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Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047
2010

The organization may have to use a copy of this return to satisfy state reporting requirements.

| | i Oi tile | 20 to calendar year, or tax year beginning | enuing | | | | | | | |
|-------------------------|---------------------------|--|----------------|--|-------------------------------|--|--|--|--|--|
| В | Check if | C Name of organization | | D Employer identifi | cation number | | | | | |
| _ | Addres | WASHINGTON STATE MEDICAL ASSOCIATION | | | | | | | | |
| 느 | change | FOUNDATION FOR HEALTH CARE IMPROVEMENT | | } | | | | | | |
| LX | change | <u> </u> | , | 91-607 | 4463 | | | | | |
| 느 | return | Number and street (or P.O. box if mail is not delivered to street address) | Room/suite | E Telephone numbe | | | | | | |
| 늗 | Termin- ated Amend | 2033 SIXIA RVENCE | 1100 | (206)4 | 41-9762 | | | | | |
| 느 | lreturn | City or town, state or country, and ZIP + 4 | | G Gross receipts \$ | 1,258,004. | | | | | |
| L | Appilca tion pendin | | | H(a) is this a group re | | | | | | |
| | | F Name and address of principal officer: THOMAS J CURRY | | for affiliates? | Yes X No | | | | | |
| _ | | SAME AS C ABOVE | | H(b) Are all affiliates inc | | | | | | |
| | | empt status: x 501(c)(3) 501(c) () ((insert no.) 4947(a)(1) | or 527 | 1 | list. (see instructions) | | | | | |
| | | e: WWW.WSMA.ORG/FOUNDATION.CFM | 1. 5 | H(c) Group exemptio | | | | | | |
| K | Form of | organization: X Corporation Trust Association Other | L Year | of formation: 1966 | A State of legal domicile. WA | | | | | |
| | 即運動 | Summary | | | | | | | | |
| 8 | | Briefly describe the organization's mission or most significant activities: TO IMI | HOVE THE | HEALTH AND WELL | | | | | | |
| Activities & Governance | | BEING OF ALL WASHINGTONIANS. | | 4 | | | | | | |
| Ver | | Check this box I if the organization discontinued its operations or disposition and the organization of th | osea ot more | I 1 | ssets. I | | | | | |
| Ĝ | | Number of voting members of the governing body (Part VI, line 1a) | | 3 | | | | | | |
| -త | | Number of independent voting members of the governing body (Part VI, line 1b) | | 4 | 7 | | | | | |
| ţį | 1 | Total number of individuals employed in calendar year 2010 (Part V, line 2a) | • | 5 | 9 | | | | | |
| ₹ | | Total number of volunteers (estimate if necessary) | | <u>6</u> | 0, | | | | | |
| ¥ | t . | Total unrelated business revenue from Part VIII, column (C), line 12 | | | 0. | | | | | |
| | B | Net unrelated business taxable income from Form 990-T-line 34 | | Prior Year | | | | | | |
| | 8 | Contributions and amote (Part VIII line 1b) | | 38 570. | Current Year 403,852. | | | | | |
| Revenue | 9 | Contributions and grants (Part VIII, line 1h) Program service revenue (Part VIII, line 2g) | | 0. | 0. | | | | | |
| Ver | 10 | (0) (1) (1) (1) (1) | \$-08 | 20,137. | 21,916. | | | | | |
| æ | 11 | Investment income (Part VIII, column (A), lines 3, 4, and 7d) Culture (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | \$ | <11,571. | 21,310. | | | | | |
| | | Total revenue - add lines 8 through 11 (must equal Part-VIII) column (A), (in e 12) | ~ · - | 47,136. | 425,768. | | | | | |
| _ | | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | | 25,000. | 47,000. | | | | | |
| | 1 | Benefits paid to or for members (Part IX, column (A), line 4) | | | | | | | | |
| m | 1 | Salanes, other compensation, employee benefits (Part IX, column (A), lines 5-10) | 0. | 0. | | | | | | |
| Expenses | 16a | Professional fundraising fees (Part IX, column (A), line 11e) | 0. | 0. | | | | | | |
| Der | | Total fundraising expenses (Part IX, column (D), line 25) | | REMARKS AND THE REST OF THE RE | | | | | | |
| ŭ | 17 | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) | | 46,592. | 58,678. | | | | | |
| | | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | ·· | 71,592. | 105,678. | | | | | |
| | | Revenue less expenses. Subtract line 18 from line 12 | | <24,456. | | | | | | |
| 58 | S | | Be | ginning of Current Year | End of Year | | | | | |
| Sets | 20 | Total assets (Part X, line 16) | | 809,044. | 1,129,134. | | | | | |
| ₹ | 21 | Total liabilities (Part X, line 26) | | 0. | 15,000. | | | | | |
| Net A | 22 | Net assets or fund balances Subtract line 21 from line 20 | | 809,044. | 1,114,134. | | | | | |
| | | Signature Block | | | | | | | | |
| Und | der pena | lties of perjury, I declare that I have examined this return, including accompanying schedul | es and statem | ents, and to the best of m | y knowledge and belief, it is | | | | | |
| true | e, correc | t, and complete. Declaration of pregarer (other than officer) is based on all information of w | vhich preparer | has any knowledge. | | | | | | |
| | | /km) (m | | 8/5/1) | | | | | | |
| Sig | תק ת | Signature of officer | | Date | | | | | | |
| He | re | THOMAS J CURRY, PRESIDENT | | | | | | | | |
| = | | Type or print name and title | | | | | | | | |
| 20 | | Print/Type preparer's name Preparer's signature | | Date Check | PTIN | | | | | |
| Pai | id eparer | SARA ELIZABETH J. HYRE | <u>a</u> | 8 12 11 self-employe | ed . | | | | | |
| Pre | parer | Firm's name CLARK NUBER, PS | | Firm's EIN ▶ | | | | | | |
| Uš C | e Only | Firm's address > 10900 NE 4TH STREET, SUITE 1700 | · | | | | | | | |
| \equiv | | BELLEVUE, WA 98004 RS discuss this return with the preparer shown above? (see instructions) | | Phone no., 42 | 25-454-4919 | | | | | |
| Ma | y the IF | RS discuss this return with the preparer shown above? (see instructions) | | | X Yes No | | | | | |
| | 01 02-2 | | ions. | | Form 990 (2010) | | | | | |

91-6074463

| Par | t III Statement of Program Service Accomplishments | |
|-----------|---|--|
| | Check if Schedule O contains a response to any question in this Part III | <u>x</u> |
| 1 | Briefly describe the organization's mission | _ |
| | TO HELP PHYSICIANS UNDERSTAND AND ADAPT TO ON-GOING CHANGES IN HEALTH | |
| | CARE DELIVERY AND REIMBURSEMENT BY WORKING WITH MEDICAL GROUPS AND | |
| | PHYSICIANS PRACTICES TO SUPPORT INFORMATION-BASED CARE; PROMOTE BEST | |
| | PRACTICES; PROMOTE REDUCTIONS IN UNSUPPORTABLE VARIATIONS IN CARE; | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on | |
| | the prior Form 990 or 990-EZ? | Yes X No |
| | If "Yes," describe these new services on Schedule O | |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? | Yes X No |
| | If "Yes," describe these changes on Schedule O. | |
| 4 | Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. | |
| | Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and | |
| | allocations to others, the total expenses, and revenue, if any, for each program service reported. | |
| 4a | (Code:) (Expenses \$ 47,000. including grants of \$ 47,000.) (Revenue \$ | |
| | CONTRIBUTIONS MADE TO WASHINGTON STATE MEDICAL ASSOCIATION FOR THE | |
| | PROMOTION OF MEDICAL EDUCATION. | |
| | | |
| | | |
| | | |
| | | - |
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| | | |
| | | |
| | | |
| 4b | (Code:) (Expenses \$ 1,672. including grants of \$) (Revenue \$ | |
| 70 | CLINICAL PERFORMANCE IMPROVEMENT NETWORK, CPIN, IS AN ONGOING EDUCATION | , ' |
| | PROGRAM DIRECTED AT PHYSICIANS PRACTICING IN SMALL AND MEDIUM-SIZED | |
| | PRACTICES. CPIN WILL CREATE AN OPPORTUNITY FOR MEDICAL PRACTICES TO | |
| | COLLABORATE WITH ONE ANOTHER AND SHARE INFORMATION ON BEST PRACTICES IN | |
| | THEIR ONGOING WORK OF QUALITY IMPROVEMENT. | |
| | | |
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| | | |
| | | |
| | | |
| | (Code.) (Expenses \$ including grants of \$) (Revenue \$ | |
| 4c | (Code) (expenses \$ including grants of \$) (neverties \$) | ······································ |
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| | | |
| 4d | Other program services. (Describe in Schedule O.) | |
| | (Expenses \$ including grants of \$) (Revenue \$) | |
| <u>4e</u> | Total program service expenses ► 48,672. | C 000 (00:0) |
| | | Form 990 (2010) |

Form 990 (2010) FOUNDATION FOR HEAP Part IV | Checklist of Required Schedules

| | | | Yes | No |
|-------------|---|-------------|--|--|
| | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | X | |
| | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | " |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | <u> </u> |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | ۱. | | x |
| _ | dunng the tax year? If "Yes," complete Schedule C, Part II Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | 4 | | ┝┷ |
| 5 | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | x |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to | | | |
| J | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | x |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | ۲ | | |
| • | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | |
| | Schedule D, Part III | 8 | | х |
| 9 | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide | | | |
| | credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | x |
| 10 | Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? | | | |
| | If "Yes," complete Schedule D, Part V | 10 | | x |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X | _ | | · |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| | Part VI . | 11a | | X |
| þ | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | l | | ۱., |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | <u> </u> | X |
| Ç | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | x |
| ч | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in | 110 | | |
| _ | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | x |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | | х |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | х |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI, XII, and XIII | 12a | | х |
| þ | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional | 12b | ļ | X |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | х |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV | 4,46 | | x |
| 45 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization | 14b | - | |
| 15 | or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV | 15 | | x |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals | ··· | | |
| | located outside the United States? If "Yes," complete Schedule F, Parts III and IV | 16 | | x |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | • | х |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | х |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | 1 | | |
| | complete Schedule G, Part III | 19 | . . | х |
| 20 a | Did the organization operate one or more hospitals? If "Yes," complete Schedule H | 20a | <u> </u> | х |
| b | If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form 990 filers that | | | |
| | operate one or more hospitals must attach audited financial statements (see instructions) | 20b | 000 | <u> </u> |
| | | Form | 990 / | OPTO: |

Form 990 (2010) WASHINGTON STATE MEDICAL AS FORM 990 (2010) FOUNDATION FOR HEALTH CARE Part IV Checklist of Required Schedules (continued)

| | i i i i i i i i i i i i i i i i i i i | | Yes | No |
|-----|--|-----------|-------|-------|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the | | | |
| | United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | Х | |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | x |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J . | 23 | х | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No", go to line 25 | 24a | | Х |
| | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | x |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | x |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified | | | |
| | person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | х |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | | | |
| | contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete | | | |
| | Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | - | |
| | instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| a | | 28a | | x |
| b | | 28b | | ^_ |
| C | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 200 | | x |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 28c 29 | | x |
| 30 | Did the organization receive more than \$25,000 if not reasures, or other similar assets, or qualified conservation | | | |
| • | contributions? If "Yes," complete Schedule M | 30 | | x |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? | | | |
| | If "Yes," complete Schedule N, Part I | 31 | | х |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| | Schedule N, Part II | 32 | | х |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I | 33 | | х |
| 34 | Was the organization related to any tax-exempt or taxable entity? | | | |
| | If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | х | |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? | 35_ | | X |
| а | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | х |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | х |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? | | | |
| | Note. All Form 990 filers are required to complete Schedule O | 38 | х | |
| | | Form ' | 990 (| 2010) |

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

FOUNDATION FOR HEALTH CARE IMPROVEMENT

| orm | 990 (2010) FOUNDATION FOR HEADIN CARE IMPROVEMENT | 71-00/4403 | | Pi | age J | | | | |
|-----|---|--------------------------|-----------|----------|-------------------|--|--|--|--|
| Par | Statements Regarding Other IRS Filings and Tax Compliance | | | | | | | | |
| | Check if Schedule O contains a response to any question in this Part V | | | | \vdash | | | | |
| | ı | 1 | | Yes | No | | | | |
| 1a | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable | | | | | | | | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b | | | | | | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and report | table gaming | , | - | l | | | | |
| | (gambling) winnings to prize winners? | | 1c | _ | | | | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | | | | | |
| | filed for the calendar year ending with or within the year covered by this return | 0 | | | - | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | | 2b | | | | | | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions) | | | | ,, | | | | |
| | Did the organization have unrelated business gross income of \$1,000 or more during the year? | | 3a | ļ | Х | | | | |
| | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | • | <u>3b</u> | | | | | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other auth | | ١. | | " | | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account | ount)? | 4a | | X | | | | |
| Ь | If "Yes," enter the name of the foreign country: | | ļ | | ŀ | | | | |
| | See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial According to the control of the control | ounts. | | | | | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | _ | 5a | <u> </u> | X | | | | |
| Ь | | u, | 5b | | ^ | | | | |
| | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | | _5c_ | | | | | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the o | rganization solicit | _ | | x | | | | |
| | any contributions that were not tax deductible? | | 6a | - | ^- - | | | | |
| þ | If "Yes," did the organization include with every solicitation an express statement that such contributions | or giπs | | | | | | | |
| _ | were not tax deductible? | | _6b | | | | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and service | o provided to the payor? | 7a | | x | | | | |
| a | | | | | | | | | |
| b | | agurad | 7b | | | | | | |
| С | to file Form 8282? | equired | 7c | | x | | | | |
| ď | 1- | ı I | 10 | ایرا در | | | | | |
| e | | | 7e | | X | | | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract | | 7f | | х | | | | |
| g | | | 7g | | | | | | |
| h | | • | 7h | | | | | | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did th | | 373. | ~_ | | | | | |
| _ | organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any | | 8 | | | | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | | | | | | |
| а | Did the organization make any taxable distributions under section 4966? | | 9a | | | | | | |
| ь | Did the organization make a distribution to a donor, donor advisor, or related person? | | 9b | | | | | | |
| 10 | Section 501(c)(7) organizations. Enter: | _ | 50°° ~ | | | | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | a |] | | | | | | |
| Ь | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | b | , | - | | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | i | | - | | | | | |
| а | Gross income from members or shareholders | a | 1 | | | | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against | | | | | | | | |
| | amounts due or received from them.) | ь [| - | | | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 104 | 11? | 12a | | | | | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | b | 1 | | | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | <u> </u> | | | | |
| a | Is the organization licensed to issue qualified health plans in more than one state? | • | 13a | | | | | | |
| | Note. See the instructions for additional information the organization must report on Schedule O. | | | 1 | | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | 1 | 1 | | | | | | |
| | organization is licensed to issue qualified health plans | b | ļ | | | | | | |
| С | Enter the amount of reserves on hand | c l | | 1 | i | | | | |

14a

14b

x

91-6074463

FOUNDATION FOR HEALTH CARE IMPROVEMENT

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions

| | Check if Schedule O contains a response to any question in this Part VI | | | | | х |
|------------------|---|----------|--|----------|-------------|--|
| Sec ⁻ | tion A. Governing Body and Management | | | | | |
| | | | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | 1a | | 7 | | |
| b | Enter the number of voting members included in line 1a, above, who are independent | 1b | | 7 | | ، - ا |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship | p with | any other | | | - ' |
| | officer, director, trustee, or key employee? | | • | 2_ | | X_ |
| 3 | Did the organization delegate control over management duties customarily performed by or under the | e direc | t supervision | | | |
| | of officers, directors or trustees, or key employees to a management company or other person? | | | 3 | | <u> x</u> |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form S | | is filed? | 4_ | х | |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's as: | sets? | | 5 | | <u> </u> |
| 6 | Does the organization have members or stockholders? | | * | 6 | | X |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more me | embers | s of the | 7- | | x |
| . | governing body? As any degree of the governing body subject to approval by members, stackholders, or other popular. | reage? | | 7a 7b | х | ^ - |
| | Are any decisions of the governing body subject to approval by members, stockholders, or other per | | | 75 | | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken | auring | i tile year | | | |
| 2 | by the following. The governing body? | | | - 8a | х | |
| a h | Each committee with authority to act on behalf of the governing body? | | | 8b | x | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea | schod : | at the | 100 | | |
| 3 | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | acried i | at uie | 9 | Ì | х |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal R | evenue | e Code.) | <u> </u> | | |
| | 1110 0000010 10000010 10000000000000000 | | | | Yes | No |
| 10a | Does the organization have local chapters, branches, or affiliates? | | | 10a | | х |
| | If "Yes," does the organization have written policies and procedures governing the activities of such | chapt | ers, affiliates, | | | |
| | and branches to ensure their operations are consistent with those of the organization? | • | | 10b | <u> </u> | ł |
| 11a | Has the organization provided a copy of this Form 990 to all members of its governing body before f | iling th | e form? | 11a | х | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | | ~7 | ., |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13 | | | 12a | | x |
| | Are officers, directors or trustees, and key employees required to disclose annually interests that co | uld gıv | e rise | | | |
| | to conflicts? | | | 12b | <u> </u> | |
| С | Does the organization regularly and consistently monitor and enforce compliance with the policy? If | "Yes," | describe | | | |
| | ın Schedule O how this is done | | | 12c | | <u> </u> |
| 13 | Does the organization have a written whistleblower policy? | | | 13 | | X |
| 14 | Does the organization have a written document retention and destruction policy? | | | 14 | | Х |
| 15 | Did the process for determining compensation of the following persons include a review and approve | al by ir | ndependent | 4 | , - | [] |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? |) | | 1 | | |
| | The organization's CEO, Executive Director, or top management official | | • | 15a | | X |
| b | Other officers or key employees of the organization | | | 15b | <u> </u> | Х |
| 40 | If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.) | | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange | ment v | vith a | 1 | | x |
| _ | taxable entity during the year? | | 4 | 16a | | ^ |
| D | If "Yes," has the organization adopted a written policy or procedure requiring the organization to eva | | | | | ' |
| | in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the orgenement status with respect to such arrangements? | janizati | OH S | 16b | - | |
| Sec | tion C. Disclosure | · | | 100 | L | 1 |
| 17 | List the states with which a copy of this Form 990 is required to be filed ►WA | | | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990- | T (501/ | c)(3)s onlv) availabl | e for | | |
| | public inspection. Indicate how you make these available. Check all that apply. | . ,501 | المراحين المراجع المرا | J , J1 | | |
| | Own website Another's website X Upon request | | | | | |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, or | conflict | of interest policy | and fina | ancial | |
| | statements available to the public. | | | | | |
| 20 | State the name, physical address, and telephone number of the person who possesses the books a | ınd rec | ords of the organiz | ation: | > | |
| | AMY FREDERICKS - (206) 441-9762 | | 3 · · · | • | | |
| | 2033 SIXTH AVE SUITE 1100 SEATTLE WA 98121 | | | | | |

FOUNDATION FOR HEALTH CARE IMPROVEMENT

| 9 | 1 | -6 | 0 | 7 | 4 | 4 | 6 | 3 | |
|---|---|----|---|---|---|---|---|---|--|
|---|---|----|---|---|---|---|---|---|--|

Page 7

| Part VII | Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated |
|----------|---|
| | Employees, and Independent Contractors |

Check if Schedule O contains a response to any question in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter-0- in columns (D), (E), and (F) if no compensation was paid
 List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees, officers, key employees, highest compensated employees; and former such persons.

| (A) | (B) | | | (0 |) | | | (D) | (E) | (F) | | |
|--|------------------------------|--|-----------------------|---------------|--|------------------------------|----------|----------------------|------------------------------|------------------------------|--|--|
| Name and Title | Average | l | | Pos | | | | Reportable | Reportable | Estimated | | |
| | hours per week | \vdash | heck | (all 1 | that | арр | ly) | compensation from | compensation from related | amount of other | | |
| | (describe | individual trustee or director | 1 | 1 | 1 | | | the | organizations | compensation | | |
| | hours for | io di | 8 | ŀ | | sated | | organization | (W-2/1099-MISC) | from the | | |
| | related | rustee | Irust | | ag. | mpen | | (W-2/1099-MISC) | , | organization | | |
| | organizations in Schedule | dra | Institutional trustee | 😹 | Кеу етріоуев | est co oyee | ы | | | and related organizations | | |
| | O) | ş | ınstı | Officer | Key | Highest compensated employee | Former | | | Organizations | | |
| THOMAS J CURRY | | | | | | | | | | | | |
| PRESIDENT | 1.00 | x | L_ | х | | _ | | 0. | 209,999. | 49,963. | | |
| DEBORAH HARPER, MD | | l | | | | | | | | | | |
| CHAIR | 1.00 | х | | Х | | ļ | | 0. | 30,462. | 0. | | |
| DEAN MARTZ, MD | | | | | | ļ | | | | _ | | |
| VICE CHAIR | 1.00 | х | | х | ļ | <u> </u> | _ | 0. | 22,815. | 0. | | |
| DALE REISNER, MD | | | ١ | | | | | _ | | | | |
| SECRETARY/TREASURER | 1.00 | х | ┝ | х | <u> </u> | - | | 0. | 9,942. | 0, | | |
| RAY HSIAO, MD | 1 00 | | | x | 1 | Į. | | 0. | 1 700 | , | | |
| ASST SECRETARY/TREASURER NICHOLAS RAJACICH, MD | 1.00 | Х | ├ | ^ | ├- | ├ | \vdash | 0. | 1,788. | 0. | | |
| DIRECTOR | 1.00 | x | | l | | | | 0. | 12,876. | 0. | | |
| BRIAN SEPPI, MD | 1.00 | | ╁─╴ | ╁╌ | ├─ | ╁ | \vdash | , | 12,070. | | | |
| DIRECTOR | 1.00 | x | | | | | | ٥. | 596. | 0. | | |
| DOUGLAS MYERS, MD | | | | ┢ | | | | - | | · | | |
| DIRECTOR | 1.00 | x | | | | | | 0. | 19,812. | 0. | | |
| CYNTHIA MARKUS, MD | | | | | | | | | | | | |
| PAST CHAIR | 1.00 | х | | L | L | <u> </u> | | 0. | 0. | 0 | | |
| | | | | | | | | | | | | |
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Form 990 (2010)

Form 990 (2010) FOUNDATION FOR HEALTH CARE IMPROVEMENT 91-607.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) 91-6074463

| (A) | (B) | iipio | ,,c <u>c</u> | <u>5, 0</u> | | 911 | -31 | (D) | (E) | (F) |
|---|--------------------|--------------------------------|-----------------------|-------------|--------------|---------------------------------|---------|---------------------------|-------------------------------|--------------------|
| Name and title | Average | | | Pos | tion | | | Reportable | Reportable | Estimated |
| | hours per | (ct | neck | all | hat | арр | ly) | compensation | compensation | amount of |
| • | week (describe | 힕 | | | | | | from the | from related organizations | other compensation |
| · | hours for | r direc | _ | | | ted | | organization | (W-2/1099-MISC | 1 |
| | related | stee o | rustee | | _ | eusa | | (W-2/1099-MISC) | (<u>-</u> , | organization |
| | organizations | val tru | ional t | | ployee | tcom | ١. | | | and related |
| | in Schedule O) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | organizations |
| | 0, | - | <u> </u> | ۳ | Ľ | - • | _ | | | |
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| | | ļ | | | | <u> </u> | <u></u> | | 200 0 | 10.063 |
| 1b Sub-total | | | | | | | | 0. | 308,2 | 0. 49,963. |
| c Total from continuation sheets to Part V | II, Section A | | | | | | | 0. | 308,2 | 31 |
| d Total (add lines 1b and 1c) 2 Total number of individuals (including but | not limited to the | hose | list | ed a | hov | (e) w | ho r | | | |
| compensation from the organization | | | | | | , | | | ., | 0 |
| | | | | | | | | | | Yes No |
| 3 Did the organization list any former officer | , director or tru | ustee | e, ke | y er | nplo | oyee, | or I | highest compensated e | mployee on | 4 4 7 |
| line 1a? If "Yes," complete Schedule J for | | | | | | | | • | | 3 X |
| 4 For any individual listed on line 1a, is the s | | | | | | | | | the organization | |
| and related organizations greater than \$15 | | | | | | | | | | 4 X |
| 5 Did any person listed on line 1a receive or | | | | | | | rela | ted organization or indiv | ridual for services | 5 X |
| rendered to the organization? If "Yes," cor Section B. Independent Contractors | ripiete Scriedu | ie J | ioi s | ucn | pei | SOII | | | | 1 3 1 1 |
| Complete this table for your five highest c | ompensated in | dep | end | ent (| con | tract | ors | that received more than | \$100,000 of comp | ensation from |
| the organization. | | | | | | | | | | |
| (A) | | | | | | | | (B) | | (C) |
| Name and busines | s address | | | | | | | Description of | services | Compensation |
| | | | | | | | | | İ | |
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| | | | | | | | _ | <u> </u> | | |
| 2 Total number of independent contractors | | not l | imite | ed to | o th | | ıste | d above) who received | more than | |
| \$100,000 in compensation from the organ | nization 🕨 | | | | | 0 | | | | - 000 |

Page 9

Form 990 (2010)

Statement of Revenue

FOUNDATION FOR HEALTH CARE IMPROVEMENT

(D) Revenue (A) (B) (C) Total revenue Related or Unrelated excluded from exempt function business tax under sections 512, 513, or 514 revenue revenue 1 a Federated campaigns 1a **b** Membership dues 1Ь c Fundraising events 1c 72,000 d Related organizations 1d e Government grants (contributions) 1e f All other contributions, gifts, grants, and 331,852 similar amounts not included above Q Noncash contributions included in lines 1a-1f \$ 403,852 Total. Add lines 1a-1f **Business Code** f All other program service revenue Total. Add lines 2a-2f Investment income (including dividends, interest, and other similar amounts) 19,235 19,235. Income from investment of tax-exempt bond proceeds Royalties (i) Real (ii) Personal 6 a Gross Rents b Less: rental expenses c Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (ii) Other 834,917 assets other than inventory b Less: cost or other basis 832,236 and sales expenses 2,681 c Gain or (loss) 2,681 d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c). See Part IV, line 18 b Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a d All other revenue Total. Add lines 11a-11d 425,768. Total revenue. See instructions. 21,916.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D). (A) Total expenses (B) Program service expenses Do not include amounts reported on lines 6b, Management and Fundraising 7b, 8b, 9b, and 10b of Part VIII. general expenses expenses Grants and other assistance to governments and 47,000 47,000 organizations in the U.S. See Part IV, line 21 Grants and other assistance to individuals in 2 the U.S. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salanes and wages Pension plan contributions (include section 401(k) and section 403(b) employer contributions) Other employee benefits 10 Payroll taxes Fees for services (non-employees): Management b Legal 5,850, 5.850 Accounting C Lobbying d Professional fundraising services. See Part IV, line 17 2,189 2,189 Investment management fees f 48,457. 48,457 g Other 12 Advertising and promotion 39 39 Office expenses 13 Information technology 14 15 Royalties 16 Occupancy 17 Travel 321 321 Payments of travel or entertainment expenses 18 for any federal, state, or local public officials 1,672. 1,672 Conferences, conventions, and meetings 19 20 Interest 21 Payments to affiliates 22 Depreciation, depletion, and amortization 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24f. If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O.) STATE FILING FEES/TAXES 150 150 а b C d е All other expenses Total functional expenses. Add lines 1 through 24f 105,678 48,672 57,006. 25 0. Joint costs. Check here 🕨 🔔 If following SOP 98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

| Par | t X | Balance Sheet | | | |
|-----------------------------|----------|---|--------------------------|-----|--------------------------------------|
| | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | 73,686. | 1 | 374,048. |
| ŀ | 2 | Savings and temporary cash investments | 988. | 2 | 530,776. |
| ľ | 3 | Pledges and grants receivable, net | | ო | |
| | 4 | Accounts receivable, net | | 4 | |
| l | 5 | Receivables from current and former officers, directors, trustees, key | | | |
| 1 | | employees, and highest compensated employees. Complete Part II | | | |
| | | of Schedule L | | 5 | |
| | 6 | Receivables from other disqualified persons (as defined under section | | | : |
| | | 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing | | | |
| | | employers and sponsoring organizations of section 501(c)(9) voluntary | | | |
| | | employees' beneficiary organizations (see instructions) | | 6 | |
| Assets | 7 | Notes and loans receivable, net | | 7 | |
| Ass | 8 | Inventories for sale or use | | 8 | _ |
| | 9 | Prepaid expenses and deferred charges | | 9 | |
| | 10a | Land, buildings, and equipment: cost or other | | | |
| | | basis Complete Part VI of Schedule D 10a | | | |
| | ь | Less: accumulated depreciation 10b | | 10c | |
| | 11 | Investments - publicly traded securities | 734,370. | 11 | 224,310. |
| | 12 | Investments - other securities. See Part IV, line 11 | | 12 | |
| | 13 | Investments - program-related. See Part IV, line 11 | | 13 | |
| | 14 | Intangible assets | | 14 | |
| | 15 | Other assets See Part IV, line 11 | | 15 | |
| | 16_ | Total assets. Add lines 1 through 15 (must equal line 34) | 809,044. | 16 | 1,129,134. |
| | 17 | Accounts payable and accrued expenses | | 17 | ļ |
| | 18 | Grants payable | | 18 | 15,000. |
| | 19 | Deferred revenue . | | 19 | |
| | 20 | Tax-exempt bond liabilities | | 20 | |
| 8 | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | |
| Liabilities | 22 | Payables to current and former officers, directors, trustees, key employe | | 7.5 | 1 - 1 |
| jab | | highest compensated employees, and disqualified persons. Complete Pa | art II | خست | احتساب سنسطسا |
| _ | | of Schedule L | | 22 | |
| | 23 | Secured mortgages and notes payable to unrelated third parties | <u></u> | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | 24 | |
| | 25 | Other liabilities. Complete Part X of Schedule D | | 25 | |
| | 26 | Total liabilities. Add lines 17 through 25 | 0. | 26 | 15,000. |
| | | Organizations that follow SFAS 117, check here | olete _ ^ | ٠. | ÷ . |
| 98 | | lines 27 through 29, and lines 33 and 34. | | | |
| auc | 27 | Unrestricted net assets | 808,431. | 27 | 1,001,021. |
| Bal | 28 | Temporanly restricted net assets | 613. | 28 | 113,113. |
| Net Assets or Fund Balances | 29 | Permanently restricted net assets | | 29 | |
| Ŧ | | Organizations that do not follow SFAS 117, check here | nd . | | ' |
| S O | | complete lines 30 through 34. | | | |
| set | 30 | Capital stock or trust principal, or current funds | | 30 | |
| As | 31 | Paid in or capital surplus, or land, building, or equipment fund | | 31 | <u> </u> |
| let et | 32 | Retained earnings, endowment, accumulated income, or other funds | 800 044 | 32 | 1 114 124 |
| _ | 33 | Total net assets or fund balances | 809,044. 809,044. | 33 | 1,114,134. |
| | 34 | Total liabilities and net assets/fund balances | 009,044 | 34 | 1,129,134. Form 990 (2010) |

d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

b If "Yes." did the organization undergo the required audit or audits? If the organization did not undergo the required audit

X Separate basis Consolidated basis Both consolidated and separate basis

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

separate basis, consolidated basis, or both:

Act and OMB Circular A-133?

Form **990** (2010)

3<u>a</u>

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

| Name of t | he organizati | on Washington | STATE MEDICAL ASSO | OCIATION | | | | E | mployer ic | dentification | on nur | nber | |
|-----------|--|--|--|--|--|---|---|---|---|--|---------------------------------------|----------|--|
| | | | FOR HEALTH CARE IN | | | | | | 91- | 6074463 | | | |
| Part I | Reason | for Public Chari | ty Status (All organiz | ations mus | st complet | e this part | .) See inst | ructions. | | | | | |
| 1 | A church, cor A school des A hospital or | nvention of churches cribed in section 17 a cooperative hospit search organization of | pecause it is: (For lines 1 s, or association of churco 0(b)(1)(A)(ii). (Attach Sci tal service organization operated in conjunction | ches descr hedule E.) described i | ribed in se | ction 170(170(b)(1)(| (b)(1)(A)(i) A)(iii). | | ii). Enter th | e hospital' | s nam | e, | |
| 5 🗀 | An organizati | on operated for the | benefit of a college or ur | niversity ov | vned or op | erated by | a governr | nental uni | t describe | d in | | | |
| 6 | A federal, sta An organizati section 170(A community An organizati | on that normally recobl(1)(A)(vi). (Completrust described in son that normally reco | ent or governmental unit eives a substantial part | of its supp (Complete 1/3% of its | ort from a Part II) support fr | governme | ntal unit o | ıembershı | p fees, and | d gross rec | eipts f | from | |
| 10 | income and u See section An organizati An organizati more publicly describes the a Type I By checking foundation m If the organiz supporting of Since August (i) A perso the gove (ii) A family (iii) A 35% of | unrelated business to 509(a)(2). (Complete on organized and open organized and open organized organized at the sox, I certify the attended at the sox, I certify the attended at the sox, I certify the attended attended at the sox of | axable income (less section Part III.) perated exclusively to tenterated exclusively for the perated exclusively f | st for publication 511 talest for publication 509(a)(1) ete lines 1 controlled by supported the IRS that the IRS the IRS that the IRS that the IRS that the IRS that the IRS that the IRS that the IRS that the IRS that the IRS that the IRS that the IRS that the IRS that the IRS that the IRS that the IRS that the IRS that the IRS that the IRS that the IRS the IRS that the IRS the IRS that the IRS the IRS the IRS the IRS the IRS the I | x) from but a c safety. So of, to perform the through the through the through the through dorganization at it is a Typontribution the ther with the c? | See section from the fur for 509(a)(2 a 11h. a tionally inter a rindirectly attions descripted in the form from any | n 509(a)(4 nctions of, c). See sec regrated by one of cribed in s II, or Type | y the organical to the | y out the page of | ourposes o ck the box Type III · C ersons oth | 0, 197 f one of that Other er that | 5. or | |
| | of supported anization | (ii) EIN | about the supported or (iii) Type of organization (described on lines 1-9 above or IRC section (see instructions)) | (iv) is the o in col. (i) is governing | organization sted in your document? | organizat (i) of you | support? | (vı) is organızatı (i) organız U.S | on in col. red in the 5.? | | (vii) Amount of support | | |
| | -, | | (acc manuchona)) | Yes | No | Yes | No | Yes | No | | | | |
| | | | | | | | | | | | | | |
| Total | | | | | | | | | | | | | |

Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | tion A. Public Support | | - | | | | |
|------|---|------------------------------|---------------------|--|------------------------------|----------------------|--------------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | • |
| | include any "unusual grants.") | 769,608. | 296,772. | 176,020. | 38,570. | 403,852. | 1,684,822. |
| 2 | Tax revenues levied for the organ- | | | | - | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | <u> </u> |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 769,608. | 296,772. | 176,020. | 38,570. | 403,852. | 1,684,822. |
| 5 | The portion of total contributions | | | - | ٠. | | |
| - | by each person (other than a | ĺ | • | | - F () | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | . 1 | | | | | |
| | on line 1 that exceeds 2% of the | , | 4 | | | | |
| | amount shown on line 11, | | | A STATE OF THE STA | ائیں۔ اُرقبلاہ وائیں ساری | | |
| | column (f) | · ., . | | , , , , , , , , , , , , , , , , , , , | and the first | | 313,963. |
| 6 | Public support. Subtract line 5 from line 4 | _, | 4 | , | 4 14 2- | | 1,370,859. |
| | ction B. Total Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| | Amounts from line 4 | 769,608. | 296,772. | 176,020. | 38,570. | 403,852. | 1,684,822. |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar sources | 35,561. | 62,127. | 34,075. | 20,137. | 19,235. | 171,135. |
| 9 | Net income from unrelated business | | · | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | _ |
| | or loss from the sale of capital | | | | | 1: | |
| | assets (Explain in Part IV.) | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | · | | | 1,855,957. |
| 12 | | etc. (see instruction | ons) | | | 12 | |
| | First five years. If the Form 990 is for | • | • | d, fourth, or fifth ta | ax vear as a sectio | n 501(c)(3) | |
| | organization, check this box and stop | here | | | • | .,,, | ightharpoons |
| Se | ction C. Computation of Publ | ic Support Pei | rcentage | | | | |
| 14 | Public support percentage for 2010 (| ıne 6, column (f) dı | vided by line 11, o | column (f)) | | 14 | 73.86 % |
| 15 | Public support percentage from 2009 | Schedule A, Part | II, line 14 | | | 15 | 82.06 % |
| 16a | 33 1/3% support test - 2010.If the o | rganızation dıd not | check the box or | n line 13, and line 1 | 4 is 33 1/3% or m | ore, check this box | and |
| | stop here. The organization qualifies | as a publicly supp | orted organizatior | ١ | | | ▶ x |
| b | 33 1/3% support test - 2009.If the o | rganization did not | check a box on li | ne 13 or 16a, and | line 15 is 33 1/3% | or more, check this | s box |
| | and stop here. The organization qual | ifies as a publicly s | upported organiz | ation | | | ightharpoons |
| 178 | 10% -facts-and-circumstances tes | t - 2010 .If the orga | inization did not c | heck a box on line | 13, 16a, or 16b, a | nd line 14 is 10% o | r more, |
| | and if the organization meets the "fac | ts-and-circumstan | ces" test, check t | his box and stop h | ere. Explain in Pai | t IV how the organi | zation |
| | meets the "facts-and-circumstances" | test. The organizat | tion qualifies as a | publicly supported | dorganization | 3 | ightharpoons |
| ŀ | 10% -facts-and-circumstances tes | - | • | | • | 7a, and line 15 is 1 | 0% or |
| | more, and if the organization meets the | _ | | | | | |
| | organization meets the "facts-and-circ | | • | | | | ightharpoons |
| 18 | Private foundation. If the organization | | • | | | | |
| | | | | | | | |

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | ction A. Public Support | | | | | | |
|-----|---|---|----------------------|-----------------------|----------------------|------------------------|-----------------------------------|
| | ndar year (or fiscal year beginning in) 🕨 | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| | Gifts, grants, contributions, and | | | | | | · · |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | 1 | |
| 2 | Gross receipts from admissions, | | | | | | |
| | merchandise sold or services per- | | | | | | |
| | formed, or facilities furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that | | | | | | |
| | are not an unrelated trade or bus- | ! | | | | | |
| | iness under section 513 | · | | | | | |
| 4 | Tax revenues levied for the organ- | | | | | | |
| · | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| Ū | furnished by a governmental unit to | | | | | | |
| | the organization without charge | İ | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| | Amounts included on lines 1, 2, and | | | | | | |
| • | 3 received from disqualified persons | | | | | | |
| ŧ | Amounts included on lines 2 and 3 received | | | | | | |
| | from other than disqualified persons that | 1 | | | | | |
| | exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| | Add lines 7a and 7b | | | | | | |
| | Public support (Subtract line 7c from line 6.) | | | | | à , | |
| | ction B. Total Support | <u> </u> | <u></u> | ı | <u> </u> | 1 | <u> </u> |
| _ | endar year (or fiscal year beginning in) | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| | Amounts from line 6 | (0) 2000 | (5) 200. | (0) 2000 | (4) 2000 | (0) 2010 | (1) 10.00 |
| | Gross income from interest, | | | | · | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties and income from similar sources | | | | | | |
| | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses | 1 | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| | c Add lines 10a and 10b | | | | | | |
| 11 | | | | | | | |
| | activities not included in line 10b, | | | | } | | |
| | whether or not the business is regularly carried on | | | | | | |
| 12 | Other income Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | 1 |
| 13 | assets (Explain in Part IV.) Total support (Add lines 9, 10c, 11, and 12) | | 1 | | | | · · · · · · · · · · · · · · · · · |
| | First five years. If the Form 990 is fo | r the organization' | s first, second. the | d, fourth, or fifth t | ax vear as a section | on 501(c)(3) organiz | zation. |
| . • | check this box and stop here | | , | , , | , | > = - (=)(=) = - 34/11 | ▶□ |
| Se | ction C. Computation of Pub | ic Support Pe | rcentage | | | | <u> </u> |
| 15 | | | | column (f)) | | 15 | % |
| 16 | | • | • | | | 16 | % |
| _ | ction D. Computation of Inve | | | | | • | |
| 17 | | | | | | 17 | % |
| 18 | | • | ., | | • | 18 | % |
| | a 33 1/3% support tests - 2010. If the | | | on line 14, and line | e 15 is more than : | | |
| | more than 33 1/3%, check this box a | | | | | | ▶□ |
| | b 33 1/3% support tests - 2009. If the | - | • | • | | | and |
| | line 18 is not more than 33 1/3%, ch | • | | | | | |
| 20 | Private foundation. If the organization | | | | | | ▶ □ |

SCHEDULE (Form 990)

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

| 2010 | Open to Public Inspection |
|------|------------------------------|
|------|------------------------------|

² ∏ **Employer identification number** (h) Purpose of grant 91-6074463 SUPPORT OF MEDICAL or assistance X Yes Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any EDUCATION recipient that received more than \$5,000 Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed ame and address of organization (below if applicable cash grant or government cash assistance (continuous cash assistance) Does the organization maintain records to substantiate the amount of the grants or assistance, the grants for the grants or assistance, and the selection A/N ö Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. ▶ Attach to Form 990. 47,000 FOUNDATION FOR HEALTH CARE IMPROVEMENT WASHINGTON STATE MEDICAL ASSOCIATION 501(C)(6) 91-0146270 General Information on Grants and Assistance criteria used to award the grants or assistance? 1 (a) Name and address of organization ASSOCIATION - 2033 SIXTH AVE, STE WASHINGTON STATE MEDICAL 1100 - SEATTLE, WA 98121 Name of the organization Department of the Treasury Internal Revenue Service Part Part II

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Enter total number of section 501(c)(3) and government organizations

Enter total number of other organizations

Schedule I (Form 990) (2010)

Page 2

91-6074463

Schedule I (Form 990) (2010) FOUNDATION FOR HEALTH CARE IMPROVEMENT

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22

Part III can be duplicated if additional space is needed

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non- cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---|--------------------------|--------------------------|---------------------------------------|---|--|
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | , |
| Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. | ide the information | n required in Part I, | line 2, and any other | additional information. | |
| SCHEDULE I, PART I, LINE 2: THE WASHINGTON STATE MEDICAL ASSOCIATION | EDICAL ASSOCI | ATION | | | |
| FOUNDATION FOR HEALTH CARE IMPROVEMENT CONTRIBUTES UNRESTRICTED FUNDS TO | UNRESTRICTED | FUNDS TO | | | |
| ORGANIZATIONS WHOSE PURPOSE IS TO IMPROVE THE PRACTICE | TICE OF MEDICINE, | INE, THE | | | |
| BOARD IS ACTIVELY INVOLVED WITH ORGANIZATIONS WHO RECEIVE CONTRIBUTIONS | RECEIVE CONTR | IBUTIONS. | | | |
| | | | | | |
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| | | | | | |
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| | | | | | |
| 032102 01-13-11 | | | | | Schedule I (Form 990) (2010) |

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

Part I

WASHINGTON STATE MEDICAL ASSOCIATION FOUNDATION FOR HEALTH CARE IMPROVEMENT

Questions Regarding Compensation

Employer identification number 91-6074463

No Yes ta Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Payments for business use of personal residence Travel for companions Tax indemnification and gross-up payments Health or social club dues or initiation fees Personal services (e.g., maid, chauffeur, chef) Discretionary spending account b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Written employment contract Compensation committee Compensation survey or study Independent compensation consultant Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment from the organization or a related organization? 4a X b Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b X c Participate in, or receive payment from, an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of X a The organization? 5a X b Any related organization? If "Yes" to line 5a or 5b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: x 6a a The organization? X 6ь b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III X 7 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the Х initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III 8 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?

Schedule J (Form 990) 2010 FOUNDATION FOR HEALTH CARE IMPROVEMENT 91-6074463

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

91-6074463

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| | | (B) Breakdown of V | (B) Breakdown of W-2 and/or 1099-MISC compensation | SC compensation | (C) Betirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|------------------|--------------|--------------------------|--|---|-----------------------------|-------------------|-------------------------|---|
| (A) Name | | (i) Base compensation | (ii) Bonus & Incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (D)-(I)(B) | reported in prior Form 990 or Form 990-EZ |
| | € | 0 | 0 | 0. | 0 | 0 | 0. | 0. |
| 1 THOMAS J CURRY | 3 | 166,000. | 35,000. | . 666,8 | 29,700. | 20,263. | 259,962. | 0. |
| | Ξ | | | | | | | |
| 2 | <u> </u> | | | | | | | |
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| က | ≘ | | | | | | | |
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| 4 | ≘ | | | | | | | |
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| 5 | (iii) | | | : | | | | |
| | (i) | | | | | | | |
| 6 | <u>(iii)</u> | | | | | | | |
| | Ξ | | | | | | | |
| 7 | Ξ | | | | | | | |
| | Ξ | | | | | | | |
| 8 | ⊞ | | | | | | | |
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| 16 | ≣ | | | | | | | |

Schedule J (Form 990) 2010

Schedule J (Form 990) 2010 FOUNDATION FOR HEALTH CARE IMPROVEMENT

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information.

| PART I, LINE 3: THE TOP MANAGEMENT OFFICIAL IS |
|--|
| UNCOMPENSATED BY THE REPORTING ORGANIZATION, THE REPORTING ORGANIZATION |
| RELIES ON WASHINGTON STATE MEDICAL ASSOCIATION, A RELATED ORGANIZATION, TO |
| ESTABLISH COMPENSATION FOR THE TOP MANAGEMENT OFFICIAL. |
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| |
| Schedule J (Form 990) 2010 |

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2010
Open to Public Inspection

WASHINGTON STATE MEDICAL ASSOCIATION Name of the organization **Employer identification number** FOUNDATION FOR HEALTH CARE IMPROVEMENT 91-6074463 FORM 990, PART I, LINE 6: VOLUNTEERS ARE NOMINATED BY THE WASHINGTON STATE MEDICAL ASSOCIATION AND APPROVED BY THE WASHINGTON STATE MEDICAL ASSOCIATION FOR HEALTH CARE IMPROVEMENT MEMBERSHIP. VOLUNTEERS ARE CHARGED WITH HELPING PHYSICIANS UNDERSTAND AND ADAPT TO ON-GOING CHANGES IN HEALTH CARE DELIVERY AND REIMBURSEMENT BY WORKING WITH PHYSICIANS' PRACTICES AND OTHER ORGANIZATIONS. FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: IMPROVE PATIENT SAFETY; AND EDUCATE PHYSICIANS ON HOW TO MEET THESE GOALS. FORM 990, PART VI, SECTION A, LINE 4: THE ARTICLES OF INCORPORATION WERE AMENDED DURING THE YEAR TO INCLUDE THE FOLLOWING: CHANGED THE NAME OF THE ORGANIZATION TO THE WASHINGTON STATE MEDICAL ASSOCIATION FOUNDATION FOR HEALTH CARE IMPROVEMENT; - UPDATED THE ADDRESS OF CHIEF PLACE OF BUSINESS; AMENDED THE PURPOSE OF FOUNDATION; - UPDATED THE STATUTORY REFERENCE TO THE WASHINGTON STATE NON-PROFIT CORPORATION ACT; AND ADDED A NEW SECTION TO PROVIDE A METHOD BY WHICH THE ARTICLES OF INCORPORATION MAY BE AMENDED. THE AMENDED ARTICLES OF INCORPORATION ARE ATTACHED. THE BYLAWS WERE ALSO AMENDED DURING THE YEAR TO INCLUDE THE FOLLOWING: ADDED A PROCEDURE FOR REMOVAL OF BOARD MEMBERS: - ADDED AN ELECTRONIC MEANS FOR BOARD MEETINGS; AND

- ADDED A DEFINITION OF QUORUM FOR ELECTRONIC MEANS

| Schedule O (Form 990 or 990-E2) (2010) Name of the organization WASHINGTON STATE MEDICAL ASSOCIATION | Employer identification number |
|---|--------------------------------|
| FOUNDATION FOR HEALTH CARE IMPROVEMENT | 91-6074463 |
| | |
| FORM 990, PART VI, SECTION A, LINE 7B: THE BYLAWS ALLOW FOR UP TO NINE | |
| BOARD MEMBERS. OF THESE, SIX ARE APPOINTED BY WASHINGTON STATE MEDICAL | |
| ASSOCIATION. ONE BOARD MEMBER IS APPOINTED BY WASHINGTON STATE MEDICAL | |
| GROUP MANAGEMENT ASSOCIATION AND ONE IS APPOINTED BY THE AMERICAN MEDICAL | |
| GROUP ASSOCIATION. ADDITIONALLY, ONE INDIVIDUAL WITH NO AFFILIATION WITH | |
| ANY OF THE THREE GROUPS IS APPOINTED BY THE OTHER BOARD MEMBERS. | |
| FORM 990, PART VI, SECTION B, LINE 11: A COPY OF FORM 990 IS DISTRIBUTED | |
| TO ALL BOARD MEMBERS PRIOR TO FILING THE TAX RETURN WITH THE IRS. THE | ·- |
| BOARD HAS DESIGNATED THAT THE EXECUTIVE DIRECTOR AND DIRECTOR OF FINANCE | |
| PERFORM THE DETAIL REVIEW OF THE TAX RETURN TO ENSURE AN ACCURATE TAX | |
| RETURN IS FILED. | |
| | |
| FORM 990, PART VI, SECTION C, LINE 19: WASHINGTON STATE MEDICAL | |
| ASSOCIATION FOR HEALTH CARE IMPROVEMENT DOES NOT MAKE ITS GOVERNING | |
| DOCUMENTS OR FINANCIAL STATEMENTS OPEN TO THE PUBLIC. IT IS NOT REQUIRED | |
| TO DO SO BY LAW. IT DOES COMPLY WITH ALL PUBLIC DISCLOSURE REQUIREMENTS | |
| FOR ITS PEDERAL TAX FILINGS. | |
| FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS: | |
| BOOK/TAX DIFFERENCE ON FUNDS DISTRIBUTED TO WASHINGTON STATE | |
| MEDICAL ASSOCIATION -15,000. | |
| | |
| | |
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| | |
| | |
| | · |

OMB No 1545-0047 Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Attach to Form 990. WASHINGTON STATE MEDICAL ASSOCIATION Name of the organization Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

2010 Open to Public Inspection Employer identification number

91-6074463

Direct controlling entity

End-of-year assets <u>e</u>

 ε

Total income 9 Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Legal domicile (state or foreign country) Primary activity FOUNDATION FOR HEALTH CARE IMPROVEMENT Name, address, and EIN of disregarded entity Part I

Identification of Related Tax-Exempt Organizations (Complete of the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year) Part II

| (a) | (q) | (2) | (p) | (e) | ε | (g) Section 5 (20) | 2/h¥13) |
|--|-------------------|--------------------------|-------------|--------------------|--------------------|-----------------------|---------|
| Name, address, and EIN | Primary activity | Legal domicile (state or | Exempt Code | Public charity | Direct controlling | control | led |
| of related organization | | foreign country) | section | status (if section | entity | entity? | ري . |
| | | ; • | | 501(c)(3)) | | Yes | No |
| WASHINGTON STATE MEDICAL ASSOCIATION - | | | | | WASHINGTON STATE | | |
| 91-0462170, 2033 SIXTH AVENUE, SUITE 1100, | | | | | MEDICAL | | |
| SEATTLE, WA 98121 | MEDICAL EDUCATION | WASHINGTON | 501(C)(6) | N/A | ASSOCIATION | | × |
| WASHINGTON STATE MEDICAL POLITICAL ACTION | | | | | WASHINGTON STATE | | |
| COMMITTEE - 91-0864731, 2033 SIXTH AVENUE, | | | | | MEDICAL | | |
| SUITE 1100, SEATTLE, WA 98121 | POLITICAL | WASHINGTON | 527 | N/A | ASSOCIATION | | × |
| | | | | | | | |
| | | | | • | | | |
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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2010

WASHINGTON STATE MEDICAL ASSOCIATION

Page 2

91-6074463

FOUNDATION FOR HEALTH CARE IMPROVEMENT Schedule R (Form 990) 2010

Part III | Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

Percentage ownership General or Percentage managing ownership Schedule R (Form 990) 2010 Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) 3 3 Yesho Share of end-of-year assets **6** Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) \equiv Share of total income ate allocations? ž Disproportion-Ξ Yes Type of entity (C corp, S corp, or trust) Share of end-of-year assets <u>e</u> <u>6</u> Direct controlling entity Share of total income € $\boldsymbol{\varepsilon}$ Predominant income (related, unrelated, excluded from tax under sections 512-514) Legal domicile (state or foreign country) Û <u>e</u> Primary activity (d)
(Direct controlling entity (c)
Legal
domicile
(state or
foreign Primary activity <u>@</u> Name, address, and EIN of related organization Name, address, and EIN of related organization (a) 032162 12-21-10 Part IV

91-6074463

WASHINGTON STATE MEDICAL ASSOCIATION SCHEDULE R (Form 990) 2010 FOUNDATION FOR HEALTH CARE IMPROVEMENT

Part V . Transactions With Related Organizations (Complete of the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36)

| | | | | _ |
|---|----------------------------------|----------------------------|---|----------------------------|
| Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule | ith one or more re | lated organizations listed | in Parts II-1V2 | Les No |
| a Receipt of (ii) interest (ii) annuties (iii) rovalties or (iv) rent from a controlled entity | | 0 | | . 1a X |
| b Gift, grant, or capital contribution to other organization(s) | | | | Th X |
| | | | | 1c x |
| | | | | X PL |
| | | | | Te X |
| | | | | |
| f Sale of assets to other organization(s) | | | , | |
| g Purchase of assets from other organization(s) | | | | + |
| h Exchange of assets | | | | + |
| i Lease of facilities, equipment, or other assets to other organization(s) | | | | ¥ × |
| j Lease of facilities, equipment, or other assets from other organization(s) | | | | 1j x |
| | tion(s) | | | |
| | ion(s) | | | × , |
| m Sharing of facilities, equipment, mailing lists, or other assets n. Sharing of paid employees | | | | E v |
| | | | | |
| Reimbursement paid to other organization for expenses | | | | 10 X |
| p Reimbursement paid by other organization for expenses | | | | Т х |
| Other transfer of cash or property to other organization(s) Other transfer of cash or property from other organization(s) | | | | 7 × × |
| If the answer to any of the above is "Yes," see the instructions for info | must complete th | is line, including covered | ormation on who must complete this line, including covered relationships and transaction thresholds | |
| (a) Name of other organization | (b) Transaction type (a-r) | (c) Amount involved | (d) Method of determining amount involved | |
| (1) | | | | |
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| (4) | | | | |
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| 032163 12-21-10 | | | Schedule | Schedule R (Form 990) 2010 |

Page 4

POUNDATION FOR HEALTH CARE IMPROVEMENT

Schedule R (Form 990) 2010

Part VI · Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | ije ign | (d) Are all partners section 501(c)(3) organizations? | (e) Share of end-of- year assets | (f) Disproportionate allocations? | (g) . Code V·UBI amount in box 20 of Schedule K·1 | |
|--------------------------------------|----------------------|------------|---|--|-----------------------------------|--|-------------|
| | | | Yes No | | Yes No | (Form 1065) | ' 1 |
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WASHINGTON STATE MEDICAL ASSOCIATION

| Schedule R | (Form 990) 2010 | FOUNDATION FOR H | EALTH CARE IMPROVE | MENT | 91-6074463 | Page 5 |
|------------|---------------------------------------|-----------------------------|---------------------------|---------------------------------------|-------------|--------|
| Part VII | (Form 990) 2010 Supplemental Infor | mation | | | | |
| | Complete this part to pro | vide additional informat | tion for responses to que | stions on Schedule R (see ins | structions) | |
| | Complete this part to pro | vide additional information | don for respondes to que | Strong on Contaggio I I toco III | orradiono, | |
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Schedule R (Form 990) 2010

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AMENDED AND RESTATED ARTICLES OF INCORPORATION OF

WASHINGTON STATE MEDICAL ASSOCIATION FOUNDATION FOR HEALTH CARE IMPROVEMENT

A Non-Profit Corporation

ARTICLE I

The name of the corporation shall be Washington State Medical Association Foundation for Health Care Improvement.

ARTICLE II

The chief place of business of such corporation shall be 2033 Sixth Avenue, Suite 1100, Seattle, King County, Washington.

ARTICLE III

The Specific and primary purposes for which this corporation is formed are:

- (a) To help physicians understand and adapt to on-going changes in health care delivery and reimbursement by working with medical groups and physicians' practices to (i) support information-based care; (ii) promote best practices; (iii) promote reductions in unsupportable variations in care; (iv) improve patient safety; and (v) education physicians on how to meet these goals.
- (b) To engage in and carry on and carry out scientific research and research projects in the public interest in the fields of medical science, medical economics, public health, sociology, and related areas.
- (c) To support medical education and medical schools through the media of, but not confined to, grants and scholarships for the purpose of improving and developing both the quality, quantity, and availability of medical education and for the purpose of improving and developing the capabilities of those individuals studying, teaching and practicing medicine, and to engage in the instruction of the general public in the area of medical science and related areas useful to the individual and beneficial to the community.
- (d) To make gifts and contributions to one or more organizations described as follows:

"Corporations, and any community chest, fund, or foundation, organized and operated exclusively for religious, charitable, scientific, testing for public safety, literary, or educational purposes, or for the prevention of cruelty to children or

animals, no part of the net earnings of which inures to the benefit of any private shareholder or individual, no substantial part of the activities of which is carrying on propaganda, or otherwise attempting, to influence legislation, and which does not participate in, or intervene in (including the publishing or distributing of statements), any political campaign on behalf of any candidate for public office..."

- (e) To do and engage in any and all lawful activities which may be identical or reasonably necessary to any of the foregoing powers or purposes, and to have and exercise all other powers and authority now or hereinafter conferred upon nonprofit corporations under the laws of the State of Washington.
- (f) Provided, that in all events and under all circumstances, and notwithstanding merger, consolidation, reorganization, termination, dissolution or winding up of this corporation, voluntary or involuntary or by operation of law, or amendment of the Articles of Incorporation, the following provisions shall apply:
 - 1. No part of the activities of this corporation shall consist of carrying on propaganda, or otherwise attempting to influence legislation; not shall it in any manner or to any extent participate in, or intervene in (including the publishing or distributing of statements), any political campaign on behalf of any candidate of public office; nor shall it engage in any activities which are unlawful under the laws of the United States of America, or the State of Washington, or any other jurisdiction where such activities are carried on.
 - 2. This corporation shall never be operated for the primary purpose of carrying on a trade or business for profit. Neither the whole, nor any part or portion, of the assets or net earnings of this corporation shall be used, nor shall this corporation ever be organized or operated for purposes which are not exclusively religious, charitable, scientific, literary or educational.
 - 3. No compensation of payments shall ever be paid or made to any member, officer, director, trustee, creator or organizer of this corporation, except as a reasonable allowance for actual expenditures or services actually made or rendered to or for this corporation; and neither the whole nor any part or portion of the assets or net earnings, current or cumulative, of this corporation shall ever be distributed to or divided among such persons.
- (g) To accept and hold as assets of the corporation any moneys or other properties which any person, trust, partnership or corporation may offer to the corporation as a contribution to its capital without the contributor thereby acquiring any interest in the corporate affairs or its assets; provided, however, that the Board of Directors shall have the right to reject the proffer of any asset, the acceptance of which, in its sole judgment, would not be in the best interests of the corporation in the light of its purposes.

- (h) In the event of termination, dissolution or winding up of this corporation in any manner or for any reason whatsoever, its remaining assets, if any, shall be deemed held in trust to be distributed to (and only to) one or more organizations described in subparagraph (c) above.
- (i) The foregoing statement of purposes shall be construed as a statement of both purposes and powers, and the purposes and powers made in each clause shall, except where otherwise expressed, be in nowise limited or restricted by reference to or inference from the terms or provisions of any other clause, but shall be regarded as independent purposes and powers. In connection with the foregoing purposes, this corporation shall have the power to transact any and all business, engage in any and all activities, and do any and all things which are lawful for nonprofit corporation under the laws of the State of Washington, subject to the limitations contained in the preceding subparagraphs of Article III.

ARTICLE IV

This corporation is organized pursuant to Chapter 24.03 of Revised Code of Washington. There shall be no stock in this corporation. Those persons duly elected in accordance with the provisions of the Constitution and By-laws of the Washington State Medical Association as members of the Board of Trustees of the Washington State Medical Association shall immediately and automatically become members of this corporation. The Board of Directors of this corporation shall be elected by the members at the annual meeting. The first Board of Directors shall be those persons elected by the Board of Trustees of the Washington State Medical Association. The Board of Directors of this corporation at their annual meeting shall elect from their membership a president, vice president, secretary and treasurer: Provided that one person may hold more than one office. The officers shall be elected for a period of one year. The By-laws to be adopted by the corporation shall provide for the number of Directors.

ARTICLE V

This corporation is not organized for, nor is it to be operated for, profit; it shall be administered and operated exclusively for the purposes described in Article III hereof. No part of the net earnings of this corporation shall inure to the benefit of any private individual or member, whether upon dissolution or otherwise. The property of this corporation is irrevocably dedicated primarily to educational and scientific purposes, and upon the liquidation or dissolution of this corporation, or the abandonment of its assets, no part of such assets shall be distributed to, or shall inure to the benefit of, any private person.

ARTICLE VI

The Articles of Incorporation may be amended, from time to time, in as many respects as desired, provided that the amended Articles of Incorporation contain only such provisions as are lawful under Chapter 24.03 of the Revised Code of Washington.

In order to amend the Articles of Incorporation, the Board of Directors shall adopt a resolution setting forth the proposed amendment, and directing that the proposed amendment be submitted to a vote at a meeting of members having voting rights. Such a meeting may be the annual meeting or a special meeting. Notice of the meeting in the form of a record setting forth the proposed amendment, or a summary of the changes to be effected by the proposed amendment, shall be given to the members by mail or by email communication. Notice shall be given at least ten (10) days before an annual meeting of the members, or forty-eight (48) hours before the time of a special meeting of the members. The proposed amendment must be approved by at least two-thirds (2/3) of the votes which members present at such meeting are entitled to cast.

The Articles of Amendment adopted by the members shall be executed by an officer of the corporation and shall set forth: (i) the name of the corporation; (ii) the amendment so adopted; (iii) a statement setting forth: (a) the date of the meeting of the members at which the amendment was adopted; (b) that a quorum was present at such meeting; and (c) that the amendment was approved by at least two-thirds (2/3) of the votes which members present at the meeting were entitled cast. If the amendment was adopted by consent in form of a record executed by all members entitled to vote, rather than by individual votes, the required statement shall so indicate. The Articles of Amendment shall be delivered to the Secretary of State, with any applicable fees, for review, endorsement, and filing by the Secretary of State if the Articles of Amendment conform to law.