

# See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



SCF WED MAR 19 2012

Department of the Treasury Internal Revenue Service

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

A	For the	= 2010 calendar year, or tax year beginning $$ JUN $$ $$ $$ $$ $$ $$ $$ $$ $$ and ending	MAY 3	<u>1, 2011</u>	
В	Check if	C Name of organization	D Emp	loyer identifi	cation number
	applicabl	THE COTTAGE SCHOOL			
	Addre	EDUCATIONAL RESOURCE CENTER, INC.			
	Name chang	Doing Business As		58-1	484540
	Initial return	Number and street (or P.O. box if mail is not delivered to street address)  Room/s	suite E Telej	phone numbe	r
	Terminated	700 GRIMES BRIDE ROAD		770-	641-8688
	Amen- return	City or town, state or country, and ZIP + 4	G Gross	receipts \$	3,652,565.
	Applic tion	I KOSWELLI, GA 300/3	H(a) is t	this a group re	
	pendii	F Name and address of principal officer JACQUE DIGIESO	for	affiliates?	Yes X No
		SAME AS C ABOVE	H(b) Are	all affiliates inc	
1	Tax-ex	empt status: X 501(c)(3) 501(c) ( ) (insert no.) 4947(a)(1) or □			list (see instructions)
J '	Websi	e: ► HTTP://COTTAGESCHOOL.ORG		oup exemption	
K	Form of	organization: X Corporation			State of legal domicile, GA
	art I	Summary			
_	1	Briefly describe the organization's mission or most significant activities. TO PREPA	RE STUI	DENTS W	ITH SPECIAL
Activities & Governance		LEARNING NEEDS FOR FULFILLMENT OF THEIR TRUE			
rna		Check this box   if the organization discontinued its operations or disposed of i			sets
Ve		Number of voting members of the governing body (Part VI, line 1a)		3	18
Ğ	1	Number of independent voting members of the governing body (Part VI, line 1b)		4	17
ος.	1	Total number of individuals employed in calendar year 2010 (Part V, line 2a)		5	63
ıtie	1	Total number of volunteers (estimate if necessary)		6	1
휹		Total unrelated business revenue from Part VIII, column (C), line 12		7a	0.
Š	1	Net unrelated business taxable income from Form 990-T, line 34		7b	0.
	<del> </del> -	To a mode a page 100 to	Prior		Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)		39,797.	260,090.
	Į.	Program service revenue (Part VIII, line 2g)		15,674.	3,325,843.
, ve		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		38,201.	
æ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		13,570.	22,487. 21,461.
	1	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		37,242.	3,629,881.
	ì	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		2,356.	220,815.
	1	Benefits paid to or for members (Part IX, column (A), line 4)	1.3	0.	220,813.
<b>.</b>	1	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	2 93	28,288.	
Expenses	1	Professional fundraising fee <u>s (Pa</u> rt IX, column (A), line 11e)	2,02	0.	2,604,205.
Sen	i			- 0.	<u> </u>
X			1 22	00 067	1 000 144
		Other expenses (Part-IX-column (A), lines 11a-11d, 11f-24f)		28,867.	1,062,144.
	18 (	Total expenses Add lines 13.47 (must equal Part IX, column (A), line 25)		9,511.	3,887,164.
<u>-8</u>	19	Subtract line 18 from line 12	1	2,269.	
Net Assets or Fund Balances			Beginning of		End of Year
Balls	20	Total assets (Part X, line 16)  Total liabilities (Part X, line 26)		1,344.	8,833,964.
age Page	21			2,527.	4,622,430.
<u> </u>	<u> 22</u> artⅡ	Net assets or fund balances Subtract line 21 from line 20 Signature Block	4,46	8,817.	4,211,534.
		ties of perjury, I declare that I have examined this return, including accompanying schedules and sta			knowledge and belief, it is
uue,	, correct	, and complete. Declaration of preparer (other than officer) is based on all information of which prep	arer nas any kn	owledge.	1/10
		Signature of officer		<u> </u>	112
Sig	J	, , , , , , , , , , , , , , , , , , , ,	L	Jale	
Her	е	JACQUE DIGIESO, EXECUTIVE DIRECTOR  Type or print name and title			-1
		<u></u>	I Data (	Chart	TI DTIN
	, [	Print/Type preparer's name Preparer's signature	2/7/13	Check _	PTIN
Paid -	- 1	CHRIS D. CLAYTON			
	arer			irm's EIN 🛌 🥞	58-0942047
Use	Only	Firm's address 5909 PEACHTREE DUNWOODY RD. SUITE 8	00		,
		ATLANTA, GA 30328	<u>F</u>	Phone no. 77	<u> 0-261-1900                                    </u>
Мау	the IR	S discuss this return with the preparer shown above? (see instructions)			X Yes No

LHA For Paperwork Reduction Act Notice, see the separate instructions.

916-20,21 20

THE COTTAGE SCHOOL

4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(n) election in effect during the tax year? If "Yes," complete Schedule C, Part II sit the organization a section 501(c)(d), 501(c)(G), or 501(c)(G) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III bit the organization maintain any donor advised funds or any similar funds or accounts? If "Yes," complete Schedule D, Part I bit the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or instance structures? If "Yes," complete Schedule D, Part III bit the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part IV bit the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV bit the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V lit is the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V lit is the organization report an amount for investments - other securities in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part V lit is organization report an amount for other liabilities in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X line 16? If "Yes," complete Schedule D, Part X line 16? If "Yes," complete Schedule D, Part X line 16? If "Yes," complete Schedule D, Part X line 16? If "Yes," complete Schedule D, Part X line 16? If "Yes," complete Schedule D, Part X		·		res	1340
2 Is the organization required to complete Schedule 6, Schedule of Contributions?  Obt the organization engage in direct or indexed political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part II  Section 501(c)(3) organization. Did the organization engage in lobbying activities, or have a section 501(t)(4) elocition in effect during the tax year? If "Yes," complete Schedule C, Part II  Is the organization as action 501(c)(4). 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or amiliar amounts as defined in Newnue Procedure 98.197 If "Yes," complete Schedule C, Part II  Obt the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advise on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II  Obt the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advise on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II  Did the organization amount in Part X, line 21, series as custodian for amounts in other similar assets? If "Yes," complete Schedule D, Part IV  Did the organization assets in the string permanent, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV  If the organization is answer to any of the following questions is "Yes," then complete Schedule D, Part X, II  Did the organization assets and amount for investments is organized in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 15? If "Yes," complete Schedule D, Part X, II  Did the organization shall be a manural for either assets in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 15? If "Yes," complete Schedule D, Part X, II  Did the organization seport an amount for other assets in Part X, line 16? If "Yes," complete Sche	1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
3 Dut the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public officer It "Pies," complete Schedule C, Part II  3 Section 801(e)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(ii) election in effect during the tax year? If "Yes," complete Schedule C, Part II  4 Section 801(e)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(ii) election in effect during the tax year? If "Yes," complete Schedule C, Part II  5 Did the organization newton any donor advised funds or any similar funds or accounts? If "Yes," complete Schedule D, Part II  7 Did the organization report on hold a conservation easement, including easements to preserve open apace, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II  8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part II  9 Did the organization inport an amount in Part X, line 21, serve as a custodian for amounts not lasted in Part X, or provide credit covanienglie Schedule in Part X, line 10° If "Yes," complete Schedule D, Part IV  10 Did the organization report an amount for feel or span, or dobt negotiation services? If "Yes," complete Schedule D, Part V, II  11 If the organization report an amount for find, buildings, and equipment in Part X, line 10° If "Yes," complete Schedule D, Part X, II  11 Did the organization report an amount for five states and part X, line 10° If "Yes," complete Schedule D, Part X, II  12 Did the organization report an amount for five states are part X, line 10° If "Yes," complete Schedule D, Part X, II  13 Did the organization report an amount for state states		If "Yes," complete Schedule A	1_		ļ
Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(t)(s) election in effect during the tax year? If "Yes," complete Schedule C, Part II 1  1 is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as definion in Nervenue Procedule 9319? If "Yes," complete Schedule C, Part II 1  6 Did the organization maintain any donor advised funds or any similar funds or accounts where denors have the right to provide advised on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II 1  7 Did the organization maintain any donor advised funds or any similar funds or accounts where denors have the right to provide advise on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II 1  8 Did the organization maintain an collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part IV 1  9 Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit courseling, debt management, credit repair, or debt negolitation services? If "Yes," complete Schedule D, Part IV 10 Did the organization report an amount or land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 11 (If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Part X 1 In 10 Pid Part X, line 15 If "Yes," complete Schedule D, Part VI 11 Did the organization report an amount for investments of the securities in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 167 If "Yes," complete Schedule D, Part XI 10 Did the organization report an amount for other inhelities in Part X, line 15 If "Yes," complete Schedule D, Part X 1 In 10 Did the organization report an amount for other inhelities in Part X, line 15 If "Yes,"	2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	L
4 Section 501(c)(3) organizations. Did the organization engage in libblying activities, or have a section 501(c)(4) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or amiliar amounts as defined in Nevenue Procedure 8ª 1ye "Yes,' complete Schedule C, Part II or Did the organization maintain any donor advised funds or any similar funds or accounts where denors have the right to provide advise on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part II or Did the organization receive or hold a conservation essement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II or Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part II or Did the organization report an amount in Part X, line 21, sone as a custodian for amounts not listed in Part X, or provide crudit courseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV II or Did the organization report an amount for fland, buildings, and equipment in Part X, line 10° If 'Yes,' complete Schedule D, Part VII II the organization report an amount for fland, buildings, and equipment in Part X, line 10° If 'Yes,' complete Schedule D, Part VII Did the organization report an amount for the mesternatis - program related in Part X, line 15° If 'Yes,' complete Schedule D, Part VII Did the organization report an amount for the mesternatis - program related in Part X, line 15° If 'Yes,' complete Schedule D, Part X VII Did the organization report an amount for the libitities in Part X, line 15° If 'Yes,' complete Schedule D, Part X VII Did the organization report an amount for the libitities of the section of the section of the section of the organizat	3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
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f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII  b Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional  13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  14a Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts II and IV  15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV  16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV  15 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 3 and 11e" If "Yes," complete Schedule G, Part I  16 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1 to and 8a? If "Yes," complete Schedule G, Part II  19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part II  19 Did the organization operate one or more hospitals? If "Yes," complete Schedule H  19 Did the organization operate one or more	е		$\overline{}$	Х	
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Form 990 (2010) EDUCATIONAL RESOUR Part IV Checklist of Required Schedules (continued)

	•		Yes	NO
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the		İ	Ì
	United States on Part IX, column (A), line 17 If "Yes," complete Schedule I, Parts I and II	21	ļ	X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,		i	
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	<del>                                     </del>
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current	1	ľ	
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		7.5	
040	Schedule J	23	X	<del> </del>
<b>24</b> a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	04-	İ	- T
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24a 24b	<del> </del>	X
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	240		
·	any tax-exempt bonds?	24c	]	
ď	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a	274		
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete		[	
	Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete			
	Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions).	_		7.
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	v	X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	28b	X	
Ū	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	l	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30	ļ	X
31	Did the organization liquidate, terminate, or dissolve and cease operations?		-	
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		<u>X</u>
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		X
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		<u>X</u> _
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
3E	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  Section 501(c)(2) organizations. Did the organization make any transfers to an exemption observable related exemptions.			
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2			v
	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		X
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	31		
	Note. All Form 990 filers are required to complete Schedule O	38	x	
		Form 9		010)

Page 5

Form 990 (2010) EDUCATIONAL RESOURCE CENTER, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance

	. Check if Schedule O contains a response to any question in this Part V						
			Yes	No			
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			1.00			
ь		7		1			
С		1					
	(gambling) winnings to prize winners?	1c		1			
2a	Enter the number of employees reported on Form W 3, Transmittal of Wage and Tax Statements,	···					
	filed for the calendar year ending with or within the year covered by this return 2a 63			İ			
b		2b	х				
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)						
За		За	'	Х			
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b					
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	1					
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		х			
b	if "Yes," enter the name of the foreign country						
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts						
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X			
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X			
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c					
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit						
	any contributions that were not tax deductible?	6a		X			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts						
	were not tax deductible?	6b					
7	Organizations that may receive deductible contributions under section 170(c).			Х			
	the payor.						
	, , , , , , , , , , , , , , , , , , , ,	7b					
С	5 , 5 , and a part of the part						
	to file Form 8282?	7c		_X_			
	If "Yes," indicate the number of Forms 8282 filed during the year		İ				
_	, , , , , , , , , , , , , , , , , , , ,	7e		<u>X</u>			
f	5 , 5 , 7, 1, 1, 1 , 1 , 1 , 1 , 1 , 1	7f		X			
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g					
h 8	, , , , , , , , , , , , , , , , , , , ,	7h					
0	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?						
9	Sponsoring organizations maintaining donor advised funds.	8					
	Did the organization make any taxable distributions under section 4966?	9a	ı				
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b					
0	Section 501(c)(7) organizations. Enter	-90					
а	Initiation fees and capital contributions included on Part VIII, line 12	′	ļ				
b			ŀ				
1	Section 501(c)(12) organizations. Enter						
а	Gross income from members or shareholders		1				
b	Gross income from other sources (Do not net amounts due or paid to other sources against	- 1					
	amounts due or received from them.)						
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a					
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year . 12b						
3	Section 501(c)(29) qualified nonprofit health insurance issuers.	$\perp$					
а	Is the organization licensed to issue qualified health plans in more than one state?	13a					
	Note. See the instructions for additional information the organization must report on Schedule O		İ				
b	Enter the amount of reserves the organization is required to maintain by the states in which the						
	organization is licensed to issue qualified health plans						
	Enter the amount of reserves on hand						
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		<u>X</u>			
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b					

Form **990** (2010)

Page 6

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions

	Crieck if Schedule O contains a response to any question in this Part VI			<u> </u>		
Sec	tion A. Governing Body and Management					
			Yes	No		
1a						
Ь	Enter the number of voting members included in line 1a, above, who are independent 1b 17	l				
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other					
	officer, director, trustee, or key employee?	2	X			
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision					
	of officers, directors or trustees, or key employees to a management company or other person?	3	ļ	X		
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X		
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	_5_		X		
6	Does the organization have members or stockholders?	6		X		
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the					
	governing body?	7a		X		
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		X		
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year					
	by the following					
а	The governing body?	8a	Х			
b	Each committee with authority to act on behalf of the governing body?	8b	Х			
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the					
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X		
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code)					
			Yes	No		
10a	Does the organization have local chapters, branches, or affiliates?	10a		Х		
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,					
	and branches to ensure their operations are consistent with those of the organization?	10b				
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	Х			
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990					
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х			
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise					
to conflicts?						
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	12b	Х			
	ın Schedule O how this is done	12c	х			
13	Does the organization have a written whistleblower policy?	13	Х			
14	Does the organization have a written document retention and destruction policy?	14	Х	•		
15	Did the process for determining compensation of the following persons include a review and approval by independent					
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	1				
а	The organization's CEO, Executive Director, or top management official	15a	x			
b	Other officers or key employees of the organization	15b	Х			
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions.)					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	1				
	taxable entity during the year?	16a		X		
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation		i			
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's					
	exempt status with respect to such arrangements?	16b	1			
Sec	tion C. Disclosure	100				
	List the states with which a copy of this Form 990 is required to be filed ▶GA					
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available f	or				
-	public inspection Indicate how you make these available Check all that apply	<b>.</b>				
	Own website X Another's website X Upon request					
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and	d finar	ncial			
	statements available to the public.	ı ıııldl	icial			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization.	an: 🛌				
	BOB CRENSHAW - 770-641-8688	JII. 🏴				
	700 GRIMES BRIDGE RD, ROSWELL, GA 30075					
	, vo Chille Dailed AD / ACOUNTED, CA JOUIS					

032006 12-21-10

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons.

(A)	(B)				C)			ted any current officer, (D)	(E)	(F)
Name and Title	Average	1		1	Reportable	Estimated				
	hours per	(с	(check all that apply)				ıly)	compensation	compensation	amount of
	week (describe hours for related organizations	ndividual trustee or director	Institutional trustee		oyee	Highest compensated employee		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization
	in Schedule O)	Individua	Institutio	Officer	Кеу етрі	Highest c	Former			and related organizations
ROBERT BURKE	1.00	х						0.	0.	0
CHAD CALDWELL	1.00	х						0.	0.	0
ANNE COCHRAN	1.00	х						0.	0.	0
DOUG CURLING										
FINANCE CHAIR	1.00	X						0.	0.	0 .
JOE DIGIESO										
TREASURER	40.00	X		X				134,010.	0.	5,195
ANTHONY GUTHRIE	1.00	х				ļ 		0.	0.	0.
ROBERT HAGAN										
PRESIDENT	1.00	X		X		ļ		0.	0.	0.
AL HANSON	1.00	х						0.	0.	0.
JEFF KINCAID	1.00	X						0.	0.	0.
JENNY LAMBERT	1.00	X						0.	0.	0.
BOWE LANG										
SECRETARY	1.00	X	_	X				0.	0.	0.
BARB LOVATT	1.00	Х						0.	0.	0.
RONALD MERLIN	1.00	х						0.	0.	0.
NOEMI MORALES	1.00	х						0.	0.	0.
WALLY MROZIK	1.00							0.	0.	0.
RALPH PEPPER	1.00							0.	0.	0.
LOUIS TABICKMAN	1.00							0.	0.	0.

032007 12-21-10

Form 990 (2010)

58-1484540 Page 8

Part VII Section A. Officers, Directors, Tr	ustees, Key E	mpl	oye	es, a	nd	Higl	nest	t Compensated Employ	rees (continued)				
· (A) (B)				(	C)			(D)	(E)			(F)	
Name and title	Average hours per	,	hool	Pos		n t app	-1.4	Reportable	Reportable		i	stımat	
	week	-	T	\ an	T	Lahi	יעיר ד	compensation	compensation from related		ar	nount other	
	(describe	director						the	organization		con	pens	
	hours for related	eord	1 E			sated	-	organization	(W-2/1099-MIS	3C)		rom th	
	organizations	trustee or	lal trus		yee	ad mo		(W-2/1099-MISC)			-	janıza d rela	
	ın Schedule	Individual	institutional trustee	Officer	r employee	Highest compensated employee	Former					anızat	
	O)	Ē	Ę	통	×ey	¥.5	ਫ਼				<u></u>		
LOUIS VOLLMER	1 00												_
	1.00	X	<del> </del>	<b> </b>	├	+	-	0.		0.			0.
BOB CRENSHAW CHEIF FINANCIAL OFFICER	40.00	x	İ	х				87,041.		0.	1	e n	80.
JACQUE DIGIESO	40.00	1	<del> </del>	-21	i		<del> </del>	07,041.		-		0,0	00.
EXECUTIVE DIRECTOR	40.00	x		х		X		192,650.		0.		6,3	40.
													-
		<u> </u>			ļ	<u> </u>	<u> </u>						
							1			1			
			<del> </del>		┢	├	ļ		<del></del>				
										ļ			
<del></del>			-	ļ			<del> </del>		· · · · · · · · · · · · · · · · · · ·				
					<u> </u>		<u> </u>						
4h Cub t-t-1		<u> </u>			<u> </u>	<u> </u>		413,701.		_		0 6	1 -
1b Sub-total c Total from continuation sheets to Part VI	I Section A	•						413,701.		0.		9,6	$\frac{15.}{0.}$
d Total (add lines 1b and 1c)	i, occilon A	-						413,701.		0.	1	9.6	$\frac{0.0}{15.}$
2 Total number of individuals (including but n	ot limited to th	ose	liste	d at	oove	e) wh	no re		,000 in reportable			<i>.</i> , .	<del></del>
compensation from the organization													2
										r		Yes	No
3 Did the organization list any former officer,		stee	, key	em/	ploy	yee,	or h	nighest compensated em	ployee on	l			
line 1a? If "Yes," complete Schedule J for s  4 For any individual listed on line 1a, is the su		ام در	mne	nea	tion	200	l off	har componentian from t	ho organization	}	3		<u>X</u>
and related organizations greater than \$150								•	ne organization	1	4	x	
5 Did any person listed on line 1a receive or a								•	dual for services		-	-21	
rendered to the organization? If "Yes," com											5		Х
Section B. Independent Contractors													
1 Complete this table for your five highest co	mpensated inc	lepe	nde	nt c	ontr	acto	rs ti	hat received more than \$	100,000 of comp	oensa	tion fr	om	
the organization. NONE							$\neg$	<b>(D)</b>	<del></del>				
(A) Name and business	address						ĺ	( <b>B)</b> Description of se	ervices	Cc	C) mpen		า
						-					<u> </u>		
							-						
	<del></del>						$\perp$						
							+						
-							+						
2 Total number of independent contractors (ii	ncluding but no	ot lir	nited	i to	thos	se lis	ted	above) who received mo	ore than				
\$100,000 in compensation from the organiz	ation 🕨				0			···					
										F	orm 9	<b>190</b> (2	(010)

Form 990 (2010) 58-1484540 Page 9 EDUCATIONAL RESOURCE CENTER, INC. Part VIII Statement of Revenue (D) Revenue excluded from (A) (B) (C) Total revenue Related or Unrelated exempt function business tax under sections 512, 513, or 514 revenue revenue Contributions, gifts, grants and other similar amounts 1 a Federated campaigns 1a Membership dues 1b 67,966. Fundraising events 10 d Related organizations 1d e Government grants (contributions) 1e All other contributions, gifts, grants, and 192,124 similar amounts not included above 8,394 g Noncash contributions included in lines 1a-1f \$ 260,090. h Total. Add lines 1a-1f **Business Code** 611600 3095656 3095656 2 a TUITION AND FEES Program Service 101,983. **b STUDENT ACTIVITIES** 611600 101,983. 611600 75,904. 75,904 c ANCILLARY PROGRAMS SUMMER SCHOOL 611600 52,300. 52,300. f All other program service revenue 3325843. Total. Add lines 2a-2f Investment income (including dividends, interest, and other similar amounts) 20,050 20,050. Income from investment of tax-exempt bond proceeds 4 5 (ı) Real (ii) Personal 26,760. 6 a Gross Rents b Less rental expenses 26,760. c Rental income or (loss) 26,760 26,760. d Net rental income or (loss) (II) Other 7 a Gross amount from sales of (i) Securities 2,437 assets other than inventory b Less cost or other basis and sales expenses 2,437. c Gain or (loss) 2,437 2,437. d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ 67,966. of contributions reported on line 1c). See Part IV, line 18 22,684 b Less direct expenses <22,684. <22,684.> c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 а b Less direct expenses Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less cost of goods sold Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 9,977 9,977. 11 a OTHER MISCELLANEOUS RE 611600 7,408. 7,408 b INSURANCE PROCEEDS 611600 All other revenue

43,948.

17,385

3629881.

032009 12-21-10

Total. Add lines 11a-11d Total revenue. See instructions.

3325843

58-1484540 Page 10

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

	Section 501(c)  All other organizations must com	(3) and 501(c)(4) organiza			
	·-·	(A)	(B)	(C)	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21				
2	Grants and other assistance to individuals in			-	
	the U.S See Part IV, line 22	220,815.	220,815.		
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S				
	See Part IV, lines 15 and 16				
4	Benefits paid to or for members				· · · · · · · · · · · · · · · · · · ·
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and	}			
	persons described in section 4958(c)(3)(B)	433,316.	322,073.	53,591.	57,652.
7	Other salaries and wages	1,785,338.	1,326,997.	220,804.	57,652. 237,537.
8	Pension plan contributions (include section 401(k)				
	and section 403(b) employer contributions)	84,742.	50,930.	26,270.	7,542.
9	Other employee benefits	141,135.	84,822.	43,752.	7,542. 12,561.
10	Payroll taxes	159,674.	95,964.	49,499.	14,211.
11	Fees for services (non-employees)		İ		
а	Management				
b	Legal	32,153.		32,153.	
С	Accounting	7,526.	3,572.	3,424.	530.
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				····
f	Investment management fees				
g	Other				
12	Advertising and promotion	22,599.		1,763.	20,836.
13	Office expenses	148,701.	698.	110,624.	37,379.
14	Information technology	36,565.	9,141.	27,424.	<del></del>
15	Royalties	05 501	04 400		
16	Occupancy	97,591.	81,488.	16,103.	
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	2 7 6 7		2.767	
19	Conferences, conventions, and meetings	3,767.	120 257	3,767.	
20	Interest	162,583.	139,357.	23,226.	
21	Payments to affiliates	220 022	17/ 102	EC 720	
22	Depreciation, depletion, and amortization Insurance	230,823. 46,999.	174,103. 23,223.	56,720. 11,888.	11,888.
23	Other expenses. Itemize expenses not covered	40,333.	43,443.	11,000.	11,000.
24	above. (List miscellaneous expenses in line 24f. If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O.)				
а	STUDENT ACTIVITIES	128,617.	128,617.		
b	REPAIRS AND MAINTENANCE	107,560.	89,813.	17,747.	
C	FOOD SERVICE	22,542.	22,542.		
d	CLASSROOM AND INSTRUCTI	14,118.	14,118.		
е					
f	All other expenses				
25	Total functional expenses Add lines 1 through 24f	3,887,164.	2,788,273.	698,755.	400,136.
26	Joint costs. Check here ▶ ☐ If following SOP				
	98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
			<del></del>		

032010 12-21-10

Form **990** (2010)

Form 990 (2010)

Pa	rt X	Balance Sheet			
	•		(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	1,902,874.	1	2,213,318.
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net	362,423.	3	33,000.
	4	Accounts receivable, net .	134,752.	4	1,131,778.
	5	Receivables from current and former officers, directors, trustees, key			
	1	employees, and highest compensated employees Complete Part II			
		of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section			
		4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			•
		employers and sponsoring organizations of section 501(c)(9) voluntary	ľ		
S		employees' beneficiary organizations (see instructions)		6	
Assets	7	Notes and loans receivable, net		7	
As	8	Inventories for sale or use .		8	
	9	Prepaid expenses and deferred charges	18,361.	9	19,779.
	10a	Land, buildings, and equipment cost or other			
		basis Complete Part VI of Schedule D 10a 6,923,512.	5 252 402		<b>5</b> 400 0 <b>7</b> 0
		Less accumulated depreciation 10b 1,794,539.	5,350,193.		5,128,973.
	11	Investments - publicly traded securities	150 010	_11	007 403
	12	Investments other securities See Part IV, line 11	179,810.	12	287,403.
	13	Investments · program-related See Part IV, line 11		13	
	14	Intangible assets	22 021	14	10 712
	15	Other assets. See Part IV, line 11	22,931.	15	19,713.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	7,971,344.	16	8,833,964.
	17	Accounts payable and accrued expenses	303,485.	17	238,617.
	18	Grants payable	1,063,643.	18	2,149,705.
	19	Deferred revenue	1,000,040.	19	4,149,703.
	20	Tax-exempt bond liabilities  Escrow or custodial account liability. Complete Part IV of Schedule D		20	
Liabilities	21	Payables to current and former officers, directors, trustees, key employees,		21	
Ħ	22	highest compensated employees, and disqualified persons. Complete Part II			
Ë		of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties	1,858,120.	23	1,824,380.
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities Complete Part X of Schedule D	277,279.	25	409,728.
	26	Total liabilities. Add lines 17 through 25	3,502,527.	26	4,622,430.
		Organizations that follow SFAS 117, check here   X and complete		ĺ	
တ္ဆ		lines 27 through 29, and lines 33 and 34.		}	
2	27	Unrestricted net assets	3,525,165.	27	3,307,442.
ala	28	Temporarily restricted net assets	374,200.	28	320,840.
B	29	Permanently restricted net assets .	569,452.	29	583,252.
풀	ļ	Organizations that do not follow SFAS 117, check here  and			
ō	[	complete lines 30 through 34.			
ets	30	Capital stock or trust principal, or current funds		30	
\SS	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or other funds		32	
Z	33	Total net assets or fund balances	4,468,817.	33	4,211,534.
	34_	Total liabilities and net assets/fund balances	7,971,344.	34	8,833,964.

Form **990** (2010)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

X

За

3b

Act and OMB Circular A-133?

# SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service **Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

2010

Open to Public Inspection

Name of the organization THE COTTAGE SCHOOL Employer identification number EDUCATIONAL RESOURCE CENTER, INC. 58-1484540 Part I Reason for Public Charity Status (All organizations must complete this part ) See instructions The organization is not a private foundation because it is. (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, 4 city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4), An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h \_\_\_ Type I b \_\_\_\_ Type II c \_\_\_\_ Type III - Functionally integrated d \_\_\_ Type III - Other By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, Νo Yes the governing body of the supported organization? 11g(i) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Provide the following information about the supported organization(s) h (iii) Type of (iv) is the organization (v) Did you notify the (vi) Is the (i) Name of supported (ii) EIN (vii) Amount of organization in col. (i) organized in the U.S.? organization in col. (i) listed in your organization in col. organization support (described on lines 1-9 (i) of your support? governing document? above or IRC section (see instructions)) Yes No Yes No Yes No

032021 12-21-10

Form 990 or 990-EZ.

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Schedule A (Form 990 or 990-EZ) 2010

	art II Support Schedule for	Organization	s Described in	Sections 170	O(b)(1)(A)(iv) a	nd 170/b)/1)/A)/	Page 2			
ــــــــــــــــــــــــــــــــــــــ	Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization									
	fails to qualify under the tests listed below, please complete Part III )									
Se	Section A. Public Support									
	endar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(6 Total			
	Gifts, grants, contributions, and	(a) 2000	(6) 2007	(6) 2000	(0) 2009	(e) 2010	(f) Total			
•	membership fees received (Do not									
	include any "unusual grants ")	_								
2	Tax revenues levied for the organ-									
	ization's benefit and either paid to									
	or expended on its behalf									
3	The value of services or facilities	_								
	furnished by a governmental unit to									
	the organization without charge									
4	Total. Add lines 1 through 3									
5	The portion of total contributions									
	by each person (other than a									
	governmental unit or publicly									
	supported organization) included									
	on line 1 that exceeds 2% of the									
	amount shown on line 11,									
	column (f)									
	Public support. Subtract line 5 from line 4		ļ	<u> </u>						
	Section B. Total Support									
	endar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total			
7	Amounts from line 4		<u></u>							
8	,									
	dividends, payments received on									
	securities loans, rents, royalties									
_	and income from similar sources	<del></del>					· · · · · · · · · · · · · · · · · · ·			
9	Net income from unrelated business									
	activities, whether or not the									
40	business is regularly carried on						<del></del>			
10	Other income Do not include gain			}						
	or loss from the sale of capital				]	}				
44	assets (Explain in Part IV)  Total support. Add lines 7 through 10									
	Gross receipts from related activities,	oto (coo instructi		£	J	40				
	First five years. If the Form 990 is for	•	•	d fourth or fifth to	ay year as a cost	12				
10	organization, check this box and stop		mot, second, tim	a, loaith, or marta	an year as a secu	011 30 1 (0)(3)	<b>.</b> [			
Sec	ction C. Computation of Publi		rcentage							
	Public support percentage for 2010 (li	<del></del>		column (f))		14	%			
	Public support percentage from 2009		=	("		15	%			
	33 1/3% support test - 2010.If the or	•	•	line 13, and line 1	14 is 33 1/3% or r					
	stop here. The organization qualifies a					,	ightharpoons			
b	33 1/3% support test - 2009. If the or		-		line 15 is 33 1/3%	or more, check this	s box			
	and stop here. The organization quali					,	▶□			
17a	10% -facts-and-circumstances test	· · · · · · · · · · · · · · · · · · ·	•		13, 16a, or 16b,	and line 14 is 10% o	or more,			
	and if the organization meets the "fact									
	meets the "facts-and-circumstances" t					<b>J</b>				
b	10% -facts-and-circumstances test				-	17a, and line 15 is 1	0% or			

Schedule A (Form 990 or 990-EZ) 2010

more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the

organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

# Schedule A (Form 990 or 990-EZ) 2010 Part III Support Schedule for Organizations Described in Section 509(a)(2)

•	(Complete only if you checked qualify under the tests listed by			organization failed t	to qualify under f	Part II If the organize	ation fails to
Sect	tion A. Public Support	zelow, picase com	picto r art II.)				
	dar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
	Gifts, grants, contributions, and	(2) 2000	(b) 2001	(6) 2000	(u) 2003	(e) 2010	(i) rotai
	nembership fees received (Do not						
	nclude any "unusual grants.")						
r fe a	Gross receipts from admissions, nerchandise sold or services per- ormed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose					·	
3 (	Gross receipts from activities that						
	re not an unrelated trade or bus- ness under section 513				ļ		
4 7	ax revenues levied for the organ-						-
	zation's benefit and either paid to						
	or expended on its behalf						
5 T	he value of services or facilities						
f	urnished by a governmental unit to				ļ		
t	he organization without charge						
6 T	otal. Add lines 1 through 5						
7a A	Amounts included on lines 1, 2, and						
3	received from disqualified persons						
fr e	mounts included on lines 2 and 3 received om other than disqualified persons that xceed the greater of \$5,000 or 1% of the mount on line 13 for the year						
c A	add lines 7a and 7b						
8 F	Public support (Subtract line 7c from line 6)						
Sect	ion B. Total Support						
Calend	lar year (or fiscal year beginning in) 🕨	(a) 2006	<b>(b)</b> 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9 4	mounts from line 6						
d	Gross income from interest, Irvidends, payments received on ecurities loans, rents, royalties and income from similar sources						
	Inrelated business taxable income						
	ess section 511 taxes) from businesses						
	cquired after June 30, 1975			.,			
11 N a w	add lines 10a and 10b  let income from unrelated business ctivities not included in line 10b, whether or not the business is equilarly carned on						
o a	other income Do not include gain r loss from the sale of capital ssets (Explain in Part IV.)						
	otal support (Add lines 9, 10c, 11, and 12)	<u> </u>	<u> </u>			1	·
	irst five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth ta	x year as a secti	on 501(c)(3) organiza	ation,
	heck this box and stop here	is Current D				#3	<b>&gt;</b>
	ion C. Computation of Publ					т. т.	
	ublic support percentage for 2010 (I		•	olumn (f))		15	%
	ublic support percentage from 2009					16	%
	ion D. Computation of Inves	<del></del>					
	nvestment income percentage for 20	•		e 13, column (f))		17	%
	nvestment income percentage from 2					18	%
	3 1/3% support tests - 2010. If the nore than 33 1/3%, check this box a						7 is not
b 3	3 1/3% support tests - 2009. If the	organization did n	ot check a box on	line 14 or line 19a	, and line 16 is m	ore than 33 1/3%, a	nd
	ne 18 is not more than 33 1/3%, che		-			<del>-</del>	▶Щ
20 P	rivate foundation. If the organizatio	n did not check a	box on line 14, 19a	a. or 19b. check th	is box and see in	structions	<b>▶</b>

# SCHEDULE D

(Form 990) `

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

➤ Attach to Form 990. ➤ See separate instructions.

2010
Open to Public Inspection

Name of the organization

THE COTTAGE SCHOOL

DUCATIONAL RESOURCE CENTER, INC

Employer identification number

Pa	rt I Organizations Maintaining Donor Advise		s or Acco	ounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	e 6.		
		(a) Donor advised funds	(b) F	unds and other accounts
1	Total number at end of year			
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advi	sed funds	
	are the organization's property, subject to the organization's	exclusive legal control?		Yes No
6	Did the organization inform all grantees, donors, and donor a		used only	
	for charitable purposes and not for the benefit of the donor of		•	
	impermissible private benefit?	, , , , , , , , , , , , , , , , , , , ,	3	Yes No
Pa	rt II Conservation Easements. Complete if the org	ganization answered "Yes" to Form 990, I	Part IV, line	
1	Purpose(s) of conservation easements held by the organizati		· · · · · · · · · · · · · · · · · · ·	
	Preservation of land for public use (e.g., recreation or e		storically im	portant land area
	Protection of natural habitat	Preservation of a cer		
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualif	ed conservation contribution in the form	of a conser	vation easement on the last
	day of the tax year		0. 4 0000.	Tation substitute and last
				Held at the End of the Tax Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easements		2b	
c	Number of conservation easements on a certified historic stri	ucture included in (a)	2c	· · · · · · · · · · · · · · · · · · ·
d		` '		
_	listed in the National Register		2d	
3	Number of conservation easements modified, transferred, rel	eased extinguished or terminated by the		
•	year ▶	odeod, oximgdionod, or terminated by the	o organizatio	on during the tax
4	Number of states where property subject to conservation eas	sement is located >		
5	Does the organization have a written policy regarding the per	*		
•	violations, and enforcement of the conservation easements it	• •		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,		Iurina the ve	· · · · · · · · · · · · · · · · ·
7	Amount of expenses incurred in monitoring, inspecting, and	<del>-</del>		· · · · · · · · · · · · · · · · · · ·
8	Does each conservation easement reported on line 2(d) abov	•		<u></u>
	and section 170(h)(4)(B)(ii)?	o datary the requirements of section 170	(11)( <del>1</del> )(D)(I)	Yes No
9	In Part XIV, describe how the organization reports conservation	on easements in its revenue and expense	statement	
•	include, if applicable, the text of the footnote to the organizat			
	conservation easements.	ion o manda diatomonio mai doconio co	ino organizi	ation's accounting for
Pai	rt III Organizations Maintaining Collections of	Art. Historical Treasures, or O	ther Simi	ilar Assets.
	Complete if the organization answered "Yes" to Form			
1a	If the organization elected, as permitted under SFAS 116 (AS	<del>, , , , , , , , , , , , , , , , , , , </del>	nent and ha	lance sheet works of art
	historical treasures, or other similar assets held for public exh			·
	the text of the footnote to its financial statements that describ		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	o corrido, provido, irri are xiv,
b	If the organization elected, as permitted under SFAS 116 (AS		and haland	se sheet works of art, historical
_	treasures, or other similar assets held for public exhibition, ed			
	relating to these items	dealer, or resource in tarther and or par	one service,	provide the following amounts
	(i) Revenues included in Form 990, Part VIII, line 1			¢
	(ii) Assets included in Form 990, Part X			\$ \$
2	If the organization received or held works of art, historical trea	seurae or other cimilar accore for financia		
۷.	_		ı gallı, provi	u <del>e</del>
_	the following amounts required to be reported under SFAS 11 Revenues included in Form 990, Part VIII, line 1	TO (AGO 300) relating to these items	<b>.</b>	¢
a	Assets included in Form 990, Part X	•		\$ \$
D	raseta moluded in i Oim 330, rail A		. 🟲	Ψ

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Schedule D (Form 990) 2010

-		<del></del>
c 7	Term endowment 🕨	%

Permanent endowment

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization

bv (i) unrelated organizations (ii) related organizations b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? Describe in Part XIV the intended uses of the organization's endowment funds

	Yes	No
3a(i)		Х
3a(ii)		X
3b		

Part VI Land, Buildings, and Equip	ment. See Form 990, Part X	, line 10		
Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		1,213,391.		1,213,391.
<b>b</b> Buildings		4,978,199.	1,264,373.	3,713,826.
c Leasehold improvements		204,819.	103,471.	101,348.
d Equipment		309,571.	211,483.	98,088.
e Other		217,532.	215,212.	2,320.
Total. Add lines 1a through 1e. (Column (d) must	equal Form 990, Part X, colur	mn (B), line 10(c) )	•	5,128,973.

Schedule D (Form 990) 2010

EDUCATIONAL	RESOURCE	CENTER.	TNC

(n) Lock value  (n) Financial demand is security  (n) Financial demands  (n) Cost or end-of-year market value  (n) Cost or end-of-year market value  (n) Cost or end-of-year market value  (n) Cost or end-of-year market value  (n) Cost or end-of-year market value  (n) Cost or end-of-year market value  (n) Cost or end of-year end end end end end end end end end end	. (a) Description of security or category	(b) Book value	(c) Meth	od of valuation
(2)   Color   February   Color   Col		<u> </u>	Cost or end-c	or-year market value
(3) Other   (4)   (5)   (6)   (7)   (9)   (9)   (9)   (9)   (9)   (9)   (1)	• •			
(A) (B) (C) (C) (D) (B) (C) (B) (C) (C) (B) (C) (B) (B) (B) (B) (B) (B) (B) (B) (B) (B			<del></del>	
(B) (C) (C) (D) (C) (C) (D) (C) (C) (D) (C) (C) (D) (C) (C) (D) (C) (C) (D) (C) (C) (D) (C) (C) (D) (C) (C) (D) (C) (C) (D) (		<del> </del>		
(C)				
(C) (G) (P) (G) (P) (P) (D) (G) (P) (P) (P) (P) (P) (P) (P) (P) (P) (P			<del></del>	
(5) (6) (7) (8) (9) (9) (9) (10) (10) Investments - Program Related. See Form 990, Part X, line 13 (a) Description of investment type (b) Book value (c) Method of valuation (cost or end of year market value (i) (a) Description of investment type (b) Book value (c) (a) Description of investment type (b) Book value (c) (a) Description of investment type (c) (a) (b) Description of investment type (c) (c) (d) (d) (d) (e) (e) (e) (e) (e) (e) (e) (e) (e) (e				
(F) (G) (G) (H) (D) (D) (D) (D) (D) (D) (D) (D) (D) (D		<del> </del>		
(6) (1) (2) (2) (1) must equal Form 990, Part X, col (8) line 12, 1 ► (2) E (3) (3) (4) (5) (6) (6) (7) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1		<del></del>		
1				
Total (Cot (b) must equal form 990, Part X, cot (B) line 12.)   Total (Cot (b) must equal form 990, Part X, cot (B) line 15.)		<del></del>		
Total (Colf (b) must equal Form 990, Part X, col (8) line 12.)			***************************************	
Part VIII   Investments - Program Related. See Form 990, Part X, line 13				<del></del>
(a) Description of investment type (b) Book value  (c) Method of valuation Cost or end of year market value  (f) (g) (g) (g) (g) (g) (g) (g) (g) (g) (g	Part VIII Investments - Program Related. s	See Form 990, Part X, line	13	
(2) (3) (4) (5) (6) (7) (8) (9) (10) Total (Col(to) must equal Form 990, Part X, col (B) line 13.)  (a) Description  (b) Book value  (c) (3) (4) (5) (6) (7) (9) (10)  (9) (10)  (10)  (10)  (10)  (10)  (10)  (10)  (10)  (10)  (10)  (10)  (10)  (10)  (11)  (11)  (12)  (2)  (3)  (4)  (5)  (6)  (7)  (7)  (9)  (10)  (10)  (11)  (11)  (12)  (13)  (14)  (2)  (3)  (4)  (5)  (6)  (7)  (7)  (8)  (9)  (10)  (10)  (11)  (11)  (12)  (13)  (14)  (15)  (15)  (16)  (17)  (17)  (28)  (39)  (40)  (5)  (60)  (7)  (7)  (8)  (9)  (10)  (11)  (11)  (12)  (13)  (14)  (15)  (15)  (16)  (17)  (17)  (18)  (18)  (19)  (19)  (10)  (10)  (10)  (10)  (11)  (11)  (11)  (11)  (12)  (13)  (14)  (15)  (15)  (16)  (17)  (17)  (18)  (19)  (19)  (19)  (10)  (10)  (10)  (11)  (11)  (11)  (11)  (12)  (13)  (14)  (15)  (15)  (16)  (17)  (17)  (17)  (18)  (19)  (19)  (19)  (10)  (10)  (10)  (11)  (11)  (11)  (12)  (13)  (14)  (15)  (15)  (16)  (17)  (17)  (17)  (18)  (18)  (19)  (19)  (19)  (10)  (10)  (11)  (11)  (11)  (12)  (13)  (14)  (15)  (15)  (16)  (17)  (17)  (17)  (18)  (			(c) Metho	
(2) (3) (4) (5) (6) (7) (8) (9) (10) Total (Col(to) must equal Form 990, Part X, col (B) line 13.)  (a) Description  (b) Book value  (c) (3) (4) (5) (6) (7) (9) (10)  (9) (10)  (10)  (10)  (10)  (10)  (10)  (10)  (10)  (10)  (10)  (10)  (10)  (10)  (11)  (11)  (12)  (2)  (3)  (4)  (5)  (6)  (7)  (7)  (9)  (10)  (10)  (11)  (11)  (12)  (13)  (14)  (2)  (3)  (4)  (5)  (6)  (7)  (7)  (8)  (9)  (10)  (10)  (11)  (11)  (12)  (13)  (14)  (15)  (15)  (16)  (17)  (17)  (28)  (39)  (40)  (5)  (60)  (7)  (7)  (8)  (9)  (10)  (11)  (11)  (12)  (13)  (14)  (15)  (15)  (16)  (17)  (17)  (18)  (18)  (19)  (19)  (10)  (10)  (10)  (10)  (11)  (11)  (11)  (11)  (12)  (13)  (14)  (15)  (15)  (16)  (17)  (17)  (18)  (19)  (19)  (19)  (10)  (10)  (10)  (11)  (11)  (11)  (11)  (12)  (13)  (14)  (15)  (15)  (16)  (17)  (17)  (17)  (18)  (19)  (19)  (19)  (10)  (10)  (10)  (11)  (11)  (11)  (12)  (13)  (14)  (15)  (15)  (16)  (17)  (17)  (17)  (18)  (18)  (19)  (19)  (19)  (10)  (10)  (11)  (11)  (11)  (12)  (13)  (14)  (15)  (15)  (16)  (17)  (17)  (17)  (18)  (	(1)	-		
(6) (7) (8) (9) (10) Total. (Col (b) must equal Form 990, Part X, col (B) line 13.)    Part X				
(6) (6) (7) (8) (9) (10) Total. (Col/b) must equal Form 990, Part X, col (β) line 13.) ▶    Part X  Other Assets. See Form 990, Part X, line 15.  (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (9) (10) Total. (Column (b) must equal Form 990, Part X, col (β) line 15)    Part X  Other Liabilities. See Form 990, Part X, line 25.  1. (a) Description (b) Amount (1) Federal income taxes (2) DEFERRED COMPENSATION 287, 403. (3) INTEREST RATE SWAP 122, 325. (4) (5) (6) (7) (8) (9) (10) (11) (10) (11) (10) (11) (10) (11) (11				
(5)   (6)   (7)   (8)   (9)   (10)				
(6) (7) (8) (9) (10) Total. (Col (b) must equal Form 990, Part X, col (β) line 13.) ▶    Part IX   Other Assets. See Form 990, Part X, line 15.  (a) Description (b) Book value  (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col (β) line 15)    Part X   Other Liabilities. See Form 990, Part X, une 25.  1. (a) Description of liability (b) Amount (1) Federal income taxes (2) DEFERRED COMPENSATION 287, 403. (3) INTEREST RATE SWAP 122, 325. (4) (5) (6) (7) (8) (9) (10) (10) (11) (10) (11) (11) (11) (11				
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Part IX   Other Assets. See Form 990, Part X, line 15.   (a) Description   (b) Book value				
(a) Description (b) Book value  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)  (10)  Total. (Column (b) must equal Form 990, Part X, col (B) line 15)  Part X Other Liabilities. See Form 990, Part X, line 25.  1. (a) Description of liability (b) Amount  (1) Federal income taxes  (2) DEFERED COMPENSATION 287, 403.  (3) INTEREST RATE SWAP 122, 325.  (4)  (5)  (6)  (7)  (8)  (9)  (10)  (10)  (11)  Total. (Column (b) must equal Form 990, Part X, col (B) line 25.)  Part X V Other Liabilities See Form 990, Part X, line 25.	Total. (Col (b) must equal Form 990, Part X, col (B) line 13.)	<u> </u>	<u> </u>	
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# SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## Schools

► Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

➤ Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

THE COTTAGE SCHOOL

EDUCATIONAL RESOURCE CENTER,

Employer identification number 58-1484540

Schedule E (Form 990 or 990-EZ) 2010

Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? X Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? X 2 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space, use Part II X 3 THE COTTAGE SCHOOL IS A 501(C)(3)ORGANIZATION THAT MAINTAINS A NON-DISCRIMINATORY POLICY IN ALL SCHOOL PROGRAMS. THIS STATEMENT IS INCLUDED IN MATERIALS AND WEBSITE INFORMATION THAT INFORMS THE PUBLIC ABOUT THE SCHOOL. Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Х b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 4b c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 4c X d Copies of all material used by the organization or on its behalf to solicit contributions? 4d If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to Students' rights or privileges? 5a b Admissions policies? 5b c Employment of faculty or administrative staff? Х 5c d Scholarships or other financial assistance? 5d e Educational policies? 5e X f Use of facilities? 5f g Athletic programs? X 5a h Other extracurncular activities? 5h If you answered "Yes" to any of the above, please explain. If you need more space, use Part II 6a Does the organization receive any financial aid or assistance from a governmental agency? X 6a b Has the organization's right to such aid ever been revoked or suspended? 6b If you answered "Yes" to either line 6a or line 6b, explain on Part II. Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

### SCHEDULE G

(Form 990 or 990-EZ)

**Supplemental Information Regarding Fundraising or Gaming Activities** 

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open To Public Inspection

Name of the organization THE COTTAGE SCHOOL Employer identification number 58-1484540 EDUCATIONAL RESOURCE CENTER, INC. Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not Part I required to complete this part 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events c In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or No key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid to (or retained by) (i) Name and address of individual (iv) Gross receipts (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) Yes No 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Schedule G (Form 990 or 990-EZ) 2010

LHA Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

THE COTTAGE SCHOOL Schedule G (Form 990 or 990-EZ) 2010 EDUCATIONAL RESOURCE CENTER, INC.

寸	of fundraising event contributions and g	(a) Event #1	(b) Event #2	(c) Other events	pts greater than 45,000
		(a) Event #1	(b) Event #2	NONE	(d) Total events (add col (a) through
		GLITTER			col (c))
3		(event type)	(event type)	(total number)	001 (0)/
1	Gross receipts	67,966.			67,966
2	Less Charitable contributions	67,966.			67,966
3	Gross income (line 1 minus line 2)				
4	Cash prizes				
5	Noncash prizes				
6	Rent/facility costs .				
7	Food and beverages	10,399.		· · · · · · · · · · · · · · · · · · ·	10,399
8	Entertainment	10.005		-	10 005
9	Other direct expenses	12,285.	L		12,285 ( 22,684
10	Direct expense summary. Add lines 4 throug				( 22,084
11 art	Net income summary Combine line 3, colum III Gaming. Complete if the organization		990 Part IV line 19 or r	reported more than	<22,684
	\$15,000 on Form 990-EZ, line 6a	answered red to rom	000,1 are 14, 1110 10, 011	eported more trian	
T	ψ10,000 011 0111 330 LL, iii 0 du		(b) Pull tabs/instant		(d) Total gaming (add
		(a) Bingo	bingo/progressive bingo	(c) Other gaming	col (a) through col (c
			0 , 0		
1	Gross revenue .				
Ė					<u> </u>
2	Cash prizes				
3	Noncash prizes			· · · · · · · · · · · · · · · · · · ·	
3	Rent/facility costs				
5	Other direct expenses				
1		Yes %	Yes %	Yes %	
6	Volunteer labor .	No	No	No	
7	Direct expense summary Add lines 2 throug	h 5 ın column (d)		•	(
8	Net gaming income summary Combine line	1, column d, and line 7		<u>&gt;</u>	
	ter the state(s) in which the organization opera			<del></del>	
	he organization licensed to operate gaming a	ctivities in each of these s	states?		└─ Yes └─ No
b if "	No," explain				
_					
	ere any of the organization's gaming licenses r				Yes No
וו נו	Yes," explain				
_					
_					

58-1484540 Page 2

	THE COTTAGE SCHOOL	,	•
<u>Sch</u>	edule G (Form 990 or 990-EZ) 2010 EDUCATIONAL RESOURCE CENTER, INC. 58-1	<u> 148454(</u>	Page 3
	Does the organization operate gaming activities with nonmembers?	Yes	☐ No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	⊢ N≎
	Indicate the percentage of gaming activity operated in		
	The organization's facility	13a	%
	An outside facility	13b	%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name		
	Address >	<del></del>	
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	☐ No
b	o If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount		
	of gaming revenue retained by the third party >\$		
С	: If "Yes," enter name and address of the third party		
	Name		
	Address ►		
16	Gaming manager information:		
	Name >		
	Gaming manager compensation > \$		
	December 1 and 1 b		
	Description of services provided		
	Director/officer Employee Independent contractor		
17	Mandatory distributions.		
	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
_	retain the state gaming license?	Yes	☐ No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		
	organization's own exempt activities during the tax year 🕨 \$		
Pa	rt IV Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii)	and (v), and	Part III,
	lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information	(see instruc	ctions)
		***	

SCHEDULE I (Form 990)			Grants and	Grants and Other Assistance to Organizations,	to Organizations	)		OMB No 1545-0047
Department of the Treasury Internal Revenue Service		Compl	Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.  ▶ Attach to Form 990.	n answered "Yes" to Fo  Attach to Form 990.	in the Omeo Stat to Form 990, Par m 990.	t IV, line 21 or 22.		Open to Public Inspection
≛	tion THE COTTAGE EDUCATIONAL	GE SCHOOL AL RESOURCE	CE CENTER,	INC.				Employer identification number 58–1484540
ē	General Information on Grants and Assistance	nd Assistance						
1 Does the organi	Does the organization maintain records to substantiate the amount of	o substantiate the	amount of the grants	or assistance, the	grantees' eligibility	for the grants or ass	the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	
2 Describe in Part	criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States	tance? cedures for mont	oring the use of grant	finds in the Linter	States			X Yes No
art II	Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 900 Part IV line 21 for any	3overnments and	Organizations in the	e United States. C	omplete if the orda	Y" herswered "Y	es" to Form 990 Part	V line 21 for 2007
recipient t	recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed	55,000 Check this	box if no one recipier	nt received more th	an \$5,000 Part II	can be duplicated if a	dditional space is need	V, ille 21, 101 atry
1 (a) Name and a	1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
2 Enter total numb 3 Enter total numb	Enter total number of section 501(c)(3) and government organizations Enter total number of other organizations	nd government org	anizations				3.	
	For Paperwork Reduction Act Notice, see the Instructions for Form 990.	see the Instruction	ons for Form 990.					Schedule I (Form 990) (2010)

Schedule I (Form 990) (2010) EDUCATIONAL RESOURCE CENTER, INC.

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22
Part III can be duplicated if additional space is needed

Page 2

58-1484540

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
SCHOLARSHIP	42	0	220,815,	ВООК	TUITION IS REDUCED BY AMOUNT OF AWARD,
Part IV   Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information	de the informatio	n required in Part I,	line 2, and any other	additional information	
PARENTS/GUARDIANS ARE REQUIRED TO COMPLETE	COMPLETE	A FINANCIAL AID	AL AID APP	APPLICATION	
THROUGH A THIRD PARTY FINANCIAL AID	AS	SESSMENT FIRM	FIRM (TADS). THE	E RESULTS	
OF THE TADS APPLICATION ARE SUMMARIZED	IZED AND	PRESENTED	ALONG WITH	H ALL	
STUDENTS REQUESTING FINANCIAL AID	TO THE F	INANCIAL A	FINANCIAL AID COMMITTEE.	EE. THE	
COMMITTEE HAS ESTABLISHED A POINT	SYSTEM A	WARDING (O	AWARDING (OR DEDUCTING)	3) POINTS	
FOR VARIOUS INDICATORS OF NEED. EX	EXAMPLES W	OULD INCLU	ES WOULD INCLUDE (BUT ARE NOT	E NOT	
LIMITED TO) GRADE LEVEL, TADS RECOMMEN	MMENDED	DED LEVEL OF NEED,	- 1	COMPLETENESS	
OF APPLICATION, AMOUNT OF AID PROVIDED	IN	PREVIOUS Y	YEAR(S), SPI	SPECIAL	
CIRCUMSTANCES, PRINCIPAL INPUT, ET	ETC. THE F	FINANCIAL A	AID COMMITTEE MAKES	SE MAKES	

# SCHEDULE J (Form 990)

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

2010

Open to Public Inspection

internal Revenue Service

Name of the organization

Department of the Treasury

Part I

THE COTTAGE SCHOOL

**Questions Regarding Compensation** 

EDUCATIONAL RESOURCE CENTER, INC

Employer identification number 58-1484540

Schedule J (Form 990) 2010

Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply X Written employment contract X Compensation committee X Compensation survey or study Independent compensation consultant Form 990 of other organizations X Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization a Receive a severance payment or change-of-control payment from the organization or a related organization? 4a Х b Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b c Participate in, or receive payment from, an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of a The organization? Х b Any related organization? 5b If "Yes" to line 5a or 5b, describe in Part III 6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of a The organization? Х 6a Х b Any related organization? 6b If "Yes" to line 6a or 6b, describe in Part III 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III X 7 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the X initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III 8 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

THE COTTAGE SCHOOL

Page 2

INC. EDUCATIONAL RESOURCE CENTER,

Schedule J (Form 990) 2010

58-1484540

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(0)	(Q)	(E)	(F)
<b>(A)</b> Nате	1	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Retirement and other deferred compensation	Nontaxable benefits	Total of columns (B)(i)-(D)	Compensation reported in prior Form 990 or Form 990-EZ
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Schedule J (Form 990) 2010

# SCHEDULE L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Transactions With Interested Persons**

➤ Complete if the organization answered
"Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

TNC

2010

Open To Public Inspection

Name of the organization THE COTTAGE SCHOOL EDUCATIONAL RESOURCE CENTER

Employer identification number

58-1484540

Schedule L (Form 990 or 990-EZ) 2010

Part I						n 501(c)(4) organization line 25a or 25b, or Fo			V. lıne 40	Db.		
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	(a) Name of dr	squaimed pers	on 			(b) Description	of transa	ection 			Yes	No
	the amount of tax imposed on the organization managers or disqualified persons during the year under on 4958 the amount of tax, if any, on line 2, above, reimbursed by the organization											
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					<u> </u>	1_12111					-	
	•	oosed on the o	rganization	managers	s or disqualif	ied persons during the	year un	der			<u> </u>	
•		any, on line 2, a	above, reim	bursed by	the organiza	ation			•			=-
						···						
Part II												
(a) Na									(f) App		(g) W	ritten
, ,						(d) Balance due			comm	ard or uttee?	agree	
		То	From				Yes	No	Yes	No	Yes	No
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2010 Page 2 Part IV Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (e) Sharing of (a) Name of interested person (b) Relationship between interested (c) Amount of (d) Description of organization s person and the organization transaction transaction revenues? Yes No JOHN KLINGNER FATHER OF EXECUTIVE 1,700.RESIDENTIAL X Part V | Supplemental Information Complete this part to provide additional information for responses to questions on Schedule L (see instructions) SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS: (A) NAME OF PERSON: JOHN KLINGNER (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION: FATHER OF EXECUTIVE DIRECTOR (D) DESCRIPTION OF TRANSACTION: RESIDENTIAL RENTAL

# SCHEDULE M (Form 990)

# **Noncash Contributions**

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990. THE COTTAGE SCHOOL

EDUCATIONAL RESOURCE CENTER, INC.

Inspection Employer identification number 58-1484540

Pai	rt I	Types of Property								
			(a) Check if applicable	(b) Number of contributions or	(c) Noncash contr amounts repor Form 990, Part VI	ted on	(d Method of c noncash contrib	letermı	_	ts
4	Λrt	- Works of art		items communed	Politi 990, Pait VI	n, me ry	<del></del>		<del></del>	
1		- Works of art - Historical treasures				_	<u> </u>			
2		- Fractional interests								
3	•	1								
4		bks and publications								
5		thing and household goods s and other vehicles								
6		s and other vehicles ats and planes				_				
7		ellectual property								
8		curities · Publicly traded								
9		curities - Closely held stock					· · · · · · · · · · · · · · · · · · ·			
10		· ·			<del></del>					
11		curities - Partnership, LLC, or								
40		st interests		· · · · · · · · · · · · · · · · · · ·						
12	-	curities - Miscellaneous alified conservation contribution -								
13		toric structures								
		alified conservation contribution - Other								
14		al estate - Residential								
15		al estate - nesidential								
16		al estate - Other								
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23 24		heological artifacts				_				
2 <del>4</del> 25		er (MISCELLANEOUS)	X	20	8	394.	FMV			
25 26	Oth	· ·				<u>,                                    </u>	T 1.1 A			
26 27	Oth							_		
21 28	Oth						······································			
<u>20</u> 29		nber of Forms 8283 received by the organiz	ation during	the tax year for c	ontributions					
23		which the organization completed Form 828	-			29				
	,	The organization completes formes	,,,, .				<del></del>		Yes	No
30a	Dur	ing the year, did the organization receive by	contributio	n any property ren	orted in Part I. line	s 1-28 tha	it it must hold for	$\Box$		
oou		east three years from the date of the initial c							l	
		entire holding period?	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	4.14 17.116.116.1	oquilou to be used	101 00011	pr parpoddd 101	30a		X
h		es," describe the arrangement in Part II.						- <del> </del>		
31		es the organization have a gift acceptance p	olicy that re	aures the review	of any non-standar	d contribi	itions?	31	[	X
		es the organization hire or use third parties of						<del> </del>		
محم		tributions?	, rolated of	ga. 112400113 10 30110	, p. 00033, 01 3 <del>0</del> 11	,,01100311		32a		Х
h		/es," describe in Part II.						32a	$\neg \neg$	
33		e organization did not report an amount in c	column (c) f	or a type of proper	ty for which colum	n (a) is ch	ecked			
<b></b>		cribe in Part II		or a type or proper	cy for willon column	ii (a) is ch	ooneu,			
	000	VIII WILL								

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2010)

## SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ➤ Attach to Form 990 or 990-EZ.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

THE COTTAGE SCHOOL EDUCATIONAL RESOURCE CENTER, INC.

Employer identification number 58-1484540

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
INDIVIDUALIZED EDUCATIONAL PROGRAMMING FOR ADOLESCENTS WHO HAVE A
HISTORY OF LEARNING DISABILITIES. WE BELIEVE THAT THERE IS A
SIGNIFICANT NUMBER OF STUDENTS, GRADES 6-12, WHO ARE PREVENTED FROM
ACHIEVING THEIR POTENTIAL DUE TO A LACK OF INDIVIDUAL ATTENTION,
ENVIRONMENTAL STRUCTURE, LOW SELF-CONFIDENCE OR WEAKNESS THAT OTHER
SCHOOL SYSTEMS ARE NOT PREPARED TO ADDRESS. TCS OFFERS TRADITIONAL
ACADEMIC CLASSES AND EXPERIENTIAL COURSES THAT INCLUDE CARPENTRY,
DRAMA, MUSIC, HORTICULTURE AND CULINARY ARTS. THE SCHOOL'S UNIQUE
PROGRAM FOCUSES ON LIFE SKILLS, CAREER GOALS AND EDUCATIONAL OPTIONS.
FORM 990, PART VI, SECTION A, LINE 2: THE FOUNDERS ARE MARRIED. JACQUE
DIGIESO IS A KEY-EMPLOYEE AND NON-VOTING MEMBER OF THE BOARD. JOE DIGIESO
IS THE BOARD TREASURER AND THE MIDDLE SCHOOL PRINCIPAL.
10 III BOME INDICONDA IMP III MIDDE BENOOD ININCIIME.
FORM 990, PART VI, SECTION B, LINE 11: THE 990 IS REVIEWED BY THE C.F.O.

AND THE BOARD TREASURER.

FORM 990, PART VI, SECTION B, LINE 12C: ANNUAL REVIEW OF CONFLICT OF INTEREST POLICY IS SIGNED BY EACH BOARD MEMBER.

FORM 990, PART VI, SECTION B, LINE 15: THE COMPENSATION COMMITTEE REVIEWS PERFORMANCE OBJECTIVES AS WELL AS DATA SUPPLIED BY THE NATIONAL ASSOCIATION OF INDEPENDENT SCHOOLS AND SOUTHERN ASSOCIATION OF INDEPENDENT SCHOOLS FOR HEAD COMPENSATION DETERMINATION. ALL OTHER EMPLOYEES RECEIVE A FIXED ANNUAL

PERCENTAGE INCREASE APPROVED BY THE BOARD.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 032211 01-24-11

Schedule O (Form 990 or 990-EZ) (2010)

Schedule O (Form 990 or 990 EZ) (201				Page 2
Name of the organization $$				Employer identification number
EDUCA	TIONAL RESOURCE	CENTER, INC	<u>,                                     </u>	58-1484540
				·
FORM 990, PART VI,	SECTION C, LINE	19: COPIES	OF BOARD MI	NUTES ARE
MAINTAINED BY THE E	XECUTIVE ASSISTA	NT AND ARE	AVAILABLE F	OR VIEWING UPON
REQUEST.				
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Form	8868 (Rev 1-2011)				ı	, Page <b>2</b>		
• If y	ou are filing for an Additional (Not Automatic) 3-Month E	xtension.	complete only Part II and check this b	ох		► X		
	Only complete Part II if you have already been granted an				8868			
	ou are filing for an Automatic 3-Month Extension, comple							
Par				copies	needed)			
	Name of exempt organization		,	T		on number		
Type	Type or THE COTTAGE SCHOOL					Employer identification number		
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Form 990-T (sec 401(a) or 408(a) trust)			Form 8870	11				
	990-T (trust other than above)	06	· · · · · · · · · · · · · · · · · · ·			12		
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	_			36337	21 2011			
	For calendar year, or other tax year beginning					<del></del>		
6	If the tax year entered in line 5 is for less than 12 months, c  Change in accounting period	neck reas	on: Initial return	Fınal r	eturn			
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	If this application is for Form 990-BL, 990-PF, 990-T, 4720, nonrefundable credits. See instructions	or 6069, e	mer the tentative tax, less any		•	0		
-				8a	\$	0.		
	If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid.							
		ļ	_	^				
	previously with Form 8868	8b	\$	0.				
	Balance due. Subtract line 8b from line 8a. Include your payment with this form, if required, by using					•		
	EFTPS (Electronic Federal Tax Payment System). See instru		d Verification	8c	\$	<u> </u>		
Under p	penalties of perjury, I declare that I have examined this form, includes, correct, and complete, and that I am authorized to prepare this fo	ing accomp		best of	f my knowledge and i	belief,		
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Form 8868 (Rev 1-2011)