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Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2010

OMB No 1545-0047

Open to Public Inspection

	_				
		2010 calendar year, or tax year beginning 06-01-2010 and ending 05-31-2011 C Name of organization		D Employer	identification number
_	eck if a fress ch	MILLIGAN COLLEGE INC		62-0535	755
_		Doing Business As			
_	me cha			E Telephone	e number
Initi —	ial retu	Number and street (or P O box if mail is not delivered to street address) P O BOX 750	Room/suite	(423) 46	1-8686
Ten	mınate	ed P O BOX 750		• • • • • • • • • • • • • • • • • • • •	
_ Am	ended	return City or town, state or country, and ZIP + 4 MILLIGAN COLLEGE, TN 37682		G Gross rece	pts \$ 31,644,924
App	olication	n pending			
		F Name and address of principal officer	H(a) Isthisa	group return for aff	iliates 7 Yes V No
		JACQUELINE R STEADMAN 1 BLO WERS BOULEVARD			
		MILLIGAN COLLEGE, TN 37682		affiliates include	
				," attach a lis o exemption i	st (see instructions)
[Tax	x-exen	npt status	H(C) Gloup	exemption i	idiliber F
w	ebsite	e: ► WWW MILLIGAN EDU			
C Forr	n of or	rganization	L Year of for	mation 1882	M State of legal domicile TN
	rt I	Summary	L rear or ion	nation 1002	Firstate of legal dofficile. Th
		Briefly describe the organization's mission or most significant activities			
	1	THE ORGANIZATION IS A CHRISTIAN LIBERAL ARTS COLLEGE			
<u> </u>					
₫					
<u> </u>] , ;	Chack this hay be if the arganization discontinued its aparations or disposed of	imara than 25	TO/ of its not	na a a ta
sovemance		Check this box in if the organization discontinued its operations or disposed of	more than 25	1	1
		Number of voting members of the governing body (Part VI, line 1a)		3	33
<u>2</u>		Number of independent voting members of the governing body (Part VI, line 1b)		4	27
2		Total number of individuals employed in calendar year 2010 (Part V, line 2a)		5	784
Activities &		Total number of volunteers (estimate if necessary)		6	0
•		Total unrelated business revenue from Part VIII, column (C), line 12		7a	
	ь	Net unrelated business taxable income from Form 990-T, line 34		7b	
		Control observed and the About VIII beautiful	Prior	Year 4,846,326	Current Year
<u>o</u>	8	Contributions and grants (Part VIII, line 1h)	4,920,712		
Revent	10	Program service revenue (Part VIII, line 2g)		23,977,884	26,294,808
盏	10 11	Investment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		378,184	429,404
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line			0
	12	12)		29,202,394	31,644,924
	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)		7,543,480	8,461,682
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0	0
ø	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-	-	743,005	720 227
Expenses	16-	10) Brefessional fundraising foos (Bort IV, solumn (A) line 110)		743,003	739,337
<u>Φ</u>	16a	Professional fundraising fees (Part IX, column (A), line 11e)			0
ŭ	b	Total fundraising expenses (Part IX, column (D), line 25) •667,369		10 201 612	10 144 050
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)		18,201,612 26,488,097	19,144,858
	18 19	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12		26,488,097 2,714,297	28,345,877 3,299,047
<u>س</u>	15	Nevenue less expenses Subtract fine to Holli fille 12	Reginning	of Current	
net Assets of Fund Bafances				ear	End of Year
988 888	20	Total assets (Part X, line 16)		48,142,970	53,034,632
Z Z	21	Total liabilities (Part X, line 26)		9,498,852	7,758,008
z Z	22	Net assets or fund balances Subtract line 21 from line 20		38,644,118	45,276,624
		Signature Block			
Par	L II		andulas and st		to the best of my
Jnder cnowl	r penal	Ities of perjury, I declare that I have examined this return, including accompanying scl and belief, it is true, correct, and complete. Declaration of preparer (other than officer			
Jnder cnowl	r penal ledge a	and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on a		
Jnder mowl mowl	r penal ledge a ledge.	and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on a	II information	
Jnder mowl mowl	r penal ledge a ledge.	and belief, it is true, correct, and complete. Declaration of preparer (other than officer) ****** Signature of officer JACQUELINE R STEADMAN VP FOR BUSINESS AND FINANCE) is based on a	II information	
Jnder mowl mowl	r penal ledge a ledge.	and belief, it is true, correct, and complete. Declaration of preparer (other than officer) ****** Signature of officer) is based on a	II information	
Jnder mowl mowl	r penal ledge a ledge.	****** Signature of officer JACQUELINE R STEADMAN VP FOR BUSINESS AND FINANCE Type or print name and title Print/Type CHAD KISNED Date of the property o	201 Dat	II information	
Jnder mowl Sign Here	r penal ledge : ledge.	****** Signature of officer JACQUELINE R STEADMAN VP FOR BUSINESS AND FINANCE Type or print name and title Print/Type CHAD KISNED Date of the property o	201 Dat	II information	of which preparer has any
Jnder mowl mowl Sign Here	r penal ledge a ledge.	****** Signature of officer JACQUELINE R STEADMAN VP FOR BUSINESS AND FINANCE Type or print name and title Print/Type preparer's name CHAD KISNER CHAD KISNER CHAD KISNER CHAD KISNER	201 Dat	II information	of which preparer has any

May the IRS discuss this return with the preparer shown above? (see instructions) $\ \ .$

▼Yes No

Form	990 (2010)				Page 2
Par		t of Program Service Ac edule O contains a response t	ccomplishments o any question in this Part III		୮
1	Briefly describe the	organization's mission			
	CHRISTIAN LIBER/ /ANT-LEADERS	AL ARTS COLLEGE, MILLIGA	N COLLEGE SEEKS TO HONO	R GOD BY EDUCATING MEN	N AND WOMEN TO BE
2			gram services during the year v	which were not listed on	Yes V No
	If "Yes," describe th	nese new services on Schedule	e O		
3	services?		gnificant changes in how it cond	ducts, any program 	Yes 🔽 No
	•	nese changes on Schedule O			
4	Section 501(c)(3) a	and 501(c)(4) organizations ar	ach of the organization's three land section 4947(a)(1) trusts are enue, if any, for each program se	e required to report the amour	
4a	(Code OPERATION OF CHRIST) (Expenses \$ 19, TIAN LIBERAL ARTS COLLEGE	828,416 including grants of \$	8,461,682) (Revenue \$	21,824,262)
4b	(Code) (Expenses \$	ıncludıng grants of \$) (Revenue \$)
4c	(Code) (Expenses \$	including grants of \$) (Revenue \$)
	Other program car	vices (Describe in Schedule (<u> </u>		
Tu	(Expenses \$	including o	•) (Revenue \$)
4e	Total program serv	vice expenses \$\bigs\\$,828,416		

Part IV	Checklist	of Red	uired	Schedule	S

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		Νo
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV.	16		Νο
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20Ь		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νο
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🕏	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		N o
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		No
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 99 ((2010)

ΓQ	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 84			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable		.,	
2a	gaming (gambling) winnings to prize winners?	1c	Yes	
	Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20	165	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		N o
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
ь	organization solicit any contributions that were not tax deductible?			
	were not tax deductible?	6b		
7 a	Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a	Yes	
	services provided to the payor?			
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
C	file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year	1		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	7-		N
f	contract?	7e 7f		No No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
_	business holdings at any time during the year?	8		
9 a	Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
Ь	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders	-		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
L	Enter the amount of reserves the organization is required to maintain by the states			
D	in which the organization is licensed to issue qualified health plans]		
c	Enter the amount of reserves on hand 13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
ь	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Chack if Schadula O	contains a response to an	y question in this Part VI									
Check if Schedule O	contains a response to an	y question in this Fait vi	-	-	•	•	-	•	•		. *

Se	ction A. Governing Body and Management							
			Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax							
Ia	year							
b	Enter the number of voting members included in line 1a, above, who are independent							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes					
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No				
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		N o				
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νο				
6	Does the organization have members or stockholders?	6		Νο				
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		Νο				
ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		Νο				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following							
а	The governing body?	8a	Yes					
b	Each committee with authority to act on behalf of the governing body?	8b	Yes					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	9		N o				
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O							
	ction B. Policies (This Section B requests information about policies not required by the Internal venue Code.)							
	volue code.		Yes	No				
10a	Does the organization have local chapters, branches, or affiliates?	10a		Νο				
b	b If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?							
11a	1a Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form							
		11a	Yes					
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990							
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes					
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes					
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"		,					
4.5	describe in Schedule O how this is done	12c	Yes					
13	Does the organization have a written whistleblower policy?	13	Yes					
14	Does the organization have a written document retention and destruction policy?	14	Yes					
15	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
	The organization's CEO, Executive Director, or top management official	15a	Yes					
Ь	Other officers or key employees of the organization	15b	Yes					
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)							
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νο				
ь	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its							
	participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	461						
		16b						
<u>Se</u>	ction C. Disclosure List the States with which a copy of this Form 990 is required to be filed►TN							
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)							
10	(3)s only) available for public inspection Indicate how you make these available Check all that apply Own website Another's website Upon request							

- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization F

 JACQUELINE R STEADMAN

 1 BLOWERS BOULEVARD

 MILLIGAN COLLEGE, TN 37682

 (423) 461-8686

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organ		elated o	rgan	ızatı	on c	omper	sate	d any current office	er, director, or trust	ee
(A) Name and Title	(B) A verage hours	(C) Position (check all that apply)						(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See Additional Data Table										
-										
			<u> </u>							

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours	1	tion ((che		11		(D) Reportable compensation from the	(E) Reportable compensation		(F) Estima	ated of other
		per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	5	from from organizat relat organiza	the ion and ed
See A	Addıtıonal Data Table												
											+		
											+		
											+		
											+		
							-				+		
							-				-		
								Ļ					
1b	Sub-Total		· ·		•	•	· ·	•					
d							-	-	673,803		0		66,774
2	Total number of individuals (inc \$100,000 in reportable comper	luding but not lin	nıted to	thos	e lıs) who	received more tha	n	I		
												Yes	No
3	Did the organization list any for on line 1a? <i>If "Yes," complete Sc</i>					ey e	mploy -	ee, o	r highest compensa	ated employee	_		
4	For any individual listed on line					ens	ation	and o	other compensation	from the	3		No
•	organization and related organiz										4	Yes	
5	Did any person listed on line 1a services rendered to the organi									r individual for •	5		No
Se	ection B. Independent Cor	tractors											
1	Complete this table for your five \$100,000 of compensation from	highest comper		ndep	ende	ent c	ontra	tors	that received more	than			

(A) Name and business address	(B) Description of services	(C) Compensation
PIONEER CATERERS INC 303 GLENROSE AVENUE NASHVILLE, TN 37210	CAFETERIA SERVICE	1,325,572
BURLESON CONSTRUCTION COMPANY P O BOX 1735 JOHNSON CITY, TN 37605	CONTRACTOR	1,014,324
SARATOGA TECHNOLOGIES INC 101 MED TECH PARKWAY SUITE 307 JOHNSON CITY, TN 37604	IT SERVICE	215,654
WORKSPACE INTERIORS INC P O BOX 809 KINGSPORT, TN 37660	INTERIOR DESIGN	171,614
THE TOMBRAS GROUP 630 CONCORD STREET KNOXVILLE, TN 37919	ADVERTISING, MARKETING	149,502
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ►8) who received more than	

	90 (2010)				Pa	ge 9
Part \	Statement of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or
Contributions, gifts, grants and other similar amounts	1a Federated campaigns 1a b Membership dues 1b c Fundraising events 1c d Related organizations 1d e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above 1 Noncash contributions included in lines 1a-1f \$	4,920,712				514
	h Total. Add lines 1a-1f		4,920,712			
Program Service Revenue	2a TUITION AND FEES b AUXILIARY ENTERPRISES c OTHER INCOME SUMMER CAMPS e MARRIED STUDENT HOUSIN f All other program service revenue	611710 611710 611710 611710 611710	21,824,262 3,770,240 376,608 266,011 57,687			3,770,240 376,600 266,01 57,68
а	g Total. Add lines 2a-2f		26,294,808 429,404			429,404
	(I) Real 6a Gross Rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss)	(II) Personal				
	(I) Securities 7a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss)	(II) O ther				
Other Revenue	d Net gain or (loss)					
Other	See Part IV, line 18 a b Less direct expenses b c Net income or (loss) from fundraising events 9a Gross income from gaming activities See Part IV, line 19 . a b Less direct expenses b c Net income or (loss) from gaming activities					
	10a Gross sales of inventory, less returns and allowances . a b Less cost of goods sold b c Net income or (loss) from sales of inventory					
	Miscellaneous Revenue 11a b c	Business Code				
	d All other revenue		31,644,924	21,824,262		4,899,950

	990 (2010)				Page 10
Par	t IX Statement of Functional Expenses				
Δ	Section $501(c)(3)$ and $501(c)(4)$ organizations mus II other organizations must complete column (A) but are not required to c			(D)	
Do no	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21		'		·
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	8,461,682	8,461,682		
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	739,337	194,572	544,765	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages				
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
а	Fees for services (non-employees) Management				
ь	Legal				
с	Accounting				
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other				
12	Advertising and promotion				
13	Office expenses				
14	Information technology				
15	Royalties				
16	Occupancy	884,708	505,741	378,967	
17	Travel	864,706	303,741	376,907	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	244,756	139,914	104,842	
21	Payments to affiliates	211,730	133,314	104,042	
22	Depreciation, depletion, and amortization	1,205,587	689,170	516,417	
23	Insurance	1,203,307	009,170	310,417	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	INSTRUCTION	5,637,867	5,637,867		
b	INSTITUTION SUPPORT	3,774,059		3,106,690	667,369
c	STUDENT SERVICES	3,317,900	3,317,900		·
d	AUXILIARY ENTERPRISES	2,844,017	. ,	2,844,017	
e	ACADEMIC SUPPORT	881,570	881,570	 	
f	All other expenses	354,394	,	354,394	
25	Total functional expenses. Add lines 1 through 24f	28,345,877	19,828,416	· ·	667,369
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a	20,010,011	15,525,710	7,030,032	337,333
	combined educational campaign and fundraising solicitation				

Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			2,798,308	1	2,919,837
	2	Savings and temporary cash investments		450,666	2	449,439	
	3	Pledges and grants receivable, net			2,102,165	3	1,737,240
	4	Accounts receivable, net			2,033,300	4	1,070,796
	5	Receivables from current and former officers, directors, trustees highest compensated employees. Complete Part II of	s, key	employees, and			
		Schedule L				5	
	6	Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$, and contributing exponsoring organizations of section $501(c)(9)$ voluntary employorganizations (see instructions)	mploy	ers, and			
- S		Schedule L				6	
Assets	7	Notes and loans receivable, net			935,282	7	843,392
⋖	8	Inventories for sale or use			243,021	8	263,906
	9	Prepaid expenses and deferred charges			96,178	9	118,272
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a	41,718,570			
	b	Less accumulated depreciation	10b	17,858,541	23,431,404	10c	23,860,029
	11	Investments—publicly traded securities				11	
	12	Investments—other securities See Part IV, line 11	16,018,651	12	21,739,669		
	13	Investments—program-related See Part IV, line 11		13			
	14	Intangible assets		14	_		
	15	Other assets See Part IV, line 11	33,995	15	32,052		
	16	Total assets. Add lines 1 through 15 (must equal line 34)	48,142,970	16	53,034,632		
	17	Accounts payable and accrued expenses .			18,800	17	42,566
	18	Grants payable				18	
	19	Deferred revenue			677,855	19	559,138
	20	Tax-exempt bond liabilities				20	
es S	21	Escrow or custodial account liability Complete Part IV of Schedul	eD.	•		21	
bilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
Lial		persons Complete Part II of Schedule L		•		22	
	23	Secured mortgages and notes payable to unrelated third parties			6,435,346	23	4,837,117
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			2,366,851	25	2,319,187
	26	Total liabilities. Add lines 17 through 25			9,498,852	26	7,758,008
<u>س</u>		Organizations that follow SFAS 117, check here ▶ 🔽 and comp	lete li	ines 27			_
9		through 29, and lines 33 and 34.					
<u>5</u>	27	Unrestricted net assets			18,254,071	27	21,323,170
Fund Balances	28	Temporarily restricted net assets	5,924,469	28	6,926,448		
Ξ	29	Permanently restricted net assets		14,465,578	29	17,027,006	
Ξ		Organizations that do not follow SFAS 117, check here ► ☐ ar	d com	plete			
10		lines 30 through 34.					
	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other fu	nds			32	
Net	33	Total net assets or fund balances			38,644,118	33	45,276,624
	34	Total liabilities and net assets/fund balances			48,142,970	34	53,034,632

Pal	Check if Schedule O contains a response to any question in this Part XI			. [고	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		31,6	544,924
2	Total expenses (must equal Part IX, column (A), line 25)	2			 345,877
3	Revenue less expenses Subtract line 2 from line 1	3		3,2	299,047
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		38,6	544,118
5	Other changes in net assets or fund balances (explain in Schedule O)	5		3,3	333,459
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		45,2	276,624
Pai	Tt XII Financial Statements and Reporting Check If Schedule O contains a response to any question in this Part XII		•	ド	No
1	Accounting method used to prepare the Form 990			i es	140
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain its Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were in a separate basis, consolidated basis, or both	ssued			
	▼ Separate basis				
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the raudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b	Yes	

Employer identification number

SCHEDULE A (Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

h

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No 1545-0047

Inspection

MILLIGAN COLLEGE INC 62-0535755 Reason for Public Charity Status (All organizations must complete this part.) See instructions organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). 10 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h Type I **b** Type II c Type III - Functionally integrated Type III - Other By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii)

(i) Name of supported organization	(ii) EIN		(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organizat col (i) orga	on in anized	(vii) A mount of support	
		instructions))	Yes	No	Yes	No	Yes	No		
 Total										

and (III) below, the governing body of the the supported organization?

(iii) a 35% controlled entity of a person described in (i) or (ii) above?

Provide the following information about the supported organization(s)

(ii) a family member of a person described in (i) above?

Yes

11g(i)

11g(ii)

11g(iii)

No

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	dider rate III. If the	organización i	ans to quanty t	maci the tests	iisted below, pie	case complet	c raic III.
S	ection A. Public Support		_				
Cale	endar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	ınclude any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
_	behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public Support. Subtract line 5 from						
Ü	line 4						
S	ection B. Total Support	1				I	
	endar year (or fiscal year beginning						
Cur	in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7	A mounts from line 4						
8	Gross income from interest,						
0	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
-	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV)						
11	Total support (Add lines 7						
	through 10)						
12	Gross receipts from related activities	es, etc (See inst	ructions)			12	
13	First Five Years If the Form 990 is f	or the organization	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	nızatıon,
	check this box and stop here	_	r		•	. , . , -	▶ ┌॔
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2010	(lıne 6 column (f) divided by line	11 column (f))		14	
15	Public Support Percentage for 2009	Schedule A Par	rt II line 14			15	
							
16a	33 1/3% support test—2010. If the				line 14 is 33 1/3%	or more, chec	
	and stop here. The organization qua	•				2.2.4.204	▶ [
b	33 1/3% support test—2009. If the				oa, and line 15 is :	1/3% or mor	. -
17-	box and stop here. The organization				12 16 1C	handler - 4.4	▶
r/a	10%-facts-and-circumstances test-						ın.
	is 10% or more, and if the organization made			•			
	in Part IV how the organization mee	is the facts and	circumstances"	test ine organiz	acion quanifies as	a publicly supp	orted F
L	organization 10%-facts-and-circumstances test-	_2000 Ifthe era	anization did not	chack a hay an lu	no 13 165 166 5	or 17a and line	F1
ט	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat			•		<u>-</u>	clv
	supported organization	aon meets the 16	aces and circuitis	tances test life	. organization qual	iiiies as a publi	ETY ▶ ¯
18	Private Foundation If the organizati	on did not check	a box on line 13	. 16a. 16b. 17a o	r 17b. check this	box and see	- 1
	instructions	a.a not ender		, , 0 0 , 7 0 0	. 2. 2, 511558 61115		▶ □

Schedule A (Form 990 or 990-EZ) 2010 Page 3 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total ın) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified **b** A mounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning **(e)** 2010 (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (f) Total ın) 9 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b c Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage

15	Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f))	15	
16	Public support percentage from 2009 Schedule A, Part III, line 15		
S	ection D. Computation of Investment Income Percentage		
17	Investment income percentage for 2010 (line 10c column (f) divided by line 13 column (f))	17	
18	Investment income percentage from 2009 Schedule A , Part III, line 17	18	

19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Fo	orm 990 or 990-EZ) 2010	Pag
Part IV	Supplemental Information. Supplemental Information. Complete this required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. additional information. (See instructions).	•

Facts And	Circumstances	Test

Schedule A (Form 990 or 990-EZ) 2010

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DLN: 93493307010131

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public

Interna	al Revenue Service	► Attach to Fo	orm 990. ► See separate instructions.		Inspection
	me of the organ			Employer identi	fication number
MII	LLIGAN COLLEGE INC	-		62-0535755	
Pa			dvised Funds or Other Similar F		nts. Complete if the
	organi	zation answered "Yes" to Form 99		· · · · ·	
	T - t - l l		(a) Donor advised funds	(b) Funds ar	nd other accounts
1	Total number a				
2	33 3	itributions to (during year)			
3	30 3	nts from (during year)			
4		ue at end of year			
5	funds are the c	organization's property, subject to the o			☐ Yes ☐ No
6	used only for c	charitable purposes and not for the ben	donor advisors in writing that grant funds efit of the donor or donor advisor, or for a	•	□Yes □No
Do		permissible private benefit	if the organization answered "Vos" t	o Form 000 Dari	
	•		if the organization answered "Yes" t	0 FOLIII 990, Par	t IV, line 7.
1	Preservat Protection	conservation easements held by the or tion of land for public use (e g , recreati n of natural habitat	on or pleasure)	n historically import certified historic st	
	Preservat	cion of open space			
2	•	s 2a–2d ifthe organization held a quali :he last day ofthe tax year	fied conservation contribution in the form	of a conservation	
				Held at	the End of the Year
а		of conservation easements		2a	
Ь	_	restricted by conservation easements		2b	
С		nservation easements on a certified his	• •	2c	
d	Number of con	nservation easements included in (c) ac	equired after 8/17/06	2d	
3		nservation easements modified, transfe ar 🛌	rred, released, extinguished, or terminate	ed by the organizat	on during
4	Number of stat	tac where property cubiact to concerve	ation easement is located 🛌		
5		fithe conservation easements it holds?	g the periodic monitoring, inspection, hand	dling of violations,	Yes No
6			ecting and enforcing conservation easem		
7			ng, and enforcing conservation easement		\$
8		nservation easement reported on line 2 i) and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of sec	tion	┌ Yes
9	balance sheet,		onservation easements in its revenue and the footnote to the organization's financia nents		
Pa		nizations Maintaining Collection lete of the organization answered "	ns of Art, Historical Treasures, 'Yes" to Form 990, Part IV, line 8.	or Other Simila	ar Assets.
1a	art, historical t	treasures, or other similar assets held	116, not to report in its revenue stateme for public exhibition, education or resear ancial statements that describes these i	ch in furtherance of	
b	historical treas	· ·	116, to report in its revenue statement a public exhibition, education, or research i		•
	(i) Revenues i	included in Form 990, Part VIII, line 1		► \$	
	(ii) Assets inc	cluded in Form 990, Part X		► \$	
2	If the organiza	·	orical treasures, or other similar assets fo S 116 relating to these items		
а	Revenues incli	uded in Form 990, Part VIII, line 1		► \$	

b Assets included in Form 990, Part X

3	Using the organization's accession and other		•				•				.ontinuea j
	items (check all that apply)	,		_	_		-				
а	Public exhibition		d	ı	Loan or	rexc	hange progra	ms			
b	Scholarly research		e	Γ	Other						
С	Preservation for future generations										
4	Provide a description of the organization's co Part XIV	llections and expla	ın hov	v the	y further	the	organızatıon':	sex	empt purpose ır	1	
5	During the year, did the organization solicit o	r receive donations	ofar	t, hıs	torical tr	reası	ures or other	sım		_	_
	assets to be sold to raise funds rather than t		·						<u> </u>	Yes	No
Pai	rt IV Escrow and Custodial Arrang Part IV, line 9, or reported an an						n answered	l "Y	es" to Form 9'	90, 	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?					ons	or other asse	ts i		Yes	☐ No
b	If "Yes," explain the arrangement in Part XIV	and complete the	follow	ing t	able		Г		Am	ount	
c	Beginning balance							Lc			
d	Additions during the year							Ld			
e	Distributions during the year							le			
f	Ending balance							Lf			
2a	Did the organization include an amount on Fo	rm 990 Part Y line	2 2 1 2						Г	Yes	
	If "Yes," explain the arrangement in Part XIV		- 21.						'	163	, 110
	rt V Endowment Funds. Complete		n ans	Wer	ed "Ves'	" to	Form 990	Dar	t IV line 10		
ГС	Endowment Funds: Complete F	(a)Current Year)Prior			Two Years Back		Three Years Back	(e)Four	Years Back
1a	Beginning of year balance	15,862,911		1.	2,715,413		15,785,26	7	-		
b	Contributions	2,316,476			1,726,463		1,076,91	9			
С	Investment earnings or losses	3,634,060			1,474,982		-3,668,78	7			
d	Grants or scholarships	-226,091			-53,947		-447,98	6			
e	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance	21,587,356		1.	5,862,911		12,715,41	3			
2	Provide the estimated percentage of the yea	r end balance held a	as								
а	Board designated or quasi-endowment 🕨	0 610 %									
ь	Permanent endowment 🕨 78 530 %										
c	Term endowment ► 20 860 %										
3a	Are there endowment funds not in the posses	ssion of the organiza	ation t	that	are held a	and a	admınıstered	for	the		
	organization by									Yes	No
	(i) unrelated organizations			•		•		•	3a(i		No
	(ii) related organizations					•		•	3a(i		No
ь 4	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the							•	3b		
	rt VI Investments—Land, Buildings					Λ D	art V line 1	<u> </u>			
H.	tvi investments—Land, buildings	, and Equipme	III. <u>3</u>		Cost or ot		(b)Cost or oth		(a) Assumulated	1	
	Description of investment			bası	s (investm	ent)	basis (other)		(c) Accumulated depreciation	(d) B	ook value
1a	Land		•				1,254,	230		<u> </u>	1,254,230
b	Buildings		•				35,710,9	999	14,356,456	<u> </u>	21,354,543
С	Leasehold improvements		•								
d	Equipment		•				3,326,0	051	2,352,631		973,420
е	Other			1			1,427,	290	1,149,454	1	277,836
	il. Add lines 1a-1e <i>(Column (d) should equal Fo</i>			•						_	

Part VIII Investments—Other Securities. See F	Form 990, Part X, line 12		
(a) Description of security or category	(b) Book value		d of valuation
(including name of security)		Cost or end-of	-year market value
(1)Financial derivatives			
(2)Closely-held equity interests (3)O ther			
(A) MUTUAL FUNDS AND ANNUITIES	19,798,006		F
(B) LAND	103,950		F_
(C) CERTIFICATES OF DEPOSIT AND SAVINGS			
ACCOUNT	1,837,713		F
Total. (Column (b) should equal Form 990. Part X. col (B) line 12.)	21 720 660		
Total (colaim (2) cheal equal term 330) tale ii, col (2) iiie 12)	21,739,669	12	
Part VIII Investments—Program Related. See			d of valuation
(a) Description of investment type	(b) Book value		year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, Im			(h) Pook volue
(a) Descrip	tion		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19	5.)		
Part X Other Liabilities. See Form 990, Part X	, line 25.		
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes			
ACCRUED SALARIES AND WAGES	870,539		
ADVANCES FROM FEDERAL GOVT FOR STUDENT			
LOANS	926,830		
OTHER ACCRUED LIABILITIES AND PAYABLES	227,904		
ANNUITY PAYMENT LIABILITIES	293,914		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	2,319,187		

31,644,924

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	31,644,92
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	28,345,87
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	3,299,04
4	Net unrealized gains (losses) on investments	4	3,333,45
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	3,333,45
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	6,632,50
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue	er Retu	rn
1	Total revenue, gains, and other support per audited financial statements	1	26,516,70
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
ь	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d		
е	Add lines 2a through 2d	2e	3,333,45
3	Subtract line 2e from line 1	3	23,183,24
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
Ь	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	8,461,68
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	31,644,92
	Reconciliation of Expenses per Audited Financial Statements With Expenses	s per Ret	
1	Total expenses and losses per audited financial statements	1 1	19,884,19
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
ь	Prior year adjustments	1	
c	Other losses	1	
d	Other (Describe in Part XIV) 2d		
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	19,884,19
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a]	
b	Other (Describe in Part XIV)]	
c	Add lines 4a and 4b	4c	8,461,68
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	28,345,87

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48		NOTE 11 - UNCERTAIN TAXES THE COLLEGE FOLLOWS THE FASB ASC, WHICH PROVIDES GUIDANCE ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES RECOGNIZED IN AN ORGANIZATION'S FINANCIAL STATEMENTS AS OF MAY 31, 2011, THE COLLEGE HAD NO UNCERTAIN TAX POSITIONS THAT QUALIFY FOR EITHER RECOGNITION OR DISCLOSURE IN THE COLLEGE'S FINANCIAL STATEMENTS THE COLLEGE'S POLICY IS TO RECOGNIZE INTEREST AND PENALTIES ON UNRECOGNIZED TAX BENEFITS IN INCOME TAX EXPENSE IN THE FINANCIAL STATEMENTS NO INTEREST OR PENALTIES WERE RECORDED DURING THE YEAR ENDED MAY 31, 2011 GENERALLY, THE TAX YEARS BEFORE 2007 ARE NO LONGER SUBJECT TO EXAMINATION BY FEDERAL TAXING AUTHORITIES
PART XII, LINE 4B - OTHER ADJUSTMENTS		SCHOLARSHIPS OFFSETTING TUITION AND FEES 8,461,682
PART XIII, LINE 4B - OTHER ADJUSTMENTS		SCHOLARSHIPS OFFSETTING STUDENT TUITION AND FEES 8,461,682

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DLN: 93493307010131

OMB No 1545-0047

2010

2010

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Schools ►Complete if the organization answered "Yes" to Form 990, Part IV, line 13,

or Form 990-EZ, Part VI, line 48.
► Attach to Form 990 or Form 990-EZ.

Inspection
Employer identification number

MILLIC	SAN COLLEGE INC	. ,		
		-0535755	VEC	
Pa	rtI	_	YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its other governing instrument, or in a resolution of its governing body?	charter, bylaws,	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students is brochures, catalogues, and other written communications with the public dealing with student admiss programs, and scholarships?		Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcass the period of solicitation for students, or during the registration period if it has no solicitation programmation that makes the policy known to all parts of the general community it serves? If "Yes," please descriplease explain If you need more space use Part II	am, in a way	Yes	
4	Does the organization maintain the following?			
4	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
	Records documenting that scholarships and other financial assistance are awarded on a racially no basis?			
c	Copies of all catalogues, brochures, announcements, and other written communications to the publi with student admissions, programs, and scholarships?	c dealing	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Part II			
5 a	Does the organization discriminate by race in any way with respect to Students' rights or privileges?	5a		No
b	Admissions policies?	5b		No
c	Employment of faculty or administrative staff?	50		No
	Scholarships or other financial assistance?	<u>5d</u>		No
e	Educational policies?			No
f	Use of facilities?	<u>5f</u>		No
g	Athletic programs?			No
h	Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II	5h		No
	Does the organization receive any financial aid or assistance from a governmental agency?	6a		
Ŀ	. Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either line 6a or line 6b, explain on Part II	6b		No
7	Does the organization certify that it has complied with the applicable requirements of sections 4 01 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part		V	
	or Nev 1100 75-30, 1373-2 C. D. 307, Covering facial hondiscrimination of 11 No. explain on Part	II 7	Yes	1

Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
EXPLANATION OF NONDISCRIMINATORY POLICY PUBLICATION	SCHEDULE E, PART I, LINE 3	BROADCAST THROUGH RADIO ADVERTISEMENTS PRINT PUBLICATIONS SUCH AS THE COLLEGE CATALOG, AND FINANCIAL AID AND RELATED MATERIALS, AND ADS FOR EMPLOYMENT
EXPLANATION OF GOVERNMENT FINANCIAL ASSISTANCE	SCHEDULE E, PART I, LINE 6	THE ONLY GOVERNMENTAL AGENCY THAT PROVIDES FINANCIAL ASSISTANCE IS THE UNITED STATES DEPARTMENT OF EDUCATION MILLIGAN COLLEGE, INC. RECEIVES FEDERAL MONEY FOR STUDENT FINANCIAL AID PROGRAMS SUCH AS PELL GRANTS, AND MANY OTHERS

Schedule E (Form 990 or 990-EZ) 2010

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Schedule I

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

DLN: 93493307010131 OMB No 1545-0047

Employer identification number

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Inspection

MILLIGAN COLLEGE INC							
						62-0535755	
Part I General Informatio 1 Does the organization maintain the selection criteria used to aw	records to substantia vard the grants or ass	ate the amount of the					∀ Yes ⊢
2 Describe in Part IV the organiza	ation's procedures fo	r monitoring the use o	of grant funds in the Unite	ed States			
Part II Grants and Other A Form 990, Part IV, line duplicated if additional	e 21 for any recipi	ent that received r	nore than \$5,000. Ch	eck this box if no one	recipient receive	ed more than \$5,000	
1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance
Enter total number of section 50Enter total number of other orga		_				_	
For Privacy Act and Panerwork Reduction				Cat No. 50055P			le I (Form 990) 2010

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) CASH SCHOLARSHIPS FOR STUDENTS ATTENDING MILLIGAN COLLEGE IN CARTER COUNTY, TENNESSEE	812	8,461,682	0	N/A	N/A

Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
PROCEDURE FOR	PART I, LINE 2	SCHEDULE I, PART I, LINE 2 THE COLLEGE DOES NOT GIVE ANY NON-CASH SCHOLARSHIPS SCHOLARSHIPS ARE
MONITORING GRANTS		DISBURSED TO STUDENTS THROUGH CREDITING THEIR STUDENT ACCOUNTS IF THE STUDENT HAS ANY EXCESS
IN THE U S		SCHOLARSHIP FUNDS OVER THEIR CHARGES, THESE FUNDS ARE DISBURSED TO THE STUDENT BY CHECK THE
		COLLEGE'S PROCEDURES FOR MONITORING GRANT FUNDS IN THE US ARE AS FOLLOWS THE COLLEGE HAS
		APPOINTED DIRECTORS, WHO REPORT TO THE APPROPRIATE VICE PRESIDENTS, OVER ALL FEDERAL GRANT
		PROGRAMS THESE DIRECTORS ARE CHARGED WITH PERFORMING ALL GRANT-RELATED ACTIVITIES INCLUDING
		APPLICATION, MONITORING OF EXPENDITURES AND REPORTING, WITH THE EXCEPTION OF DRAW-DOWNS OF
		FEDERAL FUNDS DRAW-DOWNS ARE PERFORMED BY THE COLLEGE'S CONTROLLER AFTER REQUESTS ARE MADE
		BY THE DIRECTOR TO THE CONTROLLER THE CONTROLLER REVIEWS THE REQUESTS FOR DRAW-DOWNS, WHICH
		INCLUDE DOCUMENTATION OF ALL DIRECT AND INDIRECT PROGRAM EXPENSES, BEFORE MAKING THE DRAW-
		DOWNS A SINGLE AUDIT IS PERFORMED ANNUALLY BY THE COLLEGE'S INDEPENDENT AUDITORS

DLN: 93493307010131

OMB No 1545-0047

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name	of	t he	orga	aniza	t ion
MILLIGA	AN O	COLLI	GF I	NC	

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

Employer identification number

62-0535755

Pa	rt I Questions Regarding Compensation	n				
					Yes	Νo
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part II					
	First-class or charter travel	굣	Housing allowance or residence for personal use			
	▼ Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Г	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
Ь	If any of the boxes in line 1a are checked, did the oreimbursement orprovision of all the expenses described.			1b	Yes	
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executiv			2	Yes	
3	Indicate which, if any, of the following the organizat organization's CEO/Executive Director Check all t		y			
	<u> </u>	 	Written employment contract			
	Independent compensation consultant Form 990 of other organizations	V V	Compensation survey or study Approval by the board or compensation committee			
	1 offin 990 of other organizations	14	Approval by the board of compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII	I, Section A, line ${f 1a}$ with respect to the filing organization			
а	Receive a severance payment or change-of-control	l paymen	it from the organization or a related organization?	4a		No
Ь	Participate in, or receive payment from, a suppleme	ntal non	qualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-b	ased co	mpensation arrangement?	4c		Νο
	If "Yes" to any of lines 4a-c, list the persons and p					
	Only 501(c)(3) and 501(c)(4) organizations only m	ust comp	plete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of	, lıne 1a,	did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νο
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of	, lıne 1a,	did the organization pay or accrue any			
а	The organization?			6a		No
b	Any related organization?			6b		Νο
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"			7		No
8	Were any amounts reported in Form 990, Part VII,					
	subject to the initial contract exception described i					
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	e rebutta	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & (iii) Other reportable compensation compensation		other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) DONALD R JEANES	(1) (11)	170,849 0	0	0	,,	10,099 0	193,375 0	0
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								

Schedule J (Form 990) 2010

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
		FOR THE YEAR ENDED 05/31/11, THE COLLEGE PAID FOR SOME MEALS FOR THE PRESIDENT'S WIFE WHEN SHE TRAVELED WITH HIM ON COLLEGE BUSINESS NO AIRFARE WAS PAID FOR HER

Schedule J (Form 990) 2010

DLN: 93493307010131

OMB No 1545-0047

Open to Public

Inspect ion

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Schedule O (Form 990).

► Attach to Form 990. ► See separate instructions.

Internal Revenue Service Name of the organization MILLIGAN COLLEGE INC

Department of the Treasury

Employer identification number

62-0535755

									6	2-053	5755			
Pa	art I Bond Issues	T	Г	_	r									
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP#	(d) Date Issued	(e) Issue Pri	ce (f)	(f) Description of Purpose		(g) De	feased	Beh) O n alf of suer		Pool ancing
									Yes	No	Yes	No	Yes	No
A	THE HEALTH & EDUCATIONAL FACILITIES BD OF THE CITY OF ELIZABETHTON TN	62-6000283		12-05-2005	5,500,0	000 EQUI	CONSTRUCTION AND EQUIPPING OF EDUCATIONAL FACILITIES			X		х		x
_													↓	
_												<u> </u>	┼	
Pa	rt II Proceeds													
					А			В		С		T	D	
1	A mount of bonds retired					662,883	3							
2	A mount of bonds legally defeased													
3	Total proceeds of issue					5,500,000								
4	Gross proceeds in reserve fun	ds												
5	Capitalized interest from proce	eeds												
6	Proceeds in refunding escrow													
7	Issuance costs from proceeds	3				38,851	=							
8	Credit enhancement from proc	eeds												
9	Working capital expenditures f	from proceeds										I		
10	Capital expenditures from prod	ceeds				5,461,149)					T		
11	Other spent proceeds													
12	Other unspent proceeds											I		
13	Year of substantial completion	1			200	7								
					Yes	No	Yes	No	Yes		No	Yes	<u>; </u>	No
14	Were the bonds issued as part	of a current refundı	ng issue?			X								
15	Were the bonds issued as part	of an advance refur	nding issue?			Х								
16	Has the final allocation of proceeds been made?			х										
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?				х									
Pa	rt IIII Private Business U	se					1				_			
					A			B	C				D	
					Yes	No	Yes	No	Yes		No	Yes	<u>'</u>	No

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Schedule K (Form 990) 2010

Part W Private Business Use (Continued)

			١	1	В		С		D
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?		Х						
b	Are there any research agreements that may result in private business use of bond- financed property?		Х						
С	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government								
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5								
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	Х							
7 Par	· · · · · · · · · · · · · · · · · · ·	Х							

|--|

		Α.		В	1	С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and								
	Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?								
	Dolla 155ae		×						
2	Is the bond issue a variable rate issue?		X						
3a	Has the organization or the governmental issuer entered								
	into a hedge with respect to the bond issue?								
			X						
ь	Name of provider		L						
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was a hedge terminated?								
_	•								
4a	Were gross proceeds invested in a GIC?		Х						
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market								
	value of the GIC satisfied?								
	Were any gross proceeds invested beyond an available temporary					-			
5	period?		x						
6	Did the bond issue qualify for an exception to rebate?								

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Ident if ier	Return Reference	Explanat ion

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DLN: 93493307010131

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions. 2010

Open to Public Inspection

Name of the organization MILLIGAN COLLEGE INC							E	mployer i	dent if ica	ation numb	er
Part I Excess Benefit Tra	nsact	ions (s	section 501	(c)(3) a	and section 501	(c)(4)		2-05357 zations			
										line 40b	
Complete if the organization answered "Yes" on Form 990, (a) Name of disqualified person				(b) Desc	ription	of trans	action		(c) C	orrected?	
		•			(2) 5 6 5 6					Yes	No
2 Enter the amount of tax impos	ed on t	he orga	nızatıon man	nagers of	r disqualified pers	ons dur	ing the	year unde	r	•	•
section 4958								•	* \$		
3 Enter the amount of tax, If any	, on lin	e 2, abo	ve, reimburs	sed by th	ne organization .			•	• s		
Part III Loans to and/or	From	Intere	ested Pers	sons.							
Complete if the organi	zation a	ans we re	d "Yes" on F	orm 990), Part IV, line 26	, or For	m 990-l			Ва	
	1 ' '	oan to				(e) i	(f) In Approve			(g)Written	
(a) Name of interested person and purpose		om the ization?	(c)Original a		(d)Balance due	defau		by boar	d or	agreem	
parpood	To	From	-	41110 4111		Yes	No	commit Yes	No No	Yes	No
	10	FIUIII				165	140	165	140	165	140
		-									
	1										
Total				▶ \$							
Part IIII Grants or Assista					Persons.						
Complete if the orga							27.				
(a) Name of interested pers	on	(een interested per ganization	rson	(c) A n	nount of g	rant or t	ype of ass	stance
					IAL ADVANCEME						
(1) DR WILLIAM B GREER			D INCOMIN	IG PRES	IDENT OF MILLI	GAN					45,320
, , , , , , , , , , , , , , , , , , , ,											,

 				_
Rucinace	Trancactions	Tnvolvina	Intoracted	Darcane
DUSIIICSS	Transactions	THIVOIVING	Tillelesten	FCI SUIIS

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete if the organization	ii aliswered Tes Oli	roini 550, Farciv, iii	ie 20a, 20b, 01 20c.		
(a) Name of interested person	(b) Relationship between interested person and the		(d) Description of transaction	(e) Sharing of organization's revenues?	
	organization			Yes	No
See Additional Data Table					

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Ident if ier	Return Reference	Explanation
raeut it ier	Return Kererence	Explanation

Schedule L (Form 990 or 990-EZ) 2010

Software ID: Software Version:

EIN: 62-0535755

Name: MILLIGAN COLLEGE INC

Form 990, Schedule L, Part IV -		_		T
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction \$	(d) Description of transaction	(e) Sharing of organization's revenues? Yes No
DR DONALD R JEANES	PRESIDENT OF MILLIGAN COLLEGE	1,000,000	DR DONALD R JEANES HAS BEEN A MEMBER OF THE MOUNTAIN STATES HEALTH ALLIANCE (MSHA) BOARD OF DIRECTORS FOR NINE YEARS HE HAS BEEN AN OFFICER FOR FOUR OF THE NINE YEARS HE BEGAN HIS TENURE AS CHAIRMAN OF THE BOARD IN JULY, 2004 DR JEANES COMPLETED A TWO YEAR TERM AS CHAIRMAN JUNE 30, 2006 AND CONTINUED TO SERVE ON THE BOARD AS PAST PRESIDENT UNTIL JULY, 2008 AND AGAIN IN 2009-2010 HIS TERM ON THE FULL BOARD ENDED JUNE 30, 2010 MILLIGAN COLLEGE IS RECEIVING A MULTI-YEAR PLEDGE OF \$1,000,000 FROM MSHA FOR THE NURSING PROGRAM, WHICH IS CONTINGENT UPON MEETING CERTAIN BENCHMARKS AS OF MAY 31, 2011, MILLIGAN COLLEGE HAD RECEIVED \$900,000 TO WARD THIS PLEDGE	No
DR WILLIAM B GREER	VP FOR INSTITUTIONAL ADVANCEMENT AND INCOMING PRESIDENT OF MILLIGAN COLLEGE	1,000,000		No
MR JOHN K BANKS	MEMBER OF THE BOARD OF TRUSTEES	20,685	MR JOHN K BANKS, THE COLLEGE'S ATTORNEY, IS A MEMBER OF THE BOARD OF TRUSTEES MR BANKS IS NOT PAID CASH FOR HIS SERVICES AS THE COLLEGE'S ATTORNEY HOWEVER, FOR THE YEAR ENDED MAY 31, 2011, THE COLLEGE DID GIVE FREE TUITION TO TWO OF HIS RELATIVES THE VALUE OF THIS TUITION WAS \$20,685	No
DR W B GREENE	MEMBER OF THE BOARD OF TRUSTEES	9,021,221	DR W B GREENE, OWNER OF CARTER COUNTY BANK, IS A MEMBER OF THE BOARD OF TRUSTEES THE COLLEGE HAS NUMEROUS CHECKING ACCOUNTS AT THE BANK, WHOSE BALANCES AT MAY 31, 2011 TOTALED APPROXIMATELY \$3,184,104 THE COLLEGE HAS A \$1,000,000 LINE OF CREDIT AT THE BANK WITH NO DRAWS FOR THE YEAR ENDED MAY 31, 2011 ON DECEMBER 5, 2005, THE COLLEGE OBTAINED A \$5,500,000 LOAN FROM THE BANK, WHICH IS SECURED BY THE ELIZABETH LEITNER GREGORY CENTER FOR THE LIBERAL ARTS AT MAY 31, 2011, THE BALANCE OF THE LOAN WAS \$4,837,117, AND THE INTEREST EXPENSE PAID FOR THE YEAR THEN ENDED WAS 212,615	N o
MR CALVIN L WILSON JR	MEMBER OF THE BOARD OF TRUSTEES	14,853,000	MR CALVIN L WILSON, JR, A SENIOR INVESTMENT ADVISOR WITH UBS FINANCIAL SERVICES, INC (UBS), IS A MEMBER OF THE BOARD OF TRUSTEES HE ALSO SERVES AS AN ADVISOR TO THE COLLEGE'S INVESTMENT COMMITTEE, BUT HE IS NOT A VOTING MEMBER OF THIS COMMITTEE AT MAY 31, 2011, THE COLLEGE HAS APPROXIMATELY SEVENTY FIVE PERCENT (\$14,853,000) OF ITS INVESTMENTS WITH UBS FEES CHARGED BY UBS ARE COMPATIBLE WITH OTHER COMPANIES FEES AVERAGE ABOUT 0 45% PER TRANSACTION FOR THE CALENDAR YEAR ENDED DECEMBER 31, 2010, FEES CHARGED WERE \$66,969	No
MR TOMMY BURLESON	MEMBER OF THE BOARD OF TRUSTEES	100,000	MR TOMMY BURLESON, OWNER OF BURLESON CONSTRUCTION, IS A MEMBER OF THE BOARD OF TRUSTEES THE COLLEGE HAS USED BURLESON CONSTRUCTION FOR SEVERAL CONSTRUCTION PROJECTS IN THE PAST BURLESON CONSTRUCTION WAS SERVING AS THE GENERAL CONTRACTOR OF THE TENNIS PAVILION WHICH WAS COMPLETED DURING 2011 BURLESON CONSTRUCTION WAS PAID IN EXCESS OF \$100,000 FOR THE YEAR ENDED MAY 31, 2011, AND HAD SINGLE TRANSACTIONS IN EXCESS OF \$10,000	No
DR MARSHALL W HAYDEN MR DANIEL W MCMAHAN SR	MEMBER OF THE BOARD OF TRUSTEES MEMBER OF THE BOARD OF TRUSTEES	,	DR MARSHALL W HAYDEN IS A MEMBER OF THE BOARD OF TRUSTEES HIS SISTER, LINDA LAWSON, IS EMPLOYED BY THE COLLEGE HER GROSS SALARY FOR THE 2010 CALENDAR YEAR WAS \$46,489 MR DANIEL W MCMAHAN IS A MEMBER OF THE BOARD OF TRUSTEES HE IS A SENIOR VICE-PRESIDENT OF BB&T - OLD COLONY INSURANCE	N o
			OLD COLONY INSURANCE MR MCMAHAN BECAME A MEMBER OF THE BOARD OF TRUSTEES JUNE 1, 2002 HE ROTATED OFF THE BOARD FOR ONE YEAR DURING CALENDAR YEAR 2008, AND IS BACK ON THE BOARD IN 2009 - 2011 FOR THE YEAR ENDED MAY 31, 2011, THE COLLEGE PAID BB&T - OLD COLONY INSURANCE \$228,582 FOR INSURANCE SERVICES (GENERAL LIABILITY COVERAGE)	

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DLN: 93493307010131

OMB No 1545-0047

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Department of the Treasury

SCHEDULE M

(Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Internal Revenue Service Name of the organization MILLIGAN COLLEGE INC

Employer identification number

					62-0535755			
Pa	TTI Types of Property							
		(a) Check if applicable	(b) Number of Contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	(d Method of determining of amounts		ontribut	ion
1	Art—Works of art			-9				
2	Art—Historical treasures							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household							
ood								
	Cars and other vehicles .							
	Boats and planes							
	Intellectual property							
	Securities—Publicly traded	X	14	114,185	CLOSING STOCK	PRICE	S	
	Securities—Closely held stock							
1	Securities—Partnership,							
	LLC, or trust interests . Securities—Miscellaneous							
	Qualified conservation contribution—Historic							
	structures							
	Qualified conservation contribution—Other							
.5	Real estate—Residential .							
.6	Real estate—Commercial							
	Real estate—Other							
	Collectibles							
	Food inventory							
	Drugs and medical supplies							
21	Taxidermy							
	Historical artifacts							
	Scientific specimens							
24	Archeological artifacts .							
25	O ther ► ()							
26	O ther ►()							
	O ther ▶()							
28	O ther ► ()							
29	Number of Forms 8283 received b for which the organization complet				29			
			. – , , –				Yes	No
30a	During the year, did the organization	on receiv	e by contribution any prope	rty reported in Part I, lines	1-28 that it			
	must hold for at least three years f							
	for exempt purposes for the entire					30a		No
ь	If "Yes," describe the arrangement					Jua		
31	Does the organization have a gift a	cceptano	ce policy that requires the r	review of any non-standard	contributions?	31		Νo
32a	Does the organization hire or use t	•	es or related organizations	to solicit, process, or sell	non-cash	22-		N
Į.			·	·		32a		Νο
	If "Yes," describe in Part II	avanuaa :	n column (c) for a tune of =	roporty for which column /-) is shocked			
33	If the organization did not report redescribe in Part II	evenues I	n commit (c) for a type of p	roperty for which column (a	, is checked,			

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2010

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DLN: 93493307010131

OMB No 1545-0047

2010

Open to Public Inspection

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Name of the organization MILLIGAN COLLEGE INC

Employer identification number

62-0535755

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 2		MR KENNETH W OOSTING, II, A MEMBER OF THE BOARD OF TRUSTEES OF MILLIGAN COLLEGE FROM JUNE 1, 2010 TO DECEMBER 31, 2010, SERVES AS CHAIRMAN OF THE BOARD AND CHIEF TECHNOLOGY OFFICER OF INSPIRED SURGICAL TECHNOLOGIES, INC AND INSPIRED SOLAR TECHNOLOGIES, INC AS OF MAY 31, 2011, MR JAMES EARL GREEN, A MEMBER OF THE BOARD OF TRUSTEES OF MILLIGAN COLLEGE, SERVES AS THE CHIEF EXECUTIVE OFFICER OF INSPIRED SURGICAL TECHNOLOGIES, INC AND INSPIRED SOLAR TECHNOLOGIES, INC AS OF MAY 31, 2011, MR OOSTING AND MR GREEN COMBININED OWN A CONTROLLING INTEREST IN BOTH COMPANIES FOR THE YEAR ENDED MAY 31, 2011, THERE WERE NO BUSINESS TRANSACTIONS BETWEEN MILLIGAN COLLEGE AND INSPIRED SURGICAL TECHNOLOGIES, INC OR INSPIRED SOLAR TECHNOLOGIES, INC

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11		THE COLLEGE'S POLICY STATES THAT THE FORM 990 WILL BE REVIEWED AND APPROVED BY THE ADMINISTRATIVE OFFICERS OF THE COLLEGE THEN A COPY OF THE FORM 990 WILL BE SENT TO EACH MEMBER OF THE BOARD OF TRUSTEES WITH TIME ALLOWED FOR QUESTIONS THEN THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES WILL REVIEW AND APPROVE THE FORM 990 BEFORE IT IS SUBMITTED TO THE INTERNAL REVENUE SERVICE

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	ANNUALLY, EACH MEMBER OF THE BOARD OF TRUSTEES SUBMITS A SIGNED CONFLICT OF INTEREST AGREEMENT AT THIS TIME, ANY KNOWN CONFLICTS OR POTENTIAL CONFLICTS OF INTEREST ARE DISCLOSED TO THE GOVERNING BODY SHOULD THE POTENTIAL OF A CONFLICT OF INTEREST ARISE, THE SUBJECT WILL BE DISCLOSED AND THE GOVERNING BOARD MEMBER WILL EXCUSE THEMSELVES FROM VOTING ON THE MATTER IN QUESTION

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	PRESIDENT THE BOARD OF TRUSTEES APPROVED THE SALARY OF THE PRESIDENT OF THE COLLEGE AND DID COMPARE THAT INFORMATION WITH PEER INSTITUTIONS AT THE TIME THE SALARY WAS DETERMINED OR HIRE DATE THE BOARD OF TRUSTEES ALSO PASSED A RESOLUTION THAT THE PRESIDENT WOULD RECEIVE THE SAME PERCENTAGE INCREASE AS OTHER STAFF OF THE COLLEGE ON AN ANNUAL BASIS THE SALARY OF THE PRESIDENT IS APPROVED AS PART OF THE BUDGETING PROCESS BY THE BOARD OF TRUSTEES ANNUALLY OTHER OFFICERS OR KEY EMPLOYEES SALARY INCREASES FOR OFFICERS ARE THE SAME PERCENTAGE GIVEN TO OTHER STAFF OF THE ORGANIZATION THE PRESIDENT OF THE COLLEGE REVIEWS SALARIES OF OTHER OFFICERS AND COMPARES THEM WITH DATA FROM PEER INSTITUTIONS THE PRESIDENT MAY RECOMMEND INCREASES OVER AND ABOVE THE PERCENTAGE INCREASES BASED ON MERIT OR TO MOVE SALARIES INTO MEDIAN RANGE OF PEER INSTITUTIONS THE PRESIDENT PRESENTS THESE RECOMMENDATIONS TO THE FINANCE COMMITTEE OF THE BOARD OF TRUSTEES THE SALARIES OF ALL OFFICERS ARE APPROVED AS PART OF THE BUDGETING PROCESS BY THE BOARD OF TRUSTEES ANNUALLY

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST

ldentifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED GAINS ON INVESTMENTS 3,333,459

ldentifier	Return Reference	Explanation
OVERSIGHT OF THE AUDIT AND SELECTION OF AN INDEPENDENT ACCOUNTANT	FORM 990, PART XII, LINE 2C	THE FINANCE COMMITTEE OF THE BOARD OF TRUSTEES ASSUMES RESPONSIBILITY FOR THE OVERSIGHT OF THE AUDIT OF ITS FIANNCIAL STATEMENTS AND THE SELECTION OF AN INDEPENDENT ACCOUNTANT THIS PROCESS HAS NOT CHANGED FROM THAT OF THE PRIOR YEAR

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Depreciation and Amortization

(Including Information on Listed Property)

DLN: 93493307010131

OMB No 1545-0172

Department of the Treasury

Form 4562

Attachment

See separate instructions. Attach to your tax return. Sequence No 67 Internal Revenue Service (99) Name(s) shown on return Business or activity to which this form relates **Identifying number** MILLIGAN COLLEGE INC FORM 990 PAGE 10 62-0535755 **Election To Expense Certain Property Under Section 179** Note: If you have any listed property, complete Part V before you complete Part I. 500,000 1 Maximum amount See the instructions for a higher limit for certain businesses 1 2 Total cost of section 179 property placed in service (see instructions) 2 3 Threshold cost of section 179 property before reduction in limitation (see instructions) 3 2,000,000 4 4 Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0-5 Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing separately, see instructions (b) Cost (business use 6 (a) Description of property (c) Elected cost only) 7 Listed property Enter the amount from line 29 8 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 8 9 Tentative deduction Enter the smaller of line 5 or line 8 9 10 Carryover of disallowed deduction from line 13 of your 2009 Form 4562 10 11 Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see instructions) 11 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 12 13 Carryover of disallowed deduction to 2011 Add lines 9 and 10, less line 12 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property) (See instructions) 14 Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions) 14 15 **15** Property subject to section 168(f)(1) election **16** Other depreciation (including ACRS) 1.205.587 MACRS Depreciation (Do not include listed property.) (See instructions.) Section A 17 MACRS deductions for assets placed in service in tax years beginning before 2010 17 18 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here . ▶ Section B—Assets Placed in Service During 2010 Tax Year Using the General Depreciation System (c) Basis for (b) Month and depreciation (a) Classification of (d) Recovery (g)Depreciation year placed in (business/investment (e) Convention (f) Method period property deduction service use only—see instructions) 19a 3-year property **b** 5-year property c 7 - year property d 10-year property e 15-year property f 20-year property g 25-year property 25 yrs S/L 27 5 yrs ММ S/L h Residential rental property 27 5 yrs мм S/L 39 yrs мм S/L i Nonresidential real property ΜМ S/L Section C—Assets Placed in Service During 2010 Tax Year Using the Alternative Depreciation System 20a Class life S/L **b** 12-year 12 yrs S/L **c** 40-year ММ S/L 40 yrs Part IV **Summary** (see instructions) 21 Listed property Enter amount from line 28 21 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here 22 1,205,587 and on the appropriate lines of your return Partnerships and S corporations—see instructions 23 For assets shown above and placed in service during the current year, enter the 23 portion of the basis attributable to section 263A costs

Part V
Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.)

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete **only** 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

		24 <i>a,</i> 24 <i>b,</i> Co															
Section A—Depre								nstr									
24a Do you have evider	nce to support	the business/inv	estment u	ise claime	d? I Yes	l No			241	olf "Ye	es," is t	he ev	dence	written?	l Ye	s I No)
(a) Type of property (list vehicles first)	Type of property (list Date placed in investment Cost or			other basis for depreciation					(f) (g) Recovery Method/ period Convention			(h) Depreciation/ deduction				(i) Elected section 179 cost	
25 Special depreciation allo	•		ty placed	ın service (during the	tax year	and u	ised n	nore	than	25						
26 Property used mor			ousiness	use													
		%							П						T		
		%													\perp		
37 Property used E0%	- orlace in a	% %	IDAGG IIG	•													
27 Property used 50%	o or less in a	quanned busined busine	iness us	<u>e</u>						6/L -		Т			$\overline{}$		
		%							$\overline{}$	5/L -							
		%							9	6/L -					그ㅡ		
28 Add amounts in c	olumn (h), lır	nes 25 through	n 27 En	ter here a	and on lir	ne 21, _l	page	1		28							
29 Add amounts in c	olumn (ı), lın	e 26 Enterhe	re and o	n line 7,	page 1								29				
				—Infor													
Complete this section If you provided vehicles to															a vahic	lo c	
i you provided verticles to	your employee	es, mscanswer u	ie questioi		a)		b)	II EXC		(c)	Inpletin	<u>g (ilis</u> (d		(e	_		f)
30 Total business/invyear (do not inclu			ing the •		icle 1 Vehicle 2					nicle 3	· \	•	ehicle 4 Vehic		- -		cle 6
31 Total commuting	mıles drıven	during the yea	ar.														
32 Total other person	nal(noncomn	nuting) miles d	driven														
33 Total miles driver through 32	during the y	ear Add lines	30														
34 Was the vehicle a		ersonal use		Yes	No	Yes	No	Y	'es	No	, Y	es	No	Yes	No	Yes	No
during off-duty ho	urs? .																
35 Was the vehicle u owner or related p		by a more th	an 5%														
36 Is another vehicle			e? .														
Section	on C—Oue	stions for	Employ	vers W	ho Pro	vide \	/ehi	cles	fo	r Us	e bv	The	ir En	volar	ees		
Answer these question 5% owners or related	ns to determ	ine if you mee	t an exc													not mo	re tha
37 Do you maintain a				nibits all	personal	use of	vehi	cles,	ıncl	luding	comn	nutınç	ı, by y	our	$\top_{\mathbf{Y}}$	es	No
employees?													•	•	<u> </u>		-110
20.5										1					-		
38 Do you maintain a employees? See t																	
39 Do you treat all us																	
40 Do you provide movehicles, and reta				oyees, ol	btaın ınfo	rmatio •	n fror	n yo	ure	mploy • •	ees al	out t	he us	e of the	,		
41 Do you meet the r	equirements	concerning q	ualıfıed a	automobi	le demor	nstratio	n us	e? (S	ee ı	nstru	ctions) .	•				
Note: If your answ	ver to 37, 38	, 39, 40, or 4	1 ıs "Yes	s," do no	t comple	te Sect	ion B	fort	the o	cover	ed veh	ıcles					
Part VI Amo	rtization																
		(b)		(c	٠)			(d)			(e)				(f)		
(a)		Date		A mort				Code		- 1	nortiza		A mortizatio			n for	
Description of c	osts	amortization begins		amo	unt		se	ectio	n		eriod rcenta			th	nis yea	ar	
42 A mortization of co	sts that her		ır 2010	tax vear	(see inc	truction	15)			1 50		ə- <u> </u>					
		adming you	1	-un year	,500 1115	-, action	,			Т							
										+		+					
43 A mortization of co	sete that he	an hefore yer	r 2010 ±									42					
A IIIOILIZALION OF CO	osis illat beg	an belote you	. ZUIU [.ax year		•	•	•	•		· '	43					

44 Total. Add amounts in column (f) See the instructions for where to report

44

Software ID: Software Version:

EIN: 62-0535755

Name: MILLIGAN COLLEGE INC

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors												
(A) Name and Title	(B) (C) A verage Position (check all that apply) per							(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation		
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations		
CHARLES ALLCOTT III TREASURER	1 00	Х		x				0	0	0		
JOHN K BANKS MEMBER AT LARGE	1 00	Х						0	0	0		
THOMAS J BURLESON MEMBER AT LARGE	1 00	×						0	0	0		
DAVID CLARK MEMBER AT LARGE	1 00	Х						0	0	0		
WILLIAM R CLEM MEMBER AT LARGE	1 00	Х						0	0	0		
RON DOVE MEMBER AT LARGE	1 00	Х						0	0	0		
TAMMY W ELDRIDGE MEMBER AT LARGE	1 00	Х						0	0	0		
HARRY E FONTAINE JR MEMBER AT LARGE	1 00	Х						0	0	0		
JAMES FRASURE MD VICE-CHAIR	1 00	Х		х				0	0	0		
JAMES E GREEN MEMBER AT LARGE	1 00	Х						0	0	0		
PATRICIA GREEN MEMBER AT LARGE	1 00	Х						0	0	0		
WB GREENE JR MEMBER AT LARGE	1 00	Х						0	0	0		
DAVID HAMILTON CHAIR	1 00	Х		х				0	0	0		
DAVID O HAMLIN MEMBER AT LARGE	1 00	Х						0	0	0		
MARSHALL W HAYDEN MEMBER AT LARGE	1 00	Х						0	0	0		
C DANNY JOHNSON MEMBER AT LARGE	1 00	Х						0	0	0		
GREG JOHNSON MEMBER AT LARGE	1 00	Х						0	0	0		
TIMOTHY J LANZER MEMBER AT LARGE	1 00	Х						0	0	0		
LEROY LAWSON MEMBER AT LARGE	1 00	Х						0	0	0		
DENNY MAYES SECRETARY	1 00	Х		х				0	0	0		
DANIEL W MCMAHAN SR MEMBER AT LARGE	1 00	Х						0	0	0		
JOHN MEDING MD MEMBER AT LARGE	1 00	Х						0	0	0		
CAMERON PERRY MEMBER AT LARGE	1 00	Х						0	0	0		
GARY PORTER MEMBER AT LARGE	1 00	Х						0	0	0		
JAMES R RICE MD MEMBER AT LARGE	1 00	Х						0	0	0		
<u> </u>	I		I	ı	<u> </u>	<u> </u>	I	I				

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors												
(A) Name and Title	(B) Average hours per	that apply)						(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation		
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations		
JO ANN RICHARDSON MEMBER AT LARGE	1 00	Х						0	0	0		
RICK RUSAW MEMBER AT LARGE	1 00	Х						0	0	0		
J DONALD SAMS MEMBER AT LARGE	1 00	Х						0	0	0		
RONALD F SEWELL MEMBER AT LARGE	1 00	Х						0	0	0		
MARVIN SWINEY MEMBER AT LARGE	1 00	Х						0	0	0		
MARK H WEBB MEMBER AT LARGE	1 00	Х						0	0	0		
JOHN J WIGGINS MEMBER AT LARGE	1 00	Х						0	0	0		
CALVIN L WILSON JR MEMBER AT LARGE	1 00	Х						0	0	0		
DONALD R JEANES PRESIDENT	40 00			х	х	Х		170,849	0	22,526		
WILLIAM B GREER VP FOR INSTITUTIONAL ADVAN	40 00			х				96,261	0	6,738		
MARK A MATSON VP FOR ACADEMIC AFFAIRS	40 00			х				91,624	0	12,763		
JOE G WHITAKER VP OF BUSINESS	40 00			Х				85,010	0	6,458		
MARK P FOX VP FOR STUDENT DEVELOPMNT	40 00			Х				80,842	0	5,662		
JACQUELINE R STEADMAN VP FOR BUSINESS AND FINANCE	40 00			Х				77,147	0	5,419		
A LEE FIERBAUGH VP OF ENROLLMENT MANAGEMENT & MARKETING	40 00			х				72,070	0	7,208		