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Department of the Treasury

Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

- 4

benefit trust or private foundation)

OMB No. 1645-0047

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

A	For th	e 2010 calendar year, or tax year beginning JUL I, ZUIU and e	naing c	UN 30, 2011	
В	Check if applicat	le: C Name of organization		D Employer identifi	cation number
	Addri chan	e CAMC Anesthesia Foundation, inc.			5004.CO
느	lchan	Doing Business As		04-2	702169
	linitial return Term	Number and street (of P.U. box it mail is not delivered to street address)	Room/suite ader3		
-	atod Amer		auci	G Gross receipts \$	91,638,841.
늗	—]returr IlqqA[Oity or town, state or country, and ZiP + 4			
L	⊥liòà pend	BOSCOII, MA UZIII		H(a) Is this a group re	Yes X No
		F Name and address of principal officer: Paul R. Hickey, MD		for affiliates?	
		same as C above	. Léoz	1 ' '	luded? Yes No
-		empt status: X 501(c)(3) 501(c)() (Insert no.) 4947(a)(1) or	527	1	list. (see instructions)
		te: N/A	1	H(c) Group exemptio	
_		organization: X Corporation Trust Association Other	L Year	of formation: 1300 k	A State of legal domicile: MA
[P	art I				
ø	1	Briefly describe the organization's mission or most significant activities: The F	ounda	cition provid	es medicai
Activities & Governance		research and educational services to Chil	~		
ē	2	Check this box if the organization discontinued its operations or dispose	ed of more	1 1	
Š	3			3	10
ಷ	4	Number of independent voting members of the governing body (Part VI, line 1b)			1 74
ë	5	Total number of individuals employed in calendar year 2010 (Part V, line 2a)			101
šį	6	Total number of volunteers (estimate if necessary)			<u> </u>
Ą		Total unrelated business revenue from Part VIII, column (C), line 12			498,470.
	b	Net unrelated business taxable incomp from Form 990 T, line 34			-3,660.
		"LUECEIVED	ļ	Prior Year	Current Year
ā	8	Contributions and grants (Partial), line 1h)		2,513,329.	1,062,468.
ent	9	Program service revenue (Part VIII, IIII AS) 1.5 2019		77,641,263.	84,791,692.
Revenue	10	Investment income (Part VIII, Column (A), lines 3, 4, and 7d)		1,588,764.	2,263,848.
-	11	Other revenue (Part VIII, column (A), lines:5; 6d, 8c, 9c, 10c, and 11e)		514,580.	498,556.
	12	Total revenue - add lines 8 through 15 must enval Part VIII, column (A), line 12)		82,257,936.	88,616,564.
	13	Grants and similar amounts paid (Part IX, column (A), lines-1.3).		723,817.	11,866,933.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
S	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) \dots		59,227,084.	62,192,137.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
ď	b	Total fundraising expenses (Part IX, column (D), line 25)	<u>0. </u>		
ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)		5,216,779.	7,434,460.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		65,167,680.	81,493,530.
	19	Revenue less expenses. Subtract line 18 from line 12		17,090,256.	7,123,034.
Net Assets or Fund Balances			Be	ginning of Current Year	End of Year
set	20	Total assets (Part X, line 16)		99,321,544.	128,777,784.
A P	21	Total liabilities (Part X, line 26)		52,837,519.	59,675,857.
		Net assets or fund balances. Subtract line 21 from line 20	<u> </u>	46,484,025.	69,101,927.
	art II	Signature Block			
		alties of perjury, I declare that I have examined this return, including accompanying schedules a		•	knowledge and belief, it is
true	, corre	ct, and complete. Declaration of preparer (other than officer) is based on all information of whic	h preparer	has any knowledge.	
		IM (O Fran MY)		4/2	5//2
Sig	n	Signature of officer		Date	_
Her	re	Paul R. Hickey, MD, President/Treasure	<u>r</u>		
		Type or print name and title			T ROW
		Print/Type preparer's name Preparer's signature		late Check	PTIN
Pale		E. Drew Cheney E. Drew Chen	1	1/23/12 Il self-employed	1
	parer	Firm's name Baker, Newman, & Noyes, LLC		Firm's EIN	
Use	Only	Firm's address 280 Fore Street			
		Portland, ME 04101		Phone no. (§	300) 244-7444
Ma	y the I	RS discuss this return with the preparer shown above? (see instructions)	<u> </u>		. Yes No
0320	01 02-2	2-11 LHA For Paperwork Reduction Act Notice, see the separate instruction	s.		Form 990 (2010)

See Schedule O for Organization Mission Statement Continuation

	990 (2010) CHMC Anesthesia Foundation, Inc.	04-2702169	Page 2
orm !	990 (2010) CHMC Anesthesia Foundation, Inc. t III Statement of Program Service Accomplishments		
Pari	Check If Schedule O contains a response to any question in this Part III		X
	to the state of th		
1	Briefly describe the organization's mission: The Foundation operates the Department of Anesthesia at	Children's	
	Washing and in communities throughout greater boston.	THE DILYBICIO	ans
	The Foundation provide anesthesia services to Dattell	Lis at the	
	Hospital and perform anesthesia research activities as	well as lect	ure
	Did the organization undertake any significant program services during the year which were not listed on		
2	the prior Form 990 or 990-EZ?	Yes	X No
	Oakadulo O		
^	If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services'	_?	X No
3	If "Yes," describe these changes on Schedule O.		
	Describe the exempt purpose achievements for each of the organization's three largest program services by e	xpenses.	
4	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of	f grants and	
	1 April April Program Continue of the Continue		
48	76 206 964, including grants of \$11,000, 333.	Revenue \$ 83,023,	<u> 152.</u>)
40	mbo CUMC Anachagia Foundation, Inc. (Foundation) provi	des anestnes	ia
	and intensive care services to the patients of Unitaren	I a noabtear	
	Destan and other health care providers at satellite 100	acrons. Ine	
	Boundation was organized exclusively for charitable, so	renerrie, and	<u>a</u>
	The Foundation may charge for pa	intent care,	
	ather modical gervices and related products, provided to	mat any net	
	income is used exclusively for the charitable, sciencing	. IC, and	
	advertional numbers for which the Foundation was creat	,ea, ine	-1
	Foundation also provides care for natients located in M	nassachusetts	111
	and intensive care services, reddict	ress or cherr	
	ability to pay as well as providing and subsidizing in	ospitai and	
	community based services that are either unavailable of	Revenue \$ 1,768,	5/0 \
4b	(Code:) (Expenses \$ 1,623,343. including grants of \$) (Revenue \$ 1,700,	for
	The Foundation receives income from Children's Hospital	cvices. The	101
	providing administration, supervision, and teaching ser	regearch and	
	physicians employed by the Foundation perform medical appropriate the physicians employed by the Foundation perform medical appropriate the physicians employed by the Foundation perform medical appropriate the physicians employed by the Foundation perform medical appropriate the physicians employed by the Foundation perform medical appropriate the physicians employed by the Foundation perform medical appropriate the physicians employed by the Foundation perform medical appropriate the physicians employed by the Foundation perform medical appropriate the physicians employed by the Foundation perform medical appropriate the physicians employed by the Foundation perform medical appropriate the physicians employed by the Foundation perform medical appropriate the physicians employed by the Foundation perform medical appropriate the physicians employed by the Foundation perform medical appropriate the physicians employed by the Foundation performance and the physicians employed by the physicians employed by the physicians appropriate the physician	cational	
	teaching activities, give lectures, publish related edu	All of these	
	articles, and pioneer many developments in the field. activities play a critical role in the treatment and re		
	patients at the Hospital and makes possible the surgical	al advances f	or
	patients at the Hospital and makes possible the surgice		
	which the Hospital is renowned.		_
	· · · · · · · · · · · · · · · · · · ·		
	(Code:) (Expenses \$ Including grants of \$) (Revenue \$)
4c	(Code:) (Expenses \$including grants of \$/)		
			
		 	
4d			
	(Evpenses \$ Including grants of \$) (Revenue \$		
_4e	Total program service expenses ► 77,830,307.		00 (00 : 0)
		Form 9	90 (2010)

	·		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	х	
2	is the organization required to complete Schedule B, Schedule of Contributors?	2	X	1
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3	ĺ	X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		<u> </u>
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			}
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If *Yes, "complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X	<u> </u>		
•••	as applicable.			ļ
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			1
_	Part VI	11a	Х	
ь	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	115	Х	
C	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 167 If "Yes," complete Schedule D, Part IX	11d		X
θ	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		_	
	Schedule D, Parts XI, XII, and XIII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to fine 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		<u>X</u>
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	14b		<u>X</u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization		1	**
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		<u>X</u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals		Ì	v
41-	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundralsing services on Part IX,			v
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		<u>X</u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	, ,	Į	v
40	1c and 8a? If "Yes," complete Schedule G, Part II	18	\dashv	<u>X</u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"		1	Х
20-	complete Schedule G, Part III Did the organization operate one or more hospitals? If "Yes," complete Schedule H	19		$\frac{\Lambda}{X}$
	If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form 990 filers that	20a		
Ü	operate one or more hospitals must attach audited financial statements (see instructions)	20b	Ì	
	operate one of more needings must attach adulted illianolal statements (see illianolitolis)	ZUU	1	

	,		Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the		ļ	l
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	1
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	İ	X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	İ	ĺ	1
	Schedule J	23	Х	į
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	1	1	1
	Schedule K. If "No", go to line 25	24a	[X
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			\vdash
·		24c		
	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a	240	 	
208		05-		х
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		-
D	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			l
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			l v
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified		· ·)
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	X	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete			٠,
	Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	1 1		
	Instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	1		
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	1		
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?		-	
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32	-	X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Х	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35	$\neg \neg$	X
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	1		
	If "Yes," complete Schedule R, Part V, line 2	36	- (Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	-55	\dashv	 -
٠.	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	- 1	Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	"		
	Note. All Form 990 filers are required to complete Schedule O	38	х	
	Motor fair out obtained are required to complete outradie of	- <u>>0</u>	44	

Fom	990 (2010) CHMC Anesthesia Foundation, Inc. 04-270	2169)	Page 5
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response to any question in this Part V			X
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	3		
	Enter the number of Forms W-2G included in line 1a. Enter -0- If not applicable 1b	0	1]
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	٦	ļ	1
	(gambling) winnings to prize winners?	10	X	1
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 10	1	1	
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
D	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions)		1	
30		3a	x	1
	Did the organization have unrelated business gross income of \$1,000 or more during the year? If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	 	X
		35	+	
48	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	1 4-	1	x
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	 	<u>^</u>
b	If "Yes," enter the name of the foreign country:		1	1
_	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.	1	1	v
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	<u> </u>	X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		-	A
	If "Yes," to line 5a or 5b, dld the organization file Form 8886-T?	5c	 	ļ
6а	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit		1	
	any contributions that were not tax deductible?	6a	L	X
þ	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts		ļ	
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).		1	ł
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor	7 7a	<u> </u>	X
b	If "Yes," dld the organization notify the donor of the value of the goods or services provided?	7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required		1	
	to file Form 8282?	7c		X
d	If "Yes," Indicate the number of Forms 8282 filed during the year			
9	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
ť	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			
h			 	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting	 		
•	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	l	l
9	Sponsoring organizations maintaining donor advised funds.	-		
_	Did the organization make any taxable distributions under section 4966?	9a	1	İ
			 	
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			1
a	Initiation fees and capital contributions included on Part VIII, line 12	{	1	l
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	-{		İ
11	Section 501(c)(12) organizations. Enter:	ſ		
a	Gross income from members or shareholders 11a	4		
b	Gross income from other sources (Do not net amounts due or paid to other sources against	1		
	amounts due or received from them.)	4		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
þ	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	_		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			<u> </u>
8	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand	7		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI	<u>. </u>	,	
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1		
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision		. ,	
	of officers, directors or trustees, or key employees to a management company or other person?	3	X	7
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5 6	X	
6	Does the organization have members or stockholders?	0	Α_	
/a	Does the organization have members, stockholders, or other persons who may elect one or more members of the	7a	х	
h	governing body? Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	10	 -	
	by the following:			
я	The governing body?	8a	х	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	<u> </u>		
-	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a		X
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise			
	to conflicts?	12b	X	
C	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe		.,	
	in Schedule O how this Is done	12c	X	
13	Does the organization have a written whistleblower policy?	13	X	
14	Does the organization have a written document retention and destruction policy?	14	^	
15	Did the process for determining compensation of the following persons include a review and approval by independent		1	
_	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	45.	x	
	The organization's CEO, Executive Director, or top management official	15a 15b	$\frac{x}{x}$	——
b	Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)	130	^	
160	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a		İ	
,00	taxable entity during the year?	16a	[X
ь	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation			
-	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's	.]	j	
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure		1	
17	List the states with which a copy of this Form 990 is required to be filed ►MA			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available	for		
	public inspection, indicate how you make these available. Check all that apply.			
	Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, ar	id finai	ncial	
	statements available to the public.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization	lon: ►		
	Pamela Seibert - (617)734-5748			
	300 Longwood Avenue, Bader 3, Boston, MA 02115	Earm 6	<u> </u>	0.4

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated

Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organizati	(B)	٦		(0				(D) ·	(E)	(F)
Name and Title	Average		Position					Reportable	Reportable	Estimated
Hano and Tho	hours per	(cł	reck	all t	hat	hat apply)		compensation	compensation	amount of
	week	Ē						from	from related	other compensation
	(describe	ä				E		the organization	organizations (W-2/1099-MISC)	from the
	hours for related	ig i	Str			ensat		(W-2/1099-MISC)	(11-2) 1000 111100)	organization
	organizations	E E	를		loyee	e com		(11 2.1000 1000)		and related
	in Schedule	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	E E			organizations
	0)	Ĕ	ڃ	5	¥.	포용	9			
Paul R. Hickey, MD			l					4 456 500		206 121
President/Treasurer	40.00	Х		X			L	1,176,523.	0.	296,121
Mark Rockoff, MD			İ					056 393	0.	172 220
Clerk	40.00	X.	<u> </u>	Х	<u> </u>	<u> </u>	<u> </u>	956,383.	U •	173,339
John Arnold, MD				•			Ì	E1E 10A	0.	140,201
Director	40.00	X	L_	<u> </u>	<u> </u>	-	_	515,180.		140,201
Lynne Ferrari, MD	40:00	1.	ļ	ĺ			1	117 057	0.	151,005
Director	40.00	X	<u> </u>	<u> </u>	 _	-	_	417,857.		131,003
Michael McManus, MD	40.00		ł	1				556,653.	0.	141,813
Director	40.00	A	\vdash	├—	L	┢	<u> </u>	330,033.		111/010
Charles Nargozian, MD	40.00	٠,						520,201.	0.	171,190
Director	40.00	1	├-	├	┞	┼	 	320,201.		
Kirsten Odegard, MD	40.00	V						404,576.	0.	129,869
Director	40.00	1^	├	\vdash	-	╁	-	30373701		
Navil Sethna, MD	40.00	Y				1		488,800.	0.	167,675
Director	40.00	12	╁╌	┢	╁	╁╌	-	200/0001		•
Sulpicio Soriano, MD	40.00	X	ļ				l	594,266.	0.	131,389
Director Steven Zgleszewski, MD	70.00	1	╁	-	┢	+	-			
Director - ended 12/10	40.00	x		l	1			348,278.	- 0.	93,065
Physicians' Org. at CH, Inc.	10.00	+	\vdash	+-	┢	1				
Independent Board Member	2.00		x		1		1	0.	0.	0
Charles Berde, MD		+-	+			1	Т			
Physician	40.00			ı		X		580,174.	0.	174,617
Alfonso Casta, MD		1	1	1	1	1				
Physician	40.00					X		469,428.	0.	159,349
Daniel Kohane, MD		1		1		1	1			
Physician	40.00					X		417,513.	0.	200,276
Robert Pascucci, MD		T				T	Γ			
Physician	40.00	1			L	X	L	413,756.	0.	186,620
Robert Truog, MD		Π	Γ	$\lceil \rceil$	Γ				_	
Physician	40.00	L	L		L	X	L	566,445.	0.	170,464
		1							1	1
		\perp	L	_		1_	L			Form 990 (201

04-2702169 Page 8 CHMC Anesthesia Foundation, Inc. Form 990 (2010) Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (F) (E) (C) (B) (A) Estimated Reportable Position Reportable Average Name and title compensation amount of (check all that apply) hours per compensation other from related from week compensation organizations Individual trustee or director the (describe from the (W-2/1099 MISC) organization hours for (W-2/1099-MISC) organization related and related Key employee organizations organizations in Schedule O) 2486993. 8,426,033. 0. 0. c Total from continuation sheets to Part VII, Section A 2486993. 8,426,033. Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable 98 compensation from the organization No Yes Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on Х 3 tlne 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 4 X Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services X rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from

the organization

(A) Name and business address	(B) Description of services	(C) Compensation
Mary Ellen Raux 251 Heath Street, Boston, MA 02130	Physician Services	317,290.
Susan Sager 32 Draper Road, Dover, MA 02030	Physician Services	271,669.
DCF Medical Associates 311 Albemarle Road, Newton, MA 02460	CRNA Services	238,630.
Anjolie Laubach, 77 Marion Street, Apt. 201, Brookline, MA 02446	Physician Services	228,150.
Lynda Means 131 Neal Street, Portland, ME 04102	Physician Services	224,372.
2 Total number of independent contractors (including but not limited to those \$100,000 in compensation from the organization ▶ 9	listed above) who received more than	Form 990 (2010)

	,	· ·			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	b d e	; f	Federated campaigns 1a Membership dues 1b Fundraising events 1c Related organizations 1d Government grants (contributions) 1e All other contributions, gifts, grants, and	163,368. 405,913.				
Contribu	-	, :	similar amounts not included above 11f Noncash contributions included in tines 1a-1f: \$ Total. Add lines 1a-1f	493,187.	1,062,468.	-		
	2 a	3 ;	Patient Service Revenu Contract & miscellaneo Admin, supervision, &	Business Code 621300	79431080. 4,417,825. 942,787.	79431080. 4,417,825. 942,787.		
Program Service Revenue	d e	!	All other program service revenue					
	g	,	Total, Add lines 2a-2f	>	84791692.			
	3	1	Investment income (including dividends, inter other similar amounts)	proceeds	1,315,378.		-86.	1315464.
	5		Royalties (i) Real	(ii) Personal				
	ď	b C	Gross Rents Less: rental expenses Rental income or (loss) Net rental income or (loss)					
	7 8	a	Gross amount from sales of assets other than inventory Less; cost or other basis (i) Securitles 3970747	(ii) Other		•		
	(С	and sales expenses 3022277 Gain or (loss) 948,470 Net gain or (loss)		948,470.			948,470.
r Revenue		a	Gross income from fundraising events (not Including \$ of contributions reported on line 1c). See Part IV, line 18		,		,	
Other Re		b	Less: direct expenses l	·]			
	9 1	a	Net Income or (loss) from fundralsing events Gross income from gaming activities. See Part IV, line 19	n				
	10 :	c a	Net Income or (loss) from gaming activities Gross sales of inventory, less returns and allowances		- - -			
			Less: cost of goods sold	· >				
			Miscellaneous Revenue Billing revenue	Business Code 900099	7 461,604.		461,604.	
	!	b	CMA Administration	900099	36,952.		36,952.	
			All other revenue		498,556.			
	12	θ	Total. Add lines 11a-11d		88616564.		498,470.	
0320	09							Form 990 (2010)

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

Dizations must complete column (A) but are not required to complete columns (B), (C), and (D)

	All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)									
Do n 7b, 8	ot include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses					
1	Grants and other assistance to governments and									
	organizations in the U.S. See Part IV, line 21	11,866,933.	11,866,933.							
2	Grants and other assistance to individuals in									
	the U.S. See Part IV, line 22									
3	Grants and other assistance to governments,			1						
	organizations, and Individuals outside the U.S.									
	See Part IV, lines 15 and 16									
4	Benefits paid to or for members									
5	Compensation of current officers, directors,		5 000 200							
	trustees, and key employees	6,888,387.	6,888,387.							
6	Compensation not included above, to disqualified			ļ						
	persons (as defined under section 4958(f)(1)) and									
	persons described in section 4958(c)(3)(B)	20 045 004	24 400 620	2,017,369.						
7	Other salaries and wages	33,217,001.	31,199,632.	2,017,309.						
8	Pension plan contributions (include section 401(k)	40 400 445	10 745 064	204 102						
	and section 403(b) employer contributions)	13,139,447.		394,183.						
9	Other employee benefits	7,748,208.	7,245,170.							
10	Payroll taxes	1,199,094.	1,151,074.	48,020.						
11	Fees for services (non-employees):	0.7.04	EO 4E3	20 771						
а	Management	87,924.	58,153.	29,771.						
b	Legal	162,000.		162,000.						
	Accounting	•								
	Lobbying									
0	Professional fundraising services. See Part IV, line 17			200 024						
f	Investment management fees	398,034.		398,034.						
g	Other									
12	Advertising and promotion	=1 / 50 =	100 (02	105 770						
13	Office expenses	514,395.	408,623.	105,772.						
14	Information technology									
15	Royalties	004 565	204 767							
16	Occupancy	294,767.	294,767.							
17	Travel									
18	Payments of travel or entertainment expenses									
	for any federal, state, or local public officials	071 020	271,838.							
19	Conferences, conventions, and meetings	271,838.	2/1,030.							
20	Interest									
21	Payments to affiliates	205,794.	205,794.							
22	Depreciation, depletion, and amortization	878,998.	873,962.	5,036.						
23	Insurance	0/0,330.	073,902.	3,0301						
24	Other expenses Itemize expenses not covered above. (List miscellaneous expenses in line 24f. If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule 0.)		,	-						
а	Bad debt expense	2,340,353.	2,340,353.							
b	Research and education	1,501,074.	1,501,074.							
C	PO dues	547,631.	547,631.							
d	Professional relations	192,010.	192,010.							
e	Recruitment and moving	39,642.	39,642.							
ſ	All other expenses									
25	Total functional expenses. Add lines 1 through 24f	81,493,530.	77,830,307.	3,663,223.	0.					
26	Joint costs. Check here If following SOP									
	98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation									
	Contractor				Form 990 (2010)					

Part X | Balance Sheet (A) Beginning of year End of year 5,104,545. 6,731,672. Cash · non-interest-bearing 7,620,405. 9,332,315. 2 2 3 Pledges and grants receivable, net 8,098,148. 8,027,508. 4 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II 4,622. 5,587. 5 of Schedule L Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) 793,225. 963,891. 7 8 4,064,256. 2,633,904 9 Prepald expenses and deferred charges 10a Land, bulldings, and equipment: cost or other 1,139,823. 10a basis. Complete Part VI of Schedule D 314,229. 471,303. 825,594. 10c 10b b Less: accumulated depreciation 82,247,865. 55,432,430. 11 11 14,515,740. 12,517,874. 12 Investments - other securities. See Part IV, line 11 13 Investments - program-related. See Part IV, line 11 13 14 Intangible assets 14 6,014,749. 3,205,060. 15 15 128,777,784. 99,321,544. 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 7,708,132. 7,395,049. 17 17 18 18 19 19 20 20 Escrow or custodial account liability. Complete Part IV of Schedule D Payables to current and former officers, directors, trustees, key employees, 22 highest compensated employees, and disqualified persons. Complete Part II 22 of Schedule L 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 51,967,725. 45,442,470. 25 Other liabilities. Complete Part X of Schedule D 25 52,837,519. 59,675,857. 26 Total liabilities. Add lines 17 through 25 26 Organizations that follow SFAS 117, check here X and complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 67,608,185. <u>44,333,266.</u> 27 1,493,742. 2,150,759. 28 28 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here complete lines 30 through 34. 30 30 31 Pald-in or capital surplus, or land, building, or equipment fund 31 32 Retained earnings, endowment, accumulated income, or other funds 32 69,101,927. 46,484,025. 33 Total net assets or fund balances 33 128,777,784. 99,321,544. Total liabilities and net assets/fund balances

Form 990 (2010)

SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete If the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number

		CHMC A	nesthesia For	undat:	ion,	Inc.			0	4-2702169	_
Part I	Reason	for Public Cha	rity Status (All organi	zations m	ust compli	ete this pa	rt.) See ins	structions.			
The organ	ization is not	a private foundation	because it is: (For lines	1 through	11, check	only one	box.)				
1 🔲	A church, co	invention of churchs	es, or association of chu	rches des	cribed in s	ection 17	0(b)(1)(A)(i).			
2 🗀	A school des	scribed in section 1	70(b)(1)(A)(ii). (Attach S	chedule E.)						
з 🗀	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(III).										
4			operated in conjunction)(b)(1)(A)(iii). Enter	the hospital's name	.
	city, and stat	te:									
5 🗀	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in										
	section 170(b)(1)(A)(iv). (Complete Part II.)										
6 🛄	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).										
7	An organizat	ion that normally red	ceives a substantial part	of its supp	port from a	a governm	ental unit	or from the	e general	public described in	
	section 170	(b)(1)(A)(vi). (Comple	ete Part II.)								
8 🖳	A community	trust described in	section 170(b)(1)(A)(vi).	(Complete	e Part II.)						
9 X	An organizat	ion that normally red	celves: (1) more than 33	1/3% of it	s support	from conti	ributions, r	nembersh	ip fees, a	ind gross receipts fr	om
	activities rela	ited to its exempt fu	inctions - subject to cert	ain except	ions, and	(2) no mor	e than 33	1/3% of it	s support	t from gross investm	ient
	income and	unrelated business t	taxable income (less sec	tion 511 to	ax) from bi	usinesses	acquired b	by the org	anization	after June 30, 1975	•
	See section	509(a)(2). (Complet	e Part III.)								
10	An organizat	ion organized and o	perated exclusively to te	est for pub	lic safety.	See section	on 509(a)(4}.			
11	•	•	perated exclusively for t						•		
			ations described in sect	• •			2). See se	ction 509	(a)(3). Ch	eck the box that	
			organization and comp		_					7	
	а 📖 Туре		• •	с 📖 Тур		•	-		d∟	Type III · Other	
e L		•	at the organization is not		•		•		•	•	
			than one or more publicl						9(a)(1) or	section 509(a)(2).	
f			tten determination from	the IRS th	at it is a Ty	ype I, Type	II, or Typ	e III			
		rganization, check t	***************************************								
9			organization accepted a								
			directly controls, either a								No
			upported organization?								
			n described in (i) above?								—
			person described in (i)							11g(iii)	
h	Provide the t	ollowing information	about the supported or	ganization	(S).						
			(III) Type of	Visit to the	organization	(v) Did vo	u notific the	(vi) !s	the		
	of supported	(II) EIN	organization		sted in your		a nomy me tion in col.	lorganizati	on in col. I	(vil) Amount of	
orga	nization	<u> </u>	(described on lines 1-9		document?		r support?	(i) organiz U.S	eo in the ?	support	
			above or IRC section (see Instructions))	Yes	No	Yes	No	Yes	No		
				1.00		1		1			—
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				1					_		
Total			1	i			[i (

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(IV) and 170(b)(1)(A)(VI) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization falls to qualify under the tests listed below, please complete Part III.) Section A. Public Support (d) 2009 (f) Total Calendar year (or fiscal year beginning in) (a) 2006 (b) 2007 (c) 2008 (e) 2010 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6 Public support, Subtract line 5 from line 4 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2006 (b) 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total 7 Amounts from line 4 8 Gross Income from Interest, dividends, payments received on securities loans, rents, royalties and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other Income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 11 Total support, Add lines 7 through 10 12 Gross receipts from related activities, etc. (see instructions) 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or lifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 14 Public support percentage for 2010 (line 6, column (f) divided by line 11, column (f)) 14 15 Public support percentage from 2009 Schedule A, Part II, line 14 15 16a 33 1/3% support test - 2010. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2009. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10% -facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support						
	ndar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
	Gifts, grants, contributions, and						
	membership fees received. (Do not				054000	1000400	C126040
	include any "unusual grants.")	1157304.	582,953.	819,986.	2513329.	1062468.	6136040.
2	Gross receipts from admissions,					;	
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the					0.4504.600	0.48810064
	organization's tax-exempt purpose	54232884.	61639632.	69413393.	77641263.	84791692.	347718864
3	Gross receipts from activities that	,			}		1
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to				ļ		
	or expended on its behalf						
5	The value of services or facilities				1		
	furnished by a governmental unit to				1	ļ	
	the organization without charge		<u></u>		004 5 4 5 0 0	05054460	252054004
6	Total. Add lines 1 through 5	55390188.	62222585.	70233379.	80154592.	85854160.	353854904
	Amounts included on lines 1, 2, and	-					^
	3 received from disqualified persons					ļ	0.
Ŀ	Amounts included on lines 2 and 3 received	<u> </u>	1				1
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the	1			•	1	_
	amount on line 13 for the year						0.
c	Add lines 7a and 7b						353854904
8	Public support (Subtractfine 7c from fine 6)			<u> </u>	<u> </u>		353654904
	ction B. Total Support			····	1	1	(0.77.1.1)
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total 353854904
-	Amounts from line 6	55390188.	62222585.	70233379.	DU154592.	02024100.	333634304
108	Gross Income from interest,					•	•
	dividends, payments received on securities loans, rents, royalties		0644004	1104010	770 251	1215464	8392024.
	and income from similar sources	2487496.	2614901.	1194912.	779,251.	1315464.	0374044.
ł	Unrelated business taxable income		1	1		}	
	(less section 511 taxes) from businesses		1 44 44 4	F17 0C0	E12 100	100 170	2564241
	acquired after June 30, 1975	593,394.		517,862.	513,102.		2564241. 10956265.
	c Add lines 10a and 10b	3080890.	3056314.	1712774.	1292353.	1013934.	10330403.
11	Net income from unrelated business		1	1		ł	
	activities not included in line 10b, whether or not the business is]	1
	regularly carried on					 	
12	Other income. Do not include gain or loss from the sale of capital	1			1		
	assets (Explain in Part IV.)	F 0 4 P 4 0 P 0	65070000	71046152	01116015	87668094	364811169
13	Total support (Add lines 9, 10c, 11, and 12.)						364811169
14	First five years. If the Form 990 is fo						
	check this box and stop here	l'a Ormana de Da					
<u>Se</u>	ction C. Computation of Pub	iic Support Pe	ercentage			15	97.00 %
15	Public support percentage for 2010	(line 8, column (f) o	divided by line 13,	column (1))		16	96.46 %
16	Public support percentage from 200	9 Schedule A, Par	t III, line 15			110	20120 90
Se	ction D. Computation of Inve	estment incom	ie Percentage	10 astron (0)	*****	17	3.00 %
	Investment income percentage for 2					18	3.54 %
18	Investment income percentage from	2009 Schedule A	, Part III, line 17				
19	a 33 1/3% support tests - 2010. If the	e organization did	not check the box	on line 14, and lin	ie io is more than	oo 1/3%, and iine	
	more than 33 1/3%, check this box	and stop here. Th	e organization qua	imes as a publicly	supported organi	zation 1/3%	
	b 33 1/3% support tests - 2009. If th	e organization did	not check a box o	n line 14 or line 19	a, and line 16 is m	ore than 33 1/3%,	anu
	line 18 is not more than 33 1/3%, ch	eck this box and s	stop here. The org	anization qualifies	as a publicly supp	orteo organization	'· ·· ·· 【 片
20	Private foundation. If the organization	on did not check a	t box on line 14, 19	a, or 19b, check t	uns pox and see in	STUCTORS	30 or 990-57) 2010

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

OMB No 1545-0047 Open to Public Inspection

Employer identification number

➤ Attach to Form 990. ➤ See separate instructions.

Name of the organization 04-2702169 CHMC Anesthesia Foundation, Inc. Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 1 Aggregate contributions to (during year) Aggregate grants from (during year) 3 Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II | Conservation Easements. Complete If the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Preservation of a certifled historic structure Protection of natural habitat Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year 2a a Total number of conservation easements b Total acreage restricted by conservation easements 2b c Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year > \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(li)? ______ Yes In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (I) Revenues included in Form 990, Part VIII, line 1 _____ > \$ (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: b Assets included in Form 990, Part X

Sche	dule D (Form 990) 2010 CHMC An	esthesia F	oundation,	Inc.	_	04	-27021	<u>.69</u>	Page 2
Pai	rt III Organizations Maintaining C								
3	Using the organization's acquisition, accessi	on, and other record	ls, check any of the	following tha	t are a s	ignificant use	of its collec	tion it	ems
	(check all that apply):								
8	Public exhibition	d		hange progra					
b	Scholarly research	е	L Other						
C	Preservation for future generations							•	
4	Provide a description of the organization's co	ollections and explai	n how they further ti	he organizati	on's exe	mpt purpose	in Part XIV.		
5	During the year, did the organization solicit o							r	_ -
	to be sold to raise funds rather than to be ma						Yes		No_
Par	rt IV Escrow and Custodial Arran	•	ete if the organizatio	n answered '	'Yes' to	Form 990, Pa	art IV, line 9,	or	
	reported an amount on Form 990, Par					· · · · · · · · · · · · · · · · · · ·			
18	Is the organization an agent, trustee, custod							r	
	on Form 990, Part X?			·	·		Yes	· L	No
þ	If "Yes," explain the arrangement in Part XIV	and complete the fo	llowing table:						
						 	Amo	unt	
	0 0								
	Additions during the year								
_	Distributions during the year					1e			
f	Ending balance					11	1 17		
	Did the organization include an amount on Fo		217		• • • • • • • • • • • • • • • • • • • •		Yes	. L	No
Par	If "Yes," explain the arrangement in Part XIV. † V Endowment Funds. Complete if		swared "Ves" to For	m 000 Port	IV line 1	.0			
Fai	Litadowinient Fanas. Complete					(d) Three years	hack to E	DUL VIO	rs back
4.	Desiration of warmholenes	(a) Current year 2,150,759.	(b) Prior year 923,523.		634.	(d) Three years	Dack (e)	Jul yea	15 Dack
	Beginning of year balance	236,715.	1,716,745.		,886.				
	Contributions	230,713.	1,710,743.		,000.1				
	Net investment earnings, gains, and losses								
	Grants or scholarships								
9	Other expenditures for facilities	893,733.	489,509.	467	,997.		- 1		
f	and programs	033,733.	405,305.	307	,,,,,				
	Administrative expenses	1,493,741.	2,150,759.	923	,523.				
9 2	Provide the estimated percentage of the year				7				
	Board designated or quasi-endowment	.00	» %						
b	Permanent endowment • .00	%							
	400 00								
	Are there endowment funds not in the posse	-	tion that are held a	nd administer	red for ti	he organizatio	າກ		
ou	by:	oolor or the organiza					···	Ye	s No
	(i) unrelated organizations						3a(X
	(ii) related organizations								X
b	If "Yes" to 3a(II), are the related organizations	listed as required or	n Schedule R?		• •••		3b		_
4	Describe in Part XIV the intended uses of the								
Par	t VI Land, Bulldings, and Equipm								
	Description of investment	(a) Cost or ot	her (b) Cost	or other	(c) A	cumulated	(d) B	ook va	lue
	·	basis (investm	nent) basis (other)	dep	preclation			
1a	Land								
	Buildings								
	Leasehold improvements			2,884.		41,065			819.
	Equipment		1,04	6,939.	7	84,529	. 2	62,	410.
	Other								
Total	Add lines to through te (Column (d) must en	ruel Form 990 Part	X. column (B), line 1	0(c))			3	$1\overline{4}$	229.

Part VII Investments - Other Securities. Se	e Form 990, Part X, lin	<u> 6 12. </u>		· · · · · · · · · · · · · · · · · · ·
(a) Description of security or category (including name of security)	(b) Book value		(c) Method of valuat t or end-of-year mark	
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other (A) PO Pooled Investment				
(B) Fund, LLC	14,515,74	0. End-of-Ye	ear Market	Value
				
(C)				
(D)				
(E)				
(F)				
(G)	 			
(H)				
(I) Total. (Col (b) must equal Form 990, Part X, col (B) line 12.)	14,515,74	0.		
Part VIII Investments - Program Related. s				
	1		(c) Method of valua	tion:
(a) Description of investment type	(b) Book value	Cos	st or end-of-year mark	ket value
(4)			•	
(1)				
(2)				
(3)	<u> </u>			
(4)				
(5) (6)			•	
(7)				
(8)				
(9)				
(10)				
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.)				
Part IX Other Assets. See Form 990, Part X, line	e 15.			
) Description			(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total, (Column (b) must equal Form 990, Part X, col (B) lin	ne 15.),		<u> </u>	
Part X Other Liabilities. See Form 990, Part X	line 25.			
1. (a) Description of liability		(b) Amount	Į	
(1) Federal income taxes		· · · · · · · · · · · · · · · · · · ·		
(2) Due to Harvard - Anesthe	sia Med	001 002		
(3) Education		221,283.	ł	
(4) Due to PO		427,008.	ł	
(5) Due to Children's Hospita	al	1,872,155.	1	
(6) Accrued education plan of	bligation	20,791,856.	1.	
(7) Promise to give - Childre	en's	10 000 000	1	
(8) Hospital		10,000,000.	4	
(9) Accrued longer service be	onus &	C 044 100	-	
(10) tuition loan program		5,244,199.	-	
(11) Accrued SERP obligation		9,588,532.	1	
Total. (Column (b) must equal Form 990, Part X, col (B) lin	ne 25.) >	51,967,725.	 nzation's liability for uncerta	nn tax positions under
A HE TO LOOK I TO A DURING, HAT WE ARE PROTING HIS TONE OF SIGNORIAN	÷			

e cho	dule D (Form 990) 2010 CHMC Anesthesia Foundation,	Inc					2702169	Page 4
	t XI Reconciliation of Change in Net Assets from Form 990 to A	udite	d Financ	cial S	tater	nent	S C1C	E 6 1
1	Total revenue (Form 990, Part VIII, column (A), line 12)			1			00,010	7564.
2	Total expenses (Form 990, Part IX, column (A), line 25)			2			81,493	<u> </u>
3	Excess or (deficit) for the year. Subtract line 2 from line 1			3			7,123	717
4	Net unrealized gains (losses) on investments			4			8,023	, / 1 / •
5	Donated services and use of facilities	.		5				
6	Investment expenses			6				
7	Prior period adjustments			7			7,469	151
8	Other (Describe in Part XIV.)			8			15,494	
9	Total adjustments (net) Add lines 4 through 8			9			22,617	
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and	9	th Dayer	10	er Ro	eturr		, , , ,
Pai	t XII Reconciliation of Revenue per Audited Financial Statemen	12 441	til lictor	iuc p	- 	1	105,005	,165.
1	Total revenue, gains, and other support per audited financial statements					<u> </u>		<u> </u>
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	2a	8,02	5.7	17.			
8	Net unrealized gains on investments	2b	0,00					
þ	Donated services and use of facilities	2c						
C	Recoveries of prior year grants	2d	8,36	2.8	84.			
d	Other (Describe in Part XIV.)					2e	16,388	,601.
0	Add lines 2a through 2d					3	88,616	,564.
3	Subtract line 2e from line 1				- "			
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	4a			1			
8	investment expenses not included on Form 990, Part VIII, line 7b							
b	Other (Describe in Part XIV.) Add lines 4a and 4b	<u> </u>				4c		0.
_C	This must asked Form 900 Part I line 121					5	88,616	<u>,564.</u>
<u>5</u>	rt XIII Reconciliation of Expenses per Audited Financial Stateme	nts W	/ith Expe	enses	per	Retu	ırn	
	Total expenses and losses per audited financial statements					1	81,493	,530.
1 2	Amounts included on line 1 but not on Form 990, Part IX, line 25:							
2	- the state and the of facilities	2a					Į	
b	man and the state of the state	2b		.,				
0	On the same	2c						
ď	Other (Describe in Part XIV.)	2d					}	٥
6	Add lines 2a through 2d				•••••	20	81,493	530
3	Subtract line 2e from line 1				• ••	3	01,433	,330.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:					İ		
ε	Investment expenses not included on Form 990, Part VIII, line 7b	4a					1	
Ł	Other (Describe in Part XIV.)	4b						0.
(Add lines 4a and 4b				••	4c 5	81,493	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			<u> </u>	·· ·	1 5	1 01/200	7000
Pa	art XIV Supplemental Information	lines 1	lo and 4: B	art IV	lines 1	h and	2h: Part V. line	4: Part
Çor	pplete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III	, illies Ieto this	ia aliu 4, F s nort to no	ovide a	inv adi	ditions	information.	.,
X, li	nplete this part to provide the descriptions required to Yadama and 4b. Also complete this part XII, line 8; Part XII, lines 2d and 4b. Also complete this part XIII, lines 2d and 4b. Also complete this part XIII, lines 2d and 4b. Also complete this part XIII, lines 2d and 4b. Also complete this part XIII, lines 2d and 4b. Also complete this part XIII, lines 2d and 4b. Also complete this part XIII, lines 2d and 4b.	1010 (11)	part to pr	01.000				
D ~	rt XI, Line 8 - Other Adjustments:							
ro	It AI, Hine o come may be							
De	nsion adjustment						7,469	<u>,151.</u>
	iib 1011 da jas onie							
Pa	rt XII, Line 2d - Other Adjustments:							
_							893	,733.
Νe	t assets released from restrictions							· · ·
D.	ension adjustment					_	7,469	,151.
							0 000	004
To	tal to Schedule D, Part XII, Line 2d							,884.
						Sche	dule D (Form	990) 2010

Schedule D (Form 990) 2010 CHMC Anesthesia Foundation, Inc.	04-2702169 Page 5
Part XIV Supplemental Information (continued)	
Part Air Ouppromonter and a	
Part X Other Liabilities. See Form 990, Part X, line 25.	
(a) Description of liability	(b) Amount
Accrued deferred compensation 457(b) plan Accrued professional liability	378,480.
Accrued professional liability	971,470.
Accrued defined benefit plan obligation	2,472,742.
Accided delined benezit p	
	

032451 05-01-10

04-2702169 Page 5

Schedule D (Form 990) 2010

CHEDIIE								OMB No 1545-0047	
Form 990)			Grants and Governments	Grants and Other Assistance to Organizations, Governments, and Individuals in the United States	to Organizations n the United Stat	ses.		2010	
Separtment of the Treasury		Complete if th	ste if the organization	te organization answered "Yes" to Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.	to Form 990, Par n 990,	t IV, line 21 or 22.		Open to Public Inspection	
Name of the organization	CHMC	Anesthesia For	Foundation, In	Inc.				Employer identification number 04-2702169	<u>a</u> 6
Part I General In		nd Assistance							
1 Does the organiz	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	substantiate the	amount of the grants	or assistance, the	grantees' eligibility	for the grants or assi	stance, and the select	[
criteria used to a	oritena used to award the grants or assistance?	tance? cedures for monte	onna the use of grant f	unds in the United	States.	: : : : : : : : : : : : : : : : : : : :		X Yes	2
art II	Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any	Sovernments and	Organizations in the	United States, Co	omplete if the orga	anization answered "Y	es* to Form 990, Part	IV, line 21, for any	l
recipient th	hat received more than \$	5,000. Check this	box if no one recipient	t received more tha	an \$5,000. Part II	can be duplicated if a	dditional space is nee	_ A pap	П
1 (a) Name and ac	1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of valuation (book, if applicable cash grant or government assistance other)	(p) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
Children's Hospital 300 Longwood Avenue Boston, MA 02115	ral Corporation nue	04-2774441	501(c)(3)	11,847,833.	0	N/A	N/A	General Support	
	Enter total number of section 501(c)(3) and government organizations	nd government or	ganizations					A :	
-,	Enter total number of other organizations	S						A	
LHA For Paperwork	For Paperwork Reduction Act Notice, see the Instructions for Form 990	, see the Instruct	ions for Form 990.					Schedule I (Form 990) (2010)	20 10

(f) Description of non-cash assistance 04-2702169 (e) Method of valuation (book, FMV, appraisal, other) Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (d) Amount of non-cash assistance (c) Amount of cash grant Inc. CHMC Anesthesia Foundation, (b) Number of recipients (a) Type of grant or assistance Schedule I (Form 990) (2010) Part III

Page 2

Part IV | Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. Line 2: Monitoring is provided by CHMC Anesthesia Part I, Schedule I,

During yearly progress and financial reports for continuation of funding.

a written grant agreement.

conditions of

Foundation,

Inc. (Foundation) through oversight of their terms and

Multiyear agreements require

2011, the Foundation provided grant donations to the year ended June 30,

other 501(c)(3) organizations

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" to Form 990,
Part IV, line 23.

➤ Attach to Form 990. ➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

CHMC Anesthesia Foundation, Inc.

Employer Identification number 04-2702169

Pε	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part Vii. Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
•	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
h	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		<u> </u>
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
•	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2_		
	tiustees, and the observation should, vogstang the			
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's	l '		
٠	CEO/Executive Director. Check all that apply.			ĺ
	X Compensation committee Written employment contract			}
	Independent compensation consultant X Compensation survey or study	į		1
	X Approval by the board or compensation committee			
	FATI FOILIT 200 Of Office ordanizations			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filling			
7	organization or a related organization:	1]
_	Receive a severance payment or change-of-control payment from the organization or a related organization?	4a		X
a h	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	X	
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c_		X
٠	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	11 163 to dity of miles in a function persons with person			Ι,
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.		1	
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
-	contingent on the revenues of:			
a	The organization?	5a		X
	Any related organization?	5b		X
	If "Yes" to line 5a or 5b, describe in Part III.	1		
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	1		
•	contingent on the net earnings of:	1	}	
8	The organization?	6а		X
h	Any related organization?	6b	<u> </u>	X
	if "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments	1		
	not described in lines 5 and 6? If "Yes," describe in Part III	7	X	ļ
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
•	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	1		1
J	Regulations section 53,4958-6(c)? ,	9		<u> </u>

Schedule J (Form 990) 2010 CHMC Anest]

Part II | Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

	F	(B) Breakdown of V	(B) Breakdown of W.2 and/or 1099-MISC compensation	C compensation	(3)	(a)	(E)	(F)
(A) Name	<u> </u>	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred	Nontakable benefits	(B)(i)-(D)	reported in prior Form 990 ez
	Ξ	644,300.	6,850.	525,373.	238,408.	57,713.	1,472,644.	0
1 Paul R. Hickey, MD ((E)	0.						0
	Ξ	533,919.	85,863.	336,601.	124,915.	48,424.	1,129,722.	0
2 Mark Rockoff, MD		0.						0
,	(1)	293,180.	75,548.	146,452.	102,117.	38,084.	655,381.	0
s John Arnold, MD	13	1	- 1	1	¢	0	- 1	0
	<u>e</u>	319,001.	55,700.	43,156.	109,730.	41,2/5.	-798,895	
4 Lynne rerrari, MU		ı	C			1	000	00
5 Michael McManus, MD	<u> </u> 6	314,312.	02,350.	0.0	106,404.	6,7	~I	0
	Ξ	277,200.	154,850.	88,151.	127,155.	44,035.	691,39	0
e Charles Nargozian, MD	<u> </u>	0	0	1		1		0
	ε	232,000.	113,450.	59,126.	90,917.	38,952.	534,445.	0
7 Kirsten Odegard, MD		1 1	1 1			li		0.
	Θ	270,167.	163,916.	54,717.	125,315.	42,360.	656,47	0
8 Navil Sethna, MD	(13)			[0
	(3)	273,250.	132,513.	188,503.	95,499.	35,890.	725,65	0
e Sulpicio Soriano, MD	(m)							0
	<u>(5</u>	224,500.	93,420.	30,358.	74,797.	18,268.	441,34	0
10 Steven Zgleszewski, MD (ii)) (ii)		1					0
	(3)	336,000.	147,500.	96,674.	129,619.	44,998.	754,79	0
11 Charles Berde, MD	(1)							0.
	<u> </u>	250,500.	171,404.	47,524.	132,046.	27,303.	628,77	0
12 Altonso Casta, MD	▣		ľ		ľ		1	0
	<u>€</u>	319,681.	70,495.	27,337.	161,976.	38,300.	617,78	0
13 Daniel Kohane, MD	<u> </u>	- 1		- 1	l	- 1		
•	Ē	283,981.	87,215.	42,560.	145,640.	40,980.	600,37	
14 Robert Pascucci, MD	Ξ	Į	- 1		ľ	ļ		0
	ᆗ	337,265.	91,808.	137,372.	126,410.	44,054.	736,909.	0
15 Robert Truog, MD	Ξ	0	0	0	0	• 0	0	0
	ε							
16								
							Schedu	Schedule J (Form 990) 2010

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Page 3

CHMC Anesthesia Foundation, Inc.

Schedule J (Form 990) 2010
Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Part I, Line 4b: The Foundation established the CHMC Anesthesia

Foundation, Inc. 2005 Supplemental Executive Retirement Plan (SERP)

effective as of January 1, 2005 to reward licensed physician employees with

The SERP's sources of contributions are from a benefit based on service.

employer discretionary amounts (if any), severance benefits, and elective

The amounts are vested after five years, attainment of normal deferrals. The following disability, or change in control. retirement date, death,

listed on Part VII received the following SERP payments during employees

the year:

John Arnold \$8,819; Lynne Ferrari \$12,544; Michael McManus \$9,872; Charles

Nargozian \$15,175; Kirsten Odegard \$10,816; Mark Rockoff \$23,014; Navil

Sethna \$10,320; Sulpicio Soriano \$10,897; Charles Berde \$11,805; Alfonso

Casta \$10,363; Robert Pascucci \$10,068; and Robert Truog \$14,085

Part I, Line 7: The Foundation established the CHMC Anesthesia

Foundation, Inc. Longer Service Bonus in 2002, a plan to reward

long-service physician anesthesiologist-employees with an annual bonus.

\$20,000 Currently, the Foundation provides an annual bonus in the amount of

Participants have an annual option to be paid in cash, per year.

Schedule J (Form 990) 2010

SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

OMB No 1545-0047

Open To Public

Department of the Treasury Internal Revenue Service

Name of the organization

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

Inspection Employer Identification number

Schedule L (Form 990 or 990-EZ) 2010

rame of the organization CHM(C Anes	thesia	Foundation	, Inc.		0	4-27	0216	9	
Part I Excess Benefit 1	ransaction	ons (sectio	on 501(c)(3) and section	501(c)(4) organization	ns only).	7 David	M No. 40	ıh		
	ization answ	vered "Yes"	on Form 990, Part IV, I	ine 25a or 25b, or For	n 990-E	z, Part	v, line 40	D.	(c) Corr	ected?
1 (a) Name of disq	ualifled pers	son		(b) Description of	f transac	ction		Yes	No	
					-				,,,,,,	
2 Enter the amount of tax import	sed on the c	organization	managers or disqualific	ed persons during the	year und	der	• •			
section 4958							. ▶ \$			
3 Enter the amount of tax, if any	y, on line 2,	above, reim	bursed by the organiza	uon		•••••	• •			
Part II Loans to and/or	From Int	erested	Persons.							
			on Form 990, Part IV,	ine 26, or Form 990-E	Z, Part V	, line 3	За.			
(a) Name of interested		to or from	(c) Original principal	(d) Balance due	(e)	In	1 (I) Whi	oroved ard or	(g) W	
person and purpose		nization?	amount		defa	ult?	cómn	ittee?		ment?
	То	From			Yes	No	Yes	No	Yes	No
Paul R. Hickey,MD		X	9,000.	4,622.		Х	X		X	
			ļ				 			
							 	ļ 		
							 		 	-
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Total				4,622.			<u> </u>		<u> </u>	
			nterested Persons							
		wered *Yes	on Form 990, Part IV,			_	(0) 0	ount on	d type o	•
(a) Name of interested p	person	ł	(b) Relationship between the or	en interested person ganization	ana			assistar		'
<u> </u>						+		· · ·		
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						+				

See Part V for Continuations

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2010					Page 2						
Part IV Business Transactions Involv											
Complete If the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (a) Name of interested person (b) Relationship between interested person and the organization (c) Amount of transaction (d) Description of organization's revenues?											
	policin and any angular			Yes	No						
				ļ	ļ						
					 						
				 	<u> </u>						
				-	 						
Part V Supplemental Information Complete this part to provide addition	al information for responses to question	s on Schedule L (see	e instructions).								
Schedule L, Part II, Loans	To and From Interes	sted Person	ns:								
(a) Name of Person: Paul F	R. Hickey,MD		· · · · · · · · · · · · · · · · · · ·								
(a) Purpose of Loan: Basic loan											
Gehadula I DADM II											
Schedule L, PART II											
The Foundation has provide	ed a loan to a member	r of the bo	pard. The	Loan							
provided to the member of	the board was for p	ersonal use	e. The								
Foundation throughout its	history has made th	is type of	loan to								
employees in good standing	g. The Foundation a	lso provide	ed unsecured	1,							
interest bearing, demand :	loans to other emplo	yees. Cer	tain loans l	pear_							
interest at the applicable	e federal rate at De	cember 31s	t for the								
preceeding 12 months. The	e majority of the lo	ans were ma	ade for								
recruitment purposes. The	e amounts for the re	cruitment :	loans were								
determined by restricted (donations provided b	y Children	's Hospital	for							
use in recruitment. The											
notes, if the recipients											
	f the loan forgivene			ith							
accrued interest, if appl:											
accided interest, it appr				· · · · · · · · · · · · · · · · · · ·							

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Comp

Department of the Treasury
Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2010
Open to Public Inspection

Name of the organization

CHMC Anesthesia Foundation, Inc.

Employer identification number 04-2702169

Form 990, Part I, Line 1, Description of Organization Mission:
Medical School. The Foundation also provides care for patients in
Massachusetts regardless of their ability to pay, as well as providing
and subsidizing hospital and community based services that are either
unavailable or limited elsewhere in the community.
Form 990, Part III, Line 1, Description of Organization Mission:
and publish related articles. The Foundation also provides care for
patients located in Massachusetts in need of anesthesiology services
regardless of their ability to pay.
1094141035 01 010011 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Form 990, Part III, Line 4a, Program Service Accomplishments:
elsewhere in the community.
ersewhere in the community.
Form 990, Part V, Line 3b: An extension has been filed and Form 990-T will
be filed by the due date of May 15, 2012.
De lilea by the day auto of the
Form 990, Part VI, Section A, line 1: A majority of the CHMC Anesthesia
Foundation, Inc. (Foundation) board members are physicians who are not
independent from the Foundation. However, the Foundation is part of an
integrated delivery system with the Children's Hospital (Hospital) which
does have a community board. The Foundation was organized in 1980. At
that time the board was composed entirely of physicians, a board structure
chae was approved by one
since adjusted the board structure to make it more responsive to the
Hospital by adding the Physicians' Organization at Children's Hospital,

Inc. (PO) as a member. See Schedule O, Part VI, Question 3, 6, 7b, and 12 for more details of the PO's rights.

Form 990, Part VI, Section A, line 3: The Physicians' Organization at Children's Hospital, Inc. (PO) is a Class "C" member of CHMC Anesthesia Foundation, Inc. (Foundation). The PO is responsible for all third party contracting for the Foundation. The PO has the power to select the independent auditor and legal counsel of the Foundation from an approved list of firms mutually agreed to by the PO and the Foundation. The PO also has the right to review, but not to approve, the annual operating budget and all capital budgets of the Foundation. Lastly, the PO has the right to review for compliance with applicable law, the general terms of and any modification to physician compensation and benefit plans for all physician employees of the Foundation. The PO is considered the compensation committee of the Foundation.

Form 990, Part VI, Section A, line 6: The CHMC Anesthesia Foundation,
Inc. (Foundation) has three classes of members. The Chief of the
Department of Anesthesiology (Department) of Children's Hospital (Hospital)
is the Class "A" member. Each member (other than the Chief) who holds a
medical staff appointment from the Hospital and a full-time faculty
appointment under the auspices of the Anesthesiologist-in-Chief from
Harvard Medical School (Harvard) is a Class "B" member of the Foundation.
The Physicians' Organization at Children's Hospital, Inc. (PO) is a Class
"C" member of the Foundation.

Form 990, Part VI, Section A, line 7a: According to the Articles of

Organization, the Chief of the Department of Anesthesiology (Department) of

Schedule O (Form 990 or 990-EZ) (2010)

Children's Hospital (Hospital) is the Class "A" member of CHMC Anesthesia Foundation, Inc. (Foundation). Each person who holds a medical staff appointment from the Hospital and a full-time faculty appointment under the auspices of the Anesthesiologist-in-Chief from Harvard Medical School (Harvard) is a Class "B" member. The Class "A" and Class "B" members of the Foundation elect the Board of Directors presented by the Executive Committee at their annual meeting. Each member is entitled to one vote upon any questions at any meeting of the members.

Form 990, Part VI, Section A, line 7b: The Physicians' Organization at Children's Hospital, Inc. (PO) is a Class "C" member of CHMC Anesthesia Foundation, Inc. (Foundation). The PO is responsible for all third party contracting for the Foundation. The PO has the power to select the independent auditor and legal counsel of the Foundation from an approved list of firms mutually agreed to by the PO and the Foundation. The PO also has the right to review, but not to approve, the annual operating budget and all capital budgets of the Foundation. Lastly, the PO has the right to review for compliance with applicable laws, the general terms of and any modification to physician compensation and benefit plans for all physician employees of the Foundation. The PO is considered the compensation committee of the Foundation. As a Class "C" member of the Foundation, the PO attends the Foundation's annual meeting and has certain voting rights. The PO as a Class "C" member has one of the 10 votes.

Form 990, Part VI, Section B, line 11: The detailed review will be conducted by the President of the Foundation, Paul R. Hickey, MD and the administrator, Pamela Seibert. An electronic copy will be provided to the board along with a hard copy of Form 990 prior to filing. The detailed

Schedule O (Form 990 or 990-EZ) (2010)

Form 990, Part VI, Section B, Line 15: All the physicians (top management, officers, and highly compensated individuals) fall under compensation

guidelines determined by Harvard University, with limitations established

Schedule O (Form 990 or 990-EZ) (2010)

conflict relates or otherwise influence the voting on such matter.

Schedule O (Form 990 or 990-EZ) (2010)

Schedule O (Form 990 or 990-EZ) (2010) Name of the organization CHMC Anesthesia Foundation, Inc.	Employer 04-2	dentification number 2702169
27 was updated from \$45,179,576 to \$44,333,266; and Line	33 was	updated
from \$47,330,335 to \$46,484,025.		
Part XI, Line 2C		
The audit process has not changed from the prior year.		
		
	, <u> </u>	

Department of the Treasury Internal Revenue Service SCHEDULER (Form 990)

Part

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 ► Attach to Form 990.

2010 Open to Public Inspection OMB No 1545-0047

Employer identification number 04-2702169

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) CHMC Anesthesia Foundation, Inc. Name of the organization

Direct controlling entity Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) End-of-year assets e Total income চ Legal domicile (state or foreign country) Primary activity Name, address, and EIN of disregarded entity Part

(a)	(q)	(c)	(p)	(e)	(1)	(6)) (1) (2) (3) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code		<u>:</u>	contro	(or Yel)
of related organization		foreign country)	section	status (if section	entity	entrt	77
				501(c)(3))		Yes	No
Children's Hospital - 04-2774441							
300 Longwood Avenue							
Boston, MA 02115	Hospital	Massachusetts	501(c)(3)	Line 3	N/A		X
Physicians Org. at Children's Hospital,							
Inc 01-3266103, 300 Longwood Avenue,	-						
Boston, MA 02115	Physician Organization	Massachusetts	501(c)(3)	tine 11a, I	N/A		×
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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2010

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Page 2 04-2702169

Schedule R (Form 990) 2010 CHMC Anesthesia Foundation, Inc.

Part III

Percentage ownership Schedule R (Form 990) 2010 Code V-UBI General or Percentage amount in box perner perner 20 of Schedule K-1 (Form 1065) Yes No Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Ξ E Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Share of end-of-year assets 9 6 Share of total income te allocations? Disproportion-Yes No Ξ Type of entity (C corp, S corp, or trust) Share of end-of-year assets <u>e</u> 6 Direct controlling entity Share of total income **©** Predominant income (related, unrelated, excluded from tax under sections 512-514) Legal domicile (state or foreign country) <u>o</u> <u>e</u> Primary activity (d)
Direct controlling
entity Ð (c)
Legal
domicile
(state or
foreign Primary activity Name, address, and EIN of related organization Name, address, and EIN of related organization <u>s</u> Part IV

Page 3

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		noted protection to the protection of the protec	5 Date (1.10)		Š.
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity		יייייייייייייייייייייייייייייייייייייי	: : : : : : : : : : : : : : : : : : : :	13	
b Gift, grant, or capital contribution to other organization(s)				1 p	X
: (s)	•			ပ္	M
Loans or loan guarantees to or for other organization(s)	·			무	×
e Loans or loan guarantees by other organization(s)				9	M
6 Calant accept to other consultation(e)				*	
p Purchase of assets from other organization(s)				<u>-</u>	
				=	
Lease of facilities, equipment, or other assets to other organization(s)				=	T
j Lease of facilities, equipment, or other assets from other organization(s)	: : : : : : : : : : : : : : : : : : : :		:: : : : : : : : : : : : : : : : : : : :	<u>;=</u>	×
	:			¥ :	þ
Performance of services or membership or fundraising solicitations by other organization(s)	ization(s)	: : : : : : : : : : : : : : : : : : : :		= - - - -	4 4
m Sharing of facilities, equipment, mailing lists, or other assets				E =	4 🖂
		:		ــــــــــــــــــــــــــــــــــــــ	×
p Reimbursement paid by other organization for expenses	:			2	1
				þ	T
Other transfer of cash or property from other organization(s)				11	
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	who must complete the	is line, including covered	relationships and transaction thresholds.		
(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of deternining amount involved		
(1)					
(2)					
(3)					i
(4)					
(5)		,			
(9)					
032163 12-21-10			Schedu	Schedule R (Form 990) 2010	(066

Schedule R (Form 990) 2010 CHMC Anesthesia Foundation, Inc.

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) (b)	(q)	(0)	9	(e)	(£)	(6)	Ξ	
Name, address, and EIN	Primary activity		Are all partners	Share of end-of-	ģ,	Code V-UBI		<u>8</u>
of entity		Ę,	organizations?	year assets		amount in box 20 of Schedule K-1	partner?	اء ۽
		- 1	Yes No		Yes No	(Form 1065)	l' 1	2
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						Schedule R (Form 990) 2010	m 990) 2	2010

6.6	/F 000\ 0040	СНИС	Anesthesia	Foundation,	Inc.	04-2702169	Page 5
Schedule R	(Form 990) 2010 Supplemental Info	rmation					
3	Complete this part to pr	rovide additio	nal information for res	sponses to questions or	Schedule R (see instru	ctions).	
	GOTT PICKS WILL PROPERTY						
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	10 (MBV. 1-2011)				Pago Z
	are filing for an Additional (Not Automatic) 3-M Only complete Part II if you have already been gra				
	are filing for an Automatic 3-Month Extension,			•	
Part	Additional (Not Automatic) 3-Month E	Extension	of Time. Only file the original (r	no copies neede	d).
Type o	r Name of exempt organization			Employer Identific	ation number
print	CHMC Anesthesia Foundation, Inc.			04-270	2169
File by th		ox, see instr	uctions.	L	
extended due date	and the second designed Davidson				
filing you	City, town or post office, state, and ZIP code. For	or a foreign a	ddress, see instructions.		
réluin. Se Instructio	98				
Enter th	ne Return code for the return that this application	is for (file a	separate application for each retui	rn)	01
Applic	ation	Return	Application		Return
ls For		Code	ls For		Code
Form 9	990	01			28 2020
	990-BL	02	Form 1041-A	it is the property of the pro-	08
	990-EZ	03	Form 4720		09
Form	90-PF	04	Form 5227		10
	990-T (sec. 401(a) or 408(a) trust)	05	Form 6069		11
	990-T (trust other than above)	06	Form 8870	<u> </u>	12
	Do not complete Part II if you were not already gr			reviously filed For	
Telep • If the • If this	ooks are in the care of ▶ Pamela Selbert, 300 Long hone No. ▶ 617-734-5748 organization does not have an office or place of the last for a Group Return, enter the organization's forwhole group, check this box ▶	FAX ousiness in ur digit Gro	No. ► the United States, check this box . up Exemption Number (GEN)	N/A I	▶□ f this is
	the names and EINs of all members the extension	•	to, the group, choose the box.	. , , u,,.	, attaon a
	request an additional 3-month extension of time		May 15 ,	20 12	
5	For calendar year , or other tax year beginn	lna -	July 1 20 10 and ending		, 20 11 .
6	If the tax year entered in line 5 is for less than 12 Change in accounting period	months, ch	eck reason: Initial return		,,,,,,
	State in detail why you need the extension We	are in the nr	ocess of compiling all of the peress	ırv documentation	to one we that
	we file an accurate and complete return.			ily documentation	

√/8a′	If this application is for Form 990-BL, 990-PF, 99	N-T. 4720	or 6069, enter the tentative tax les	s anv I	
	nonrefundable credits. See instructions.	,	e. eee, and the terrative tax, for	8a \$	
n b	If this application is for Form 990-PF, 990-T,	4720, or 6	069, enter any refundable credits		·
	estimated tax payments made. Include any price				
	amount paid previously with Form 8868.	•	•	8b \$	
C	Balance due. Subtract line 8b from line 8a. include y (Electronic Federal Tax Payment System). See instruc	rour paymen	t with this form, if required, by using E		· · · · · · · · · · · · · · · · · · ·
	·		Verification		
	nalities of perjury, I doctare that I have examined this form, income, and complete, and that I am authorized to prepare this form	:luding accomp		no best of my knowled	ige and belief, it is
Signaturo	· / of K/Acla	Title►	PRESIDENT	Date ► .*	13/12
	//		- ·	Form 8	368 (Rev. 1-2011)

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	(Rev. 1-2011)				Page 4
Note. O	are filing for an Additional (Not Automatic) 3-Mo nly complete Part II if you have already been gran are filing for an Automatic 3-Month Extension, c	ited an aut	omatic 3-month extension on a pre	eck this b viously file	ox ► 🖸 d Form 8868.
Part II				o copies r	needed).
Type or					dentification number
print	CHMC Anesthesia Foundation, Inc.				04-2702169
		[1-		··· ·· ·· ·	74-2102100
File by the extended	Number, street, and room or suite no. If a P.O. bo	X, see insin	ictions.		
due date fo	300 Longwood Avenue, Bader 3				
filing your rétum, See instruction:		r a foreign a	ddress, see instructions.		
Enter the	e Return code for the return that this application i	s for (file a	separate application for each return	1)	01
Applica	ation	Return	Application		Return
ls For	111071	Code	Is For		Code
	^^	01		MANAGE PART	
Form 9			<u> </u>	and success	08
Form 9		02	Form 1041-A		
Form 9		03	Form 4720		09
Form 9		04	Form 5227		10
	90-T (sec. 401(a) or 408(a) trust)	05	Form 6069		11
Form 9	90-T (trust other than above)	08	Form 8870) 1 al	12
	o not complete Part II if you were not already gra			eviously ti	ea rorm 8898.
Teleph If the o If this i for the w	oks are in the care of ► Pamela Selbert, 300 Long tone No. ► 617-734-5748 organization does not have an office or place of bits of a Group Return, enter the organization's four the group, check this box ►	FAX usiness in ir digit Gro it is for par	No. > the United States, check this box . up Exemption Number (GEN)	N/A	. If this is
iist with	ine names and cires of all members the extension of time	until	May 16	20 12 .	
4 1	request an additional 3-month extension of time	uiilli	Lulu 1 20 10 and anding		ne 30 , 20 11 .
6 If	or calendar year , or other tax year beginning the tax year entered in line 5 is for less than 12 m	nonths, ch	eck reason: Initial return	Final ret	
L	Change in accounting period		d		
	state in detail why you need the extension We a	re in the pr	ocess of compiling all of the necessar	ry docume	itation to ensure that
	we file an accurate and complete return.				
⊶ 8a lí	this application is for Form 990-BL, 990-PF, 990	O-T, 4720,	or 6069, enter the tentative tax, les		1.
•	onrefundable credits. See Instructions.				\$
- a b ii	this application is for Form 990-PF, 990-T,	4720, or 6	069, enter any refundable credits	and	
·∷∵ e	stimated tax payments made. Include any prior	r year ove	erpayment allowed as a credit and	iany 🌉	*
	mount paid previously with Form 8868.				T \$
C E	Balance due. Subtract line 8b from line 8a. Include yo Electronic Federal Tax Payment System). See instruc	our paymen	t with this form, if required, by using E		\$
			i Verification	1 00	
Únder pen truo, corre	alities of perjury, I declare that I have examined this form, incl ct, and complete, and that I am suthorized to prepare this form	uding accomp	panying schedules and statements, and to the	e best of my	knowledge and bellef, it is
Signature i	MIK I hely ho) Title ▶	PRESIDENT	Date ►	1/3/12
		-			Form 8868 (Rev. 1-2011

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