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Internal Revenue Service

<u>ECANNED</u> JUN 2 1 2012

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public Inspection

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

| A F | or the | 2010 calendar year, or tax year beginning $\mathrm{JUL}1$, 2010 | nding J | UN 30, 2011 | | | | |
|-----------------------------|---------------------------|--|----------------|-----------------------------|-------------------------------|--|--|--|
| В | heck if | C Name of organization | | D Employer identific | cation number | | | |
| | Address change | THE HUNTER COLLEGE FOUNDATION, INC. | | | | | | |
| | Name change | Doing Business As | | 13-3 | 598671 | | | |
| <u>_</u> | Initial return | , | Room/suite | E Telephone number | | | | |
| <u> </u> | Termin- ated Amende | | 313 | 212-772-4085 | | | | |
| H | _return Applica- | City or town, state or country, and ZIP + 4 | | G Gross receipts \$ | 27,205,322. | | | |
| L | tron pending | NEW YORK, NY 10021 | | H(a) is this a group re | | | | |
| | | F Name and address of principal officer KLARA SILVERSTEIN SAME AS C ABOVE | | for affiliates? | Yes X No | | | |
| | | | r 527 | H(b) Are all affiliates inc | | | | |
| | Mahaita | npt status: X 501(c)(3) 501(c)() ((insert no.) 4947(a)(1) oi → WWW.HUNTER.CUNY.EDU/ALUMNI/HC FOUNDATI | | H(c) Group exemption | list (see instructions) | | | |
| | | rganization X Corporation Trust Association Other ► | | | State of legal domicile NY | | | |
| | | Summary | 1601 | or ionnation 2333 is | State of legal doffliche 242 | | | |
| | | riefly describe the organization's mission or most significant activities: TO AC | COMPL | ISH IT'S MI | SSION, THE | | | |
| Activities & Governance | H | UNTER COLLEGE FOUNDATION ENGAGES IN THE | FOLLO | WING ACTIVI | TIES: | | | |
| Ē | | heck this box If the organization discontinued its operations or dispose | | | | | | |
| ove. | 3 N | umber of voting members of the governing body (Part VI, line 1a) | | 3 | 39 | | | |
| ত | 4 N | umber of independent voting members of the governing body (Part VI, line 1b) | | 4 | 38 | | | |
| es | 5 To | otal number of individuals employed in calendar year 2010 (Part V, line 2a) | | 5 | 21 | | | |
| Σ | 6 To | otal number of volunteers (estimate if necessary) | | 6 | 140 | | | |
| Act | 7a To | otal unrelated business revenue from Part VIII, column (C), line 12 | | 78 | 0. | | | |
| | b N | et unrelated business taxable income from Form 990-T, line 34 | | 7b | 0. | | | |
| | | | | Prior Year | Current Year | | | |
| e | 1 | ontributions and grants (Part VIII, line 1h) | | 11,028,677. | 8,808,120. | | | |
| Revenue | ı | rogram service revenue (Part VIII, line 2g) | 0. | 0. | | | | |
| Pe. | 1 | vestment income (Part VIII, column (A) lines 3, 4 and 70) | | 37,552. | 635,365. | | | |
| | ı | ther revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 1 le) | - | -25,880. | 0.443.495 | | | |
| — | | otal revenue - add lines 8 through 1 (must equal Part VIII, column (A), line 12) | | 11,040,349. 3,168,519. | 9,443,485. 3,576,478. | | | |
| | | rants and similar amounts paid (Part IX, do)(pm² (A), línes 1-3) | | 0. | 3,370,478. | | | |
| 10 | | enefits paid to or for members (Part IX, column (A), line 4) alaries, other compensation, employee begenits (Part IX, column (A), lines 5-10) | - | 375,937. | 774,820. | | | |
| Expenses | ı | rofessional fundraising fees (Part IX, column (A) time=11e) | | 246,161. | 95,173. | | | |
| þer | 1 | otal fundraising expenses (Part IX, column (D), line 25) 329,83 | 4. | 2.0, | 30,11,01 | | | |
| ũ | 1 | ther expenses (Part IX, column (A), lines 11a-11d, 11f-24f) | | 2,199,925. | 2,532,504. | | | |
| | l . | otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | | 5,990,542. | 6,978,975. | | | |
| | 19 R | evenue less expenses. Subtract line 18 from line 12 | | 5,049,807. | 2,464,510. | | | |
| Net Assets or Fund Balances | | | Be | ginning of Current Year | End of Year | | | |
| sets | 20 To | otal assets (Part X, line 16) | | 44,889,653. | 50,743,735. | | | |
| E A | 21 To | otal liabilities (Part X, line 26) | | 376,311. | 380,786. | | | |
| | | et assets or fund balances. Subtract line 21 from line 20 | | 44,513,342. | 50,362,949. | | | |
| | | Signature Block | | | | | | |
| | | es of perjury, I declare that I have examined this return, including accompanying schedules | | | y knowledge and belief, it is | | | |
| true, | correct, | and complete Declaration of preparer (other than officer) is based on all information of whi | ch preparer | | / / / / / / | | | |
| O:- | | Signature of officer | | Date 5/14/ | 1915 | | | |
| Sign Her | 1. | DAVID CRICK, DIR. OF FINANCE & OPERATI | ONS | 5000 | | | | |
| ner | • | Type or print name and title | OND | | | | | |
| | ⁷ | rint/Type preparer's name Prepayer's signature | | ate , Check | PTIN | | | |
| Paid | | MARK J. Piszko | | 5/11/12, if self-employe | | | | |
| | <u> </u> | Irm's name O'CONNOR DAVIES MUNNS & DOBBINS, | LLP | Firm's EIN | | | | |
| • | — | irm's address 60 EAST 42ND STREET, 36TH FL. | | v Ent | ····· | | | |
| | · · | NEW YORK, NY 10165-3698 | | Phone no (2 | 212)286-2600 | | | |
| May | the IPS | discuss this return with the preparer shown above? (see instructions) | | 1 | X Yes No | | | |

032001 02-22-11 LHA For Paperwork Reduction Act Notice, see the separate instructions.

| Form | 1990 (2010) THE HUNTER COLLEGE FOUNDATION, INC. | 13-3598671 | Page 2 |
|------|--|---------------------------------------|------------------|
| Pa | rt III Statement of Program Service Accomplishments | | |
| | Check if Schedule O contains a response to any question in this Part III | | X |
| 1 | Briefly describe the organization's mission: | | |
| • | THE MISSION OF THE HUNTER COLLEGE FOUNDATION IS TO ENHAN | ICE HUNTER | |
| | COLLEGE'S POSITION AS A PREMIERE PUBLIC EDUCATIONAL INST | | |
| | COLLEGE 5 FOSTITON AS A FREMTERE FORDIC EDUCATIONAL INDI | .TIOIION. | |
| | HINTED COLLEGE IC COMPDICED OF THE COUOL OF THE ADDIC | CCTENCEC | |
| | HUNTER COLLEGE IS COMPRISED OF THE SCHOOL OF THE ARTS & | SCIENCES, | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on | | |
| | the prior Form 990 or 990-EZ? | L Yes | X No |
| | If "Yes," describe these new services on Schedule O. | | |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? | Yes | X No |
| | If "Yes," describe these changes on Schedule O. | | |
| 4 | Describe the exempt purpose achievements for each of the organization's three largest program services by exp | penses | |
| | Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of (| | |
| | allocations to others, the total expenses, and revenue, if any, for each program service reported. | ,, | |
| 4a | (Code:) (Expenses \$ 2,568,686 • including grants of \$) (Re | | ``` |
| 40 | EDUCATIONAL PROGRAMS | Aguae & | |
| | THE FOUNDATION PROVIDES SUPPORT TO ACADEMIC PROGRAMS TO | HELD YDANIC | |
| | | | |
| | EDUCATIONAL EXCELLENCE AND FURTHER CURRICULUM AND FACULT | | NT • |
| | THE FOUNDATION ALSO HELPS TO SUPPORT AND CREATE NEW PROC | RAMS AND | |
| | DEPARTMENTS. | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| 4b | (Code:) (Expenses \$ 1,904,181. including grants of \$) (Re | venue \$ | |
| | SCHOLARSHIPS AND GRANTS | | ······ ′ |
| | THE HUNTER COLLEGE FOUNDATION DISTRIBUTES A VARIETY OF S | CHOLARSHIPS | TO |
| | DESERVING STUDENTS BASED ON CRITERIA SUCH AS MERIT, NEEL | | |
| | | ESE SCHOLARS | |
| | PLAY AN IMPORTANT ROLE IN EDUCATING THE NEXT GENERATION | | |
| | PERPETUATE THE EXTRAORDINARY HUNTER COMMUNITY OF SCHOLAR | | |
| | ** <u></u> | (S, STUDENTS | MIND |
| | ALUMNI. | | |
| | | | |
| | | | |
| | | | |
| | | | · |
| | | · <u></u> | |
| 4c | (Code:) (Expenses \$200, 273. including grants of \$) (Re | venue \$ |) |
| | FACILITY RENOVATIONS | | |
| | THE HUNTER COLLEGE FOUNDATION SUPPORTS THE REPAIRS, RENC | OVATION AND | |
| | IMPROVEMENTS OF THE FACILITIES AT HUNTER COLLEGE SUCH AS | RENOVATION | OF |
| | THE LIBRARY, UPGRADE TO CLASSROOMS AND LABORATORIES AND | PURCHASE OF | |
| | STATE OF THE ART EQUIPMENT. THIS SUPPORTS THE COLLEGE I | N ITS ENDEA | VOR |
| | TO OFFER ITS STUDENTS THE BEST FACILITIES AND LEARNING E | | |
| | | | |
| | | · · · · · · · · · · · · · · · · · · · | |
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| | | | |
| | | | |
| 4d | · · · · · · · · · · · · · · · · · · · | | |
| | (Expenses \$ 1,496,402 · including grants of \$) (Revenue \$ | | |
| 4e | Total program service expenses ► 6,169,542. | | |
| | | Form 9 9 | 90 (2010) |

| Pa | rt IV Checklist of Required Schedules | | | , . |
|-----|--|-----|-----|-------------------|
| | | | Yes | No |
| 1 | is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | Х | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | - | |
| 3 | | 3 | | х |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | ^^ - |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | v |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | X |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | Х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | |
| | Schedule D, Part III | 8 | | x |
| 9 | Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide | | | |
| • | credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | Х |
| 10 | | - | _ | |
| 10 | Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? | 40 | Х | |
| | If "Yes," complete Schedule D, Part V | 10 | | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X | • | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| | Part VI | 11a | | X |
| þ | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | X | |
| C | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total | | | ĺ |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | X |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in | | | |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | Х |
| e | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | Х | |
| ť | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| • | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | х | 1 |
| 122 | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| 120 | | 40- | Х | |
| | Schedule D, Parts XI, XII, and XIII | 12a | ^ | |
| D | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional | 12b | | X |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | 1 |
| | and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization | | | f |
| | or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals | | | |
| | located outside the United States? If "Yes," complete Schedule F, Parts III and IV | 16 | | Х |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | Х | ĺ |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | |
| . • | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | Х |
| 10 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | 10 | | |
| 19 | | 40 | | v |
| 00- | complete Schedule G, Part III | 19 | | X |
| | Did the organization operate one or more hospitals? If "Yes," complete Schedule H | 20a | | |
| p | If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note . Some Form 990 filers that | | | |
| | operate one or more hospitals must attach audited financial statements (see instructions) | 20b | i | |

Form **990** (2010)

Page 4

| | | | Yes | No |
|-----|---|-----|-----|----|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the | ł | } | } |
| | United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | X |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, | | | |
| | column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | X | ļ |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | Х | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No", go to line 25 | 24a | | X |
| ь | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| ď | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a | | | |
| | disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | Х |
| ь | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| _ | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | Schedule L, Part I | 25b | | Х |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified | | | |
| | person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | Х |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | | | |
| | contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete | | | |
| | Schedule L, Part III | 27 | | Х |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | Х |
| | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | Х |
| | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | | | |
| | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | Х |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | X | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | Х |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? | | | |
| | If "Yes," complete Schedule N, Part I | 31 | | Х |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| | Schedule N, Part II | 32 | } | Х |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | Х |
| 34 | Was the organization related to any tax-exempt or taxable entity? | | | |
| | If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | Х | |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? | 35 | | X |
| а | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of | | | |
| | section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | ' | Х |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | Х |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? | | | |
| | Note. All Form 990 filers are required to complete Schedule O | 38 | X | |
| | | | | |

Form **990** (2010)

Form **990** (2010)

14a

X

10

organization is licensed to issue qualified health plans

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

c Enter the amount of reserves on hand

13b

13c

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

| | to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule C |). S ee | instructions. | | | | (32) |
|-----|---|--------------------|------------------|--------------|-----------|-------|--------------|
| | Check if Schedule O contains a response to any question in this Part VI | | | | | | X |
| Sec | tion A. Governing Body and Management | | | | | | |
| _ | | 1. | 1 | 2 വ് | | Yes | No |
| | Enter the number of voting members of the governing body at the end of the tax year | 1a | | 39 | | | |
| ь | Enter the number of voting members included in line 1a, above, who are independent | 1 <u>b</u> | any other | | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship | ıp witn | any other | 1 | 2 | | х |
| 3 | officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the | o diro | ot eu oenveloo | - | | | |
| 3 | of officers, directors or trustees, or key employees to a management company or other person? | ie diie | ct supervision | | 3 | | Х |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form! | aan w | as filed? | | 4 | | X |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's as | | as mear | | 5 | | X |
| 6 | Does the organization have members or stockholders? | JO13 . | | <u> </u> | 6 | | X |
| | | ember | s of the | | | | |
| | governing body? | | | | 7a | | Х |
| ь | Are any decisions of the governing body subject to approval by members, stockholders, or other per | rsons1 | ? | | 7b | | X |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken | | | <u> </u> | | - | |
| | by the following: | | | | | | |
| а | The governing body? | | | | 8a | Х | |
| b | Each committee with authority to act on behalf of the governing body? | | | | 8b | X | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea | ached | at the | | | | |
| | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | | | | 9 | | X |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal R | evenu | e Code.) | | | | |
| | | | | | | Yes | No |
| 10a | Does the organization have local chapters, branches, or affiliates? | | | <u></u> | 10a | | <u>X</u> |
| þ | If "Yes," does the organization have written policies and procedures governing the activities of such | chapt | ers, affiliates, | [| | | |
| | and branches to ensure their operations are consistent with those of the organization? | | | <u> 1</u> | 10b | | |
| 11a | Has the organization provided a copy of this Form 990 to all members of its governing body before fi | iling th | e form? | <u> </u> | 11a | X | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | | | | |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13 | | | -1 | 12a | X | |
| b | Are officers, directors or trustees, and key employees required to disclose annually interests that course of the | uld giv | e rise | | | v | ı |
| | to conflicts? | N.Z W | at a same | | 12b | X | |
| С | Does the organization regularly and consistently monitor and enforce compliance with the policy? If in Schedule O how this is done | "Yes," | aescribe | | | Х | |
| 13 | Does the organization have a written whistleblower policy? | | | | 12c 13 | X | |
| 14 | Does the organization have a written document retention and destruction policy? | | | <u> </u> | 14 | | X |
| 15 | Did the process for determining compensation of the following persons include a review and approve | al by n | ndependent | - | 14 | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | • | поерепает | | | | |
| а | The organization's CEO, Executive Director, or top management official | | | 1 | 15a | х | |
| | Other officers or key employees of the organization | | | | 15b | | X |
| _ | If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.) | | | - <u>'</u> | | | - |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arranger | ment v | vith a | | | | |
| | taxable entity during the year? | | | 1 | 16a | | X |
| b | if "Yes," has the organization adopted a written policy or procedure requiring the organization to eva | luate i | ts participation | | | | |
| | in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization | | • | | | | |
| | exempt status with respect to such arrangements? | | | 1 | 6ь |] | |
| Sec | tion C. Disclosure | | | | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ▶NY | | | | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T | (501) | c)(3)s only) ava | ulable fo | r | | |
| | public inspection. Indicate how you make these available. Check all that apply. | | | | | | |
| | Own website X Another's website X Upon request | | | | | | |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, c | onflict | of interest pol | icy, and | fınaı | ncial | |
| | statements available to the public. | | | | _ | | |
| 20 | State the name, physical address, and telephone number of the person who possesses the books at LANA GOLDENBERG C/O THE HUNTER COLL - 212-396-6433 | | ords of the org | anizatio | n: P | | |
| | 695 PARK AVENUE, ROOM 1313, NEW YORK, NY 10065 | | | | | | |
| | | | | F | orm ! | 990 (| 2010) |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| (A) | (B) | | (C) | | | | | (D) | (E) | (F) |
|------------------------|---|--------------------|-----------------------|----------|--------------|---------------------------------|----------|---|--|--|
| Name and Title | Average | 1. | | Pos | | | L.A | Reportable | Reportable | Estimated |
| | hours per week (describe hours for | or director | | all | | app | | compensation from the organization | compensation from related organizations (W-2/1099-MISC) | amount of other compensation from the |
| | related organizations in Schedule O) | Individual trustee | Institutional trustae | Officer | Key employee | Highest compensated employee | Former | (W-2/1099-MISC) | | organization and related organizations |
| KLARA SILVERSTEIN | | | | | | | | | | |
| CHAIR & TRUSTEE | 2.00 | X | <u> </u> | X | | _ | <u> </u> | 0. | 0. | 0. |
| LISA H. WITTEN | | | | 1 | | | | | | |
| VICE CHAIR & TRUSTEE | 2.00 | X | | X | <u> </u> | | | 0. | 0. | 0. |
| SUSIE PETERSON CASE | | | | | | | | | _ | |
| TREASURER & TRUSTEE | 2.00 | X | | X | | <u> </u> | | 0. | 0. | 0. |
| RUTH B. NEWMAN | | l | l | | ŀ | i | | | | _ |
| SECRETARY & TRUSTEE | 2.00 | X | ļ | X | | _ | | 0. | 0. | 0. |
| JOAN GRABE | | | | | | 1 | | | | _ |
| TRUSTEE | 2.00 | X | | | _ | | | 0. | 0. | 0. |
| LUCILLE D. KAUFMAN | | | | | | | | | | |
| TRUSTEE | 2.00 | X | ļ | <u> </u> | <u> </u> | ļ | | 0. | 0. | 0. |
| DAVID CHAPNICK | | l | | | | 1 | | | | |
| TRUSTEE | 2.00 | X | ļ | | <u> </u> | <u> </u> | ļ | 0. | 0. | 0. |
| PATTY C. BAKER | 2 00 | J | | | | | | | | 0 |
| TRUSTEE | 2.00 | X | - | | - | | | 0. | 0. | 0. |
| SUZY BALES TRUSTEE | 2.00 | X | 1 | | | | | 0. | 0. | 0. |
| SUSAN V. BERSHAD | 2.00 | A | | - | | - | - | | <u> </u> | 0. |
| TRUSTEE | 2.00 | X | | | | | | 0. | 0. | 0. |
| SHEILA L. BIRNBAUM | 2.00 | 1 | | \vdash | - | | - | | 0. | |
| TRUSTEE | 2.00 | х | | | | | | 0. | o. | 0. |
| LEONA F. CHANIN | | <u> </u> | | | - | | | | | |
| TRUSTEE | 2.00 | Х | | | | | | 0. | 0. | 0. |
| BARBARA GLOVEN CHESLER | | | | | | | | | | |
| TRUSTEE | 2.00 | Х | | | | | | 0. | 0. | 0. |
| CHARLOTTE K. FRANK | | | | | | | | | | |
| TRUSTEE | 2.00 | X | } | | | | | 0. | 0. | 0. |
| CAROL GOLDBERG | | | | | | | | | | |
| TRUSTEE | 2.00 | X | L | | | | | 0. | 0. | 0. |
| HELENE D. GOLDFARB | | | | | | | | | | |
| TRUSTEE | 2.00 | X | | | | | | 0. | 0. | 0. |
| HARRIET M. GRUBER | | | | | |] | | | | |
| TRUSTEE | 2.00 | X | <u> </u> | L | | L_ | | 0. | 0. | 0. |

| (A) | (B) | | | • | C) | _ | | (D) | (E) | | (F) | |
|--|---|--------------------------------|---|---------------|--------------|------------------------------|----------|--|--------------------------------------|-------------|--|----------------|
| Name and title | Average hours per week | H | hec | Pos k ali | | | oly) | Reportable compensation from | Reportable compensation from related | 1 | stimate nount other | |
| | (describe hours for related organizations in Schedule O) | Individual trustee or director | Institutional trustice | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | org an | npensa rom the janizat d relat anizati | e Ion ed |
| NEIL JANOVIC TRUSTEE | 2.00 | x | | | | | | 0. | 0 | • | | 0. |
| EDWIN KABAKOW | | | | | | | | | _ | | | |
| TRUSTEE | 2.00 | X | | _ | - | 1 | ├- | 0. | 0 | • | | 0. |
| ROGER KAMAU | 2.00 | X | | | | | | 0. | 0 | | | 0. |
| TRUSTEE EVELYN KRANES KOSSAK | 2.00 | ^ | | 1 | | | ├- | | | • | | |
| TRUSTEE | 2.00 | X | | | | | | 0. | 0 | | | 0. |
| ABBY MILLER LEVY | | | | | | | | | | | | |
| TRUSTEE | 2.00 | X | | | | L. | | 0. | 0 | • | | 0. |
| CRAIG MACPHERSON | 0.00 | | ĺ | | | | | | | | | ^ |
| TRUSTEE | 2.00 | X | ļ | | - | | <u> </u> | 0. | 0 | • | | 0. |
| AVINASH N. MEHROTRA TRUSTEE | 2.00 | X | | ļ | | | | 0. | o | | | 0. |
| SIDNEY A. MILLER | 2.00 | - | | 1 | \vdash | | - | | | 1 | | |
| TRUSTEE | 2.00 | X | | | l | | | 0. | 0 | • | | 0. |
| SOPHIA MUIRHEAD | | | | | | | | | | | | |
| TRUSTEE | 2.00 | X | L | <u>L</u> | Ĺ_ | <u></u> | | 0. | 0 | | | 0. |
| 1b Sub-total | | | | | | | | 331,574. | 776 , 907 | | 1 2 | 0. |
| c Total from continuation sheets to Part V | II, Section A | | | | | | | 331,574. | 776,907 | | 1,3 1,3 | |
| d Total (add lines 1b and 1c) 2 Total number of individuals (including but r | not limited to th | OSE | liste | ed al | hov | e) w | ho r | | | • 1 1 3 | 1,5 | |
| compensation from the organization | 101 mm100 to tr | .000 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | J 4 | | J, | | | , ooo ii roportabio | | | 2 |
| | | | | | | | | | | | Yes | No |
| 3 Did the organization list any former officer line 1a? If "Yes," complete Schedule J for s | such individual | | | | · | • | | | | 3 | | Х |
| 4 For any individual listed on line 1a, is the sand related organizations greater than \$15 | • | | • | | | | | • | the organization |], | х | |
| 5 Did any person listed on line 1a receive or | | | - | | | | | | dual for services | 4 | | |
| rendered to the organization? If "Yes," con | · · · · · · · · · · · · · · · · · · · | | | | | | oiui | oo organization or many | 000110130141003 | 5 | | Х |
| Section B. Independent Contractors | | | | | | | | | | | | |
| Complete this table for your five highest contains the organization. NONE | mpensated ind | depe | ende | ent c | onti | racto | ors t | that received more than | \$100,000 of comper | nsation | from | |
| (A) | | | | | | | | (B) | | |) | |
| Name and business | address | | | | | | | Description of s | ervices | Compe | nsatio | <u>n</u> |
| | | | | | | | | | | | | |
| | | - | | | | | \dashv | | | | | |
| | | | | | | | | | | | | |
| | : | | | | | _ | | | | | | |
| | | | | | | | _ | | | | | |
| | | | | | | | | | | | | |
| | | | | | | _ | \dashv | | | | | |
| <u></u> | | | _ | | | _ | _ | | | | | |
| 2 Total number of independent contractors (| ncluding but n | ot li | mite | d to | tho | se li | stec | above) who received m | ore than | | | |
| \$100,000 in compensation from the organi | | | *** | | _ |) | | ODBO | | | | |
| SEE PART VII, SECTION | N A CONT | Ľĺ | ٧U | 7.T .] | LUI | N S | 5H) | EETS | | Form | 990 (2 | 2010) |

| Form 990 (2010) THE HUNTE | | | | | | | | | 13-359 | 8671 | |
|--|--|-------------------------------|------------------------|--|--------------|------------------------------|----------|--|----------------------------------|---|--|
| Part VII Section A. Officers, Directors, Tru | stees, Key E | mple | yee | | | ligh | est | | ees (continued) | | |
| ` (A) | (B) | 1 | | | C) | | | (D) | (E) | (F) | |
| Name and title | Average | ١., | | Pos | | | | Reportable | Reportable | Estimated | |
| | hours per | (C | (check all that | | | | iy) | compensation from | compensation from related | amount of other | |
| | week | ndividual trustee or director | rustbe | | | Highest compensated employee | | the organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | compensation from the organization and related | |
| | | Indiwated to | Institutional flustice | Officer Page | Кеу етріоуее | Highest com | Former | | | organizations | |
| JOHN G. MURTHA TRUSTEE | 2.00 | X | | | | | | 0. | 0. | 0 | |
| ELLEN ODONER | | | | | | | _ | _ | | | |
| TRUSTEE | 2.00 | X | | | | | | 0. | 0. | 0 | |
| ERIK R. OKEN | | | | | | | | - | | | |
| TRUSTEE | 2.00 | X | | 1 | | | | 0. | 0. | 0 | |
| CAROLE OLSHAN | | | | | | | | | | | |
| TRUSTEE | 2.00 | Х | | | | | | 0. | 0. | 0 | |
| JANE E. OPPENHEIM | | | | | | | | | | | |
| TRUSTEE | 2.00 | X | | | | <u>L</u> . | <u> </u> | 0. | 0. | 0 | |
| ADA PELUSO | | l | | | | | | | | _ | |
| TRUSTEE | 2.00 | X | | | | | ļ | 0. | 0. | 0 | |
| ABHINAV PRASAD | | | | 1 | | | ŀ | _ | _ | | |
| TRUSTEE | 2.00 | X | | _ | <u> </u> | | | 0. | 0. | 0 | |
| TRACEY GREENE RIESE | | | ŀ | 1 | | | | | • | | |
| TRUSTEE | 2.00 | X | ļ | ļ | ļ | | <u> </u> | 0. | 0. | 0 | |
| JULIE ROSS | 2 00 | | | | İ | | | | 0 | _ | |
| TRUSTEE | 2.00 | X | - | | | - | | 0. | 0. | 0 | |
| SUZANNA SANTRY | 2.00 | X | | | | | | 0. | 0. | 0 | |
| TRUSTEE | 2.00 | ^ | - | - | | - | | 0. | · · | 0 | |
| CATHY WEINROTH TRUSTEE | 2.00 | х | | | | | | 0. | 0. | 0 | |
| JUDY F. ZANKEL | | | | | | - | _ | | | | |
| TRUSTEE | 2.00 | X | ŀ | 1 | | | | 0. | 0. | 0 | |
| JENNIFER J. RAAB | | | | | | | | | | | |
| EX-OFFICIO TRUSTEE | 15.00 | X | | | | | | 0. | 329,715. | 14,852 | |
| JAYNE ROSENGARTEN | | | | | | | | | · | | |
| EXECUTIVE DIRECTOR | 55.00 | | | X | | | | 0. | 175,000. | 36,750 | |
| DAVID CRICK | | | | | | | | | | | |
| DIRECTOR OF FINANCE AND & OPERATIONS | 35.00 | <u>L</u> | | X | | | | 0. | 103,026. | 21,635 | |
| JOHN E. MCDONOUGH | | | | | | 1 | | | _ | | |
| FELLOW IN PUBLIC HEALTH AND ADJUNT P | 35.00 | <u> </u> | <u> </u> | ļ | | X | | 210,037. | 7,915. | 0 | |
| EVE A. LEVY | | | | | | | | | _ | | |
| MAJOR GIFTS CONSULTANT | 35.00 | | | | <u> </u> | X | | 111,537. | 0. | 0 | |
| GAIL SCOVELL | 25 22 | | | | | | | 10 000 | 161 051 | 50 155 | |
| LABOR DESIGNEE | 35.00 | | | - | | X | | 10,000. | 161,251. | 58,157 | |
| | | | | | | | | | | | |
| Table B AMI Constant | <u>. </u> | | <u> </u> | | Ļ | | L | 331,574. | 776 007 | 131,394 | |
| Total to Part VII, Section A, line 1c | | | | | | | | 331,3/4. | 110,301. | 131,374 | |

Page 9

| | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
|--|----------|--|------------------|---------------|-----------------------------|--|---|---|
| nts | 1 a | Federated campaigns | 1a | | | | | |
| gra | b | Membership dues | 1b | | | | | |
| Contributions, gifts, grants and other similar amounts | ¢ | : Fundraising events | 1c | | | | | |
| ig g | d | Related organizations | 1d | | | | | |
| S.E.IS | е | Government grants (contribute | · | | | | | |
| ig ig | f | | | 0000100 | | | | |
| 물히 | | similar amounts not included abo | | 8808120. | | | | |
| E E | _ | Noncash contributions included in lines | s 1a-1f \$ | 92,813. | 8808120. | | | |
| | <u>n</u> | Total. Add lines 1a-1f | | 7 | 0000120. | | | |
| | | | | Business Code | | | | |
| Š | 2 a b | | | | | | | |
| Ser | c | | | | | | | - |
| E a | d | | | | | | | |
| Program Service Revenue | e | | | | | | · | |
| ۾ ا | f | All other program service reve | enue | | | | | |
| | 9 | Total. Add lines 2a-2f | | > | | | | |
| | 3 | investment income (including | dividends, inter | est, and | | | | |
| 1 | | other similar amounts) | | ▶ | 1045338. | | | 1,045,338. |
| ľ | 4 | income from investment of ta | x-exempt bond | proceeds 🕨 | | | | |
| | 5 | Royalties | | <u> </u> | | | *************************************** | |
| | _ | | (i) Real | (II) Personal | | | | |
| | 6 a | | | | | | | |
| 1 | | Less: rental expenses | | | | | | |
| | | Rental income or (loss) Net rental income or (loss) | L | • | | • | | |
| | | Gross amount from sales of | (i) Securities | (II) Other | | | | |
| | | assets other than inventory | 17,351,864 | | | | | |
| | b | Less: cost or other basis | 21,002,002 | | | | | |
| 1 | _ | and sales expenses | 17,761,837 | | | | | |
| | С | Gain or (loss) | -409,973 | 1 | | | | |
| | d | Net gain or (loss) | | | -409,973. | | | -409973. |
| une | 8 a | Gross income from fundraisin including \$ | • | | | | | |
| e e | | contributions reported on line | | | | | | |
| Other Revenu | | Part IV, line 18 | а | | | | | |
| 훈 | b | Less: direct expenses | b | | | | | |
| | c | Net income or (loss) from fund | - | > | | | · · · · · · · · · · · · · · · · · · · | |
| | 9 a | Gross income from gaming ac | ctivities. See | | | | | |
| J | | Part IV, line 19 | а | | | | | |
| | | Less: direct expenses | b | | | | | |
| | | Net income or (loss) from garr | | > | | | | |
| ì | 10 a | Gross sales of inventory, less and allowances | | | | | | |
| | h | Less: cost of goods sold | a b | | | | | |
| | | Net income or (loss) from sale | | | | | |] |
| | <u>_</u> | Miscellaneous Revenu | | Business Code | | | | |
| f | 11 a | | | 1 | | | | |
| | b | | | | | | | |
| | c | | | | | | | |
| | d | All other revenue | | | | | | |
| | е | Total. Add lines 11a-11d | | ▶ | 0.7.7.7.7.7 | | | |
| 03200 | 12 | Total revenue. See instructions | | <u> </u> | 9443485. | 0. | 0 | 635,365. |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

| organizations in the Grants and other the U.S. See Part Grants and other organizations, an See Part IV, lines Benefits paid to of Compensation of trustees, and key Compensation not persons (as defined persons described Other salaries an Pension plan contri and section 403(b) Other employee I Payroll taxes Fees for services a Management b Legal c Accounting d Lobbying e Professional fundra f Investment mana Other Advertising and p Office expenses Information techn Royalties Occupancy Travel Reyments of trav for any federal, s Conferences, co- Interest Payments to affil Depreciation, de- Insurance Other expenses ite above (List miscel Affil Depreciation, de- Conferences, co- C | All other organizations must comp nounts reported on lines 6b, lb of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|--|--|-----------------------|------------------------------|-------------------------------------|--|
| Grants and other the U.S. See Part 14 (1988). See Part 17 (1988). See Part 18 (1988). See Part 18 (1988). See Part 19 (1988). | er assistance to governments and in the U.S. See Part IV, line 21 | | | | |
| organizations, an See Part IV, lines 4 Benefits paid to of Compensation of trustees, and key 6 Compensation not persons (as defined persons described) 7 Other salaries an Pension plan control and section 403(b) 9 Other employee of Department Management b Legal c Accounting d Lobbying e Professional fundration for Investment management of Investment | ther assistance to individuals in Part IV, line 22 | 3,576,478. | 3,576,478. | | |
| 4 Benefits paid to de Compensation of trustees, and key 6 Compensation not persons (as defined persons described 7 Other salaries and 8 Pension plan control and section 403(b) 9 Other employee 10 Payroll taxes 11 Fees for services a Management b Legal c Accounting d Lobbying e Professional fundration of Investment management 12 Advertising and professional fundration technology 17 Travel 18 Payments of travel 18 Payments of travel 19 Conferences, conferenc | ther assistance to governments, and individuals outside the U.S. | | | | |
| 6 Compensation of trustees, and key 6 Compensation not persons (as defined persons described 7 Other salaries an 8 Pension plan contribution and section 403(b) 9 Other employee 10 Payroll taxes 11 Fees for services a Management b Legal c Accounting d Lobbying e Professional fundra Investment manage of the 12 Advertising and pother 12 Advertising and pother 13 Office expenses 14 Information technist Royalties 16 Occupancy 17 Travel 18 Payments of travers for any federal, so 19 Conferences, conductive 19 Payments to affili 20 Depreciation, department of the 21 Payments to affili 22 Depreciation, department exceed amount, list line 24 PUBLIC Plate 19 PUBLIC Plate 19 POKS ANIA 11 other expenses the 19 PUBLICAT 19 PUBLICA | | | | | ************************************** |
| 6 Compensation not persons (as defined persons (as defined persons described) 7 Other salaries an Pension plan contributed and section 403(b) 9 Other employee in Payroll taxes 11 Fees for services a Management be Legal compensed in Legal compensed investment managed investment m | on of current officers, directors, | | | | |
| 7 Other salaries an 8 Pension plan contri and section 403(b) 9 Other employee il 10 Payroll taxes 11 Fees for services a Management b Legal c Accounting d Lobbying e Professional fundra f Investment mana g Other 12 Advertising and p 13 Office expenses 14 Information techi 15 Royalties 16 Occupancy 17 Travel 18 Payments of trav for any federal, s 19 Conferences, coi 20 Interest 21 Payments to affil 22 Depreciation, de 23 Insurance 24 Other expenses ite above (List miscel 24 a mount exceed amount, list line 24 29 UBLIC PI TEMPORAR C REPAIRS All other expenses | not included above, to disqualified fined under section 4958(f)(1)) and | | | | |
| 8 Pension plan contri and section 403(b) 9 Other employee I 10 Payroll taxes 11 Fees for services a Management b Legal c Accounting d Lobbying e Professional fundra f Investment mana g Other 12 Advertising and p 13 Office expenses 14 Information techn 15 Royalties 16 Occupancy 17 Travel 18 Payments of trav for any federal, s 19 Conferences, coi 20 Interest 21 Payments to affil 22 Depreciation, de 23 Insurance 24 Other expenses ite above (List miscel 24 amount exceed amount, list line 24 29 PUBLIC PI TEMPORAN c REPAIRS All other expenses | bed in section 4958(c)(3)(B) | | | | |
| and section 403(b) 9 Other employee in Payroll taxes 11 Fees for services a Management begal concentration of the Professional fundration of the Payroll taxes 12 Accounting deprofessional fundration of the Investment manage of the Investment manage of the Investment manage of the Investment of Investment of Investment of Inversion of | and wages | 714,242. | 480,770. | 70,180. | 163,292 |
| 10 Payroll taxes 11 Fees for services a Management b Legal c Accounting d Lobbying e Professional fundra f Investment mana g Other 12 Advertising and p 13 Office expenses 14 Information techn 15 Royalties 16 Occupancy 17 Travel 18 Payments of trav for any federal, s 19 Conferences, con 20 Interest 21 Payments to affil 22 Depreciation, dep 23 Insurance 24 Other expenses ite above (List miscel 24f amount exceed amount, list line 24 a PUBLIC PI b TEMPORAN c REPAIRS d PUBLICAT e BOOKS ANI f All other expenses | ontributions (include section 401(k) 3(b) employer contributions) | | | | |
| a Management b Legal c Accounting d Lobbying e Professional fundra f Investment mana g Other 12 Advertising and p 13 Office expenses 14 Information techn 15 Royalties 16 Occupancy 17 Travel 18 Payments of trav for any federal, s 19 Conferences, con 20 Interest 21 Payments to affil 22 Depreciation, del 23 Insurance 24 Other expenses Ite above (List miscel 24 a PUBLIC PI TEMPORAN c REPAIRS d PUBLICAT e BOOKS ANI f All other expenses | ee benefits | 60,578. | 39,743. | 8,082. | 12,753 |
| a Management b Legal c Accounting d Lobbying e Professional fundra f Investment mana g Other 12 Advertising and p 13 Office expenses 14 Information techn 15 Royalties 16 Occupancy 17 Travel 18 Payments of trav for any federal, s 19 Conferences, con 20 Interest 21 Payments to affil 22 Depreciation, dep 23 Insurance 24 Other expenses ite above (List miscel 24 amount exceed amount, list line 24 a PUBLIC PI TEMPORAN c REPAIRS d PUBLICAT BOOKS ANI f All other expenses | , , , , , , , , , , , , , , , , , , , | 60,376. | 37,743. | 0,002. | 12,755 |
| b Legal c Accounting d Lobbying e Professional fundra f Investment mana g Other 12 Advertising and p 13 Office expenses 14 Information techn 15 Royalties 16 Occupancy 17 Travel 18 Payments of trav for any federal, s 19 Conferences, coi 20 Interest 21 Payments to affil 22 Depreciation, de 23 Insurance 24 Other expenses ite above (List miscel 24 amount exceed amount, list line 24 24 PUBLIC PI 25 TEMPORAN 26 REPAIRS 27 PUBLICAT 28 BOOKS ANI 31 Ali other expenses | | | | - | |
| c Accounting d Lobbying e Professional fundra f Investment mana g Other 12 Advertising and p 13 Office expenses 14 Information techn 15 Royalties 16 Occupancy 17 Travel 18 Payments of trav for any federal, s 19 Conferences, con 20 Interest 21 Payments to affil 22 Depreciation, de 23 Insurance 24 Other expenses ite above (List miscel 24 amount exceed amount, list line 24 a PUBLIC PI TEMPORAN c REPAIRS A PUBLICAT BOOKS ANI f All other expenses | - | | | | |
| d Lobbying e Professional fundra f Investment mana g Other 12 Advertising and p 13 Office expenses 14 Information techn 15 Royalties 16 Occupancy 17 Travel 18 Payments of trav for any federal, s 19 Conferences, con 20 Interest 21 Payments to affil 22 Depreciation, del 23 Insurance 24 Other expenses ite above (List miscel 24 amount exceed amount, list line 24 a PUBLIC PI b TEMPORAN c REPAIRS d PUBLICAT BOOKS ANI f All other expenses | | 23,649. | | 23,649. | · · · · · · · · · · · · · · · · · · · |
| Professional fundra f Investment mana g Other 12 Advertising and p 13 Office expenses 14 Information techn 15 Royalties 16 Occupancy 17 Travel 18 Payments of trav for any federal, s 19 Conferences, con 20 Interest 21 Payments to affil 22 Depreciation, del 23 Insurance 24 Other expenses ite above (List miscel 24 amount, list line 24 a PUBLIC PI b TEMPORAN c REPAIRS d PUBLICAT e BOOKS ANI f All other expenses | <u> </u> | 23,043. | | 23,043. | · |
| f Investment mana g Other 12 Advertising and p 13 Office expenses 14 Information techn 15 Royalties 16 Occupancy 17 Travel 18 Payments of trav for any federal, s 19 Conferences, con 20 Interest 21 Payments to affil 22 Depreciation, dep 23 Insurance 24 Other expenses ite above (List miscel 24 a PUBLIC PI 25 TEMPORAN 26 PUBLICAT 27 BOOKS ANI 28 f All other expenses | Landaniana Con Doct IV/ Inc. 17 | 95,173. | | | 95,173 |
| g Other Advertising and p Office expenses Information techn Social information information information Social information information information Social information informati | indraising services See Part IV, line 17 | 172,123. | | 172,123. | 33/1/3 |
| Advertising and profice expenses information technical information i | lanagement rees | 343,848. | 307,848. | 36,000. | |
| Information technics Information of Information Information technics Information Information Information Information technics Information Inf | | 104,049. | 92,399. | 4,900. | 6.750 |
| Information technics Royalties Coccupancy Travel Repayments of travel Repayments of travel Conferences, continued in the cont | · | 338,880. | 287,653. | 8,634. | 6,750 42,593 |
| 15 Royalties 16 Occupancy 17 Travel 18 Payments of trav for any federal, s 19 Conferences, con 20 Interest 21 Payments to affil 22 Depreciation, del 23 Insurance 24 Other expenses ite above (List miscel 24f amount exceed amount, list line 24 a PUBLIC PI TEMPORAN C REPAIRS DOKS ANI f All other expenses | r r | 143,078. | 62,100. | 80,978. | 12/333 |
| 16 Occupancy 17 Travel 18 Payments of trav for any federal, s 19 Conferences, con 20 Interest 21 Payments to affil 22 Depreciation, deployments 23 Insurance 24 Other expenses ite above (List miscel 24 amount, list line 24 a PUBLIC PI TEMPORAN C REPAIRS DUBLICAT BOOKS ANI I All other expenses | 2CIIIOlogy | 113,0,0, | 02/2001 | 00/2/00 | |
| for any federal, s for any federal federal fede | j- | | | | |
| for any federal, s for any federal, s for any federal, s Conferences, coi Interest Payments to affil Depreciation, de Insurance Other expenses ite above (List miscel 24 amount, ist line 24 PUBLIC PI TEMPORAN C REPAIRS DOKS ANI All other expenses | <u> </u> | 86,426. | 86,174. | 252. | |
| for any federal, s Conferences, conferences, conferences, conferences, conferences, conferences, conferences Depreciation, del Insurance Other expenses ite above (List miscel 24f amount exceed amount, list line 24f amount, list line 24f amount exceed | travel or entertainment expenses | 00,1201 | 00/1/11 | 2021 | |
| 19 Conferences, condition of the conferences of the conference of | al, state, or local public officials | | | | |
| 20 Interest 21 Payments to affil 22 Depreciation, del 23 Insurance 24 Other expenses ite above (List miscel 24 amount, list line 24 a PUBLIC PI b TEMPORAN c REPAIRS A PUBLICAT e BOOKS ANI f All other expense | , conventions, and meetings | 17,622. | 9,618. | 8,004. | |
| Payments to affil Depreciation, de Insurance Other expenses lite above (List miscel 24f amount exceed amount, list line 24 PUBLIC PI TEMPORAN C REPAIRS A PUBLICAT BOOKS ANI All other expenses | , conventions, and mootings | 21,605. | 21,605. | | |
| Depreciation, deployments of the state of th | affiliates | 3,880. | 3,880. | | |
| 23 Insurance 24 Other expenses Ite above (List miscel 24 amount exceed amount, list line 24 24 PUBLIC PITEMPORANT CONTROL PUBLICAT BOOKS AND All other expense | , depletion, and amortization | | | | |
| 24 Other expenses lite above (List miscel 24f amount exceed amount, list line 24 a PUBLIC PI b TEMPORARY REPAIRS A PUBLICATY BOOKS AND All other expense | September of the second | 20,287. | 9,171. | 11,116. | |
| a PUBLIC PI b TEMPORARY c REPAIRS A d PUBLICATY e BOOKS AND | s Itemize expenses not covered iscellaneous expenses in line 24f if line ceeds 10% of line 25, column (A) e 24f expenses on Schedule O) | · | , and the second | | |
| c REPAIRS A d PUBLICAT e BOOKS AND f All other expense | PROGRAMS | 465,527. | 464,466. | 1,061. | |
| e BOOKS AND f All other expense | ARY SERVICES | 334,170. | 333,645. | 525. | |
| e BOOKS AND f All other expense | S AND MAINTENANCE | 244,943. | 223,927. | 21,016. | |
| f All other expense | ATION EXPENSES | 81,276. | 81,276. | | |
| • | AND MONOGRAPHS | 36,414. | 36,414. | | |
| 25 Total functional ex | enses | 94,727. | 52,375. | 33,079. | 9,273 |
| | al expenses. Add lines 1 through 24f | 6,978,975. | 6,169,542. | 479,599. | 329,834 |
| organization report | neck here if following SOP 1-720) Complete this line only if the iported in column (B) joint costs from a cational campaign and fundraising | | | | |
| solicitation | | | | | Form 990 (201 |

| | 990 (2 t X | Balance Sheet | | 7 | |
|-----------------------------|----------------------|---|---|------|---------------------------|
| | • | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash · non-interest-bearing | | 1 | 1,926,814. |
| | 2 | Savings and temporary cash investments | 7,399,955 | | 4,072,694. |
| | 3 | Pledges and grants receivable, net | 7,273,066 | . 3 | 6,188,294. |
| | 4 | Accounts receivable, net | | 4 | 130,946. |
| | 5 | Receivables from current and former officers, directors, trustees, key | | | |
| | | employees, and highest compensated employees. Complete Part II | | | |
| | | of Schedule L | | 5 | |
| ĺ | 6 | Receivables from other disqualified persons (as defined under section | *************************************** | | <u> </u> |
| | | 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing | | | |
| | | employers and sponsoring organizations of section 501(c)(9) voluntary | | | |
| | | employees' beneficiary organizations (see instructions) | | 6 | |
| ts | 7 | Notes and loans receivable, net | | 7 | |
| Assets | | Inventories for sale or use | | 8 | |
| A | 8 | Prepaid expenses and deferred charges | 50,266 | | 14,106. |
| | 9 | Land, buildings, and equipment: cost or other | | | |
| | 108 | | | | |
| | | basis. Complete Part VI of Schedule D Less: accumulated depreciation 10a 10b | | 10c | |
| | [| | 7,259,824 | | 5,294,329. |
| | 11 | Investments · publicly traded securities | 22,516,435 | | 32,740,942. |
| | 12 | Investments - other securities. See Part IV, line 11 | 22,310,133 | 13 | 32//10/3120 |
| | 13 | Investments · program-related. See Part IV, line 11 | | 14 | |
| | 14 | Intangible assets | 390,107 | | 375,610. |
| | 15 | Other assets. See Part IV, line 11 | 44,889,653 | | 50,743,735. |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 34) | 251,485 | | 272,530. |
| | 17 | Accounts payable and accrued expenses | 251,405 | | 272,330. |
| | 18 | Grants payable | | 18 | |
| | 19 | Deferred revenue | | 19 | |
| | 20 | Tax-exempt bond liabilities | | 20 | |
| ë | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | |
| ij | 22 | Payables to current and former officers, directors, trustees, key employee | | | |
| Liabilities | | highest compensated employees, and disqualified persons. Complete Par | τ | | |
| _ | | of Schedule L | | 22 | |
| | 23 | Secured mortgages and notes payable to unrelated third parties | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated third parties | 124 826 | 24 | 100 256 |
| | 25 | Other liabilities Complete Part X of Schedule D | 124,826 | - 25 | 108,256. |
| | 26 | Total liabilities. Add lines 17 through 25 | 376,311 | - 26 | 380,786. |
| | | Organizations that follow SFAS 117, check here X and compl | ete | | |
| es | | lines 27 through 29, and lines 33 and 34. | 024 470 | | 1 152 004 |
| auc | 27 | Unrestricted net assets | -934,478 | | 1,153,994. 25,134,263. |
| Bal | 28 | Temporarily restricted net assets | 21,954,664 | | 25,134,263. |
| <u> </u> | 29 | Permanently restricted net assets | 23,493,156 | . 29 | 24,074,692. |
| Net Assets or Fund Balances | | Organizations that do not follow SFAS 117, check here | t | | |
| þ | | complete lines 30 through 34. | | | |
| ets | 30 | Capital stock or trust principal, or current funds | · · · | 30 | |
| Ass | 31 | Paid-in or capital surplus, or land, building, or equipment fund | | 31 | |
| <u>=</u> | 32 | Retained earnings, endowment, accumulated income, or other funds | | 32 | 50 000 000 |
| Z | 33 | Total net assets or fund balances | 44,513,342 | | 50,362,949. |
| | 34 | Total liabilities and net assets/fund balances | 44,889,653 | . 34 | 50,743,735. |

Form **990** (2010)

Form 990 (2010)

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section
4947(a)(1) nonexempt charitable trust.

Cpen to

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

2010

OMB No 1545-0047

Open to Public Inspection

Name of the organization

THE HUNTER COLLEGE FOUNDATION, INC.

Employer identification number

| rrainininin | | | TER COLLEGE | | | | | | 13 | -3330 | 0/1 | |
|-------------|---------------------------------------|-------------------------|--------------------------------------|---------------|--------------------|--------------|--------------|---------------------------|---|--------------|---------|------|
| Part I | Reason | for Public Char | ity Status (All organiz | zations mu | st complet | te this par | t.) See ins | tructions. | | | | |
| The organ | ization is not a | a private foundation | because it is: (For lines | 1 through | 11, check | only one b | ox.) | | | | | |
| 1 🔲 | A church, co | nvention of churche | s, or association of chur | ches desc | ribed in se | ction 170 | (b)(1)(A)(i) |). | | | | |
| 2 🗀 | A school des | cribed in section 17 | '0(b)(1)(A)(ii). (Attach Sc | hedule E.) | | | | | | | | |
| з 🗀 | A hospital or | a cooperative hospi | tal service organization (| described | ın section | 170(b)(1) | (A)(iii). | | | | | |
| 4 🔲 | A medical res | search organization | operated in conjunction | with a hos | pital desc | nbed in se | ection 170 | (b)(1)(A)(ii | ii). Enter th | e hospital | 's nam | ne, |
| | city, and stat | е | | | | | | | | | | |
| 5 X | An organizati | on operated for the | benefit of a college or ui | niversity ov | wned or op | perated by | a governi | mental uni | t describe | d in | | |
| | section 170 | (b)(1)(A)(iv). (Comple | ete Part II.) | | | | | | | | | |
| 6 | A federal, sta | ate, or local governm | ent or governmental uni | t describe | d ın sectio | n 170(b)(| 1)(A)(v). | | | | | |
| 7 | An organizati | on that normally rec | eives a substantial part | of its supp | ort from a | governme | ental unit c | r from the | general p | ublic desc | ribed i | n |
| | section 170 | (b)(1)(A)(vi). (Comple | te Part II.) | | | | | | | | | |
| 8 🗀 | | | ection 170(b)(1)(A)(vi). | (Complete | Part II.) | | | | | | | |
| 9 🗀 | An organizati | on that normally rec | eives: (1) more than 33 | 1/3% of its | support f | rom contr | ibutions, n | nembershi | p fees, and | d gross re | ceipts | from |
| | _ | | nctions - subject to certa | | | | | | | | | |
| | | | axable income (less sect | | | | | | | | | |
| | See section | 509(a)(2). (Complete | Part III.) | | | | | | | | | |
| 10 | | | perated exclusively to te | st for publ | ic safety. S | See sectio | on 509(a)(4 | 4). | | | | |
| 11 | An organizati | on organized and or | perated exclusively for the | he benefit i | of, to perfo | orm the fu | nctions of, | or to carr | y out the p | ourposes o | of one | or |
| | - | - | ations described in secti | | | | | | | | | |
| | | | organization and compl | | | | | | | | | |
| | a Type | ı b 🗀 | Type II | с 🗀 Тур | e III - Fund | tionally in | tegrated | | d 🗀 | Type III - 0 | Other | |
| e 🗀 | By checking | this box, I certify tha | at the organization is not | controlled | directly o | r indirectly | by one o | r more dis | qualified p | ersons oth | ner tha | ın |
| | foundation m | nanagers and other t | han one or more publicly | y supporte | d organiza | tions des | cribed in s | ection 509 | 9(a)(1) or s | ection 509 |)(a)(2) | |
| f | If the organiz | ation received a writ | ten determination from t | the IRS tha | atıtıs a Ty | pe I, Type | II, or Type | e 111 | | | | |
| | supporting o | rganization, check th | nis box | | | | | | | | | |
| 9 | Since August | t 17, 2006, has the c | organization accepted ar | ny gift or co | ontribution | from any | of the follo | owing pen | sons? | | | |
| | (i) A perso | n who directly or ind | irectly controls, either al | lone or tog | ether with | persons o | described | ın (II) and (| (III) below, | _ | Yes | No |
| | the gove | erning body of the si | upported organization? | | | | | | | 11g(i) | | |
| | (ii) A family | member of a persor | n described in (i) above? | • | | | | | | 11g(ii) | | |
| | (iii) A 35% (| controlled entity of a | person described in (i) | or (II) above | ө? | | | | | 11g(iii) | | |
| h | Provide the f | ollowing information | about the supported or | ganization | (s). | | | | | | | |
| | | | | | | | | | | | | |
| (i) Name | of supported | (ii) EIN | (iii) Type of | (iv) is the c | organization | (v) Did yo | u notify the | (vi) is | | (vii) An | nount c |) † |
| | inization | `` | organization (described on lines 1-9 | | sted in your | | tion in col | organizati (i) organiz | ed in the | • • | port | |
| | | | above or IRC section | governing | document? | (I) of you | r support? | US | 3 2 | | | |
| | | | (see instructions)) | Yes | No | Yes | No | Yes | No | | | |
| | | | | | | | | | | | | |
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| | · · · · · · · · · · · · · · · · · · · | | | | | | | | - | | | |
| Total | | | | | | | | | | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2010

032021 12-21-10

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Se | ction A. Public Support | | | | | | |
|------|---|------------------------------|----------------------|---------------------------|---------------------------|----------------------|--------------------|
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants ") | 9,802,800. | 10,033,440. | 10,685,375. | 11,028,678. | 8,808,120. | 50,358,413. |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ızatıon's benefit and either paid to | | | | | | 1 |
| | or expended on its behalf | | | | | <u> </u> | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 9,802,800. | 10,033,440. | 10,685,375. | 11,028,678. | 8,808,120. | 50,358,413. |
| 5 | The portion of total contributions | | | | ` | | |
| | by each person (other than a | | | | | | ı |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | | | | 5,290,892. |
| 6 | Public support. Subtract line 5 from line 4 | | / | | | | 45 067 521 |
| | ction B. Total Support | | | | | | - |
| Cale | ndar year (or fiscal year beginning in) | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 7 | Amounts from line 4 | 9,802,800. | 10,033,440. | 10,685,375. | 11,028,678. | 8,808,120. | 50,358,413. |
| 8 | Gross income from interest, | | | | | - | |
| | dividends, payments received on | | | | | | i |
| | securities loans, rents, royalties | : | | | | | |
| | and income from similar sources | 400,795. | 405,549. | 481,584. | 712,895. | 1,045,338. | 3,046,161. |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | } | | | | | |
| | assets (Explain in Part IV.) | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | 53,404,574. |
| 12 | Gross receipts from related activities, | , etc. (see instruction | ons) | | | 12 | 431,673. |
| 13 | First five years. If the Form 990 is for | r the organization's | first, second, thir | d, fourth, or fifth ta | ax year as a sectio | n 501(c)(3) | |
| | organization, check this box and stop | here | | | | · | |
| Sec | ction C. Computation of Publ | ic Support Per | rcentage | | | | |
| 14 | Public support percentage for 2010 (| line 6, column (f) di | vided by line 11, c | olumn (f)) | | 14 | 84.39 % |
| 15 | Public support percentage from 2009 | Schedule A, Part | II, line 14 | | | 15 | 84.21 % |
| 16a | 33 1/3% support test - 2010.If the o | rganization did not | check the box on | line 13, and line 1 | 4 is 33 1/3% or m | ore, check this bo | |
| | stop here. The organization qualifies | as a publicly suppo | orted organization | | | | $\triangleright X$ |
| b | 33 1/3% support test - 2009.if the o | rganization did not | check a box on li | ne 13 or 16a, and l | line 15 is 33 1/3% | or more, check th | s box |
| | and stop here. The organization qual | lifies as a publicly s | supported organiza | ation | | | ightharpoons |
| 17a | 10% -facts-and-circumstances tes | t - 2010. If the orga | inization did not cl | neck a box on line | 13, 16a, or 16b, a | nd line 14 is 10% (| or more, |
| | and if the organization meets the "fac | ts-and-circumstan | ces" test, check th | nis box and stop h | ere. Explain in Par | t IV how the organ | ization |
| | meets the "facts-and-circumstances" | test. The organizat | tion qualifies as a | publicly supported | dorganization | | |
| b | 10% -facts-and-circumstances tes | t - 2009. If the orga | inization did not cl | neck a box on line | 13, 16a, 16b, or 1 | 7a, and line 15 is 1 | 0% or |
| | more, and if the organization meets th | ne "facts-and-circui | mstances" test, ch | eck this box and : | stop here. Explain | in Part IV how the | • |
| | organization meets the "facts-and-circ | cumstances* test. | The organization o | jualifies as a public | cly supported orga | inization | ▶□ |
| 18 | Private foundation. If the organization | n did not check a t | oox on line 13, 16a | a, 16b, 17a, or 17b | o, check this box a | nd see instruction: | s > |
| | | | | | Sche | dule A (Form 990 | or 990-EZ) 2010 |

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II)

| Section A. Public Support | | | | | | | |
|--|-------------------|--------------------|----------------------|--|--------------|---|---------------------|
| Calendar year (or fiscal year beginning in) | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | | e) 2010 | (f) Total |
| 1 Gifts, grants, contributions, and | | | , | | | | |
| membership fees received. (Do not | | | | | | | |
| include any "unusual grants.") | | | | | <u> </u> | | |
| 2 Gross receipts from admissions, | | | | | | | 1 |
| merchandise sold or services per- | | | | | | | |
| formed, or facilities furnished in any activity that is related to the | | | | | | | |
| organization's tax-exempt purpose | | | | | | | |
| 3 Gross receipts from activities that | | | | | | | |
| are not an unrelated trade or bus- | | | | | | | |
| iness under section 513 | | | | | | | |
| 4 Tax revenues levied for the organ- | | | | | | | |
| ization's benefit and either paid to | | | | | | | |
| or expended on its behalf | | | | | | | |
| 5 The value of services or facilities | | | | | | | |
| furnished by a governmental unit to | | | | | | : | |
| the organization without charge | | | | | 1 | | |
| 6 Total. Add lines 1 through 5 | | | | | | | |
| 7a Amounts included on lines 1, 2, and | | | | | 1 | | |
| 3 received from disqualified persons | | 1 | | | | | |
| b Amounts included on lines 2 and 3 received | | | | | | | |
| from other than disqualified persons that | | į | | | 1 | | |
| exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | | |
| c Add lines 7a and 7b | | | | | | | |
| 8 Public support (Subtract line 7c from line 6) | 411 | | | | 1 | | · · |
| Section B. Total Support | | | | ** | | 111111111111111111111111111111111111111 | |
| Calendar year (or fiscal year beginning in) | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | 1 | e) 2010 | (f) Total |
| 9 Amounts from line 6 | | | | | | | |
| 10a Gross income from interest, | | | | | | | |
| dividends, payments received on | | | | İ | | | r. |
| securities loans, rents, royalties and income from similar sources | | | | | | | |
| b Unrelated business taxable income | | | | | 1 | | |
| (less section 511 taxes) from businesses | | | | | | | |
| acquired after June 30, 1975 | | | | | | | |
| c Add lines 10a and 10b | | | | | 1 | | |
| 11 Net income from unrelated business | | | | | † | | |
| activities not included in line 10b, | | | | | | | |
| whether or not the business is regularly carried on | | | | | 1 | | |
| 12 Other income. Do not include gain | | | - | | ┼── | | |
| or loss from the sale of capital | | | | | | | |
| assets (Explain in Part IV.) 13 Total support (Add lines 9, 10c, 11, and 12.) | | | | | | | |
| 14 First five years. If the Form 990 is for | the organization' | e first second the | rd fourth or fifth t | ay year as a sectiv | n 501 | (c)(3) organiz | estion |
| check this box and stop here | the organization | 3 m3t, 3econd, tm | a, louren, or mare | ax year as a section |)// JU / | (C)(O) Organiz | ation, |
| Section C. Computation of Public | c Support Pe | rcentage | | | | | |
| 15 Public support percentage for 2010 (lin | | | column (fl) | | 15 | | |
| 16 Public support percentage from 2009 | | • | 30.37 (177 | | 16 | | |
| Section D. Computation of Inves | | | | | 1.0 | | |
| 17 Investment income percentage for 201 | | | | | 17 | | |
| 18 Investment income percentage from 2 | | | (// | | 18 | · | |
| 19a 33 1/3% support tests - 2010. If the c | | | on line 14, and line | e 15 is more than : | | %, and line 1 | |
| more than 33 1/3%, check this box an | - | | | | | , | 7 is not ▶ □ |
| b 33 1/3% support tests - 2009. If the c | • | | • • | | | in 33 1/3% : | |
| line 18 is not more than 33 1/3%, chec | - | | | | | | |
| 20 Private foundation. If the organization | | | | | | - | |
| 032023 12-21-10 | | | , | | | | 0 or 990-EZ) 20° |

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990. ► See separate instructions.

2010 Open to Public Inspection

Name of the organization

THE HUNTER COLLEGE FOUNDATION, INC.

Employer identification number 13-3598671

| Pa | rt I Organizations Maintaining Donor Advise | | or Accounts. Complete if the |
|----------|---|---|--|
| <u> </u> | organization answered "Yes" to Form 990, Part IV, line | | · |
| | <u> </u> | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 | Aggregate contributions to (during year) | | |
| 3 | Aggregate grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor advisors in | writing that the assets held in donor advised | funde |
| 5 | are the organization's property, subject to the organization's | | Yes No |
| 6 | Did the organization is property, subject to the organization's | | |
| U | | | |
| | for charitable purposes and not for the benefit of the donor of impermissible private benefit? | of dollor advisor, or for any other purpose co | Yes No |
| Pa | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | panization answered "Yes" to Form 990. Par | |
| 1 | · · · · · · · · · · · · · · · · · · · | | (/ · · · · · · · · · · · · · · · · · · |
| • | Purpose(s) of conservation easements held by the organization of lend for public use (e.g. recreation or s | | rically important land area |
| | Preservation of land for public use (e.g., recreation or e | Preservation of a certifie | rically important land area |
| | | Preservation of a certifie | od mistoric structure |
| • | Preservation of open space | final annumenting partminum in the form of | |
| 2 | Complete lines 2a through 2d if the organization held a quality | ned conservation contribution in the form of | a conservation easement on the last |
| | day of the tax year. | | Hold at the End of the Ton Vec- |
| _ | Total aumhay of accompation accompati | | Held at the End of the Tax Year |
| a | Total number of conservation easements | | 2a |
| D . | Total acreage restricted by conservation easements | washing to all indeed in the | 2b |
| C | Number of conservation easements on a certified historic str | · · | 2c |
| a | Number of conservation easements included in (c) acquired | after 8/17/06, and not on a historic structure | 1 1 |
| • | listed in the National Register | language and another and another and language and | 2d |
| 3 | Number of conservation easements modified, transferred, re | leased, extinguished, or terminated by the o | rganization during the tax |
| 4 | Number of states where property subject to conservation on | coment in located | |
| 4 5 | Number of states where property subject to conservation ea | | |
| 5 | Does the organization have a written policy regarding the per violations, and enforcement of the conservation easements is | | Yes No |
| 6 | • | | |
| | Staff and volunteer hours devoted to monitoring, inspecting, Amount of expenses incurred in monitoring, inspecting, and | | |
| 7 8 | | - | |
| 0 | Does each conservation easement reported on line 2(d) above and section 170(h)(4)(B)(ii)? | ve satisfy the requirements of section 170(f) | Yes No |
| 9 | . , , | ion conomants in its revenue and expense of | |
| 9 | In Part XIV, describe how the organization reports conservation include, if applicable, the text of the footnote to the organization. | • | |
| | conservation easements. | tion's infancial statements that describes the | organization s accounting for |
| Pa | rt III Organizations Maintaining Collections o | f Art Historical Treasures or Oth | er Similar Assets |
| 1 | Complete if the organization answered "Yes" to Form | • | of Official Adjocts. |
| 1a | If the organization elected, as permitted under SFAS 116 (AS | | nt and halance cheet works of art |
| | historical treasures, or other similar assets held for public ext | • • | |
| | the text of the footnote to its financial statements that descri | | e of public service, provide, in Fait XIV, |
| ь | If the organization elected, as permitted under SFAS 116 (AS | | nd balance sheet works of art, historical |
| • | treasures, or other similar assets held for public exhibition, ed | • | |
| | relating to these items. | ducation, or research in fortherance of public | service, provide the following amounts |
| | (i) Revenues included in Form 990, Part VIII, line 1 | | ▶ € |
| | (ii) Assets included in Form 990, Part X | | > s > s |
| 2 | If the organization received or held works of art, historical tre | acures or other cimilar access for financial o | |
| 4 | the following amounts required to be reported under SFAS 1 | | aii, pi040 0 |
| а | Revenues included in Form 990, Part VIII, line 1 | TO (NOO 300) Totaling to those items | > ¢ |
| | Assets included in Form 990, Part X | | ▶ \$ |
| | , 100010 mondada mi i dimi dada, i dit A | | - V |

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Schedule D (Form 990) 2010

Schedule D (Form 990) 2010

| Part VII Investments - Other Securities. | See Form 990, Part X, line 12. | | | |
|--|--|------------------------------------|---|------------------------|
| (a) Description of security or category (including name of security) | (b) Book value | | Method of valua end-of-year marl | |
| (1) Financial derivatives | | | | |
| (2) Closely-held equity interests | | | | |
| (3) Other | | | | |
| (A) MUTUAL FUNDS | 25,453,259. | END-OF-YEAL | | VALUE |
| (B) ALTERNATIVE INVESTMENTS | 3,576,356. | END-OF-YEAL | | VALUE |
| (C) CORPORATE OBLIGATIONS | 3,711,327. | END-OF-YEAL | R MARKET | VALUE |
| (D) | | | | |
| (E) | | | | |
| (F) | | | | |
| (G) | | | | |
| (H) | | | | |
| | 20 740 040 | | | |
| Total (Col (b) must equal Form 990, Part X, col (B) line 12) | | | | |
| Part VIII Investments - Program Related. | See Form 990, Part X, line 13 | | NA - 41 - 5 1 - 5 | At |
| (a) Description of investment type | (b) Book value | • • • | Method of valua end-of-year mar | |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| (10) | | | | |
| Total. (Col (b) must equal Form 990, Part X, col (B) line 13) | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | |
| Part IX Other Assets. See Form 990, Part X, I | | | | (h) Book value |
| | (a) Description | | | (b) Book value |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | · · · · · · · · · · · · · · · · · · · | <u> </u> | | |
| (5) | | | · · · · · · · · · · · · · · · · · · · | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| (10) | has 15 \ | | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) Part X Other Liabilities. See Form 990, Part | | | <u> </u> | |
| (a) Description of liability | 7, III 6 23. | (b) Amount | *************************************** | ····· |
| (1) Federal income taxes | | . , | | |
| (2) ANNUITY OBLIGATIONS | | 108,256. | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| (10) | | | | |
| (11) | | | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) | line 25) | 108,256. | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) FIN 48 (ASC 740) Footnote In Part XIV, provide the text of the footnote. 2. FIN 48 (ASC 740) 2. FIN 48 (ASC 740) | te to the organization's financial stateme | ents that reports the organization | | |
| 032053 12-20-10 | | | | edule D (Form 990) 201 |

| | dule D (Form 990) 2010 THE HUNTER COLLEGE FOUNDATI | | | | | | Page 4 |
|--------|--|--------------|--------------|--------------|-------------|---------------------------------------|-------------|
| Par | t XI Reconciliation of Change in Net Assets from Form 990 to | <u>Audit</u> | ed Finan | cial State | men | | |
| 1 ' | Total revenue (Form 990, Part VIII, column (A), line 12) | | | 1 | | 9,443, | |
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | | | 2 | | 6,978, | |
| 3 | Excess or (deficit) for the year. Subtract line 2 from line 1 | | | 3 | | 2,464, | |
| 4 | Net unrealized gains (losses) on investments | | | 4 | | 3,385, | 097. |
| 5 | Donated services and use of facilities | | | 5 | | · · · · · · · · · · · · · · · · · · · | |
| 6 | Investment expenses | | | 6 | | | |
| 7 | Prior period adjustments | | | 7 | | | |
| 8 | Other (Describe in Part XIV.) | | | 8 | | 2 205 | 007 |
| 9 | Total adjustments (net). Add lines 4 through 8 | | | 9 | | 3,385, | |
| 10 | Excess or (deficit) for the year per audited financial statements. Combine lines 3 and | | liah Davas | 10 | 2000 | 5,849, | 607. |
| | XII Reconciliation of Revenue per Audited Financial Statemen | ILS VV | ıtıı Mevel | iue per r | | 12,656, | 150 |
| 1 | Total revenue, gains, and other support per audited financial statements | | | | 1 | 12,030, | 433. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12 | 2a | 3 38 | 5,097. | | | |
| a | Net unrealized gains on investments Donated services and use of facilities | 2b | 3,30 | 3,031. | 1 | | |
| Ь | Recoveries of prior year grants | 2c | | | 1 | | |
| ď | Other (Describe in Part XIV.) | 2d | | | 1] | | |
| | Add lines 2a through 2d | | L | | 2e | 3.385. | 097. |
| 3 | Subtract line 2e from line 1 | | | | 3 | 3,385, 9,271, | 362. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | | | - / - / - / | |
| - | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 17 | 2,123. | | | |
| Ь | Other (Describe in Part XIV.) | 4b | | | 1 | | |
| | Add lines 4a and 4b | - | ' | | 4c | 172, | 123. |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | | | | 5 | 172, 9,443, | 485. |
| Par | t XIII Reconciliation of Expenses per Audited Financial Stateme | ents V | Vith Expe | nses per | Retu | ım | |
| 1 | Total expenses and losses per audited financial statements | | | | 1 | 6,806, | 852. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | | | | | - |
| а | Donated services and use of facilities | _2a | | |] , | | |
| b | Prior year adjustments | 2b | | | | | |
| C | Other losses | 2c | | |] \ | | |
| | Other (Describe in Part XIV) | 2d | | | . ! | | _ |
| е | Add lines 2a through 2d | | | | 2e | | 0. |
| 3 | Subtract line 2e from line 1 | | | | 3 | 6,806, | 852. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1. | 1 | 1 17 | | | | |
| | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 1/ | 2,123. | 4 | | |
| | Other (Describe in Part XIV.) | _4b | | | ┥. | 170 | 122 |
| | Add lines 4a and 4b | | | | 4c | | 123. |
| | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) t XIV Supplemental Information | | | | 5 | 6,978, | 9/5. |
| | | | | . 1) () | | 0. 5 | |
| | plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III | | | | | | ; Part |
| | 2, Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also compl TT X, LINE 2: ACCOUNTING FOR UNCERTAINTY IN | | | | uniona | i information. | |
| 1 111 | AT AT LINE 2. ROOTHING TON CHOLKININI IN | | CO11L 1 | 227.00 | | | |
| THE | FOUNDATION RECOGNIZES THE EFFECT OF INCOM | E T | AX POS | ITIONS | ON | LY IF TH | OSE |
| POS | ITIONS ARE MORE LIKELY THAN NOT OF BEING S | UST | AINED. | MANAG | EME | NT HAS | |
| DET | ERMINED THAT THE FOUNDATION HAD NO UNCERTA | IN | TAX PO | SITION | IS T | HAT WOUL | D |
| RFC | UIRE FINANCIAL STATEMENT RECOGNITION. | | | | | | |
| 1/11/2 | THE THANGIAL STATEMENT RECOGNITION. | | | | | | |
| | | | | | | | |
| | | | | | | | |
| מאס | T V - LINE 4 - INTENDED USE OF ORGANIZATIO | י זאו | FNDOW | MENT E | מאו וי | c | |

032054 12-20-10

Schedule D (Form 990) 2010

| Schedule D (Form 990) 2010 THE HUNTER COLLEGE FOUNDATION, INC. | 13-3598671 Page 5 |
|--|---------------------------------------|
| Part XIV Supplemental Information (continued) | |
| THE HUNTER COLLEGE FOUNDATION MAINTAINS ENDOWMENT FUNDS | THAT PROVIDE |
| INVESTMENT INCOME PRINCIPALLY FOR COLLEGE SCHOLARSHIPS, | GRANTS, |
| EDUCATIONAL PROGRAMS AND SALARY SUPPORT. | |
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SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Open To Public Inspection

Name of the organization

Employer identification number

| THE HUN | TER COLLEG | E FOUNDA | 1.10 | N, | INC. | 13-3598 | 6/1 |
|---|---|--------------------|---|-------------|-----------------------------------|--|---|
| Part I Fundraising Activities required to complete this par | | ganization answe | ered "\ | es* to | Form 990, Part IV, I | ine 17. Form 990-EZ | filers are not |
| Indicate whether the organization rais X Mail solicitations X Internet and email solicitations | | | ion of | non-g | overnment grants | | |
| c X Phone solicitations d X In-person solicitations | | g X Special | fundra | using | events | | |
| 2 a Did the organization have a written of key employees listed in Form 990, P b If "Yes," list the ten highest paid indicompensated at least \$5,000 by the | art VII) or entity in conviduals or entities (f | onnection with p | rofess | ional f | undraising services? | X Yes | |
| (i) Name and address of individual or entity (fundraiser) | (ii) Acti | vity | (iii) fundi have c or cor contrib | trol of | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col. (i) | (vi) Amount paid to (or retained by) organization |
| FUNDRAISING TOTAL - SEE SCH | | | Yes | No | | | |
| G PART IV | CONSULTING FOR | FUNDRAISING | X | | 8,808,120. | 95,173. | 8,712,947. |
| | | | | | | | |
| | | | | | | ··· | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| Total | | | | > | 8,808,120. | | |
| 3 List all states in which the organization or licensing. | on is registered or lic | ensed to solicit o | contrib | utions | s or has been notified | it is exempt from re | egistration |
| NY | | | | | | | |
| | | | | | | | |
| | | | | | | | |
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| | | | | | | | |

LHA Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2010

| of fundraising event contributions and gi | (a) Event #1 | (b) Event #2 | (c) Other events | (d) Total events (add col (a) through |
|--|---|--|--|--|
| | Complete if the organization answered "Yes" to Form 990. Part IV. line 18, or reported more than \$15,000 putions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000 putions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000 (e) Event #2 (c) Other events (add cot (e) through col (e)) (event type) (event type) (total number) (col (e)) (event type) (event type) (total number) (col (e)) (event type) (event type) (event type) (or reported more than needs. (a) Bingo (b) Pull tabs/instant (e) Other gaming (col. (e)) through col (e) through | | | |
| | | | | |
| Gross receipts | (all rotal event spee) (event type) (event type) (cotal number) (d) (d) Total gaming (cotal number) (e) Other gaming (cotal number) (d) Total gaming (cotal number) (e) Other gaming (cotal number) (d) Total gaming (cotal number) (e) Other gaming (f) Total gaming (cotal number) (cotal number) (d) Total gaming (cotal number) (e) Other gaming (f) Total gaming (cotal number) (cotal number) (d) Total gaming (cotal number) (e) Other gaming (f) Total gaming (cotal number) (cotal number) (d) Total gaming (cotal number) (e) Other gaming (f) Total gaming (cotal number) (cotal number) (d) Total gaming (cotal number) (e) Other gaming (f) Total gaming (cotal number) (cotal number) (d) Total gaming (cotal number) (e) Other gaming (f) Total gaming (cotal number) (f) Total gaming (cotal number) (g) Total number) (g) Total quamer) (g) Total quamer) (g) Total gaming (cotal number) (g) Total quamer) (g) T | | | |
| A. I. and Oh ambabila anakubukana | | | | |
| Less: Charitable contributions | | | | |
| Gross income (line 1 minus line 2) | | | | |
| | | | · | |
| Cash prizes | | | <u></u> | |
| | | | | |
| Noncash prizes | ! | | | |
| 5 | | | | |
| Rent/facility costs | | | | |
| Food and heverages | | | | |
| 1 000 and beverages | | | | |
| Entertainment | | 1 | | |
| | | | | |
| Direct expense summary. Add lines 4 throug | h 9 ın column (d) | | > | (|
| Net income summary. Combine line 3, colum | n (d), and line 10 | | <u> </u> | <u> </u> |
| | answered "Yes" to Forr | n 990, Part IV, line 19, or r | eported more than | |
| \$15,000 on Form 990-EZ, line 6a. | | A Dull take feetend | | 14874 |
| | (a) Bingo | 1 | (c) Other gaming | |
| | | ogo/progressive cirige | | 00(e) (100g) (00(e) |
| Gross revenue | | | | |
| GIOSS TOVETION | | | | |
| Cash prizes | | | | |
| | | | | |
| Noncash prizes | · | | | |
| | | | | |
| Rent/facility costs | | | | |
| | | | | |
| Other direct expenses | - O/ | - N 9/ | | |
| Voluntaar lahar | | | | |
| Volunteer labor | 140 | | <u> </u> | |
| Direct expense summary, Add lines 2 throug | h 5 in column (d) | | • | (|
| , | , (· , | | | |
| Net gaming income summary Combine line | 1, column d, and line 7 | | > | |
| | | | | |
| | | | | |
| | | | | └ Yes |
| "No," explain | | | | |
| | | | | |
| Vere any of the organization's gaming licenses r | evoked suspended or t | erminated during the tay is | rear? | Voc N |
| | • | | | 103 140 |
| "Yes." explain: | | | | |
| "Yes," explain: | | | | |
| "Yes," explain: | | | | |
| | Cash prizes Rent/facility costs Cash prizes Cash prizes Rent/facility costs Caming. Complete if the organization \$15,000 on Form 990-EZ, line 6a. Cash prizes Cother direct expenses Concash prizes Complete if the organization \$15,000 on Form 990-EZ, line 6a. Cash prizes Cother direct expenses | (event type) Gross receipts Less: Charitable contributions Gross income (line 1 minus line 2) Cash prizes Noncash prizes Rent/facility costs Food and beverages Entertainment Other direct expenses summary. Add lines 4 through 9 in column (d) Net income summary. Combine line 3, column (d), and line 10 The faming. Complete if the organization answered "Yes" to Form \$15,000 on Form 990-EZ, line 6a. (a) Bingo Gross revenue Cash prizes Noncash prizes Rent/facility costs Other direct expenses Yes % No No Direct expense summary. Add lines 2 through 5 in column (d) Net gaming income summary Combine line 1, column d, and line 7 Inter the state(s) in which the organization operates gaming activities: Inter organization licensed to operate gaming activities in each of these "No," explain | Gross receipts Less: Charitable contributions Gross income (line 1 minus line 2) Cash prizes Noncash prizes Rent/facility costs Food and beverages Chief texpenses Differed expense summary. Add lines 4 through 9 in column (d) Net income summary. Combine line 3, column (d), and line 10 S15,000 on Form 990-EZ, line 6a. (a) Bingo Gross revenue Cash prizes Noncash prizes Noncash prizes Noncash prizes Noncash prizes Chief direct expenses Volunteer labor Direct expense summary. Add lines 2 through 5 in column (d) Net gaming income summary. Combine line 1, column (d) Net gaming income summary. Combine line 1, column (d) Net gaming income summary. Combine line 1, column (d) and line 7 Inter the state(s) in which the organization operates gaming activities: Ithe organization licensed to operate gaming activities in each of these states? "No," explain | (event type) (event type) (total number) Gross receipts Less: Charitable contributions Gross income (line 1 minus line 2) Cash prizes Noncash prizes Rent/facility costs Food and beverages Entertainment Other direct expenses Direct expenses summary. Add lines 4 through 9 in column (d) Net income summary. Combine line 3, column (d), and line 10 INT Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (a) Bingo Gross revenue Cash prizes Noncash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 through 5 in column (d) No No No No No No No No No No No No Not explain |

| Schedule G (Form 990 or 990-EZ) 2010 THE HUNTER COLLEGE FOUNDATION, INC. 13-3 | <u>598671</u> | Page 3 |
|--|---------------|-----------|
| 11 Does the organization operate gaming activities with nonmembers? | Yes | ☐ No |
| 12 is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed | | |
| to administer charitable gaming? | Yes | L No |
| 13 Indicate the percentage of gaming activity operated in: | | |
| a The organization's facility | 13a | % |
| b An outside facility | 13b | % |
| 14 Enter the name and address of the person who prepares the organization's gaming/special events books and records: | | |
| Name ▶ | | |
| Address | | |
| 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? | Yes | ☐ No |
| b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount | | |
| of gaming revenue retained by the third party > \$ | | |
| c If "Yes," enter name and address of the third party: | | |
| Name ► | | |
| Address ▶ | | |
| 16 Gaming manager information: | | |
| | | |
| Name ▶ | | |
| Gaming manager compensation ► \$ | | |
| _ | | |
| Description of services provided | ·· | |
| | | |
| | | |
| Director/officer Employee Independent contractor | | |
| Director/officer Employee mappendent contractor | | |
| 17 Mandatory distributions: | | |
| a Is the organization required under state law to make charitable distributions from the gaming proceeds to | | |
| retain the state gaming license? | Yes | No |
| b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the | | |
| organization's own exempt activities during the tax year ▶ \$ | | |
| Part IV Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (III) | | |
| lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information | (see instruc | tions). |
| SCHEDULE G, PART I, LINE 2B, COLUMN (V): THE HUNTER COLLEGE FOUN | DATION | |
| ENGAGES OUTSIDE CONSULTANTS TO ADVISE THE INTERNAL STAFF ON FUND | RAISIN | G |
| METHODS AND STRATEGIES. HUNTER COLLEGE FOUNDATION ALSO ENGAGES | | |
| | | |
| CONSULTANTS SUCH AS RUFFALO CODY TO DIRECTLY SOLICIT FUNDS FROM | POTENT | IAL |
| DONORS. THE COMBINED EFFORTS OF THE INTERNAL STAFF AND OUTSIDE | | |
| CONSULTANTS RAISED \$8,808,120 FOR THE TAX YEAR ENDED 06/30/2011. | | |
| | | |
| THE PROFESSIONAL FUNDRAISERS WERE PAID THE FOLLOWING DURING THE | TAX YE | AR |
| ENDED 06/30/2011 AS FOLLOWS: | | |
| 032083 01-13-11 Schedule G (Form | 990 or 990 | -EZ) 2010 |

| Schedule G (Form Part IV Sup | n 990 or 990·EZ) 2 Oplemental in | 1010 THE | HUNTER ((continued) | COLLEGE FO | UNDATION | I, INC. | | 13-359867 | Page 4 |
|------------------------------|-------------------------------------|--------------|-------------------------|------------|-------------|----------|------|-----------|-------------|
| RUFFALO C | CODY - 69 | KIRKWO | OD NORTI | H ROAD SW, | CEDAR R | RAPIDS, | IOWA | 52404 - | |
| \$63,284 | | | | | | | | | |
| FINANCIAL | DEVELOP | MENT - | 49 SOUT | H PLEASANT | STREET, | SUITE | 201, | AMHERST, | MA |
| 01002 - \$ | 31,889 | | ···· | | | <u>-</u> | | | |
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SCHEDULE (Form 990) Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Employer identification number ž 13-3598671 (h) Purpose of grant or assistance X Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection (g) Description of non-cash assistance valuation (book, FMV, appraisal, other) (e) Amount of non-cash assistance Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. (d) Amount of cash grant INC. THE HUNTER COLLEGE FOUNDATION, (c) IRC section 3 Enter total number of other organizations
LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. if applicable Enter total number of section 501(c)(3) and government organizations Part i General Information on Grants and Assistance (P) EIN criteria used to award the grants or assistance? 1 (a) Name and address of organization or government Name of the organization

Schedule I (Form 990) (2010)

(f) Description of non-cash assistance (book, FMV, appraisal, other) Grants and Other Assistance to Individuals in the United States. Complete if the organization answered 'Yes' to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. SCHEDULE I, PART I, LINE 2: THE FOUNDATION TRANSFERS THE FUNDS TO STUDENTS Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. THEN USE THE FUNDS FOR TUITION AND OTHER EXPENSES. SOME DONORS DO REQUIRE STEWARDSHIP REPORTS, DETAILING HOW THE FOUNDATION ALLOCATED THE FUNDS AND BY PLACING THE FUNDS WITH THE COLLEGE BURSAR'S ACCOUNT. THE STUDENTS CAN HOW THE STUDENTS WERE SELECTED. THE FOUNDATION HAS PROCESSES IN PLACE TO PREPARE SUCH STEWARDSHIP REPORTS WHEN THEY ARE REQUIRED. (d) Amount of non-cash assistance Ö 。 ٥. 0 895. 600. 31,368, 1,891,466. 102,747, (c) Amount of cash grant 8 1085 92 52 (b) Number of recipients (a) Type of grant or assistance GRANT AWARDS - EMERGENCY FUNDING SCHOLARSHIPS/PELLOWSHIPS AWARDS - COLLEGE FACULTY STIPEND/INTERNSHIPS AWARDS - STUDENTS ΙI ENABLE Part III

Page 2

13-3598671

THE HUNTER COLLEGE FOUNDATION, INC.

Schedule I (Form 990) (2010)

Schedule | (Form 990) (2010)

| 13-3598671 Page 2 | | (f) Description of non-cash assistance | | | | | | Schedule I (Form 990) |
|---|---|---|--|--|--|--|--|-----------------------|
| | () | (e) Method of valuation (book, FMV, appraisal, other) | | | | | | |
| ٠ | I (Form 990), Part III | (d) Amount of non- cash assistance | .0 | | | | | |
| DATION, INC. | d States (Schedule | (c) Amount of cash grant | 1,496,402. | | | | | |
| EGE FOUN | duals in the Unite | (b) Number of recipients | 38. | | | | | |
| Schedule I (Form 990) THE HUNTER COLLEGE FOUNDATION, INC. | Part III Continuation of Grants and Other Assistance to Individ | (a) Type of grant or assistance | ENDOWED CHAIRS AND DISTINGUISHED LECTURERS | | | | | |

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► See separate instructions Attach to Form 990.

THE HUNTER COLLEGE FOUNDATION, INC.

Employer identification number 13-3598671

| P | art I Questions Regarding Compensation | | | |
|----|---|-----|-----|----|
| | | | Yes | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, | | | |
| | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | 1 | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | |
| | Travel for companions Payments for business use of personal residence | } | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (e.g., maid, chauffeur, chef) | | | |
| | Mark Address of the Association | } | | |
| b | ., | ۱ | | İ |
| _ | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, | _ | | 1 |
| | trustees, and the CEO/Executive Director, regarding the items checked in line 1a? | 2 | | |
| 3 | indicate which, if any, of the following the organization uses to establish the compensation of the organization's | | | |
| • | CEO/Executive Director. Check all that apply. | | | |
| | X Compensation committee Written employment contract | | | |
| | Independent compensation consultant Compensation survey or study | } | | 1 |
| | X Form 990 of other organizations X Approval by the board or compensation committee | | | |
| | Approval by the board of compensation committee | | | |
| 4 | During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| | organization or a related organization: | | | l |
| а | Receive a severance payment or change-of-control payment from the organization or a related organization? | 4a | | X |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | X | |
| С | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | X |
| | if "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. | | | |
| 5 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the revenues of: | | | ĺ |
| а | The organization? | _5a | | Х |
| b | Any related organization? | 5b | | X |
| | If "Yes" to line 5a or 5b, describe in Part III. | | | |
| 6 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | 1 | | 1 |
| | contingent on the net earnings of: | | | |
| а | The organization? | 6a | | Х |
| b | Any related organization? | 6b | | X |
| | If "Yes" to line 6a or 6b, describe in Part III. | | | |
| 7 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments | } | | |
| | not described in lines 5 and 6? If "Yes," describe in Part III | 7 | | Х |
| 8 | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | | | |
| | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | Х |
| 9 | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53.4958-6(c)? | 9 | | L |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2010

Schedule J (Form 990) 2010 THE HUNTER COLLEGE FOUNDATION, INC. 13–35986 71

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (ii) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

| | | (B) Breakdown of V | (B) Breakdown of W-2 and/or 1099-MISC compensation | 3C compensation | (0) | (D) | (E) | (F) |
|---------------------|-------------|--------------------------|--|-------------------------------------|----------------|----------|------------|---|
| (A) Name | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred | benefits | (B)(i)-(D) | reported in prior Form 990 or Form 990-EZ |
| | 8 | | 0 | 1 1 | . | 0. | 1 1 | 0 |
| 1 JENNIFER J. RAAB | | 269,71 | 000 | 60,000. | 14,65/. | 195 | 344,567. | |
| TAVNE BOSENGABTEN | € € | 175.000 | 000 | 000 | 14.000. | 22.750. | 211.750. | 0 |
| 7 | 3 8 | 上 | | 0 | 0 | 0 | • • | |
| 3 JOHN E. MCDONOUGH | E | 7,915. | 0 | 0 | 0 | 0 | 7,915. | 0 |
| | € | | 0 | 0 | 0 | 0 | 10,000. | 0. |
| 4 GAIL SCOVELL | <u>(ii)</u> | L | 0 | 0 | 55,622. | 2,535. | 219,408. | 0 |
| | ε | | | | | | | |
| 5 | <u>(ii)</u> | | | | | | | |
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| 16 | Ξ | | | | | | | |
| | | | | | | | Schedu | Schedule J (Form 990) 2010 |

SCHEDULE M (Form 990)

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

2010 Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990.

Employer identification number 13-3598671

| | THE HUNTER C | COLLEGE | FOUNDATI | ON, INC. | 13- | <u>-3598</u> | <u>671</u> | |
|------------|--|---------------------------------------|---------------------------------------|--|-------------------------|----------------|------------|-------------|
| Par | t I Types of Property | | | | | | | |
| | | (a) Check if applicable | (b) Number of contributions or | (c) Noncash contribution amounts reported on | Method of noncash contr | | | ls |
| 1 | Art - Works of art | | items contributed | Form 990, Part VIII, line 1g | | | | |
| 2 | Art - Historical treasures | | - | | | | | |
| 3 | Art - Fractional interests | | | | | | | |
| 4 | Books and publications | | | | | | _ | |
| 5 | Clothing and household goods | | realisment there | ······································ | | | | |
| 6 | Cars and other vehicles | | | · · · · · · · · · · · · · · · · · · · | | | | |
| 7 | Boats and planes | | | | | | | |
| 8 | Intellectual property | · · · - · · · | | | | | | |
| 9 | Securities - Publicly traded | X | 7 | 92,813. | SELLING PR | TCE | FMV | , |
| 10 | Securities - Closely held stock | | | | | | | |
| 11 | Securities - Partnership, LLC, or | · · · · · · · · · · · · · · · · · · · | | | | | | |
| •• | trust interests | | | ····· | | | | |
| 12 | Securities - Miscellaneous | | | | | | | · |
| 13 | Qualified conservation contribution - | | | | | | | |
| | Historic structures | | | | | | | |
| 14 | Qualified conservation contribution - Other | | | | | | | |
| 15 | Real estate · Residential | | | | | - | | |
| 16 | Real estate - Commercial | | | | | | | |
| 17 | Real estate - Other | | | | | | | |
| 18 | Collectibles | | | | | | | |
| 19 | Food inventory | | | | | | | |
| 20 | Drugs and medical supplies | | | | | | - | |
| 21 | Taxidermy | | · · · · · · · · · · · · · · · · · · · | | | | | |
| 22 | Historical artifacts | | | | | | | |
| 23 | Scientific specimens | | | | | | | |
| 24 | Archeological artifacts | | | | | | | |
| 25 | Other () | | | | | | | |
| 26 | Other () | | | | | | | |
| 27 | Other () | | | | | | | |
| 28 | Other (| ···- | | | | | | |
| 29 | Number of Forms 8283 received by the organ | ization durin | o the tax year for o | ontributions | | | | |
| | for which the organization completed Form 82 | | | | | | | |
| | To whom the organization completed form of | .00, r art rv, | Donoc Acknowled | 20110111 | | | Yes | No |
| 302 | During the year, did the organization receive b | v contributi | on any property res | sorted in Part I. lines 1,28 th | at it must hold for | <u></u> | 162 | No |
| 000 | | • | | • | | | | |
| | at least three years from the date of the initial | COntribution | , and which is not | edulied to be used for exer | ipi purposes ior | 200 | • | Х |
| | the entire holding period? | | | | | 30a | | Α. |
| 31 | If "Yes," describe the arrangement in Part II. | nolicy that s | acuires the review | of any non-standard contrib | utions? | 24 | X | 1 |
| | Does the organization have a gift acceptance | | | | | 31 | ^ | |
| 3∠8 | Does the organization hire or use third parties | or related of | ganizations to soll | cit, process, or sell noncash | | 00 | v | [|
| L | | | | | | 32a | <u> </u> | ļ |
| | | anluma (1) | lar a tuna at ana | du fan mhealanach a chianna (a) i i i i | | | | |
| JJ | | column (c) 1 | or a type of proper | ty for which column (a) is ch | eckea, | | | |
| LUA | | the leaser: | tions for Form 00 | ^ | 0.1 | | 000 | 10045 |
| | contributions? If "Yes," describe in Part II If the organization did not report an amount in describe in Part II. For Paperwork Reduction Act Notice, see | | | | ecked, Schedule | 32a M (Form | 990) (| (20 |

032141 12-23-10

| Also complete this part for any additional information. SCHEDULE M, LINE 32B: THE HUNTER COLLEGE FOUNDATION USES WILMINGTON TRUST TO HANDLE AND PROCESS ALL INVESTMENT ACTIVITY. THEREFORE, ALL NONCASH CONTRIBUTIONS RECEIVED ARE ALSO PROCESSED BY WILMINGTON AS | Schedule N | <u> (For</u> | m 990 |) (2010) | THE | HUN | TER | CO1 | LLE | GE | FOU | NDA' | 1,101 | 1, 11 | <u> </u> | | | | 986/1 | P | age 2 |
|---|-------------|--------------|----------------|-----------------------------|--------------------|------------------|----------------|--------------------|-------------|-----------|-------------|--------------|---------|---|--------------|---------------------------------------|-----------|-------------|---------------|----------|-------------|
| TRUST TO HANDLE AND PROCESS ALL INVESTMENT ACTIVITY. THEREFORE, ALL | Part II | Su Als | pple: o com | mental plete this | Infort part for | matio r any a | n. Co | mplete al infor | this p | part to | provid | e the | Informa | ation rec | quired t | y Part I | , lines 3 | 0b, 32b | o, and 33. | | |
| NONCASH CONTRIBUTIONS RECEIVED ARE ALSO PROCESSED BY WILMINGTON AS | SCHEDU | JLE | М, | LINE | 321 | 3: I | HE | HUN | rer | CO | LLEC | GE I | FOUN | IDAT I | ION | USES | WIL | MIN | GTON | | |
| | TRUST | то | HAI | NDLE | AND | PRC | CES | S AI | ĹĽ | INV | EST | MEN' | T AC | TIV | ITY. | THE | REFO | RE, | ALL | | |
| WELL. | NONCAS | SH | CON' | TRIBU | TIOI | NS R | ECE | IVE |) A | RE | ALSO |) P | ROCE | ESSEI |) BY | WIL | MING | TON | AS | | |
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SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2010
Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

THE HUNTER COLLEGE FOUNDATION, INC.

Employer identification number 13-3598671

| FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: |
|---|
| - ACTIVELY PROMOTES HUNTER COLLEGE, INCLUDING ALL OF ITS SCHOOLS, |
| PROGRAMS, CENTERS, AND CAMPUSES |
| - CULTIVATES RELATIONSHIPS THAT LEAD TO FUNDING |
| - ENGAGES CURRENT AND POTENTIAL DONORS IN THE LIFE OF THE COLLEGE |
| - MANAGES INVESTMENTS JUDICIOUSLY |
| - ENSURE THAT RESTRICTED FUNDS ARE UTILIZED FOR DONOR-RESTRICTED |
| PURPOSES |
| AREAS OF SUPPORT INCLUDE: |
| - FACULTY RECRUITMENT, DEVELOPMENT, AND RETENTION |
| - ACCESS FOR QUALIFIED STUDENTS, INCLUDING SCHOLARSHIPS AND FELLOWSHIPS |
| - STUDENT SUPPORT SERVICES |
| - PROGRAM DEVELOPMENT |
| - MATERIAL, TECHNOLOGY, AND EQUIPMENT |
| - FACILITY DEVELOPMENT AND MAINTENANCE |
| |
| FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: |
| SCHOOL OF EDUCATION, SCHOOL OF SOCIAL WORK, SCHOOLS OF THE HEALTH |
| PROFESSIONS, SCHOOL OF NURSING, HUNTER COLLEGE HIGH SCHOOL, AND HUNTER |
| COLLEGE ELEMENTARY SCHOOL. |
| |
| THE HUNTER COLLEGE FOUNDATION BOARD CONSISTS OF A SELECT NUMBER OF |
| OUTSTANDING ALUMNI AND DISTINGUISHED COMMUNITY AND BUSINESS LEADERS WHO |
| ARE COMMITTED TO HELP RAISE THE COLLEGE'S PUBLIC IMAGE AND RAISE FUNDS |
| TO FURTHER STRENGTHEN THE INSTITUTION. |
| |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 032211 01-24-11

Schedule O (Form 990 or 990-EZ) (2010)

Name of the organization
THE HUNTER COLLEGE FOUNDATION, INC.

Employer identification number 13-3598671

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

THE HUNTER COLLEGE FOUNDATION PROVIDES SUPPORT TO COLLEGE FACULTY
MEMBERS TO FURTHER SUPPORT RESEARCH AND SCHOLARSHIPS.

EXPENSES \$ 1,496,402. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

FORM 990, PART VI, SECTION B, LINE 11: THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES REVIEWS THE FORM 990 WITH MANAGEMENT AND AUDITORS AND APPROVES THE FORM 990 FOR FILING. FOLLOWING AUDIT COMMITTEE APPROVAL AND PRIOR TO FILING, A COPY OF THE FORM 990 IS ELECTRONICALLY DELIVERED TO EACH MEMBER OF THE BOARD OF TRUSTEES.

FORM 990, PART VI, SECTION B, LINE 12C: THE CONFLICT OF INTEREST AND DISCLOSURE POLICY IS DISTRIBUTED TO BOARD MEMBERS AT THE INITIAL MEETING OF THE YEAR. THE BOARD MEMBERS REVIEW THE CONFLICT OF INTEREST AND DISCLOSURE POLICY, SIGN THE CONFLICT OF INTEREST AND DISCLOSURE POLICY ANNUAL STATEMENT AND RETURN THE FORMS TO THE FOUNDATION. THESE FORMS ARE THEN REVIEWED BY COUNSEL IF ANY CONFLICT OF INTEREST IS DISCLOSED.

THE CONFLICT OF INTEREST POLICY COVERS ANY INTERESTED PERSON WHO IS A

TRUSTEE, OFFICER, KEY EMPLOYEE OR MEMBER OF A COMMITTEE WITH POWERS

DELEGATED BY THE FOUNDATION'S BOARD. AN INTERESTED PERSON WILL DISCLOSE

ANY POTENTIAL CONFLICT OF INTEREST TO THE EXECUTIVE COMMITTEE AND TO THE

BOARD OR COMMITTEE CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT.

THE EXECUTIVE COMMITTEE WILL DETERMINE WHETHER A CONFLICT OF INTEREST

EXISTS. AFTER THE INTERESTED PERSON DISCLOSES THE POTENTIAL CONFLICT OF

INTEREST AND ALL MATERIAL FACTS, THE INTERESTED PERSON SHALL LEAVE THE

EXECUTIVE COMMITTEE MEETING AND THE EXECUTIVE COMMITTEE MEMBERS SHALL

DECIDE AND VOTE ON WHETHER A CONFLICT OF INTEREST EXISTS. IF THERE IS A

Schedule O (Form 990 or 990-EZ) (2010)

Name of the organization

THE HUNTER COLLEGE FOUNDATION, INC.

Employer identification number 13-3598671

POTENTIAL CONFLICT OF INTEREST, AN INTERESTED PERSON MAY MAKE A

PRESENTATION AT THE BOARD OR COMMITTEE MEETING BUT WILL THEN LEAVE THE

MEETING BEFORE THE DISCUSSION AND VOTE ON THE TRANSACTION OR ARRANGEMENT

INVOLVING THE POSSIBLE CONFLICT OF INTEREST. THE CHAIR OF THE BOARD OR

COMMITTEE WILL, IF APPROPRIATE, APPOINT A DISINTERESTED PERSON OR COMMITTEE

TO INVESTIGATE ALTERNATIVES TO THE PROPOSED TRANSACTION OR ARRANGEMENT.

PART VI, SECTION B, LINE 14: THE DOCUMENT RETENTION POLICY WILL BE REVIEWED AND CONSIDERED FOR ADOPTION BY THE HUNTER COLLEGE FOUNDATION BOARD IN FISCAL YEAR 2011-2012.

FORM 990, PART VI, SECTION B, LINE 15A: THE EXECUTIVE DIRECTOR OF THE
FOUNDATION IS NOT COMPENSATED BY HUNTER COLLEGE FOUNDATION; HOWEVER SHE IS
EMPLOYED BY HUNTER COLLEGE AS EXECUTIVE DIRECTOR OF DEVELOPMENT AND IS
COMPENSATED BY HUNTER COLLEGE. HUNTER COLLEGE IS PART OF THE CITY
UNIVERSITY OF NEW YORK ("CUNY"), A QUASI-GOVERNMENTAL ENTITY, AND THEREFORE
FOLLOWS CUNY'S HIRING PRACTICES. THIS POSITION IS IN THE CUNY EXECUTIVE
COMPENSATION PLAN ("ECP"). THE BOARD OF TRUSTEES OF CUNY ESTABLISHES
COMPENSATION RANGES FOR ECP EMPLOYEES BASED ON THE LEVEL OF RESPONSIBILITY
AND REVIEWS AND APPROVES ALL ECP APPOINTMENTS TO ENSURE COMPARABILITY
ACROSS THE CUNY SYSTEM WHICH CONSISTS OF TWENTY FIVE COLLEGES AND SCHOOLS.

FORM 990, PART VI, SECTION C, LINE 19: THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS:

NET UNREALIZED GAINS ON INVESTMENTS:

3,385,097.

| | the òrganization | | NTER COLI | LEGE FOU | NDATION | , INC. | | Employer identification number 13-3598671 |
|--------------|------------------|---------------|--|--------------|--------------|---|---------------|---|
| FORM | 990 – PI | ART XII - | - LINE 20 | C - FINA | NCIAL S | STATEMENTS | S AND | REPORTING |
| THIS | PROCESS | HAS NOT | CHANGED | FROM TH | E PRIOR | YEAR. | | |
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Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990.

2010 Open to Public Inspection

OMB No 1545-0047

▶ See separate instructions.

Schedule R (Form 990) 2010 (g) Section 512(b)(13) ş Employer identification number 13-3598671 × controlled entity? Direct controlling Yes entity Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) Direct controlling entity End-of-year assets status (if section Public charity 501(c)(3)) 501(C)(3) Total income 170(B)(1)(A) Exempt Code ন্ত section চ Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Legal domicile (state or Legal domicile (state or foreign country) foreign country) NEW YORK INC. THE HUNTER COLLEGE FOUNDATION, Primary activity Primary activity Ô PUBLIC COLLEGE For Paperwork Reduction Act Notice, see the Instructions for Form 990. HUNTER COLLEGE OF THE CITY UNIVERSITY OF NEW 695 PARK AVENUE, NEW YORK, NY 10065 Name, address, and EIN Name, address, and EIN of related organization of disregarded entity Name of the organization Part # Part YORK

13-3598671

Page 2

Schedule R (Form 990) 2010 THE HUNTER COLLEGE FOUNDATION, INC.

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| מלפיין בייניים מייניים | meionip comig me tax year. | year. | | | | | | | | |
|---|---|---|-----------------------------|--|-------------------------------|-----------------------------------|-------------------------------|--|------------------------------------|---|
| (a) | <u> </u> | <u> </u> | | (e) | | (B) | £ | 8 | 6 | 3, |
| Name, address, and EIN of related organization | Primary activity | Legal domicile (state or foreign country) | Direct controlling entry | Predominant income (related, unrelated, excluded from tax under sections 512-514) | ne Share of total | Share of end-of-year assets | Disproportionate allocations? | Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | General or managing partner? | General or Percentage managing ownership partner? |
| | | | | | : | | | | | |
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| part ty Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) | panizations Taxable as poration or trust during | s a Corp g the tax | ration or Trust (Co | mplete if the orgar | ization answered 'Ye | s* to Form 990, Pa | art IV, line 34 | because it had or | e or mor | e related |
| (a) Name, address, and EIN of related organization | Z c | | (b) Primary activity | (c) (state or foreign country) | (d) Direct controlling entity | (C corp, S corp, or trust) | Share of total income | (g) f total Share of ne end-of-year assets | | (h) Percentage ownership |
| | | | | | | | | | | |
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Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36) Part V

| Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | | | Yes No |
|--|----------------------------|------------------------------|---|----------------------------|
| 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | is with one or more r | elated organizations listed | in Parts II:1V? | |
| a Receipt of (i) interest (ii) annuties (iii) royalties or (iv) rent from a controlled entity | | | | Ta X |
| b Gift, grant, or capital contribution to other organization(s) | | | | 1b X |
| c Gift, grant, or capital contribution from other organization(s) | | | | 1c X |
| d Loans or loan guarantees to or for other organization(s) | | | | Y PL |
| | | | | 1e |
| | | | | |
| (Sala of accepte to other organization(c) | | | | 1 X |
| | | | | × |
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| h Exchange of assets | | | | 4: |
| i Lease of facilities, equipment, or other assets to other organization(s) | | | | 1i X |
| | | | | > |
| Lease of facilities, equipment, or other assets from other organization(s) | , | | | > |
| k Performance of services or membership or fundraising solicitations for other organ | ner organization(s) | | | < |
| I Performance of services or membership or fundraising solicitations by other organization(s) | ıızatıon(s) | | | |
| m Sharing of facilities, equipment, mailing lists, or other assets | | | | -+ |
| n Sharing of paid employees | | | | Tu X |
| | | | | |
| Reimbursement paid to other organization for expenses | | | | + |
| p Reimbursement paid by other organization for expenses | | | | 1p X |
| | | | | |
| q Other transfer of cash or property to other organization(s) | | | | Y Pt |
| r Other transfer of cash or property from other organization(s) | | | | 1r X |
| 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. | who must complete t | this line, including covered | relationships and transaction thresholds. | |
| (a) Name of other organization | (b) Transaction type (a-r) | (c) Amount involved | (d) Method of determining amount involved | |
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| 002163 12-21-10 | 44 | | Schedul | Schedule R (Form 990) 2010 |

13-3598671

Page 4

Schedule R (Form 990) 2010 THE HUNTER COLLEGE FOUNDATION, I

Part Vit Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (e) | (a) | | <u> </u> | | | 6 | |
|----------------------------------|------------------|----------------------------------|---|---------------------------------|-----------------------|------------------|------------------------|
| Name, address, and EIN of entity | Primary activity | Legal domicile (state or foreign | Are all partners section 501(c)(3) organizations? | Share of end-of- year assets | Dispropor- tionate | amount in box 20 | General or managing |
| | | | Yes No | | | (Form 1065) | 1 |
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Schedule R (Form 990) 2010

| Schedule R | (Form 990) 2010 | THE | HUNTER | COLLEGE | FOUNDATION, | INC. | 13-3598671 | Page 5 |
|--------------|---|---------------------------------------|-----------------|---------------------------------------|---------------------------------------|----------------|----------------|---------------|
| Part VII | (Form 990) 2010 Supplemental Info | ormatior | 1 | | | | | |
| , | Complete this part to p | rovide addi | itional informa | ition for respons | es to questions on Sche | dule R (see | instructions). | |
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| Form 8868 (Rev. 1-2011) | | | | | Page 2 |
|--|--------------------|---|-------------|----------------------|-------------|
| If you are filing for an Additional (Not Automatic) 3-Month Ext | tension, | complete only Part II and check this be | οx | > | X |
| Note: Only complete Part II if you have already been granted an a | | | l Form i | 8868. | |
| If you are filing for an Automatic 3-Month Extension, complete | | | | | |
| Part II Additional (Not Automatic) 3-Month E | xtensio | n of Time. Only file the original (no c | 7 | | |
| Type or | | | Empl | loyer identification | number |
| print THE HUNTER COLLEGE FOUNDATION | ON, I | NC. | 1 | 3-3598671 | |
| File by the extended Number, street, and room or suite no. If a P.O. box, so | | | | | |
| due date for 695 PARK AVENUE, NO. 1313 | | | | | |
| filing your return See City, town or post office, state, and ZIP code. For a form | oreign add | dress, see instructions. | | | |
| NEW YORK, NY 10021 | | | | | |
| | | | | | |
| Enter the Return code for the return that this application is for (file | e a separa | ite application for each return) | | | 0 1 |
| Application | Return | Application | | | Return |
| Is For | Code | ls For | | | Code |
| Form 990 | 01 | | | ···· | |
| Form 990-BL | 02 | Form 1041-A | | | 08 |
| Form 990-EZ | 01 | Form 4720 | | | 09 |
| Form 990-PF | 04 | Form 5227 | | | 10 |
| Form 990-T (sec. 401(a) or 408(a) trust) | 05 06 | Form 6069 | | | 11 |
| Form 990-T (trust other than above) | | Form 8870 | ich file | d Form 8888 | 12 |
| STOP! Do not complete Part II if you were not already granted | | THE HUNTER COLL | isiy ille | d Form 6000. | |
| • The books are in the care of ▶ 695 PARK AVENUE | | | NY | 10065 | |
| Telephone No. ▶ 212-396-6433 | | FAX No. ▶ | | | |
| If the organization does not have an office or place of business | s in the U | | | | |
| If this is for a Group Return, enter the organization's four digit | | | nis is fo | r the whole group, c | heck this |
| box ▶ ☐ If it is for part of the group, check this box ▶ ☐ | and atta | ach a list with the names and EINs of al | | | |
| | | 15, 2012 | | | |
| · · · · · · · · · · · · · · · · · · · | | , 2010 , and ending | · · · · · · | 30, 2011 | |
| 6 If the tax year entered in line 5 is for less than 12 months, c | heck reas | son: | Final r | eturn | |
| Change in accounting period | | | | | |
| 7 State in detail why you need the extension ADDITIONAL TIME IS NEEDED TO | COMPT | LE THE INFORMATION N | JECE | SSARY TO F | TLE |
| A COMPLETE AND ACCURATE RETURN | | DE THE INTOINEITION I | 100 | DDIM(I IO I | |
| The Control of the Co | ., . | | | | / |
| 8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, | or 6069, e | enter the tentative tax, less any | T | | |
| nonrefundable credits. See instructions. | , | · · · · · · · · · · · · · · · · · · · | 8a | \$ | 0. |
| b If this application is for Form 990-PF, 990-T, 4720, or 6069, | enter any | refundable credits and estimated | | | |
| tax payments made. Include any prior year overpayment all | lowed as | a credit and any amount paid | | | |
| previously with Form 8868. | | | 8ь | \$ | 0. |
| c Balance due. Subtract line 8b from line 8a Include your pa | | th this form, if required, by using | | | ^ |
| EFTPS (Electronic Federal Tax Payment System). See instru | | 136 '6" 17 | 8c | \$ | 0. |
| | | nd Verification | a be=4 - | doministra and to | alia# |
| Under penalties of perjury, I declare that I have examined this form, includ it is true, correct, and complete, and that I am authorized to prepare this form. | orm oring accom | panying schedules and statements, and to th | ie nest 0 | n my knowledge and b | enet, |
| Signature ▶ Title ▶ (| | | Date | > | |
| - Time P | | | | Form 8868 (R | ev 1-2011) |

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