



See a Social Security Number? Say Something!
Report Privacy Problems to <https://public.resource.org/privacy>
Or call the IRS Identity Theft Hotline at 1-800-908-4490



| | | |
|--|--|-------------------------------------|
| Form 990  Department of the Treasury Internal Revenue Service | Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation) | OMB No 1545-0047 2010 |
| | The organization may have to use a copy of this return to satisfy state reporting requirements | Open to Public Inspection |

A For the 2010 calendar year, or tax year beginning 05-01-2010 and ending 04-30-2011

| | | | |
|--|--|---|---|
| B Check if applicable <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending | C Name of organization UNITED WAY OF HARRISONBURG-ROCKINGHAM COUNTY INC | | D Employer identification number 54-0632716 |
| | Doing Business As | | E Telephone number (540) 434-6639 |
| | Number and street (or P O box if mail is not delivered to street address) 420 CHESAPEAKE AVENUE | Room/suite | G Gross receipts \$ 1,160,190 |
| | City or town, state or country, and ZIP + 4 HARRISONBURG, VA 22801 | | |
| | F Name and address of principal officer KELLY BLOSSER 420 CHESAPEAKE AVENUE HARRISONBURG, VA 22801 | | |
| I Tax-exempt status <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () <input type="checkbox"/> (insert no) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527 | | H(a) Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all affiliates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list (see instructions) H(c) Group exemption number <input type="checkbox"/> | |
| J Website: <input checked="" type="checkbox"/> WWW.UWHR.ORG | | | |

| | | |
|---|---------------------------------|-------------------------------------|
| K Form of organization <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other <input type="checkbox"/> | L Year of formation 1957 | M State of legal domicile VA |
|---|---------------------------------|-------------------------------------|

Part I Summary

| | | | |
|-----------------------------|---|---------------------------|--------------|
| Activities & Governance | 1 Briefly describe the organization's mission or most significant activities OUR MISSION IS TO IMPROVE LIVES BY MOBILIZING THE COMMUNITY TO CREATE LASTING CHANGES IN CONDITIONS | | |
| | | | |
| | | | |
| | 2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets | | |
| | 3 Number of voting members of the governing body (Part VI, line 1a) | 3 | 24 |
| | 4 Number of independent voting members of the governing body (Part VI, line 1b) | 4 | 24 |
| | 5 Total number of individuals employed in calendar year 2010 (Part V, line 2a) | 5 | 4 |
| | 6 Total number of volunteers (estimate if necessary) | 6 | 906 |
| | 7a Total unrelated business revenue from Part VIII, column (C), line 12 | 7a | 0 |
| | b Net unrelated business taxable income from Form 990-T, line 34 | 7b | 0 |
| Revenue | 8 Contributions and grants (Part VIII, line 1h) | Prior Year | Current Year |
| | 9 Program service revenue (Part VIII, line 2g) | 1,163,557 | 1,128,622 |
| | 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) | 10,234 | 0 |
| | 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | 33,920 | 25,088 |
| | 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 2,284 | 6,480 |
| | | 1,209,995 | 1,160,190 |
| Expenses | 13 Grants and similar amounts paid (Part IX, column (A), lines 1–3) | 903,883 | 850,870 |
| | 14 Benefits paid to or for members (Part IX, column (A), line 4) | 0 | 0 |
| | 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) | 157,550 | 163,884 |
| | 16a Professional fundraising fees (Part IX, column (A), line 11e) | 0 | 814 |
| | b Total fundraising expenses (Part IX, column (D), line 25) <u>88,882</u> | | |
| | 17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f) | 119,713 | 135,340 |
| | 18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) | 1,181,146 | 1,150,908 |
| | 19 Revenue less expenses Subtract line 18 from line 12 | 28,849 | 9,282 |
| Net Assets or Fund Balances | | Beginning of Current Year | End of Year |
| | 20 Total assets (Part X, line 16) | 1,937,982 | 2,121,550 |
| | 21 Total liabilities (Part X, line 26) | 777,512 | 844,015 |
| | 22 Net assets or fund balances Subtract line 21 from line 20 | 1,160,470 | 1,277,535 |

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

| | | | | | |
|-------------------------------|---|--|------------------------------------|--------------------|--|
| Sign Here | ***** Signature of officer | | | 2011-12-12 Date | |
| | KELLY BLOSSER TREASURER Type or print name and title | | | | |
| Paid Preparer Use Only | Print/Type preparer's name TOM DUNHAM | | Preparer's signature TOM DUNHAM | | Date 2011-11-21 |
| | Check if self-employed <input type="checkbox"/> | | | | PTIN |
| | Firm's name <input type="checkbox"/> BROWN EDWARDS & COMPANY LLP | | | | Firm's EIN <input type="checkbox"/> |
| | Firm's address <input type="checkbox"/> 124 NEWMAN AVENUE HARRISONBURG, VA 22801 | | | | Phone no <input type="checkbox"/> (540) 434-6736 |

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

Check if Schedule O contains a response to any question in this Part III ☒

THE MISSION OF UNITED WAY OF HARRISONBURG AND ROCKINGHAM COUNTY IS TO IMPROVE LIVES BY MOBILIZING THE COMMUNITY TO CREATE LASTING CHANGES IN CONDITIONS OUR VISION IS TO BE A PREMIER COMMUNITY IMPACT ORGANIZATION WE ACCOMPLISH THIS BY PARTNERING WITH INDIVIDUALS, BUSINESSES, GOVERNMENT AND NON-PROFIT ORGANIZATIONS TO ADDRESS THE GREATEST NEEDS OF THE MOST VULNERABLE PERSONS IN OUR COMMUNITY OUR STRATEGY IS TO IDENTIFY AND ASSESS AREAS OF CRITICAL HUMAN NEED, SET PRIORITIES AND FOCUS ON FOUR PRIORITY AREAS, MOBILIZE RESOURCES AND SUPPORT SOLUTIONS AND MEASURE RESULTS AND CREATE IMPACT

4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
















| (Code) | (Expenses \$ | 945,424 | including grants of \$ | 850,870) | (Revenue \$ | 6,480) |
|--------|---|---------|------------------------|-----------|-------------|---------|
| 4a | ACCOMPLISHMENTS IN THE FISCAL YEAR ENDING APRIL 30, 2011 INCLUDE 1 GENERATING \$1,104,528 TO INVEST IN THE COMMUNITY IMPACT FUND FOR PROGRAMS ADDRESSING THE MOST VULNERABLE PERSONS IN OUR COMMUNITY THESE PERSONS ARE AT-RISK AND INCLUDE THOSE WITH LOW INCOMES, PERSONS IN CRISIS SITUATIONS, PERSONS LIVING WITH INTELLECTUAL OR PHYSICAL DISABILITIES AND PERSONS WITH LANGUAGE BARRIERS 2 INVESTING THESE RESOURCES INTO FOUR COMMUNITY IMPACT AREAS, EACH ONE FACILITATED BY A TEAM OF LOCAL AGENCY DIRECTORS AND EXPERT COMMUNITY VOLUNTEERS THE FOUR IMPACT AREAS INCLUDE READY CHILDREN, SUCCESSFUL YOUTH, SELF SUFFICIENT FAMILIES, AND INDEPENDENT ADULTS A TOTAL OF 32 COMMUNITY PARTNER AGENCIES ARE RECEIVING GRANTS THAT SUPPORT 37 DIFFERENT HEALTH AND HUMAN SERVICE PROGRAMS 3 MEASURING THE OUTCOMES OF UNITED WAY INVESTMENTS IN EACH PROGRAM WITH RESULTS SUCHAS UNITED WAY A PROVIDED 7,487 DAYS OF CHILDCARE FOR LOW-INCOME FAMILIESB PROVIDED 1,018 NIGHTS OF SHELTER FOR HOMELESS INDIVIDUALSC SERVED 5,543 MEALS TO ADULTS IN NEED OF FOOD 4 CREATED THE CORPORATE VOLUNTEER COUNCIL WHICH ENGAGES THE EMPLOYEES OF OVER 25 LOCAL BUSINESSES AND INSTITUTIONS IN YEAR ROUND VOLUNTEERISM THROUGH THEIR WORKPLACES THE CORPORATE VOLUNTEER COUNCIL SPONSORED THE FOLLOWING ACTIVITIES IN THEIR FIRST YEAR AND INVOLVED OVER 400 VOLUNTEERS A COMPLETED AN EXTREME MAKEOVER OF THE FACILITY AT OUR COMMUNITY PLACE, INSTALLING A NEW KITCHEN, SHOWER AND LAUNDRY ROOM ALL MATERIALS AND LABOR ON THE PROJECT WERE DONATED UNDER THE DIRECTION OF HARMAN CONSTRUCTION B PROVIDED THANKSGIVING DINNER BOXES FOR 250 FAMILIES IN THE ELKTON AREA MILLERCOORS DONATED THE TURKEYS C FILLED AND DELIVERED HOLIDAY GIFT BAGS FOR 380 HOMEBOUND SENIOR ADULTS D HELD A NEW YEAR! NEW YOU! EVENT FOR THE WOMEN AT TWO HOMELESS SHELTERS, HELPING THEM WITH JOB PLACEMENT SKILLS E CONDUCTED SEVERAL COLLECTIONS INCLUDING TWO DIAPER DRIVES, A BOOK DRIVE AND AN ARTS SUPPLY DRIVE TO BENEFIT UNITED WAY AGENCIES 5 CREATED A STUDENT UNITED WAY ORGANIZATION AT JAMES MADISON UNIVERSITY, THE FIRST STUDENT UNITED WAY IN THE COMMONWEALTH OF VIRGINIA THE CLUB WILL WORK CLOSELY WITH THE LOCAL UNITED WAY OFFICE TO ENGAGE STUDENTS IN GIVE ADVOCATE VOLUNTEER 6 PARTNERING WITH SMART BEGINNINGS SHENANDOAH VALLEY TO PROMOTE EARLY CHILDHOOD READINESS UNITED WAY SERVES AS THE FISCAL AGENT FOR THE GROUP A PLANNING GRANT VALUED AT \$50,000 FOR THE PURPOSE OF ESTABLISHING A LEADERSHIP COUNCIL AND LOCALITY TEAMS WAS COMPLETED A GETTING READY GRANT VALUED AT \$125,000 WAS AWARDED BY VIRGINIA EARLY CHILDHOOD FOUNDATION AND WILL BE USED TO IMPLEMENT QUALITY CHILD CARE INITIATIVES, PARENT EDUCATION FOR AT RISK FAMILIES AND CONTINUING EDUCATION FOR CHILD CARE PROVIDERS 7 PARTNERING WITH Q101 VERSTANDIG RADIO, WAL-MART, HARRISONBURG CITY AND ROCKINGHAMCOUNTY PUBLIC SCHOOLS TO HOLD THE FIFTH ANNUAL STUFF THE BUS EVENT IN THE COMMUNITY THE EFFORT RESULTED IN COLLECTING 3,295 BAGS OF SCHOOL SUPPLIES AND 945 BOOK BAGS, SETTING ANOTHER RECORD FOR GENEROSITY IN THE COMMUNITY OVER 200 VOLUNTEERS FROM APPROXIMATELY 25 LOCAL BUSINESSES PARTICIPATED SCHOOL SUPPLIES WERE DELIVERED TO THE PUBLIC SCHOOLS TO BE GIVEN TO CHILDREN WHO WERE UNABLE TO PURCHASE THEIR OWN SUPPLIES 8 SERVING AS THE LOCAL EMERGENCY FOOD AND SHELTER BOARD COORDINATING BODY FOR HARRISONBURG AND ROCKINGHAM COUNTY FOR THE CALENDAR YEAR 2010, \$44,423 WAS DISTRIBUTED TO THE SALVATION ARMY AND OUR COMMUNITY PLACE FOR RENTAL/MORTGAGE ASSISTANCE AND EMERGENCY MEALS EFSB GRANTS ARE FEDERAL FUNDS DISTRIBUTED TO COMMUNITIES AND AWARD DECISIONS ARE MADE BY THE LOCAL BOARD | | | | | |

[illegible][illegible]

4d Other program services (Describe in Schedule O)
(Expenses \$ including grants of \$) (Revenue \$)

Part IV

Checklist of Required Schedules

| | | Yes | No |
|-----|---|-----|-----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A.</i>  | 1 | Yes |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)?  | 2 | Yes |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I.</i> | 3 | No |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II.</i> | 4 | No |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III.</i> | 5 | |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I.</i>  | 6 | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II.</i>  | 7 | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III.</i>  | 8 | No |
| 9 | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV.</i>  | 9 | Yes |
| 10 | Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V.</i>  | 10 | No |
| 11 | If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | | |
| a | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI.</i>  | 11a | Yes |
| b | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII.</i>  | 11b | Yes |
| c | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII.</i>  | 11c | No |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX.</i>  | 11d | No |
| e | Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X.</i>  | 11e | Yes |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X.</i>  | 11f | No |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII.</i>  | 12a | Yes |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.</i>  | 12b | No |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E.</i> | 13 | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | No |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If "Yes," complete Schedule F, Parts I and IV.</i> | 14b | No |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If "Yes," complete Schedule F, Parts II and IV.</i> | 15 | No |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S? <i>If "Yes," complete Schedule F, Parts III and IV.</i> | 16 | No |
| 17 | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I (see instructions).</i> | 17 | No |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II.</i> | 18 | No |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III.</i> | 19 | No |
| 20a | Did the organization operate one or more hospitals? <i>If "Yes," complete Schedule H.</i> | 20a | No |
| b | If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions). | 20b | |

Part IV

Checklist of Required Schedules (continued)

| | | | | |
|-----|--|-----|-----|----|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> | 21 | Yes | |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> | 22 | | No |
| 23 | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> | 23 | | No |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b–24d and complete Schedule K. If "No," go to line 25</i> | 24a | | No |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| c | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> | 25a | | No |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> | 25b | | No |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> | 26 | | No |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i> | 27 | | No |
| 28 | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| a | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> | 28a | | No |
| b | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> | 28b | | No |
| c | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> | 28c | | No |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> | 29 | Yes | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> | 30 | | No |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> | 31 | | No |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> | 32 | | No |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> | 33 | | No |
| 34 | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> | 34 | | No |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? | 35 | | No |
| a | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> | 36 | | No |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> | 37 | | No |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O | 38 | Yes | |

| Part V Statements Regarding Other IRS Filings and Tax Compliance | | | | |
|--|--|-----|-----|----|
| Check if Schedule O contains a response to any question in this Part V <input type="checkbox"/> | | | | |
| | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable. | 1a | 4 | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable. | 1b | 0 | |
| c | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 1c | Yes | |
| 2a | Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return. | 2a | 4 | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | Yes | |
| Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions). | | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | No |
| b | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O. | 3b | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | No |
| b | If "Yes," enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | No |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | No |
| c | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? | 6a | | No |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | | |
| 7 Organizations that may receive deductible contributions under section 170(c). | | | | |
| a | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | No |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| c | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | | No |
| d | If "Yes," indicate the number of Forms 8282 filed during the year. | 7d | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | No |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | No |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | No |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | No |
| 8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | | | | |
| 8 | | 8 | | No |
| 9 Sponsoring organizations maintaining donor advised funds. | | | | |
| a | Did the organization make any taxable distributions under section 4966? | 9a | | No |
| b | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | No |
| 10 Section 501(c)(7) organizations. Enter | | | | |
| a | Initiation fees and capital contributions included on Part VIII, line 12. | 10a | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities. | 10b | | |
| 11 Section 501(c)(12) organizations. Enter | | | | |
| a | Gross income from members or shareholders. | 11a | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them). | 11b | | |
| 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | | | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year. | 12b | | |
| 13 Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | |
| a | Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. | 13a | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans. | 13b | | |
| c | Enter the amount of reserves on hand. | 13c | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | No |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O. | 14b | | |

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response to any question in this Part VI

| Section A. Governing Body and Management | | | Yes | No |
|--|---|----|-----|----|
| 1a | Enter the number of voting members of the governing body at the end of the tax year | 24 | | |
| b | Enter the number of voting members included in line 1a, above, who are independent | 24 | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | 2 | | No |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | 3 | | No |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | No |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | No |
| 6 | Does the organization have members or stockholders? | 6 | | No |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? | 7a | | No |
| b | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? | 7b | | No |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following | | | |
| a | The governing body? | 8a | Yes | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Yes | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | No |

| Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | Yes | No |
|---|--|-----|-----|----|
| 10a | Does the organization have local chapters, branches, or affiliates? | 10a | | No |
| b | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? | 10b | | |
| 11a | Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form? | 11a | Yes | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990 | | | |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes | |
| b | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Yes | |
| c | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done | 12c | Yes | |
| 13 | Does the organization have a written whistleblower policy? | 13 | Yes | |
| 14 | Does the organization have a written document retention and destruction policy? | 14 | Yes | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| a | The organization's CEO, Executive Director, or top management official | 15a | Yes | |
| b | Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions) | 15b | | No |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | | No |
| b | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? | 16b | | |

| Section C. Disclosure | |
|-----------------------|--|
| 17 | List the States with which a copy of this Form 990 is required to be filed |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply. <input type="checkbox"/> Own website <input checked="" type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table. |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization. THE ORGANIZATION 420 CHESAPEAKE AVENUE HARRISONBURG, VA 22801 (540) 434-6639 |

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| (A) Name and Title | (B) Average hours per week (describe hours for related organizations in Schedule O) | (C) Position (check all that apply) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|---|--|--|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
| | | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| (1) GARY CALLEO PRESIDENT | 5 00 | X | | X | | | | 0 | 0 | 0 |
| (2) CATHY WELSH SECRETARY | 5 00 | X | | X | | | | 0 | 0 | 0 |
| (3) KELLY BLOSSER TREASURER | 5 00 | X | | X | | | | 0 | 0 | 0 |
| (4) SHAWNA HARRELL VP PERSONNEL | 5 00 | X | | X | | | | 0 | 0 | 0 |
| (5) JOHN TAYLOR VP COMMUNITY IMPACT | 5 00 | X | | X | | | | 0 | 0 | 0 |
| (6) ALAN SHELTON VP RESOURCE DEVELOPMENT | 5 00 | X | | X | | | | 0 | 0 | 0 |
| (7) DON BOWERS DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| (8) CAROL FENN DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| (9) GIL FERNANDEZ DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| (10) MIKE FIORE DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| (11) FRED FOX DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| (12) ASA GRAVES DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| (13) CARY HEVENER DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| (14) MARSHALL KISER DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| (15) NICK LANGRIDGE DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| (16) DAN MARTIN DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A) Name and Title | (B) Average hours per week (describe hours for related organizations in Schedule O) | (C) Position (check all that apply) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|--|--|--|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
| | | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| (17) AMY MICTICH DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| (18) NEAL SNODDY DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| (19) SUSAN STEELE-WARD DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| (20) BETSY HAY EXECUTIVE DIRECTOR | 40 00 | | | X | | | | 57,399 | 0 | 5,000 |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| 1b Sub-Total | | | | | | | | | | |
| c Total from continuation sheets to Part VII, Section A | | | | | | | | | | |
| d Total (add lines 1b and 1c) | | | | | | | | 57,399 | 0 | 5,000 |

2

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization

0

| | Yes | No |
|---|-----|----|
| 3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> | | No |
| 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> | | No |
| 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> | | No |

Section B. Independent Contractors

1

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A) Name and business address | (B) Description of services | (C) Compensation |
|----------------------------------|--------------------------------|---------------------|
| | | |
| | | |
| | | |
| | | |
| | | |

2

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization

0

Part VIII

Statement of Revenue

| | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 | |
|---|---|---|--|--|---|--|--|
| Contributions, gifts, grants and other similar amounts | 1a | Federated campaigns . . . | 1a | 946,992 | | | |
| | b | Membership dues | 1b | | | | |
| | c | Fundraising events | 1c | | | | |
| | d | Related organizations | 1d | | | | |
| | e | Government grants (contributions) | 1e | | | | |
| | f | All other contributions, gifts, grants, and similar amounts not included above | 1f | 181,630 | | | |
| | g | Noncash contributions included in lines 1a-1f \$ | | 13,737 | | | |
| | h | Total. Add lines 1a-1f | | 1,128,622 | | | |
| Program Service Revenue | 2a | | Business Code | | | | |
| | b | | | | | | |
| | c | | | | | | |
| | d | | | | | | |
| | e | | | | | | |
| | f | All other program service revenue | | | | | |
| | g | Total. Add lines 2a-2f | | | | | |
| | Other Revenue | 3 | Investment income (including dividends, interest and other similar amounts) | | 25,088 | | |
| 4 | | Income from investment of tax-exempt bond proceeds . . . | | | | | |
| 5 | | Royalties | | | | | |
| 6a | | Gross Rents | (i) Real | (ii) Personal | | | |
| b | | Less rental expenses | | | | | |
| c | | Rental income or (loss) | | | | | |
| d | | Net rental income or (loss) | | | | | |
| 7a | | Gross amount from sales of assets other than inventory | (i) Securities | (ii) Other | | | |
| b | | Less cost or other basis and sales expenses | | | | | |
| c | | Gain or (loss) | | | | | |
| d | | Net gain or (loss) | | | | | |
| 8a | | Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18 | | | | | |
| b | | Less direct expenses | | | | | |
| c | | Net income or (loss) from fundraising events . . . | | | | | |
| 9a | | Gross income from gaming activities See Part IV, line 19 | | | | | |
| b | | Less direct expenses | | | | | |
| c | | Net income or (loss) from gaming activities . . . | | | | | |
| 10a | | Gross sales of inventory, less returns and allowances | | | | | |
| b | | Less cost of goods sold | | | | | |
| c | | Net income or (loss) from sales of inventory . . . | | | | | |
| | Miscellaneous Revenue | Business Code | | | | | |
| 11a | ADMINISTRATIVE FEES | 900099 | 6,480 | 6,480 | | | |
| b | | | | | | | |
| c | | | | | | | |
| d | All other revenue | | | | | | |
| e | Total. Add lines 11a-11d | | 6,480 | | | | |
| 12 | Total revenue. See Instructions | | 1,160,190 | 6,480 | 0 | 25,088 | |

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. | | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|--|--|-----------------------|---------------------------------|--|-----------------------------|
| 1 | Grants and other assistance to governments and organizations in the U S See Part IV, line 21 | 850,870 | 850,870 | | |
| 2 | Grants and other assistance to individuals in the U S See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 57,400 | 39,916 | 10,275 | 7,209 |
| 6 | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | 80,623 | 13,689 | 34,311 | 32,623 |
| 8 | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) | | | | |
| 9 | Other employee benefits | 15,302 | 5,943 | 4,943 | 4,416 |
| 10 | Payroll taxes | 10,559 | 4,101 | 3,411 | 3,047 |
| a | Fees for services (non-employees) | | | | |
| | Management | | | | |
| b | Legal | | | | |
| c | Accounting | 38,570 | 1,508 | 37,062 | |
| d | Lobbying | | | | |
| e | Professional fundraising services See Part IV, line 17 | 814 | | | 814 |
| f | Investment management fees | | | | |
| g | Other | | | | |
| 12 | Advertising and promotion | 47,393 | 16,926 | 1,039 | 29,428 |
| 13 | Office expenses | 11,245 | 2,024 | 5,084 | 4,137 |
| 14 | Information technology | 1,521 | 591 | 491 | 439 |
| 15 | Royalties | | | | |
| 16 | Occupancy | 14,495 | 5,629 | 4,683 | 4,183 |
| 17 | Travel | 1,239 | | 579 | 660 |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | 275 | | | 275 |
| 20 | Interest | | | | |
| 21 | Payments to affiliates | 10,911 | | 10,911 | |
| 22 | Depreciation, depletion, and amortization | 2,183 | 848 | 705 | 630 |
| 23 | Insurance | 3,536 | 1,373 | 1,142 | 1,021 |
| 24 | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) | | | | |
| a | DUES AND MEMBERSHIPS | 1,457 | | 1,457 | |
| b | | | | | |
| c | | | | | |
| d | | | | | |
| e | | | | | |
| f | All other expenses | 2,515 | 2,006 | 509 | |
| 25 | Total functional expenses. Add lines 1 through 24f | 1,150,908 | 945,424 | 116,602 | 88,882 |
| 26 | Joint costs. Check here <input checked="" type="checkbox"/> if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation | | | | |

Part X

Balance Sheet

| | | | | | (A) | | (B) |
|--|---|---|-----|-----------|-------------------|-----------|-------------|
| | | | | | Beginning of year | | End of year |
| Assets | 1 | Cash—non-interest-bearing | | | 66,407 | 1 | 85,821 |
| | 2 | Savings and temporary cash investments | | | 369,230 | 2 | 470,080 |
| | 3 | Pledges and grants receivable, net | | | 474,033 | 3 | 447,880 |
| | 4 | Accounts receivable, net | | | | 4 | 3,195 |
| | 5 | Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L | | | | 5 | |
| | 6 | Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Schedule L | | | | 6 | |
| | 7 | Notes and loans receivable, net | | | | 7 | |
| | 8 | Inventories for sale or use | | | | 8 | |
| | 9 | Prepaid expenses and deferred charges | | | 2,129 | 9 | 589 |
| | 10a | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D | 10a | 53,623 | | | |
| | b | Less: accumulated depreciation | 10b | 47,359 | 7,021 | 10c | 6,264 |
| | 11 | Investments—publicly traded securities | | | | 11 | |
| | 12 | Investments—other securities. See Part IV, line 11 | | | 1,019,162 | 12 | 1,107,721 |
| | 13 | Investments—program-related. See Part IV, line 11 | | | | 13 | |
| | 14 | Intangible assets | | | | 14 | |
| | 15 | Other assets. See Part IV, line 11 | | | | 15 | |
| 16 | Total assets. Add lines 1 through 15 (must equal line 34) | | | 1,937,982 | 16 | 2,121,550 | |
| Liabilities | 17 | Accounts payable and accrued expenses | | | 8,469 | 17 | 9,632 |
| | 18 | Grants payable | | | | 18 | |
| | 19 | Deferred revenue | | | | 19 | |
| | 20 | Tax-exempt bond liabilities | | | | 20 | |
| | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | | 133,288 | 21 | 176,656 |
| | 22 | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L | | | | 22 | |
| | 23 | Secured mortgages and notes payable to unrelated third parties | | | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | | | 24 | |
| | 25 | Other liabilities. Complete Part X of Schedule D | | | 635,755 | 25 | 657,727 |
| | 26 | Total liabilities. Add lines 17 through 25 | | | 777,512 | 26 | 844,015 |
| | Net Assets or Fund Balances | Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34. | | | | | |
| 27 | | Unrestricted net assets | | | 1,127,649 | 27 | 1,255,628 |
| 28 | | Temporarily restricted net assets | | | 32,821 | 28 | 21,907 |
| 29 | | Permanently restricted net assets | | | | 29 | |
| Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34. | | | | | | | |
| 30 | | Capital stock or trust principal, or current funds | | | | 30 | |
| 31 | | Paid-in or capital surplus, or land, building or equipment fund | | | | 31 | |
| 32 | | Retained earnings, endowment, accumulated income, or other funds | | | | 32 | |
| 33 | | Total net assets or fund balances | | | 1,160,470 | 33 | 1,277,535 |
| 34 | Total liabilities and net assets/fund balances | | | 1,937,982 | 34 | 2,121,550 | |

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

| | | | |
|---|---|---|-----------|
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 1,160,190 |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 1,150,908 |
| 3 | Revenue less expenses Subtract line 2 from line 1 | 3 | 9,282 |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 1,160,470 |
| 5 | Other changes in net assets or fund balances (explain in Schedule O) | 5 | 107,783 |
| 6 | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) | 6 | 1,277,535 |

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

| | | Yes | No |
|----|--|-----|----|
| 1 | Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | No |
| b | Were the organization's financial statements audited by an independent accountant? | Yes | |
| c | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | Yes | |
| d | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | | No |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | |

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
UNITED WAY OF HARRISONBURG-ROCKINGHAM COUNTY INC

Employer identification number
54-0632716

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7

☒

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)

8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

10

☐

An organization organized and operated exclusively to test for public safety See**section 509(a)(4).**

11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other

e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
(i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?
(ii) a family member of a person described in (i) above?
(iii) a 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

| | Yes | No |
|----------|-----|----|
| 11g(i) | | |
| 11g(ii) | | |
| 11g(iii) | | |

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions)) | (iv) Is the organization in col (i) listed in your governing document? | | (v) Did you notify the organization in col (i) of your support? | | (vi) Is the organization in col (i) organized in the U S ? | | (vii) Amount of support |
|---------------------------------------|-------------|---|---|----|--|----|---|----|----------------------------|
| | | | Yes | No | Yes | No | Yes | No | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| Total | | | | | | | | | |

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support | | | | | | |
|---|-----------|-----------|-----------|-----------|-----------|-----------|
| Calendar year (or fiscal year beginning in) ▶ | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.") | 1,361,916 | 1,361,806 | 1,201,391 | 1,146,176 | 1,128,622 | 6,199,911 |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 Total. Add lines 1 through 3 | 1,361,916 | 1,361,806 | 1,201,391 | 1,146,176 | 1,128,622 | 6,199,911 |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | |
| 6 Public Support. Subtract line 5 from line 4 | | | | | | 6,199,911 |

| Section B. Total Support | | | | | | |
|---|-----------|-----------|-----------|-----------|-----------|-----------|
| Calendar year (or fiscal year beginning in) ▶ | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 7 Amounts from line 4 | 1,361,916 | 1,361,806 | 1,201,391 | 1,146,176 | 1,128,622 | 6,199,911 |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | 48,838 | 50,936 | 27,223 | 33,920 | 25,088 | 186,005 |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | |
| 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) | | | | | | |
| 11 Total support (Add lines 7 through 10) | | | | | | 6,385,916 |
| 12 Gross receipts from related activities, etc (See instructions) | | | | | 12 | 6,480 |
| 13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶ | | | | | | |

| Section C. Computation of Public Support Percentage | | |
|--|----|----------|
| 14 Public Support Percentage for 2010 (line 6 column (f) divided by line 11 column (f)) | 14 | 97 090 % |
| 15 Public Support Percentage for 2009 Schedule A, Part II, line 14 | 15 | 96 930 % |
| 16a 33 1/3% support test—2010. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ | | |
| b 33 1/3% support test—2009. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ | | |
| 17a 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶ | | |
| b 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶ | | |
| 18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions ▶ | | |

Part IIIPart III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support | | | | | | |
|--|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶ | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") | | | | | | |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 Total. Add lines 1 through 5 | | | | | | |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| c Add lines 7a and 7b | | | | | | |
| 8 Public Support (Subtract line 7c from line 6) | | | | | | |

| Section B. Total Support | | | | | | |
|--|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 9 Amounts from line 6 | | | | | | |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | | | | | | |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| c Add lines 10a and 10b | | | | | | |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) | | | | | | |
| 13 Total support (Add lines 9, 10c, 11 and 12) | | | | | | |
| 14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section501(c)(3) organization, check this box and stop here | | | | | | |

| Section C. Computation of Public Support Percentage | | | |
|---|--|----|--|
| 15 | Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f)) | 15 | |
| 16 | Public support percentage from 2009 Schedule A, Part III, line 15 | 16 | |

| Section D. Computation of Investment Income Percentage | | | |
|--|--|----|--|
| 17 | Investment income percentage for 2010 (line 10c column (f) divided by line 13 column (f)) | 17 | |
| 18 | Investment income percentage from 2009 Schedule A, Part III, line 17 | 18 | |
| 19a | 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization ▶ | | |
| b | 33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization ▶ | | |
| 20 | Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions ▶ | | |

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11, or 12.
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2010

Open to Public
Inspection

Name of the organization
UNITED WAY OF HARRISONBURG-ROCKINGHAM COUNTY INC

Employer identification number
54-0632716

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

| | | |
|---|--|------------------------------|
| | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | |
| 2 | Aggregate contributions to (during year) | |
| 3 | Aggregate grants from (during year) | |
| 4 | Aggregate value at end of year | |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div> | |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div> | |

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)

☐ Preservation of an historically importantly land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

| | |
|----|--|
| | Held at the End of the Year |
| 2a | Total number of conservation easements |
| 2b | Total acreage restricted by conservation easements |
| 2c | Number of conservation easements on a certified historic structure included in (a) |
| 2d | Number of conservation easements included in (c) acquired after 8/17/06 |

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ►_____

4

Number of states where property subject to conservation easement is located ►_____

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ►_____

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ►\$ _____

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i)

Revenues included in Form 990, Part VIII, line 1

► \$ _____

(ii)

Assets included in Form 990, Part X

► \$ _____

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1

► \$ _____

b

Assets included in Form 990, Part X

► \$ _____

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2010

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐

Public exhibition

b

☐

Scholarly research

c

☐

Preservation for future generations

d

☐

Loan or exchange programs

e

☐

Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☒ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

| | |
|----|--------|
| | Amount |
| 1c | |
| 1d | |
| 1e | |
| 1f | |

2a

Did the organization include an amount on Form 990, Part X, line 21?

☒ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

| | | | | | |
|----|--|---------------|-------------------|---------------------|--------------------|
| | (a)Current Year | (b)Prior Year | (c)Two Years Back | (d)Three Years Back | (e)Four Years Back |
| 1a | Beginning of year balance | | | | |
| b | Contributions | | | | |
| c | Investment earnings or losses | | | | |
| d | Grants or scholarships | | | | |
| e | Other expenditures for facilities and programs | | | | |
| f | Administrative expenses | | | | |
| g | End of year balance | | | | |

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶

b

Permanent endowment ▶

c

Term endowment ▶

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i)

unrelated organizations

3a(i)

☐ Yes

☐ No

(ii)

related organizations

3a(ii)

☐ Yes

☐ No

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

☐ Yes

☐ No

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

| | | | | |
|--|--------------------------------------|--------------------------------|------------------------------|----------------|
| Description of investment | (a) Cost or other basis (investment) | (b)Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
| 1a Land | | | | |
| b Buildings | | | | |
| c Leasehold improvements | | | | |
| d Equipment | | 53,623 | 47,359 | 6,264 |
| e Other | | | | |
| Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) | | | | 6,264 |

Schedule D (Form 990) 2010

| Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements | | |
|--|---|------------|
| 1 | Total revenue (Form 990, Part VIII, column (A), line 12) | 11,160,190 |
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | 21,150,908 |
| 3 | Excess or (deficit) for the year Subtract line 2 from line 1 | 39,282 |
| 4 | Net unrealized gains (losses) on investments | 4107,783 |
| 5 | Donated services and use of facilities | 5 |
| 6 | Investment expenses | 6 |
| 7 | Prior period adjustments | 7 |
| 8 | Other (Describe in Part XIV) | 8 |
| 9 | Total adjustments (net) Add lines 4 - 8 | 9107,783 |
| 10 | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 | 10117,065 |

| Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return | | |
|---|--|------------|
| 1 | Total revenue, gains, and other support per audited financial statements | 11,284,164 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12 | |
| a | Net unrealized gains on investments2a107,782 | |
| b | Donated services and use of facilities2b182,835 | |
| c | Recoveries of prior year grants2c | |
| d | Other (Describe in Part XIV)2d | |
| e | Add lines 2a through 2d2e290,617 | |
| 3 | Subtract line 2e from line 13993,547 | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1 | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b4a | |
| b | Other (Describe in Part XIV)4b166,643 | |
| c | Add lines 4a and 4b4c166,643 | |
| 5 | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)51,160,190 | |

| Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return | | |
|--|---|------------|
| 1 | Total expenses and losses per audited financial statements | 11,167,100 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25 | |
| a | Donated services and use of facilities2a182,835 | |
| b | Prior year adjustments2b | |
| c | Other losses2c | |
| d | Other (Describe in Part XIV)2d | |
| e | Add lines 2a through 2d2e182,835 | |
| 3 | Subtract line 2e from line 13984,265 | |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b4a | |
| b | Other (Describe in Part XIV)4b166,643 | |
| c | Add lines 4a and 4b4c166,643 | |
| 5 | Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)51,150,908 | |

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

| Identifier | Return Reference | Explanation |
|--|------------------|---|
| | PART IV, LINE 2B | THE UNITED WAY ACTS AS FISCAL AGENT AND EXPENDS FUNDS ON GRANTS FROM THE VIRGINIA EARLY CHILDHOOD FOUNDATION. THESE FUNDS PROVIDE REIMBURSEMENT OF ALLOWABLE EXPENSES, AS DETERMINED BY THE GRANT, TO SPECIFIC AGENCIES. THEREFORE, THESE FUNDS ARE REPORTED AS INCREASES OR DECREASES IN ASSETS AND LIABILITIES AS THEY ARE PASSED THROUGH TO OTHER AGENCIES AND ARE NOT REPORTED AS SUPPORT OR EXPENDITURES IN THE STATEMENT OF ACTIVITIES OF THE UNITED WAY. |
| PART XII, LINE 4B - OTHER ADJUSTMENTS | | PASSTHROUGH GRANTS TREATED AS AGENCY FUNDS IN FINANCIAL STATMENTS 166,643 |
| PART XIII, LINE 4B - OTHER ADJUSTMENTS | | PASSTHROUGH GRANTS TREATED AS AGENCY FUNDS IN FINANCIAL STATMENTS 166,643 |

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
UNITED WAY OF HARRISONBURG-ROCKINGHAM COUNTY INC

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

OMB No 1545-0047

2010

Open to Public
Inspection

Employer identification number
54-0632716

Part I General Information on Grants and Assistance

1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No

2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed. ▶ ☐

| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|---------|------------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| See Additional Data Table | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |

2

Enter total number of section 501(c)(3) and government organizations

▶

3

Enter total number of other organizations

▶

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Use Schedule I-1 (Form 990) if additional space is needed.

| (a)Type of grant or assistance | (b)Number of recipients | (c)Amount of cash grant | (d)Amount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|-------------------------|-------------------------|----------------------------------|--|---------------------------------------|
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

Part IV

Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

| Identifier | Return Reference | Explanation |
|--|------------------|---|
| PROCEDURE FOR MONITORING GRANTS IN THE U S | PART I, LINE 2 | SCHEDULE I, PART I, LINE 2 UNITED WAY REQUIRES PARTNER AGENCIES RECEIVING GRANTS TO REPORT ANNUALLY ON THE USE OF THE GRANT FUNDS PARTNER AGENCIES MUST DEMONSTRATE WHAT THE GRANT "PURCHASED" IN TERMS OF IMPACT ON THE CLIENT POPULATION FOR EXAMPLE, A YOUTH MENTORING PROGRAM WILL REPORT ON THE NUMBER OF MATCHES MADE BETWEEN THE ADULT MENTOR AND AN AT-RISK YOUTH IN ADDITION, THEY WILL REPORT ON HOW THE YOUTH IMPROVED ACADEMICALLY AND SOCIALLY USING KEY INDICATORS OF CHANGE ALL PARTNER AGENCIES MUST BE "CERTIFIED" EVERY TWO YEARS BY UNITED WAY AS MEETING STANDARDS OF EXCELLENCE IN NON-PROFIT MANAGEMENT |

Software ID:

Software Version:

EIN: 54-0632716

Name: UNITED WAY OF HARRISONBURG-ROCKINGHAM COUNTY INC

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|------------|------------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| AMERICAN RED CROSS 1105 ROSE HILL DR CHARLOTTESVILLE, VA 22903 | 53-0106605 | 501(C)3 | 9,645 | | | | PROGRAM SUPPORT |
| BIG BROTHERSBIG SISTERS PO BOX 81 HARRISONBURG, VA 22801 | 54-0209104 | 501(C)3 | 42,682 | | | | PROGRAM SUPPORT |
| BLUE RIDGE LEGAL SERVICESPO BOX 551 HARRISONBURG, VA 22801 | 54-1048944 | 501(C)3 | 39,626 | | | | PROGRAM SUPPORT |
| CAREGIVERS' COMMUNITY NETWORKMSC 9014 HARRISONBURG, VA 22807 | 23-7156305 | 501(C)3 | 23,576 | | | | PROGRAM SUPPORT |
| CENTER FOR MARRIAGE AND FAMILY COUNSELING 96 CAMPBELL ST HARRISONBURG, VA 22801 | 54-0914625 | 501(C)3 | 6,350 | | | | PROGRAM SUPPORT |
| CHILDCARE CONNECTION 411 STONE SPRING RD HARRISONBURG, VA 22801 | 54-0506331 | 501(C)3 | 7,114 | | | | PROGRAM SUPPORT |
| COLLINS CENTER165 S MAIN ST HARRISONBURG, VA 22801 | 54-1478133 | 501(C)3 | 26,408 | | | | PROGRAM SUPPORT |
| COMMUNITY MEDIATION CENTER165 S MAIN ST HARRISONBURG, VA 22801 | 54-1190896 | 501(C)3 | 13,208 | | | | PROGRAM SUPPORT |
| ELKTON AREA UNITED SERVICESPO BOX 383 ELKTON, VA 22827 | 54-1020432 | 501(C)3 | 20,307 | | | | PROGRAM SUPPORT |
| FIRST STEP129 FRANKLIN ST HARRISONBURG, VA 22801 | 51-0243177 | 501(C)3 | 23,352 | | | | PROGRAM SUPPORT |
| FRIENDSHIP INDUSTRIES 801 FRIENDSHIP DR HARRISONBURG, VA 22802 | 54-6073412 | 501(C)3 | 16,260 | | | | PROGRAM SUPPORT |
| GENERATIONS CROSSING PO BOX 1452 HARRISONBURG, VA 22803 | 54-2061192 | 501(C)3 | 27,198 | | | | PROGRAM SUPPORT |

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|------------|------------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| HARRISONBURG ROCKINGHAM CHILD DAY CARE CENTERPO BOX 344 HARRISONBURG, VA 22803 | 23-7073271 | 501(C)3 | 37,601 | | | | PROGRAM SUPPORT |
| HARRISONBURG ROCKINGHAM FREE CLINIC 25 W WATER ST HARRISONBURG, VA 22801 | 54-1568909 | 501(C)3 | 22,353 | | | | PROGRAM SUPPORT |
| HAND IN HAND RESOURCE MOTHERS235 CANTRELL AVE HARRISONBURG, VA 22801 | 54-0506331 | 501(C)3 | 22,357 | | | | PROGRAM SUPPORT |
| HARTS INC176 W MARKET ST HARRISONBURG, VA 22801 | 11-3835381 | 501(C)3 | 13,200 | | | | PROGRAM SUPPORT |
| HEALTHY FAMILIES OF THE BLUE RIDGE2235 CANTRELL AVE HARRISONBURG, VA 22801 | 54-0506331 | 501(C)3 | 10,162 | | | | PROGRAM SUPPORT |
| MERCY HOUSEPO BOX 1478 HARRISONBURG, VA 22803 | 54-1476187 | 501(C)3 | 24,384 | | | | PROGRAM SUPPORT |
| MTC FOUNDATION325 PLEASANT VALLEY RD HARRISONBURG, VA 22801 | 52-1381038 | 501(C)3 | 38,617 | | | | PROGRAM SUPPORT |
| NEW BRIDGES IMMIGRANT RESOURCE CENTER70 S HIGH ST HARRISONBURG, VA 22801 | 54-2009833 | 501(C)3 | 9,144 | | | | PROGRAM SUPPORT |
| OFFICE ON CHILDREN AND YOUTHPO BOX 1753 HARRISONBURG, VA 22803 | 54-1920421 | 501(C)3 | 20,798 | | | | PROGRAM SUPPORT |
| OUR COMMUNITY PLACE17 E JOHNSON HARRISONBURG, VA 22802 | 54-1835664 | 501(C)3 | 11,676 | | | | PROGRAM SUPPORT |
| PLAINS AREA DAYCARE CENTERPO BOX 523 BROADWAY, VA 22815 | 23-7482824 | 501(C)3 | 58,933 | | | | PROGRAM SUPPORT |
| REBUILDING TOGETHERPO BOX 2301 HARRISONBURG, VA 22803 | 54-2010385 | 501(C)3 | 5,081 | | | | PROGRAM SUPPORT |

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|------------|------------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| ROBERTA WEBB CHILD CARE CENTER400 KELLY ST HARRISONBURG,VA 22802 | 54-1700223 | 501(C)3 | 38,617 | | | | PROGRAM SUPPORT |
| SECOND HOME281 E MARKET ST HARRISONBURG,VA 22801 | 54-1487268 | 501(C)3 | 9,960 | | | | PROGRAM SUPPORT |
| SKYLINE LITERACY COALITIONPO BOX 9 DAYTON,VA 22821 | 54-1589682 | 501(C)3 | 12,192 | | | | PROGRAM SUPPORT |
| THE ARC OF HARRISONBURGROCKINGHAM 620 SIMS AVE HARRISONBURG,VA 22801 | 54-0995095 | 501(C)3 | 10,163 | | | | PROGRAM SUPPORT |
| VALLEY PROGRAM FOR AGING SERVICESPO BOX 817 WAYNESBORO,VA 22980 | 54-0958526 | 501(C)3 | 19,614 | | | | PROGRAM SUPPORT |
| WAY TO GO INC3142 LANIER LN MASSANUTTEN,VA 22840 | 61-1487268 | 501(C)3 | 30,343 | | | | PROGRAM SUPPORT |

SCHEDULE M
(Form 990)

Department of the Treasury
Internal Revenue Service

NonCash Contributions

►Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.
► Attach to Form 990.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
UNITED WAY OF HARRISONBURG-ROCKINGHAM COUNTY INC

Employer identification number
54-0632716

Part I Types of Property

| | (a) Check if applicable | (b) Number of Contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d) Method of determining oncash contribution amounts |
|---|----------------------------|---|--|--|
| 1 Art—Works of art | | | | |
| 2 Art—Historical treasures | | | | |
| 3 Art—Fractional interests | | | | |
| 4 Books and publications | X | | 339 | FMV |
| 5 Clothing and household goods | X | | 6,530 | FMV |
| 6 Cars and other vehicles . | | | | |
| 7 Boats and planes | | | | |
| 8 Intellectual property . . | | | | |
| 9 Securities—Publicly traded | | | | |
| 10 Securities—Closely held stock | | | | |
| 11 Securities—Partnership, LLC, or trust interests . | | | | |
| 12 Securities—Miscellaneous | | | | |
| 13 Qualified conservation contribution—Historic structures | | | | |
| 14 Qualified conservation contribution—Other . . | | | | |
| 15 Real estate—Residential . | | | | |
| 16 Real estate—Commercial | | | | |
| 17 Real estate—Other . . | | | | |
| 18 Collectibles | | | | |
| 19 Food inventory | | | | |
| 20 Drugs and medical supplies | | | | |
| 21 Taxidermy | | | | |
| 22 Historical artifacts . . | | | | |
| 23 Scientific specimens . . | | | | |
| 24 Archeological artifacts . | | | | |
| 25 Other ► (ADVERTISING) | X | 1 | 220 | FMV |
| 26 Other ► (FOOD) | X | 3 | 3,866 | FMV |
| GIFT | | | | |
| 27 Other ► (CARDS/COUPONS) | X | 9 | 2,596 | COST |
| 28 Other ► (MULCH) | X | 2 | 185 | FMV |
| 29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement | | | 29 | |
| 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? | | | | Yes No |
| b If "Yes," describe the arrangement in Part II | | | | |
| 31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? | | | | Yes |
| 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions? | | | | No |
| b If "Yes," describe in Part II | | | | |
| 33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II | | | | |

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|------------|------------------|-------------|

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2010

Open to Public
Inspection

| | |
|--|--------------------------------|
| Name of the organization | Employer identification number |
| UNITED WAY OF HARRISONBURG-ROCKINGHAM COUNTY INC | 54-0632716 |

| Identifier | Return Reference | Explanation |
|---------------------------------------|------------------|---|
| FORM 990, PART VI, SECTION B, LINE 11 | | THE FORM 990 IS FIRST CIRCULATED TO THE FINANCE COMMITTEE OF THE BOARD WHERE IT IS REVIEWED AND APPROVED THE FORM 990 IS THEN MADE AVAILABLE TO THE ENTIRE BOARD OF DIRECTORS FOR REVIEW THE BOARD WILL VOTE TO APPROVE THE FORM 990 AT A REGULARLY SCHEDULED MEETING PRIOR TO FILING |

| Identifier | Return Reference | Explanation |
|------------|--|---|
| | FORM 990, PART VI, SECTION B, LINE 12C | THE CONFLICT OF INTEREST POLICY IS REVIEWED AND APPROVED BY THE BOARD AT LEAST EVERY THREE YEARS BOARD MEMBERS ARE ASKED TO COMPLETE A CONFLICT OF INTEREST FORM ANNUALLY TO DISCLOSE REAL OR POTENTIAL CONFLICTS THE BOARD MEMBERS ARE ALSO ASKED TO DISCLOSE ANY CONFLICTS DURING BOARD DISCUSSIONS |

| Identifier | Return Reference | Explanation |
|------------|---|---|
| | FORM 990, PART VI, SECTION B, LINE 15A | THE BOARD OF DIRECTORS IS RESPONSIBLE FOR DETERMINING THE COMPENSATION OF THE EXECUTIVE DIRECTOR. THE VICE PRESIDENT OF PERSONNEL AND COMPENSATION AND THE PRESIDENT OF THE BOARD OF DIRECTORS CONDUCT AN ANNUAL PERFORMANCE EVALUATION AND COMPENSATION REVIEW. THE REVIEW INCLUDES INPUT FROM BOARD MEMBERS, THE ORGANIZATION'S VOLUNTEERS AND UNITED WAY AGENCY DIRECTORS. THE UNITED WAY OF AMERICA PROVIDES DATA ON SALARY AND COMPENSATION PACKAGES FOR EXECUTIVE DIRECTORS IN COMPARABLE ORGANIZATIONS. THE VICE PRESIDENT OF PERSONNEL AND COMPENSATION MAKES A RECOMMENDATION TO THE FULL BOARD OF DIRECTORS TO APPROVE THE RESULTS OF THE ANNUAL PERFORMANCE REVIEW AND ANY CORRESPONDING CHANGES IN COMPENSATION FOR THE EXECUTIVE DIRECTOR. |

| Identifier | Return Reference | Explanation |
|------------|---------------------------------------|---|
| | FORM 990, PART VI, SECTION C, LINE 19 | THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST. IN ADDITION, THE ANNUAL REPORT IS POSTED ON THE UNITED WAY WEBSITE AT WWW.UWHR.ORG . A COPY OF THE FORM 990 IS ALSO AVAILABLE TO THE PUBLIC ON PUBLIC WEBSITES SUCH AS GUIDESTAR AT WWW.GUIDESTAR.ORG . |

| Identifier | Return Reference | Explanation |
|--|---------------------------|---|
| CHANGES IN NET ASSETS OR FUND BALANCES | FORM 990, PART XI, LINE 5 | NET UNREALIZED GAINS ON INVESTMENTS 107,783 |