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Form **990** 

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2010

Open to Public Inspection

A Fo	r the	2010 ca	alendar year, or tax year begir	ning 05-01-2010	and ending 04-30-2	011			
		pplicable	C Name of organization OTTAWA REGIONAL HOSPITAL &	HEALTHCARE CENTER				er identification n	umber
	dress ch	-	Doing Business As				36-260		
	me cha ::al retu						E Telepho	ne number	
	mınate		Number and street (or P O box 1100 EAST NORRIS DRIVE	ıf maıl ıs not delivered to	street address)	Room/suite	(815) 4	31-5479	
	ended		City or town, state or country, a	nd 7ID ± 4			<b>G</b> Gross red	ceipts \$ 85,255,389	
_		n pending	OTTAWA, IL 61350	IU ZIF + 4					
i Abi	Jicatioi	i penung	<b>F</b> Name and address of p	aring in all officer		1			
			ROBERT CHAFFIN	onnerpar onicer		H(a) Isthis	a group return for a	affiliates? Yes	No
			1100 EAST NORRIS DRI OTTAWA,IL 61350	VE		H(b) Are al	l affiliates includ	led? $\Gamma$ Y	′es ┌ No
								list (see instruc	tions)
<b>I</b> Ta	x-exem	npt status	▼ 501(c)(3)	(insert no ) 494	7(a)(1) or	H(c) Grou	up exemption	number 🟲	
J W	ebsit e	e: 🕨 WV	VW OTTA WAREGIONAL ORG						
<b>K</b> Forr	n of or	ganızatıon	Corporation Trust Associa	ation Other ►		<b>L</b> Year of fo	ormation 1964	M State of legal of	domicile IL
Pa	rt I	Sum	nmary			·		•	
Activities & Governance		THE MISTHE PROCOMMU	lescribe the organization's mis SSION OF OTTAWA REGION OVISION OF EFFICIENT AN UNITY AND THE RESOURCES L MEMBERS OF THE COMMU	AL HOSPITAL & H D QUALITY HEALT S OF THE HOSPITA NITY, REGARDLES	EALTHCARE CENT HCARE SERVICES L OUR HEALTHCA S OF ABILITY TO	S CONSISTENT ARE ORGANIZA PAY	ATION WILL	NEEDS OF THE PROVIDE SERV	
<b>ు</b> ర ఆ			of voting members of the gove				1	з	10
ĕ			of independent voting membe					4	10
ਛੋ	5	Total nu	ımber of ındıvıduals employed	ın calendar year 20	10 (Part V , line 2a)			5	824
⋖	6	Total nu	imber of volunteers (estimate	fnecessary)			_	5	0
			related business revenue from	•	` ''		7	'a	0
	ь	Net unre	elated business taxable incom	e from Form 990-T,	line 34			'b	0
		C + -	.bt.ana and ananta (Dant VIII	line 1 h)			or Year	Current '	
ā	8		ibutions and grants (Part VIII am service revenue (Part VIII				73,643,07		634,979
Revenue	10	_	tment income (Part VIII, colu	,			1,383,61		,828,028
÷	11		revenue (Part VIII, column (A				-5,47		,525,219
	12		revenue—add lines 8 through				76,242,30	6 75	,018,689
	13		s and sımılar amounts paid (Pa					0	0
	14		its paid to or for members (Pai			-		0	0
28	15	Saları	es, other compensation, emplo			s 5-			
Expenses	16-	10)	acional fundraioina food (Dart I	V salumn (A) line	110)		41,798,81	0 40	784,252
क <del>⊜</del>	16a b		ssional fundraising fees (Part I	_	11e)				0
Ф	17		undraising expenses (Part IX, column expenses (Part IX, column (A		1f-24f)	-	34,982,00	5 38	,319,438
	18		expenses Add lines 13-17 (r				76,780,81		,103,690
	19		nue less expenses Subtract lii				-538,50	+	,085,001
Net Assets or Fund Balances						_	g of Current Year	End of Y	ear
a series	20	Total	assets (Part X, line 16)				112,145,61	1 112	.,820,521
\$ A B	21		liabilities (Part X, line 26)				23,722,20	<u> </u>	,978,005
<u> ŽĒ</u>	22	Netas	ssets or fund balances Subtra	ct line 21 from line	20	-	88,423,40	9 86	,842,516
Unde know		Ities of p	nature Block perjury, I declare that I have exar ef, it is true, correct, and comple						
		****					012-03-12		
Sign Here		ROBI	ature of officer  ERT CHAFFIN PRESIDENT/CEO e or print name and title			D	ate		
	Ī	Print/Type	·	Proparer's standing		Data	Check if self-	DTT	
Da!al		preparer's	s name JOHN J ROMANO	Preparer's signature	JOHN J ROMANO	Date	employed •	_ PTIN	
Paid Prepa	arer		me MCGLADREY & PULLEN LLP					Firm's EIN	
Use (		Firm's ad	dress 🕨 201 N HARRISON STREET S	JITE 300				Phone no 🕨 (	563) 888-
	-		DAVENPORT, IA 528011999					4000	

May the IRS discuss this return with the preparer shown above? (see instructions) . . . . . . . . .

LOIIII	1990 (2010)				Page ∠
Par		nent of Program Service Schedule O contains a respons	Accomplishments e to any question in this Part II	I	F
1		e the organization's mission			
THE PRO' RESC	MISSION OF O VISION OF EFF DURCES OF THE	TTAWA REGIONAL HOSPITAL ICIENT AND QUALITY HEALT	& HEALTHCARE CENTER IS T HCARE SERVICES CONSISTE RE ORGANIZATION WILL PRO	NT WITH THE NEEDS OF THE	COMMUNITY AND THE
2		ation undertake any significant 990 or 990-EZ?	program services during the yea	r which were not listed on	_ Yes ✓ No
	If "Yes," descri	be these new services on Scheo	ule O		
3	services? .		e significant changes in how it co	onducts, any program 	Yes V No
4	Describe the ex Section 501(c)	(3) and 501(c)(4) organizations	) r each of the organization's three and section 4947(a)(1) trusts evenue, if any, for each program	are required to report the amou	
 4a	(Code NON-PROFIT 99-		59,938,714 including grants of \$ , INCLUDING A 26-BED PSYCHIATRIC (	) (Revenue \$ CARE UNIT \$6,154,272 CHARITY CAR	75,080,901 ) E PROVIDED
4b	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)
4c	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)
4d	· · · · ·	n services (Describe in Schedu			
	(Expenses \$		g grants of \$	) (Revenue \$	)
4e	Total program	service expenses►\$	59,938,714		

Part TV	Checklist o	F Required	Schedules
4:11714	CHECKHISLU	. Keguneu	Sciledules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 😼	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Parts I and IV	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV.	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νο
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Νο
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		Νο
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Νo
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Νο
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		Νo
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Νο
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Νo
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35	Yes	
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 $\Box$ Yes $\Box$ No			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νο
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check it Schedule O contains a response to any question in this Part V	•	•1	
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable		Yes	No
ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
2a	gaming (gambling) winnings to prize winners?	1c	Yes	
ь	return			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the	_		
ь	year?	3a 3b		No
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Νo
b	If "Yes," enter the name of the foreign country •			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N c
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
5a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	5c 6a		N c
b	organization solicit any contributions that were not tax deductible?	6b		
,	were not tax deductible?	OD		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N c
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
3	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
•	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
ь 10	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
L <b>1</b>	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
Ь	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
L3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
c	In which the organization is licensed to issue qualified health plans  Enter the amount of reserves on hand			
	13c	ایما		_
	Did the organization receive any payments for indoor tanning services during the tax year?	14a 14b		Νo
	1. 10, has termed a roth 720 to report these payments. It was provide an explanation in schedule of 1.	- <del></del>		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Chack if Schadula O	contains a response to an	y question in this Part VI								J
Check ii Schedule O	contains a response to an	y question in tills Fait vi	-	•	•	-	•	•	•	.   *

Se	ection A. Governing Body and Management			
			Yes	No
4-				
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Νo
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was	_		
5	filed? Did the organization become aware during the year of a significant diversion of the organization's assets? .	4 5		N o N o
6	Does the organization have members or stockholders?	6	Yes	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	Yes	
ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	evenue Code.)		.,	
			Yes	No
	Does the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
·	describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
ь	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions )			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes	
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶IL			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection Indicate how you make these available. Check all that apply			

Own website Another's website V Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization MICHELE KONIEWICZ
  1100 E NORRIS DRIVE
  OTTAWA, IL 61350
  (815) 431-5479

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII . . . . . . . . . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

<b>(A)</b> Name and Title	(B) Average hours	Posi t	(( tion ( hat a	che		II		( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	(F) Estimated amount of other
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
(1) STEVEN M GONZALO CHAIRMAN	1 00	Х		х				0	0	0
(2) CHRISTINA CANTLIN FIRST CHAIR	1 00	Х						0	0	0
(3) GEORGE SHANLEY SECOND CHAIR	1 00	Х						0	0	0
(4) MARK PALMER TREASURER	1 00	Х		х				0	0	0
(5) MARY MORGAN SECRETARY	1 00	Х		х				0	0	0
(6) JULIE POLANCIC TRUSTEE	1 00	Х						0	0	0
(7) WILLIAM KUMMER TRUSTEE	1 00	х						0	0	0
(8) ERIC ORTINEAU MD TRUSTEE	1 00	х						0	0	0
(9) STEVE CHUNG MD TRUSTEE	1 00	х						0	0	0
(10) RENEE KRANOV RN TRUSTEE	1 00	Х						0	0	0
(11) ROBERT CHAFFIN PRESIDENT/CEO	40 00			х				251,344	0	39,649
(12) JUDY CHRISTIANSEN CHIEF OPERATING OFFICER	40 00			х				189,994	0	17,926
(13) DAWN TROMPETER VICE PRESIDENT, FINANCE	40 00			х				125,757	0	32,011
(14) CHIN SWONG MD PHYSICIAN	40 00					х		434,547	0	38,251
(15) DAVID BAYLEY MD PHYSICIAN	40 00					х		378,953	0	30,092
(16) CHEN WANG MD PHYSICIAN	40 00					Х		157,453	0	14,609

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours		tion (	(che		ıll		(D) Reportable compensation from the	(E) Reportable compensation from related		(F) Estima amount o compens	ated fother
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	c	from t organizati relati organiza	the ion and ed
(17) CRAIG KESTENBERG MD PHYSICIAN	40 00					×		210,649		0		39,125
(18) JOSEPH CHURPEVICH MD PHYSICIAN	40 00					х		304,661		0		28,763
										+		
1b Sub-Total							<b>+</b>					
c Total from continuation sheets d Total (add lines 1b and 1c) .	to Part VII, Sec					<u> </u>	<b>&gt;</b>	2,053,358	(			240,426
2 Total number of individuals (inc \$100,000 in reportable comper	luding but not lim	nited to	thos	e list		• above)	who					
3 Did the organization list any for on line 1a? If "Yes," complete Sc							ee, o	r highest compensa	ited employee		Yes	No
4 For any individual listed on line organization and related organization and related organization.	1a, is the sum of	reporta	able c	omp	ens	ation				3 4	Yes	No_
5 Did any person listed on line 1a services rendered to the organis								=	r individual for	5		No
Section B. Independent Cor	tractors											
1 Complete this table for your five		ısatedı	ndep	ende	nt c	ontrac	tors	that received more	than			

(A)	(B)	(C)
Name and business address	Description of services	Compensation
ST MARY'S ANESTHESIOLOGY PC 1005 4TH ST LACON, IL 61540	ANESTHESIA	425,012
DOWNSTATE SHOCKWAVE THERAPIES 403 BRONCO DR STE 2 BLOOMINGTON, IL 61704	MEDICAL	308,395
HINSHAW & CULBERTSON LLP 8142 SOLUTIONS CENTER DR CHICAGO, IL 606778001	LEGAL	280,380
SHAISTA MALIK MD 713 LIGHTHOUSE DRIVE OTTAWA, IL 61350	ANESTHESIA	236,958
SYCAMORE ANESTHESIA 924 W STATE ST STE 500 SYCAMORE, IL 60178	ANESTHESIA	155,097
2 Total number of independent contractors (including but not limited to those listed above)	who received more than	

Form 9		•					Pa	ge <b>9</b>
Part V	<u> </u>	Statement of Reven	ue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
								512, 513, or 514
gifts, grants lar amounts	b c	Federated campaigns Membership dues Fundraising events	. 1c	39,996				
Contributions, gifts, grants and other similar amounts	g		nes 1a-1f \$	52,460 523,237 24,940	624.070			
<u> </u>	h	Total. Add lines 1a-1f	· · · · · · · · · · · · · · · · · · ·	Business Code	634,979			
Program Service Revenue	2a b	NURSING SERVICES RADIOLOGY		623000		59,534,708 40,299,996		
исе F	c	ROUTINE CARE		621110	26,235,000	26,235,000		
) Ser	d	LABORATORY		621500	21,169,754	21,169,754		
Progran	e f	PHYSICIAN SERVICES All other program service re	venue	900099		10,658,025		
	g	Total. Add lines 2a-2f			-82,816,582 75,080,901			
	3 4 5	Investment income (including and other similar amounts) Income from investment of tax-ex Royalties	empt bond proceeds		814,227			814,22
	ь	Gross Rents Less rental expenses Rental income	(1) Real 681,312 1,060,250 -378,938	(II) Personal				
		or (loss)  Net rental income or (loss)			-378,938			-378,93
			(ı) Securities	(II) O ther				
		Gross amount from sales of assets other than inventory	9,969,265	154,009				
		Less cost or other basis and sales expenses	8,958,170	151,303				
		Gain or (loss)  Net gain or (loss)	1,011,095	2,706	1,013,801			1,013,80
Other Revenue		Gross income from fundraising (not including \$ 39,996 of contributions reported on See Part IV , line 18	ng events line 1c)					
Other	С	Less direct expenses		72,368	5,391			5,39
	b c	Less direct expenses  Net income or (loss) from ga  Gross sales of inventory, les returns and allowances	ming activities	ь				
		Less cost of goods sold .  Net income or (loss) from sa  Miscellaneous Revenue		Business Code				
	<b>11</b> a	CAFETERIA		722210	405,498			405,49
		MISCELLANEOUS COMMUNITY CLASSES	_ <del>_</del>	900099	82,708 52,944			82,708 52,94
	c	All other revenue			-2,692,822			2,692,82
		: <b>Total.</b> Add lines 11a-11d	<b>•</b>		-2,151,672			
	12	Total revenue. See Instructi	ons				l .	

Statement of Functional Expenses										
Section 501(c)(3) and 501(c)(4) organizations must complete all columns.  All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).										
other organizations must complete column (A) but are not required to continuous continuo	(A) Total expenses	(B) Program service	(C) Management and	( <b>D)</b> Fundraising expenses						
Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21		Shpanasa	general enperiese							
Grants and other assistance to individuals in the U.S. See Part IV, line 22										
Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16										
Benefits paid to or for members										
Compensation of current officers, directors, trustees, and key employees	588,692	194,610	394,082							
Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$										
Other salaries and wages	29,344,928	22,113,928	7,231,000							
Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	827,190	605,662	221,528							
	7,976,525	5,165,278	2,811,247							
	2,046,917	1,512,966	533,951							
Fees for services (non-employees)		, ,	,							
-	541,207		541,207							
			1							
	•		<del>                                     </del>							
-										
	239.000	4.185	234.815							
	•		<del>                                     </del>							
·			<del>                                     </del>							
	32.,,233									
	1.255.353	554.264	701.089							
			<del>                                     </del>							
Payments of travel or entertainment expenses for any federal, state, or local public officials	200,111	231,000	13,000							
Conferences, conventions, and meetings										
Interest	318,423	318,423								
Payments to affiliates										
Depreciation, depletion, and amortization	5,825,002	4,995,897	829,105							
Insurance	550,695	304,742	245,953							
Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)										
CHARITY CARE	6,154,272	6,154,272								
PURCHASED SERVICES	4,701,360	3,721,471	979,889							
OTHER EXPENSES	3,622,763	1,254,694	2,368,069							
BAD DEBT	3,349,236	3,349,236								
MEDICAID ASSESSMENT	1,704,677	1,704,677								
All other expenses										
Total functional expenses. Add lines 1 through 24f	79,103,690	59,938,714	19,164,976	0						
Joint costs. Check here ► ☐ If following  SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation										
	At include amounts reported on lines 6b, 7, 9b, and 10b of Part VIII.  Grants and other assistance to governments and organizations in the U S See Part IV, line 21  Grants and other assistance to individuals in the U S See Part IV, line 22  Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16  Benefits paid to or for members  Compensation of current officers, directors, trustees, and key employees	Hinclude amounts reported on lines 6b, 9, 9b, and 10b of Part VIII.  Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21  Grants and other assistance to individuals in the U.S. See Part IV, line 22  Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, line 22  Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, line 27  Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, line 27  Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, line 27  Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, line 17  Benefits paid to or for members  Compensation of current officers, directors, trustees, and key employees  Compensation not included above, to disqualified persons (as defined under section 4958(c)(3)(B)  Other slaines and wages  Pension plan contributions (include section 401(k) and section 403(b) employer contributions)  Other employee benefits  29,344,228  29,344,228  29,344,228  29,344,228  29,344,228  29,344,228  29,344,228  29,344,228  29,344,228  29,344,228  29,344,228  20,466,917  Fees for services (non-employees)  Management  Legal	Include amounts reported on lines 6b, 9, 9b, and 30b of Part VIII.   Total expenses   Program service expenses   Total coxpenses   Program service expenses   Total coxpenses   Program service expenses   Total coxpenses   Total	A Include amounts reported on lines 6b,   (a)   (b)   (c)   (c)						

Pa	rt X	Balance Sheet					
					(A) Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing			2,175	1	2,700
	2	Savings and temporary cash investments			1,578,325	2	1,046,324
	3	Pledges and grants receivable, net		3			
	4	Accounts receivable, net		9,499,942	4	8,313,015	
	5	Receivables from current and former officers, directors, trustee highest compensated employees Complete Part II of	s, key	employees, and			
		Schedule L				5	
	6	Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$ , and contributing esponsoring organizations of section $501(c)(9)$ voluntary emploorganizations (see instructions)	mploy	ers, and			
\$		Schedule L				6	
ssets	7	Notes and loans receivable, net				7	
₫	8	Inventories for sale or use			1,815,617	8	1,658,739
	9	Prepaid expenses and deferred charges			674,749	9	752,296
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a	111,588,435			
	ь	Less accumulated depreciation	10b	56,621,398	52,564,271	<b>10</b> c	54,967,037
	11	Investments—publicly traded securities	33,907,190	11	34,623,068		
	12	Investments—other securities See Part IV, line 11	11,769	12	9,915		
	13	Investments—program-related See Part IV, line 11		13			
	14	Intangible assets		14			
	15	Other assets See Part IV, line 11	•		12,091,573	15	11,447,427
	16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34) .			112,145,611	16	112,820,521
	17	Accounts payable and accrued expenses .			9,213,368	17	10,607,515
	18	Grants payable		18			
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities	13,623,448	20	12,984,302		
eS.	21	Escrow or custodial account liability Complete Part IV of Schedu	le D			21	
bilities	22	Payables to current and former officers, directors, trustees, ke employees, highest compensated employees, and disqualified					
Ę		persons Complete Part II of Schedule L		22			
	23	Secured mortgages and notes payable to unrelated third partie			23		
	24	Unsecured notes and loans payable to unrelated third parties		24			
	25	Other liabilities Complete Part X of Schedule D		885,386	25	2,386,188	
	26	Total liabilities. Add lines 17 through 25	23,722,202	26	25,978,005		
~		Organizations that follow SFAS 117, check here ▶ 🔽 and com	plet e	lines 27			
<u>9</u>		through 29, and lines 33 and 34.					
5	27	Unrestricted net assets			88,423,409	27	86,832,668
Fund Balance	28	Temporarily restricted net assets				28	9,848
Ξ	29	Permanently restricted net assets				29	
or Fu		Organizations that do not follow SFAS 117, check here ► a lines 30 through 34.	nd con	nplet e			
	30	Capital stock or trust principal, or current funds				30	
Ř	31	Paid-in or capital surplus, or land, building or equipment fund				31	
Assets	32	Retained earnings, endowment, accumulated income, or other f	unds			32	
Š	33	Total net assets or fund balances			88,423,409	33	86,842,516
Z	34	Total liabilities and net assets/fund balances			112,145,611	34	112,820,521
	L				1		

Pa	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		75 (	18,68
2	Total expenses (must equal Part IX, column (A), line 25)	2			103,69
3	Revenue less expenses Subtract line 2 from line 1	3			085,00
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		88,4	123,409
5	Other changes in net assets or fund balances (explain in Schedule O)	5		2,5	504,10
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		86,8	342,51
Pai	rt XIII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII		•	모	•
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?	[	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	ssued			
	Separate basis Consolidated basis Both consolidated and separated basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b		

**Employer identification number** 

**SCHEDULE A** (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No 1545-0047

Inspection

Name of the organization OTTAWA REGIONAL HOSPITAL & HEALTHCARE CENTER						Employer identification number							
OTTAV	VA REG	SIONAL HOSPITA	AL & HEAL	THCARE CENTER			26.2604000						
Da	rt I	Peacon	for Du	blic Charity Stat	tue /All organizatio	ns must complete this p	36-2604009						
						ough 11, check only one bo		<u> </u>					
1	,, guiii.		•		,	described in section 170(b	•						
2	Ë	•		•	)(A)(ii). (Attach Sche	•	//(±//A//i/i						
3	, V					cribed in <b>section 170(b)(1)</b> (	(						
4	F	•		•	<u>-</u>	`							
•	'	A medical research organization operated in conjunction with a hospital described in <b>section 170(b)(1)(A)(iii).</b> Enter the hospital's name, city, and state											
5	Γ	An organiza	atıon op	erated for the benefit	of a college or univer	sity owned or operated by a	governmental unit des	cribed in					
		section 170	)(b)(1)(	A)(iv). (Complete Pa	art II )								
6	Γ	A federal, s	state, or	local government or	governmental unit de	scribed in <b>section 170(b)(1</b>	)(A)(v).						
7	Γ	described i	n	•	·	ts support from a governme	ntal unit or from the gen	ieral public	c				
	_			A)(vi) (Complete Pa	170(b)(1)(A)(vi) (C	amplete Dart II )							
8 9	<u>'</u>		•			6 of its support from contrib	uitions mambarshin faa	s and are					
9	,	_		•	• •	• •	,		33				
		•	receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses										
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III )											
10	$\vdash$	·	-		•	r public safety See <b>section</b>	•						
11	Ë	-		•	•	enefit of, to perform the func		the nurno	ses of				
	•	one or more the box tha	e public	y supported organiza	ations described in seconting organization and	ction 509(a)(1) or section 5 d complete lines 11e throug II - Functionally integrated	509(a)(2) See <b>section!</b> jh 11h		.Check				
e	Γ	•	foundatı			ntrolled directly or indirectly ublicly supported organizat		•					
f			nization	received a written de	termination from the 1	IRS that it is a Type I, Type	II or Type III support	ng organiz	zation,				
g		-	-	2006, has the organi	zatıon accepted any g	ift or contribution from any	of the						
		following pe		rootly or indirectly o	ontrole author slone a	rtogathar with nargons dos	aribad in (ii)	V	T				
				•	e the supported organ	r together with persons des		yes g(i)	No				
				er of a person describ		ization	<del></del>		+				
				•	n described in (i) or (ii	\ ahovo2	119	(iii)	+				
h					the supported organiz		[119	(1117]					
n 		Provide the	ionown	ig information about	the supported organiz	ation(s)							
	(i) Name Suppo	e of	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above	(iv) Is the organization in col (i) listed in	(v) Did you notify the organization in col (i) of your	(vi)  Is the  organization in  col (i) organized		<b>vii)</b> ount of				

your governing

support

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	dider rate III. If the	organización i	ans to quanty t	maci die tests	iisted below, pie	case complet	c raic III.			
S	ection A. Public Support		_							
Cale	endar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	(c) 2008	( <b>d)</b> 2009	(e) 2010	(f) Total			
1	Gifts, grants, contributions, and									
	membership fees received (Do not									
	ınclude any "unusual									
	grants ")									
2	Tax revenues levied for the									
	organization's benefit and either									
	paid to or expended on its									
_	behalf									
3	The value of services or facilities									
	furnished by a governmental unit to									
	the organization without charge									
	Total. Add lines 1 through 3									
5	The portion of total contributions by									
	each person (other than a									
	governmental unit or publicly									
	supported organization) included on line 1 that exceeds 2% of the									
	amount shown on line 11, column									
	(f)									
6	Public Support. Subtract line 5 from									
Ü	line 4									
S	ection B. Total Support	1				I				
	endar year (or fiscal year beginning									
Cur	in) ►	(a) 2006	<b>(b)</b> 2007	<b>(c)</b> 2008	( <b>d)</b> 2009	(e) 2010	(f) Total			
7	A mounts from line 4									
8	Gross income from interest,									
0	dividends, payments received on									
	securities loans, rents, royalties									
	and income from similar									
	sources									
9	Net income from unrelated									
-	business activities, whether or									
	not the business is regularly									
	carried on									
10	Other income Do not include gain									
	or loss from the sale of capital									
	assets (Explain in Part IV )									
11	Total support (Add lines 7									
	through 10)									
12	Gross receipts from related activities	es, etc (See inst	ructions )			12				
13	First Five Years If the Form 990 is f	or the organization	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	nızatıon,			
	check this box and <b>stop here</b>	_	r		•	. , . , -	<b>▶</b> ┌॔			
S	ection C. Computation of Pub	lic Support P	ercentage							
14	Public Support Percentage for 2010	(lıne 6 column (	f) divided by line	11 column (f))		14				
15	Public Support Percentage for 2009	Schedule A Par	rt II line 14			15				
							<del> </del>			
16a	<b>33 1/3% support test—2010.</b> If the				line 14 is 33 1/3%	or more, chec				
	and <b>stop here.</b> The organization qua	•				2.2.4.204	<b>▶</b> [			
b	33 1/3% support test—2009. If the				oa, and line 15 is :	1/3% or mor	. <del>-</del>			
17-	box and <b>stop here.</b> The organization				12 16 1C	handler - 4.4	▶			
r/a	10%-facts-and-circumstances test-						ın.			
	is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain									
	in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization									
<b>L</b>	organization 10%-facts-and-circumstances test-	_2000 Ifthe era	anization did not	chack a hay an lu	no 13 165 166 5	or 17a and line	F1			
ט	15 is 10% or more, and if the organ									
	Explain in Part IV how the organizat			•		<u>-</u>	clv			
	supported organization	aon meets the 16	aces and circuitis	tances test life	. organization qual	iiiies as a publi	LIY ▶			
18	Private Foundation If the organizati	on did not check	a box on line 13	. 16a. 16b. 17a o	r 17b. check this	box and see	- 1			
	instructions	a.a not eneck		, , 0 0 , 7 0 0	. 2. 2, 511558 61115		<b>▶</b> □			

Schedule A (Form 990 or 990-EZ) 2010 Page 3 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total ın) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified **b** A mounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning **(e)** 2010 (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (f) Total ın) 9 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b c Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage

15	Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f))	15						
16	Public support percentage from 2009 Schedule A, Part III, line 15							
Section D. Computation of Investment Income Percentage								
17	Investment income percentage for <b>2010</b> (line 10c column (f) divided by line 13 column (f))	17						
18	Investment income percentage from 2009 Schedule A , Part III, line 17	18						

19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Fo	orm 990 or 990-EZ) 2010	Pag
Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. additional information. (See instructions).	•

Facts And	Circumstances	Test

Schedule A (Form 990 or 990-EZ) 2010

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DLN: 93493074008882

# OMB No 1545-0047

**SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities),
then
◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
◆ Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B

◆ Section 527 organizations Complete Part I-A only

answered "Yes " to Fo

• Se • Se	ction 501(c)(3) organizations that ction 501(c)(3) organizations that	s," to Form 990, Part IV, Line 4, of t have filed Form 5768 (election unde t have NOT filed Form 5768 (election s," to Form 990, Part IV, Line 5 (F	er section 501(h)) ( under section 501	Complete Part II-A Do not cor (h)) Complete Part II-B Do n	mplete Part Il-B ot complete Part Il-A
<b></b> Se	ction 501(c)(4), (5), or (6) organi			<u></u>	
	me of the organization TAWA REGIONAL HOSPITAL & HEALTHCA	ARE CENTER		Employer iden	tification number
-	Consideration of the con-			36-2604009	
Par	t I-A Complete if the or	ganization is exempt under	section 501(	c) or is a section 527	organization.
1	Provide a description of the or	ganızatıon's dırect and ındırect polit	ical campaign act	tivities in Part IV	
2	Political expenditures			►	\$
3	V olunteer hours				
Par	t I-B Complete if the or	ganization is exempt under	section 501(	c)(3).	
1		e tax incurred by the organization u			\$
2	Enter the amount of any excise	e tax incurred by organization mana	gers under sectio	n 4955 🕨	\$
3	If the organization incurred a s	ection 4955 tax, did it file Form 47	20 for this year?		☐ Yes ☐ No
4a	Was a correction made?				┌ Yes ┌ No
ь	If "Yes," describe in Part IV				
Par	t I-C Complete if the or	ganization is exempt under	section 501(	c) except section 501	l(c)(3).
1	Enter the amount directly expe	ended by the filing organization for s	ection 527 exemp	pt function activities 🕨	\$
2	Enter the amount of the filing of exempt funtion activities	organization's funds contributed to c	other organizations	s for section 527	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here	and on Form 112	20-POL, line 17b ►	\$
4	Did the filing organization file <b>I</b>	Form 1120-POL for this year?			
5	organization made payments l amount of political contribution	nd employer identification number (I For each organization listed, enter t ns received that were promptly and political action committee (PAC) I	he amount paid fro directly delivered	om the filing organization's f to a separate political orga	unds Also enter the nization, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Sc	hedule C (Form 990 or 990-EZ) 2010						Page <b>2</b>
P	art II-A Complete if the organization under section 501(h)).	is ex	cempt under	section 501(c	)(3) and fi	led Form 5768	
A B	Check   If the filing organization belongs to a Check   If the filing organization checked bo			" provisions apply	/		
	Limits on Lobbying E (The term "expenditures" means a			)		<b>(a)</b> Filing Organization's Totals	<b>(b)</b> Affiliated Group Totals
<u>1</u> a	Total lobbying expenditures to influence public o	pinion	(grass roots lob	oyıng)			
b	Total lobbying expenditures to influence a legisl	atıve b	ody (direct lobby	ıng)			
c	Total lobbying expenditures (add lines 1a and 1	b)					
d	Other exempt purpose expenditures						
е	Total exempt purpose expenditures (add lines 1	c and :	Ld)				
f	Lobbying nontaxable amount Enter the amount columns	from th	e following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The	lobbying nontaxa	ble amount is:			
	Not over \$500,000	20%	of the amount on lin	e 1e			
	Over \$500,000 but not over \$1,000,000	\$100	,000 plus 15% of the	excess over \$500,00	0		
	Over \$1,000,000 but not over \$1,500,000	\$175	,000 plus 10% of the	excess over \$1,000,0	000		
	Over \$1,500,000 but not over \$17,000,000	\$225	,000 plus 5% of the	excess over \$1,500,00	00		
	Over \$17,000,000	\$1,00	00,000				
	Grassroots nontaxable amount (enter 25% of lir	ne 1 f)					
_	Subtract line 1g from line 1a If zero or less, ent	-					
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -					
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h d	or line 11, did the	organization file F	orm 4720 rep	orting	┌ Yes ┌ No
	4-Year Av (Some organizations that made a columns below. See t	secti	on 501(h) ele		havè to co		ne five
	Lobbying Exp	endit	ures During 4	l-Year Averag	jing Period		
	Calendar year (or fiscal year						

	Lobbying Expenditures During 4-Year Averaging Period									
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	<b>(d)</b> 2010	<b>(e)</b> Total				
2a	Lobbying non-taxable amount									
b	Lobbying ceiling amount (150% of line 2a, column(e))									
С	Total lobbying expenditures									
d	Grassroots non-taxable amount									
e	Grassroots ceiling amount (150% of line 2d, column (e))									
f	Grassroots lobbying expenditures									

Part II-B	Complete if the orga	anization is exempt under section 501(c)(3) a	ind has NOT filed Form 5768
	(election under sec	tion 501(h)).	

		(a	1)	(b)
		Yes	No	A mount
•	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?		Νo	
ь	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo	
c	Media advertisements?		Νo	
d	Mailings to members, legislators, or the public?		Νo	
e	Publications, or published or broadcast statements?		Νo	
f	Grants to other organizations for lobbying purposes?		Νo	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo	
i	Other activities? If "Yes," describe in Part IV	Yes		26,550
j	Total lines 1c through 1i			26,550
а	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
ь	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		Ī	
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

# Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

# Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

_	/	_	
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
ь	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

#### Part IV Supplemental Information

Dues, assessments and similar amounts from members

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Ident if ier	Return Reference	Explanation
EXPLANATION OF OTHER LOBBYING ACTIVITIES		32%, OR \$21,988 OF MEMBERSHIP DUES TO THE ILLINOIS HOSPITAL ASSOCIATION IS ATTRIBUTABLE TO LOBBYING ACTIVITIES 24 42%, OR \$4,562 OF MEMBERSHIP DUES TO THE AMERICAN HOSPITAL ASSOCIATION IS ATTRIBUTABLE TO LOBBYING ACTIVITIES

1

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493074008882

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public

петпа	Revenue Service F Attach to Fo	orm 990. F See separate instructions.		Inspection
	me of the organization AWA REGIONAL HOSPITAL & HEALTHCARE CENTER			oyer identification number
Da	rt I Organizations Maintaining Donor Ac	dvised Funds or Other Similar F	_	or Accounts Complete if the
	organization answered "Yes" to Form 99		unus (	Accounts: Complete if the
		(a) Donor advised funds	(	<b>b)</b> Funds and other accounts
1	Total number at end of year			
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advifunds are the organization's property, subject to the		nor advis	red Yes No
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit	efit of the donor or donor advisor, or for a	ny other	r purpose Yes No
Pa	<b>t III Conservation Easements.</b> Complete	ıf the organization answered "Yes" t	o Form	990, Part IV, line 7.
2	Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreating Protection of natural habitat Preservation of open space  Complete lines 2a-2d if the organization held a quality easement on the last day of the tax year	on or pleasure) Preservation of ar Preservation of a	certified	cally importantly land area I historic structure nservation
	australia in the last au, or the tax year			Held at the End of the Year
а	Total number of conservation easements		2a	
ь	Total acreage restricted by conservation easements		2b	
c	Number of conservation easements on a certified his	toric structure included in (a)	2c	
d	Number of conservation easements included in (c) ac	cquired after 8/17/06	2d	
3	Number of conservation easements modified, transfe	erred, released, extinguished, or terminate	ed by the	e organization during
4	Number of states where property subject to conserva	ation easement is located ►		
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		dling of	violations, and Yes No
6	Staff and volunteer hours devoted to monitoring, insp			
7	A mount of expenses incurred in monitoring, inspecti	ng, and enforcing conservation easement	s during	the year ► \$
8	Does each conservation easement reported on line 2 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	2 (d) above satisfy the requirements of sec	tion	☐ Yes ☐ No
9	In Part XIV, describe how the organization reports co balance sheet, and include, if applicable, the text of t the organization's accounting for conservation easen	the footnote to the organization's financia		
Par	Complete if the organization answered "		or Oth	ier Similar Assets.
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	for public exhibition, education or resear	ch ın fur	
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research i		·
	(i) Revenues included in Form 990, Part VIII, line 1			<b>▶</b> \$
	(ii) Assets included in Form 990, Part X			<b>►</b> \$
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFA:		or financ	
а	Revenues included in Form 990, Part VIII, line 1			<b>▶</b> -\$

**b** Assets included in Form 990, Part X

ar	<b>Titl</b> Organizations Maintaining Co	illections of Art	, His	toric	<u>al Tr</u>	eası	ires, or O	the	<u>r Similai</u>	ASSE	ets (co.	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	y of th	e follo	wing t	hat ar	e a significa	nt u	se of its co	llectio	n	
а	Public exhibition		d	$\sqcap$	Loan	orexc	hange progr	ams				
b	Scholarly research		e	Γ	O ther							
c	Preservation for future generations											
•	Provide a description of the organization's co	ollections and expla	ın how	v they	furthe	rthe	organızatıon	's ex	empt purp	ose in		
•	During the year, did the organization solicit of assets to be sold to raise funds rather than t			,					nılar	Г	Yes	┌ No
a i	t IV Escrow and Custodial Arrang						n answere	d "Y	es" to For	m 990	),	
	Part IV, line 9, or reported an ar											
а	Is the organization an agent, trustee, custoo included on Form 990, Part X?					tions	or other ass	ets i	not	Γ	Yes	Г No
b	If "Yes," explain the arrangement in Part XI	√ and complete the	follow	ing tal	ble		Г			_		
_							-	_		A mou	unt	
с 	Beginning balance						-	1c				
d	Additions during the year							1d				
e	Distributions during the year							1e				
f	Ending balance							<b>1</b> f				
а	Did the organization include an amount on Fo		e 21?								Yes	No
	If "Yes," explain the arrangement in Part XI\											
a	rt V Endowment Funds. Complete	If the organization (a)Current Year		Were			Form 990 <u>,</u> 70 Years Back		t IV, line Three Years E		)Four Ye	arc Back
1	Beginning of year balance	4,725	(0)	riioi ie	4,725	(C)IV	4,725	+	Tillee Teals L	Sack (e	e)i Oui Te	ais back
	Contributions	,			,		•					
c	Investment earnings or losses											
d	Grants or scholarships											
e	Other expenditures for facilities											
	and programs											
f	Administrative expenses											
g	End of year balance	4,725			4,725		4,725	<u> </u>				
	Provide the estimated percentage of the year	r end balance held a	as									
а	Board designated or quasi-endowment 🕨											
b	Permanent endowment 🕨 100 000 %											
c	Term endowment ▶											
а	Are there endowment funds not in the posse	ssion of the organiza	atıon t	that ar	e held	anda	admınıstered	d for	the			
	organization by  (i) unrelated organizations									3a(i)	Yes	No No
	(ii) related organizations									3a(ii)	Yes	
ь	If "Yes" to 3a(II), are the related organization					٠		٠.		3b	Yes	
	Describe in Part XIV the intended uses of th	e organization's end	dowme	ent fun	ıds							
a	t VI Investments—Land, Building:	s, and Equipme	nt. S	ee Fo	rm 99	90, P	art X, line	10.				
	Description of investment				Cost or o		(b)Cost or ot basis (othe		(c) Accumu depreciat		( <b>d</b> ) Boo	k value
3	Land						3,829	,891			3	3,829,891
b	Buildings						67,449	,879	31,33	30,395	36	,119,484
С	Leasehold improvements											
d	Equipment						33,317	,796	21,96	52,436	11	,355,360
e	Other						6,990	,869	3,32	28,567	3	3,662,302

54,967,037

Part VII Investments—Other Securities. See	Form 990, Part X, line 17		
<ul><li>(a) Description of security or category (including name of security)</li></ul>	( <b>b)</b> Book value		l of valuation year market value
(1)Financial derivatives		Cost of the of	year market value
(2)Closely-held equity interests			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. Sec	e Form 990, Part X, line	13.	
(a) Description of investment type	(b) Book value	1	l of valuation
(a) Description of investment type	(B) Book value	Cost or end-of-	year market value
		-	
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	1		
Part IX Other Assets. See Form 990, Part X, lin	ne 15.		
(a) Descrip	otion		(b) Book value
See Additional Data Table			
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	5.)		11,447,427
			11,447,427
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X  Other Liabilities. See Form 990, Part X  (a) Description of Liability	(, line 25.		11,447,427
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability			11,447,427
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	(, line 25. (b) A mount		11,447,427
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	(, line 25.		11,447,427
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	(, line 25. (b) A mount		11,447,427
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	(, line 25. (b) A mount		11,447,427
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	(, line 25. (b) A mount		11,447,427
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	(, line 25. (b) A mount		11,447,427
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	(, line 25. (b) A mount		11,447,427
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	(, line 25. (b) A mount	<b>.</b>	11,447,427
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	(, line 25. (b) A mount		11,447,427
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	(, line 25. (b) A mount		11,447,427
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	(, line 25. (b) A mount		11,447,427
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	(, line 25. (b) A mount	<b>.</b>	11,447,427
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	(, line 25. (b) A mount	<b>.</b>	11,447,427
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	(, line 25. (b) A mount	<b>.</b>	11,447,427
Part X Other Liabilities. See Form 990, Part X	(, line 25. (b) A mount	<b>.</b>	11,447,427
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	(, line 25. (b) A mount		11,447,427

	Ident if ier	Return Reference	Explanat	ion	
	tional information	, i are All, illies zu allu 40, allu rait Al	TII, mies zu and 70 Also complete	ins part	. to provide any
		scriptions required for Part II, lines 3, ! , Part XII, lines 2d and 4b, and Part XI			
Par	t XIV Supplemental Inf	formation			
5		nd <b>4c.</b> (This should equal Form 990, Pa	art I, line 18)	5	
c	Add lines 4a and 4b		<del></del>	4c	
b	Other (Describe in Part XIV)		4b		
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b	4a		
4	Amounts included on Form 99	0, Part IX, line 25, but not on line 1:			
3	Subtract line <b>2e</b> from line <b>1</b> .			3	
e	Add lines <b>2a</b> through <b>2d</b>			2e	
d	Other (Describe in Part XIV)		2d	1	
c	Other losses		. 2c	1	
ь	Prior year adjustments		2b	1	
a		acılıtıes	2a		
2		it not on Form 990, Part IX, line 25			
1	Total expenses and losses pe statements	r audited financial		1 1	
		xpenses per Audited Financia	I Statements With Expenses	s per F	Return
5		d <b>4c.</b> (This should equal Form 990, Par		5	
c	Add lines <b>4a</b> and <b>4b</b>			4c	
b	Other (Describe in Part XIV)		. 4b		
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b	. 4a		
4	Amounts included on Form 99	0, Part VIII, line 12, but not on line 1			
3	Subtract line <b>2e</b> from line <b>1</b> .			3	
e	Add lines <b>2a</b> through <b>2d</b> .			2e	
d	Other (Describe in Part XIV)		2d		
c	Recoveries of prior year grant	s	. 2c		
Ь	Donated services and use of f	acılıtıes	. 2b		
а		tments	.   2a		
2	A mounts included on line 1 bu	it not on Form 990, Part VIII, line 12			
1		er support per audited financial stateme		1	
		evenue per Audited Financial			<u> </u> turn
10	. ,	per financial statements. Combine line	c 3 and 0	10	
9	Total adjustments (net) Add III	nos 4 - 8		9	
8	Other (Describe in Part XIV)			8	
7	Prior period adjustments			7	
6	Investment expenses	Cilities		6	
5	Donated services and use of fa			5	
4	Net unrealized gains (losses) o			4	
3	Excess or (deficit) for the year			3	
2	Total expenses (Form 990, Par		2		
1	Total revenue (Form 990, Part	VIII column (A.) line 12)		1	

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Part XIV Supplemental Information						
	es 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, art XIII, lines 2d and 4b Also complete this part to provide any					
Return Reference	Explanation					
PART V, LINE 4	THE ENDOWMENT FUND IS HELD BY THE OTTAWA REGIONAL HOSPITAL FOUNDATION, A RELATED ORGANIZATION THE EARNINGS FROM THE FUND ARE USED FOR GENERAL SUPPORT PURPOSES					
PART X						
	Return Reference  PART V, LINE 4					

#### **Additional Data**

Software ID:

Software Version:

**EIN:** 36-2604009

Name: OTTAWA REGIONAL HOSPITAL & HEALTHCARE CENTER

Form 990, Schedule D, Part IX, - Other Assets

(a) Description	(b) Book value
SELF INSURANCE TRUST	4,581,138
LOAN ORIGINATION COST	481,297
DEBT SERVICE RESERVE FUND	1,293,134
BOND INTEREST FUND	176
457B FUNDS	444,766
RADIATION ONCOLOGY JOINT VENTURE	1,062,031
FOX RIVER CANCER CENTER JOINT VENTURE	1,688,191
AR - DR G - LONG TERM	724,874
OTTAWA REGIONAL HEALTHCARE AFFILIATES	867,276
CHOICES BLDG FUNDS	20,430
ASSESSMENT	284,114

DLN: 93493074008882

**Employer identification number** 

OMB No 1545-0047

**SCHEDULE G** (Form 990 or 990-EZ)

Name of the organization

Department of the Treasury

Internal Revenue Service

# **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection

OTTAWA REGIONAL HOSPITAL & HEALTHCARE CENTER 36-2604009 Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations e Solicitation of non-government grants Solicitation of government grants Internet and e-mail solicitations Special fundraising events Phone solicitations In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization Form 990-EZ filers are not required to complete this table (i) Name and address of (ii) Activity (iii) Did (iv) Gross receipts (v) A mount paid to (vi) A mount paid to ındıvıdual fundraiser have from activity (or retained by) (or retained by) or entity (fundraiser) custody or fundraiser listed in organization col (i) control of contributions? Yes

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

Pa	rt II	Fundraising Events. Com more than \$15,000 on Form				
			(a) Event #1  AUTUMN LEAVES  GALA	(b) Event #2  (event type)	(c) O ther Events (total number)	(d) Total Events (Add col (a) through col (c))
do			(event type)			
<u> </u>	1	Gross receipts	112,364	1		112,364
Revenue	2	Less Charitable contributions	39,996	5		39,996
	3	Gross income (line 1 minus line 2)	72,368	3		72,368
	4	Cash prizes				
မွာ	5	Non-cash prizes				
Expenses	6	Rent/facility costs				
	7	Food and beverages				
Drea	8	Entertainment				
Δ	9	Other direct expenses .	66,977	,		66,977
	10	Direct expense summary Add line	es 4 through 9 in column	(d)	🛌	66,977
	11	Net income summary Combine lir				5,391
Par	t III	<b>Gaming.</b> Complete if the or \$15,000 on Form 990-EZ, lin	ganızatıon answered le 6a.	"Yes" to Form 990, Pa	rt IV, line 19, or repo	orted more than
Revenue			<b>(a)</b> Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) O ther gaming	(d) Total gaming (Add col (a) through col (c))
	1	Gross revenue				
<b>9</b>	2	Cash prizes				
Expenses	3	Non-cash prizes				
Direct D	4	Rent/facility costs				
Ē	5	Other direct expenses				
	6	Volunteer labor	┌ Yes % ┌ No	∀es %     No	Γ Yes % Γ No	_
	7	Direct expense summary Add lines	; 2 through 5 in column (	d)		
	8	Net gaming income summary Com	bine lines 1 and 7 in colu	ımn (d)		
9		er the state(s) in which the organiza				
a b		he organization licensed to operate No," Explain				· Fyes Fno
10a b		re any of the organization's gaming l Yes," Explain			the tax year?	· · Fyes Fno

11	Does the organization operate ga	aming activities with nonmembers?		$\Gamma_{\text{Yes}}$ $\Gamma_{\text{No}}$
12	Is the organization a grantor, be	neficiary or trustee of a trust or a mer	nber of a partnership or other entity	
	formed to administer charitable (	jaming?		Г <sub>Yes</sub> Г <sub>No</sub>
13	Indicate the percentage of gamin	ng activity operated in		
а	The organization's facility			1
b	An outside facility		13b	
14	Provide the name and address or records	f the person who prepares the organız	ation's gaming/special events books and	
	Name 🟲			
	Address 🟲			
15a		ntract with a third party from whom th		
ь		ning revenue received by the organizated by the third party 🟲 \$	ation <b>&gt;</b> \$ and the	
c	If "Yes," enter name and address	5		
	Name 🟲			
	Address 🟲			
16	Gaming manager information			
	Name 🟲			
	Gaming manager compensation l	<b>\$</b>		
	Description of services provided	<b>&gt;</b>		
	Director/officer	Employee	Independent contractor	
17	Mandatory distributions			
а		er state law to make charitable distrib		
p.				· Fyes Fno
D		required under state law distributed activities during the tax year > \$	to other exempt organizations or spent	
Par			r responses to question on Schedule	e G (see
	Identifier	ReturnReference	Explanation	

# OMB No 1545-0047

**Inspection** 

### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

Name of the organization
OTTAWA REGIONAL HOSPITAL & HEALTHCARE CENTER

**Employer identification number** 

В-	ol T		t i Ot l-	C		2604009			
Pā	rt I Financial Assista	ince and C	ertain Oth	er Community Be	nerits at Cost			Yes	No No
1a	Did the organization have a fi	nnancial assi	stance policy	/ during the tax vear? `	f "No." skip to auestio	n 6а. Г	4		140
	If "Yes," is it a written policy				Ito, okip to quotio	-	1a	Yes	-
2	If the organization has multip				describes application	f the financial	1b	Yes	
2	assistance policy to its vario	us hospital fa	icilities durin	_	describes application (	or the illiancial			
	Applied uniformly to all ho	ospitals vidual hospita	ls	Applied uniformly	to most hospitals				
3	Answer the following based or organization's patients during			nce eligibility criteria t	hat applied to the large	est number of the			
а	Does the organization use Fe- income individuals? If "Yes,"						За	Yes	
	Γ 100% Γ 150%	<b>▽</b> 20	oo% <b>Г</b>	O ther	<b>%</b>			100	
b	Does the organization use FP					dıvıduals? If			
	"Yes," indicate which of the fo	ollowing is the	e family incor	ne limit for eligibility fo	r discounted care .		3b		Νo
	Г 200% Г 250%	Г 30	о% Г	350% <b>Г</b> 40	0% <b>「</b> Other_	<u>%</u>			
c	If the organization does not u determining eligibility for free test or other threshold, regard	or discounte	d care Inclu	de in the description w	hether the organizatior				
4	Did the organization's financi- provide for free or discounted					uring the tax year	4	Yes	
5a				-		x year?	5a	  Yes	
ь	If "Yes," did the organization'					-	5b	Yes	
c	If "Yes" to line 5b, as a resulting care to a patient who was elig	t of budget co	nsiderations	, was the organization	- unable to provide free			163	N
6a	Does the organization prepare	e a communit	y benefit rep				5с 6а	Yes	N o
6b	year? If "Yes," did the organization			ublic?			6b	Yes	
	Complete the following table is worksheets with the Schedule		ksheets prov	ıded ın the Schedule H	instructions Do not s	ubmit these			
7	Financial Assistance and C	ertain O ther	Community E	Benefits at Cost		L			
	Financial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community be expense	nefit	(f) Pero total ex	
а	Financial Assistance at cost (from Worksheets 1 and 2)			2,374,512	0	2,374	.512	3	130 %
b	Unreimbursed Medicaid (from			12,560,579	4,810,102	7,750			230 %
с	Worksheet 3, column a) Unreimbursed costs—other means-tested government programs (from Worksheet 3,			12,300,379	4,810,102	7,730	,477	10	230 %
ы	column b)			346,442	262,258	84	,184	0	110 %
u	Means-Tested Government Programs			15,281,533	5,072,360	10,209	,173	13	470 %
e	Other Benefits Community health improvement services and community benefit operations (from (Worksheet 4)			94,748	0	94	,748	0	130 %
f	Health professions education (from Worksheet 5)								
g	Subsidized health services (from Worksheet 6)			3,917,619	0	3,917	,619	5	170 %
h :	Research (from Worksheet 7)						-		
	Cash and in-kind contributions to community groups (from Worksheet 8)			293,947	10,113		,834		370 %
-	Total Other Benefits			4,306,314 19,587,847	10,113 5,082,473	4,296 14,505	_		670 % 140 %
K	Total. Add lines 7d and 7i	I	1	ı 19.587.847	ı 5.082.4/3	ı 14.505	.3/41	19	14U %

	rt II Community Buildir	na Activitie	s during the	tax vear and de	scribe ir	Part V	how its community	, hu		Page 2
Гa	activities during the of the communities i	tax year, an								ealth
	or the communices i	(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total community building expense		rect offsett revenue	(e) Net communit building expense		(f) Perc total ex	
1	Physical improvements and housing									
2	Economic development									
3	Community support									
4	Environmental improvements									
5	Leadership development and training									
6	for community members  Coalition building				+			_		
7	Community health improvement				+					
	advocacy									
8 9	Workforce development Other				+			+		
10	Total									
Par	t III Bad Debt, Medicar	e, & Collec	tion Practic	es	•		•			
Sect	ion A. Bad Debt Expense								V	N <sub>2</sub>
1	Did the organization report bac Statement No 15?	d debt expens	e ın accordance	with Heathcare Fir	nancıal M	anageme	ent Association	1	Yes	No No
2	Enter the amount of the organi	zatıon's bad d	ebt expense (a	t cost)		2	1,322,947			
3	Enter the estimated amount of	_			-1	3	0			
	attributable to patients eligible	e under the or	ganization's fina	ancial assistance p	olicy .				I	l
4	Provide in Part VI the text of t In addition, describe the costi rationale for including a portion	ng methodolog	gy used in deter	rmining the amount						
Sect	ion B. Medicare									
5	Enter total revenue received fr	rom Medicare	(ıncludıng DSH	and IME)		5	21,297,177			
6	Enter Medicare allowable cost	s of care relat	ing to payments	s on line 5		6	27,729,910			
7	Subtract line 6 from line 5 The					7	-6,432,733			
8	Describe in Part VI the extent Also describe in Part VI the co Check the box that describes	ostıng method	ology or source							
	Cost accounting system	r c∘	st to charge ra	tio $\Gamma$	O ther					
Sect	ion C. Collection Practices									
9a	Does the organization have a v	written debt co	ollection policy?					9a	Yes	<u> </u>
b	If "Yes," does the organization patients who are known to qua	lify for charity	care or financia	al assistance? Des				9b		No
Ра	rt IV Management Com (a) Name of entity		) Description of pr		(c) Organi	zation's	(d) Officers, directors,	16	e) Physic	rians'
	(a) Name of Chary	(.	activity of entity		profit % o ownersh	r stock	trustees, or key employees' profit % or stock ownership%	pro	ofit % or ownershi	stock
	RADIATION ONCOLOGY OF NORTHERN OIS LLC	RADIATION ONG	COLOGY			57 000 %			43 (	000 %
2										
3										
4										
5										
6										
7								+		
8								+		
9										
10										
11										
12								_		
13		1		ı			i .	1		

Part V	Facility Information									
(list in c	n A. Hospital Facilities order of size, measured by total revenue per facility, from to smallest)	Licensed hospital	General medical	Children's hospita	Teaching hospital	Ortical access hospita	Research facility	ER-24 houre	ER-other	
	iny hospital facilities did the organization operate during year? <b>1</b>	spital	tical & surgical	ospital	epital	se hospital	olity			
Name a	nd address									Other (Describe)
	OTTAWA REGIONAL HOSPITAL & HEALTHCARE 1100 EAST NORRIS DRIVE OTTAWA,IL 61350	х	х					х		
			_							

Но	v many non-hospital facilities did the organization ope	rate during the tax year?
Na	ne and address	Type of Facility (Describe)
1	OTTAWA REGIONAL MEDICAL CENTER INC 1614 EAST NORRIS DRIVE OTTAWA,IL 61350	OUTPATIENT MEDICAL AND DIAGNOSTIC SERVICES
2	OTTAWA REGIONAL MEDICAL CENTER INC 1614 EAST NORRIS DRIVE OTTAWA,IL 61350	OUTPATIENT MEDICAL AND DIAGNOSTIC SERVICES
3		
4		
5		
•		
7		
3		
•		
LO		

Part V Facility Information (continued)

Schedule H (Form 990) 2010 Page 8

#### Part VI Supplemental Information

Complete this part to provide the following information

Required descriptions. Provide the description required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21

- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Identifier	ReturnReference	Explanation
		PART I, LINE 3C THE ORGANIZATION PROVIDES FREE CARE RATHER THAN DISCOUNTED CARE FOR THOSE
		CARE RATHER THAN DISCOUNTED CARE FOR THOS OUALIFYING INDIVIDUALS

Identifier	ReturnReference	Explanation
		PART I, LINE 6A NOT APPLICABLE

Identifier	ReturnReference	Explanation
		PART I, LINE 7 THE COST TO CHARGE RATIO (OBTAINED FROM THE MEDICARE COST REPORT) WAS USED TO DETERMINE THE AMOUNTS REPORTED ON LINE 7

ReturnReference	Explanation
	PART I, LINE 7G A FREESTANDING FACILITY, THE HEALTH CENTER OF EASTERN LASALLE COUNTY (HEALTH CENTER), PROVIDES FREE HEALTH CARE SERVICES TO INDIVIDUALS AND FAMILIES WHO DO NOT HAVE ACCESS TO HEALTH INSURANCE, DO NOT QUALIFY FOR STATE OR FEDERAL PROGRAMS, AND DO NOT HAVE THE FINANCIAL RESOURCES TO SECURE THE HEALTH CARE THEY NEED THIRTEEN OF OTTAWA REGIONAL HOSPITAL & HEALTHCARE CENTER'S (ORHHC) PHYSICIANS VOLUNTEER THEIR SERVICES TO PROVIDE PRIMARY HEALTH CARE, AND THE HEALTH CENTER DOES NOT RECEIVE ANY FEDERAL OR STATE FUNDS ANCILLARY SERVICES, SUCH AS LAB AND X-RAY, THAT ARE UNAVAILABLE AT THE CLINIC, ARE PROVIDED BY ORHHC AT NO CHARGE ORHHC HAS THE ONLY HOSPITAL PROVIDING MENTAL HEALTH SERVICES BETWEEN NAPERVILLE, JOLIET, PEORIA AND THE QUAD CITIES ALTHOUGH SEVERAL LOCAL AND REGIONAL HOSPITALS CEASED TO PROVIDE BEHAVIORAL HEALTH CARE DUE TO A LACK OF PROFITABILITY, ORHHC EXPANDED ITS PROGRAMS AND SERVICES TO MEET COMMUNITY NEEDS WHILE THE PROGRAM CONTINUES TO OPERATE AT A LOSS (NEARLY \$4 MILLION IN FY2011), ORHHC REMAINS COMMITTED TO PROVIDING THIS VITAL SERVICE

Identifier	ReturnReference	Explanation
		PART I, L7 COL(F) \$3,349,236 OF BAD DEBT EXPENSE IS
		SUBTRACTED FOR PURPOSES OF COMPUTING THE
		PERCENTAGE IN PART I, LINE 7K, COLUMN F THE
		ORGANIZATION'S TOTAL COMMUNITY BENEFIT EXPENSE
		AS A PERCENTAGE OF TOTAL EXPENSES, LESS BAD DEBT,
		IS 25 86%, AND THE PERCENTAGE INCREASES TO 62 46%
		IF MEDICARE ALLOWABLE COSTS ARE INCLUDED IN
		TOTAL COMMUNTY BENEFIT EXPENSE

Identifier	ReturnReference	Explanation
		PART II NOT APPLICABLE

Identifier	ReturnReference	Explanation
		PART III, LINE 4 PATIENT RECEIVABLES DUE DIRECTLY FROM THE PATIENTS ARE CARRIED AT THE ORIGINAL CHARGE FOR THE SERVICE PROVIDED LESS AMOUNTS COVERED BY THIRD-PARTY PAYORS AND LESS AN ESTIMATED ALLOWANCE FOR DOUBTFUL RECEIVABLES BASED ON A REVIEW OF ALL OUTSTANDING AMOUNTS ON A MONTHLY BASIS MANAGEMENT DETERMINES THE ALLOWANCE FOR DOUBTFUL ACCOUNTS BY IDENTIFYING TROUBLED ACCOUNTS AND BY HISTORICAL EXPERIENCE APPLIED TO AN AGING OF ACCOUNTS THE ORGANIZATION DOES NOT CHARGE INTEREST ON RECEIVABLES PATIENT ACCOUNTS RECEIVABLE ARE DUE IN FULL WHEN BILLED ACCOUNTS ARE CONSIDERED PAST DUE WHEN AN AMOUNT IS PAST DUE ACCORDING TO THE PAYOR'S AGREED-UPON TERMS PATIENT RECEIVABLES ARE WRITTEN OFF AS BAD DEBT EXPENSE WHEN DEEMED UNCOLLECTIBLE RECOVERIES OF RECEIVABLES PREVIOUSLY WRITTEN OFF ARE RECORDED AS A REDUCTION OF BAD DEBT EXPENSE WHEN RECEIVED AS A SERVICE TO THE PATIENT, THE ORGANIZATION BILLS THIRD-PARTY PAYORS DIRECTLY AND THE PATIENT WHEN THE PATIENT'S LIABILITY IS DETERMINED THE AMOUNT INCLUDED ON LINE 2 WAS CALCULATED USING THE COST OF CHARGE RATIO OBTAINED FROM THE MEDICARE COST REPORT THE AMOUNT ON LINE 3 IS ZERO DUE TO THE FACT THAT PATIENT ELIGIBILITY FOR CHARITY CARE OR FINANCIAL
		ASSISTANCE IS DETERMINED PRIOR TO PATIENT BILLING, THEREFORE THESE PATIENT AMOUNTS WOULD NOT BE INCLUDED IN BAD DEBT

Identifier	ReturnReference	Explanation
		PART III, LINE 8 THE COST TO CHARGE RATIO (OBTAINED FROM THE MEDICARE COST REPORT) WAS USED TO DETERMINE THE AMOUNT REPORTED ON LINE 7

Identifier	ReturnReference	Explanation
		PART III, LINE 9B PATIENT ELIGIBILITY FOR CHARITY CARE OR FINANCIAL ASSISTANCE IS DETERMINED PRIOR TO PATIENT BILLING, THEREFORE THESE PATIENTS WOULD NOT BE INCLUDED IN THE DEBT COLLECTION POLICY

Identifier	ReturnReference	Explanation
		PART VI, LINE 2 THE ORGANIZATION DOES NOT CURRENTLY CONDUCT A COMMUNITY HEALTH NEEDS ASSESSMENT AS IT IS NOT YET REQUIRED UNTIL TAX YEARS BEGINNING AFTER MARCH 23, 2012

Identifier	ReturnReference	Explanation
		PART VI, LINE 3 THERE IS SIGNAGE IN REGISTRATION,
		ADMITTING, AND THE CREDIT AND BILLING
		DEPARTMENTS COMMUNICATING THAT FINANCIAL
		ASSISTANCE IS AVAILABLE SOME PATIENTS ARE
		UNAWARE THAT THEY MAY BE ELIGIBLE FOR MEDICAID
		BENEFITS, THEREFORE OUR FINANCIAL ASSISTANCE
		INCLUDES HELPING THE PATIENT COMPLETE A
		MEDICAID APPLICATION WE ALSO PROVIDE THEM WITH
		ASSISTANCE IN COMPLETING OUR CHARITY
		APPLICATION

Identifier	ReturnReference	Explanation
		PART VI, LINE 4 THE ORGANIZATION'S PRIMARY SERVICE AREA IS DEFINED AS OTTAWA, MARSEILLES, SERENA, AND GRAND RIDGE (APPROXIMATELY 36,315 RESIDENTS) THE SECONDARY SERVICE AREA IS DEFINED AS (EAST) SENECA AND MORRIS, (WEST) UTICA, OGLESBY, LASALLE, PERU, MENDOTA, AND PRINCETON, (SOUTH) STREATOR, (NORTH) WEDRON, SHERIDAN, NEWARK, EARLVILLE, LELAND, SOMONAUK, SANDWICH, PLANO, AND YORKVILLE (APPROXIMATELY 135,019 RESIDENTS) ACCORDING TO THE US CENSUS BUREAU IN 2000, THE PRIMARY SERVICE AREA INCLUDED AN AVERAGE OF 5 65% OF FAMILIES BELOW POVERY LEVEL AND AN AVERAGE OF 7 5% OF INDIVIDUALS BELOW POVERTY LEVEL THE MEDIAN AGE WAS 38 6 AND THE MEDIAN HOUSEHOLD INCOME WAS \$44,675

ReturnReference	Explanation
	PART VI, LINE 6 IN ADDITION TO CHARITY CARE, THE HOSPITAL PROVIDES COMMUNITY BENEFITS, INCLUDING, BUT NOT LIMITED TO, THE FOLLOWING OPERATION OF FULL-TIME EMERGENCY ROOM PROVIDING MEDICAL SERVICES TO ALL MEMBERS OF THE PUBLIC REQUIRING SUCH CARE, MAINTENANCE OF PROVIDER AGREEMENTS WITH MEDICARE AND MEDICAID PROGRAMS, FINANCIAL SUPPORT OF AN INDIGENT CLINIC IN THE COMMUNITY, EXTERNSHIPS FOR MEDICAL STUDENTS, NURSING SCHOLARSHIPS OR TUITION PAYMENTS FOR PROFESSIONAL EDUCATION TO NON-EMPLOYEES AND VOLUNTEERS, PROVISION OF A CLINICAL SETTING FOR UNDERGRADUATE/VOCATIONAL TRAINING TO STUDENTS ENROLLED IN AN OUTSIDE ORGANIZATION, NEGATIVE CONTRIBUTIONS IN SEVERAL DEPARTMENTS INCLUDING BEHAVIORAL HEALTH, ADULT DAY CARE PROGRAM, MOBILE MEALS, ETC, CONTRIBUTIONS TO OTHER NOTFOR-PROFIT ORGANIZATIONS, MEETING ROOM OVERHEAD/SPACE FOR NOT-FOR-PROFIT ORGANIZATIONS AND OTHER HEALTH PROFESSIONALS FOR FEDERALLY MEDICAL UNDERSERVED AREAS, PARTNERSHIP WITH COMMUNITY COLLEGE TO ADDRESS THE HEALTH CARE WORK FORCE SHORTAGE, HEALTH SCREENINGS, BLOOD PRESSURE CHECKS, ENROLLMENT ASSISTANCE IN PUBLIC PROGRAMS, INFORMATION AND REFERRALS TO COMMUNITY SERVICES AND PREVENTION PROGRAMS OFFERED FREE OR AT LOW COST TO THE COMMUNITY

Identifier	ReturnReference	Explanation
Identifier		PART VI, LINE 7 OTTAWA REGIONAL HOSPITAL & HEALTHCARE CENTER (HOSPITAL) IS LICENSED AS A 99-BED, NOT-FOR-PROFIT, ACUTE CARE HOSPITAL, INCLUDING A 26-BED PHSYCHIATRIC CARE UNIT THE HOSPITAL ALSO PROVIDES RELATED ANCILLARY AND OUTPATIENT SERVICES THE HOSPITAL'S AFFILIATES, INC (UDE OTTAWA REGIONAL HEALTHCARE AFFILIATES, INC (INCLUDING ITS WHOLLY OWNED SUBSIDIARY, OTTAWA REGIONAL MEDICAL CENTER, INC), RADIATION ONCOLOGY OF NORTHERN ILLINOIS, LLC, THE OTTAWA REGIONAL HOSPITAL AUXILIARY, AND THE OTTAWA REGIONAL HOSPITAL FOUNDATION OTTAWA REGIONAL HEALTHCARE AFFILIATES, INC (ORHA) IS AN ILLINOIS BUSINESS CORPORATION AND IS THE SOLE STOCKHOLDER OF OTTAWA REGIONAL MEDICAL CENTER, INC (ORMC) AND OTTAWA REGIONAL CARDINAL SLEEP CENTER, LLC (ORCSC) AND 50% OWNER OF OTTAWA REGIONAL DME, LLC (DME) THE HOSPITAL IS THE SOLE STOCKHOLDER OF ORHA OTTAWA REGIONAL MEDICAL CENTER, INC WAS INCORPORATED AS AN ILLINOIS BUSINESS CORPORATION IN SEPTEMBER 2009 AND PURCHASED CERTAIN ASSETS OF A THIRD-PARTY IN DECEMBER 2009 ORMC PROVIDES OUTPATIENT MEDICAL AND DIAGNOSTIC SERVICES AND IS CONSOLIDATED WITH ORHA OTTAWA REGIONAL DME, LLC ARE LIMITED LIABILITY COMPANIES FORMED IN JULY 2010 ORHA HAS NOT MADE ANY INITIAL CAPITAL CONTRIBUTIONS TO THESE ENTITIES, AND THERE HAVE BEEN NO OPERATIONS WITHIN THESE ENTITIES AS OF APRIL 30, 2011 RADIATION ONCOLOGY OF NORTHERN ILLINOIS, LLC (RONI) IS A LIMITED LIABILITY COMPANY ESTABLISHED TO OWN AND OPERATE A RADIATION ONCOLOGY CENTER THE HOSPITAL HAS A 57% OWNERSHIP INTEREST IN RONI RONI IS CONSOLIDATED WITH THE HOSPITAL OTTAWA REGIONAL HOSPITAL
		BEEN NO OPERATIONS WITHIN THESE ENTITIES AS OF APRIL 30, 2011 RADIATION ONCOLOGY OF NORTHERN ILLINOIS, LLC (RONI) IS A LIMITED LIABILITY COMPANY ESTABLISHED TO OWN AND OPERATE A RADIATION ONCOLOGY CENTER THE HOSPITAL HAS A 57% OWNERSHIP INTEREST IN RONI RONI IS CONSOLIDATED
		RAISING ORGANIZATION WHOSE PURPOSE IS TO PROMOTE AND ADVANCE THE WELFARE OF THE HOSPITAL OTTAWA REGIONAL HOSPITAL FOUNDATION (FOUNDATION) IS A NOT-FOR-PROFIT FUND RAISING ORGANIZATION WHOSE PURPOSE IS TO SUPPORT AND ENCOURAGE HEALTH CARE SERVICES IN FURTHERANCE OF THE PURPOSE OF AND IN ASSITANCE TO THE HOSPITAL, THROUGH PROVIDING FINANCIAL AND FUND RAISING ASSISTANCE AND IN ALL OTHER RELEVANT WAYS AIDING IN SUPPORTING HEALTH CARE
		ORGANIZATIONS AND INDIVIDUALS INTERESTED IN CAREERS IN HEALTH CARE

Identifier	ReturnReference	Explanation
REPORTS FILED WITH STATES	PART VI, LINE 7	IL

Schedule H (Form 990) 2010

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**Compensation Information** 

DLN: 93493074008882

OMB No 1545-0047

Open to Public Inspection

### **Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization OTTAWA REGIONAL HOSPITAL & HEALTHCARE CENTER **Employer identification number** 

36-2604009

Pa	Questions Regarding Compensation	on				
					Yes	Νo
1a	Check the appropiate box(es) if the organization pr 990, Part VII, Section A, line 1a Complete Part II		ny of the following to or for a person listed in Form vide any relevant information regarding these items			
	First-class or charter travel	Г	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Г	Health or social club dues or initiation fees			
	Discretionary spending account	Г	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the creimbursement orprovision of all the expenses des			1b		
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executiv			2		
3	Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all to		у			
	Compensation committee	<u> </u>	Written employment contract			
	Independent compensation consultant	 	Compensation survey or study			
	Form 990 of other organizations	<u>~</u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	, Part VII	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control payment from the organization or a related organization?		4a		Νo	
b	Participate in, or receive payment from, a supplement	ental non	qualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-	based co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and p	rovide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only m	nust comp	plete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of	, line 1a,	, did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of	, line 1a,	, dıd the organızatıon pay or accrue any			
а	The organization?			6a	<u> </u>	Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section Appayments not described in lines 5 and 6? If "Yes,"			7		Νo
8	Were any amounts reported in Form 990, Part VII,					
	subject to the initial contract exception described in Part III	ın Regs	section 53 4958-4(a)(3)? If "Yes," describe			l
				8		No
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	he rebutt	able presumption procedure described in Regulations	9		

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		<b>(B)</b> Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	<b>(F)</b> Compensation	
		(i) Base compensation (ii) Bonus & (iii) Other reportable compensation compensation be		benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ			
(1) ROBERT CHAFFIN	(I) (II)	250,006 0	0	1,338 0	8,278 0	31,371 0	290,993 0		
(2) JUDY CHRISTIANSEN	(I) (II)	189,010 0	0	984 0	6,314 0	11,612 0	207,920 0		
(3) DAWN TROMPETER	(I) (II)	125,113 0	0 0	644 0	4,388 0	27,623 0	157,768 0		
(4) CHIN SWONG MD	(I) (II)	432,782 0	0 0	1,765 0	10,000	28,251 0	472,798 0		
(5) DAVID BAYLEY MD	(I) (II)	357,242 0	20,000 0	1,711 0	10,000	20,092 0	409,045		
(6) CHEN WANG MD	(ı) (ıı)	156,927 0	0 0	526 0	5,000 0	9,609 0	172,062 0		
(7) CRAIG KESTENBERG MD	(ı) (ıı)	209,369	0 0	1,280 0	10,000	29,125 0	249,774 0		
(8) JOSEPH CHURPEVICH MD	(ı) (ıı)	142,634 0	162,027 0	0	0	28,763 0	333,424 0		
(9)									
(10)									
(11)									
( 12 )									
( 13 )									
( 14 )									
( 15 )				<u> </u>					
( 16 )									

Schedule J (Form 990) 2010 Page **3** 

## Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier Return Reference Explanation

Schedule J (Form 990) 2010

**Supplemental Information on Tax Exempt Bonds** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

DLN: 93493074008882

Open to Public **Inspection** 

Internal Revenue Service Name of the organization

Department of the Treasury

Schedule K

(Form 990)

Employer identification number

ОТТ	TAWA REGIONAL HOSPITAL &	.HEALTHCARE CE	NTER							3	36-260	4009			ļ
Pa	art I Bond Issues														
<u>-</u> -	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Pr	rıce	(f)	(f) Description of Purpose		(g) Defeased		( <b>h)</b> O n d Behalf of Issuer		(i) Pool financing	
										Yes	No	Yes	No	Yes	No
A	CITY OF OTTAWA	36-6006037	689419AW9	08-15-2004	16,630			ND SERIES DS, CAPITAI	1994 L PROJECTS		х		Х		Х
-		<u> </u>				-+								<del>                                     </del>	<del>                                     </del>
_		+		+		-+					-			<del>                                     </del>	<del>                                     </del>
Pa	art II Proceeds														
					A		$\Box$	В			С		<u> </u>	D	
1	A mount of bonds retired					3,725,	,000								
2	A mount of bonds legally defe	ased					$ \bot $						$\perp$		
3	Total proceeds of issue				1	6,630,	,000								
4					1,293,	,134									
5															
6	Proceeds in refunding escrow			1	2,510,	,024									
7	Issuance costs from proceed	ıs				8,	,441								
8	Credit enhancement from pro					278,700									
9	Working capital expenditures	from proceeds													
10	Capital expenditures from pro	oceeds				2,645,	45,000								
11	Other spent proceeds				Τ										
12	Other unspent proceeds				T								T		
13	Year of substantial completio	n n			200	)6			<u> </u>						
					Yes	No		Yes	No	Yes		No	Yes	<u>;                                    </u>	No
14	Were the bonds issued as par	rt of a current refund	ding issue?		Х										
15	5 Were the bonds issued as part of an advance refunding issue?			Τ	Х							Τ			
16	6 Has the final allocation of proceeds been made?			Х											
17	Does the organization mainta allocation of proceeds?	-	and records to sup	port the final	х										
Pai	rt IIII Private Business l	Use			<del></del>										
					Yes	No		Yes	No	Yes	<u> </u>	No	Yes	<u>D</u>	No
					res		-+	res	NO	165	-+		165	<del>'</del> ——	NO

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Part <b>a III</b> Private Business l	Use	(Continued
--------------------------------------	-----	------------

	·	Α		I	В	С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?								
b	Are there any research agreements that may result in private business use of bond-financed property?								
С	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government								
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5								
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?								
Par	t IV Arbitrage								

Part IV	Arbitrage

		A		В	}	C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and								
	Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?								
	Dolla 155 de		X						
2	Is the bond issue a variable rate issue?		X						
3a	Has the organization or the governmental issuer entered								
	into a hedge with respect to the bond issue?								
			X						
ь	Name of provider								l
D									
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was a hedge terminated?								
_	•								
4a	Were gross proceeds invested in a GIC?		Х						
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market								
	value of the GIC satisfied?								
	Were any gross proceeds invested beyond an available temporary					_			
5	period?		X						
6	Did the bond issue qualify for an exception to rebate?								

## Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Ident if ier	Return Reference	<b>Explanation</b>

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493074008882

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b. ▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions. OMB No 1545-0047 2010

> Open to Public Inspection

Name of the organization OTTAWA REGIONAL HOSPITAL & HEALTHCA	VDE CEN.	TED					E	mployer i	dent if ica	tion numbe	er	
OTTAWA REGIONAL HOST TIAL & HEALTHO	WE CEN	I LIX					3	6-26040	09			
Part I Excess Benefit Trai	nsacti	ions (s	ection 501	(c)(3) a	and section 501	(c)(4)						
Complete ıf the organızat										ıne 40b		
<b>1</b> (a) Name of disq	ualified	nerson			(h) Dose	rintion	of transaction			(c) C	(c) Corrected?	
1 (2) (10)		p 0.00.			(b) Desc	Tiption	OI LIAIIS	action		Yes	No	
2 Enter the amount of tax impos	ed on t	he orgai	nızatıon man	agers or	r disqualified pers	ons dur	ing the	year unde	r			
section 4958								. •	• \$ <u> </u>			
3 Enter the amount of tax, If any	, on line	e 2, abo	ve, reımburs	ed by th	ne organization .			•	<b>•</b> \$			
Part II Loans to and/or I Complete if the organiz					) Dort IV line 26	or For	~ 000	EZ Dart V	lina 20			
Complete if the organiz			u res onr	01111 990	, Part IV, lille 26	, 01 F011	11990-	(f)		o a		
		oan to				(e) i	[ n	Approved (g)Writte			en	
(a) Name of interested person and purpose		om the zation?	(c)Orig		(d)Balance due	defau	lt?			agreement?		
purpose	<u> </u>		principal e	illoulit				commit	tee?			
	То	From				Yes	No	Yes	No	Yes	No	
	<del>                                     </del>											
	<del> </del>	-										
	₩											
	+	-										
				<b>.</b>								
Total				<b>▶</b> \$								
Part III Grants or Assistar Complete if the orga						/ line 1	7					
Complete ii tile orga	IIIZatio											
(a) Name of interested pers	on		-		een interested pei ganization	rson	<b>(c)</b> A r	nount of g	rant or t	ype of assıs	tance	
					<u> </u>							

## Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete if the organization	on answered "Yes" on	Form 990, Part IV, III	<u>1e 28a, 28b, or 28c.</u>		
(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	organız rever	nues?
(1) OTTAWA REGIONAL MEDICAL CENTER INC (ORMC)	organization  CHAFFIN, CHRISTIANSEN, TROMPETER ARE OFFICERS OF THE ORGANIZATION AND ORMC	,	OTTAWA REGIONAL MEDICAL CENTER, INC PAID RENT TO OTTAWA REGIONAL HOSPITAL & HEALTHCARE CENTER	Yes	No No
(2) OTTAWA REGIONAL MEDICAL CENTER INC (ORMC)	CHAFFIN, CHRISTIANSEN, TROMPETER ARE OFFICERS OF THE ORGANIZATION AND ORMC	2,598,541	OTTAWA REGIONAL HOSPITAL & HEALTHCARE CENTER PROVIDED CAPITAL CONTRIBUTIONS TO OTTAWA REGIONAL MEDICAL CENTER, INC		No
(3) POSTRACK TECHNOLOGIES (POSTRACK)	GONZALO IS DIRECTOR OF THE ORGANIZATION AND POSTRACK	, i	OTTAWA REGIONAL HOSPITAL & HEALTHCARE CENTER PAID TELEPHONE MAINTENANCE EXPENSES TO POSTRACK TECHNOLOGIES		No
(4) DOWNSTATE SHOCKWAVE THERAPIES (DOWNSTATE)	CHUNG IS DIRECTOR OF THE ORGANIZATION AND OWNS 16% OF DOWNSTATE	323,911	OTTAWA REGIONAL HOSPITAL & HEALTHCARE CENTER PAID MEDICAL SERVICE EXPENSES TO DOWNSTATE SHOCKWAVE THERAPIES		No

## Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier Return Reference Explanation

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493074008882

OMB No 1545-0047

2010

Open to Public Inspection

## SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization OTTAWA REGIONAL HOSPITAL & HEALTHCARE CENTER Employer identification number

36-2604009

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6		OTTAWA REGIONAL HOSPITAL & HEALTHCARE CENTER HAS LIFE MEMBERS WHICH ARE PERSONS WHO HAVE PAID THE HOSPITAL FIVE HUNDRED DOLLARS (\$500) FOR SUCH MEMBERSHIP THE ORGANIZATION ALSO HAS ORGANIZATIONAL MEMBERS WHICH ARE CORPORATIONS, INSTITUTIONS, ORGANIZATIONS, ASSOCIATIONS, ETC WHICH HAVE MET THE REQUIREMENTS OF LIFE OR ANNUAL MEMBERSHIP AND HAVE SPECIFIED THAT THE SUMS DONATED BE RECOGNIZED IN THE ORGANIZATIONAL NAME EACH MEMBER OF THE HOSPITAL SHALL HAVE ONE VOTE ON ALL PROPOSITIONS PRESENTED AND ACTED UPON AT ANY MEETING OF THE MEMBERS AT WHICH THE MEMBERS ARE PERSONALLY PRESENT OR REPRESENTED BY PROXY

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A		THE OFFICERS OF THE ORGANIZATION ARE ELECTED BY THE CORPORATE MEMBERSHIP THESE POSITIONS INCLUDE THE CHAIRMAN OF THE BOARD, TWO VICE-CHAIRMAN, DESIGNATED FIRST VICE-CHAIRMAN AND SECOND VICE-CHAIRMAN, THE SECRETARY, AND THE TREASURER

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11		THE FINANCE COMMITTEE WILL MEET TO REVIEW THE FINAL FORM 990 PRIOR TO ITS FILING

CONFLICTING INTERESTS EACH WRITTEN STATEMENT WILL BE RESUBMITTED WITH ANY NECESSARY CHANGES, EACH YEAR AT SUCH TIME AS ANY MATTER COMES BEFORE THE BOARD IN SUCH A WAY AS TO GIVE RISE TO A CONFLICT OF INTEREST, THE AFFECTED BOARD MEMBER SHALL MAKE KNOWN THE POTENTIAL CONFLICT, WHETHER DISCLOSED BY HIS/HER WRITTEN STATEMENT OR NOT, AND AFTER ANSWERING ANY QUESTIONS THAT MIGHT BE ASKED HIM/HER, EITHER AS TO THE CONFLICT OR AS TO ANY SPECIAL EXPERTISE POSSESSED BY THAT BOARD MEMBER, SHALL WITHDRAW FROM THE MEETING FOR SO LONG AS THE MATTER SHALL	ldentifier	Return Reference	Explanation
DURING BOTH THE DISCUSSION AND VOTE ON THE MATTER		PART VI, SECTION B,	CENTER TO REQUIRE THAT EACH BOARD MEMBER, PRIOR TO MAKING HIS/HER POSITION ON THE BOARD, AND ALL PRESENT BOARD MEMBERS AS SOON AS PRACTICABLE AFTER THE ADOPTION OF THIS POLICY, BUT NO LATER THAN FORTY-FIVE DAYS, SUBMIT IN WRITING TO THE CHIEF EXECUTIVE OFFICER OF THE HOSPITAL A LIST OF ALL BUSINESS OR OTHER ORGANIZATIONS OF WHICH HE/SHE IS AN OFFICER, MEMBER, OWNER OR EMPLOYEE OR WHICH HE/SHE ACTS AS AN AGENT, WITH WHICH THE HOSPITAL HAS, OR MIGHT REASONABLY IN THE FUTURE ENTER INTO, A RELATIONSHIP OR A TRANSACTION IN WHICH THE BOARD MEMBER WOULD HAVE CONFLICTING INTERESTS EACH WRITTEN STATEMENT WILL BE RESUBMITTED WITH ANY NECESSARY CHANGES, EACH YEAR AT SUCH TIME AS ANY MATTER COMES BEFORE THE BOARD IN SUCH A WAY AS TO GIVE RISE TO A CONFLICT OF INTEREST, THE AFFECTED BOARD MEMBER SHALL MAKE KNOWN THE POTENTIAL CONFLICT, WHETHER DISCLOSED BY HIS/HER WRITTEN STATEMENT OR NOT, AND AFTER ANSWERING ANY QUESTIONS THAT MIGHT BE ASKED HIMHER, EITHER AS TO THE CONFLICT OR AS TO ANY SPECIAL EXPERTISE POSSESSED BY THAT BOARD MEMBER, SHALL WITHDRAW FROM THE MEETING FOR SO LONG AS THE MATTER SHALL CONTINUE UNDER DISCUSSION SHOULD THE MATTER BE BROUGHT TO A VOTE, THE AFFECTED BOARD MEMBER SHALL NOT VOTE ON IT IN THE EVENT THAT HE/SHE FAILS TO WITHDRAW VOLUNTARILY, THE CHAIRMAN OF THE BOARD IS EMPOWERED AND SHALL REQUIRE THAT HE/SHE REMOVE HIMSELF/HERSELF FROM THE ROOM

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	EACH YEAR AT THE MARCH OR APRIL PERSONNEL COMMITTEE MEETING, MEMBERS OF THE HOSPITAL BOARD PERSONNEL COMMITTEE REVIEW SALARIES FOR SENIOR ADMINISTRATION AND KEY MANAGEMENT RESOURCE DATA FOR THIS MEETING COMES FROM TWO SOURCES THE FIRST IS A SULLIVAN COTTER ANNUAL SURVEY OF MANAGEMENT AND EXECUTIVE COMPENSATION FOR HOSPITALS AND HEALTH SYSTEMS WE ARE ONE OF A NUMBER OF HOSPITALS WHO PARTICIPATE IN THE SURVEY EACH YEAR FROM THE SURVEY, WE REVIEW THOSE INDIVIDUALS WHO ARE IN KEY POSITIONS TO DETERMINE IF THE COMPENSATION IS APPROPRIATE BASED ON THE MARKET ADDITIONALLY, WE PARTICIPATE IN AN ANNUAL SURVEY WITH THE CENTRAL ILLINOIS SOCIETY FOR HEALTHCARE HUMAN RESOURCE ADMINISTRATION WE USE THE SURVEY TO DETERMINE BENCHMARKING DATA FOR KEY MANAGEMENT PERSONNEL HISTORICALLY, OUR GOAL HAS BEEN TO BE IN THE 75TH PERCENTILE ON MARCH 10, 2011, THE PERSONNEL COMMITTEE MET TO BEGIN THE REVIEW PROCESS OF FISCAL YEAR 2012 SALARY DATA IT WAS RECOMMENDED AND APPROVED TO PROVIDE AN AVERAGE OF 3% SALARY INCREASE FOR DEPARTMENT MANAGERS EFFECTIVE MAY 1, 2011

Identifier	Return Reference	Explanation
	· '	THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST

ldentifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED GAINS ON INVESTMENTS 2,504,108

Identifier	Return Reference	Explanation
	FORM 990, PART XII, LINE 2C	THE ORGANIZATION'S GOVERNING BOARD MEETS WITH THE AUDITORS TO REVIEW THE AUDIT REPORT AND MANAGEMENT LETTER

DLN: 93493074008882

2010

OMB No 1545-0047

Open to Public Inspection

## SCHEDULE R (Form 990)

1100 EAST NORRIS DRIVE

OTTAWA, IL 61350 36-3612653

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization
OTTAWA REGIONAL HOSPITAL & HEALTHCARE CENTER

36-2604009

Part I Identification of Disregarded Entities (Comp	plete if the organizatio	n answered "Yes"	on Form 990, Par	t IV, line 33.)			
(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity		
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during	izations (Complete the tax year.)	f the organization	answered "Yes" o	on Form 990, Part	IV, line 34 becaus	e it had	one
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity		<b>g)</b> 12(b)(1 rolled ızatıon
						Yes	No
(1) OTTAWA REGIONAL HOSPITAL FOUNDATION  1100 EAST NORRIS DRIVE  OTTAWA, IL 61350 36-4007569	SUPPORTS OTTAWA REGIONAL HOSPITAL & HEALTHCARE CENTER	IL.	501(C)(3)	LINE 11A, I	N/A	Yes	
(2) OTTAWA REGIONAL HOSPITAL AUXILIARY  1100 EAST NORRIS DRIVE  OTTAWA, IL 61350 36-3854788	SUPPORTS OTTAWA REGIONAL HOSPITAL & HEALTHCARE CENTER	IL.	501(C)(3)	LINE 11C, III-FI	N/A		No
(3) OTTAWA REGIONAL HOSPITAL & HEALTHCARE CENTER LIABILITY LOSS FUND							

LIABILITY TRUST FUND

501(C)(3)

IL

Yes

LINE 11A, I N/A

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	<b>(g)</b> Share of end-of-year assets	allocat	ortionate tions?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gene mana parti	ral or aging ner?	<b>(k)</b> Percentage ownership
	1				1		Yes	No		Yes	No	
(1) RADIATION ONCOLOGY OF NORTHERN ILLINOIS LLC  1200 STARFIRE DRIVE OTTAWA, IL61350 75-3247165	RADIATION ONCOLOGY CENTER	IL	N/A	RELATED	257,837	1,206,371		No			No	57 000 %
(2) OTTAWA REGIONAL CARDINAL SLEEP CENTER LLC  1601 MERCURY CIRCLE SUITE 2 OTTAWA, IL61350 27-3625479	SLEEP DISORDER DIAGNOSTIC AND TREATMENT SERVICES	IL	N/A	RELATED				No			No	100 000 %
Down TV Talous N						/C			1 1157 11		_	00 0 1 714

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	<b>(g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership
(1) OTTAWA REGIONAL HEALTHCARE AFFILIATES INC 1100 EAST NORRIS DRIVE OTTAWA, IL61350 26-3937519	HOLDING COMPANY	IL	N/A	С	-2,721,567	2,131,782	100 000 %
(2) OTTAWA REGIONAL MEDICAL CENTER INC 1614 EAST NORRIS DRIVE OTTAWA, IL61350 27-1036071	OUTPATIENT MEDICAL AND DIAGNOSTIC SERVICES	IL	N/A	С			100 000 %
<b>1</b>							

					1 0	ige <b>o</b>		
Par	Transactions With Related Organizations (Complete if the organization answered	'Yes" on Form 990, Pa	irt IV, line 34, 35, 35	5A, or 36.)				
	lote. Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No		
<b>1</b> Du	ing the tax year, did the orgranization engage in any of the following transactions with one or more related o	rganızatıons lısted ın Par	ts II-IV?					
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a	Yes			
b	Gift, grant, or capital contribution to other organization(s)			11:	Yes			
c	Gift, grant, or capital contribution from other organization(s)			10	Yes			
d	oans or loan guarantees to or for other organization(s)			10		No		
e	oans or loan guarantees by other organization(s)			16		No		
e	Sale of assets to other organization(s)			1f		No		
				10		No		
	h Exchange of assets  i Lease of facilities, equipment, or other assets to other organization(s)							
	ease of facilities, equipment, or other assets to other organization(s)					No		
j	ease of facilities, equipment, or other assets from other organization(s)			1 <b>j</b>		No		
k Performance of services or membership or fundraising solicitations for other organization(s)								
I F	erformance of services or membership or fundraising solicitations by other organization(s)			11		No		
m	Sharing of facilities, equipment, mailing lists, or other assets			1n	1 Yes			
n	Sharing of paid employees			1r		No		
0	Reimbursement paid to other organization for expenses			10		No		
р	Reimbursement paid by other organization for expenses			1,		No		
q	Other transfer of cash or property to other organization(s)			10		No		
r	Other transfer of cash or property from other organization(s)			11		No		
2	f the answer to any of the above is "Yes," see the instructions for information on who must complete this lir	e, including covered rela	tionships and transacti	on thresholds				
	(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determ Involve		ount		
L) OT	AWA REGIONAL MEDICAL CENTER INC	Α	286,599					
2) OT	AWA REGIONAL MEDICAL CENTER INC	В	2,598,541					

		·	Cabadula D (Farm 000) 2010
(6) 			
(5)			
(4)			
(3)			
(2) OTTAWA REGIONAL MEDICAL CENTER INC	В	2,598,541	
(1) OTTAWA REGIONAL MEDICAL CENTER INC	A	286,599	

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d Are parti sect 501(d organiz	ners ion :)(3) :ations?	<b>(e)</b> Share of end-of-year assets		ortionate	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(I Gene mana part	agın tner?
			Yes	No		Yes	No		Yes	N
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## Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

I Identifier I Keturn Keterence I	Identifier Return Reference Explanation	
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Schedule R (Form 990) 2010

# Ottawa Regional Hospital & Healthcare Center and Affiliates

Consolidated Financial Report April 30, 2011

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#### **Independent Auditor's Report**

To the Board of Governors Ottawa Regional Hospital & Healthcare Center Ottawa. Illinois

We have audited the accompanying consolidated balance sheets of Ottawa Regional Hospital & Healthcare Center and affiliates as of April 30, 2011 and 2010, and the related consolidated statements of operations, changes in net assets and cash flows for the years then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Ottawa Regional Hospital & Healthcare Center and affiliates as of April 30, 2011 and 2010 and the changes in their net assets and their cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America

Effective May 1, 2010 the Hospital adopted the new accounting provisions relating to consolidation of noncontrolling interests in consolidated financial statements as discussed in Note 1 to the consolidated financial statements. The adoption of this guidance resulted in a retroactive restatement of net assets on the consolidated balance sheet as of April 30, 2010.

McGladrey of Pullen, LLP

Davenport, Iowa July 21, 2011

# Ottawa Regional Hospital & Healthcare Center and Affiliates

## Consolidated Statements of Operations Years Ended April 30, 2011 and 2010

	2011	2010
Unrestricted net assets		_
Net patient service revenue	\$ 77,163,755	\$ 72,594,787
Other operating revenue	1,657,710	1,442,535
Net assets released from restriction, used for operations	24,952	1,011,709
Total operating revenue	78,846,417	75,049,031
Expenses		
Salaries and wages	35,284,268	32,196,042
Employee benefits	12,236,566	11,683,461
Supplies and other expenses	26,593,358	24,264,559
Depreciation and amortization	7,013,253	6,394,742
Interest	318,423	147,245
Provision for bad debts	3,697,765	3,251,689
Total operating expenses	85,143,633	77,937,738
(Loss) from operations	 (6,297,216)	(2,888,707)
Nonoperating income, gains and losses, net		
Other nonoperating gains, net	2,364,974	1,291,183
Current year change in unrealized gains on trading securities	2,504,108	7,479,931
Nonoperating income, gains and losses, net	4,869,082	8,771,114
Excess (deficiency) of revenue over expenses  Less excess of revenue over expenses attributable to	(1,428,134)	5,882,407
noncontrolling interest	(170,757)	(145,821)
Excess (deficiency) of revenue over expenses		
attributable to controlling interest	(1,598,891)	5,736,586
Current year change in unrealized gains (losses) on investments	(21,570)	6,321
Net assets released from restriction, used for the acquisition of		
property and equipment	 	1,406,208
Increase (decrease) in unrestricted net assets	\$ (1,620,461)	\$ 7,149,115

See Notes to Consolidated Financial Statements

# Ottawa Regional Hospital & Healthcare Center and Affiliates

# Consolidated Balance Sheets April 30, 2011 and 2010

Assets	<b>2011</b> 2010		
Current Assets			
Cash and cash equivalents	\$ 1,650,907	\$	2,881,387
Certificates of deposit	164,563		179,420
Receivables, net	9,231,329		10,318,869
Supplies and materials	1,870,371		2,003,231
Prepaid expenses			
Medicaid assessment program	284,113		-
Other	 830,872		740,771
Total current assets	 14,032,155		16,123,678
Assets Limited as to Use	 40,980,313		39,933,282
Property and Equipment			
Land and improvements	3,829,891		3,627,524
Building and improvements	68,048,409		62,469,459
Furniture, fixtures and equipment	36,432,637		32,407,895
Construction in process	6,419,598		7,429,433
	 114,730,535		105,934,311
Less accumulated depreciation	 57,898,956		51,242,180
	56,831,579		54,692,131
Investments, primarily investment in associated company	 1,748,137		1,726,823
Investments, primarily investment in associated company  Other Assets, primarily debt issuance costs, net and physician advances	 1,748,137		1,726,8 1,981,7
Total assets	\$ 115,441,597	\$	114,457,619

See Notes to Consolidated Financial Statements

Liabilities and Net Assets		2011	2010
Current Liabilities			
Current maturities of long-term debt	\$	660,000	\$ 635,000
Accounts payable		2,922,587	2,358,703
Accrued salaries, wages and payroll taxes		1,611,947	1,394,379
Accrued earned time		3,043,090	2,783,429
Deferred revenue, medicaid assessment program		561,969	-
Estimated third-party payor settlements		2,069,584	690,363
Other accrued expenses		2,253,959	1,860,190
Total current liabilities		13,123,136	9,722,064
Long-Term Debt, net of current maturities		12,324,302	12,988,448
Other Accrued Expenses		708,043	311,524
Estimated Self-Insurance Costs		1,251,000	1,351,000
Total liabilities		27,406,481	24,373,036
Commitments and Contingencies (Notes 2, 9 and 14)			
Net Assets			
Unrestricted		87,205,819	88,826,280
Noncontrolling interest - unrestricted		801,181	1,232,424
Temporarily restricted		23,391	21,154
Permanently restricted	_	4,725	 4,725
Total net assets		88,035,116	90,084,583
Total liabilities and net assets	\$	115,441,597	\$ 114,457,619

### Consolidated Statements of Changes in Net Assets Years Ended April 30, 2011 and 2010

						Į	Jnrestricted	
		T	emporarily	Pei	rmanently	Ν	let Assets -	
	Unrestricted	F	Restricted	R	estricted	N	oncontrolling	Total
	Net Assets	٨	let Assets	Ne	et Assets		Interest	Net Assets
Net assets, April 30, 2009	\$ 81,677,165	\$	428,464	\$	4,725	\$	1,344,603	\$ 83,454,957
Excess of revenue over expenses	5,736,586		-		-		145,821	5,882,407
Net change in unrealized gains								
on investments	6,321		-		-		-	6,321
Donations	-		2,010,607		-		-	2,010,607
Net assets released from restriction	1,406,208	(	2,417,917)		-		-	(1,011,709)
Distributions to noncontrolling interest	-		-		-		(258,000)	(258,000)
Change in net assets	7,149,115		(407,310)		-		(112,179)	6,629,626
Net assets, April 30, 2010	88,826,280		21,154		4,725		1,232,424	90,084,583
Excess of revenue over expenses	(1,598,891)		-		-		170,757	(1,428,134)
Net change in unrealized (losses)								
on investments	(21,570)		-		-		-	(21,570)
Donations	-		27,189		-		-	27,189
Net assets released from restriction	-		(24,952)		-		-	(24,952)
Distributions to noncontrolling interest	-		-		-		(602,000)	(602,000)
Change in net assets	(1,620,461)		2,237		-		(431,243)	(2,049,467)
Net assets, April 30, 2011	\$ 87,205,819	\$	23,391	\$	4,725	\$	801,181	\$ 88,035,116

See Notes to Consolidated Financial Statements

### Consolidated Statements of Cash Flows Years Ended April 30, 2011 and 2010

	2011	2010
Cash Flows from Operating Activities		
Change in net assets	\$ (2,049,467)	\$ 6,629,626
Adjustments to reconcile change in net assets to		
net cash provided by operating activities		
Depreciation	6,984,479	6,327,146
Amortization of debt issuance costs	28,774	67,596
Amortization of bond premium	(4,146)	(3,998)
Amortization of physician advances and other assets	394,885	275,714
Loss on sale of property and equipment	2,706	34,829
Earnings in (excess of) distributions of associated company	(42,884)	37,642
Restricted contributions	-	(1,000,000)
Net realized and unrealized (gains) on investments	(3,493,632)	(7,890,843)
Distributions to noncontrolling interest	602,000	258,000
Net changes in assets and liabilities		
Decrease in receivables	1,087,540	224,758
(Increase) decrease in supplies and materials	132,860	(501,576)
(Increase) decrease in other assets	(645,639)	32,271
Increase in accounts payable and accrued expenses	3,584,541	940,091
(Decrease) in estimated self-insurance costs	(100,000)	(774,000)
Net cash provided by operating activities	6,482,017	4,657,256
Cash Flows from Investing Activities		
Purchase of certificates of deposit, net	14,857	13,053
Purchase of assets limited as to use	(1,031,829)	(1,310,424)
Proceeds from sale of assets limited as to use	3,500,000	12,436,079
Purchase of property and equipment	(9,092,442)	(16,414,801)
Proceeds from sale of equipment	153,859	56,794
Business acquisition	-	(1,362,769)
Advances on physician receivables	(215,375)	(369,160)
Collections on physician receivables	195,433	99,543
Investments released from restriction	-	519,754
Net cash (used in) investing activities	(6,475,497)	(6,331,931)
Net Cash from Financing Activities		
Principal payments on long-term debt	(635,000)	(615,000)
Restricted contributions		1,000,000
Distributions to noncontrolling interest	(602,000)	(258,000)
Net cash provided by (used in) financing activities	\$ (1,237,000)	\$ 127,000
(Continued)		

### Consolidated Statements of Cash Flows (Continued) Years Ended April 30, 2011 and 2010

	2011	2010
Net (decrease) in cash and cash equivalents	\$ (1,230,480)	\$ (1,547,675)
Cash and cash equivalents		
Beginning	2,881,387	4,429,062
Ending	\$ 1,650,907	\$ 2,881,387
Supplemental Disclosure of Cash Flow Information, cash payments for interest, excluding interest capitalized 2011 \$329,000, 2010 \$498,439	\$ 318,423	\$ 151,609
Supplemental Disclosure of Noncash Investing Activities, increase (decrease) in accounts payable incurred for the purchase of property and equipment	188,050	(392,597)

See Notes to Consolidated Financial Statements

#### **Notes to Consolidated Financial Statements**

### Note 1. Nature of Business and Significant Accounting Policies

#### Nature of business:

Ottawa Regional Hospital & Healthcare Center (Hospital), is licensed as a 99-bed, not-for-profit, acute care hospital, including a 26-bed psychiatric care unit. The Hospital also provides related ancillary and outpatient services. The Hospital's affiliates include Ottawa Regional Healthcare Affiliates, Inc., Radiation Oncology of Northern Illinois, LLC, Ottawa Regional Hospital & Healthcare Center Auxiliary and Ottawa Regional Hospital & Healthcare Center Foundation.

Ottawa Regional Healthcare Affiliates, Inc (ORHA) is an Illinois business corporation and is the sole stockholder of Ottawa Regional Medical Center, Inc (ORMC) and Ottawa Regional Cardinal Sleep Center, LLC (ORCSC) and 50% owner of Ottawa Regional DME, LLC (DME) The Hospital is the sole stockholder of ORHA

Ottawa Regional Medical Center, Inc. was incorporated as an Illinois business corporation in September 2009 and purchased certain assets of a third-party in December 2009. ORMC provides outpatient medical and diagnostic services and is consolidated with ORHA.

Ottawa Regional Cardinal Sleep Center, LLC and Ottawa Regional DME, LLC are limited liability companies formed in July 2010 ORHA has not made any initial capital contributions to these entities, and there have been no operations within these entities as of April 30, 2011

Radiation Oncology of Northern Illinois, LLC (RONI) is a limited liability company established to own and operate a radiation oncology center. The Hospital has a 57% ownership interest in RONI RONI is consolidated with the Hospital.

Ottawa Regional Hospital & Healthcare Center Auxiliary (Auxiliary) is a not-for-profit fund raising organization whose purpose is to promote and advance the welfare of the Hospital

Ottawa Regional Hospital & Healthcare Center Foundation (Foundation) is a not-for-profit fund raising organization whose purpose is to support and encourage health care services in furtherance of the purpose of and in assistance to the Hospital, through providing financial and fund raising assistance and in all other relevant ways aiding in supporting health care organizations and individuals interested in careers in health care

The above entities are collectively referred to as the Organization

### Significant accounting policies:

Accounting estimates The preparation of financial statements, in conformity with accounting principles generally accepted in the United States of America, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The use of estimates and assumptions in the preparation of the accompanying consolidated financial statements is primarily related to the determination of the net patient accounts receivable, estimated third-party payor settlements and the estimated self-insurance costs. Due to uncertainties inherent in the estimation and assumption process, it is at least reasonably possible that changes in these estimates and assumptions in the near term would be material to the consolidated financial statements.

### **Notes to Consolidated Financial Statements**

### Note 1. Nature of Business and Significant Accounting Policies (Continued)

<u>Principles of consolidation</u> The consolidated financial statements include the accounts of Ottawa Regional Hospital & Healthcare Center, Ottawa Regional Healthcare Affiliates, Inc., Radiation Oncology of Northern Illinois, LLC, Ottawa Regional Hospital & Healthcare Center Foundation and Ottawa Regional Hospital & Healthcare Center Auxiliary. All significant intercompany balances and transactions have been eliminated upon consolidation.

<u>Cash and cash equivalents</u> Cash and cash equivalents include unrestricted cash and certain temporary cash investments not limited as to use For purposes of reporting cash flows, the Organization considers all temporary cash investments with less than three months original maturity to be cash equivalents

Patient receivables The collection of receivables from third-party payors and patients is the Organization's primary source of cash for operations and is critical to its operating performance. The primary collection risks relate to uninsured patient accounts and patient accounts for which the primary insurance payor has paid, but patient responsibility amounts for deductibles and co-payments remain outstanding. Patient receivables, where a third-party payor is responsible for paying the amount, are carried at a net amount determined by the original charge for the service provided, less an estimate made for contractual adjustments or discounts provided to third-party payors.

Patient receivables due directly from the patients are carried at the original charge for the service provided less amounts covered by third-party payors and less an estimated allowance for doubtful receivables based on a review of all outstanding amounts on a monthly basis. Management determines the allowance for doubtful accounts by identifying troubled accounts and by historical experience applied to an aging of accounts. The Organization does not charge interest on receivables. Patient accounts receivable are due in full when billed. Accounts are considered past due when an amount is past due according to the payor's agreed-upon terms. Patient receivables are written off as bad debt expense when deemed uncollectible. Recoveries of receivables previously written off are recorded as a reduction of bad debt expense when received. As a service to the patient, the Organization bills third-party payors directly and the patient when the patient's liability is determined.

Receivables or payables related to estimated settlements on various payor contracts, primarily Medicare and Medicaid, are reported as amounts due from or to third-party payors. Significant changes in payor mix, business office operations, economic conditions or trends in federal and state governmental health care coverage could affect the Organization's collection of accounts receivable, cash flow and results of operations.

<u>Supplies and materials</u> Supplies and materials are valued at the lower of cost (first-in, first-out method) or market

Assets limited as to use Assets limited as to use include assets internally designated by the Board of Governors for future capital improvements and replacements, over which the Board retains control and may at its discretion subsequently use for other purposes, assets held by trustees under bond indenture agreements, assets held by trustees for self-insurance liabilities, assets restricted by donors and assets held by trustees for a 457B plan

### **Notes to Consolidated Financial Statements**

### Note 1. Nature of Business and Significant Accounting Policies (Continued)

Investments Investments in equity securities with readily determinable fair values and all debt securities are measured at fair value in the consolidated balance sheets. Investment income includes dividend, interest and other investment income and realized and unrealized gains and losses on investments classified as trading securities. Investment income that is initially restricted by donor stipulation and for which the restriction will be satisfied in the same year is included in unrestricted net assets. Unrealized gains and losses on investments of the Foundation are excluded from the excess of revenue over expenses but are included as a change in unrestricted net assets.

Investment in an associated company is accounted for using the equity method of accounting under which the Hospital's share of net income of the associated company is recognized as net nonoperating gains in the consolidated statements of operations and changes in net assets. The Hospital has a 38% interest in a limited liability company established to develop, build, acquire, own, hold, rehabilitate, lease, finance and refinance, manage, operate and dispose of specific real estate located on or within the Hospital campus

The Foundation's investments totaling approximately \$60,000 and \$82,000 as of April 30, 2011 and 2010, respectively, are classified as other-than-trading

The investments of the Organization are exposed to various risks such as interest rate, market and credit risks. Due to the level of risk associated with such investments and the level of uncertainty related to changes in the value of such investments, it is at least reasonably possible that changes in risks in the near term would materially affect investment balances and the amounts reported in the consolidated financial statements.

Self-insurance for professional and comprehensive general liability losses. Under the Hospital's self-insurance program for professional and general liability losses, the Hospital makes contributions to an independent bank trustee in order to establish a fund from which losses, if any, are to be paid. The contributions to the fund are based on actuarial computations and projections made by an independent actuary. The investment earnings of the trust fund are added to its principal balance and are included in the accompanying consolidated statements of operations and changes in net assets as other operating revenue. Amounts charged to expense include estimates of the ultimate costs for both reported claims and claims incurred but not reported.

<u>Property and equipment</u> Property and equipment is depreciated on the straight-line basis over the estimated useful life of each asset. The Hospital capitalizes interest costs as a component of construction in progress, based on interest costs of borrowing on the Series 2004 bonds. Capitalized interest totaled approximately \$329,000 and \$498,000 for the years ended April 30, 2011 and 2010, respectively

<u>Debt issuance costs</u> Debt issuance costs are amortized over the term of the related debt using the effective interest method. The unamortized cost of this asset is approximately \$481,000 and \$506,000 as of April 30, 2011 and 2010, respectively

### **Notes to Consolidated Financial Statements**

### Note 1. Nature of Business and Significant Accounting Policies (Continued)

Net patient service revenue The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors and others for services rendered, and includes estimated retroactive revenue adjustments. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered and such estimated amounts are revised in future periods as adjustments become known

<u>Charity care</u> The Hospital provides care without charge or at amounts less than its established rates to patients meeting certain criteria under its charity care policy. Because the Hospital does not pursue collection of amounts determined to qualify as charity care, these amounts are not reported as net patient service revenue.

Excess of revenue over expenses The consolidated statements of operations and changes in net assets include excess of revenue over expenses. Changes in unrestricted net assets which are excluded from excess of revenue over expenses, consistent with industry practice, include the Foundation's unrealized gains and losses on investments and other investments classified as other-than-trading investment securities.

<u>Treatment of gifts and income on investments</u> Realized investment income on assets in the self-insurance trust fund is reported as other operating revenue. Unrestricted gifts and realized income from all other investments are recorded as nonoperating gains

Classification of net assets The Organization is required to report information regarding their financial position and operations according to three classes of net assets unrestricted net assets, temporarily restricted net assets and permanently restricted net assets. The three classes are based on the presence or absence of donor-imposed restrictions. Temporarily restricted net assets include net assets restricted by donors to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to remain in trust or held in trust. Amounts for each of the three classes of net assets (permanently restricted, temporarily restricted and unrestricted) are required to be displayed in the consolidated balance sheets. The amounts of the change in each of the three classes of net assets must be displayed in the consolidated statements of operations and changes in net assets. The temporarily restricted net assets as of April 30, 2011 and 2010 were restricted by a donor for development of a new mental health facility and hospital improvements. The permanently restricted net assets are restricted by donors for an endowment.

Noncontrolling interest The Hospital has a 57% ownership interest in RONI, while another member owns a noncontrolling interest A pro rata share of the income or losses and net assets, in the form of members' equity, applicable to this interest has been recognized in the Organization's consolidated financial statements

<u>Fair value of financial instruments</u> Financial instruments are described as cash or contractual obligations or rights to pay or to receive cash. The fair value for certain financial instruments approximates the carrying value because of the short-term maturity of these instruments which include cash and cash equivalents, receivables, accounts payable, accrued liabilities, due from and due to third-party payors, and other current liabilities. The Organization's marketable investments and assets limited as to use are carried at fair value on the consolidated balance sheets. Based on borrowing rates currently available to the Organization with similar terms and maturities, the fair value of the long-term debt approximates \$13,516,000 and \$15,453,000 as of April 30, 2011 and 2010, respectively

### **Notes to Consolidated Financial Statements**

### Note 1. Nature of Business and Significant Accounting Policies (Continued)

Because no market exists for certain of these financial instruments and because management does not intend to sell these financial instruments, the Organization does not know whether the fair values represent values at which the respective financial instruments could be sold individually or in the aggregate

<u>Fair value measurements</u> The Fair Value Measurements and Disclosures Topic of the FASB Accounting Standards Codification defines fair value, establishes a framework for measuring fair value and expands disclosure of fair value measurements, which applies to all assets and liabilities that are measured and reported on a fair value basis. See Note 7 for additional information

<u>Subsequent events</u> The Organization has evaluated subsequent events through July 21, 2011, the date on which the consolidated financial statements were issued

New accounting guidance The FASB issued guidance to establish accounting and reporting standards for a noncontrolling interest in a subsidiary. This guidance clarifies that a noncontrolling interest in a subsidiary is an ownership interest in the consolidated entity and may be reported as net assets in the consolidated financial statements, rather than as a liability or in the mezzanine section between liabilities and net assets. This guidance also requires consolidated net income be reported at amounts that include the amounts attributable to both the parent and the noncontrolling interest. The financial statements have been retroactively restated for the adoption of the standard, which resulted in a decrease in liabilities and an increase in net assets as of April 30, 2010 of \$1,232,424.

Pending accounting pronouncements In August 2010, Accounting Standards Update (ASU) 2010-23, Measuring Charity Care for Disclosure, was issued ASU 2010-23 is effective for fiscal years beginning after December 15, 2010 ASU 2010-23 addresses the diversity in the accounting for charity care disclosures, which some entities determine on the basis of a cost measurement, while others use a revenue measurement ASU 2010-23 requires that the measurement of charity care for disclosure purposes be based on the direct and indirect costs of providing the charity care Management is evaluating the impact this ASU may have on its consolidated financial statements

In August 2010, ASU 2010-24, *Presentation of Insurance Claims and Related Insurance Recoveries*, was issued ASU 2010-24 is effective for fiscal years beginning after December 15, 2010 ASU 2010-24 addresses the diversity in the accounting for medical malpractice and similar liabilities and their related anticipated insurance recoveries by health care entities that mostly have netted insurance recoveries against the accrued liability, although some have presented the anticipated insurance recovery and the liability on a gross basis. The ASU clarifies that a health care entity should not net insurance recoveries against a related claim liability, the amount of the claim liability should be determined without consideration of insurance recoveries. Management is evaluating the impact this ASU may have on its consolidated financial statements.

#### Note 2. Letter of Intent

In October 2010, the Organization signed a nonbinding letter of intent with OSF Healthcare System (OSF) to explore a potential affiliation. The Organization and OSF are each conducting due diligence procedures and a decision on whether to move forward with an affiliation is expected within the next year.

### **Notes to Consolidated Financial Statements**

#### Note 3. Net Patient Service Revenue

Approximately 73% and 75% for the years ended April 30, 2011 and 2010, respectively, of the Hospital's net patient service revenue is earned under agreements with third-party payors. These agreements provide for reimbursement to the Hospital at amounts different from its established rates. Contractual adjustments under third-party reimbursement programs represent the difference between the Hospital's established rates for services and amounts reimbursed by third-party payors and any differences between estimated third-party reimbursement settlements for prior years and subsequent final settlements. Contractual adjustments under third-party reimbursement programs are accrued on an estimated basis in the period the related services are rendered and are adjusted in future periods as final settlements are determined. A summary of the payment arrangements with major third-party payors follows.

Medicare Inpatient acute care services rendered to Medicare program beneficiaries are paid at prospectively determined rates per discharge. These rates vary according to a patient classification system that is based on clinical, diagnostic and other factors. Outpatient services are paid at prospectively determined rates based on an Ambulatory Patient Classification (APC) System. The Hospital is reimbursed for certain services at tentative rates with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicare fiscal intermediary.

The Hospital's Medicare cost reports have been finalized by the Medicare fiscal intermediary through April 30, 2007. However, the Hospital has received tentative settlements on its Medicare cost reports for the years ended April 30, 2008 through 2010. CMS has issued instructions to Fiscal Intermediaries (FI) and Medicare Administrative Contractors (MAC) to delay finalizing Medicare cost reports for fiscal years 2007 and after for hospitals that serve a disproportionate number of low income patients due to concerns regarding the calculation of a hospital's Medicare disproportionate share (DSH) payments. As the Hospital receives Medicare DSH payments, the latest finalized Medicare cost report is for the year ended April 30, 2007.

Congress passed the Medicare Modernization Act in 2003, which among other things established a demonstration of The Medicare Recovery Audit Contractor (RAC) program. During fiscal year 2007, the RAC's identified and corrected a significant amount of improper overpayments to providers. In 2006, Congress passed the Tax Relief and Health Care Act of 2006 which authorized the expansion of the RAC program to all 50 states. CMS is in the process of rolling out this program nationally. As such, the Hospital may be subject to adjustments from such an audit at some time in the future.

<u>Medicaid</u> The Hospital renders inpatient and outpatient services to Medicaid patients at prospective rates or per diem determined by State of Illinois reimbursement formulas. These rates are not subject to retroactive adjustment

<u>Blue Cross</u> The Hospital is paid for inpatient acute care services rendered to Blue Cross beneficiaries mainly under a per diem basis. For outpatient services rendered to Blue Cross beneficiaries, the Hospital is primarily reimbursed based on a combination of fixed prices and discounted charges.

Other agreements The Hospital has also entered into payment agreements with certain commercial insurance carriers, preferred provider organizations, health maintenance organizations and local employers. The basis for payment to the Hospital under these agreements includes discounts from established charges, prospectively determined per diem rates and prospectively determined rates per discharge.

#### **Notes to Consolidated Financial Statements**

### Note 3. Net Patient Service Revenue (Continued)

A summary of net patient service revenue for the years ended April 30, 2011 and 2010 is as follows

	2011	2010
Gross patient service revenue	\$190,139,516	\$ 173,359,707
Less discounts, allowances and estimated contractual		
adjustments under third-party reimbursement programs	(112,985,171)	(100,764,920)
Net patient service revenue	\$ 77,154,345	\$ 72,594,787

Contractual adjustment expense for the years ended April 30, 2011 and 2010 includes the effect of a change in the estimate of the liability due to third-party payors. The effects of this change in estimate is a decrease in contractual adjustment expense of approximately \$524,000 and \$183,000 for the years ended April 30, 2011 and 2010, respectively

In December 2008, the Federal Centers for Medicare and Medicaid Services (CMS) approved the State of Illinois Medicaid Hospital Assessment Program Under the Program, which is retroactive to July 1, 2008, a hospital receives additional Medicaid reimbursement from the State and pays a related assessment. The Hospital's additional reimbursement for the periods ended April 30, 2011 and 2010 has been recorded in the accompanying financial statements. Total reimbursement revenue recognized by the Hospital related to this Program amounted to approximately \$2,968,000 for the years ended April 30, 2011 and 2010, which is recorded as a reduction of contractual adjustment expense. In July 2010, the State modified the reimbursement and assessment payment schedules. The Hospital is required to pay one quarter of the annual assessment each month from July through October and the reimbursement will be received according to the same schedule. The amount of deferred revenue related to this Program as of April 30, 2011 and 2010 was approximately \$562,000 and none respectively. Total assessments incurred by the Hospital related to this Program amounted to approximately \$1,704,000 for the years ended April 30, 2011 and 2010, which is included in other operating expenses. The prepaid expenses related to this Program as of April 30, 2011 and 2010 was approximately \$284,000 and none, respectively. The Program is effective through June 2013.

### Note 4. Charity Care and Community Service

The Hospital maintains records to identify and monitor the level of charity care it provides. These records include the amount of charges forgone for services and supplies furnished under its charity care policy. The amount of charges forgone for services and supplies furnished under the Hospital's charity care policy was approximately \$6,154,000 and \$5,135,000 for the years ended April 30, 2011 and 2010, respectively.

Although not accounted for as charity care, the Hospital considers the Medicaid contractual adjustment expense as charity care

The Hospital provided the following services to Medicaid beneficiaries for the years ended April 30, 2011 and 2010

	2011	2010
Charges, based on established rates	\$ 31,801,000	\$ 28,082,000
Estimated reimbursement	(6,029,000)	(5,992,000)
Contractual adjustment expense	\$ 25,772,000	\$ 22,090,000

### **Notes to Consolidated Financial Statements**

### Note 4. Charity Care and Community Service (Continued)

In addition to charity care, the Hospital provided community benefits, including, but not limited to, the following

- Operation of a full-time emergency room providing emergency medical services to all members of the public requiring such care
- Maintenance of provider agreements with the Medicare and Medicaid programs
- Financial support of an indigent clinic in the community
- Externships for medical students
- Nursing scholarships or tuition payments for professional education to non-employees and volunteers
- Provision of a clinical setting for undergraduate/vocational training to students enrolled in an outside organization
- Negative contributions in several departments including behavioral health, adult day care program, etc
- · Contributions to other not-for-profit organizations
- Meeting room overhead/space for not-for-profit organizations
- Recruitment of physicians and other health professionals for federally medical underserved areas
- Partnership with community college to address the health care work force shortage
- Health screenings, blood pressure checks, enrollment assistance in public programs, information and referrals to community services and prevention programs offered free or at low cost to the community

### Note 5. Composition of Receivables

Receivables as of April 30, 2011 and 2010 consist of the following

	2011	2010
Patients	\$ 22,172,004	\$ 23,126,921
Less		
Estimated third-party contractual adjustments	8,268,886	8,095,628
Allowance for doubtful accounts	4,992,588	5,746,235
	8,910,530	9,285,058
Other	320,799	1,033,811
	\$ 9,231,329	\$ 10,318,869

### **Notes to Consolidated Financial Statements**

### Note 5. Composition of Receivables (Continued)

The Hospital is located in Ottawa, Illinois The Hospital grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor agreements. The mix of net receivables from patients and third-party payors as of April 30, 2011 and 2010 was as follows

	2011	2010
Medicare	19%	19%
Medicaid	7	9
Blue Cross	6	7
Other third-party payors	45	41
Patients	23	24
	100%	100%

### Note 6. Composition of Assets Limited as to Use

Assets limited as to use as of April 30, 2011 and 2010 consist of the following

	2011	2010
Board-designated assets for improvements and		
replacements, common collective trust funds	\$ 34,632,983	\$ 33,918,959
Assets held by trustee and restricted by		
self-insurance agreement	4,581,138	4,392,149
Assets held by trustee and restricted by bond indenture		
agreement, cash and securities due in one year	1,293,310	1,293,248
Assets held by trustee and restricted by 457B plan agreement	444,766	303,047
Assets restricted by donor, cash and cash equivalents	28,116	25,879
Total assets limited as to use	\$ 40,980,313	\$ 39,933,282

The composition of assets limited as to use is as follows

Assets held by trustee and restricted by self-insurance agreement

	2011	2010
Cash and cash equivalents	\$ 4,568,373	\$ 4,292,792
Accrued interest receivable	 12,765	99,357
	\$ 4,581,138	\$ 4,392,149

### **Notes to Consolidated Financial Statements**

### Note 6. Composition of Assets Limited as to Use (Continued)

Assets held by trustee and restricted by 457B plan agreement

	 2011	2010
Cash	\$ 167,849	\$ 133,631
Mutual funds	 276,917	169,416
	\$ 444,766	\$ 303,047

The composition of investment return for the years ended April 30, 2011 and 2010 is as follows

	2011	2010
Interest and dividend income, net of fees and expenses	\$ 712,445	\$ 943,203
Net realized gain on sale of investments	1,011,094	404,591
Change in net unrealized gains on investments	2,482,538	7,486,252
Investment return	\$ 4,206,077	\$ 8,834,046

Investment returns are included in the accompanying consolidated statements of operations and changes in net assets for the years ended April 30, 2011 and 2010 as follows

	 2011	2010
Other operating revenue	\$ 188,989	\$ 222,372
Nonoperating gains	1,534,550	1,125,422
Change in net unrealized gains on investments	 2,482,538	7,486,252
	\$ 4,206,077	\$ 8,834,046

### **Notes to Consolidated Financial Statements**

### Note 7. Fair Value Measurements

The Fair Value Measurements and Disclosures Topic of the FASB Accounting Standards Codification defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants and requires the use of valuation techniques that are consistent with the market approach, the income approach and/or the cost approach. Inputs to valuation techniques refer to the assumptions that market participants would use in pricing the asset or liability. Inputs may be observable, meaning those that reflect the assumptions market participants would use in pricing the asset or liability developed based on market data obtained from independent sources, or unobservable, meaning those that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset or liability developed based on the best information available in the circumstances. In that regard, the guidance establishes a fair value hierarchy for valuation inputs that gives the highest priority to quoted prices in active markets for identical assets or liabilities and the lowest priority to unobservable inputs. The fair value hierarchy is as follows.

- Level 1 Quoted prices (unadjusted) for identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date
- Level 2 Significant other observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data
- Level 3 Significant unobservable inputs that reflect a reporting entity's own assumptions about the assumptions that market participants would use in pricing an asset or liability

#### **Notes to Consolidated Financial Statements**

### Note 7. Fair Value Measurements (Continued)

A description of the valuation methodologies used for assets and liabilities measured at fair value, as well as the general classification of such instruments pursuant to the valuation hierarchy, is set forth below

Investments (including assets limited as to use) Where quoted prices are available in an active market, securities are classified within level 1 of the valuation hierarchy. Level 1 securities would include equity securities and municipal bonds. Where quoted prices are available in markets that are not active or contain other inputs that are observable or can be corroborated by observable market data, securities are classified within level 2 of the valuation hierarchy. Certain securities are not valued based on observable transactions and are, therefore, classified as level 3. The Organization invests in alternative investments consisting of common collective trust funds for which fair value is determined using the net asset value per share for each fund. The fair value of the Organization's investment in the alternative investment funds generally represent the amount the Organization would expect to receive if it were to liquidate the investment excluding any redemption charges that may apply. The following table sets forth additional disclosures of the Organization's investments whose fair value is estimated using net asset value per share as of April 30, 2011.

		Unfi	unded	Redemption	Redemption Notice
	Faır Value	Comr	nıtment	Frequency	Period
Assets					
Assets limited as to use					
Board-designated assets for improvements					
and replacements, common					
collective trust funds					
NTCC International Securities Fund (a)	\$ 6,757,832	\$	-	Monthly	6 Days
NTCC CRM Midcap Value Fund (b)	942,630		-	Monthly	6 Days
NTCC CS McKee Large Cap Value Fund (b)	2,373,128		-	Monthly	6 Days
NTCC Marisco Fund (b)	2,388,742		-	Monthly	6 Days
NTCC NWQ Fund (b)	2,406,263		=	Monthly	6 Days
NTCC Sasco Fund (b)	686,912		-	Monthly	6 Days
NTCC Small Cap Fund (b)	1,429,549		-	Monthly	6 Days
NTCC TCW Fund (b)	692,347		-	Monthly	6 Days
NTCC Wells Capital Fund (b)	2,097,037		-	Monthly	6 Days
NTCC William Blair Fund (b)	928,130		-	Monthly	6 Days
NTGI Common Daily Aggregate					
Bond Index Fund (c)	13,930,413	_	-	Daily	None
	\$ 34,632,983	=			

- (a) The fund invests in international securities that are either exchange traded in other countries outside of the United States of America (USA) or in securities of companies that predominantly derive their revenues from markets outside of the USA. This fund can be redeemed monthly at the current net asset value per share based on the fair value of the underlying assets. The fair value of this investment has been estimated using the net asset value per share of the investment provided by the fund manager.
- (b) The fund primarily invests in U S equity securities and may invest in cash equivalents and investment grade bonds from time to time. This fund can be redeemed monthly at the current net asset value per share based on the fair value of the underlying assets. The fair value of this investment has been estimated using the net asset value per share of the investment provided by the fund manager.

### **Notes to Consolidated Financial Statements**

### Note 7. Fair Value Measurements (Continued)

(c) The fund seeks to hold a portfolio representative of the overall U S bond and debt market as characterized by the Barclays Capital Aggregate Bond Index. This fund can be redeemed daily at the current net asset value per share based on the fair value of the underlying assets. The fair value of this investment has been estimated using the net asset value per share of the investment provided by the fund manager.

### Assets and liabilities recorded at fair value on a recurring basis:

The following table summarizes assets measured at fair value on a recurring basis as of April 30, 2011 and 2010, segregated by the level of the valuation inputs within the fair value hierarchy utilized to measure fair value

		Quoted Prices	Significant	
		ın Actıve	Other	Significant
		Markets for	Observable	Unobservable
		Identical Assets	Inputs	Inputs
	Fair Value	(Level 1)	(Level 2)	(Level 3)
		2	011	
Assets limited as to use				
Board-designated assets for improvements				
and replacements, common				
collective trust funds				
NTCC International Securities Fund	\$ 6,757,832	\$ -	\$ 6,757,832	\$ -
NTCC CRM Midcap Value Fund	942,630	-	942,630	-
NTCC CS McKee Large Cap Value Fund	2,373,128	-	2,373,128	-
NTCC Marisco Fund	2,388,742	-	2,388,742	-
NTCC NWQ Fund	2,406,263	-	2,406,263	-
NTCC Sasco Fund	686,912	-	686,912	-
NTCC Small Cap Fund	1,429,549	-	1,429,549	-
NTCC TCW Fund	692,347	-	692,347	-
NTCC Wells Capital Fund	2,097,037	-	2,097,037	-
NTCC William Blair Fund	928,130	-	928,130	-
NTGI Common Daily Aggregate				
Bond Index Fund	13,930,413	-	13,930,413	-
	34,632,983	-	34,632,983	-
Assets held by trustee and restricted by				
457B plan agreement, mutual funds,				
corporate bonds	276,917	276,917	-	-
Investments held by the Foundation corporate				
marketable equity securities, common stocks				
Financial	55,500	55,500	-	-
Industrial	4,445	4,445	-	_
	59,945	59,945	-	_
	\$ 34,969,845	\$ 336,862	\$ 34,632,983	\$ -

### **Notes to Consolidated Financial Statements**

### Note 7. Fair Value Measurements (Continued)

	Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Assets limited as to use				
Board-designated assets for improvements				
and replacements, common				
collective trust funds				
NTCC International Securities Fund	\$ 6,832,151	\$ -	\$ 6,832,151	\$ -
NTCC CRM Midcap Value Fund	765,896	-	765,896	-
NTCC CS McKee Large Cap Value Fund	2,455,912	-	2,455,912	-
NTCC Marisco Fund	2,496,969	-	2,496,969	-
NTCC NWQ Fund	2,607,021	-	2,607,021	-
NTCC Sasco Fund	791,837	-	791,837	-
NTCC Small Cap Fund	1,149,559	-	1,149,559	-
NTCC Wall Street Fund	801,259	-	801,259	-
NTCC Wells Capital Fund	2,591,892	-	2,591,892	-
NTCC William Blair Fund	975,386	-	975,386	-
NTGI Common Daily Aggregate				
Bond Index Fund	12,451,077	-	12,451,077	-
	33,918,959	-	33,918,959	-
Assets held by trustee and restricted by				
457B plan agreement, mutual funds,				
corporate bonds	169,416	169,416	-	-
Investments held by the Foundation, corporate				
marketable equity securities, common stocks				
Financial	76,590	76,590	-	-
Industrial	4,925	4,925	-	-
	81,515	81,515	-	-
	\$ 34,169,890	\$ 250,931	\$ 33,918,959	\$ -

Concentration of credit risk The Organization's investment in the Funds is currently invested with one custodian. In the event this counterparty does not fulfill its obligations, the Organization may be exposed to risk. This risk of default depends on the creditworthiness of the counterparty to these transactions. The Organization attempts to minimize this credit risk by monitoring the creditworthiness of its counterparties.

### **Notes to Consolidated Financial Statements**

### Note 8. Long-Term Debt

Long-term debt as of April 30, 2011 and 2010 consists of the following

2011	2010
\$ 12,905,000	\$ 13,540,000
79,302	83,448
12,984,302	13,623,448
660,000	635,000
\$ 12,324,302	\$ 12,988,448
	\$ 12,905,000 79,302 12,984,302 660,000

In May 2004, the Hospital borrowed \$16,630,000 from proceeds from bonds issued by the City of Ottawa, Illinois Of these proceeds, \$12,275,000 was used to refund the Series 1994 bonds. The remaining proceeds were used for capital projects. The bonds are to be repaid over 20 years in annual principal amounts ranging from \$660,000 to \$3,575,000 and bear interest at rates ranging from 3.75% to 5.2%. The bonds have restrictive covenants and are insured by a financial guarantee insurance policy. Under the terms of the bond indentures, the Hospital is required to maintain certain deposits with a trustee. Such deposits are included in assets limited as to use

The Hospital has a bank line of credit totaling \$3,000,000 which expires August 2011 Borrowings under this line of credit bear interest at 4 13%. There were no amounts outstanding under this line of credit as of April 30, 2011. Subsequent to year-end, borrowings on this line of credit amounted to approximately \$2,000,000.

Maturities of long-term debt over the next five years and thereafter are as follows based on the terms of the 2004 bonds

Year ending April 30	
2012	\$ 660,000
2013	690,000
2014	720,000
2015	-
2016	1,545,000
Thereafter	9,290,000
	\$ 12,905,000

### **Notes to Consolidated Financial Statements**

### Note 9. Self-Insurance Programs

### Self-insurance for professional and comprehensive general liability losses:

The Hospital has established a self-insurance program for its professional and comprehensive general liability losses. The Hospital is currently funding its self-insurance professional and general liability losses based on loss limits of \$1,000,000 per occurrence with an annual limit of \$3,000,000 Losses in excess of these loss limits are covered by commercial insurance in the amount of \$10,000,000 per occurrence and in the aggregate

The Hospital is from time-to-time involved in litigation arising in the ordinary course of business. Losses from asserted and unasserted claims identified under the Hospital's incident reporting system are accrued based on estimates that incorporate the Hospital's past experience, as well as other considerations including the nature of each claim or incident and other relevant factors. It is the opinion of management that estimated malpractice costs accrued at April 30, 2011, are adequate to provide for potential losses resulting from asserted and unasserted claims.

Operations are charged with the costs of claims reported and an estimate of claims incurred but not reported. Total expense under the medical malpractice program was none and \$(1,000,000) for the years ended April 30, 2011 and 2010, respectively. The expense for the year ended April 30, 2010 includes the effect of a change in estimate which reduced the expense by approximately \$1,000,000.

In accordance with the self-insurance trust agreement, the assets held by the trustee are to be used only for the payment of covered losses and are, therefore, unavailable for the Hospital's general operating purposes. A summary of the transactions in the trust fund for the years ended April 30, 2011 and 2010 is as follows.

	2011	2010
Balance, beginning	\$ 4,392,149	\$ 4,169,776
Interest income	188,989	222,373
Balance, ending	\$ 4,581,138	\$ 4,392,149

### Self-insurance for employees' health insurance:

The health insurance plan for the Hospital's employees is administered by a third-party administrator and is, in effect, a self-insured plan. Monthly premiums are paid into a trust fund based on estimated claims, with the Hospital liable for the excess of claims over the premiums paid. The Hospital has stoploss insurance to cover third-party claims in excess of \$100,000. The accompanying consolidated statements of operations and changes in net assets reflect expenses of approximately \$8,056,000 and \$8,072,000 relating to the employees' health insurance plan for the years ended April 30, 2011 and 2010, respectively

### Note 10. Employee Retirement Plan

The Hospital has established a defined contribution pension plan covering substantially all of its employees. Contributions are determined annually by the Board of Governors. Contributions to the plan were approximately \$827,000 and \$1,250,000 for the years ended April 30, 2011 and 2010, respectively

### **Notes to Consolidated Financial Statements**

### Note 11. Composition of Nonoperating Gains

Nonoperating gains for the years ended April 30, 2011 and 2010 consist of the following

	2011	2010
Income from assets whose use is limited, Board-designated		
assets for improvements and replacements		
Dividend and interest income	\$ 533,732	\$ 724,453
Gain on sale of securities, primarily marketable equity		
securities	1,011,095	404,591
Interest income from other assets	258,665	189,625
Gaın (loss) on sale of land	2,706	(34,829)
Unrestricted gifts	558,776	7,343
	\$ 2,364,974	\$ 1,291,183

### Note 12. Functional Expenses

The Organization provides general health care services to residents within its geographic location Expenses of the Hospital and not-for-profit affiliates related to providing these services for the years ended April 30, 2011 and 2010 are as follows

	2011	2010
Health care services	\$ 56,091,123	\$ 55,922,577
General and administrative	17,921,111	17,628,149
Fund raising, net of intercompany contributions	191,843	223,872
	\$ 74,204,077	\$ 73,774,598

### **Notes to Consolidated Financial Statements**

### Note 13. Income Taxes

The Hospital, Auxiliary and Foundation have been recognized as tax exempt pursuant to Section 501(c)(3) of the Internal Revenue Code and a similar provision of state law. In lieu of corporation income taxes, the members of RONI are taxed on their share of the LLC's income, deductions, losses and credits. Therefore, these consolidated financial statements do not include any provision for income taxes for these entities. ORHA is a for-profit corporation subject to applicable federal and state income taxes.

Deferred taxes for ORHA are provided on a liability method whereby deferred tax assets are recognized for deductible temporary differences and operating losses and tax credit carryforwards and deferred tax liabilities are recognized for taxable temporary differences. Temporary differences are the differences between the reported amounts of assets and liabilities and their tax basis. Deferred tax assets are reduced by a valuation allowance when, in the opinion of management, it is more likely than not that some portion or all of the deferred tax assets will not be realized. Deferred tax assets and liabilities are adjusted for the effects of changes in the tax laws and rates on the date of enactment.

The Hospital, Auxiliary and Foundation file a Form 990 (Return of Organization Exempt from Income Tax) annually. When this return is filed, it is highly certain that some positions taken would be sustained upon examination by the taxing authorities, while others are subject to uncertainty about the merits of the tax position taken or the amount of the position that would ultimately be sustained. Examples of tax positions common to tax exempt organizations include such matters as the following, the tax exempt status of the entity, the continued tax exempt status of bonds issued, the nature, the characterization and taxability of joint venture income and various positions relative to potential sources of unrelated business taxable income (UBIT). UBIT is reported on Form 990T, as appropriate. The benefit of tax position is recognized in the consolidated financial statements in the period during which, based on all available evidence, management believes that it is more likely than not that the position will be sustained upon examination, including the resolution of appeals or litigation processes, if any

Tax positions are not offset or aggregated with other positions. Tax positions that meet the "more likely than not" recognition threshold are measured as the largest amount of tax benefit that is more than 50% likely to be realized on settlement with the applicable taxing authority. The portion of the benefits associated with tax positions taken that exceeds the amount measured as described above is reflected as a liability for unrecognized tax benefits in the accompanying consolidated balance sheet along with any associated interest and penalties that would be payable to the taxing authorities upon examination. As of April 30, 2011 and 2010, there were no unrecognized tax benefits identified and recorded as a liability

Forms 990 and 990T filed by the Organization are subject to examination by the Internal Revenue Service (IRS) up to three years from the extended due date of each return. Forms 990 and 990T filed by the Organization are no longer subject to examination for the year ended April 30, 2007 and prior.

Form 1120 filed by ORHA is subject to examination by the Internal Revenue Service (IRS) up to three years from the extended due date of each return

### **Notes to Consolidated Financial Statements**

### Note 13. Income Taxes (Continued)

Net deferred tax assets for the years ended April 30, 2011 and 2010 consist primarily of amounts associated with net operating losses incurred by ORHA and its wholly-owned subsidiary as shown below

	 2011	2010
Deferred income tax asset Less valuation reserve	\$ 1,300,000 (1,300,000)	\$ 149,000 (149,000)
Less valuation reserve	 (1,000,000)	(140,000)
Deferred income tax asset, net	\$ -	\$ 

Income tax expense (credit) is provided on income (loss) generated by ORHA and its wholly-owned subsidiary. A reconciliation of income tax expense (credit) for the years ended April 30, 2011 and 2010 is as follows.

	 2011	2010
Computed "expected" income tax credit Less valuation allowance	\$ (1,151,000) 1,151,000	\$ (149,000) 149,000
	\$ -	\$ -

### Note 14. Commitments and Contingencies

As of April 30, 2011, construction-in-progress consists of costs of facility renovations and additions to the Hospital's facilities to accommodate express care and sleep lab and the purchase of a new electronic medical records system

The Hospital has signed commitments for the purchase of a new electronic medical records system totaling approximately \$700,000 of which approximately \$630,000 is remaining as of April 30, 2011. The estimated cost of the other renovations is approximately \$6,185,000 of which approximately \$2,783,000 is remaining as of April 30, 2011. The remaining commitments related to these projects will be funded with cash from operations and proceeds from the sale of investments.

### **Current economic conditions:**

The current economic environment presents hospitals with unprecedented circumstances and challenges, which in some cases have resulted in large declines in the fair value of investments and other assets, large declines in contributions, constraints on liquidity and difficulty obtaining financing. The financial statements have been prepared using values and information currently available to the Organization.

Current economic conditions, including the rising unemployment rate, have made it difficult for certain of the Organization's patients to pay for services rendered. As employers make adjustments to health insurance plans or more patients become unemployed, services provided to self-pay and other payers may significantly impact net patient service revenue, which could have an adverse impact on the Organization's future operating results. Further, the effect of economic conditions on the state may have an adverse effect on cash flows related to the Medicaid program.

Given the volatility of current economic conditions, the values of assets and liabilities recorded in the financial statements could change rapidly, resulting in material future adjustments in investment values and allowances for accounts and contributions receivable that could negatively impact the Organization's ability to meet debt covenants or maintain sufficient liquidity

### **Notes to Consolidated Financial Statements**

### Note 14. Commitments and Contingencies (Continued)

### Laws and regulations:

The health care industry is subject to numerous laws and regulations of federal, state and local governments. Compliance with such laws and regulations can be subject to future government review and interpretation, as well as regulatory actions unknown or unasserted at this time. These laws and regulations include, but are not limited to, accreditation, licensure, government health care program participation requirements, reimbursement for patient services and Medicare and Medicard fraud and abuse. Recently, government activity has increased with respect to investigations and allegations concerning possible violations of fraud and abuse statutes and regulations by health care providers. Violations of these laws and regulations could result in exclusion from government health care program participation, together with the imposition of significant fines and penalties, as well as significant repayment for past reimbursement for patient services received. The Organization believes that it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing.

#### Health care reform:

As a result of recently enacted federal health care reform legislation, substantial changes are anticipated in the United States health care system. Such legislation includes numerous provisions affecting the delivery of health care services, the financing of health care costs, reimbursement of health care providers and the legal obligations of health insurers, providers and employers. These provisions are currently slated to take effect at specified times over approximately the next decade. This federal health care reform legislation does not affect the consolidated financial statements for the vear ended April 30, 2011.



## Independent Auditor's Report on the Supplementary Information

To the Board of Governors Ottawa Regional Hospital & Healthcare Center Ottawa, Illinois

Our audits were made for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The consolidating and other supplementary information is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position and changes in net assets of the individual organizations. The consolidating and other supplementary information, except for that portion marked "unaudited", on which we express no opinion, has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and, in our opinion, is fairly presented in all material respects in relation to the consolidated financial statements taken as a whole

McGladrey of Pullen, LLP

Davenport, Iowa July 21, 2011

### Consolidating Statement of Operations Year Ended April 30, 2011

Unrestricted net assets  Net patient service revenue \$  Other operating revenue, net  Net assets released from restriction, used for operations  Total operating revenue  Expenses	29,933,620 10,850,132 23,136,375 6,421,883 318,423	4,8 1,3 2,4	96,579 27,931 - 124,510 63,341 86,434 67,406	\$ 2,340,547 - 2,340,547 405,321
Net patient service revenue \$ Other operating revenue, net Net assets released from restriction, used for operations Total operating revenue  Expenses	1,582,647 152 70,509,428 29,933,620 10,850,132 23,136,375 6,421,883	4,8 1,3 2,4	27,931 - 24,510 63,341 86,434	\$ - - 2,340,547
Other operating revenue, net  Net assets released from restriction, used for operations  Total operating revenue  Expenses	1,582,647 152 70,509,428 29,933,620 10,850,132 23,136,375 6,421,883	4,8 1,3 2,4	27,931 - 24,510 63,341 86,434	 - - 2,340,547
Net assets released from restriction, used for operations  Total operating revenue  Expenses	152 70,509,428 29,933,620 10,850,132 23,136,375 6,421,883	6,0 4,8 1,3 2,4	- 24,510 63,341 86,434	
Total operating revenue  Expenses	70,509,428 29,933,620 10,850,132 23,136,375 6,421,883	4,8 1,3 2,4	63,341 86,434	
•	10,850,132 23,136,375 6,421,883	1,3 2,4	86,434	405,321 -
	10,850,132 23,136,375 6,421,883	1,3 2,4	86,434	405,321 -
Salaries and wages	23,136,375 6,421,883	2,4		_
Employee benefits	6,421,883		67.406	
Supplies and other expenses		4	07,400	1,109,839
Depreciation and amortization	318 423	ı	77,888	410,927
Interest	510,425		-	-
Provision for bad debts	3,349,236	3	24,384	24,145
Total operating expenses	74,009,669	9,2	19,453	1,950,232
Income (loss) from operations	(3,500,241)	(3,1	94,943)	390,315
Net nonoperating gains (losses)	(594,608)		-	6,794
Current year change in unrealized gains on				
trading securities	2,504,108		-	-
Excess (deficiency) of revenue over				
expenses	(1,590,741)	(3,1	94,943)	397,109
Less excess of revenue over expenses attributable to noncontrolling interest	-		-	(170,757)
Excess (deficiency) of revenue over expenses attributable to controlling interest	(1,590,741)	(3,1	94,943)	226,352
Current year change in unrealized (losses) on investments Capital contributions (distributions)	- -	2,5	- 98,641	- (798,000)
Increase (decrease) in unrestricted net assets	(1,590,741)	\$ (5	96,302)	\$ (571,648)

Ottawa Regional
Hospital & Hospital &
Healthcare Center
Healthcare Center

				He	althcare Center	Hea	Ithcare Center				
	Eliminations		Subtotal		Auxılıary		Foundation		Eliminations	(	Consolidated
\$	_	\$	77,163,755	\$	_	\$	_	\$	_	\$	77,163,755
Ψ	(230,129)	Ψ	1,480,449	Ψ	169,791	Ψ	7,470	Ψ	_	Ψ	1,657,710
	(200, 120)		152		10,239		14,561		_		24,952
	(230,129)		78,644,356		180,030		22,031		-		78,846,417
	-		35,202,282		81,986		-		-		35,284,268
	-		12,236,566		-		-		-		12,236,566
	(230,129)		26,483,491		92,409		36,744		(19,286)		26,593,358
	-		7,010,698		2,555		-		-		7,013,253
	-		318,423		-		-		-		318,423
	-		3,697,765		-		-		-		3,697,765
	(230,129)		84,949,225		176,950		36,744		(19,286)		85,143,633
	-		(6,304,869)		3,080		(14,713)		19,286		(6,297,216)
	2,968,591		2,380,777		391		3,092		(19,286)		2,364,974
	-		2,504,108		-		-		-		2,504,108
	2,968,591		(1,419,984)		3,471		(11,621)		-		(1,428,134)
	-		(170,757)		-		-		-		(170,757)
	2,968,591		(1,590,741)		3,471		(11,621)		-		(1,598,891)
	-		-		-		(21,570)		-		(21,570)
	(1,800,641)		-		-		-		-		-
\$	1,167,950	\$	(1,590,741)	\$	3,471	\$	(33,191)	\$	-	\$	(1,620,461)

### Consolidating Statement of Operations Year Ended April 30, 2010

	Ot	tawa Regional Hospital &	Consolidated Ottawa Regional Healthcare			Radiation Oncology of Northern
	He	althcare Center	Α	ffiliates, Inc		Illinois, LLC
Unrestricted net assets						
Net patient service revenue	\$	68,507,763	\$	1,937,491	\$	2,149,533
Other operating revenue, net		1,233,872		25,191		-
Net assets released from restriction, used for operations		-		-		
Total operating revenue		69,741,635		1,962,682		2,149,533
Expenses						
Salaries and wages		30,325,306		1,401,919		390,143
Employee benefits		11,473,504		209,957		-
Supplies and other expenses		21,491,295		660,719		969,903
Depreciation and amortization		5,970,624		29,975		391,588
Interest		147,245		-		-
Provision for bad debts		3,142,753		46,534		62,402
Total operating expenses		72,550,727		2,349,104		1,814,036
Income (loss) from operations		(2,809,092)		(386,422)		335,497
Net nonoperating gains		1,270,583		-		3,622
Current year change in unrealized gains on						
trading securities		7,479,931		-		-
Excess (deficiency) of revenue over	'					
expenses		5,941,422		(386,422)		339,119
Less excess of revenue over expenses attributable to						
noncontrolling interest		-		-		(145,821)
Excess (deficiency) of revenue over expenses						
attributable to controlling interest		5,941,422		(386,422)		193,298
Current year change in unrealized gains losses on investments		-		-		-
Change in interest in net assets of related organization		(136,000)		-		-
Net assets released from restriction, used for the						
acquisition of property and equipment		1,406,208		-		-
Capital contributions (distributions)		<u>-</u>		1,850,000		(342,000)
Increase (decrease) in	-					
unrestricted net assets	_\$_	7,211,630	\$	1,463,578	\$	(148,702)

Ottawa Regional
Hospital & Hospital &
Healthcare Center Healthcare Center

		He	althcare Center		althcare Center						
	Eliminations	Subtotal		Auxiliary	Foundation			Eliminations	(	Consolidated	
\$	- -	\$ 72,594,787 1,259,063	\$	- 168,254	\$	- 15,218	\$	-	\$	72,594,787 1,442,535	
	-	73,853,850		 168,254		1,011,709		<u>-</u>		1,011,709 75,049,031	
		73,853,850		100,254		1,026,927				75,049,031	
	<del>-</del>	32,117,368		78,674		-		-		32,196,042	
	-	11,683,461		-		-		-		11,683,461	
	-	23,121,917		141,869		1,185,340		(184,567)		24,264,559	
	-	6,392,187		2,555		-		-		6,394,742	
	-	147,245		-		-		-		147,245	
	-	3,251,689		-		-		-		3,251,689	
	-	76,713,867		223,098		1,185,340		(184,567)		77,937,738	
	-	(2,860,017)		(54,844)		(158,413)		184,567		(2,888,707)	
	193,124	1,467,329		438		7,983		(184,567)		1,291,183	
	-	7,479,931		-		-		-		7,479,931	
	193,124	6,087,243		(54,406)		(150,430)		-		5,882,407	
	-	(145,821)		-		-		-		(145,821)	
	193,124	5,941,422		(54,406)		(150,430)		-		5,736,586	
	-	- (136,000)		- -		6,321 -		- 136,000		6,321 -	
	- (1,508,000)	1,406,208 -		- -		- -		- -		1,406,208 -	
\$	(1,314,876)	\$ 7,211,630	\$	(54,406)	\$	(144,109)	\$	136,000	\$	7,149,115	

# Ottawa Regional Healthcare Affiliates, Inc.

### Consolidating Statement of Operations Year Ended April 30, 2011

	Ot	tawa	Otta	awa			С	onsolidated
	Re	gional	Reg	iional			Ott	awa Regional
	Hea	Ithcare	Med	Medical			Healthcare Affiliates, Inc	
	Affilia	tes, Inc	Cente	er, Inc	Eliminations			
Revenue								
Net patient service revenue	\$	-	\$ 5,89	96,579	\$	-	\$	5,896,579
Other operating revenue, net		-	1:	27,931		-		127,931
Total operating revenue		-	6,0	24,510		-		6,024,510
Expenses								
Salaries and wages		-	4,80	63,341		-		4,863,341
Employee benefits		-	1,38	86,434		-		1,386,434
Supplies and other expenses		-	2,40	67,406		-		2,467,406
Depreciation		-	1	77,888		-		177,888
Provision for bad debts		-	3:	24,384		-		324,384
Total operating expenses		-	9,2	19,453		-		9,219,453
(Loss) from operations		-	(3,1	94,943)		-		(3,194,943)
Nonoperating expense	(3,	194,943)		-		3,194,943		-
Net (loss)	\$ (3,	194,943)	\$ (3,1	94,943)	\$	3,194,943	\$	(3,194,943)

# Ottawa Regional Healthcare Affiliates, Inc.

### Consolidating Statement of Operations Year Ended April 30, 2010

		Ottawa Regional Healthcare		Ottawa			С	onsolidated
	F			Regional Medical				awa Regional
	Н						Healthcare	
	Affiliates,		Center, Inc		Eliminations		Affiliates, Inc	
Revenue								
Net patient service revenue	\$	-	\$	1,937,491	\$	-	\$	1,937,491
Other operating revenue, net		-		25,191		-		25,191
Total operating revenue		-		1,962,682		-		1,962,682
Expenses								
Salaries and wages		-		1,401,919		-		1,401,919
Employee benefits		-		209,957		-		209,957
Supplies and other expenses		-		660,719		-		660,719
Depreciation		-		29,975		-		29,975
Provision for bad debts		-		46,534		-		46,534
Total operating expenses		-		2,349,104		-		2,349,104
(Loss) from operations		-		(386,422)		-		(386,422)
Nonoperating expense		(386,422)		-		386,422		-
Net (loss)	\$	(386,422)	\$	(386,422)	\$	386,422	\$	(386,422)

# Consolidating Balance Sheet April 30, 2011

Assets	tawa Regional Hospital & althcare Center	Ott	onsolidated awa Regional Healthcare ffiliates, Inc	Radiation Oncology of Northern Illinois, LLC		
Current Assets						
Cash and cash equivalents	\$ 1,059,606	\$	5,926	\$	477,106	
Certificates of deposit	-		-		-	
Receivables, net	8,313,009		840,988		111,503	
Supplies and materials	1,658,739		141,467		-	
Prepaid expenses						
Medicaid assessment program	284,113		-		-	
Other	752,296		67,697		10,731	
Total current assets	 12,067,763		1,056,078		599,340	
Assets Limited as to Use  Property and Equipment  Land and improvements	 40,962,045 3,829,891		-		-	
Building and improvements	68,021,150		1,462		25,797	
Furniture, fixtures and equipment	33,317,796		638,869		2,429,583	
Construction in process	6,419,598		-		-	
	111,588,435		640,331		2,455,380	
Less accumulated depreciation	56,621,398		207,863		1,024,583	
	54,967,037		432,468		1,430,797	
Investments, primarily investment in associated company	 3,617,499		-		-	
Other Assets, primarily debt issuance costs, net						
and physician advances	1,206,177		643,236			
Total assets	\$ 112,820,521	\$	2,131,782	\$	2,030,137	

	Eliminations		Subtotal		tawa Regional Hospital & althcare Center Auxiliary	Hea	awa Regional Hospital & ilthcare Center Foundation		Eliminations		Consolidated
\$	_	\$	1,542,638	\$	83,355	\$	24,914	\$	_	\$	1,650,907
Ψ	_	Ψ	1,042,000	Ψ	4,191	Ψ	160,372	Ψ	_	Ψ	164,563
	(37,750)		9,227,750		3,579		-		_		9,231,329
	-		1,800,206		70,165		-		-		1,870,371
			204 442								204.442
	-		284,113		- 440		-		-		284,113
	(37,750)		830,724 13,685,431		148 161,438		- 185,286				830,872 14,032,155
	(37,750)		13,065,431		101,430		165,260		-		14,032,133
	-		40,962,045		1,250		17,018		-		40,980,313
	-		3,829,891		-		-		-		3,829,891
	-		68,048,409		-		-		-		68,048,409
	-		36,386,248		46,389		-		-		36,432,637
	-		6,419,598		-		-		-		6,419,598
	-		114,684,146		46,389		-		-		114,730,535
	-		57,853,844		45,112		-		-		57,898,956
	-		56,830,302		1,277		-		-		56,831,579
_	(1,929,307)		1,688,192		-		59,945				1,748,137
	_		1,849,413		_		_		_		1,849,413
\$	(1,967,057)	\$	115,015,383	\$	163,965	\$	262,249	\$	-	\$	115,441,597

# Consolidating Balance Sheet April 30, 2011

Liabilities and Net Assets	Ottawa Regional Hospital & Healthcare Cente	Consolidated Ottawa Regional Healthcare r Affiliates, Inc	Radiation Oncology of Northern Illinois, LLC
Current Liabilities			
Current maturities of long-term debt	\$ 660,000	\$ -	\$ -
Accounts payable	2,631,832	254,760	28,996
Accrued salaries, wages and payroll taxes	1,275,036	316,130	39,792
Accrued earned time	2,853,895	189,195	<del>-</del>
Deferred revenue, medicaid assessment program	561,969	-	-
Estimated third-party payor settlements	2,069,584	-	-
Other accrued expenses	1,924,469	222,296	98,137
Total current liabilities	11,976,785	982,381	166,925
Long-Term Debt, net of current maturities	12,324,302	-	-
Other Accrued Expenses	425,918	282,125	-
Estimated Self-Insurance Costs	1,251,000	-	-
Total liabilities	25,978,005	1,264,506	166,925
Net Assets and Equity			
Common stock	-	100	-
Additional paid-in capital	-	4,448,541	_
Retained earnings	-	(3,581,365)	-
Unrestricted net assets	86,832,668	- -	1,062,031
Noncontrolling interest - unrestricted	- -	-	801,181
Temporarily restricted net assets	9,848	-	-
Permanently restricted net assets	-	-	-
Total net assets	86,842,516	867,276	1,863,212
Total liabilities and net assets	\$ 112,820,521	\$ 2,131,782	\$ 2,030,137

Ottawa Regional
Hospital & Hospital &
Healthcare Center
Healthcare Center

				He	althcare Center	He	althcare Center				
	Eliminations		Subtotal		Auxılıary		Foundation	Е	liminations	- 1	Consolidated
\$		\$	660,000	\$		\$		\$		\$	660,000
Ψ	- (1,191)	Ψ	2,914,397	Ψ	- 8,190	Ψ	-	Ψ	-	Ψ	2,922,587
	(36,559)		1,594,399		17,548		-		-		1,611,947
	(30,339)		3,043,090		17,546		-		-		3,043,090
	<del>-</del>				<del>-</del>		-		-		
	-		561,969		-		-		-		561,969
	-		2,069,584		-		-		-		2,069,584
	(07.750)		2,244,902		9,057		-				2,253,959
	(37,750)		13,088,341		34,795		-		-		13,123,136
	-		12,324,302		-		-		-		12,324,302
	-		708,043		-		-		-		708,043
	-		1,251,000		-		-		-		1,251,000
	(37,750)		27,371,686		34,795		-		-		27,406,481
	(100)		_		-		-		_		-
	(4,448,541)		-		-		-		-		-
	3,581,365		_		-		-		-		-
	(1,062,031)		86,832,668		127,920		245,231		-		87,205,819
	-		801,181		-		- -		-		801,181
	-		9,848		1,250		12,293		_		23,391
	-		_		-		4,725		_		4,725
	(1,929,307)		87,643,697		129,170		262,249		-		88,035,116
\$	(1,967,057)	\$	115,015,383	\$	163,965	\$	262,249	\$	-	\$	115,441,597

# Consolidating Balance Sheet April 30, 2010

Assets	tawa Regional Hospital & althcare Center	Ott	consolidated awa Regional Healthcare ffiliates, Inc	Radiation Oncology of Northern Illinois, LLC		
Current Assets						
Cash and cash equivalents	\$ 1,580,500	\$	255,534	\$	937,087	
Certificates of deposit	-		-		-	
Receivables, net	9,354,779		1,249,431		243,539	
Supplies and materials	1,815,617		126,859		-	
Other, primarily prepaid expenses	674,749		58,255		7,624	
Total current assets	 13,425,645		1,690,079		1,188,250	
Assets Limited as to Use	 39,907,403					
Property and Equipment						
Land and improvements	3,627,524		-		-	
Building and improvements	62,442,200		1,462		25,797	
Furniture, fixtures and equipment	29,621,106		316,603		2,423,797	
Construction in process	7,429,433		-		-	
	 103,120,263		318,065		2,449,594	
Less accumulated depreciation	50,555,992		29,975		613,656	
	52,564,271		288,090		1,835,938	
Investments, primarily investment in associated company	 4,742,565		-			
Other Assets, primarily debt issuance costs, net						
and physician advances	 1,505,727		475,978			
Total assets	\$ 112,145,611	\$	2,454,147	\$	3,024,188	

	Eliminations		Subtotal		tawa Regional Hospital & althcare Center Auxiliary	Hea	tawa Regional Hospital & althcare Center Foundation		Eliminations		Consolidated
\$	_	\$	2,773,121	\$	71,106	\$	37,160	\$	_	\$	2,881,387
•	_	Ψ		•	19,673	*	159,747	Ψ	_	*	179,420
	(530,897)		10,316,852		2,017		-		_		10,318,869
	-		1,942,476		60,755		-		-		2,003,231
	-		740,628		143		-		-		740,771
	(530,897)		15,773,077		153,694		196,907		-		16,123,678
	-		39,907,403		10,239 -		15,640		-		39,933,282
	-		62,469,459		-		-		-		62,469,459
	-		32,361,506		46,389		-		-		32,407,895
	<u> </u>		7,429,433 105,887,922		46,389		<u> </u>				7,429,433 105,934,311
	-		51,199,623		42,557		-		-		51,242,180
			54,688,299		3,832						54,692,131
			01,000,200		0,002						0 1,002,101
	(3,097,257)		1,645,308		-		81,515		-		1,726,823
<u></u>	- (2.620.454)	Ф.	1,981,705	ф.	-	ф.	-		<u>-</u>	Ф.	1,981,705
\$	(3,628,154)	\$	113,995,792	\$	167,765	\$	294,062	\$	-	\$	114,457,619

# Consolidating Balance Sheet April 30, 2010

	Ottawa Regional Hospital &	Consolidated Ottawa Regional Healthcare	Radiation Oncology of Northern
Liabilities and Net Assets	Healthcare Center	Affiliates, Inc	Illinois, LLC
Current Liabilities			
Current maturities of long-term debt	\$ 635,000	\$ -	\$ -
Accounts payable	2,297,259	507,940	2,449
Accrued salaries, wages and payroll taxes	1,125,570	255,210	73,483
Accrued earned time	2,639,888	143,541	-
Estimated third-party payor settlements	690,363	-	-
Other accrued expenses	1,693,850	73,178	82,153
Total current liabilities	9,081,930	979,869	158,085
Long-Term Debt, net of current maturities	12,988,448	-	-
Other Accrued Expenses	300,824	10,700	-
Estimated Self-Insurance Costs	1,351,000	-	-
Total liabilities	23,722,202	990,569	158,085
Net Assets and Equity			
Common stock	-	100	-
Additional paid-in capital	-	1,849,900	-
Retained earnings	-	(386,422)	-
Unrestricted net assets	88,423,409	-	1,633,679
Noncontrolling interest - unrestricted	-	-	1,232,424
Temporarily restricted net assets	-	-	-
Permanently restricted net assets			
Total net assets	88,423,409	1,463,578	2,866,103
Total liabilities and net assets	\$ 112,145,611	\$ 2,454,147	\$ 3,024,188

Ottawa Regional
Hospital & Hospital &
Healthcare Center Healthcare Center

		He	althcare Center	He	althcare Center				
 Eliminations	 Subtotal		Auxiliary		Foundation	E	Ilminations	İ	Consolidated
\$ _	\$ 635,000	\$	_	\$	_	\$	_	\$	635,000
(457,414)	2,350,234		8,469		-		_		2,358,703
(73,483)	1,380,780		13,599		-		_		1,394,379
· -	2,783,429		· -		-		-		2,783,429
_	690,363		-		_		_		690,363
-	1,849,181		11,009		_		-		1,860,190
(530,897)	9,688,987		33,077		-		-		9,722,064
-	12,988,448		-		-		-		12,988,448
-	311,524		-		-		-		311,524
-	1,351,000		-		-		-		1,351,000
(530,897)	24,339,959		33,077		-		-		24,373,036
(100)	-		-		-		-		-
(1,849,900)	-		-		-		-		-
386,422	-		-		-		=		-
(1,633,679)	88,423,409		124,449		278,422		-		88,826,280
-	1,232,424		-		-		-		1,232,424
-	-		10,239		10,915		-		21,154
-	-		-		4,725		-		4,725
(3,097,257)	89,655,833		134,688		294,062		-		90,084,583
\$ (3,628,154)	\$ 113,995,792	\$	167,765	\$	294,062	\$	-	\$	114,457,619

## Ottawa Regional Healthcare Affiliates, Inc.

# Consolidating Balance Sheet April 30, 2011

		Ottawa		Ottawa			C	Consolidated
		Regional		Regional			Ott	awa Regional
	H	lealthcare		Medical				Healthcare
Assets	Aff	filiates, Inc	(	Center, Inc	Ε	liminations	Α	ffiliates, Inc
Current Assets								
Cash and cash equivalents	\$	-	\$	5,926	\$	-	\$	5,926
Receivables, net		-		840,988		-		840,988
Supplies and materials		-		141,467		-		141,467
Other, primarily prepaid expenses		-		67,697		-		67,697
Total current assets		-		1,056,078		-		1,056,078
Property and Equipment								
Building and improvements		-		1,462		-		1,462
Furniture, fixtures and equipment		-		638,869		-		638,869
		-		640,331		-		640,331
Less accumulated depreciation		-		207,863		-		207,863
		-		432,468		-		432,468
Investment in Subsidiary		867,276		-		(867,276)		
Other Assets, primarily noncompete covenant, net								
and physician advances		_		643,236		-		643,236
Total assets	\$	867,276	\$	2,131,782	\$	(867,276)	\$	2,131,782

		Ottawa	Ottawa			C	Consolidated
	I	Regional	Regional				awa Regional
	Н	lealthcare	Medical				Healthcare
Liabilities and Stockholder's Equity	Aff	iliates, Inc	Center, Inc	E	Eliminations	Α	ffiliates, Inc
Current Liabilities							_
Accounts payable	\$	-	\$ 254,760	\$	-	\$	254,760
Accrued salaries, wages and payroll taxes		-	316,130		-		316,130
Accrued earned time		-	189,195		-		189,195
Other accrued expenses		-	222,296		-		222,296
Total current liabilities		-	982,381		-		982,381
Other Accrued Expenses  Total liabilities		<u>-</u> -	282,125 1,264,506		<u>-</u>		282,125 1,264,506
Stockholder's Equity							
Common stock, \$1 par value, authorized 1000							
shares, issued 100 shares		100	100		(100)		100
Additional paid-in capital		4,448,541	4,448,541		(4,448,541)		4,448,541
Retained earnings	(	(3,581,365)	(3,581,365)		3,581,365		(3,581,365)
Total stockholder's equity		867,276	867,276		(867,276)		867,276
Total liabilities and stockholder's equity	\$	867,276	\$ 2,131,782	\$	(867,276)	\$	2,131,782

## Ottawa Regional Healthcare Affiliates, Inc.

# Consolidating Balance Sheet April 30, 2010

		Ottawa		Ottawa			С	onsolidated
		Regional		Regional			Ott	awa Regional
		Healthcare		Medical				Healthcare
Assets	A <sup>·</sup>	ffiliates, Inc	(	Center, Inc	Е	Eliminations	Α	ffiliates, Inc
Current Assets								
Cash and cash equivalents	\$	-	\$	255,534	\$	-	\$	255,534
Receivables, net		-		1,249,431		-		1,249,431
Supplies and materials		-		126,859		-		126,859
Other, primarily prepaid expenses		-		58,255		-		58,255
Total current assets		-		1,690,079		-		1,690,079
Property and Equipment								
Building and improvements		-		1,462		-		1,462
Furniture, fixtures and equipment		-		316,603		-		316,603
		-		318,065		-		318,065
Less accumulated depreciation		-		29,975		-		29,975
		-		288,090		-		288,090
Investment in Subsidiary		1,463,578		-		(1,463,578)		
Other Assets, primarily noncompete covenant, net								
and physician advances		_		475,978		-		475,978
Total assets	\$	1,463,578	\$	2,454,147	\$	(1,463,578)	\$	2,454,147

		Ottawa Regional		Ottawa Regional			_	onsolidated awa Regional
		Healthcare		Medical				Healthcare
Liabilities and Stockholder's Equity	Α	ffiliates, Inc	(	Center, Inc	- 1	Eliminations	Α	ffiliates, Inc
Current Liabilities								
Accounts payable	\$	-	\$	507,940	\$	-	\$	507,940
Accrued salaries, wages and payroll taxes		-		255,210		-		255,210
Accrued earned time		-		143,541		-		143,541
Other accrued expenses		-		73,178		-		73,178
Total current liabilities		-		979,869		-		979,869
Other Accrued Expenses  Total liabilities		<u>-</u> -		10,700 990,569		<u>-</u> -		10,700 990,569
Stockholder's Equity								
Common stock, \$1 par value, authorized 1000								
shares, issued 100 shares		100		100		(100)		100
Addıtıonal paıd-ın capıtal		1,849,900		1,849,900		(1,849,900)		1,849,900
Retained earnings		(386,422)		(386,422)		386,422		(386,422)
Total stockholder's equity		1,463,578		1,463,578		(1,463,578)		1,463,578
Total liabilities and stockholder's equity	\$	1,463,578	\$	2,454,147	\$	(1,463,578)	\$	2,454,147

## Patient and Financial Statistics (Hospital Only)

		Year Ende	d A	orıl 30,
Revenue and Expenses Statistics		2011		2010
Net patient service revenue	\$	68,926,629	\$	68,507,763
Other operating revenue		1,582,647		1,233,872
Net assets released from restriction, used for operations		152		
		70,509,428	\$	69,741,635
Patient days (unaudited)				
Acute care days		7,981		8,770
Mental health days		4,845		4,309
Nursery days		945		942
Total patient days		13,771		14,021
i otai patient days	_	13,771		14,021
Adjusted patient days (unaudited) (1)		35,279		36,818
Net operating revenue per adjusted patient day (unaudited)	\$	1,998.62	\$	1,894 23
Percentage increase (decrease)		5.5%		2 6%
Operating expenses	\$	74,009,669	\$	72,550,727
Operating expenses per adjusted patient day (unaudited)		2,097.84		1,970 52
Percentage increase (decrease)		6.5%		4 6%
% of salaries, wages and employee benefits to total operating				
expenses		55.1%		57 6%
Income (loss) from operations	\$	(3,500,241)	\$	(2,809,092)
Excess (deficiency) of revenue over expenses		(1,590,741)		5,941,422
Increase (decrease) in net assets		(1,580,893)		6,805,422
		Apr	nl 30	
Balance Sheet Statistics		2011		2010
Total current assets	\$	12,067,763	\$	13,425,645
Total current liabilities		11,976,785		9,081,930
Working capital		90,978	\$	4,343,715
Ratio of current assets to current liabilities		1.01 to 1		1 48 to 1
Average number of days revenue in patient receivables (2)		44 days		50 days

- (1) Total patient days (less nursery days) divided by the percentage of inpatient revenue to total patient revenue
- (2) Computed based on patient accounts receivable after adjustments for unapplied third-party payments, estimated third-party contractual adjustments and the allowance for doubtful accounts excluding Medicaid assessment

Year Ended April 30,

2009		2008				2006		2005
				200.				2000
71.800.158	\$	70.441.122	\$	66.931.546	\$	55.784.716	\$	55,535,160
	•				•		•	781,944
-		-		-		-		-
72,936,779	\$	71,625,273	\$	67,936,223	\$	56,692,332	\$	56,317,104
9,585		10,179		9,808		9,958		10,759
5,257		5,659		5,044		3,676		4,084
1,012		930		700		791		869
15,854		16,768		15,552		14,425		15,712
	_		_		_		_	35,007
•	\$		\$		\$	·	\$	1,608 74
		• •						2 8%
	\$		\$		\$		\$	55,276,683
								1,579 02
10 3%		(0 8)%		1 9%		7 0%		5 4%
55.00/		50.40/		50.70/		50.00/		55.40/
			•		•		•	55 1%
	\$		\$		\$		\$	1,040,421
								1,738,031
(11,154,576)		3,926,861		7,322,280		7,310,687		4,325,626
				Δni	rıl 30			
2009		2008			11 30			2005
				200.				2000
15,099,723	\$	21,152,912	\$	21,526,340	\$	16,961,426	\$	22,251,635
8,788,922		10,018,441		8,220,317		6,254,820		5,850,127
	_		\$	13,306,023	\$	10,706,606	\$	16,401,508
6,310,801	\$	11,134,471	φ	13,300,023	Ψ_	10,700,000	Ψ	10,401,000
	\$		<u>φ</u>		<u> </u>		Ψ	
6,310,801 1 72 to 1	<u>\$</u>	2 11 to 1	Ψ	2 62 to 1	<u> </u>	2 71 to 1	Ψ_	3 80 to 1
	9,585 5,257 1,012 15,854 39,493 1,846 83 5 3% 74,431,671 1,884 68 10 3% 55 2% (1,494,892) (4,450,953) (11,154,576) 2009	71,800,158 1,136,621 - 72,936,779 \$ 9,585 5,257 1,012 15,854 39,493 1,846 83 5 3% 74,431,671 1,884 68 10 3% 55 2% (1,494,892) (4,450,953) (11,154,576) 2009 15,099,723 \$	71,800,158 \$ 70,441,122 1,136,621 1,184,151 	2009       2008         71,800,158       \$ 70,441,122       \$ 1,184,151         1,136,621       1,184,151       \$ 72,936,779       \$ 71,625,273       \$ 772,936,779       \$ 71,625,273       \$ 772,936,779       \$ 71,625,273       \$ 772,936,779       \$ 71,625,273       \$ 772,936,779	2009         2008         2007           71,800,158         \$ 70,441,122         \$ 66,931,546           1,136,621         1,184,151         1,004,677           -         -         -           72,936,779         \$ 71,625,273         \$ 67,936,223           9,585         10,179         9,808           5,257         5,659         5,044           1,012         930         700           15,854         16,768         15,552           39,493         40,820         38,278           1,846 83         1,754 66         \$ 1,774 82           5 3%         (11)%         4 9%           74,431,671         \$ 69,759,579         \$ 65,921,054           1,884 68         1,708 96         1,722 17           10 3%         (0 8)%         1 9%           55 2%         53 1%         52 7%           (1,494,892)         \$ 1,865,694         \$ 2,015,169           (4,450,953)         5,673,378         4,459,614           (11,154,576)         3,926,861         7,322,280           Apr           2009         2008         2007	71,800,158 \$ 70,441,122 \$ 66,931,546 \$ 1,136,621 1,184,151 1,004,677	2009         2008         2007         2006           71,800,158         \$ 70,441,122         \$ 66,931,546         \$ 55,784,716           1,136,621         1,184,151         1,004,677         907,616           -         -         -         -           72,936,779         \$ 71,625,273         \$ 67,936,223         \$ 56,692,332           9,585         10,179         9,808         9,958           5,257         5,659         5,044         3,676           1,012         930         700         791           15,854         16,768         15,552         14,425           39,493         40,820         38,278         33,499           1,846,83         1,754,66         1,774,82         1,692,36           5,3%         (1,1)%         4,9%         5,2%           74,431,671         69,759,579         65,921,054         56,620,040           1,884,68         1,708,96         1,722,17         1,690,20           10,3%         (0,8)%         1,9%         7,0%           55,2%         53,1%         52,7%         56,00           (1,494,892)         1,865,694         2,015,169         7,2,292           (4,450,953)         5	2009         2008         2007         2006           71,800,158         \$ 70,441,122         \$ 66,931,546         \$ 55,784,716         \$ 1,136,621         1,184,151         1,004,677         907,616         \$ 907,616         \$ 907,616         \$ 72,936,779         \$ 71,625,273         \$ 67,936,223         \$ 56,692,332         \$ 70,000,000         \$ 70

## Financial Ratios (Hospital Only)

		April 30,					
		2011 *	2010 *	2009 *	2009 **		
I	Profitability Ratios						
	Operating margin	(5.0)%	(4 0)%	(2 0)%	(2 0)%		
	Total margin	(5.7)	(2 0)	(6 4)	0 6		
	Return on net assets	(3.6)	(17)	(5 5)	0 6		
П	Liquidity Ratios						
	Current ratio	1.01 to 1	1 48 to 1	1 72 to 1	1 72 to 1		
	Number of days of patient service revenue						
	ın patient accounts receivable	44.0 days	49 9 days	48 9 days	48 9 days		
	Days cash on hand	5.8 days	8.7 days	18 0 days	18 0 days		
	Average payment period	64.7 days	49 8 days	46 4 days	46 4 days		
Ш	Capital Structure Ratios						
	Long-term debt to capitalization	12.4%	12 8%	14 4%	14 4%		
	Debt service coverage	2.32 to 1	3 56 to 1	1 26 to 1	5 63 to 1		
	Cash flow to total debt	9.0%	18 3%	3 6%	23 5%		
IV	Other Ratios						
	Average age of plant	8.86 years	8 56 years	8 57 years	8 57 years		
	Contractual allowance percent	60.3%	58 4%	53 1%	53 1%		

<sup>\*</sup> Calculations prepared with investments classified as trading

<sup>\*\*</sup> Calculations prepared with investments classified as other-than-trading

Patient Service Revenue	2011		2010
		Total	
Routine care services			
Medical-surgical	<b>\$ 10,455,23</b>	<b>9</b> \$	9,685,796
Psychiatric care unit	10,878,68	5	9,540,950
Intensive care unit	1,719,57	4	1,664,727
Obstetrical	2,504,88	2	2,463,060
Nursery	676,62	0	630,198
	26,235,00	0	23,984,731
Other nursing services	•		
Surgical services	24,993,86	1	23,503,793
Central services and supply	1,687,75	В	1,629,170
Intravenous therapy	2,212,47	6	2,162,372
Emergency service	13,165,34	3	11,937,731
Delivery and labor room	1,364,39	6	1,176,986
Outpatient services	11,523,98	0	10,074,465
Home health	4,586,67	8	4,655,385
	59,534,49	2	55,139,902
Other professional services			
Laboratory	21,169,75	4	20,396,520
Pharmacy	7,900,97	D	8,072,395
Radiology	40,300,21	2	36,463,856
Respiratory therapy	6,897,28	5	7,021,543
Physician professional services	10,658,02	5	11,668,004
Physical, occupational and activity therapy	7,131,80	9	6,983,347
	94,058,05	5	90,605,665
	179,827,54	7	169,730,298
Less charity care	(6,154,27	2)	(5,135,314)
	\$ 173,673,27	5 \$	164,594,984

Year Ended April 30,

2011		2010		2011		2010			
Inp	atiei	nt	Outpatient						
\$ 6,109,283	\$	6,347,733	\$	4,345,956	\$	3,338,063			
7,207,872		6,113,960		3,670,813		3,426,990			
1,711,056		1,664,727		8,518		-			
1,718,424		1,720,919		786,458		742,141			
676,620		630,198		-		-			
17,423,255		16,477,537		8,811,745		7,507,194			
6,590,431		7,566,793		18,403,430		15,937,000			
1,055,731		1,119,682		632,027		509,488			
1,522,120		1,564,395		690,356		597,977			
3,555,464		3,286,002		9,609,879		8,651,729			
1,016,114		786,358		348,282		390,628			
1,678,724		1,569,917		9,845,256		8,504,548			
-		-		4,586,678		4,655,385			
15,418,584		15,893,147		44,115,908		39,246,755			
7,616,404		7,691,245		13,553,350		12,705,275			
4,478,968		4,737,027		3,422,002		3,335,368			
5,661,332		6,164,827		34,638,880		30,299,029			
4,964,607		5,591,988		1,932,678		1,429,555			
2,540,777		2,966,536		8,117,248		8,701,468			
716,332		771,616		6,415,477		6,211,731			
25,978,420		27,923,239		68,079,635		62,682,426			
\$ 58,820,259	\$	60,293,923	\$	121,007,288	\$	109,436,375			

Discounts, Allowances and Contractual	 Year Ended Aprıl 30,			
Adjustments	2011	2010		
Contractual adjustments				
Medicare	\$ 53,269,925	\$	48,704,780	
Medicaid	25,900,382		22,093,102	
Other	 24,872,310		24,317,349	
	104,042,617		95,115,231	
Administrative adjustments, discounts and other	 704,029		971,990	
	\$ 104,746,646	\$	96,087,221	
Other Operating Revenue (Expense)				
		_		
Cafeteria sales	\$ 405,498	\$	368,317	
Medical records	2,837		2,789	
Pharmacy sales to employees	12,213		15,221	
Commissions	674		621	
Self-insurance trust realized investment income	188,990		222,372	
Rental income	681,312		493,182	
Bioterrorism grant	27,460		20,142	
Private service grants	3,222		5,184	
Other grants	25,000		-	
Community classes	52,944		36,866	
Miscellaneous	182,497		69,178	
	\$ 1,582,647	\$	1,233,872	

	Year Ended April 30,							
	2011							
Operating Expenses, Summary by Departments		Total	á	Salaries and Wages		Supplies and Other Expenses		
Administrative and general services								
Administration	\$	3,064,842	\$	732,432	\$	2,332,410		
Fiscal services	•	4,306,960	•	1,913,766	•	2,393,194		
Plant operation and maintenance		2,376,146		818,855		1,557,291		
Housekeeping		1,314,038		726,449		587,589		
Laundry and linen		291,473		38,716		252,757		
Dietary		2,016,041		790,261		1,225,780		
Nursing service administration		1,423,650		1,046,582		377,068		
Medical records		1,368,434		712,780		655,654		
Social and community service		984,673		390,396		594,277		
General and administrative		1,240,138		636,327		603,811		
		18,386,395		7,806,564		10,579,831		
Routine care services								
Medical-surgical		3,206,925		2,114,033		1,092,892		
Psychiatric care unit		5,268,274		3,825,191		1,443,083		
Intensive care unit		990,382		708,242		282,140		
Obstetrical		1,450,533		950,506		500,027		
Nursery		184,916		121,329		63,587		
		11,101,030		7,719,301		3,381,729		
Other nursing services								
Surgical services		5,736,141		1,570,025		4,166,116		
Central services and supply		718,435		198,088		520,347		
Intravenous therapy		540,937		355,913		185,024		
Emergency services		3,036,038		1,371,540		1,664,498		
Outpatient services		2,047,965		1,043,953		1,004,012		
Home health	_	2,767,914		1,675,428		1,092,486		
	\$	14,847,430	\$	6,214,947	\$	8,632,483		

	Year Ended Aprıl 30,	
	2010	
		Supplies
	Salaries	and Other
otal	and Wages	Expenses

	Supplies					
		Salaries and Othe				
 Total	á	and Wages		Expenses		
\$ 2,139,455	\$	671,682	\$	1,467,773		
3,705,412		1,843,719		1,861,693		
2,397,601		716,669		1,680,932		
1,343,862		735,509		608,353		
333,388		38,550		294,838		
2,028,934		790,125		1,238,809		
1,452,095		1,055,798		396,297		
1,442,659		715,555		727,104		
1,036,156		421,674		614,482		
997,380		541,517		455,863		
16,876,942		7,530,798		9,346,144		
3,417,015		2,264,177		1,152,838		
4,988,622		3,562,407		1,426,215		
983,784		687,424		296,360		
1,641,178		1,037,989		603,189		
259,117		178,363		80,754		
11,289,716		7,730,360		3,559,356		
5,458,795		1,576,175		3,882,620		
690,679		192,697		497,982		
556,744		374,923		181,821		
3,228,338		1,432,121		1,796,217		
1,963,773		1,011,637		952,136		
2,617,763		1,556,439		1,061,324		
\$ 14,516,092	\$	6,143,992	\$	8,372,100		

(Continued)

	Year Ended April 30,								
	2011								
Operating Expenses, Summary by			Salaries			Supplies and Other			
Departments (Continued)		Total		and Wages		Expenses			
Other professional services									
Laboratory	\$	2,942,309	\$	877,249	\$	2,065,060			
Pharmacy		2,607,687		751,513		1,856,174			
Radiology		5,073,241		2,516,936		2,556,305			
Respiratory therapy		942,981		568,404		374,577			
Physician professional services		2,730,159		1,307,854		1,422,305			
Physical, occupational and activity therapy		2,743,011		1,633,631		1,109,380			
Bioterrorism		27,460		-		27,460			
Quality assurance		813,747		537,221		276,526			
Medicaid Hospital Assessment		1,704,677		-		1,704,677			
		19,585,272		8,192,808		11,392,464			
		63,920,127	\$	29,933,620	\$	33,986,507			
Depreciation and amortization		6,421,883							
Interest		318,423							
Provision for bad debts		3,349,236	_						
	\$	74,009,669	_						

Year E	nded .	Aprıl	30.
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2010								
					Supplies			
			Salaries		and Other			
	Total		and Wages		Expenses			
\$	3,040,464	\$	914,163	\$	2,126,301			
	2,825,157		805,647		2,019,510			
	4,746,066		2,339,577		2,406,489			
	953,458		541,921		411,537			
	3,833,329		2,255,440		1,577,889			
	2,714,608		1,554,474		1,160,134			
	20,143		-		20,143			
	769,455		508,934		260,521			
	1,704,675		-		1,704,675			
	20,607,355		8,920,156		11,687,199			
	63,290,105	\$	30,325,306	\$	32,964,799			
	5,970,624							
	147,245							
	3,142,753	_						
\$	72,550,727	=						

# Balance Sheet Information (Hospital Only)

	Aprıl 30,				
Cash and Cash Equivalents		2011	2010		
Cash on hand	\$	2,700	\$ 2,175		
Operating and payroll checking accounts		1,005,635	1,273,220		
Money market checking accounts		51,271	305,105		
	\$	1,059,606	\$ 1,580,500		

	April 30,						
		2011			2010		
Patient Receivables		Amount	Percent		Amount	Percent	
In-house and discharged							
0-30 days	\$	9,905,642	48.18%	\$	10,066,451	48 80%	
Discharged	·	, ,					
31-60 days		1,843,841	8.97		1,654,056	8 02	
61-90 days		1,492,402	7.26		1,596,531	7 74	
Over 91 days		7,317,993	35.59		7,313,026	35 44	
•		20,559,878	100.00%		20,630,064	100 00%	
Less estimated third-party							
contractual adjustments		7,853,606			8,082,976		
		12,706,272	-		12,547,088	-	
Less allowance for doubtful							
accounts*		4,745,000			4,755,000		
	\$	7,961,272	•	\$	7,792,088	- =	
					Year Ende	d Aprıl 30,	
					2011	2010	
* Analysis of allowance for doubtful	l accoι	unts					
Balance, beginning				\$	4,755,000	\$ 5,713,000	
Addition to allowance for the y	/ear				3,780,558	3,602,853	
Recoveries of accounts previo	ously w	ritten off,					
net of collection costs					(344,366)	(230,050)	
					8,191,192	9,085,803	
Accounts written off during the	e year				(3,446,192)	(4,330,803)	
Balance, ending				\$	4,745,000	\$ 4,755,000	

# Balance Sheet Information (Hospital Only)

	April 30,					
Supplies and Materials	2011	2010				
Central supplies	\$ 144,557	\$ 146,025				
Dietary	31,160	29,772				
Pharmacy	355,017	362,071				
Operating room	1,128,005	1,277,749				
	\$ 1,658,739	\$ 1,815,617				

	Assets							
	Balance April 30,		Balance April 30,					
Property and Equipment	2010	Acquisitions Transfers Retir	rements 2011					
Land and improvements Building and improvements	\$ 3,627,524 64,570,576	\$ 202,367 \$ - \$ 728,889 3,521,362 (1	- <b>\$ 3,829,891</b> 52,543) <b>68,668,284</b>					
Furniture, fixtures and equipment	27,500,359	•	95,173) <b>32,678,291</b>					
Construction in progress	7,421,804	7,759,540 (8,769,375)	- 6,411,969					
	\$103,120,263	\$ 8,815,888 \$ - \$ (3	347,716) <b>\$ 111,588,435</b>					

Accumulated Depreciation						_ [	Depreciated	
Estimated	Balance					Balance		Cost
Lıfe	Aprıl 30,					April 30,		April 30,
In Years	2010	Depreciation Eliminations		Depreciation		2011		2011
25	\$ 2,023,602	\$	96,223	\$	-	\$ 2,119,825	\$	1,710,066
10 - 40	29,481,788	3,0	76,865		(19,511)	32,539,142		36,129,142
3 - 20	19,050,602	3.2	220,022		(308,193)	21,962,431		10,715,860
3 - 20	-	0,2	-		-	-		6,411,969
	\$ 50,555,992	\$ 6,3	93,110	\$	(327,704)	\$ 56,621,398	\$	54,967,037

#### Community Benefits (Unaudited) Year Ended April 30, 2011

Ottawa Regional Hospital & Healthcare Center and affiliates (ORHHC) provided approximately \$16 million in community benefits during the year ended April 30, 2011 Responding to the needs of special populations, such as the elderly, people living in poverty, and those with chronic mental illness, requires a significant and ongoing effort on the part of ORHHC, including staff and volunteers, many of whom donate countless hours of their own personal time to help make a positive difference in the community

The Hospital's contributions during the year ended April 30, 2011 included charity care, the underpayment for Medicaid patients, the unpaid debt of patients, the cost of subsidizing medical services that bring a financial loss, the cost of training the next generation of doctors, nurses, and other highly-skilled health care professionals, to include scholarships to graduating high school seniors pursuing careers in health care, providing free language assistance, donations of meeting space and volunteer time, and other free programs addressing community health needs

ORHHC is committed to meeting the needs of every person in the communities it serves, regardless of whether or not they can pay. A \$7.8 million shortfall in the cost of treating patients from Medicaid and other government-sponsored programs accounted for nearly half of the Hospital's community benefits ORHHC has seen an increase in charity care over the past few years. During the year ended April 30, 2011, ORHHC provided over \$6 million in free care to the community.

A freestanding facility, the Health Center of Eastern LaSalle County (Health Center), provides free health care services to individuals and families who do not have access to health insurance, do not qualify for state or federal programs, and do not have the financial resources to secure the health care they need Thirteen of ORHHC's physicians volunteer their services to provide primary health care, and the Health Center does not receive any federal or state funds. Ancillary services, such as lab and x-ray, that are unavailable at the clinic, are provided by the Hospital at no charge.

ORHHC has the only hospital providing mental health services between Naperville, Joliet, Peoria and the Quad Cities. Although several local and regional hospitals ceased to provide behavioral health care due to a lack of profitability, ORHHC expanded its programs and services to meet community needs. While the program continues to operate at a loss (nearly \$6 million in fiscal year 2011), ORHHC remains committed to providing this vital service.

Being able to provide meeting room space for community programs and events such as blood drives, health fairs, and Children's Hospital (a program for area first-grade students), has long been a source of pride at ORHHC. The Hospital regularly provides educational and informational programs and makes presentations to community groups and clubs, service organizations, businesses, industries, churches, schools, and the general public on topics such as disease prevention, mental health, nutrition, personal effectiveness, physical fitness and safety. ORHHC also offers free transportation services for patients through its Care-a-Van program, providing in excess of 4,600 rides last year.

Last year, approximately 8,000 community members participated in support groups and classes offered by ORHHC ORHHC's support groups included adult grief support, Alzheimer's caregivers, bereavement, breast cancer, caregiver, COPD, CPAP, diabetes, early stage dementia, and healthy lifestyles Among the hospital's many community education classes were cesarean section, childbirth preparation, CPR, diabetes, first aid, focus based exercise, and healthy eating

#### Community Benefits (Unaudited) – (Continued) Year Ended April 30, 2011

Each year, the Ottawa Regional Hospital & Healthcare Center Foundation (Foundation) awards scholarships to graduating seniors from area high schools who are pursuing careers in the healthcare industry. Alongside the Ottawa Regional Hospital & Healthcare Center Auxiliary, another key group comprised entirely of volunteers, the Foundation plays a leading role in the well-being of the communities it serves by financially supporting the Health Center of Eastern LaSalle County and the Family Room program, which allows parents receiving government assistance to earn points for good parenting skills Points can then be exchanged for infant and household supplies

ORHHC has provided exceptional health care to the communities it serves for more than 100 years, and has the distinct honor of being fully accredited by the Joint Commission. But it's the care ORHHC and its employees provide that goes beyond the walls of ORHHC's buildings – caring for children in need, caring for those who lack food, homes, insurance, and transportation, and caring for the young people who represent our society's future – that makes our communities great places to live, work, learn and grow ORHHC employees and volunteers take pride in donating their time and resources in activities such as the Thanksgiving turkey drive, Freezin for a Reason food drive, Labor of Love program, Care-a-Van program and serving on numerous community and not-for-profit boards