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| | | |
|--|--|---|
| Form 990  Department of the Treasury Internal Revenue Service | Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation) | OMB No 1545-0047 <div> <div>2010</div> <div>Open to Public Inspection</div> </div> |
| | The organization may have to use a copy of this return to satisfy state reporting requirements | |

A For the 2010 calendar year, or tax year beginning 07-01-2010 and ending 06-30-2011

| | | | |
|--|--|--|---|
| B Check if applicable <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending | C Name of organization Harvard Real Estate - Allston Inc | | D Employer identification number 04-3373410 |
| | Doing Business As | | E Telephone number (617) 495-3976 |
| | Number and street (or P O box if mail is not delivered to street address) 1033 Massachusetts Avenue Third Floor | Room/suite | G Gross receipts \$ 6,594,936 |
| | City or town, state or country, and ZIP + 4 Cambridge, MA 02138 | | |
| | F Name and address of principal officer Katherine N Lapp Massachusetts Hall Cambridge, MA 02138 | | |
| | | H(a) Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | |
| | | H(b) Are all affiliates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list (see instructions) | |







| | | | |
|---|--|---|-------------------------------------|
| I Tax-exempt status <input type="checkbox"/> 501(c)(3) <input checked="" type="checkbox"/> 501(c) (25) <input type="checkbox"/> (insert no) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527 | | H(c) Group exemption number <input type="text"/> | |
| J Website: <input type="text"/> N/A | | | |
| K Form of organization <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other <input type="text"/> | | L Year of formation 1997 | M State of legal domicile MA |

Part I Summary

| | | | |
|-----------------------------|---|----------------------------------|---------------------|
| Activities & Governance | 1 Briefly describe the organization's mission or most significant activities The organization has been organized for the exclusive purpose of acquiring real property, holding title to and collecting income from such property, and remitting the entire amount of income from such property (less expenses) to President and Fellows of Harvard College, an organization described in Section 501(c)(3) of the Internal Revenue Code | | |
| | | | |
| | | | |
| | 2 Check this box <input checked="" type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets | | |
| | 3 Number of voting members of the governing body (Part VI, line 1a) | 3 | 5 |
| | 4 Number of independent voting members of the governing body (Part VI, line 1b) | 4 | 0 |
| | 5 Total number of individuals employed in calendar year 2010 (Part V, line 2a) | 5 | 0 |
| | 6 Total number of volunteers (estimate if necessary) | 6 | 0 |
| Activities & Governance | 7a Total unrelated business revenue from Part VIII, column (C), line 12 | 7a | 0 |
| | b Net unrelated business taxable income from Form 990-T, line 34 | 7b | 0 |
| | | | |
| Revenue | | Prior Year | Current Year |
| | 8 Contributions and grants (Part VIII, line 1h) | 22,253,636 | 0 |
| | 9 Program service revenue (Part VIII, line 2g) | 6,049,391 | 6,582,824 |
| | 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) | 0 | 12,112 |
| | 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | 0 | 0 |
| | 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 28,303,027 | 6,594,936 |
| Expenses | 13 Grants and similar amounts paid (Part IX, column (A), lines 1–3) | 0 | 0 |
| | 14 Benefits paid to or for members (Part IX, column (A), line 4) | 0 | 0 |
| | 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) | 0 | 0 |
| | 16a Professional fundraising fees (Part IX, column (A), line 11e) | 0 | 0 |
| | b Total fundraising expenses (Part IX, column (D), line 25) <input checked="" type="checkbox"/> 0 | | |
| | 17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f) | 9,232,844 | 9,580,305 |
| | 18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) | 9,232,844 | 9,580,305 |
| | 19 Revenue less expenses Subtract line 18 from line 12 | 19,070,183 | -2,985,369 |
| | | | |
| Net Assets or Fund Balances | | Beginning of Current Year | End of Year |
| | 20 Total assets (Part X, line 16) | 177,571,904 | 165,017,417 |
| | 21 Total liabilities (Part X, line 26) | 154,834,008 | 143,657,624 |
| | 22 Net assets or fund balances Subtract line 21 from line 20 | 22,737,896 | 21,359,793 |

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

| | | | | | | |
|-------------------------------|---|--|----------------------|---------------------------------------|---|--|
| Sign Here |  <div>Signature of officer</div> | | | <div>2012-05-10</div> <div>Date</div> | | |
| |  <div>Maureen H Forrester Controller, Harvard University</div> <div>Type or print name and title</div> | | | | | |
| Paid Preparer Use Only | Print/Type preparer's name | | Preparer's signature | Date | Check if self-employed <input type="checkbox"/> | PTIN |
| | Firm's name  | | | | | Firm's EIN  |
| | Firm's address  | | | | | Phone no  |

May the IRS discuss this return with the preparer shown above? (see instructions) ☐ Yes ☐ No

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III ☐ Yes ☒ No

1

Briefly describe the organization's mission

None

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4

Describe the exempt purpose achievements for each of the organization's three largest program services by expenses

Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code) (Expenses \$ 9,580,305 including grants of \$) (Revenue \$ 6,582,824)

The organization has been organized for the exclusive purpose of acquiring real property, holding title to and collecting income from such property, and remitting the entire amount of income from such property (less expenses) to President and Fellows of Harvard College, an organization described in Section 501(c)(3) of the Internal Revenue Code During the year ended June 30, 2011, the organization served 111 tenants, including 69 commercial tenants, 32 Harvard University tenants, and 10 residential tenants

4b

(Code) (Expenses \$ including grants of \$) (Revenue \$)

4c

(Code) (Expenses \$ including grants of \$) (Revenue \$)

4d

Other program services (Describe in Schedule O)














(Expenses \$ including grants of \$) (Revenue \$)

4e

Total program service expenses \$ 9,580,305

Part IV

Checklist of Required Schedules

| | | Yes | No |
|-----|--|-----|-----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> | 1 | No |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? | 2 | No |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> | 3 | No |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> | 4 | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i> | 5 | |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>  | 6 | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>  | 7 | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>  | 8 | No |
| 9 | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>  | 9 | No |
| 10 | Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>  | 10 | No |
| 11 | If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | | |
| a | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI.</i>  | 11a | Yes |
| b | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII.</i>  | 11b | No |
| c | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII.</i>  | 11c | No |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX.</i>  | 11d | No |
| e | Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X.</i>  | 11e | Yes |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X.</i>  | 11f | No |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII</i>  | 12a | No |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional</i>  | 12b | Yes |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> | 13 | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | No |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If "Yes," complete Schedule F, Parts I and IV</i> | 14b | No |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? <i>If "Yes," complete Schedule F, Parts II and IV</i> | 15 | No |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? <i>If "Yes," complete Schedule F, Parts III and IV</i> | 16 | No |
| 17 | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11 e? <i>If "Yes," complete Schedule G, Part I (see instructions)</i> | 17 | No |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1 c and 8 a? <i>If "Yes," complete Schedule G, Part II</i> | 18 | No |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9 a? <i>If "Yes," complete Schedule G, Part III</i> | 19 | No |
| 20a | Did the organization operate one or more hospitals? <i>If "Yes," complete Schedule H</i> | 20a | No |
| b | If "Yes" to line 20 a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions) | 20b | |

Part IV

Checklist of Required Schedules (continued)

| | | | | |
|-----|---|-----|-----|----|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | No |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | No |
| 23 | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | Yes | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25 | 24a | | No |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| c | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | No |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III | 27 | | No |
| 28 | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| a | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | No |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | No |
| c | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | No |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | No |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | | No |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | No |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | No |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | No |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | Yes | |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? | 35 | | No |
| a | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | No |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O | 38 | Yes | |

| | | | |
|---|--|------------|-----------|
| Part V Statements Regarding Other IRS Filings and Tax Compliance | | | |
| Check if Schedule O contains a response to any question in this Part V <input type="checkbox"/> | | | |
| | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable. | 1a | 0 |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable. | 1b | 0 |
| c | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 1c | Yes |
| 2a | Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return. | 2a | 0 |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | |
| Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions). | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | No |
| b | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O. | 3b | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | No |
| b | If "Yes," enter the name of the foreign country: _____ See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | No |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | No |
| c | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? | 6a | No |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | |
| 7 Organizations that may receive deductible contributions under section 170(c). | | | |
| a | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | |
| c | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year. | 7d | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | 8 | |
| 9 Sponsoring organizations maintaining donor advised funds. | | | |
| a | Did the organization make any taxable distributions under section 4966? | 9a | |
| b | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | |
| 10 Section 501(c)(7) organizations. Enter | | | |
| a | Initiation fees and capital contributions included on Part VIII, line 12. | 10a | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities. | 10b | |
| 11 Section 501(c)(12) organizations. Enter | | | |
| a | Gross income from members or shareholders. | 11a | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them). | 11b | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year. | 12b | |
| 13 Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| a | Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. | 13a | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans. | 13b | |
| c | Enter the amount of reserves on hand. | 13c | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | No |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O. | 14b | |

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response to any question in this Part VI ☒

| Section A. Governing Body and Management | | | Yes | No |
|--|---|-----|-----|----|
| | | | | |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | 1a5 | | |
| b | Enter the number of voting members included in line 1a, above, who are independent | 1b0 | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | 2 | Yes | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | 3 | | No |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | No |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | No |
| 6 | Does the organization have members or stockholders? | 6 | Yes | |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? | 7a | Yes | |
| b | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? | 7b | Yes | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following | | | |
| a | The governing body? | 8a | Yes | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | | No |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | No |

| Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | Yes | No |
|---|--|-----|-----|----|
| | | | | |
| 10a | Does the organization have local chapters, branches, or affiliates? | 10a | | No |
| b | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? | 10b | | |
| 11a | Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form? | 11a | Yes | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990 | | | |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes | |
| b | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Yes | |
| c | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done | 12c | Yes | |
| 13 | Does the organization have a written whistleblower policy? | 13 | Yes | |
| 14 | Does the organization have a written document retention and destruction policy? | 14 | Yes | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| a | The organization's CEO, Executive Director, or top management official | 15a | | No |
| b | Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions) | 15b | | No |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | | No |
| b | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? | 16b | | |

| Section C. Disclosure | |
|-----------------------|--|
| 17 | List the States with which a copy of this Form 990 is required to be filed▶ |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply. <input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table. |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶ Scott E Weaver Harvard Real Estate Services 1350 Massachusetts Avenue Cambridge, MA 02138 (617) 496-8537 |

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| (A) Name and Title | (B) Average hours per week (describe hours for related organizations in Schedule O) | (C) Position (check all that apply) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|---|--|--|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
| | | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| (1) Katherine N Lapp President and Director | 1 00 | X | | X | | | | 0 | 563,149 | 40,543 |
| (2) Craig McCurley VP and Director | 1 00 | X | | X | | | | 0 | 196,937 | 25,779 |
| (3) Carolee E Hill VP and Director | 1 00 | X | | X | | | | 0 | 153,242 | 26,374 |
| (4) Daniel S Shore VP, Asst Treas and Dir | 1 00 | X | | X | | | | 0 | 301,908 | 56,047 |
| (5) Lisa Hogarty SR VP, Asst Treas , Dir | 1 00 | X | | X | | | | 0 | 207,669 | 27,630 |
| (6) Scott E Weaver Treasurer | 1 00 | | | X | | | | 0 | 148,579 | 25,189 |
| (7) Daniel S Rabinovitz Secretary | 12 00 | | | X | | | | 0 | 207,796 | 53,910 |
| (8) Nancy S Zeckhauser Fmr Pres, Asst Tr and Dir | | | | | | | X | 0 | 243,611 | 29,004 |
| (9) Sara E Oseasohn Fmr VP, Treas and Dir | | | | | | | X | 0 | 200,834 | 45,259 |
| (10) Daniel Ennis Fmr VP and Director | | | | | | | X | 0 | 283,574 | 38,467 |
| (11) James W Gray Fmr VP, Asst Treas and Dir | | | | | | | X | 0 | 253,050 | 49,930 |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |

Part VII

| | | |
|---|---|---|
| 2 | Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization | 0 |
|---|---|---|

| | | Yes | No |
|---|---|-------|----|
| 3 | Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> | 3 Yes | |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> | 4 Yes | |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> | 5 | No |

Section B. Independent Contractors

| | | |
|---|---------------------------------------|----------------------------|
| 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization | | |
| (A) Name and business address | (B) Description of services | (C) Compensation |
| Frank E French Company 101 Clematis Avenue Waltham, MA 02453 | Construction Services | 590,212 |
| Morrissey Construction Corp 27 Faneuil Street Brighton, MA 02135 | Construction Services | 262,590 |
| DPM Design and Construction Inc 2307 Massachusetts Avenue Cambridge, MA 02140 | Construction Services | 176,325 |
| Rufo Cleaning and Maintenance Co Inc 40 Rugg Road Allston, MA 02134 | Maintenance Services | 132,118 |
| Geosyntec Consultants Inc 1330 Beacon Street Brookline, MA 02446 | Consulting Services | 131,741 |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶7 | | |

Part VIII

Statement of Revenue

| | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 | |
|---|---|---|--|---|---|--|--------|
| Contributions, gifts, grants and other similar amounts | 1a | Federated campaigns . . . | 1a | | | | |
| | b | Membership dues | 1b | | | | |
| | c | Fundraising events | 1c | | | | |
| | d | Related organizations | 1d | | | | |
| | e | Government grants (contributions) | 1e | | | | |
| | f | All other contributions, gifts, grants, and similar amounts not included above | 1f | | | | |
| | g | Noncash contributions included in lines 1a-1f \$ | | | | | |
| | h | Total. Add lines 1a-1f | | | | | |
| | Program Service Revenue | 2a | Real Estate Rental Inc | Business Code 531120 | 6,582,824 | 6,582,824 | |
| b | | | | | | | |
| c | | | | | | | |
| d | | | | | | | |
| e | | | | | | | |
| f | | All other program service revenue | | | | | |
| g | | Total. Add lines 2a-2f | | 6,582,824 | | | |
| Other Revenue | | 3 | Investment income (including dividends, interest and other similar amounts) | | 12,112 | | 12,112 |
| | | 4 | Income from investment of tax-exempt bond proceeds . . . | | | | |
| | 5 | Royalties | | | | | |
| | 6a | Gross Rents | (i) Real | (ii) Personal | | | |
| | b | Less rental expenses | | | | | |
| | c | Rental income or (loss) | | | | | |
| | d | Net rental income or (loss) | | | | | |
| | 7a | Gross amount from sales of assets other than inventory | (i) Securities | (ii) Other | | | |
| | b | Less cost or other basis and sales expenses | | | | | |
| | c | Gain or (loss) | | | | | |
| | d | Net gain or (loss) | | | | | |
| | 8a | Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18 | a | | | | |
| | b | Less direct expenses | b | | | | |
| | c | Net income or (loss) from fundraising events . . . | | | | | |
| | 9a | Gross income from gaming activities See Part IV, line 19 . . . | a | | | | |
| | b | Less direct expenses | b | | | | |
| | c | Net income or (loss) from gaming activities . . . | | | | | |
| 10a | Gross sales of inventory, less returns and allowances . . . | a | | | | | |
| b | Less cost of goods sold | b | | | | | |
| c | Net income or (loss) from sales of inventory . . . | | | | | | |
| Miscellaneous Revenue | | | Business Code | | | | |
| 11a | | | | | | | |
| b | | | | | | | |
| c | | | | | | | |
| d | All other revenue | | | | | | |
| e | Total. Add lines 11a-11d | | | | | | |
| 12 | Total revenue. See Instructions | | 6,594,936 | 6,582,824 | 0 | 12,112 | |

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. | | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|--|--|-----------------------|---------------------------------|--|-----------------------------|
| 1 | Grants and other assistance to governments and organizations in the U S See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to individuals in the U S See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | | | | |
| 6 | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | | | | |
| 8 | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) | | | | |
| 9 | Other employee benefits | | | | |
| 10 | Payroll taxes | | | | |
| a | Fees for services (non-employees) | | | | |
| | Management | 226,013 | | | |
| b | Legal | 83,785 | | | |
| c | Accounting | | | | |
| d | Lobbying | | | | |
| e | Professional fundraising services See Part IV, line 17 | | | | |
| f | Investment management fees | | | | |
| g | Other | 224,429 | | | |
| 12 | Advertising and promotion | | | | |
| 13 | Office expenses | 12,675 | | | |
| 14 | Information technology | | | | |
| 15 | Royalties | | | | |
| 16 | Occupancy | 4,933,686 | | | |
| 17 | Travel | | | | |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | | | | |
| 20 | Interest | | | | |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization | 1,066,430 | | | |
| 23 | Insurance | 160,332 | | | |
| 24 | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) | | | | |
| a | Taxes and Fees | 2,815,663 | | | |
| b | Other Admin Expenses | 57,292 | | | |
| c | | | | | |
| d | | | | | |
| e | | | | | |
| f | All other expenses | | | | |
| 25 | Total functional expenses. Add lines 1 through 24f | 9,580,305 | | | |
| 26 | Joint costs. Check here <input checked="" type="checkbox"/> if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation | | | | |

Part X

Balance Sheet

| | | | | | (A) | | (B) |
|-----------------------------|---|---|-----|-------------|-------------------|-------------|-------------|
| | | | | | Beginning of year | | End of year |
| Assets | 1 | Cash—non-interest-bearing | | | | 1 | |
| | 2 | Savings and temporary cash investments | | | 1,015,824 | 2 | 772,042 |
| | 3 | Pledges and grants receivable, net | | | | 3 | |
| | 4 | Accounts receivable, net | | | 535,231 | 4 | 813,421 |
| | 5 | Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L | | | | 5 | |
| | 6 | Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Schedule L | | | | 6 | |
| | 7 | Notes and loans receivable, net | | | | 7 | 195,000 |
| | 8 | Inventories for sale or use | | | | 8 | |
| | 9 | Prepaid expenses and deferred charges | | | 1,947,618 | 9 | 2,550,511 |
| | 10a | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D. | 10a | 177,724,536 | | | |
| | b | Less: accumulated depreciation | 10b | 17,038,093 | 174,073,231 | 10c | 160,686,443 |
| | 11 | Investments—publicly traded securities | | | | 11 | |
| | 12 | Investments—other securities. See Part IV, line 11 | | | | 12 | |
| | 13 | Investments—program-related. See Part IV, line 11 | | | | 13 | |
| | 14 | Intangible assets | | | | 14 | |
| | 15 | Other assets. See Part IV, line 11 | | | | 15 | |
| 16 | Total assets. Add lines 1 through 15 (must equal line 34) | | | 177,571,904 | 16 | 165,017,417 | |
| Liabilities | 17 | Accounts payable and accrued expenses | | | | 17 | |
| | 18 | Grants payable | | | | 18 | |
| | 19 | Deferred revenue | | | 26,551 | 19 | 104,401 |
| | 20 | Tax-exempt bond liabilities | | | | 20 | |
| | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | | | 21 | |
| | 22 | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L | | | | 22 | |
| | 23 | Secured mortgages and notes payable to unrelated third parties | | | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | | | 24 | |
| | 25 | Other liabilities. Complete Part X of Schedule D | | | 154,807,457 | 25 | 143,553,223 |
| | 26 | Total liabilities. Add lines 17 through 25 | | | 154,834,008 | 26 | 143,657,624 |
| Net Assets or Fund Balances | Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34. | | | | | | |
| | 27 | Unrestricted net assets | | | 22,737,896 | 27 | 21,359,793 |
| | 28 | Temporarily restricted net assets | | | | 28 | |
| | 29 | Permanently restricted net assets | | | | 29 | |
| | Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34. | | | | | | |
| | 30 | Capital stock or trust principal, or current funds | | | | 30 | |
| | 31 | Paid-in or capital surplus, or land, building or equipment fund | | | | 31 | |
| | 32 | Retained earnings, endowment, accumulated income, or other funds | | | | 32 | |
| | 33 | Total net assets or fund balances | | | 22,737,896 | 33 | 21,359,793 |
| 34 | Total liabilities and net assets/fund balances | | | 177,571,904 | 34 | 165,017,417 | |

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

| | | | |
|---|---|---|------------|
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 6,594,936 |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 9,580,305 |
| 3 | Revenue less expenses Subtract line 2 from line 1 | 3 | -2,985,369 |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 22,737,896 |
| 5 | Other changes in net assets or fund balances (explain in Schedule O) | 5 | 1,607,266 |
| 6 | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) | 6 | 21,359,793 |

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

| | | Yes | No |
|----|--|-----|----|
| 1 | Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | No |
| b | Were the organization's financial statements audited by an independent accountant? | Yes | |
| c | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | Yes | |
| d | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | | No |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | |

SCHEDULE D

(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.**
▶ **Attach to Form 990. ▶ See separate instructions.**

OMB No 1545-0047

2010

Open to Public
Inspection

Name of the organization
Harvard Real Estate - Allston Inc

Employer identification number
04-3373410

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

| | (a) Donor advised funds | (b) Funds and other accounts |
|---|--|------------------------------|
| 1 | Total number at end of year | |
| 2 | Aggregate contributions to (during year) | |
| 3 | Aggregate grants from (during year) | |
| 4 | Aggregate value at end of year | |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? | |
| | <div><input type="checkbox"/> Yes</div> <div><input type="checkbox"/> No</div> | |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit | |
| | <div><input type="checkbox"/> Yes</div> <div><input type="checkbox"/> No</div> | |

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)

☐ Preservation of an historically importantly land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

| | |
|----|-----------------------------|
| | Held at the End of the Year |
| 2a | |
| 2b | |
| 2c | |
| 2d | |

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶ _____

4

Number of states where property subject to conservation easement is located ▶ _____

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes

☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ▶ _____

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

☐ Yes

☐ No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization’s financial statements that describes the organization’s accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

1b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i)

Revenues included in Form 990, Part VIII, line 1

▶ \$ _____

(ii)

Assets included in Form 990, Part X

▶ \$ _____

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1

▶ \$ _____

b

Assets included in Form 990, Part X

▶ \$ _____

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2010

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

| | |
|----|--------|
| | Amount |
| 1c | |
| 1d | |
| 1e | |
| 1f | |

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

| | | | | | |
|----|--|---------------|-------------------|---------------------|--------------------|
| | (a)Current Year | (b)Prior Year | (c)Two Years Back | (d)Three Years Back | (e)Four Years Back |
| 1a | Beginning of year balance | | | | |
| b | Contributions | | | | |
| c | Investment earnings or losses | | | | |
| d | Grants or scholarships | | | | |
| e | Other expenditures for facilities and programs | | | | |
| f | Administrative expenses | | | | |
| g | End of year balance | | | | |

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶

b

Permanent endowment ▶

c

Term endowment ▶

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i)

unrelated organizations

3a(i)

Yes

No

(ii)

related organizations

3a(ii)

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

| Description of investment | (a) Cost or other basis (investment) | (b)Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--|--------------------------------------|--------------------------------|------------------------------|----------------|
| 1a Land | | 132,495,179 | | 132,495,179 |
| b Buildings | | 44,187,520 | 16,691,387 | 27,496,133 |
| c Leasehold improvements | | | | |
| d Equipment | | 346,706 | 346,706 | 0 |
| e Other | | 695,131 | | 695,131 |
| Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) ▶ | | | | 160,686,443 |

Part XI

Reconciliation of Change in Net Assets from Form 990 to Financial Statements

| | | | |
|----|---|----|--|
| 1 | Total revenue (Form 990, Part VIII, column (A), line 12) | 1 | |
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | 2 | |
| 3 | Excess or (deficit) for the year Subtract line 2 from line 1 | 3 | |
| 4 | Net unrealized gains (losses) on investments | 4 | |
| 5 | Donated services and use of facilities | 5 | |
| 6 | Investment expenses | 6 | |
| 7 | Prior period adjustments | 7 | |
| 8 | Other (Describe in Part XIV) | 8 | |
| 9 | Total adjustments (net) Add lines 4 - 8 | 9 | |
| 10 | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 | 10 | |

Part XII

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

| | | | |
|---|--|----|--|
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12 | | |
| a | Net unrealized gains on investments | 2a | |
| b | Donated services and use of facilities | 2b | |
| c | Recoveries of prior year grants | 2c | |
| d | Other (Describe in Part XIV) | 2d | |
| e | Add lines 2a through 2d | 2e | |
| 3 | Subtract line 2e from line 1 | 3 | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1 | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | |
| b | Other (Describe in Part XIV) | 4b | |
| c | Add lines 4a and 4b | 4c | |
| 5 | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) | 5 | |

Part XIII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

| | | | |
|---|---|----|--|
| 1 | Total expenses and losses per audited financial statements | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25 | | |
| a | Donated services and use of facilities | 2a | |
| b | Prior year adjustments | 2b | |
| c | Other losses | 2c | |
| d | Other (Describe in Part XIV) | 2d | |
| e | Add lines 2a through 2d | 2e | |
| 3 | Subtract line 2e from line 1 | 3 | |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | |
| b | Other (Describe in Part XIV) | 4b | |
| c | Add lines 4a and 4b | 4c | |
| 5 | Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18) | 5 | |

Part XIV

Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

| Identifier | Return Reference | Explanation |
|------------|------------------|---|
| | | PART X, LINE 2, FIN 48 EFFECTIVE JULY 1, 2007, THE UNIVERSITY ADOPTED FASB INTERPRETATION NO. 48, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES (FIN 48). FIN 48 SETS A MINIMUM THRESHOLD FOR FINANCIAL STATEMENT RECOGNITION OF THE BENEFIT OF A TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. TAX POSITIONS FOR THE OPEN TAX YEARS AS OF JUNE 30, 2011 WERE REVIEWED AND IT WAS DETERMINED THAT NO PROVISION FOR UNCERTAIN TAX PROVISIONS WAS REQUIRED. ACCORDINGLY, THERE IS NO DISCLOSURE IN THE JUNE 30, 2011 FINANCIAL STATEMENTS REGARDING UNCERTAIN TAX POSITIONS. |

Schedule J
(Form 990)

Compensation Information

OMB No 1545-0047

2010

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization
Harvard Real Estate - Allston Inc

Employer identification number
04-3373410

Part I

Questions Regarding Compensation

| | Yes | No |
|---|-----|----|
| <div><div>1a</div><div>Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items</div><div><div><div><input type="checkbox"/> First-class or charter travel</div><div><input type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div></div><div><div><input type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div></div></div> | | |
| <div><div>1b</div><div>If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain</div></div> | | |
| <div><div>2</div><div>Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?</div></div> | | |
| <div><div>3</div><div>Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply</div><div><div><div><input type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Independent compensation consultant</div><div><input type="checkbox"/> Form 990 of other organizations</div></div><div><div><input type="checkbox"/> Written employment contract</div><div><input type="checkbox"/> Compensation survey or study</div><div><input type="checkbox"/> Approval by the board or compensation committee</div></div></div></div> | | |
| <div><div>4</div><div>During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization</div></div> | | |
| <div><div>a</div><div>Receive a severance payment or change-of-control payment from the organization or a related organization?</div></div> | | No |
| <div><div>b</div><div>Participate in, or receive payment from, a supplemental nonqualified retirement plan?</div></div> | | No |
| <div><div>c</div><div>Participate in, or receive payment from, an equity-based compensation arrangement?</div></div> <div>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III</div> | | No |
| <div><div>Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.</div></div> | | |
| <div><div>5</div><div>For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of</div></div> | | |
| <div><div>a</div><div>The organization?</div></div> | | |
| <div><div>b</div><div>Any related organization?</div></div> <div>If "Yes," to line 5a or 5b, describe in Part III</div> | | |
| <div><div>6</div><div>For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of</div></div> | | |
| <div><div>a</div><div>The organization?</div></div> | | |
| <div><div>b</div><div>Any related organization?</div></div> <div>If "Yes," to line 6a or 6b, describe in Part III</div> | | |
| <div><div>7</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III</div></div> | | |
| <div><div>8</div><div>Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III</div></div> | | |
| <div><div>9</div><div>If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?</div></div> | | |

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name | | (B) Breakdown of W-2 and/or 1099-MISC compensation | | | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|-------------------------|------|--|-------------------------------------|-------------------------------------|--|-------------------------|---------------------------------|--|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | | | | |
| (1) Katherine N Lapp | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | (ii) | 545,607 | 0 | 17,542 | 31,410 | 9,133 | 603,692 | 0 |
| (2) Craig McCurley | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | (ii) | 176,890 | 20,000 | 47 | 24,382 | 1,397 | 222,716 | 0 |
| (3) Carolee E Hill | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | (ii) | 153,016 | 0 | 226 | 18,137 | 8,237 | 179,616 | 0 |
| (4) Daniel S Shore | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | (ii) | 301,150 | 0 | 758 | 31,410 | 24,637 | 357,955 | 0 |
| (5) Lisa Hogarty | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | (ii) | 181,874 | 0 | 25,795 | 21,920 | 5,710 | 235,299 | 0 |
| (6) Scott E Weaver | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | (ii) | 148,395 | 0 | 184 | 17,380 | 7,809 | 173,768 | 0 |
| (7) Daniel S Rabinovitz | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | (ii) | 207,481 | 0 | 315 | 27,813 | 26,097 | 261,706 | 0 |
| (8) Nancy S Zeckhauser | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | (ii) | 180,951 | 0 | 62,660 | 22,383 | 6,621 | 272,615 | 0 |
| (9) Sara E Oseasohn | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | (ii) | 200,011 | 0 | 823 | 25,710 | 19,549 | 246,093 | 0 |
| (10) Daniel Ennis | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | (ii) | 214,199 | 30,000 | 39,375 | 25,757 | 12,710 | 322,041 | 0 |
| (11) James W Gray | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | (ii) | 247,488 | 5,000 | 562 | 31,410 | 18,520 | 302,980 | 0 |
| (12) | | | | | | | | |
| (13) | | | | | | | | |
| (14) | | | | | | | | |
| (15) | | | | | | | | |
| (16) | | | | | | | | |

Part III **Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

| Identifier | Return Reference | Explanation |
|------------|------------------|--|
| | Part I, Line 1b | Harvard Real Estate - Allston, Inc. does not compensate its officers and directors, nor did it provide its officers and directors with any of the items listed in Line 1a. |

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2010

Open to Public Inspection

| | |
|--|---|
| Name of the organization Harvard Real Estate - Allston Inc | Employer identification number 04-3373410 |
|--|---|

| Identifier | Return Reference | Explanation |
|--------------------------------------|------------------|--|
| Form 990, Part VI, Section A, line 2 | | Katherine N Lapp, Carolee E Hill, Scott Weaver, and Daniel S Rabinovitz all serve as officers and/or directors of Harvard Real Estate CV, Inc , a related organization |

| Identifier | Return Reference | Explanation |
|--------------------------------------|------------------|--|
| Form 990, Part VI, Section A, line 6 | | President and Fellows of Harvard College is the sole stockholder of Harvard Real Estate-Allston, Inc |

| Identifier | Return Reference | Explanation |
|---------------------------------------|------------------|---|
| Form 990, Part VI, Section A, line 7a | | Harvard Real Estate-Allston, Inc is part of Harvard University, which may appoint members of Harvard Real Estate-Allston, Inc 's governing body |

| Identifier | Return Reference | Explanation |
|---------------------------------------|------------------|---|
| Form 990, Part VI, Section A, line 7b | | Harvard Real Estate-Allston, Inc is part of Harvard University, which has final approval of Harvard Real Estate-Allston, Inc 's actions |

| Identifier | Return Reference | Explanation |
|---------------------------------------|------------------|---|
| Form 990, Part VI, Section A, line 8b | | No committees have been formed to act on behalf of Harvard Real Estate-Allston, Inc 's governing body |

| Identifier | Return Reference | Explanation |
|---------------------------------------|------------------|--|
| Form 990, Part VI, Section B, line 11 | | Form 990 was reviewed by Harvard University financial administrators and legal counsel. A final copy of Form 990 was provided to Harvard Real Estate - Allston, Inc.'s governing body before it was filed. |

| Identifier | Return Reference | Explanation |
|------------|--|--|
| | Form 990, Part VI, Section B, line 12c | Harvard Real Estate - Allston, Inc adheres to Harvard University's policies and procedures |

| Identifier | Return Reference | Explanation |
|------------|---------------------------------------|--|
| | Form 990, Part VI, Section C, line 19 | Harvard Real Estate - Allston, Inc 's financial statements are included in Harvard University's consolidated audited financial statements, which are available on Harvard University's website Harvard University's conflict of interest policy is available on the University's intranet, accessible only to members of the Harvard community Harvard Real Estate - Allston, Inc 's governing documents are available upon request |

| Identifier | Return Reference | Explanation |
|------------|--------------------------------|---|
| | Form 990, Part VII, Line 1a | The list below details average hours per week that individuals listed on Part VII, line 1a devoted to the related organizations President and Fellows of Harvard College, and Harvard Real Estate, Inc President and Fellows of Harvard College Katherine N Lapp 60 hours Craig McCurley 60 hours Carolee E Hill 60 hours Daniel S Shore 60 hours Lisa Hogarty 60 hours Scott E Weaver 60 hours Daniel S Rabinovitz 60 hours Harvard Real Estate, Inc Katherine N Lapp 1 hour Carolee E Hill 1 hour Lisa Hogarty 1 hour Scott E Weaver 1 hour Harvard University does not track hours worked by exempt employees Sixty (60) hours per week is an approximation for full-time employment |

| Identifier | Return Reference | Explanation |
|--|---------------------------|--|
| Changes in Net Assets or Fund Balances | Form 990, Part XI, line 5 | Transfers from affiliated organizations 1,607,266 Total to Form 990, Part XI, Line 5 1,607,266 |

| Identifier | Return Reference | Explanation |
|------------|--|---|
| | Form 990, Part XII, Lines 2b and 2c | Harvard University's financial statements include the activities of certain subsidiaries that file separate tax returns, including Harvard Real Estate - Allston, Inc. The financial statements for the fiscal year ended June 30, 2011 were audited by an independent accountant |

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
Harvard Real Estate - Allston Inc

Employer identification number
04-3373410

Part I

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

| (a) Name, address, and EIN of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|---|-------------------------|--|---------------------|---------------------------|----------------------------------|
| | | | | | |
| | | | | | |
| | | | | | |
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| | | | | | |

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | (g) Section 512(b)(13) controlled organization | |
|---|-------------------------|--|----------------------------|---|----------------------------------|---|----|
| | | | | | | Yes | No |
| See Additional Data Table | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
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| | | | | | | | |
| | | | | | | | |

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproporionate allocations? | | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | (j) General or managing partner? | | (k) Percentage ownership |
|--|-------------------------|--|-------------------------------------|---|------------------------------|---------------------------------------|--|----|---|---|----|--------------------------------|
| | | | | | | | Yes | No | | Yes | No | |
| See Additional Data Table | | | | | | | | | | | | |
| | | | | | | | | | | | | |
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Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership |
|---|-------------------------|---|-------------------------------------|--|------------------------------|--|--------------------------------|
| See Additional Data Table | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |

Part V

Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a

Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b

Gift, grant, or capital contribution to other organization(s)

c

Gift, grant, or capital contribution from other organization(s)

d

Loans or loan guarantees to or for other organization(s)

e

Loans or loan guarantees by other organization(s)

f

Sale of assets to other organization(s)

g

Purchase of assets from other organization(s)

h

Exchange of assets

i

Lease of facilities, equipment, or other assets to other organization(s)

j

Lease of facilities, equipment, or other assets from other organization(s)

k

Performance of services or membership or fundraising solicitations for other organization(s)

l

Performance of services or membership or fundraising solicitations by other organization(s)

m

Sharing of facilities, equipment, mailing lists, or other assets

n

Sharing of paid employees

o

Reimbursement paid to other organization for expenses

p

Reimbursement paid by other organization for expenses

q

Other transfer of cash or property to other organization(s)

r

Other transfer of cash or property from other organization(s)

Yes

No

1a

1b

1c

1d

1e

1f

1g

1h

1i

1j

1k

1l

1m

1n

1o

1p

1q

1r

No

No

No

No

No

No

No

No

Yes

Yes

Yes

No

No

No

Yes

Yes

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

| (a) Name of other organization | (b) Transaction type(a-r) | (c) Amount involved | (d) Method of determining amount involved |
|-----------------------------------|---------------------------------|------------------------|---|
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |

Schedule R (Form 990) 2010

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

| Identifier | Return Reference | Explanation |
|-----------------------|---|--|
| Split Interest Trusts | Part VII RELATED ORGANIZATIONS TAXABLE AS A TRUST | In order to preserve donor privacy, and in accordance with the 2011 IRS Instructions for Schedule R, the President and Fellows of Harvard College have refrained from disclosing the details of split interest trusts and has instead reported the aggregate number of Charitable Remainder Trusts, Charitable Lead Trusts and Pooled Income Funds The trusts listed are domiciled in Massachusetts, New York, and Washington, D C |

Software ID:
Software Version:
EIN: 04-3373410
Name: Harvard Real Estate - Allston Inc

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501 (c)(3)) | (f) Direct controlling entity | (g) Section 512 (b)(13) controlled organization | |
|--|-------------------------|--|----------------------------|--|--|--|----|
| | | | | | | Yes | No |
| American Repertory Theatre Company Inc 62 Brattle Street Cambridge, MA02138 04-2665867 | Performing arts | MA | 501(c)(3) | 33 1/3% Support Org | President and Fellows of Harvard College | | No |
| Assoc D Rockefeller Ctr de Univ de Hvd Avenida Paulista 1337 17 andar c Sao Paulo,Sao Paulo BR | Education | BR | Foreign/Exempt Entit | N/A | President and Fellows of Harvard College | | No |
| Blue Marble Holdings Corporation 600 Atlantic Avenue Boston, MA02210 23-7014581 | Investment Management | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| Centre Recherche Europeen de la HBS 62 rue Francois 1er Paris 75008 Paris FR | Research Support | FR | Foreign/Exempt Entit | N/A | President and Fellows of Harvard College | | No |
| Demeter Holdings Corporation 600 Atlantic Avenue Boston, MA02210 04-3044742 | Investment Management | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| Dubai Harvard Fnd for Med Rsch Inc 401 Park Drive Boston, MA02215 52-2446955 | Education and research | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| Endowment for Research in Human Biology Inc 25 Shattuck Street Boston, MA02115 04-2702030 | Research | MA | 501(c)(3) | TYPE III-Other | President and Fellows of Harvard College | | No |
| Fundacion Centro de Investigacion de la Escuela de Administracion de Empres Cerrito 1320 Piso 11 Buenos Aires AR | Research Support | AR | Foreign/Exempt Entit | N/A | President and Fellows of Harvard College | | No |
| Giovanni Armenise-Harvard Foundation for Scientific Research Inc HMS C/O Dean of Faculty of Medicine Boston, MA02115 04-3293162 | Research Support | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| Harvard Business School Interactive Inc C/O HBS Soldiers Field Road Boston, MA02163 04-3395140 | Executive education | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| Harvard Business School Publishing Corporation 300 North Beacon Street Watertown, MA02474 04-3177990 | Publishing | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| Harvard Dedicated Energy Limited 1033 Mass Ave Cambridge, MA02138 03-0425512 | Electricity purchasing | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c) (3)) | (f) Direct controlling entity | (g) Section 512 (b)(13) controlled organization | |
|--|---------------------------|--|-------------------------------|---|--|---|----|
| | | | | | | Yes | No |
| Harvard Magazine Inc 7 Ware Street Cambridge, MA02138 04-6112308 | Publishing | MA | 501(c)(3) | Type III - Fun Inte | President and Fellows of Harvard College | | No |
| Harvard Management Company 600 Atlantic Avenue Boston, MA02210 23-7361259 | Management Company | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| Harvard Management Private Equity Corp 600 Atlantic Avenue Boston, MA02210 04-3070522 | Investment Management | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| Harvard NeuroDiscovery Center Inc 25 Shattuck Street Boston, MA02115 31-1745145 | Research Support | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| Harvard Private Capital Holdings Inc 600 Atlantic Avenue Boston, MA02210 04-3070519 | Investment Management | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| Harvard Private Capital Realty Inc 600 Atlantic Avenue Boston, MA02210 22-3138409 | Investment Management | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| Harvard Real Estate Inc 1033 Mass Ave Cambridge, MA02138 04-2649303 | Real estate brokerage | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| Ion Inc C/O Harvard University 1350 Mass Av Cambridge, MA02138 22-3032677 | Research | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| Massachusetts Green High Performance Computing Center Inc 77 Mass Ave NE49-3142 Cambridge, MA02139 27-3014805 | Research | MA | 501(c)(3) | Type I | Not applicable | | No |
| MGHPCC Holyoke Inc 77 Mass Ave NE49-3142 Cambridge, MA02139 45-2257442 | Research | MA | 501(c)(3) | Type I | Not applicable | | No |
| Phemus Corp 600 Atlantic Avenue Boston, MA02210 04-2997367 | Investment Management | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| President and Fellows of Harvard College 1033 Mass Ave Cambridge, MA02138 04-2103580 | Education and research | MA | 501(c)(3) | School | Not applicable | | No |

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | (g) Section 512 (b)(13) controlled organization | |
|--|--------------------------------|--|----------------------------|---|--|--|----|
| | | | | | | Yes | No |
| Public Health Foundation for Cancer and Blood Pressure Research Inc C/O HMC 600 Atlantic Ave Boston, MA02210 59-0909688 | Investment | DE | 501(c)(2) | N/A | President and Fellows of Harvard College | | No |
| Putnam Square Apartments Inc C/O HRES 1350 Mass Ave Cambridge, MA02138 04-6251287 | Real Estate | MA | 501(c)(3) | 33 1/3% Support Org | President and Fellows of Harvard College | | No |
| Red Top Inc 1033 Mass Ave Cambridge, MA02138 51-0189788 | Athletics | CT | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| Shipping Venture Corp 600 Atlantic Avenue Boston, MA02210 04-3263656 | Investment Management | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| Student Clubs of HBS Inc Soldiers Field Road Boston, MA02163 57-1152691 | Student support | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| The Carl J Shapiro Institute 330 Brookline Ave Boston, MA02215 04-3326928 | Medical education and research | MA | 501(c)(3) | Type I | President and Fellows of Harvard College | | No |
| Trustees for Harvard University 1033 Mass Ave Cambridge, MA02138 53-0199180 | Education | DC | 501(c)(3) | Type II | President and Fellows of Harvard College | | No |

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership[illegible]

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

[illegible]

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal Domicile (State or Foreign Country) | (d) Direct Controlling Entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income (\$) | (g) Share of end-of-year assets (\$) | (h) Percentage ownership |
|--|-------------------------|--|----------------------------------|--|-----------------------------------|---|-----------------------------|
| Agricola Brinzal Limitada Avenida Santa Maria 6350 Oficina 3 Vitacura CI | Investments | CI | N/A | C | | | |
| Agricola Crecer Limitada Avenida Santa Maria 6350 Oficina 3 Vitacura CI | Investments | CI | N/A | C | | | |
| Agricola Duramen Limitada Avenida Santa Maria 6350 Oficina 3 Vitacura CI | Investments | CI | N/A | C | | | |
| Agricola E Inversiones Pampa Alegre SA Avenida Santa Maria 6350 Oficina 3 Vitacura CI | Investments | CI | N/A | C | | | |
| Agricola Fundo Bucalemu Limitada c/o Clag Chile SpA Del Inca No Las Condes CI 98-0639220 | Investments | CI | N/A | C | | | |
| Agricola Rapel Limitada c/o Clag Chile SpA Del Inca No Las Condes CI 98-0639218 | Investments | CI | N/A | C | | | |
| Agricola Retiro Limitada c/o Clag Chile SpA Del Inca No Las Condes CI | Investments | CI | N/A | C | | | |
| Agricola Ribera Limitada c/o Clag Chile SpA Del Inca No Las Condes CI | Investments | CI | N/A | C | | | |
| Anay y Asociados SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |
| Aquila Inc c/o Walkers SPV Walker House Mary Georgetown CJ 98-0532782 | Investments | CJ | N/A | C | | | |
| Ara Inc c/o Walkers SPV Walker House Mary Georgetown CJ 98-0543813 | Investments | CJ | N/A | C | | | |
| Atlantic Avenue Realty Ltd c/o Walkers SPV Walker House Mary Georgetown CJ 98-0533323 | Investments | CJ | N/A | C | | | |
| Atlantic Europe Investments GP Limited c/o Burness LLP 50 Lothian Road Festival Square UK | Investments | UK | N/A | C | | | |
| Atlantic Europe Investments LP c/o Burness LLP 50 Lothian Road Festival Square UK 98-0670648 | Investments | UK | N/A | C | | | |
| Atlantic Pacific Realty Inc 1301 Shoreway Road Suite 250 Belmont, CA94002 13-4283871 | Investments | MD | N/A | C | | | |
| Atlantic Toronto Adelaide-Peter LP Inc 355 Burrad Street Ste 1900 Vancouver CA 98-0668178 | Investments | CA | N/A | C | | | |
| Atlantic Toronto A-P General Partner Inc 355 Burrad Street Ste 1900 Vancouver CA 98-0668180 | Investments | CA | N/A | C | | | |
| Atlantic Toronto Grenville General Partner Inc 355 Burrad Street Ste 1900 Vancouver CA | Investments | CA | N/A | C | | | |
| Black Kite Pty Ltd c/o DLA Phillips Fox Level 38 201 Sydney AS | Investments | AS | N/A | C | | | |
| Black Kite Trust c/o DLA Phillips Fox Level 38 201 Sydney AS 98-6063158 | Investments | AS | N/A | C | | | |

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal Domicile (State or Foreign Country) | (d) Direct Controlling Entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income (\$) | (g) Share of end-of-year assets (\$) | (h) Percentage ownership |
|---|-------------------------|--|----------------------------------|--|-----------------------------------|---|-----------------------------|
| Brasil Timber Limitada Avenida Candido De Abreu 776 Sala Cantro Civico BR 98-0645399 | Investments | BR | N/A | C | | | |
| Campo Grande SA Avda Santa Maria No 6350 Piso 3 Vitacura CI | Investments | CI | N/A | C | | | |
| Caracol Agropecuaria Ltda Rua Sete de Setembro 730 11th Flo Centro BR 98-0642730 | Investments | BR | N/A | C | | | |
| CCA Japan Investment BV Zuidplein 126 Amsterdam NL | Investments | NL | N/A | C | | | |
| Chennai 2007 IFS Court 28 Cybercity Cybercity MP 98-0644770 | Investments | MP | N/A | C | | | |
| Cheval SP Participacoes Ltda Rua do Forum S/N Sala B Centro GP | Investments | GP | N/A | C | | | |
| Clag (Chile) SpA Del Inca No 4446 Oficina 1007 Las Condes CI 98-0650099 | Investments | CI | N/A | C | | | |
| Composition Capital Asia Fund CV Zuidplein 126 Tower H - 15th Floor Amsterdam NL 98-0469927 | Investments | NL | N/A | C | | | |
| Composition Capital Asia II Feeder CV Zuidplein 126 Tower H - 15th Floor Amsterdam NL 98-0563995 | Investments | NL | N/A | C | | | |
| Composition Capital Europe Fund CV Zuidplein 126 Tower H - 15th Floor Amsterdam NL 98-0459793 | Investments | NL | N/A | C | | | |
| Composition Capital Europe II Feeder CV Zuidplein 126 Tower H - 15th Floor Amsterdam NL 98-0569903 | Investments | NL | N/A | C | | | |
| Composition Feeder GmbH Borsenstrasse 2-4 Amsterdam GM | Investments | GM | N/A | C | | | |
| Comtel Assets Corp 433 E Las Calinas Irving, TX75039 20-3239161 | Investments | DE | N/A | C | | | |
| Comtel Assets Inc 433 E Las Calinas Irving, TX75039 20-3239269 | Investments | TX | N/A | C | | | |
| Cooperatie CC Asia Korea Feeder UA Zuidplein 126 Amsterdam NL | Investments | NL | N/A | C | | | |
| Dairy Farms Partnership 113 Rutherford RD Pukekohe E POB Pukekohe NZ 98-0594944 | Investments | NZ | N/A | C | | | |
| Eco Cebaco Sociedad Anonima c/o Durling Durling Calle 52 Y E PM | Investments | PM | N/A | C | | | |
| Economiza Agropecuaria Ltda Estada Geral Condominio Boa Esperan Grande do Ribeiro BR | Investments | BR | N/A | C | | | |
| Ecuador Timber LP c/o Maples Calder PO Box 309 Ugland House CJ 98-0492706 | Investments | CJ | N/A | C | | | |
| Egret Investments Ltd c/o Maples Calder PO Box 309 Ugland House CJ 98-0650989 | Investments | CJ | N/A | C | | | |

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal Domicile (State or Foreign Country) | (d) Direct Controlling Entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income (\$) | (g) Share of end-of-year assets (\$) | (h) Percentage ownership |
|---|-------------------------|--|----------------------------------|--|-----------------------------------|---|-----------------------------|
| El Maria SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |
| Embarcadero Capital Investors II REIT Inc 1301 Shoreway Road Suite 250 Amsterdam, CA94002 37-1508503 | Investments | MD | N/A | C | | | |
| Emerald Catastrophe Fund Ltd Suite 193 48 Par-la-ville Road Hamilton BD | Investments | BD | N/A | C | | | |
| Emerging Countries Opportunity Fund Ltd c/o Butterfield Fund Services 68 F Grand Cayman CJ | Investments | CJ | N/A | C | | | |
| Empresas Verdes Argentina SA Carlos Pellegrini 1138 Piso 1 Corrientes AR | Investments | AR | N/A | C | | | |
| Enki Holdings Corp c/o Walkers SPV Walker House Mary Georgetown CJ 98-0540586 | Investments | CJ | N/A | C | | | |
| Estancia Celina SA c/o PAGBAM Suipacha 1111 -Pis Buenos Aires AR | Investments | AR | N/A | C | | | |
| Florestas do Sul Agroflorestal Ltda Rua Taquary 335 Dristal Porto Alegre BR 98-0493906 | Investments | BR | N/A | C | | | |
| Forestal Bosquepalm Cia Ltda Avenida Patria E4-41 y Avenida Amaz Quito EC | Investments | EC | N/A | C | | | |
| Forestal del Rio SA Suipacha 1111 - Piso 18 Buenos Aires AR | Investments | AR | N/A | C | | | |
| Forestal Forsevergal Cia Ltda Avenida Patria E4-41 y Avenida Amaz Quito EC | Investments | EC | N/A | C | | | |
| Galileia Agroindustrial Ltda Av Pedroso de Moraes 1201 2o an Sao Paulo BR | Investments | BR | N/A | C | | | |
| Gateway Real Estate Fund III-TE LP Cricket Square Hutchins Drive PO Amsterdam CJ | Investments | CJ | N/A | C | | | |
| Gavea Investment Fund II B LP PO Box 986 Gardenia Court Suite 3 Camana Bay CJ 98-0537951 | Investments | CJ | N/A | C | | | |
| GBE Development I Ltd PO Box 309GT Ugland House S Churc George Town CJ | Investments | CJ | N/A | C | | | |
| GBE Development II Ltd PO Box 309GT Ugland House S Churc George Town CJ | Investments | CJ | N/A | C | | | |
| GBE Development III Ltd PO Box 309GT Ugland House S Churc George Town CJ | Investments | CJ | N/A | C | | | |
| GBE Development IV Ltd PO Box 309GT Ugland House S Churc George Town CJ | Investments | CJ | N/A | C | | | |
| GBE Development V Ltd PO Box 309GT Ugland House S Churc George Town CJ | Investments | CJ | N/A | C | | | |
| GBE Development VI Ltd PO Box 309GT Ugland House S Churc George Town CJ | Investments | CJ | N/A | C | | | |

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal Domicile (State or Foreign Country) | (d) Direct Controlling Entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income (\$) | (g) Share of end-of-year assets (\$) | (h) Percentage ownership |
|--|-------------------------|--|----------------------------------|--|-----------------------------------|---|-----------------------------|
| GBE Fazendas Ltda Av das Americas 700 Bloco 5 Cidade do Rio de Janeiro BR | Investments | BR | N/A | C | | | |
| GBE Holdings Ltd PO Box 309GT Ugland House S Churc George Town CJ | Investments | CJ | N/A | C | | | |
| GBE Investments Limited PO Box 309GT Ugland House S Churc George Town CJ | Investments | CJ | N/A | C | | | |
| GBE Projetos Agricolas I Ltda Av das Americas 700 Bloco 5 Cidade do Rio de Janeiro BR | Investments | BR | N/A | C | | | |
| GBE Projetos Agricolas II Ltda Av das Americas 700 Bloco 5 Cidade do Rio de Janeiro BR | Investments | BR | N/A | C | | | |
| GBE Projetos Agricolas III Ltda Av das Americas 700 Bloco 5 Cidade do Rio de Janeiro BR | Investments | BR | N/A | C | | | |
| GBE Projetos Agricolas IV Ltda Fazen da Esplanada Rodovia Estadua no municipio do Peixe BR | Investments | BR | N/A | C | | | |
| GBE Projetos Agricolas V Ltda Av das Americas 700 Bloco 5 Cidade do Rio de Janeiro BR | Investments | BR | N/A | C | | | |
| GBE Projetos Agricolas VI Ltda Av das Americas 700 Bloco 5 Cidade do Rio de Janeiro BR | Investments | BR | N/A | C | | | |
| GBE Properties I Ltd PO Box 309GT Ugland House S Churc George Town CJ | Investments | CJ | N/A | C | | | |
| GBE Properties II Ltd PO Box 309GT Ugland House S Churc George Town CJ | Investments | CJ | N/A | C | | | |
| GBE Properties III Ltd PO Box 309GT Ugland House S Churc George Town CJ | Investments | CJ | N/A | C | | | |
| GBE Properties IV Ltd PO Box 309GT Ugland House S Churc George Town CJ | Investments | CJ | N/A | C | | | |
| GBE Properties V Ltd PO Box 309GT Ugland House S Churc George Town CJ | Investments | CJ | N/A | C | | | |
| GBE Properties VI Ltd PO Box 309GT Ugland House S Churc George Town CJ | Investments | CJ | N/A | C | | | |
| GBE Propriedades e Empreendimentos Imobiliarios I Ltda Av das Americas 700 Bloco 5 Cidade do Rio de Janeiro BR | Investments | BR | N/A | C | | | |
| GBE Propriedades e Empreendimentos Imobiliarios III Ltda Av das Americas 700 Bloco 5 Cidade do Rio de Janeiro BR | Investments | BR | N/A | C | | | |
| GBE Propriedades e Empreendimentos Imobiliarios IV Ltda Av das Americas 700 Bloco 5 Cidade do Rio de Janeiro BR | Investments | BR | N/A | C | | | |
| GBE Propriedades e Empreendimentos Imobiliarios V Ltda Av das Americas 700 Bloco 5 Cidade do Rio de Janeiro BR | Investments | BR | N/A | C | | | |
| GBE Propriedades e Empreendimentos Imobiliarios VI Ltda Av das Americas 700 Bloco 5 Cidade do Rio de Janeiro BR | Investments | BR | N/A | C | | | |

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal Domicile (State or Foreign Country) | (d) Direct Controlling Entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income (\$) | (g) Share of end-of-year assets (\$) | (h) Percentage ownership |
|---|-------------------------|--|----------------------------------|--|-----------------------------------|---|-----------------------------|
| Global Maritime Investments Limited c/o Walkers SPV Walker House 87 M George Town CJ | Investments | CJ | N/A | C | | | |
| Granary Investments IFS Court 28 Cybercity Cybercity MP 98-0607880 | Investments | MP | N/A | C | | | |
| Guanare AARL Juncal 1327 Floor 21 Montevideo UY 98-0641951 | Investments | UY | N/A | C | | | |
| Guanare SA Juncal 1327 Floor 21 Montevideo UY | Investments | UY | N/A | C | | | |
| Gulf Atlantic Operations LLC c/o Denham Capital Management 200 C Boston, MA02116 20-2386722 | Investments | MA | N/A | C | | | |
| Harvard Business School Publishing Europe Limited 23 Sicilian Ave London UK | Sales Support | UK | N/A | C | | | |
| Harvard Business School Publishing India Private Ltd Unit 423 Grand Hyatt Mumbai Mumbai IN | Publishing Support | IN | N/A | C | | | |
| Harvard Center Shanghai Co Ltd 5th FI HSBC Bldg Intl Fin Ctr No 8 Shanghai CH | Research Support | CH | N/A | C | | | |
| Harvard Master Trust 1033 Mass Ave Cambridge, MA02138 04-2636388 | Investments | MA | N/A | C | | | |
| Harvard Private Capital Properties II Inc c/o Harvard Mangement Co 600 Atlant Boston, MA02210 04-3140558 | Investments | DE | N/A | C | | | |
| Harvard Private Capital Properties III Inc 600 Atlantic Ave Boston, MA02210 76-0254935 | Investments | DE | N/A | C | | | |
| Harvard Real Estate CV Inc 1033 Mass Ave Third Floor Cambridge, MA02138 | Real Estate | MA | N/A | C | | | |
| Harvard University Press Ltd Vernon House 23 Sicilian Avenue London UK | Book Distribution | UK | N/A | C | | | |
| Harvard University Press of New York c/o HU Press 79 Garden St Cambridge, MA02138 13-3784301 | Publishing | NY | N/A | C | | | |
| HB Cayman Limited PO Box 309GT Ugland House S Churc George Town CJ | Investments | CJ | N/A | C | | | |
| HMC Adage Manager Inc 600 Atlantic Ave Boston, MA02210 04-3567988 | Investments | DE | N/A | S | | | |
| HPC Patron Scotland LP c/o Patron Capital Scotland GP Limi Festival Square UK 98-0438748 | Investments | UK | N/A | C | | | |
| India Capital Opportunities 1 Limited IFS Court 28 Cybercity Cybercity MP | Investments | IN | N/A | C | | | |
| Insolo Agroindustrial SA Av Pedroso de Moraes 1201 2o an Sao Paulo BR | Investments | BR | N/A | C | | | |
| Inversiones Brasil SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |

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|---|-------------------------|--|----------------------------------|--|-----------------------------------|---|-----------------------------|
| Inversiones Catival SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |
| Inversiones Coral SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |
| Inversiones Santa Rita SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |
| Inversiones Tres Cumbres Ltda (dba Tres Cumbres LTDA) Roger de Flor 2736 dp 8 Comuna Las Condes CI 98-0446986 | Investments | CI | N/A | C | | | |
| Inversiones Tunuyan SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |
| IPE Agroindustrial Ltda Av Pedroso de Moraes 1201 2o an Sao Paulo BR | Investments | BR | N/A | C | | | |
| Kaingaroa Timberlands Renewable Resources Ground Floor Rotorua NZ 98-0412394 | Investments | NZ | N/A | C | | | |
| KTR Limited c/o Maples Calder PO Box 309 Ugland House CJ | Investments | CJ | N/A | C | | | |
| Kupe Shipping Limited c/o DLA Philips Fox PO Box 160 20 Auckland NZ | Investments | NZ | N/A | C | | | |
| La Arenosa SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |
| La Jacaranda SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |
| La Mora SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |
| La Zarza SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |
| Labelle SP Participacoes Ltda Rua do Forum S/N Sala B Centro GP | Investments | GP | N/A | C | | | |
| Las Acacias SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |
| Las Misiones SA c/o PAGBAM Suipacha 1111 -Pis Buenos Aires AR | Investments | AR | N/A | C | | | |
| LaSalle Asia Opportunity Cayman I Ltd c/o Walkers SPV Limited Walker Hou George Town CJ 98-0447511 | Investments | CJ | N/A | C | | | |
| Longstocking Investment Corporation 600 Atlantic Ave Boston, MA02210 52-2116455 | Investments | DE | N/A | S | | | |
| Longterm Forest Partners Cia Ltda Avenida Patria E4-41 y Avenida Amaz Quito EC | Investments | EC | N/A | C | | | |
| Los Almendros SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |

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|--|-------------------------|--|----------------------------------|--|-----------------------------------|---|-----------------------------|
| Los Aromos SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |
| Los Arrayanes SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |
| Los Boldos SA Avda Santa Maria No 6350 Piso 3 Vitacura CI | Investments | CI | N/A | C | | | |
| Los Laureles SA Avda Santa Maria No 6350 Piso 3 Vitacura CI | Investments | CI | N/A | C | | | |
| Los Laureles SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |
| LRP IV Tax Exempt (PF1) II LP 44 Montgomery St San Francisco, CA94104 98-0560775 | Investments | JE | N/A | C | | | |
| LRP IV Tax Exempt (PF1) Limited 44 Montgomery St San Francisco, CA94104 98-0555927 | Investments | JE | N/A | C | | | |
| Nazare Agroindustrial Ltda Av Pedroso de Moraes 1201 2o an Sao Paulo BR | Investments | BR | N/A | C | | | |
| NCH Agribusiness Investors Corp Ugland House South Church Street George Town CJ 98-0559097 | Investments | CJ | N/A | C | | | |
| Neanderthal Investments IFS Court 28 Cybercity Cybercity MP 98-0607884 | Investments | MP | N/A | C | | | |
| New Vernon India (Cayman) Fund LP c/o New Vernon Capital 2330 Plaza F Jersey City, NJ07311 20-1577934 | Investments | CJ | N/A | C | | | |
| NGL Holdings Inc c/o Denham Capital Management 600 T Houston, TX77002 33-1101243 | Investments | DE | N/A | C | | | |
| NGL Supply Inc 6210 S Yale Suite 805 Tulsa, OK74136 73-1255805 | Investments | OK | N/A | C | | | |
| Nica Teca SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |
| Nicarao I Ltd c/o Maples Calder PO Box 309 Ugland House CJ 98-0643167 | Investments | CJ | N/A | C | | | |
| Nicarao II Ltd c/o Maples Calder PO Box 309 Ugland House CJ 98-0643169 | Investments | CJ | N/A | C | | | |
| Nicarao Ltd c/o Maples Calder PO Box 309 Ugland House CJ 98-0643164 | Investments | CJ | N/A | C | | | |
| Nicateca Inc c/o Walkers SPV Limited Walker Hou George Town CJ 98-0520487 | Investments | CJ | N/A | C | | | |
| Old Lane HMAFF LP c/o Maples Calder PO Box 309 Ugland House CJ 98-0487312 | Investments | CJ | N/A | C | | | |
| Opera SA Villa Fintana Del Club Terraza 2 C Managua NU | Investments | NU | N/A | C | | | |

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|---|-------------------------|--|----------------------------------|--|-----------------------------------|---|-----------------------------|
| PARFEN SA Juncal 1327 Floor 21 Montevideo UY | Investments | UY | N/A | C | | | |
| Patriot Interest Holdings Inc c/o Denham Capital Management 200 C Boston, MA02116 01-0938844 | Investments | MA | N/A | C | | | |
| Permian Midstream Corporation c/o Denham Capital Management 200 C Boston, MA02116 01-0938834 | Investments | MA | N/A | C | | | |
| Pinares AARL Juncal 1327 Floor 22 Montevideo UY 98-0641950 | Investments | UY | N/A | C | | | |
| Pradaria Agroflorestal Ltda Rua Luiz Dodero 28 sala 3 Campo Grande BR 98-0642732 | Investments | BR | N/A | C | | | |
| Quebrada Honda SA Avda Santa Maria No 6350 Piso 3 Vitacura CI | Investments | CI | N/A | C | | | |
| Represa Properties Ltd PO Box 309GT Ugland House S Churc George Town CJ | Investments | CJ | N/A | C | | | |
| Represa Propriedades Ltda Av Prediente Wilson 210 4th and Centro na Cidade do Rio de Janeiro BR | Investments | BR | N/A | C | | | |
| Rio Mira Participacoes Ltda Av das Americas 700 Bloco 5 Cidade do Rio de Janeiro BR | Investments | BR | N/A | C | | | |
| Romply Merops SRL 133 Serban Voda Street Central Bus Bucharest RO 98-0646095 | Investments | RO | N/A | C | | | |
| Round Table Asset Recovery Fund Ltd Windward I Regatta Office Park We CJ | Investments | CJ | N/A | C | | | |
| Round Table Global Macro Fund Ltd Windward I Regatta Office Park We CJ | Investments | CJ | N/A | C | | | |
| Santa Filomena Agroindustrial Ltda Av Pedroso de Moraes 1201 2o an Sao Paulo BR | Investments | BR | N/A | C | | | |
| Scolopax SRL Brasov 8 Victoriei St B1 42 BIS A Brasov County RO | Investments | RO | N/A | C | | | |
| Serra Grande Agroindustrial Ltda Av Pedroso de Moraes 1201 2o an Sao Paulo BR | Investments | BR | N/A | C | | | |
| Sia Empetrum Kuldigas Rajons Kurmales Pagasts Priedaine LG 98-0648693 | Investments | LG | N/A | C | | | |
| Sleuteldraai Landgoed (Edms) Bpk 71 Steenbok Avenue Monument Park SF | Investments | SF | N/A | C | | | |
| Sociedad Explotadora Agricola SpA c/o Clag Chile SpA Del Inca No Las Condes CI 98-0632838 | Investments | CI | N/A | C | | | |
| Sorotivo Agropecuaria Ltda Fazenda IPE S/N Xona Rural-Baixa Grande do Ribeiro BR | Investments | BR | N/A | C | | | |
| Sustainable Teak Participacoes Ltda Avenida Governador Ponce de Arruda Varezea Grande BR 98-0639215 | Investments | BR | N/A | C | | | |

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

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|--|-------------------------|---|----------------------------------|---|--------------------------------------|--|-----------------------------|
| Sustainable Timbers SA Ave Justo Arosemana 32 St E Corregimiento De Calidonia PM | Investments | PM | N/A | C | | | |
| TDR Scotland LP c/o TDR Capital One Stanhope Gate London UK 98-0471766 | Investments | UK | N/A | C | | | |
| Terena SA Juncal 1327 Floor 22 Montevideo UY | Investments | UY | N/A | C | | | |
| Terracal Participacoes Ltda Av das Americas 700 Bloco 5 Cidade do Rio de Janeiro BR | Investments | BR | N/A | C | | | |
| Uniteca Agroflorestal SA Avenida Governador Ponce de Arruda Varezea Grande BR | Investments | BR | N/A | C | | | |
| Valholl Ltd c/o Maples Calder PO Box 309 Ugland House CJ 98-0668673 | Investments | CJ | N/A | C | | | |
| Veriwaste LP c/o Jordans 20-22 Bedford Row London, UK 98-0656246 | Investments | UK | N/A | C | | | |
| Vista Verde Agroindustrial Ltda Av Pedroso de Moraes 1201 2o an Sao Paulo BR | Investments | BR | N/A | C | | | |
| Charitable Remainder Trusts (753) | Investments | MA | N/A | T | | | |
| Charitable Lead Trusts (62) | Investments | MA | N/A | T | | | |
| Pooled Income Funds (4) | Investments | MA | N/A | T | | | |