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Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III ☐ Yes ☒ No

1

Briefly describe the organization's mission

THE GERMAN MARSHALL FUND OF THE UNITED STATES (GMF) IS A NON-PARTISAN AMERICAN PUBLIC POLICY AND GRANTMAKING INSTITUTION DEDICATED TO PROMOTING GREATER UNDERSTANDING AND COOPERATION BETWEEN NORTH AMERICA AND EUROPE ON TRANSATLANTIC AND GLOBAL ISSUES

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4

Describe the exempt purpose achievements for each of the organization's three largest program services by expenses

Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code) (Expenses \$ 26,240,646 including grants of \$ 8,456,241) (Revenue \$ 12,716)

GMF WORKS ON A HOST OF ISSUES THROUGH A TRANSATLANTIC LENS, OFTEN WITH A GLOBAL SCOPE THROUGH PROGRAMMING, CONVENING, RESEARCH AND ANALYSIS, GRANTMAKING, AND NETWORKING, GMF TOUCHES ON THE FOLLOWING TRANSATLANTIC AND GLOBAL ISSUES AID AND DEVELOPMENT, ECONOMICS, CITIES AND URBAN ISSUES, FOREIGN AND TRANSATLANTIC RELATIONS, CLIMATE AND ENERGY, AND IMMIGRATION AND INTEGRATION FOUNDED IN 1972 THROUGH A GIFT FROM GERMANY AS A PERMANENT MEMORIAL TO MARSHALL PLAN ASSISTANCE, GMF MAINTAINS A STRONG PRESENCE ON BOTH SIDES OF THE ATLANTIC IN ADDITION TO ITS HEADQUARTERS IN WASHINGTON, DC, GMF HAS SEVEN OFFICES IN EUROPE BERLIN, PARIS, BRUSSELS, BELGRADE, ANKARA, BUCHAREST, AND WARSAW GMF ALSO HAS SMALLER REPRESENTATIONS IN BRATISLAVA, TURIN, AND STOCKHOLM

4b

(Code) (Expenses \$ including grants of \$) (Revenue \$)

4c

(Code) (Expenses \$ including grants of \$) (Revenue \$)

4d

Other program services (Describe in Schedule O)

(Expenses \$ including grants of \$) (Revenue \$)

4e

Total program service expenses \$ 26,240,646

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	
6 Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II 	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8	No
9 Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9	No
10 Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10 Yes	
11 If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. 	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. 	11b Yes	
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. 	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX. 	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. 	11e	No
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X. 	11f Yes	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII 	12a	No
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional 	12b Yes	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a Yes	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV 	14b Yes	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Parts II and IV 	15 Yes	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV 	16	No
17 Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b	

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b–24d and complete Schedule K. If "No," go to line 25</i>	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35	Yes	
a	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V

			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	1a77		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	1b0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return.	2a84		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country: GM, FR, BE, RO, TU, RI, LO, PL See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year.	7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
a	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
a	Initiation fees and capital contributions included on Part VIII, line 12.	10a		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.	10b		
11	Section 501(c)(12) organizations. Enter			
a	Gross income from members or shareholders.	11a		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).	11b		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.	13b		
c	Enter the amount of reserves on hand.	13c		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b		

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response to any question in this Part VI ☒

Section A. Governing Body and Management			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a 17		
b	Enter the number of voting members included in line 1a, above, who are independent	1b 16		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Does the organization have members or stockholders?	6		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
a	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a	Yes	
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b	Yes	
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)	15b	Yes	
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure	
17	List the States with which a copy of this Form 990 is required to be filed ► _____
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply. ☐ Own website ☐ Another's website ☒ Upon request
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization ► KEN CROGNALE CPA 1744 R STREET NW WASHINGTON, DC 20009 (202) 683-2650

Check if Schedule O contains a response to any question in this Part VII

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

Form **990** (2010)

Part VII

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization: 14

Section B. Independent Contractors

(A) Name and business address	(B) Description of services	(C) Compensation
----------------------------------	--------------------------------	---------------------

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶6	
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Part VIII

Statement of Revenue

					(A)	(B)	(C)	(D)	
					Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514	
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns . . .	1a		21,388,423				
	b	Membership dues	1b						
	c	Fundraising events	1c						
	d	Related organizations	1d						
	e	Government grants (contributions)	1e	3,048,313					
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	18,340,110					
	g	Noncash contributions included in lines 1a-1f \$							
	h	Total. Add lines 1a-1f							
	Program Service Revenue								Business Code
2a		EVENT REGISTRATION		900099	12,716	12,716			
b									
c									
d									
e									
f		All other program service revenue							
g		Total. Add lines 2a-2f			12,716				
Other Revenue		3	Investment income (including dividends, interest and other similar amounts)			4,086,885		41,769	4,045,116
	4	Income from investment of tax-exempt bond proceeds . .							
	5	Royalties							
	6a	Gross Rents		(i) Real	(ii) Personal	6,400			6,400
				6,400					
		b Less rental expenses							
		c Rental income or (loss)		6,400					
	d	Net rental income or (loss)			6,400				
	7a	Gross amount from sales of assets other than inventory		(i) Securities	(ii) Other	15,302,771			15,302,771
				166,837,215					
		b Less cost or other basis and sales expenses		151,534,444					
		c Gain or (loss)		15,302,771					
	d	Net gain or (loss)			15,302,771				
	8a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18							
		a							
		b Less direct expenses							
	c	Net income or (loss) from fundraising events . .							
	9a	Gross income from gaming activities See Part IV, line 19							
		b Less direct expenses							
		c Net income or (loss) from gaming activities . . .							
10a	Gross sales of inventory, less returns and allowances								
	a								
	b Less cost of goods sold								
c	Net income or (loss) from sales of inventory . . .								
Miscellaneous Revenue				Business Code					
11a	OTHER INCOME			900099	58,819			58,819	
	b								
	c								
	d All other revenue								
	e Total. Add lines 11a-11d			58,819					
12	Total revenue. See Instructions			40,856,014	12,716	41,769	19,413,106		

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	611,750	611,750		
2	Grants and other assistance to individuals in the U S See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	7,844,491	7,844,491		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	2,200,018		2,200,018	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	2,579,160		2,243,183	335,977
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	597,487		597,487	
9	Other employee benefits	637,988		564,636	73,352
10	Payroll taxes	180,100		160,639	19,461
a	Fees for services (non-employees)				
	Management				
b	Legal	169,788		169,788	
c	Accounting	116,086		116,086	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees	182,629		182,629	
g	Other	830,920		830,920	
12	Advertising and promotion				
13	Office expenses	1,366,060		1,341,449	24,611
14	Information technology				
15	Royalties				
16	Occupancy	960,521		957,406	3,115
17	Travel	1,104,726		1,085,428	19,298
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	200,105		198,114	1,991
20	Interest	140		140	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	818,546		818,546	
23	Insurance	155,930		155,930	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	INTERNAL PROJECTS EXPEN	17,784,405	17,784,405		
b	DUES & MEMBERSHIPS	107,428		107,428	
c	TEMPORARY HELP	66,260		66,260	
d	TRAINING	22,954		22,249	705
e	BUSINESS INCOME TAX	21,275		21,275	
f	All other expenses	59,003		59,003	
25	Total functional expenses. Add lines 1 through 24f	38,617,770	26,240,646	11,898,614	478,510
26	Joint costs. Check here ☒ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X

Balance Sheet

					(A)		(B)
					Beginning of year		End of year
Assets	1	Cash—non-interest-bearing			751	1	751
	2	Savings and temporary cash investments			15,906,433	2	24,377,736
	3	Pledges and grants receivable, net			4,142,155	3	6,679,103
	4	Accounts receivable, net			159,065	4	79,228
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L				5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Schedule L				6	
	7	Notes and loans receivable, net				7	
	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges			195,395	9	75,556
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D.	10a	22,605,246			
	b	Less: accumulated depreciation	10b	5,596,568	16,762,972	10c	17,008,678
	11	Investments—publicly traded securities			100,944,417	11	90,950,786
	12	Investments—other securities. See Part IV, line 11			68,378,057	12	87,619,688
	13	Investments—program-related. See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11			362,292	15	361,891
16	Total assets. Add lines 1 through 15 (must equal line 34)			206,851,537	16	227,153,417	
Liabilities	17	Accounts payable and accrued expenses			2,158,463	17	2,280,047
	18	Grants payable			951,831	18	1,730,194
	19	Deferred revenue			17,854,922	19	15,567,980
	20	Tax-exempt bond liabilities				20	12,000,000
	21	Escrow or custodial account liability. Complete Part IV of Schedule D				21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities. Complete Part X of Schedule D				25	
	26	Total liabilities. Add lines 17 through 25			20,965,216	26	31,578,221
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here ☒ and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets			179,920,396	27	188,431,366
	28	Temporarily restricted net assets			5,965,925	28	7,143,830
	29	Permanently restricted net assets				29	
	Organizations that do not follow SFAS 117, check here ☐ and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds				30	
	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other funds				32	
	33	Total net assets or fund balances			185,886,321	33	195,575,196
34	Total liabilities and net assets/fund balances			206,851,537	34	227,153,417	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	40,856,014
2	Total expenses (must equal Part IX, column (A), line 25)	2	38,617,770
3	Revenue less expenses Subtract line 2 from line 1	3	2,238,244
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	185,886,321
5	Other changes in net assets or fund balances (explain in Schedule O)	5	7,450,631
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	195,575,196

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		No
b	Were the organization's financial statements audited by an independent accountant?	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both ☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separated basis		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public
Inspection

Name of the organization THE GERMAN MARSHALL FUND OF US UNITED STATES	Employer identification number 52-0954751
--	--

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☒

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 10

☐

An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other
- e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
- f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box
- g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?
- h

☐

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	9,803,138	17,762,361	21,768,604	13,215,344	21,388,423	83,937,870
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	9,803,138	17,762,361	21,768,604	13,215,344	21,388,423	83,937,870
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						15,892,508
6 Public Support. Subtract line 5 from line 4						68,045,362

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7 Amounts from line 4	9,803,138	17,762,361	21,768,604	13,215,344	21,388,423	83,937,870
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	4,042,967	4,762,123	4,297,672	3,681,233	4,051,516	20,835,511
9 Net income from unrelated business activities, whether or not the business is regularly carried on	2,152,486	89,333	54,158	60,302	34,016	2,390,295
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	280,628	994,871	412,207	11,648	58,819	1,758,173
11 Total support (Add lines 7 through 10)						108,921,849
12 Gross receipts from related activities, etc (See instructions)					12	110,275
13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage		
14 Public Support Percentage for 2010 (line 6 column (f) divided by line 11 column (f))	14	62 470 %
15 Public Support Percentage for 2009 Schedule A, Part II, line 14	15	60 770 %
16a 33 1/3% support test—2010. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
b 33 1/3% support test—2009. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
17a 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶		
b 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶		
18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions ▶		

Part IIIPart III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) 	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public Support (Subtract line 7c from line 6)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) 	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support (Add lines 9, 10c, 11 and 12.)						
14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here 						

Section C. Computation of Public Support Percentage		
15 Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f))	15	
16 Public support percentage from 2009 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2010 (line 10c column (f) divided by line 13 column (f))	17	
18 Investment income percentage from 2009 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization 		
b 33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization 		
20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions 		

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Additional Data

Software ID:
Software Version:
EIN: 52-0954751
Name: THE GERMAN MARSHALL FUND OF US UNITED STATES

Additional Data

Software ID:

Software Version:

EIN: 52-0954751

Name: THE GERMAN MARSHALL FUND OF US UNITED STATES

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MICHAEL AHEARN TRUSTEE	1 00	X						0	0	0
MARGARET CARLSON TRUSTEE	1 00	X						0	0	0
GREGORY CRAIG TRUSTEE	1 00	X						0	0	0
CALVIN DOOLEY TRUSTEE	1 00	X						0	0	0
GUIDO GOLDMAN TRUSTEE	1 00	X						0	0	0
MARC GROSSMAN TRUSTEE	1 00	X						0	0	0
JOHN HARRIS TRUSTEE	1 00	X						0	0	0
NIKE IRVIN TRUSTEE	1 00	X						0	0	0
RICHARD POWERS TRUSTEE	1 00	X						0	0	0
JIM QUIGLEY TRUSTEE	1 00	X						0	0	0
PAUL STAFFORD TRUSTEE	1 00	X						0	0	0
JENONNE WALKER TRUSTEE	1 00	X						0	0	0
J ROBINSON WEST TRUSTEE	1 00	X						0	0	0
ROBERT WEXLER TRUSTEE	1 00	X						0	0	0
LEAH ZELL WANGER TRUSTEE	1 00	X						0	0	0
SUZANNE WOOLSEY TRUSTEE	1 00	X						0	0	0
R CRAIG KENNEDY PRESIDENT	40 00	X		X				442,506	0	43,258
KENNETH M CROGNALE TREASURER/CHIEF FINANCIAL OFFICER	40 00			X				145,012	0	24,549
NEIL SUMILAS MANAGING DIRECTOR, EXECUTIVE OFFICE	40 00			X				106,363	0	20,774
IVAN VEJVODA EXECUTIVE VICE PRESIDENT	40 00				X			166,718	0	4,056
RONALD ASMUS EXECUTIVE DIRECTOR, TRANSATLANTIC CENTER	40 00				X			338,669	0	40,910
THOMAS KLEINE-BROCKHOFF SR DIRECTOR, POLICY PROGRAMS	40 00				X			192,154	0	38,003
IAN LESSER EXECUTIVE DIRECTOR, BRUSSELS OFFICE	40 00				X			169,018	0	33,427
PETER VAN PRAAGH SR DIRECTOR, FOREIGN POLICY AND CIVIL SOCIETY	40 00				X			192,812	0	38,003
HEIKE MACKERRON SR DIRECTOR FOR EUROPE	40 00				X			190,462	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
STEPHEN SZABO EXECUTIVE DIRECTOR, TRANSATLANTIC ACADEMY	40 00					X		196,625	0	38,191
CONSTANZE STELZENMUELLER SR TRANSATLANTIC FELLOW, BERLIN	40 00					X		183,815	0	0
SEAN MULVANEY DIRECTOR, ECONOMICS POLICY PROGRAM	40 00					X		159,014	0	35,344
MARK FISCHER SR PROGRAM OFFICER	40 00					X		146,842	0	0
CATHLEEN KELLY DIRECTOR, CLIMATE AND ENERGY PROGRAM	40 00					X		134,600	0	32,192

SCHEDULE D
(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
THE GERMAN MARSHALL FUND OF US UNITED STATES

Employer identification number
52-0954751

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No	

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)

☐ Preservation of an historically importantly land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ►_____

4

Number of states where property subject to conservation easement is located ►_____

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ►_____

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ►\$ _____

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization’s financial statements that describes the organization’s accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

► \$ _____

(ii) Assets included in Form 990, Part X

► \$ _____

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1

► \$ _____

b

Assets included in Form 990, Part X

► \$ _____

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2010

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	
1e	
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current Year	(b)Prior Year	(c)Two Years Back	(d)Three Years Back	(e)Four Years Back
1a Beginning of year balance	14,024,574	14,747,128	15,861,544		
b Contributions			22,019		
c Investment earnings or losses					
d Grants or scholarships					
e Other expenditures for facilities and programs	690,766	722,554	1,136,435		
f Administrative expenses					
g End of year balance	13,333,808	14,024,574	14,747,128		

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ 100 000 %

b

Permanent endowment ▶

c

Term endowment ▶

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

(ii) related organizations

3a(i)

☐ No

3a(ii)

☐ No

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

☐

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		1,237,440		1,237,440
b Buildings		17,297,408	3,124,785	14,172,623
c Leasehold improvements		4,415	4,415	0
d Equipment				
e Other		4,065,983	2,467,368	1,598,615
Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) ▶				17,008,678

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements				
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	40,856,014	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	38,617,770	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	2,238,244	
4	Net unrealized gains (losses) on investments	4	6,351,727	
5	Donated services and use of facilities	5		
6	Investment expenses	6		
7	Prior period adjustments	7		
8	Other (Describe in Part XIV)	8	1,098,904	
9	Total adjustments (net) Add lines 4 - 8	9	7,450,631	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	9,688,875	
Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return				
1	Total revenue, gains, and other support per audited financial statements 	1	47,207,741	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
a	Net unrealized gains on investments 	2a	6,351,727	
b	Donated services and use of facilities 	2b		
c	Recoveries of prior year grants 	2c		
d	Other (Describe in Part XIV) 	2d		
e	Add lines 2a through 2d	2e	6,351,727	
3	Subtract line 2e from line 1	3	40,856,014	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1			
a	Investment expenses not included on Form 990, Part VIII, line 7b 	4a		
b	Other (Describe in Part XIV) 	4b		
c	Add lines 4a and 4b	4c	0	
5	Total Revenue Add lines 3 and 4c . (This should equal Form 990, Part I, line 12) 	5	40,856,014	

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return				
1	Total expenses and losses per audited financial statements 	1	37,518,866	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
a	Donated services and use of facilities 	2a		
b	Prior year adjustments 	2b		
c	Other losses 	2c		
d	Other (Describe in Part XIV) 	2d		
e	Add lines 2a through 2d	2e	0	
3	Subtract line 2e from line 1	3	37,518,866	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :			
a	Investment expenses not included on Form 990, Part VIII, line 7b 	4a		
b	Other (Describe in Part XIV) 	4b	1,098,904	
c	Add lines 4a and 4b	4c	1,098,904	
5	Total expenses Add lines 3 and 4c . (This should equal Form 990, Part I, line 18) 	5	38,617,770	

Part XIV Supplemental Information		
Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.		
Identifier	Return Reference	Explanation
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	THE GMF BOARD OF DIRECTORS HAS DESIGNATED A PORTION OF THE UNRESTRICTED NET ASSETS TO BE UTILIZED FOR THE BALKAN TRUST FOR DEMOCRACY AND THE BLACK SEA TRUST FUNDING
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	GMF IS RECOGNIZED AS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (THE CODE) AND IS CURRENTLY CLASSIFIED AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION WITHIN THE MEANING OF SECTION 509(A) OF THE CODE. HOWEVER, THE GMF IS SUBJECT TO INCOME TAXES ON UNRELATED BUSINESS INCOME AS DEFINED BY THE INTERNAL REVENUE SERVICE. DURING THE YEAR ENDED MAY 31, 2011, GMF INCURRED TAX EXPENSE OF \$21,275 RELATED TO UNRELATED BUSINESS INCOME ACTIVITIES. LLC IS A SINGLE MEMBER LIMITED LIABILITY COMPANY FOR FEDERAL INCOME TAX PURPOSES. ALL TAX ATTRIBUTES FLOW THROUGH TO GMF UNDER THIS ENTITY FORM. ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS BEEN MADE. TTF IS A FOREIGN NONPROFIT ENTITY INCORPORATED UNDER THE LAWS OF BRUSSELS, BELGIUM. THERE WAS NO ACTIVITY UNDER TTF DURING THE YEAR ENDED MAY 31, 2011. ACCORDING TO THE ACCOUNTING STANDARD FOR UNCERTAINTY IN INCOME TAXES, FOR THE PERIOD FROM THE GMF'S INCEPTION TO MAY 31, 2011, NO UNRECOGNIZED TAX PROVISION OR BENEFIT EXISTED. DEFERRED INCOME TAXES ARE PROVIDED USING THE LIABILITY METHOD, WHEREBY, DEFERRED TAX ASSETS ARE RECOGNIZED FOR DEDUCTIBLE TEMPORARY DIFFERENCES AND OPERATING LOSS AND TAX CREDIT CARRYFORWARDS AND DEFERRED TAX LIABILITIES ARE RECOGNIZED FOR TAXABLE TEMPORARY DIFFERENCES. TEMPORARY DIFFERENCES ARE THE DIFFERENCES BETWEEN THE REPORTED AMOUNTS OF ASSETS AND LIABILITIES AND THEIR TAX BASES. DEFERRED TAX ASSETS ARE REDUCED BY A VALUATION ALLOWANCE WHEN, IN THE OPINION OF MANAGEMENT, IT IS MORE LIKELY THAN NOT THAT SOME PORTION OR ALL OF THE DEFERRED TAX ASSETS WILL NOT BE REALIZED. DEFERRED TAX ASSETS AND LIABILITIES ARE ADJUSTED FOR THE EFFECTS OF THE CHANGES IN TAX LAWS AND RATES OF THE DATE OF ENACTMENT. WHEN TAX RETURNS ARE FILED, IT IS HIGHLY CERTAIN THAT SOME POSITIONS TAKEN WOULD BE SUSTAINED UPON EXAMINATION BY THE TAXING AUTHORITIES, WHILE OTHERS ARE SUBJECT TO UNCERTAINTY ABOUT THE MERITS OF THE POSITION TAKEN OR THE AMOUNT OF THE POSITION THAT WOULD BE ULTIMATELY SUSTAINED. THE BENEFIT OF A TAX POSITION IS RECOGNIZED IN THE FINANCIAL STATEMENTS IN THE PERIOD DURING WHICH, BASED ON ALL AVAILABLE EVIDENCE, MANAGEMENT BELIEVES IT IS MORE LIKELY THAN NOT THAT THE POSITION WILL BE SUSTAINED UPON EXAMINATION, INCLUDING THE RESOLUTION OF APPEALS OR LITIGATION PROCESSES, IF ANY. TAX POSITIONS TAKEN ARE NOT OFFSET OR AGGREGATED WITH OTHER POSITIONS. TAX POSITIONS THAT MEET THE MORE LIKELY THAN NOT RECOGNITION THRESHOLD ARE MEASURED AS THE LARGEST AMOUNT OF TAX BENEFIT THAT IS MORE THAN 50 PERCENT LIKELY OF BEING REALIZED UPON SETTLEMENT WITH THE APPLICABLE TAXING AUTHORITY. THE PORTION OF THE BENEFITS ASSOCIATED WITH TAX POSITIONS TAKEN THAT EXCEEDS THE AMOUNT MEASURED AS DESCRIBED ABOVE WOULD BE REFLECTED AS A LIABILITY FOR UNRECOGNIZED TAX BENEFITS IN THE ACCOMPANYING BALANCE SHEET, ALONG WITH ANY ASSOCIATED INTEREST AND PENALTIES THAT WOULD BE PAYABLE TO THE TAXING AUTHORITIES UPON EXAMINATION. MANAGEMENT BELIEVES THERE ARE NO POSITIONS THAT WOULD RESULT IN ADDITIONAL TAX LIABILITY. INTEREST AND PENALTIES ASSOCIATED WITH UNRECOGNIZED TAX BENEFITS ARE CLASSIFIED AS ADDITIONAL INCOME TAXES IN THE STATEMENT OF ACTIVITIES. GMF FILES INCOME TAX RETURNS IN THE U.S. FEDERAL JURISDICTION AS OF MAY 31, 2011, AND FOR THE YEAR THEN ENDED, THERE WERE NO MATERIAL UNRECOGNIZED/DERECOGNIZED TAX BENEFITS OR TAX PENALTIES OR INTEREST. GENERALLY, GMF IS NO LONGER SUBJECT TO U.S. FEDERAL INCOME TAX EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE 2008.
PART XI, LINE 8 - OTHER ADJUSTMENTS		FOREIGN CURRENCY EXCHANGE GAIN 1,098,904
PART XIII, LINE 4B - OTHER ADJUSTMENTS		FOREIGN CURRENCY EXCHANGE GAIN 1,098,904

SCHEDULE F
(Form 990)

Statement of Activities Outside the United States

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
THE GERMAN MARSHALL FUND OF US UNITED STATES

Employer identification number
52-0954751

Part I

General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of grant funds outside the United States
- 3 Activites per Region (Use Part V if additional space is needed)

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region or independent contractors	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region/investments in region
EUROPE (INCLUDING ICELAND & GREENLAND)	2	12	GRANTS TO RECEIPIENTS		5,870,609
RUSSIA & THE NEWLY INDEPENDENT STATES	1	2	GRANTS TO RECEIPIENTS		1,948,882
EUROPE (INCLUDING ICELAND & GREENLAND)	4	18	PROGRAM SERVICES	CONVENING	3,985,629
EUROPE (INCLUDING ICELAND & GREENLAND)	0	4	PROGRAM SERVICES	PUBLIC OPINION SURVEY	1,327,901
EUROPE (INCLUDING ICELAND & GREENLAND)	0	1	FUNDRAISING		139,682
MIDDLE EAST AND NORTH AFRICA	0	1	PROGRAM SERVICES	CONVENING	128,956
NORTH AMERICA	0	0	GRANTS TO RECIPIENTS		25,000
NORTH AMERICA	0	0	PROGRAM SERVICES	CONVENING	2,603,750
3a Sub-total	7	38			16,030,409
b Total from continuation sheets to Part I	0	0			0
c Totals (add lines 3a and 3b)	7	38			16,030,409

[illegible]**Schedule F (Form 990) 2010**

Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 16.
Use Part V if additional space is needed.

[illegible]

Part IV Foreign Forms

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)*

☐ Yes

☒ No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)*

☐ Yes

☒ No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)*

☒ Yes

☐ No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)*

☐ Yes

☒ No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)*

☐ Yes

☒ No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).*

☐ Yes

☒ No

Part V Supplemental Information

Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS OUTSIDE THE U S		SCHEDULE F, PART I, LINE 2 PRESCREENING OF FUTURE GRANTEES IS AN IMPORTANT ADVANCE PART OF THE MONITORING OF GRANT FUNDS AND SUPPORTS THE FURTHER MONITORING PROCESS THE RESPONSIBLE STAFF PERSON IS IN TOUCH WITH THE GRANTEE AND CONDUCTS ON-SITE MONITORING AND/OR RECEIVES INTERIM WRITTEN OR ORAL REPORTS ADDITIONALLY, ADVISORY BOARD MEMBERS HELP AND CONDUCT MONITORING UPON REQUEST OF THE GMF STAFF THE GRANTEE IS UNDER OBLIGATION TO FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC SPENDING AND STAFF ROUTINELY CHECK SPENDING MANY OF GMF'S GRANTS ARE INDEPENDENTLY REVIEWED BY EXTERNAL EVALUATORS WHICH ADDS ANOTHER DEGREE OF OVERSIGHT OF SPENDING OF GRANT FUNDS FINALLY, THE GRANTEE IS OBLIGATED TO SEND A DETAILED NARRATIVE AND FINANCIAL REPORT ON HOW GRANT FUNDS WERE SPENT

Additional Data

Software ID:

Software Version:

EIN: 52-0954751

Name: THE GERMAN MARSHALL FUND OF US UNITED STATES

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	35,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	35,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,298	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,890	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	39,417	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,660	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,550	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,900	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	44,290	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,992	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,292	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,500	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,968	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,786	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,576	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,966	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,570	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,200	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	55,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,350	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,345	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	39,600	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,950	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,632	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	3,906	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	32,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,945	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	58,100	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	42,960	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,980	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,820	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	56,932	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,720	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,920	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,995	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,180	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,800	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,740	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,900	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,180	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,440	ELECTRONIC FUND TRANSFER			

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,900	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,900	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,963	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,400	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,844	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	33,110	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,990	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,365	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,284	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	38,056	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,337	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,280	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,324	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	39,539	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,295	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,410	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	48,829	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,779	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	46,038	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	26,565	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,168	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,121	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,642	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	43,078	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	31,767	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,996	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,934	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,720	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,291	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,995	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,400	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,622	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,958	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	49,521	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,623	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	37,261	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,044	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,157	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	44,911	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,428	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	26,719	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,486	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	29,843	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,121	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	49,169	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,658	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,716	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,559	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,510	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	26,321	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	26,368	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,053	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,245	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	TRANSATLANTIC DIALOGUE	500,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	ECONOMIC POLICY	17,000	ELECTRONIC FUND TRANSFER			

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		EUROPE (INCLUDING ICELAND & GREENLAND) -	TRANSATLANTIC DIALOGUE	20,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	ECONOMIC POLICY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	INSECURITY DIALOGUE	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	TRANSATLANTIC DIALOGUE	89,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	TRANSATLANTIC DIALOGUE	20,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	ECONOMIC POLICY	200,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	TRANSATLANTIC DIALOGUE	200,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	TRANSATLANTIC DIALOGUE	5,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	TRADE POLICY	13,500	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	ECONOMIC POLICY	45,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	AGRICULTURE POLICY	45,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	TRANSATLANTIC DIALOGUE	13,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	INSTITUTIONAL DEVELOPMENT PROJECT	800,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	AID EFFECTIVENESS	7,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	TRANSATLANTIC DIALOGUE	13,900	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	50,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	CROSS OVER BARDER REGIONAL EVENTS	24,998	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,275	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	75,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	CROSS OVER BARDER REGIONAL EVENTS	50,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	60,330	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	62,625	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,915	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	65,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,100	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	49,045	ELECTRONIC FUND TRANSFER			

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		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,312	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,350	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	54,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,230	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	EDUCATION REFORM INITIATIVE	24,995	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,833	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	74,342	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,770	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,880	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,601	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,960	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,949	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,035	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,592	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,880	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,250	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,780	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,700	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,016	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	4,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	4,530	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	4,205	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,760	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,500	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,789	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000	ELECTRONIC FUND TRANSFER			

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		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,005	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,650	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,971	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,805	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,587	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,425	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,977	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,760	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,750	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,700	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,800	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,950	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,990	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,600	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,477	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,400	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,800	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,600	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,580	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,971	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,400	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,000	ELECTRONIC FUND TRANSFER			

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		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	39,155	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	47,303	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	CROSS OVER BARDER REGIONAL EVENTS	24,705	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	CROSS OVER BARDER REGIONAL EVENTS	55,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	39,981	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,600	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,180	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,950	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	63,140	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,840	CHECK			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,465	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,600	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,526	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,510	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,913	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,980	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,960	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	37,202	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,970	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,710	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	EDUCATION REFORM INITIATIVE	22,940	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	49,940	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	42,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	ECONOMIC AND BUSINESS POLICY	23,280	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,670	CASH			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,390	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,994	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,975	ELECTRONIC FUND TRANSFER			

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	TRANSPARENCY OF THE ENERGY SECTORS	20,300	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,882	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,597	CASH			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	37,595	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,970	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,662	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,490	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,660	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	35,119	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,995	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,140	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	64,200	ELECTRONIC FUND TRANSFER			
		NORTH AMERICA	AGRICULTURE POLICY	25,000	ELECTRONIC FUND TRANSFER			

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

OMB No 1545-0047

2010

Open to Public
Inspection

Name of the organization
THE GERMAN MARSHALL FUND OF US UNITED STATES

Employer identification number
52-0954751

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed. ▶ ☐

1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							

2

Enter total number of section 501(c)(3) and government organizations

▶ 15

3

Enter total number of other organizations

▶ 1

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV

Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	PART I, LINE 2	SCHEDULE I, PART I, LINE 2 REVIEW OF APPLICATION PROCESS OF FUTURE GRANTEES IS AN IMPORTANT ADVANCE PART OF THE MONITORING OF GRANT FUNDS AND SUPPORTS THE FURTHER MONITORING PROCESS THE RESPONSIBLE STAFF PERSON REVIEWS THE INTERIM WRITTEN REPORTS RECEIVED FROM THE GRANTEE THE GRANTEE IS UNDER OBLIGATION TO FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC SPENDING AND STAFF ROUTINELY CHECK SPENDING FINALLY, THE GRANTEE IS OBLIGATED TO SEND A DETAILED NARRATIVE AND FINANCIAL REPORT ON HOW GRANT FUNDS WERE SPENT

Software ID:

Software Version:

EIN: 52-0954751

Name: THE GERMAN MARSHALL FUND OF US UNITED STATES

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AGRICULTURAL CONSERVATION ECONOMICS (RALPH HEIMLICH)7914 BEGARO ROAD LAUREL,MD 20723	55-4707493	501 (C)(3)	12,000				RENEWABLE FUEL STANDARD ISSUES
AMERICAN COUNCIL ON GERMANY14 EAST 60TH STREET NEW YORK,NY 10022	13-1889074	501 (C)(3)	60,000				TRANSATLANTIC DIALOGUE
AMERICAN COUNCIL ON GERMANY YOUNG LEADERS 14 EAST 60TH STREET NEW YORK,NY 10022	13-1889074	501 (C)(3)	25,000				TRANSATLANTIC DIALOGUE
AMERICAN INSTITUTE FOR CONTEMPORARY GERMAN STUDIES1755 MASSACHUSETTS AVE NW WASHINGTON,DC 20036	52-1309525	501 (C)(3)	75,000				TRANSATLANTIC DIALOGUE
AMERICAN POLITICAL SCIENCE ASSOCIATION 1527 NEW HAMPSHIRE AVENUE NW WASHINGTON,DC 20036	53-0200001	501 (C)(3)	95,550				TRANSITIONAL DEMOCRACIES
ARTHUR F BURNS FELLOWSHIP1616 H STREET NW WASHINGTON,DC 20006	54-1629976	501 (C)(3)	20,000				TRANSATLANTIC DIALOGUE
CENTER FOR BELARUSIAN STUDIESSOUTHWESTERN COLLEGE 100 COLLEGE STREET WINFIELD,KS 67156	48-0543715	501 (C)(3)	10,000				TRANSATLANTIC DIALOGUE
FREEDMAN CONSULTING LLC1301 CONNECTICUT AVENUE NW WASHINGTON,DC 20036	04-3762709		15,000				BIOFULES POLICIES
GLOBAL WORKS FOUNDATION888 17TH STREET NW WASHINGTON,DC 20006	52-2341571	501 (C)(3)	10,600				TRADE AID & SECURITY
INTERNATIONAL FOOD AND AGRICULTURAL TRADE POLICY COUNCIL 1616 P STREET NW WASHINGTON,DC 20036	52-1698771	501 (C)(3)	8,000				ECONOMIC POLICY
INTERNATIONAL FOOD AND AGRICULTURAL TRADE POLICY COUNCIL 16156 P STREET NW WASHINGTON,DC 20036	52-1698771	501 (C)(3)	15,600				FOOD AND AGRICULTURE
NATIONAL DEMOCRATIC INSTITUTE (NDI)2030 M STREET WASHINGTON,DC 20036	52-1338892	501 (C)(3)	25,000				TRANSATLANTIC DIALOGUE

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PROJECT ON TRANSITIONAL DEMOCRACIES3312 ROWLAND PL NW WASHINGTON,DC 20008	03-0426277	501 (C)(3)	100,000				TRANSITIONAL DEMOCRACIES
THE ASSOCIATION OF FORMER MEMBERS OF CONGRESS - CONGRESSIONAL STUDY GROUP O1401 K STREET NW WASHINGTON,DC 20005	54-0883744	501 (C)(3)	35,000				TRANSATLANTIC DIALOGUE
THE COUNCIL FOR US & ITALY1775 MASSACHUSETTS AVENUE NW WASHINGTON,DC 20036	13-3140695	501 (C) (3)	15,000				TRANSATLANTIC DIALOGUE
US ASSOCIATION OF FORMER MEMBERS OF CONGRESS1401 K STREET NW WASHINGTON,DC 20005	54-0883744	501 (C)(3)	90,000				TRANSATLANTIC DIALOGUE

Schedule J
(Form 990)

Compensation Information

OMB No 1545-0047

2010

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization

THE GERMAN MARSHALL FUND OF US UNITED STATES

Employer identification number

52-0954751

Part I

Questions Regarding Compensation

		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ First-class or charter travel ☐ Housing allowance or residence for personal use ☐ Travel for companions ☐ Payments for business use of personal residence ☐ Tax idemnification and gross-up payments ☐ Health or social club dues or initiation fees ☐ Discretionary spending account ☐ Personal services (e g , maid, chauffeur, chef)		
1b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?		
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply. ☒ Compensation committee ☐ Written employment contract ☐ Independent compensation consultant ☒ Compensation survey or study ☒ Form 990 of other organizations ☒ Approval by the board or compensation committee		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization:		
4a	Receive a severance payment or change-of-control payment from the organization or a related organization?		No
4b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?		No
4c	Participate in, or receive payment from, an equity-based compensation arrangement?		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III		
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.		
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:		
5a	The organization?		No
5b	Any related organization?		No
	If "Yes," to line 5a or 5b, describe in Part III		
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:		
6a	The organization?		No
6b	Any related organization?		No
	If "Yes," to line 6a or 6b, describe in Part III		
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III		No
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53.4958-4(a)(3)? If "Yes," describe in Part III		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?		

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) R CRAIG KENNEDY	(i)	442,506	0	0	29,840	14,805	487,151	0
	(ii)	0	0	0	0	0	0	0
(2) KENNETH M CROGNALE	(i)	145,012	0	0	19,775	5,750	170,537	0
	(ii)	0	0	0	0	0	0	0
(3) IVAN VEJVODA	(i)	166,718	0	0	0	4,551	171,269	0
	(ii)	0	0	0	0	0	0	0
(4) RONALD ASMUS	(i)	338,669	0	0	27,190	15,109	380,968	0
	(ii)	0	0	0	0	0	0	0
(5) THOMAS KLEINE-BROCKHOFF	(i)	192,154	0	0	24,585	19,911	236,650	0
	(ii)	0	0	0	0	0	0	0
(6) IAN LESSER	(i)	169,018	0	0	22,163	12,414	203,595	0
	(ii)	0	0	0	0	0	0	0
(7) PETER VAN PRAAGH	(i)	192,812	0	0	24,585	14,211	231,608	0
	(ii)	0	0	0	0	0	0	0
(8) HEIKE MACKERON	(i)	190,462	0	0	0	0	190,462	0
	(ii)	0	0	0	0	0	0	0
(9) STEPHEN SZABO	(i)	196,625	0	0	24,772	14,892	236,289	0
	(ii)	0	0	0	0	0	0	0
(10) CONSTANZE STELZENMUELLER	(i)	183,815	0	0	0	0	183,815	0
	(ii)	0	0	0	0	0	0	0
(11) SEAN MULVANEY	(i)	159,014	0	0	21,926	14,555	195,495	0
	(ii)	0	0	0	0	0	0	0
(12) CATHLEEN KELLY	(i)	134,600	0	0	18,774	14,344	167,718	0
	(ii)	0	0	0	0	0	0	0
(13)								
(14)								
(15)								
(16)								

Part III **Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
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Schedule K
(Form 990)

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
THE GERMAN MARSHALL FUND OF US UNITED STATES

Employer identification number
52-0954751

Part I

Bond Issues

(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A DISTRICT OF COLUMBIA	53-6001131	25483VDJ0	04-21-2011	12,000,000	SEE PART V FOR DETAILS		X		X		X

Part II

Proceeds

		A		B		C		D	
1	Amount of bonds retired								
2	Amount of bonds legally defeased								
3	Total proceeds of issue	12,000,000							
4	Gross proceeds in reserve funds								
5	Capitalized interest from proceeds								
6	Proceeds in refunding escrow								
7	Issuance costs from proceeds	258,750							
8	Credit enhancement from proceeds								
9	Working capital expenditures from proceeds								
10	Capital expenditures from proceeds								
11	Other spent proceeds								
12	Other unspent proceeds								
13	Year of substantial completion								
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?		X						
15	Were the bonds issued as part of an advance refunding issue?		X						
16	Has the final allocation of proceeds been made?		X						
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X							

Part III

Private Business Use

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X						
2	Are there any lease arrangements that may result in private business use of bond-financed property?		X						

Part III

Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?		X						
b	Are there any research agreements that may result in private business use of bond-financed property?		X						
c	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	X							
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government								
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5								
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X							

Part IV

Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X						
2	Is the bond issue a variable rate issue?	X							
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		X						
b	Name of provider								
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was a hedge terminated?								
4a	Were gross proceeds invested in a GIC?		X						
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?		X						
6	Did the bond issue qualify for an exception to rebate?	X							

Part V

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier	Return Reference	Explanation
SCHEDULE K, PART I, COLUMN (F)	PURPOSE OF BONDS	THE DISTRICT OF COLUMBIA ISSUED ITS \$12,000,000 AGGREGATE PRINCIPAL AMOUNT VARIABLE RATE DEMAND REVENUE BONDS (THE GERMAN MARSHALL FUND OF THE UNITED STATES ISSUE) SERIES 2011 (THE BONDS), AND LOANED THE PROCEEDS TO GMF TO FINANCE CERTAIN COSTS OF THE RENOVATION, IMPROVING, REMODELING AND EQUIPPING OF ITS OFFICE BUILDINGS LOCATED AT 1700 18TH STREET NW, AND 1744 R ST NW, WASHINGTON D C

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2010

Open to Public
Inspection

Name of the organization THE GERMAN MARSHALL FUND OF US UNITED STATES	Employer identification number 52-0954751
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Identifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11		PRIOR TO FILING THE 990 WITH THE IRS, THE GERMAN MARSHALL FUND'S REVIEW OF THE 990 IS CONDUCTED BY THE OFFICERS OF THE ORGANIZATION (PRESIDENT, MANAGING DIRECTOR OF EXECUTIVE OFFICE, AND CHIEF FINANCIAL OFFICER), AND BOARD OF TRUSTEES

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	GERMAN MARSHALL FUND HAS A WRITTEN CONFLICT OF INTEREST POLICY AND ALL TRUSTEES, OFFICERS, AND EMPLOYEES ARE REQUIRED TO READ AND SIGN THE POLICY THIS POLICY IS INTENDED TO HELP IDENTIFY SITUATIONS THAT PRESENT POTENTIAL CONFLICT OF INTERESTS AND TO PROVIDE PROCEDURES TO ADDRESS ANY POTENTIAL CONFLICTS ADDITIONALLY , EACH TRUSTEE, OFFICER, AND EMPLOYEE IS REQUIRED TO ANNUALLY SIGN A STATEMENT AFFIRMING THE (1) RECEIPT OF THE CONFLICT OF INTEREST POLICY , (2) HAS READ AND UNDERSTANDS THE POLICY , AND (3) AGREES TO COMPLY WITH THE POLICY ALL DECISIONS ARE PROPERLY DOCUMENTED

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	GERMAN MARSHALL FUND USES BOTH A COMPENSATION SYSTEM AND COMPARABILITY DATA TO DETERMINE COMPENSATION FOR OFFICERS AND EMPLOYEES THIS SYSTEM EVALUATES RELATIVE MARKETPLACE JOB WORTH OF THE POSITION COMPARABLE TO SIMILAR POSITIONS OF OTHER LOCAL ORGANIZATIONS THE SYSTEM ALSO EVALUATES THE RELATIVE WORTH OF EACH POSITION WHEN COMPARING THE REQUIRED LEVEL OF JOB COMPETENCIES AND FORMAL TRAINING AND EXPERIENCE SENIOR MANAGEMENT AND HUMAN RESOURCES PERFORMS AN ANNUAL REVIEW OF ALL COMPENSATION ADDITIONALLY, THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES, REVIEWS AND APPROVES COMPENSATION FOR THE OFFICERS OF THE ORGANIZATION

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	GERMAN MARSHALL FUNDS MAKES AVAILABLE ITS GOVERNING DOCUMENTS, AUDITED FINANCIAL STATEMENTS, AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE GENERAL PUBLIC UPON REQUEST

Identifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED GAINS ON INVESTMENTS 6,351,727 FOREIGN CURRENCY EXCHANGE GAIN 1,098,904 TOTAL TO FORM 990, PART XI, LINE 5 7,450,631

Identifier	Return Reference	Explanation
	FORM 990, PART XII, LINE 2C	THE PROCESS FOR OVERSEEING THE AUDIT OF THE FINANCIAL STATEMENTS AND SELECTION OF AN INDEPENDENT ACCOUNTANT THAT AUDITED THE FINANCIAL STATEMENTS HAS BEEN CONSISTENT WITH PRIOR YEARS

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
THE GERMAN MARSHALL FUND OF US UNITED STATES

Employer identification number
52-0954751

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)					
(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) 1700 18TH STREET LLC - SINGLE MEMBER LLC 1744 R STREET NW WASHINGTON, DC 20009 52-0954751	REAL ESTATE	DC	0	5,969,552	THE GERMAN MARSHALL FUND OF UNITED STATES

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization	
						Yes	No
(1) THE TRANSATLANTIC FOUNDATION RUE DE LA LOI 155 BRUSSELS 1040 BE	PROMOTE GREATER COOPERATION AND UNDERSTANDING BETWEEN THE UNITED STATES AND	BE			THE GERMAN MARSHALL FUND OF THE UNITED STATES	Yes	

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproporionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership

Part V

Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a

Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b

Gift, grant, or capital contribution to other organization(s)

c

Gift, grant, or capital contribution from other organization(s)

d

Loans or loan guarantees to or for other organization(s)

e

Loans or loan guarantees by other organization(s)

f

Sale of assets to other organization(s)

g

Purchase of assets from other organization(s)

h

Exchange of assets

i

Lease of facilities, equipment, or other assets to other organization(s)

j

Lease of facilities, equipment, or other assets from other organization(s)

k

Performance of services or membership or fundraising solicitations for other organization(s)

l

Performance of services or membership or fundraising solicitations by other organization(s)

m

Sharing of facilities, equipment, mailing lists, or other assets

n

Sharing of paid employees

o

Reimbursement paid to other organization for expenses

p

Reimbursement paid by other organization for expenses

q

Other transfer of cash or property to other organization(s)

r

Other transfer of cash or property from other organization(s)

Yes

No

1a

1b

1c

1d

1e

1f

1g

1h

1i

1j

1k

1l

1m

1n

1o

1p

1q

1r

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

Schedule R (Form 990) 2010

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII **Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation
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TY 2010 Category 3 filer statement

Name: THE GERMAN MARSHALL FUND OF US UNITED STATES

EIN: 52-0954751

Amount Of Indebtedness	Type Of Indebtedness	Name	Address	Identifying Number	Number Of Shares
	N/A	THE GERMAN MARSHALL FUND OF THE UNITED STATES	1744 R STREET NW WASHINGTON, DC 20009	52-0954751	