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DLN: 93493135028272

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2010

OMB No 1545-0047

Open to Public Inspection

▶ The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service calendar year, or tax year beginning 07-01-2010 and ending 06-30-2011 A For the 2010 D Employer identification number B Check if applicable PROCTOR ACADEMY 02-0222179 Address change Doing Business As Name change E Telephone number Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite (603) 735-6000 **G** Gross receipts \$ 21,058,248 City or town, state or country, and ZIP + 4 ANDOVER, NH 03216 Name and address of principal officer

Terminated _ Amended return Application pending **H(a)** Is this a group return for affiliates? Yes No MICHAEL HENRIQUES PO BOX 500 H(b) Are all affiliates included? ANDOVER, NH 03216 If "No," attach a list (see instructions) H(c) Group exemption number ► **▽** 501(c)(3) **┌** 501(c)() **◄** (insert no) Tax-exempt status ☐ 4947(a)(1) or ☐ 527 Website: ► PROCTORACADEMY ORG K Form of organization ✓ Corporation ✓ Trust ✓ Association ✓ Other ► L Year of formation 1848 M State of legal domicile NH Part I Summary Briefly describe the organization's mission or most significant activities PROCTOR ACADEMY'S MISSION IS TO EDUCATE MEMBERS OF ITS DIVERSE COMMUNITY FOR LIVES THAT DEMONSTRATE HONESTY, COMPASSION, RESPECT, AND RESPONSIBILITY Activities & Governance 2 Check this box 🔭 if the organization discontinued its operations or disposed of more than 25% of its net assets f 3 Number of voting members of the governing body (Part VI, line 1a) . . . 24 Number of independent voting members of the governing body (Part VI, line 1b) . 22 Total number of individuals employed in calendar year 2010 (Part V, line 2a) . 336 6 100 Total number of volunteers (estimate if necessary) . . 7a Total unrelated business revenue from Part VIII, column (C), line 12 . 7a 166,177 **b** Net unrelated business taxable income from Form 990-T, line 34 7b -70,120 **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) . . . 1,762,629 2,853,041 Program service revenue (Part VIII, line 2g) . . . 15,693,270 16,273,045 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 1,271,364 1,361,026 10 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 281,863 275,794 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 19,009,126 20,762,906 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . 2,851,102 2,927,283 14 Benefits paid to or for members (Part IX, column (A), line 4) 0 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 15 8,051,708 8,648,268 Expens Professional fundraising fees (Part IX, column (A), line 11e) . 0 0 16a b Total fundraising expenses (Part IX, column (D), line 25) \blacktriangleright 945,629 **17** Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 7,407,893 7,349,887 18,310,703 18,925,438 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 19 Revenue less expenses Subtract line 18 from line 12 . 698.423 1,837,468

Net Assets or Fund Balances

20

21

22

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	***** Signature of officer 020922 BOARD CHAIRMAN Type or print name and title			2012-04-16 Date	
	Print/Type preparer's name W JAY SIMMS	Preparer's signature W JAY SIMMS	Date 2012-04-14	Check if self- employed •	PTIN
Paid Preparer	Firm's name FTYLER SIMMS & STSAUVEUR C	PAS PC			Firm's EIN 🕨
Jse Only	Firm's address ▶ 19 MORGAN DRIVE LEBANON, NH 03766				Phone no (603) 653- 0044
1ay the IR	RS discuss this return with the preparei	r shown above? (see instructions) .			✓ Yes

Total assets (Part X, line 16) . . .

Total liabilities (Part X, line 26)

Net assets or fund balances Subtract line 21 from line 20

Beginning of Current

Year

68,753,695

21,265,231

47,488,464

End of Year

72,209,457

20,950,413

51,259,044

-orm	1990 (2010)				Page Z
Par	Statement of Program Check if Schedule O contains				F
	Briefly describe the organization's m CTOR ACADEMY'S MISSION IS TO LESTY, COMPASSION, RESPECT, AN	ISSION EDUCATE MEMBERS (AT DEMONSTRATE
2	Did the organization undertake any s the prior Form 990 or 990-EZ? .	ıgnıfıcant program serv			└────────────────────────────────────
	If "Yes," describe these new services	on Schedule O			,
3	Did the organization cease conducting services?	ıg, or make sıgnıfıcant		nducts, any program	┌ Yes ┌ No
	If "Yes," describe these changes on	Schedule O			
4	Describe the exempt purpose achiev Section $501(c)(3)$ and $501(c)(4)$ orgallocations to others, the total exper	anizations and section	4947(a)(1) trusts a	are required to report the amo	
4a	(Code) (Expenses EDUCATING 345 HIGH SCHOOL STUDENTS		ncluding grants of \$ O SPECIALISTS IN 180 SC	2,927,283) (Revenue \$	16,273,045)
4b	(Code) (Expenses	\$ II	ncluding grants of \$) (Revenue \$)
4c	(Code) (Expenses	\$ Ir	ncluding grants of \$) (Revenue \$)
4d	Other program services (Describe (Expenses \$	in Schedule O) including grants of \$) (Revenue \$)
4e	Total program service expenses►\$	11,763,445			

Part TV	Checklist of	Required	Schedules
	CHCCKH3COL	IXCUUII CU	Scriculics

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part $IV \bigcirc I$	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasiendowments? If "Yes," complete Schedule D, Part V^{\bullet}	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV .	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		Νo
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II $\textcircled{\textbf{5}}$	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Νo
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		Νo
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ $			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Form 990 (2010)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V		. [
			Yes	No
3	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 95			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this		103	
b	return			
		2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
•	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
)	If "Yes," enter the name of the foreign country FR, SP			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
,	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	_		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	5c 6a		No
•	organization solicit any contributions that were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
	If "Yes," indicate the number of Forms 8282 filed during the year			1.4
!	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e 7f		N o
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			No
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12			
	facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
•	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
,	Enter the amount of reserves the organization is required to maintain by the states			
	ın which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand 13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Voc " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	1/h		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax			
	year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Does the organization have members or stockholders?	6		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No
ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	ection B. Policies (This Section B requests information about policies not required by the Internal			
ке	venue Code.)		Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a	163	No
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	100		
		11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶NH			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			

(3)s only) available for public inspection. Indicate how you make these available. Check all that apply

☐ O wn website ☑ A nother's website ☑ U pon request

- Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨 PROCTOR ACADEMY BUSINESS OFFICE 204 MAIN ST ANDOVER, NH 03216

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours	Posi t	tion (that a	che		I		(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
(1) MARK LOEHR PRESIDENT	1 00	х		х				0	0	0
(2) SALLY B DOWNEY VICE PRESIDENT	1 00	х		Х				0	0	0
(3) STEPHEN THEROUX TREASURER	1 00	х		Х				0	0	0
(4) JEFFREY HOWARD SECRETARY	1 00	Х		Х				0	0	0
(5) LAWRENCE BALLIN TRUSTEE	1 00	х						15,979	0	0
(6) ANNE BALLIN TRUSTEE	1 00	х						0	0	0
(7) KAREN CANGIANO TRUSTEE	1 00	х						0	0	0
(8) MARK BEGOR TRUSTEE	1 00	х						0	0	0
(9) CHARLES BENEVENTO TRUSTEE	1 00	Х						0	0	0
(10) IDOLINE DUKE TRUSTEE	1 00	х						0	0	0
(11) WILBUR BOLTON III TRUSTEE	1 00	х						0	0	0
(12) ANNE GETZ TRUSTEE	1 00	х						0	0	0
(13) CARL FERENCE TRUSTEE	1 00	х						0	0	0
(14) KATIE KIDDER TRUSTEE	1 00	х						0	0	0
(15) ANNE LANDERS TRUSTEE	1 00	х						0	0	0
(16) MARY PRESSMAN TRUSTEE	1 00	Х						0	0	0

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours		tion (that a			II		(D) Reportable compensation	(E) Reportable compensation	(F Estima amount o	ated of other
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compen from organizat relat organiza	the ion and ed
(17) CHRIS RAY TRUSTEE	1 00	х						0	0		0
(18) GREGORY SHINE TRUSTEE	1 00	х						0	0		0
(19) TRAVIS WARREN TRUSTEE	1 00	х						0	0		0
(20) GREG WEISSMAN TRUSTEE	1 00	х						0	0		0
(21) ALEXANDER WILLIAMS TRUSTEE	1 00	х						0	0		0
(22) CHRIS BONEWALD TRUSTEE	1 00	х						0	0		0
(23) KAREN BONEWALD TRUSTEE	1 00	х						0	0		0
(24) JEFF MILNE TRUSTEE	1 00	х						0	0		0
(25) ALEXANDRA H ESTIN TRUSTEE	1 00	х						33,179	0		0
(26) MICHAEL HENRIQUES HEAD OF SCHOOL	40 00			х		х		180,890	0		57,890
(27) DONALD MACDONALD CFO	40 00			х		х		113,979	0		15,532
(28) BARRETT KEITH DIRECTOR OF DEVELOPMENT	40 00					х		103,857	0		24,406
1b Sub-Total							►				
c Total from continuation sheets t	o Part VII, Sect	ion A .				+					
d Total (add lines 1b and 1c)			•				•	447,884	0		97,828
Total number of individuals (inclu \$100,000 in reportable compens	_				ed a	bove)	who	received more tha	n		
										Yes	No

3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes,"</i> complete <i>Schedule J for such individual</i>	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
	<u> </u>	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►0

	990 (2010) VIII Statement of Revenue				Pa	ge 9
Part	Statement of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	
Contributions, gifts, grants and other similar amounts	1a Federated campaigns 1a b Membership dues 1b c Fundraising events 1c d Related organizations 1d e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above g Noncash contributions included in lines 1a-1f \$ h Total. Add lines 1a-1f	2,853,041 262,182 Business Code	2,853,041			514
Program Service Revenue	TUITION & FEES b PROGRAM SUPPORT REVENU c SUMMER PROGRAM REVENUE d e f All other program service revenue g Total. Add lines 2a-2f	611710 611710 611710	15,032,070 785,383 455,592 16,273,045	785,383 455,592		
	and other similar amounts)	(II) Personal	387,058			387,058
anne	(i) Securities 7a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) 982,503 d Net gain or (loss) 982,503 d Net gain or (loss)	(II) O ther 8,535 -8,535	973,968			973,968
Other Revenue	of contributions reported on line 1c) See Part IV, line 18 a b Less direct expenses b c Net income or (loss) from fundraising events 9a Gross income from gaming activities See Part IV, line 19 . a b Less direct expenses b c Net income or (loss) from gaming activities 10a Gross sales of inventory, less					
	returns and allowances . a b Less cost of goods sold b c Net income or (loss) from sales of inventory Miscellaneous Revenue 11a DAYCARE INCOME b SKI HILL INCOME	267,077 286,807 Business Code 624410 713990	-19,730 144,500 70,551		52,545 33,159	
	C HOCKEY RINK INCOME d All other revenue e Total. Add lines 11a-11d 12 Total revenue. See Instructions	713940	64,093 16,380 295,524		64,093 16,380	
			20,762,906	16,273,045	166,177 rm 990 (20	1,470,643

Form 990 (2010) Page 10								
Part IX Statement of Functional Expenses								
Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).								
Do no	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses			
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21 $$		·		· ·			
2	Grants and other assistance to individuals in the U S See Part IV, line 22	2,927,283	2,927,283					
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16							
4	Benefits paid to or for members							
5	Compensation of current officers, directors, trustees, and key employees	493,857		493,857				
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	,		,				
7	Other salaries and wages	5,947,570	3,759,559	1,720,264	467,747			
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	406,063	249,305	125,741	31,017			
9	Other employee benefits	1,222,829	727,381	404,951	90,497			
10	Payroll taxes	577,949	339,183	 	42,199			
a	Fees for services (non-employees)	377,545	339,103	190,307	+2,133			
b	Management	40,877		40,877				
c	Accounting	61,902		61,902				
d	Lobbying	01,302		01,502				
e	Professional fundraising services See Part IV, line 17							
f	Investment management fees	76,869		76,869				
g	Other	10,443		10,443				
12	Advertising and promotion	59,480		59,480				
13	Office expenses	223,897	30,493	193,404				
14	Information technology	92,903	<u> </u>	92,903				
15	Royalties	72,703		32,503				
16	Occupancy	1,383,270		1,383,270				
17	Travel	48,689		29,168	19,521			
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	40,009		29,100	19,321			
19	Conferences, conventions, and meetings							
20	Interest	585,121	731	584,390				
21	Payments to affiliates							
22	Depreciation, depletion, and amortization	504,065		504,065				
23	Insurance	253,995	232,991	21,004				
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)							
а	INSTRUCTIONAL ATHLETICS	598,727	598,727					
b	FOOD SERVICE	545,684	545,684					
c	OFF-CAMPUS PROGRAMS	541,736	541,736					
d	MISCELLANEOUS	365,328	14,210	198,721	152,397			
е	GENERAL INSTRUCTION	364,834	364,834					
f	All other expenses	1,592,067	1,431,328	18,488	142,251			
25	Total functional expenses. Add lines 1 through 24f	18,925,438	11,763,445	6,216,364	945,629			
26	Joint costs. Check here F if following							
	SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation							
					000 (2010)			

Pa	rt X	Balance Sheet						
					(A) Beginning of year		(B) End of year	
-	1	Cash—non-interest-bearing			687,435		455,801	
	2	Savings and temporary cash investments			307,100	2	-100,001	
	3	Pledges and grants receivable, net			1,088,529		1,746,775	
	4	Accounts receivable, net	•		150,195		166,223	
	l		1		150, 195	4	100,223	
	5	Receivables from current and former officers, directors, trustees highest compensated employees Complete Part II of	, кеу е	empioyees, and				
		Schedule L		5				
	6	Receivables from other disqualified persons (as defined under supersons described in section $4958(c)(3)(B)$, and contributing er sponsoring organizations of section $501(c)(9)$ voluntary employ organizations (see instructions)	nploye	rs, and				
sts		Schedule L				6		
Assets	7	Notes and loans receivable, net				7		
As	8	Inventories for sale or use			190,795	8	190,933	
	9	Prepaid expenses and deferred charges			75,110	9	79,401	
	10a	Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D	10a	46,065,515				
	b	Less accumulated depreciation						
	11	Investments—publicly traded securities	20,322,489	11	22,630,867			
	12	Investments—other securities See Part IV, line 11	4,886,500	12	4,886,500			
	13	Investments—program-related See Part IV, line 11		13				
	14	Intangible assets		14				
	15	Other assets See Part IV, line 11	413,217	15	442,338			
	16	Total assets. Add lines 1 through 15 (must equal line 34)			68,753,695		72,209,457	
	17	Accounts payable and accrued expenses .			1,291,764		1,429,055	
	18	Grants payable		18	· ·			
	19	Deferred revenue			4,518,440		5,176,620	
	20	Tax-exempt bond liabilities			10,285,000	\vdash	10,693,667	
8	21	Escrow or custodial account liability Complete Part IV of Schedul	a D		10,200,000	21	10,000,001	
bilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified		•		21		
Lia		persons Complete Part II of Schedule L				22		
_	23	Secured mortgages and notes payable to unrelated third parties			346,497		307,745	
	24	Unsecured notes and loans payable to unrelated third parties			,	24	<u> </u>	
	25	Other liabilities Complete Part X of Schedule D			4,823,530		3,343,326	
	26	Total liabilities. Add lines 17 through 25	-		21,265,231	26	20,950,413	
-		Organizations that follow SFAS 117, check here ▶ ✓ and comp	lete lii	nes 27				
Balances		through 29, and lines 33 and 34.						
au c	27	Unrestricted net assets			33,276,038	27	35,205,816	
88	28	Temporarily restricted net assets	1,843,990	28	3,422,632			
2	29	Permanently restricted net assets	12,368,436	29	12,630,596			
Fund		Organizations that do not follow SFAS 117, check here ► □ an	d com	plete				
or F		lines 30 through 34.						
	30	Capital stock or trust principal, or current funds				30		
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31		
	32	Retained earnings, endowment, accumulated income, or other fu	nds			32		
Net	33	Total net assets or fund balances			47,488,464	33	51,259,044	
	34	Total liabilities and net assets/fund balances			68,753,695	34	72,209,457	
	•				•			

Pai	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		20,7	762,906
2	Total expenses (must equal Part IX, column (A), line 25)	2			925,438
3	Revenue less expenses Subtract line 2 from line 1	3		1,8	337,468
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		47,4	188,464
5	Other changes in net assets or fund balances (explain in Schedule O)	5		1,9	933,112
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		51,2	259,044
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII			୮	•
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of t audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both	ssued			
	▼ Separate basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	е	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the readily or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b		

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As Filed Data -

DLN: 93493135028272

OMB No 1545-0047

2040

Open to Public

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

ns. Inspection
Employer identification number

Name of the organization
PROCTOR ACADEMY

02-0222179

Reason for Public Charity Status (All organizations must complete this part.) See instructions

		•		ities related to its ex oss investment inco	•	-			• •				
			_	ganization after June				-		cax) iic	oni busin	163363	
10	Γ												
11	Γ	An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h a											
e f	Γ	other the section	nan foundatı ı 509(a)(2)	ox, I certify that the on managers and othe received a written de	ner than one	or more pub	licly supporte	ed organiza	tions describe	ed in s	ection 5	09(a)(1) or
g		Since A followin	ugust 17, 2 g persons?	2006, has the organi								· ·	,
				rectly or indirectly co governing body of th				persons des	scribed in (II)		11a(i)	Yes	No
				governing body of the er of a person descril		_	יוטווי				11g(i) 11g(ii)		
				led entity of a persoi			bove?				11g(iii)		
h				ng information about							11g(m)	<u>' </u>	<u> </u>
S	uppo	organization organization in col (i) listed in your governing document? Did you notify the organization in col (i) listed in your governing support?						(vi) Is th organizat col (i) org in the U	e :ion in janized	(vii) A mount o support		unt of	
				(see instructions))	Yes	No	Yes	No	Yes	No	,		
										Ĺ			
									1	1			
Total										1			

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

<u> </u>	ection A. Public Support		and to quanty t			out complete	
	endar year (or fiscal year beginning						
Care	in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	ınclude any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
_	behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public Support. Subtract line 5 from						
Ū	line 4						
S	ection B. Total Support		<u> </u>	I I.			
	endar year (or fiscal year beginning						
	ın) >	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7	A mounts from line 4						
8	Gross income from interest,						
Ū	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV)						
11	Total support (Add lines 7						
	through 10)						
12	Gross receipts from related activiti	es, etc (See inst	ructions)			12	
13	First Five Years If the Form 990 is t	for the organizati	on's first, second	, thırd, fourth, or	fifth tax year as a	501(c)(3) organı	
	check this box and stop here						►
	-tiC Ct-ti	L'a Carana at B					
<u> </u>	ection C. Computation of Pub Public Support Percentage for 2010			11 column (f))			
	· ·		•	II Column (1))		14	
15	Public Support Percentage for 2009	Schedule A, Pa	rt II, line 14			15	
16a	33 1/3% support test—2010. If the				line 14 is 33 1/3%	or more, check	
_	and stop here. The organization qua						▶ □
b	33 1/3% support test—2009. If the				5a, and line 15 is 3	33 1/3% or more,	- -
	box and stop here. The organization				45.46		►
1/a	7a 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, or 16b and line 14						
	is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain						
	in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported						
L	organization	_2000 If+ba a	anization did not	chack a hay an l	no 12 165 166 -	r 17a and line	► □
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ						
	Explain in Part IV how the organization						v
	supported organization	aon meets the 10	acts and circuilis	tances test file	z organizacion qual	mes as a publici	y ▶[¯
18	Private Foundation If the organizati	on did not check	a box on line 13	. 16a. 16b. 17a o	r 17b, check this	box and see	- 1
	instructions	on ala not check	a box on fine 15	, 100, 100, 1700	I by check tills	SON GING SCC	▶ □

organization

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total ın) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total in) 9 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f)) 15 16 Public support percentage from 2009 Schedule A, Part III, line 15 16 Section D. Computation of Investment Income Percentage Investment income percentage for **2010** (line 10c column (f) divided by line 13 column (f)) 17 **17** Investment income percentage from 2009 Schedule A, Part III, line 17 18 18 19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported

33 1/3% support tests-2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

▶□

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Schedule A (Form 990 or 990-EZ) 2010

DLN: 93493135028272

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Supplemental Financial Statements

Open to Public

emai F	evenue Service	orm 990. ► See separate instructions.			Tuspec	JUN
	e of the organization FOR ACADEMY		Emp	loyer ident if icat	ion numbe	er
i RUC	OK ACADEMI		02-0	0222179		
Par			unds	or Accounts.	Comple	te ıf the
	organization answered "Yes" to Form 99	(a) Donor advised funds		b) Funds and ot	her accou	nte
	otal number at end of year	(a) Donor advised funds		b) I ulius aliu ot	ner accou	ilics
	ggregate contributions to (during year)					
	ggregate grants from (during year)					
ι.	ggregate value at end of year					
	Old the organization inform all donors and donor adv unds are the organization's property, subject to the		or advı	sed	┌ Yes	┌ No
	Old the organization inform all grantees, donors, and used only for charitable purposes and not for the bere conferring impermissible private benefit	nefit of the donor or donor advisor, or for an	y othe	r purpose	┌ Yes	┌ No
ar	Conservation Easements. Complete	if the organization answered "Yes" to	o Forn	า 990, Part IV,	line 7.	
	Preservation of land for public use (e g , recreat Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qual easement on the last day of the tax year	Preservation of a c	ertified	d historic structi	ıre	
_	Total number of conservation easements	-		Held at the E	na or the	Year
_	Total number of conservation easements Total acreage restricted by conservation easements		2a 2b			
	Number of conservation easements on a certified his		2D 2C			
_	Number of conservation easements included in (c) a	` ′	2d			
3	Number of conservation easements modified, transforms	L		e organızatıon d	urıng	
ŀ	Number of states where property subject to conserv	ation easement is located ►				
5	Does the organization have a written policy regardin enforcement of the conservation easements it holds		lling of	violations, and	┌ Yes	┌ No
5	Staff and volunteer hours devoted to monitoring, ins	pecting and enforcing conservation easem	ents dı	uring the year 🛌		
,	Amount of expenses incurred in monitoring, inspecti	ng, and enforcing conservation easements	during	g the year ► \$ _		
	Does each conservation easement reported on line 1 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	2(d) above satisfy the requirements of sec	tion		┌ Yes	┌ No
	n Part XIV, describe how the organization reports or palance sheet, and include, if applicable, the text of the organization's accounting for conservation ease	the footnote to the organization's financial		•		
art	Organizations Maintaining Collection Complete if the organization answered		or Otl	ner Similar A	ssets.	
	f the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fil	l for public exhibition, education or researc	:h ın fu			e,
	f the organization elected, as permitted under SFAS nistorical treasures, or other similar assets held for provide the following amounts relating to these item	public exhibition, education, or research in				
	(i) Revenues included in Form 990, Part VIII, line 1			► \$		
	(ii) Assets included in Form 990, Part X			► \$		
2	f the organization received or held works of art, hist following amounts required to be reported under SFA		r finan			
а	Revenues included in Form 990, Part VIII, line 1			► \$		

b Assets included in Form 990, Part X

Par	Organizations Maintaining Colle	ections of Art, H	istor	<u>icai irea</u>	sures, or Otne	er Similar As	sets (c	<u>ontinued)</u>
3	Using the organization's accession and other ritems (check all that apply)	ecords, check any of	the fo	llowing that	are a significant i	use of its collect	ion	
a	Public exhibition	d	Г	Loan or e	xchange program:	5		
b	Scholarly research	e	Г	Other				
С	Preservation for future generations							
4	Provide a description of the organization's colle Part XIV	actions and explain h	ow th	ey further th	ne organization's e	xempt purpose ı	n	
5	During the year, did the organization solicit or assets to be sold to raise funds rather than to						Yes	┌ No
Pai	rt IV Escrow and Custodial Arranger Part IV, line 9, or reported an amo	ments. Complete	ıf th∈	organizat		Yes" to Form 9	90,	
1a	Is the organization an agent, trustee, custodia included on Form 990, Part X?	n or other intermedia	ry for	contribution	ns or other assets	not j	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV a	and complete the follo	owing	table		Δm	nount	
С	Beginning balance				1c		iount .	
d	Additions during the year				1d			
e	Distributions during the year				1e			
f	Ending balance				1f			
2a	Did the organization include an amount on Forr	n 990 Part X line 21	1 7			<u> </u>	Yes	
	If "Yes," explain the arrangement in Part XIV	1 5 5 6 , 1 are X, line 21	•			'	163	, 140
	rt V Endowment Funds. Complete if t	the organization ar	nswe	red "Yes" i	to Form 990. Pa	rt IV. line 10.		
		(a)Current Year			(c)Two Years Back (c		(e) Four \	ears Back
1a	Beginning of year balance	17,733,643		16,426,350				
b	Contributions	262,210		377,122				
C	Investment earnings or losses	3,091,581		1,925,171				
d	Grants or scholarships							
е	Other expenditures for facilities and programs	1,109,000		995,000				
f	Administrative expenses							
g	End of year balance	19,978,434		17,733,643				
2	Provide the estimated percentage of the year e	nd balance held as						
а	Board designated or quasi-endowment 🕨 4	0 540 %						
b	Permanent endowment 🕨 59 460 %							
c	Term endowment ▶							
3a	Are there endowment funds not in the possess	ion of the organizatio	n that	are held an	ıd admınıstered foı	rthe		T
	organization by (i) unrelated organizations					3a(i) Yes	No No
	(ii) related organizations		• •			3a(i		No
b	If "Yes" to 3a(II), are the related organizations					3b		
4	Describe in Part XIV the intended uses of the	organization's endow	ment	funds			•	
Pai	rt VI Investments—Land, Buildings,	and Equipment.	See	Form 990,	Part X, line 10.	1		
	Description of investment			a) Cost or othe sıs (ınvestmen		(c) Accumulated depreciation	(d) Bo	ook value
1a	Land				1,559,594			1,559,594
b	Buildings				38,803,458		3	38,803,458
c	Leasehold improvements							
d	Equipment				5,702,463	4,454,896	5	1,247,567
е	Other	<u> </u>						
Tota	I. Add lines 1a-1e (Column (d) should equal Form	1 990, Part X, column (B), lın	e 10(c).) .		, , -	4	11,610,619

Part VII Investments—Other Securities. See	Form 990, Part X, line 12	2.
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)	(-,	Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
(3)Other	4 006 500	
(A) LAND HELD FOR INVESTMENT	4,886,500	
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	4,886,500	
Part VIII Investments—Program Related. See		
		(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
		Cooter and anyour market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. See Form 990, Part X, lin	e 15.	
(a) Descrip		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1.		
Part X Other Liabilities. See Form 990, Part X	, line 25.	
1 (a) Description of Liability	(b) A mount	
Federal Income Taxes		
	201 606	
CAPITAL LEASE OBLIGATIONS	381,696	
RETIREMENT OBLIGATIONS	1,511,630	
SHORT-TERM NOTES PAYABLE	1,000,000	
LINES OF CREDIT	450,000	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	3,343,326	
	3,313,320	

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	20,762,906
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	18,925,438
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	1,837,468
4	Net unrealized gains (losses) on investments	4	1,819,425
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	113,687
9	Total adjustments (net) Add lines 4 - 8	9	1,933,112
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	3,770,580
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Re	eturn
1	Total revenue, gains, and other support per audited financial statements	1	19,864,986
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
е	Add lines 2a through 2d	2e	2,106,232
3	Subtract line 2e from line 1	3	17,758,754
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
С	Add lines 4a and 4b	4 c	3,004,152
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	20,762,906
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	
1	Total expenses and losses per audited financial statements	1	16,208,093
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	286,807
3	Subtract line 2e from line 1	3	15,921,286
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
C	Add lines 4a and 4b	4 c	3,004,152
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	18,925,438
Pai	rt XIV Supplemental Information		

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	,	TO PROVIDE A PREDICTABLE STREAM OF FUNDING FOR THE PROGRAMS SUPPORTED BY THE ENDOWMENT WHILE SEEKING TO MAINTAIN THE PURCHASING POWER OF THE ENDOWMENT ASSETS
PART XI, LINE 8 - OTHER ADJUSTMENTS		CHANGE IN UNRESTRICTED INTEREST RATE SWAP 486,497 POST RETIREMENT HEALTH BENEFIT OBLIGATION CHANGE -162,361 EARLY RETIREMENT BENEFIT OBLIGATION CHANGE -19,099 BOND EARLY EXTINGUISHMENT PENALTY -191,350
PART XII, LINE 2D - OTHER ADJUSTMENTS		BOOKSTORE COST OF SALES 286,807
PART XII, LINE 4B - OTHER ADJUSTMENTS		MANAGEMENT FEES 76,869 FINANCIAL AID 2,927,283
PART XIII, LINE 2D - OTHER ADJUSTMENTS		BOOKSTORE COST OF SALES 286,807
PART XIII, LINE 4B - OTHER ADJUSTMENTS		FINANCIAL AID 2,927,283 MANAGEMENT FEES 76,869

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DLN: 93493135028272

OMB No 1545-0047

2010

Open to Public

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ.

Schools

Employer identification number

PROCTOR ACADEMY 02-0222179 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II 3 Νo Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? **4c** Yes d Copies of all material used by the organization or on its behalf to solicit contributions? 4d Yes If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? 5a Νo **b** Admissions policies? 5b Νo c Employment of faculty or administrative staff? **5c** Νo d Scholarships or other financial assistance? 5d Νo e Educational policies? 5e Νo f Use of facilities? 5f Νo g Athletic programs? Νo 5g h Other extracurricular activities? 5h Νo If you answered "Yes" to any of the above, please explain If you need more space, use Part II 6a Does the organization receive any financial aid or assistance from a governmental agency? Νo b Has the organization's right to such aid ever been revoked or suspended? 6b Νo If you answered "Yes" to either line 6a or line 6b, explain on Part II 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05

of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II

Yes

Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
EXPLANATION OF NONDISCRIMINATORY POLICY PUBLICATION	SCHEDULE E, PART I, LINE 3	PROCTOR ACADEMY PUBLICIZES ITS NONDISCRIMINATORY POLICY IN THE CONCORD MONITOR NEWSPAPER ANNUALLY IN SEPTEMBER

Schedule E (Form 990 or 990-EZ) 2010

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DLN: 93493135028272

OMB No 1545-0047

2010

Open to Public **Inspection**

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

Statement of Activities Outside the United States

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization PROCTOR ACADEMY

Employer identification number

					02-0222179						
Pa	General Informatio "Yes" to Form 990, Pa			ne United States. C	omplete if the organiz	ation answered					
1	For grantmakers. Does the	organization n	naıntaın record	s to substantiate the	amount of the grants	or					
	assistance, the grantees' elig	gibility for the	grants or assis	stance, and the select	ion criteria used to awa	ard					
	the grants or assistance?					┌ Yes ┌ No					
2	For grantmakers. Describe in Pa United States	rt V the organiz	zatıon's procedur	es for monitoring the us	e of grant funds outsıde th	ne					
3	Activites per Region (Use Part V if additional space is needed)										
	(а) Regюn	(b) Number of offices in the region	(c) Number of employees or agents in region or independent contractors	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region/investments in region					
	FRANCE	1	2		STUDY ABROAD TERM	2,471					
	SPAIN	1	2		STUDY ABROAD TERM	283,066					
	COSTA RICA	0	0		STUDY ABROAD TERM	115,103					
	MOROCCA	0	0		STUDY ABROAD TERM	22,526					
	Sub-total	2	4			423,166					
t	Total from continuation sheets	0	,			0					

c Totals (add lines 3a and 3b)

423,166

Part	Part IV, l	ine 15, for any					plete if the organiza received more thai		
	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
2	Enter total nur tax-exempt by	mber of recipie the IRS, or fo	nt organizations lis or which the grante	ted above that are e or counsel has pro	recognized as chari ovided a section 50	ties by the foreign o 1(c)(3) equivalency	country, recognized letter	as . ►	
3	Enter total nur	mber of other o	organizations or en	tities					(Form 990) 2010

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Part V if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
			I				
			1				
			i				
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Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)	Γ	Yes	굣	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)	Γ	Yes	굣	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)	Г	Yes	্	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)	Г	Yes	্	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)	Г	Yes	্	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).	Г	Yes	굣	Νo

Schedule F (Form 990) 2010

Additional Data

Software ID: Software Version:

EIN: 02-0222179

Name: PROCTOR ACADEMY

Schedule F (Form 990) 2010

Page **5**

Part V Supplemental Information

Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

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Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

DLN: 93493135028272

Department of the Treasury **Inspection** Internal Revenue Service Name of the organization Employer identification number PROCTOR ACADEMY 02-0222179 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be 1 (a) Name and address of **(b)** EIN (c) IRC Code (d) Amount of cash (f) Method of (a) Description of (h) Purpose of grant (e) A mount of nonorganization section grant valuation non-cash assistance or assistance cash or government ıf applicable (book, FMV, assistance appraisal, other)

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22
	Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) FINANCIAL AID & TUITION REMISSION	112		2,927,283	FMV	SCHOLARSHIPS AND OTHER FINANCIAL AID FOR STUDENTS

Suppleme	intal information. Complete t	ins part to provide the information required in Part 1, line 2, and any other additional information.
Identifier	Return Reference	Explanation
OTHER INFORMATION	I	THE FINANCIAL AID OFFICER MAINTAINS RECORDS AND THE BUSINESS MANAGER CONFIRMS TOTAL FINANCIAL AID TO THE BUDGETED AMOUNT

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DLN: 93493135028272

OMB No 1545-0047

Open to Public Inspection

Schedule J

(Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization PROCTOR ACADEMY

Employer identification number

02-0222179

Pa	rt I Questions Regarding Compensation		•				
					Yes	Νo	
1a	Check the appropriate box(es) if the organization prov 990, Part VII, Section A, line 1a Complete Part III						
	First-class or charter travel	굣	Housing allowance or residence for personal use				
	Travel for companions	Γ	Payments for business use of personal residence				
	Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees				
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)				
b	If any of the boxes in line 1a are checked, did the org reimbursement orprovision of all the expenses descr			1b	Yes		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?						
3	Indicate which, if any, of the following the organizatio organization's CEO/Executive Director Check all the						
	Compensation committee	<u>\frac{1}{2}</u>					
	☐ Independent compensation consultant	굣	Compensation survey or study				
	Form 990 of other organizations	✓	Approval by the board or compensation committee				
4	During the year, did any person listed in Form 990, P or a related organization	art VII	, Section A, line 1a with respect to the filing organization				
а	Receive a severance payment or change-of-control p	aymen	t from the organization or a related organization?	4a		Νo	
b	Participate in, or receive payment from, a supplemen	tal non	qualified retirement plan?	4b		Νo	
C	Participate in, or receive payment from, an equity-ba	sed co	mpensation arrangement?	4c		No	
	If "Yes" to any of lines 4a-c, list the persons and pro	vide th	e applicable amounts for each item in Part III				
	Only 501(c)(3) and 501(c)(4) organizations only mus	st comp	olete lines 5-9.				
5	For persons listed in form 990, Part VII, Section A, I compensation contingent on the revenues of	ıne 1a,	did the organization pay or accrue any				
а	The organization?			5a		No	
b	Any related organization?			5b		Νo	
	If "Yes," to line 5a or 5b, describe in Part III						
6	For persons listed in form 990, Part VII, Section A, I compensation contingent on the net earnings of	ıne 1a,	did the organization pay or accrue any				
а	The organization?			6a		Νo	
b	Any related organization?			6b		Νo	
	If "Yes," to line 6a or 6b, describe in Part III						
7	For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," do			7		No	
8	Were any amounts reported in Form 990, Part VII, posubject to the initial contract exception described in						
	ın Part III			8		Νo	
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	rebutta	able presumption procedure described in Regulations	9			

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation		
		(i) Base compensation	(ii) Bonus & (iii) Other reportable compensation compensation		other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ		
(1) MICHAEL HENRIQUES	(I) (II)	180,890 0	0		9,354 0	48,536 0	238,780 0	0		
(2)										
(3)										
(4)										
(5)										
(6)										
(7)										
(8)										
(9)										
(10)										
(11)										
(12)										
(13)										
(14)										
(15)										
(16)										

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	1A	ANNUALLY, THE CHAIR OF THE FINANCE COMMITTEE, PRESIDENT OF THE BOARD AND THE EXECUTIVE COMMITTEE (ACTING IN ITS CAPACITY AS THE COMPENSATION COMMITTEE) USE THE INDEPENDENT SCHOOL ASSOCIATION OF NORTHERN NEW ENGLAND (ISANNE) PAY RATES, INFORMATION FROM FORM 990'S AND AN INTERNALLY PREPARED COMPENSATION STUDY TO DETERMINE AND APPROVE THE HEAD OF SCHOOL'S COMPENSATION AS A CONDITION OF EMPLOYMENT AS HEAD OF SCHOOL AND IN ORDER TO FULFILL RESPONSIBILITIES AS HEAD OF SCHOOL, AND FOR THE CONVENIENCE OF THE SCHOOL THE HEAD OF SCHOOL WILL BE PROVIDED WITH HOUSING ON THE MAIN CAMPUS OF THE SCHOOL, WHICH INCLUDES PAYMENT OF ALL UTILITIES

Schedule J (Form 990) 2010

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

DLN: 93493135028272 OMB No 1545-0047

> Open to Public **Inspection**

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Name of the organization PROCTOR ACADEMY

Employer identification number 02-0222179

Р	art I Bond Issues													
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue P	rıce	(f) Description	of Purpose	(g) De	feased	Beh	On alf of suer		Pool incing
									Yes	No	Yes	No	Yes	No
A	NEW HAMPSHIRE HEALTH AND EDUCATIONAL FACILITIES AUTHORITY	02-0279866	644614AG5	12-15-2010	10,175	,000 AN	NANCE EXISTI ID SUBSIDIZE AINTENANCE I	DEFERRED	x			X		X
В	STATE OF NEW HAMPSHIRE BUSINESS FINANCE AUTHORITY	52-1304598	64468KAD8	12-15-2010	518	,667 AN	FINANCE EXISTING DEBT AND SUBSIDIZE DEFERRED MAINTENANCE PROJECTS		x			X		х
_														
_						-								<u> </u>
D:	art II Proceeds													
	11000003					<u> </u>	В		С			D		
1	A mount of bonds retired				:	10,285,00	5,000		-					
2	A mount of bonds legally defea													
3	Total proceeds of issue	:	10,175,00	00	518,667									
4	Gross proceeds in reserve fun	Gross proceeds in reserve funds												
5	Capitalized interest from proce	eeds												
6	Proceeds in refunding escrow													
7	Issuance costs from proceeds	5												
8	Credit enhancement from proc	eeds												
9	Working capital expenditures f	from proceeds												
10	Capital expenditures from prod	ceeds												,
11	Other spent proceeds													
12	O ther unspent proceeds													
13	Year of substantial completion	า			20	10	20	10						
					Yes	No	Yes	No	Yes		No	Yes	;	No
14	Were the bonds issued as part	t of a current refund	ing issue?			Х		Х						
15	Were the bonds issued as part	t of an advance refu	nding issue?			Х		Х						
16	Has the final allocation of proc	ceeds been made?				X		х						
17	Does the organization maintain	n adequate books a	nd records to supp	ort the final	х		Х							
Pa	rt III Private Business U	lse					ı	1						
						\	ı	В	С			D		
			Yes	No	Yes	No	Yes		No	Yes	,	No		

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Part III Private Business Use (Continued)

		A B		С			D		
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?		Х		х				
b	Are there any research agreements that may result in private business use of bond-financed property?		×		×				
c	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government								
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5								
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?		Х		Х				
Par	t IV Arbitrage						•		•

		Α		В	}	C		D		
		Yes	No	Yes	No	Yes	No	Yes	No	
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and									
	Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?									
	pond issue:		X		X					
2	Is the bond issue a variable rate issue?		X		X					
За	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?									
	into a neage with respect to the bond issue?		X							
			^		X					
b	b Name of provider									
С	Term of hedge									
d	Was the hedge superintegrated?									
е	Was a hedge terminated?		+		+					
e	Was a heage terminated									
4a	Were gross proceeds invested in a GIC?		X		X					
b	Name of provider									
С	Term of GIC									
d	Was the regulatory safe harbor for establishing the fair market									
	value of the GIC satisfied?									
5	Were any gross proceeds invested beyond an available temporary				+					
	period?		×		×					
6	Did the bond issue qualify for an exception to rebate?		X		X					
			1 "	I	1 "	1	1	1	ı	

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier	Return Reference	Explanation

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493135028272

Employer identification number

Schedule L

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Name of the organization

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

PROCTOR ACADEMY							0	2-02221	79		
Part I Excess Benefit Tran Complete if the organizat							organı	zations c	nly).	ne 40b	
1 (a) Name of disqu					(b) Desc						(c) rected?
										Yes	No
2 Enter the amount of tax impose		_					_	ear under			
section 4958					e organization.				\$ — \$		
		·		•							
Part II Loans to and/or F Complete if the organiz), Part IV, line 26	, or Forr	n 990-E	Z, Part V	, lıne 38	a	
	(b) ∟	oan to				(e) I	'n	(f) Approv	ad	(g)Writi	on
(a) Name of interested person and purpose		m the zation?	(c)Orig principal a		(d)Balance due	defau		by board	d or	agreeme	
purpose	To	From	. Principal c	mount		Yes	No	committ Yes	No	Yes	No
								-			
				▶ \$				1			
Part IIII Grants or Assistan					Persons.						
Complete if the orga							27.				
(a) Name of interested pers	on	(een interested per ganization	son	(c) A m	ount of gr	ant or ty	pe of assi	stance

Part IV	Business	Transactions	Involving	Interested	Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete if the organization	on answered "Yes" on	Form 990, Part IV, III	ne 28a, 28b, or 28c.		
(a) Name of interested person	(b) Relationship between interested person and the (c) A mount of transaction (d) Description of transaction		(e) Sharing of organization's revenues?		
	organization			Yes	No
(1) STEPHEN THEROUX	CHAIR OF FINANCE & TREASURER	, ,	STEPHEN THEROUX IS AN OFFICER OF LAKE SUNAPEE BANK THE PURCHASER OF THE THE SCHOOL'S OUTSTANDING SERIES 2010A BOND ISSUED FOR \$10,175,000 AND 2010B BOND ISSUED FOR \$518,667 THE BONDS WERE ISSUED DURING 2011		No
(2)					No

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier Return Reference Explar

Schedule L (Form 990 or 990-EZ) 2010

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DLN: 93493135028272

OMB No 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

SCHEDULE M

(Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Name of the organization PROCTOR ACADEMY

Employer identification number

					02-0222179			
Pa	rt I Types of Property							
		(a) Check if applicable	(b) Number of Contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	(d) Method of determining o amounts		ontribut	ion —
1	Art—Works of art			-9				
2	Art—Historical treasures							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household							
good	s							
6	Cars and other vehicles .							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded	Х	9	229,036	FAIR MARKET VAL	UE		
10	Securities—Closely held stock							
	Securities—Partnership, LLC, or trust interests .							
	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxıdermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts .							
25	Other►(<u>EQUIPMENT</u>)				KOBOTA TRACTOR,LOADER		DER 8	ų.
		Х	1	33,146	MANUAL ROLL BEN	IDER		
26	O ther ▶()							
27	O ther ►()							
28	O ther ► ()							
29	Number of Forms 8283 received by for which the organization complete				29			
30a	During the year, did the organizatio	n receiv	e by contribution any prope	erty reported in Part I, lines	1-28 that it		Yes	No
	must hold for at least three years fi	om the o	date of the initial contributi	on, and which is not require	d to be used			
	for exempt purposes for the entire I	nolding p	eriod?			30a		No
b	If "Yes," describe the arrangement	ın Part I	I					
31	Does the organization have a gift a					31	<u> </u> 	No
32a	Does the organization hire or use the contributions?		es or related organizations	to solicit, process, or sell i	non-cash	32a		No
	If "Yes," describe in Part II If the organization did not report re	venues ı	n column (c) for a type of p	roperty for which column (a) is checked,			

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2010

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As Filed Data -

DLN: 93493135028272

Employer identification number

OMB No 1545-0047

2010

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

PROCTOR ACADEMY

Name of the organization

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Supplemental Information to Form 990 or 990-EZ

► Attach to Form 990 or 990-EZ.

Identifier Reference Evplanation

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 2		LAWRENCE AND ANNE BALLIN ARE HUSBAND AND WIFE

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11		THE FORM 990 IS REVIEWED BY THE AUDIT COMMITTEE, AND THE FINANCE COMMITTEE INCLUDING THE PRESIDENT, THE HEAD OF SCHOOL, AND THE CHIEF FINANCIAL & OPERATING OFFICER

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	MEMBERS ARE ASKED ANNUALLY TO REPORT ON ANY CONFLICTS OF INTERESTS THAT THEY MAY HAVE. THAT INFORMATION IS ANNOUNCED PUBLICLY TO THE REST OF THE BOARD AND POSTED INTO THE NEWSPAPER

Identifier	Return Reference	Explanation
	VI, SECTION B, LINE 15	ANNUALLY, THE CHAIR OF THE FINANCE COMMITTEE AND PRESIDENT OF THE BOARD USE THE INDEPENDENT SCHOOLS ASSOCIATION OF NORTHERN NEW ENGLAND (ISANNE) PAY RATES TO DETERMINE THE HEAD OF SCHOOL'S COMPENSATION ADDITIONALLY, THE HEAD OF SCHOOL USES ISANNE TO DETERMINE ADMINISTRATIVE PAY CHARTS

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	UPON REQUEST

Identifi	er Return Reference	Explanation
	FORM 990, PART VII, SECTION A	COMPENSATION LISTED FOR TRUSTEES HAS BEEN PROVIDED AS A RESULT OF THEIR EMPLOYMENT AT THE SCHOOL AND NOT AS COMPENSATION FOR ACTIVITES PERFORMED WHILE SERVING ON THE BOARD OF TRUSTEES

ldentifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED GAINS ON INVESTMENTS 1,819,425 CHANGE IN UNRESTRICTED INTEREST RATE SWAP 486,497 POST RETIREMENT HEALTH BENEFIT OBLIGATION CHANGE -162,361 EARLY RETIREMENT BENEFIT OBLIGATION CHANGE -19,099 BOND EARLY EXTINGUISHMENT PENALTY -191,350 TOTAL TO FORM 990, PART XI, LINE 5 1,933,112