			
c Gift, grant, or capital contribution for other organization(s)									
d Loans or loan guarantees to or for other organization(s)									
e Loans or loan guarantees by other organization(s)			10	+		No			
f Sale of assets to other organization(s)			11	f		No			
g Purchase of assets from other organization(s)			19	g		No			
h Exchange of assets			11	h		No			
i Lease of facilities, equipment, or other assets to other organization(s)			1	i		No			
				T					
j Lease of facilities, equipment, or other assets from other organization(s)			1;	j		No			
k Performance of services or membership or fundraising solicitations for other organization(s)									
I Performance of services or membership or fundraising solicitations by other organization(s)									
m Sharing of facilities, equipment, mailing lists, or other assets									
n Sharing of paid employees			1	n		No			
• Reimbursement paid to other organization for expenses			10	•		No			
p Reimbursement paid by other organization for expenses			11	Р		No			
q Other transfer of cash or property to other organization(s)			10	q Y	es				
r Other transfer of cash or property from other organization(s)			1	r		No			
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line,	ıncludıng covered relat	tionships and transact	ion thresholds						
(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of detern involv	nınıng	g amo	ount			
(1) DICKINSON COLLEGE EMPLOYER VEBA TRUST	Q	199,313	COST						
(2)			1						
(3)									

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d Are parti sect 501(d organiz	ners ion :)(3) :ations?	(e) Share of end-of-year assets		rtionate cions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	(h) General or managing partner?	
			Yes	No		Yes	No		Yes	N	
										+	
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Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier I Return Reference I	er Return Reference Explanation
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Schedule R (Form 990) 2010

Software ID: **Software Version:**

EIN: 23-1365954

Name: DICKINSON COLLEGE

Form 990, Schedule R, Part IV - Iden	tification of I	Related Organi:	zations Taxable	as a Corporatio	n or Trust		
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Percentage ownership
JDB CHARITABLE REMAINDER UNITRUST WELLS FARGO BANK NA 123 S BROAD STR PHILADELPHIA, PA19109 91-2142518	ANNUITY	PA	N/A	Т		155,063	63 400 %
RPL CHARITABLE REMAINDER UNITRUST WELLS FARGO BANK NA 123 S BROAD STR PHILADELPHIA, PA19109 45-6539305	ANNUITY	PA	N/A	Т		119,520	75 890 %
WGM CHARITABLE REMAINDER UNITRUST WELLS FARGO BANK NA 123 S BROAD STR PHILADELPHIA, PA19109 91-2129815	ANNUITY	PA	N/A	Т		696,995	73 060 %
SWW CHARITABLE REMAINDER UNITRUST WELLS FARGO BANK NA 123 S BROAD STR PHILADELPHIA, PA19109 23-6605466	ANNUITY	PA	N/A	Т		90,088	87 210 %
DICKINSON COLLEGE POOLED INCOME FUND WELLS FARGO BANK NA 123 S BROAD STR PHILADELPHIA, PA19109 23-6661501	ANNUITY	PA	N/A	Т		172,566	67 920 %
SWW LIFE INCOME AGREEMENT WELLS FARGO BANK NA 123 S BROAD STR PHILADELPHIA, PA19109 23-6606678	ANNUITY	PA	N/A	Т		249,161	95 630 %
BWC TRUST 14334 STILTON CIRCLE SILVER SPRING, MD20905 52-0663103	PERPETUAL TRUST	MD	N/A	Т	59,573	1,896,910	100 000 %
GLB TRUST MT BANK ONE MT PLAZA 8TH FLOOR BUFFALO, NY14203 23-6508108	PERPETUAL TRUST	PA	N/A	Т	814	43,881	100 000 %
DWH TRUST MT BANK ONE MT PLAZA 8TH FLOOR BUFFALO, NY14203 25-6482126	PERPETUAL TRUST	PA	N/A	Т	5,758	220,620	50 000 %
JWK TRUST WELLS FARGO BANK NA 123 S BROAD STR PHILADELPHIA, PA19109 23-6645755	PERPETUAL TRUST	PA	N/A	Т	126,766	2,063,379	100 000 %
MDL TRUST BNY MELLON NA PO BOX 185 PITTSBURGH, PA15230 23-6225772	PERPETUAL TRUST	PA	N/A	Т	501	27,344	100 000 %
JFH TRUST MT BANK ONE MT PLAZA 8TH FLOOR BUFFALO, NY14203 23-6480244	PERPETUAL TRUST	PA	N/A	Т	11,199	566,043	100 000 %