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Form **990-PF**

Return of Private Foundation

or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

2010

OMB No 1545-0052

Department of the Treasury 1	i reated as a Privat be able to use a copy of this		eporting requirements.	2010
For calendar year 2010, or tax year beginning		, and ending		
G Check all that apply: Initial return Amended return	Initial return of a fo	rmer public charity	Final return Name change	
Name of foundation NANCY ECCLES AND HOME FOUNDATION	R M. HAYWARD	FAMILY	A Employer identification 87-6227330	number
Number and street (or PO box number if mail is not delivered to street 42 GLEN DRIVE	address)	Room/suite	B Telephone number 415-771-53:	35
City or town, state, and ZIP code MILL VALLEY, CA 9494	1		C If exemption application is per D 1. Foreign organizations,	·
H Check type of organization: X Section 501(c)(3) ex			2. Foreign organizations mee	ting the 85% test,
	Other taxable private founda	ition		
I Fair market value of all assets at end of year J Account		Accrual	E If private foundation state under section 507(b)(1)(
	ther (specify)		_ F If the foundation is in a 6	0-month termination
▶\$ 49,573,391. (Part I, colu	mn (d) must be on cash I	oasis)	under section 507(b)(1)(
Part Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a),)	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1 Contributions, gifts, grants, etc., received			N/A	
2 Check X if the foundation is not required to attach Sch B interest on savings and temporary		· · · · · · · · · · · · · · · · · · ·		
3 cash investments	1 651 222	1 506 453		TO MENTAL O
4 Dividends and interest from securities 5a Gross rents	1,651,233.	1,586,453	3.1	STATEMENT 2
b Net rental income or (loss)				
62 Not goin or flore) from sale of process pot on line 10	311,181.			STATEMENT 1
b Gross sales price for all 8,661,366.				
b assets on line da 8,661,366. Capital gain net income (from Part IV, line 2)		298,561		
8 Net short-term capital gain	-	· · · · · · · · · · · · · · · · · · ·		
9 Income modifications RECEIVED				
103 and allowances	 			
b Less Cost of goods sold c Gross profit of Boss) NOV 2 3 2011	Pi			
11 Other income	<306,547.	> <16,150	1	STATEMENT 3
12 Total. Add lines 1 through 11 - 1 1 T	1,655,867.	1,868,864		JIZII DIIIDINI J
13 Compensation of officers, directors, trustees, etc	89,421.	47,479		41,942.
14 Other employee salaries and wages				
15 Pension plans, employee benefits				
16a Legal fees STMT 4	12,465.	8,725	5.	3,740.
b Accounting fees	226 605	226 605		
c Other professional fees STMT 5	226,605.	226,605) •	0.
18 Taxes STMT 6	36,223.	12,815		0.
19 Depreciation and depletion				
E 20 Occupancy				
21 Travel, conferences, and meetings				
22 Printing and publications				
23 Other expenses STMT 7	2,178.	100).	2,078.
24 Total operating and administrative	366 992	205 724		47 760
c Other professional fees STMT 5 17 Interest 18 Taxes STMT 6 19 Depreciation and depletion 20 Occupancy 21 Travel, conferences, and meetings 22 Printing and publications 23 Other expenses STMT 7 Total operating and administrative expenses. Add lines 13 through 23 Contributions, gifts, grants paid Total expenses and disbursements. Add lines 24 and 25 27 Subtract line 26 from line 12:	366,892. 2,191,200.	295,724		47,760. 2,191,200.
26 Total expenses and disbursements.				4,121,200.
Add lines 24 and 25	2,558,092.	295,724	<u> . </u>	2,238,960.
27 Subtract line 26 from line 12;				
8 Excess of revenue over expenses and disbursements .	<902,225.			
b Net investment income (if negative, enter -0-)		1,573,140		
C Adjusted net income (If negative, enter -0-)			N/A	C 000 DE (2010)

1

NANCY ECCLES AND HOMER M. HAYWARD FAMILY

For	rm 99	0-PF (2010) FOUNDATION		8'	7-6227330	Page 2
	art	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year		nd of year	
<u></u>	art	column should be for end-of-year amounts only	(a) Book Value	(b) Book Value	(c) Fair Marke	t Value
		Cash - non-interest-bearing		- : : : : : : : : : : : : : : : : : : :		
		Savings and temporary cash investments	7,363,400.	1,942,97	$\frac{5}{1,942}$,976.
	3	Accounts receivable ►				
		Less: allowance for doubtful accounts				
	4	Pledges receivable ►				
		Less: allowance for doubtful accounts				
	-	Grants receivable				
	6	Receivables due from officers, directors, trustees, and other				
		disqualified persons				
	7	Other gotes and loans receivable				
	١.	Less: allowance for doubtful accounts			 	
ats	1 .	Inventories for sale or use				
Assets	į	Prepaid expenses and deferred charges				
•	1	Investments - U.S. and state government obligations	26 076 102	41 170 40	F 41 F20	0.01
	1	Investments - corporate stock STMT 8	36,876,193.	41,172,40		
	1	Investments - corporate bonds STMT 9	599,922.	1,057,23	U. I,U83	290.
	11	Investments - land, buildings, and equipment, basis				
		Less accumulated depreciation				
		Investments - mortgage loans	3,321,553.	3,068,04	2 5 015	324.
	13	Investments - other STMT 10	3,321,333.	3,000,04.	3. 3,013	, 344.
	14	Land, buildings, and equipment basis				
	15	tess accumulated depreciation Other separts (describe		· _ · · · · · · · · · · · · · · · · · · 		
	13	Other assets (describe ►)				
	16	Total assets (to be completed by all filers)	48,161,068.	47.240.65	4. 49.573	3.391.
_		Accounts payable and accrued expenses	20/202/000			7.5.5.4
	1	Grants payable				
w	1	Deferred revenue				
Liabilities		Loans from officers, directors, trustees, and other disqualified persons			\neg	
apij		Mortgages and other notes payable				
ت	22	Other liabilities (describe)				
_	23	Total liabilities (add lines 17 through 22)	0.		0.	
		Foundations that follow SFAS 117, check here				
	İ	and complete lines 24 through 26 and lines 30 and 31.				
ces	24	Unrestricted		- 		
<u>la</u>	25	Temporarily restricted			_	
8	26	Permanently restricted				
Ĕ	ł	Foundations that do not follow SFAS 117, check here				
F		and complete lines 27 through 31.			_	
\$	27	Capital stock, trust principal, or current funds	11,482,230.	11,482,23	0.	
Net Assets or Fund Balan	28	Paid-in or capital surplus, or land, bldg., and equipment fund	0.		0.	
Ž	29	Retained earnings, accumulated income, endowment, or other funds	36,678,838.	35,758,42		
ž	30	Total net assets or fund balances	48,161,068.	47,240,65	4.	
			40 161 060	47 040 65		
_		Total liabilities and net assets/fund balances	48,161,068.	47,240,65	4.	
P	art	Analysis of Changes in Net Assets or Fund Ba	alances			
-	Total	net assets or fund balances at beginning of year - Part II, column (a), line (20	<u></u>		
		t agree with end-of-year figure reported on prior year's return)	~		1 48,161	068
		amount from Don't Fire OZe	• • •			2,225.>
		amount from Part I, line 2/a Increases not included in line 2 (Itemize)	•	}	3	0.
		ines 1, 2, and 3			4 47,258	
		eases not included in line 2 (Itemize) PARTNERSHIP INC	COME ADJUSTMEN	r r		3,189.
		net assets or fund halances at end of year (fine 4 minus line 5) - Part II co		-	6 47 240	

NANCY ECCLES AND HOMER M. HAYWARD FAMILY FOUNDATION

Form 990-PF (2010) FC	UNDAT	ION						8	7-622	7330	Page 3
		sses for Tax on In	vestment	Income							
(a) List and de 2-story brick	escribe the k warehouse;	ind(s) of property sold (e.g., or common stock, 200 shs.	, real estate, . MLC Co.)		(b) l	How ac - Purch - Dona	quired lase tion	(c) Date (mo., d	acquired ay, yr.)	(d) Dat (mo., da	
1a SALE OF PUBLI	CALLY	TRADED SECU	RITIES					VARIOUS VARIO			OUS
b 22,500 SHS OF	, METT	S FARGO BANK						06/2	1/08	04/1	6/10
c CAPITAL GAINS					<u> </u>						
d CAPITAL GAINS	DIVI	DENDS			1						
e		<u> </u>			L.,		L				
(e) Gross sales price	(f)	Depreciation allowed (or allowable)		t or other basis xpense of sale					ain or (loss s (f) minus		
a 7,984,621				7,790,63	0.					193	<u>,991.</u>
b 670,039) .			572,17	5.						<u>,864.</u>
c 5,981		·								5	<u>,981.</u>
d 725	•										725.
<u>e</u>											
Complete only for assets sho							l)	Gains (C	ol. (h) gain not less tha	minus	
(i) F.M.V. as of 12/31/69		(j) Adjusted basis as of 12/31/69	(k) Ex over	cess of col. (1) col. (j), if any				Losses	(from col. (h))	
a									· · · · · · · · · · · · · · · · · · ·	193	<u>,991.</u>
b							 			97	,864.
<u>c</u>										5	,981.
<u>d</u>											725.
<u>e</u>											
2 Capital gain net income or (ne	t capital loss	If gain, also enter (loss), enter -0-			}	2				298	,561.
3 Net short-term capital gain or	(loss) as def	ined in sections 1222(5) and	d (6):								
If gain, also enter in Part I, line		c).	•		- } l						
If (loss), enter -0- in Part I, line		Section 4940(e) for	Dadwaad	Toy on Not		3	ani Inc		N/A	·	
		<u></u>					ent inc	ome			
(For optional use by domestic pri	rate toundat	ons subject to the section 4	940(a) tax on	net investment in	come	9.)					
If section 4940(d)(2) applies, leav	e this part b	ank.									
Was the foundation liable for the	antina 4049	tay on the distributable ame	ount of any w	or in the back nor	Char					☐ Vac	X No
If "Yes," the foundation does not c				•	lour		•				الم
1 Enter the appropriate amount					es.						
Base period years		(b)			(c)	-		T	D: 4 B	(d) ution ratio	·
Base periód years Calendar year (or tax year begi	nnina in)	Adjusted qualifying dist	ributions	Net value of no	nchai	ritable-ı	use assets		DISTRU (col. (b) div	ided by col	(c))
2009	<i>gy</i>	1.57	7,500.		41	. 59	1,076		······		37929
2008			0,000.				0,762				29088
2007			0,000.				3,011				19224
2006		710	0,678.				0,766			.0	46969
2005		519	9,945.				4,393			.0	47206
	•										
2 Total of line 1, column (d)		•						2		.1	80416
3 Average distribution ratio for t	he 5-year ba	se period - divide the total o	n line 2 by 5,	or by the number	of ye	ars					
the foundation has been in exi	stence if less	than 5 years						3		.0	<u>36083</u>
								İ			
4 Enter the net value of nonchar	ıtable-use as	sets for 2010 from Part X, li	ne 5					4	4	<u>5,958</u>	<u>,526.</u>
5 Multiply line 4 by line 3	•			••				5		<u>1,658</u>	<u>,321.</u>
6 Enter 1% of net investment in	come (1% of	Part I, line 27b)						6		<u> 15</u>	<u>,731.</u>
											050
7 Add lines 5 and 6						•		7		1,674	,052.
8 Enter qualifying distributions f	rom Part XII	, line 4				-		8		2,238	<u>,960.</u>
If line 8 is equal to or greater t	han line 7, ci	neck the box in Part VI. line	1b, and comp	lete that part usin	g a 19	% tax r	ate.				
See the Part VI instructions.	•		· ·•	•	-						

NANCY ECCLES AND HOMER M. HAYWARD FAMILY

,	m 990-PF (2010) FOUNDATION		<u>-62273</u>			Page 4
P	art VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4	948	- see ins	truc	ctio	ns)
18	a Exempt operating foundations described in section 4940(d)(2), check here 🕨 🔲 and enter "N/A" on line 1.	1				
	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)		1			
t	b Domestic foundations that meet the section 4940(e) requirements in Part V, check here 🕨 🗶 and enter 1%	1	<u>L</u>	15	5,7	<u>31.</u>
	of Part I, line 27b	[
(c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).	1				
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	ŀ			0.
3		3		15	5.7	31.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4				0.
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5	1	15	5.7	31.
6	· ·					<u></u>
-	a 2010 estimated tax payments and 2009 overpayment credited to 2010 6a 32,000.	1				
	b Exempt foreign organizations - tax withheld at source	1				
	c Tax paid with application for extension of time to file (Form 8868)	1				
	d Backup withholding erroneously withheld	1				
7		7		3 2)	00.
0	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached	8	 		., o	00.
0	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9	 			
40	• • • • • • • • • • • • • • • • • • • •			1 (- 2	69.
10		10		10),4	
11	Enter the amount of line 10 to be: Credited to 2011 estimated tax ► 16,269. Refunded ► art VII-A Statements Regarding Activities	11	<u> </u>		•	0.
					Vac	No
18	a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervent	. 131	<u> </u>		163	
	any political campaign?			la		X
0	b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)?	. •	⊢	Ib		X_
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published	d or		į		•
	distributed by the foundation in connection with the activities.		1	. 1		٠.,
	c Did the foundation file Form 1120-POL for this year?		<u> </u>	1c		X
0	d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:					
	(1) On the foundation. ► \$ 0. (2) On foundation managers. ► \$ 0.					
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation					
_	managers. ► \$					
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?		<u> </u>	2		X
_	If "Yes," attach a detailed description of the activities.					
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation,)ľ				
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes			3		X
	a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		-	la	X	<u> </u>
	b If "Yes," has it filed a tax return on Form 990-T for this year?			<u> </u>	X	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?		·	5		X
_	If "Yes," attach the statement required by General Instruction T.		ŀ			ļ
б	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:					
	By language in the governing instrument, or			- 1		
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state.	; law		- 1		
_	remain in the governing instrument?		_	6	X	
7	Did the foundation have at least \$5,000 in assets at any time during the year?		-	7	X	
	If "Yes," complete Part II, col. (c), and Part XV.					
8a	a Enter the states to which the foundation reports or with which it is registered (see instructions)					
	ОН					
þ	of the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)					
	of each state as required by General Instruction G? If "No," attach explanation		1.4	3b	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calc	ndar				
	year 2010 or the taxable year beginning in 2010 (see instructions for Part XIV)? If "Yes," complete Part XIV			9		_X_
10	Did any persons become substantial contributors during the tax year? if "Yes," attach a schedule listing their names and addresses			0		X
			Form S	90-	PF (2010)

NANCY ECCLES AND HOMER M. HAYWARD FAMILY Form 990-PF (2010) Page 5 87-6227330 FOUNDATION Part VII-A | Statements Regarding Activities (continued) 11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of X section 512(b)(13)? If "Yes," attach schedule (see instructions) 11 12 Did the foundation acquire a direct or indirect interest in any applicable insurance contract before August 17, 2008? 12 13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? 13 Website address ► N/A Telephone no. ▶415-771-5335 14 The books are in care of ▶ THE PRIVATE TRUST COMPANY Located at ▶1422 EUCLID AVENUE, SUITE 1130, CLEVELAND ZIP+4 ▶44115 15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year N/A 16 At any time during calendar year 2010, did the foundation have an interest in or a signature or other authority over a bank, Yes No securities, or other financial account in a foreign country? 18 X See page 20 of the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign country Part VII-B | Statements Regarding Activities for Which Form 4720 May Be Required Yes No File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. 1a During the year did the foundation (either directly or indirectly): Yes X No (1) Engage in the sale or exchange, or leasing of property with a disqualified person? (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) Yes 🗓 No a disqualified person? X Yes No (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? X Yes (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? (5) Transfer any income or assets to a disqualified person (or make any of either available Yes X No for the benefit or use of a disqualified person)? (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after Yes X No termination of government service, if terminating within 90 days.) b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 22 of the instructions)? 1b X Organizations relying on a current notice regarding disaster assistance check here c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2010? X 1c 2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)): a At the end of tax year 2010, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2010? Yes X No If "Yes," list the years b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.) N/A 2b c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. 3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? Yes X No b If "Yes," did it have excess business holdings in 2010 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2010.) N/A 3b 4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? X 4a b Dld the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2010?

NANCY ECCLES AND HOMER M. HAYWARD FAMILY

Port VILB Statements Boggreing Activities for Which	Form 4700 May Po	Poguirod (81-6441.	330	Page 6
Part VII-B Statements Regarding Activities for Which	FORM 4720 IVIAY BE	Required (contil	nuea)		
5a During the year did the foundation pay or incur any amount to:	- 40.45(-)\0	—, <u> </u>	es X No		
(1) Carry on propaganda, or otherwise attempt to influence legislation (section)		•	es LALINO		
(2) Influence the outcome of any specific public election (see section 4955); any voter registration drive?	or to carry on, directly or indir		es X No		
(3) Provide a grant to an individual for travel, study, or other similar purposes	 n		es X No		
(4) Provide a grant to an individual for travel, study, or other stinial purposes	•	T (וואונבבו פא		
509(a)(1), (2), or (3), or section 4940(d)(2)?	ii described iii section	(X) Y	es 🗆 No		
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or adjugational nurnages or		es no		ŀ
the prevention of cruelty to children or animals?	or concational purposes, or		es X No		- 1
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify un-	Her the eveentions described		63 [22] 110	- }	
section 53.4945 or in a current notice regarding disaster assistance (see instru	•	in riegulations		5b	x
Organizations relying on a current notice regarding disaster assistance check h	· · ·	•	. ▶□ ¦		
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption f	• •	nined			1
	E STATEMENT 1		ев 🔲 No		
If "Yes," attach the statement required by Regulations section 53.494			68 [] 110		ļ
6a Did the foundation, during the year, receive any funds, directly or indirectly, to	• •				ļ
a personal benefit contract?	pay promising on	[v	es X No		}
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	ersonal benefit contract?	٠, ٠,٠		6b	x
If "Yes" to 6b, file Form 8870.	ordenia, benefit dentialet	-	· }	-	
7a At any time during the tax year, was the foundation a party to a prohibited tax s	helter transaction?		es X No		ļ
b If "Yes," did the foundation receive any proceeds or have any net income attribute			N/A	7b	
Part VIII Information About Officers, Directors, Trust		nagers, Highl		**-1	
Faid Employees, and Conductors		, ,	•		
1 List all officers, directors, trustees, foundation managers and their	compensation.				
(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (if not paid,	(d) Contributions to employee benefit plans and deferred	(e)	Expense unt, other
(a) Name and address	to position	enter -0-)	and deferred compensation	allo	owances
			i		
SEE STATEMENT 11		89,421.	0.		0.
				ļ	
			[
		<u> </u>		-	
				}	
2 Compensation of five highest-paid employees (other than those inc	luded on line 1) Magne	ontor PAIONE II		<u> </u>	
2 Comparadion of the highest-paid employees (other than those mo	(b) Title, and average	enter NONE.	(d) Contributions to	(0)	Fynense
(a) Name and address of each employee paid more than \$50,000	hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	acco	Expense unt, other
NONE	devoted to position		compensation	alic	wances
NONE					
		 		 	
				 	
				1	
				 	
Total number of other employees paid over \$50,000		I	<u> </u>	ـــــــ	0
And Andrew	<u> </u>		Fnrm	990-P	F (2010)
				•	- (-0.0)

NANCY ECCLES AND HOMER M. HAY FOUNDATION		227330 Page 7
Part VIII Information About Officers, Directors, Trustees, Four Paid Employees, and Contractors (continued)	ındation Managers, Highly	
3 Five highest-paid independent contractors for professional services. If none,	enter "NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
SHEPHERD FINANCIAL PARTNERS		
1004 MAIN STREET, WINCHESTER, MA 01890	FINANCIAL ADVISOR	226,605.
The Laurence of Athere was initiated and SEC 000 for much actions and actions		b 0
Total number of others receiving over \$50,000 for professional services Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant number of organizations and other beneficiaries served, conferences convened, research paper 1 N/A	statistical information such as the s produced, etc.	Expenses
2		
3		
4		
Part IX-B Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax years.	ear on lines 1 and 2.	Amount
1 N/A		
2		
All other program-related investments. See instructions.		

Total. Add lines 1 through 3

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Page 8

P	art X Minimum Investment Return (All domestic foundations must complete this part. Foreign four	ndations	, see instructions)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	38,983,181.
b	Average of monthly cash balances	1b	3,005,923.
c	Fair market value of all other assets	10	4,669,298.
d	Total (add lines 1a, b, and c)	1d	46,658,402.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0.	l	
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	46,658,402.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	699,876.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	45,958,526.
6	Minimum investment return. Enter 5% of line 5	6	2,297,926.
P	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations an foreign organizations check here and do not complete this part.)	d certain	
1	Minimum investment return from Part X, line 6	1	2,297,926.
2a	Tax on investment income for 2010 from Part VI, line 5		
b	Income tax for 2010. (This does not include the tax from Part VI.)	1	
C	Add lines 2a and 2b	2c	15,731.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	2,282,195.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	2,282,195.
6	Deduction from distributable amount (see instructions)	6	0.
7_	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	2,282,195.
P	art XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	2,238,960.
þ	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a _	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	2,238,960.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
	income. Enter 1% of Part I, line 27b	5	15,731.
в	Adjusted qualifying distributions. Subtract line 5 from line 4	6	2,223,229.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation q 4940(e) reduction of tax in those years.	ualifies f	or the section

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2009	(c) 2009	(d) 2010
1 Distributable amount for 2010 from Part XI,	 			
tine 7				2,282,195.
2 Undistributed income, if any, as of the end of 2010				
a Enter amount for 2009 only			2,011,832.	
b Total for prior years:				
,		0.		
3 Excess distributions carryover, if any, to 2010:				
a From 2005				
b From 2006				
c From 2007				
d From 2008				
e From 2009				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2010 from				
Part XII, line 4: ►\$ 2,238,960.				
a Applied to 2009, but not more than line 2a			2,011,832.	
b Applied to undistributed income of prior		_		
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			
d Applied to 2010 distributable amount				227,128.
e Remaining amount distributed out of corpus	0.			
Excess distributions carryover applied to 2010 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e Subtract line 5	0.			
b Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2009. Subtract line	<u> </u>			
4a from line 2a. Taxable amount - see Instr.			0.	
f Undistributed income for 2010. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2011				2,055,067.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by	_			
section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2005	_			
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2011.	•			
Subtract lines 7 and 8 from line 6a	0.			_
10 Analysis of line 9:				
a Excess from 2006				
b Excess from 2007				
c Excess from 2008				
d Excess from 2009				
e Excess from 2010				Form 990- DE (2010)

NANCY ECCLES AND HOMER M. HAYWARD FAMILY Page 10 Form 990-PF (2010) 87-6227330 FOUNDATION Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9) N/A 1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2010, enter the date of the ruling 4942(j)(3) or 4942(i)(5) b Check box to indicate whether the foundation is a private operating foundation described in section Tax year Prior 3 years 2 a Enter the lesser of the adjusted net (c) 2008 (a) 2010 (b) 2009 (d) 2007 (e) Total income from Part I or the minimum investment return from Part X for each year listed b 85% of line 2a c Qualifying distributions from Part XII. line 4 for each year listed d Amounts included in line 2c not used directly for active conduct of exempt activities e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c Complete 3a, b, or c for the alternative test relied upon: "Assets" alternative test - enter: (1) Value of all assets (2) Value of assets qualifying under section 4942(j)(3)(B)(i) b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year c "Support" alternative test - enter: (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii) (3) Largest amount of support from an exempt organization (4) Gross investment income Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets Part XV at any time during the year-see the instructions.) Information Regarding Foundation Managers: a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).) b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest. NONE Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs: Check here \(\sum X \) if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d. a The name, address, and telephone number of the person to whom applications should be addressed: b The form in which applications should be submitted and information and materials they should include: c Any submission deadlines: d Any restrictions or fimilations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Form 990-PF (2010) FOUNDATION

Part XV | Supplementary Information (continued) Form 990-PF (2010)

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3 Grants and Contributions Paid During th	ne Year or Approved for Future	Payment		
Recipient	If recipient is an individual,	Foundation	Purpose of grant or	
Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a Paid during the year SEE STATEMENT 14	NONE	N/A	CHARITABLE	2,191,200.
Total			▶ 3a	2,191,200.
b Approved for future payment SEE STATEMENT 15	NONE	N/A	CHARITABLE	3,809,000.
Total			<u></u>	3,809,000.
023811 12-07-10			F	orm 990-PF (2010)

Form 990-PF (2010)

023621 12-07-10 FOUNDATION

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Inter gross amounts unless otherwise indicated.	Unrelated t	ousiness income		ded by section 512, 513, or 514	(e)
•	(a) Business code	(b) Amount	Exclu- sion code	(d) Amount	Related or exempt function income
1 Program service revenue:	Code				
a b	-			·	
c					
d					
е	1 1				
f					
g Fees and contracts from government agencies					
Membership dues and assessments .					
Interest on savings and temporary cash					
investments					
Dividends and interest from securities			14	1,651,233.	
Net rental income or (loss) from real estate:					
a Debt-financed property			 		
b Not debt-financed property	• •	····	 	. , .	
8 Net rental income or (loss) from personal					
property	525990	<290,397.	11	<16,150.	
B Gain or (loss) from sales of assets other	323330	<u> </u>	1 4	<u> </u>	<u> </u>
than inventory	525990	537.	18	310,644.	
Net income or (loss) from special events	. 523330	• 337.	-	310,011.	
Gross profit or (loss) from sales of inventory					
1 Other revenue:					
a					
b					
C	l i				
d					
e					
2 Subtotal. Add columns (b), (d), and (e)		<289,860.	<u> </u>	1,945,727.	4 655 061
3 Total. Add line 12, columns (b), (d), and (e)				13	1,655,86
See worksheet in line 13 instructions to verify calculation	ns.)				· · · · · · · · · · · · · · · · · · ·
Part XVI-B Relationship of Activiti	es to the Accom	plishment of Ex	(emp1	Purposes	
Line No. Explain below how each activity for which	h income is reported in c	olumn (e) of Part XVI-A	contrib	uted importantly to the accom	enlishment of
the foundation's exempt purposes (other				bloo importantly to the accou	phomicity of
					
				**	

NANCY ECCLES AND HOMER M. HAYWARD FAMILY

Form **990-PF** (2010)

orm 990-PF (2		ECCLES AND ATION	AND HO	MER M. HAYWAI	RD FAMI		-6227330	P:	age 13
Part XVII			nsfers To	and Transactions	and Relation				.40 10
	Exempt Organ								
1 Did the or	ganization directly or indi	rectly engage in any	of the follow	ring with any other organizat	ion described in	section 501(c) of		Yes	No
the Code	(other than section 501(c)(3) organizations)	or in section !	527, relating to political orga	nizations?				
a Transfers	from the reporting found	lation to a noncharit	able exempt o	organization of:			j		
(1) Cash							1a(1)	X	
(2) Other	r assets						1a(2)	Ĺ	X
b Other tran	nsactions:								
(1) Sales	of assets to a noncharita	ible exempt organiz	ation	•			1b(1)		X
(2) Purci	hases of assets from a no	ncharitable exempt	organization				1b(2)	ļ	X
(3) Renta	al of facilities, equipment,	or other assets					1b(3)		X_
(4) Reim	ibursement arrangements	3		•			1b(4)	<u> </u>	X
(5) Loan	s or loan guarantees 🔒				-		1b(5)	L	X
(6) Perfo	ormance of services or me	embership or fundra	ising solicitat	tions			1b(6)		X
	f facilities, equipment, ma						16		X
				hedule. Column (b) should a				sets,	
				ived less than fair market val	lue in any transa	ection or sharing arrar	ngement, show in		
	d) the value of the goods,								
a) Line no	(b) Amount involved			ole exempt organization		ription of transfers, transa		rangeme	#nts
				REFIGHTERS	SEE 8	STATEMENT	13		
11	55,000.	ASSOCIAT:	LON						
				·					
					-				
		 							
_ _									
			 						
									
		 			- 				
On to the four	ndation denoths or indicac	the offiliated with or	rolated to or	10 or more toy exempt execu	Jantinan denerih				
	501(c) of the Code (other			te or more tax-exempt organ	nzations describ	eu	Yes	Γ ν] No
	omplete the following sch	•)(3)) UI III 36	CHOIL JET!		• •	1 [63	لما	7 140
<i>y</i> 11 103, 01	(a) Name of org			(b) Type of organization	Τ	(c) Description o	f relationship		
	N/A	,		(b) Type or or games and		(e) Dobbi pilon b	7 7 0.01.01.01.0		
	24/22								
							· · · · · · · · · · · · · · · · · · ·		
				-					
				-		*			
Unde	or penalties of perjury, I declare	e that I have examined	this return, inclu	iding accompanying schedules at	nd statements, and	to the best of my knowle	idge and belief, it is tr	ле, солге	oct,
				based on all information of which					
Here	A COUNTRY OF	K.KOL	N/SA	111/2 Sugar	15/11	TRUSTEE			
	Signature of officer or tru	Istee Prince	2 3/11	A DA DANCE	1773 B		SIDELY		
	Print/Type preparer's na		Preparer's	signature	Date	Check i			
	,, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		1	/	٢	self- employed			
Paid	DAVID SACA	RELOS	1 Jaire	Samuela	11-14-201	/	P 00	U82	. ひろと
Preparer	Firm's name ► SEI		,~ -		<u> </u>	Fırm's EIN ▶			
Use Only						I am Jun			
-	Firm's address ▶ TH	REE LAGO	ON DRIV	VE, SUITE 400)				
		DWOOD CI			-	Phone no	650-365-	464	.6

FORM 9	90-PF G	AIN OR (LOSS)	FROM SALE	OF A	ASSETS		STA	TEMENT	r 1
DESCRI	(A) PTION OF PROPERTY	, 			MANNER CQUIRED		TE JIRED	DATE	SOLI
SALE O	F PUBLICALLY TRAD	ED SECURITIES				VARI	ous	VAR	ious
	(B)	(C)	(D)	0.77	(E)			(F)	
	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE SALE	OF	DEPRE	c.	GAIN	OR LO	oss
	7,984,621.	7,783,466.		0.		0.		201	,155.
DESCRI	(A) PTION OF PROPERTY				MANNER CQUIRED		TE VIRED	DATE	SOLI
22,500	SHS OF WELLS FAR	GO BANK		**********		06/2	1/08	04/1	16/10
	(B) GROSS	(C) COST OR	(D) EXPENSE	OF	(E)			(F)	
	SALES PRICE	OTHER BASIS	SALE	OF	DEPRE	c.	GAIN	OR LO	oss
· -	670,039.	566,719.		0.	_	0.		103,	,320.
DESCRII	(A) PTION OF PROPERTY				MANNER CQUIRED		TE URED	DATE	SOLI
CAPITAI	L GAINS FROM PTP	 K-1'S		PUF	RCHASED				
	(B)	(C)	(D)	0.77	(E)			(F)	
	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE SALE	OF.	DEPRE	c.	GAIN	OR LO	oss
	5,981.	0.		0.		0.		5 ,	,981.
CAPITAI	L GAINS DIVIDENDS	FROM PART IV							725.
	TO FORM 990-PF, P								,181.

FORM 990-PF DIVIDEN	DS AND	INTER	EST	FROM	SEC	JRITIES	SI	PATEMENT	2
SOURCE		GROSS	AMC	UNT		PITAL GAINS DIVIDENDS	C	COLUMN (A))
LPL FINANCIAL #1225 LPL FINANCIAL #9719	_	1,	651,	943. 15.		725. 0.		1,651,21	18. 15.
TOTAL TO FM 990-PF, PART I,	LN 4 =	1,	651,	958.		725.		1,651,23	33.
FORM 990-PF	O'	THER I	NCOM	Œ			SI	'ATEMENT	3
DESCRIPTION			REV	A) ENUE BOOKS		(B) NET INVEST- MENT INCOME		(C) ADJUSTEI NET INCOM	
KINDER MORGAN ENERGY PARTNER KINDER MORGAN ENERGY PARTNER NUSTAR ENERGY LP NUSTAR ENERGY LP PENN VIRGINIA RESOURCE PARTNER PENN VIRGINIA RESOURCE PARTNER PLAINS ALL AMERICAN PIPELINE PLAINS ALL AMERICAN PIPELINE SUNOCO LOGISTICS PARTNERS LP SUNOCO LOGISTICS PARTNERS LP KEYSTONE PRIVATE EQUITY OPPORTUNITIES II, LP KEYSTONE PRIVATE EQUITY OPPORTUNITIES II, LP TOTAL TO FORM 990-PF, PART I	ERS LP ERS LP LP LP	11		<48,4 <2, <5,3 <4,0 <34,0 <1,0 <5,0	327. 401.> 787.> 359.> 062.> 381.> 090.> 039.> 57.	1,827 <2,787 <4,062 <1,090 57 <10,095). 7.>). 2.>). 7. 7.		
FORM 990-PF		LEGAL	FEE	S			ST	'ATEMENT	4
DESCRIPTION	EXPEN PER F	ISES	NET MEN		EST- COME	(C) ADJUSTED NET INCOM		(D) CHARITAE PURPOSE	
LEGAL	12	2,465.		8 ,	725.	-		3,74	0.
TO FM 990-PF, PG 1, LN 16A	12	2,465.		8 ,	725.	-		3,74	0.

FORM 990-PF	OTHER PROFES	SIONAL FEES	S'	TATEMENT 5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
FINANCIAL ADVISOR	226,605.	226,605.		0.
TO FORM 990-PF, PG 1, LN 16C	226,605.	226,605.		0.
FORM 990-PF	TAX	ES	S'	TATEMENT 6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
FEDERAL TAX PAYMENTS FOREIGN TAX	29,794. 6,429.	0. 12,815.		0.
TO FORM 990-PF, PG 1, LN 18	36,223.	12,815.		0.
FORM 990-PF	OTHER E	XPENSES	S	ratement 7
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
BANK FEES DUES MEETINGS OFFICE EXPENSE	100. 1,000. 480. 598.	100. 0. 0.		0. 1,000. 480. 598.
TO FORM 990-PF, PG 1, LN 23	2,178.	100.		2,078.

FORM 990-PF	CORPORATE STOCK		STATEMENT 8
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE
CORPORATE STOCK		41,172,405.	41,529,801.
TOTAL TO FORM 990-PF, PART II,	LINE 10B	41,172,405.	41,529,801.
FORM 990-PF	CORPORATE BONDS		STATEMENT 9
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE
CORPORATE BONDS	•	1,057,230.	1,085,290.
TOTAL TO FORM 990-PF, PART II,	LINE 10C	1,057,230.	1,085,290.
FORM 990-PF	OTHER INVESTMENTS		STATEMENT 10
DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
PUBLICALLY TRADED PARTNERSHIP PRIVATE EQUITY	FMV FMV	2,860,575. 207,468.	4,753,861. 261,463.
TOTAL TO FORM 990-PF, PART II,	LINE 13	3,068,043.	5,015,324.

NANCY ECCLES AND HOMER M. HAYWARD FAMILY FOUNDATION FINANCIAL STATEMENTS - BALANCE SHEET DETAILS FOR THE YEARS ENDED DECEMBER 31, 2009 AND 2010

ASSETS		COST 12/31/2009	FMV 12/31/2009	COST 12/31/2010	FMV 12/31/2010
Cash and Cash i	Equivalent	7,363,400	7,363,400	1,942,976	1,942,976
Corporate Bonds					
	Boston MA Housing Auth	-	-	99,250	100,431
150,000	Cablevision Systems Corp	-	•	153,562	157,125
50,000	Goldman Sachs Group Inc Senior Note	48,842	53,050	48,842	52,319
	Pitney Bowes Note	152,526	160,716	152,526	157,917
200,000	Richmond Ca Wstwtr Rev Bond	-	-	204,496	187,818
	Target Corporation Senior Note	259,254	275,017	259,254	288,945
140,000	Wells Fargo Bank Note	139,300	147,847	139,300	140,735
	Total Corporate Bonds	599,922	636,630	1,057,230	1,085,290
Equities					
•	Abbott Laboratories	156,480	192,744	156,480	171,039
60,000	Altria Group	270,533	310,939	1,141,132	1,477,200
40.705	Annaly Capital Management Inc	422,312	444,871	-	-
	Annaly Capital Management Inc - Preferred	488,803	485,200	459,790	479,272
25,000		753,100	840,900	639,250	734,500
·	Bank of Nova Scotia	471,021 150,747	467,400	1,180,088	1,430,000
-	Baxter International	158,747	186,016	158,747	160,465
	Bristol Myers Squibb Buckle Inc	- 1,814,947	1,449,360	1,075,195 1,448,291	1,059,200 1,491,915
	Buckle Inc - call	1,014,547	1,445,500	(37,499)	(39,000)
300	Chimera Investment Corporation	425,125	446,464	(57,499)	(55,000)
10 000	Cisco Systems	326,000	478,800	163,000	202,300
·	Colgate-Palmolive	95,964	129,797	978,176	1,011,055
	Deere & Company	211,696	270,450	211,696	415,250
	Dominion Resources	300,069	358,064	300,069	393,024
	Duke Energy Corporation	299,412	361,410	299,412	374,010
	Exelon Corporation	298,711	298,107	298,711	254,004
-	Federated Institutional Trust	2,000,000	2,002,020	1,002,016	1,005,052
	Firstenergy Corporation	299,112	353,020	299,112	281,352
8,401	Frontier Communications	-	-	70,651	81,742
•	General Electric	7,063,107	3,788,189	7,063,107	4,579,377
	I Shares MSCI EAFE	2,369,283	1,747,511	2,369,283	1,840,451
	I Shares Russell 1000 Growth Index Fund	580,284	573,275	580,284	658,490
	I Shares Russell 2000 Index Fund	1,155,025	1,016,086	1,155,025	1,273,200
	I Shares Russell 2000 Index Fund - call	400.550	470.040	(7,800)	(20,500)
	I Shares Tr Cohen & Steers Realty Index Fund I Shares TR MSCI Emerging Markets	190,550	173,316	190,550	216,876
	I Shares Tr Russell Midcap Index Fund	263,861 875,054	361,050 785,000	263,861	414,485
	I Shares Tr S&P Global Technology Index Fund	875,054 112,453	127,423	112,453	139,719
	Intel Corporation	1,649,425	1,632,000	1,649,425	1,682,400
	Johnson & Johnson	757,775	837,330	757,775	804,050
	Kimberly-Clark Corporation	96,199	127,420	96,199	126,080
	KBW Regional Banking ETF	-	•	981,682	980,211
	Lord Abbett Invt Trust	3,000,000	2,993,407	3,000,000	3,032,967
13,500	Lorillard Inc	496,190	521,495	1,036,249	1,107,810
20,000	Merck & Company	365,100	365,400	730,970	720,800
59,000	MFA Financial Inc	417,720	433,650	•	-
	Microsoft Corporation	1,546,343	1,524,000	1,546,343	1,395,501
	Microsoft Corporation - call	-	-	(19,750)	(50,500)
	Nextera Energy	301,170	279,946	301,170	275,547
	Oracle Corporation	352,193	490,600	352,193	626,000
	Petrochina Company	79,909	109,443	79,909	120,971
·	Pfizer Inc	216,750	272,850	382,350	437,750
	PG&E	343,856	409,441	343,856	438,693
	Philip Morris International	-	-	461,871	585,300
	PPL Corporation	298,838	297,252	298,838	242,144
	Procter & Gamble	384,183	436,536	384,183	463,176
	Progress Energy Inc Public Service	414,025 301,115	410,100 315.875	414,025 301 115	434,800 302,105
3,300	. 45.16 3614106	301,113	315,875	301,115	302,195

STATEMENT 10a

NANCY ECCLES AND HOMER M. HAYWARD FAMILY FOUNDATION FINANCIAL STATEMENTS - BALANCE SHEET DETAILS FOR THE YEARS ENDED DECEMBER 31, 2009 AND 2010

		COST	FMV	COST	FMV
ASSETS		12/31/2009	12/31/2009	12/31/2010	12/31/2010
ASSETS (Continu	ued)				
Equities					
	Redwood Trust	411,342	364,754	-	-
40,000	Reynolds American Inc	464,579	529,700	996,041	1,304,800
2,470	Smucker JM Company	96,448	152,523	96,448	162,155
11,400	Southern Company	345,904	379,848	345,904	435,822
15,000	Teekay Offshore Partners	-	-	301,950	416,250
49,600	Unilever	90,045	146,740	1,397,263	1,531,648
14,400	Vanguard Emergin Markets ETF	692,655	590,400	692,655	693,302
45,000	Verizon Communications	1,175,193	1,159,550	1,424,995	1,610,100
31,300	Vodafone Group	-	-	642,254	827,572
23,807	Wells Fargo Bank	1,177,587	1,249,826	605,412	737,779
	Total Equities	36,876,193	33,677,498	41,172,405	41,529,801
Publically Tradeo	d Partnerships				
19,000	Kinder Morgan Energy	934,909	1,158,620	659,223	1,334,940
24,200	Nustar Energy LP	1,233,396	1,357,378	1,078,655	1,681,416
12,700	Penn VA Resource Partners	27,168	58,212	238,694	359,664
20,000	Plains All American	936,883	1,057,000	826,312	1,255,800
1,460	Sunoco Logistic Partners	69,322	97,659	57,691	122,041
	Total Publically Traded Partnerships	3,201,678	3,728,869	2,860,575	4,753,861
Private Equity					
	Keystone National Equity	119,875	178,151	207,468	261,463
TOTAL ASSETS		48,161,068	45,584,548	47,240,654	49,573,391

	PART VIII - LIST OF OFFICERS, DIRECTORS STATEMENT 1 TRUSTEES AND FOUNDATION MANAGERS							
NAME AND ADDRESS	TITLE AND AVRG HRS/WK		EMPLOYEE BEN PLAN CONTRIB					
PRIVATE TRUST COMPANY 1422 EUCLID AVENUE, SUITE 1130 CLEVELAND, OH 44115	TRUSTEE 2.00	34,421.	0.	0.				
WENDY HAYWARD 42 GLEN DRIVE MILL VALLEY, CA 94941	EXECUTIVE DIRE 20.00	CTOR 55,000.	0.	0.				
BILL HAYWARD 42 GLEN DRIVE MILL VALLEY, CA 94941	DIRECTOR 1.00	0.	0.	0.				
HOPE HAYWARD 42 GLEN DRIVE MILL VALLEY, CA 94941	DIRECTOR 1.00	0.	. 0.	0.				
HOMER HAYWARD - DECEASED 42 GLEN DRIVE MILL VALLEY, CA 94941	DIRECTOR 1.00	0.	0.	0.				
TOTALS INCLUDED ON 990-PF, PAGE 6	, PART VIII	89,421.	0.	0.				

The Nancy Eccles and Homer M. Hayward Family Foundation

Attachment to Form 990-PF Part VII-B, Question 5a(4) and 5c on Page 6

Expenditure Responsibility Statement for the year 2010

Pursuant to IRC Regulation 53.4945-5(d)(2), The Nancy Eccles and Homer M. Hayward Family Foundation provides the following information:

(i) Name of Grantee:

North Tahoe Firefighters Association

P.O. Box 6047

Tahoe City, CA 96145

(ii) Amount of Grants:

August 9, 2010 \$30,000 capital support December 6, 2010 \$25,000 capital support

(iii) Purpose of Grants:

The original grant of \$30,000 was to purchase a

sophisticated and realistic training mannequin to provide simulation based education and training to paramedics and emergency medical technicians (EMT) in the North Tahoe Fire Protection District. The second grant of \$25,000 was to cover the cost of necessary accessories, training and

FEIN: 87-6227330

warranty to accompany the training mannequin.

(iv)and(vi) Reports:

The North Tahoe Firefighters Association submitted a full and complete report of its expenditures of the August, 2010 capital support grant and of its December 6, 2010 capital support grant on December 30, 2010. The report reflected that the mannequin had been purchased on December 10, 2010, but payment was not due until 30 days after receipt of the mannequin. All funds were still held in a separate

account as of December 31, 2010.

(v) Diversions:

To the knowledge of the grantor, no funds have been diverted to any activity other than the activity for which the

grant was originally made.

(vii) Verification:

The grantor has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.

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990-PF

INVOLVEMENT WITH NONCHARITABLE ORGANIZATIONS
PART XVII, LINE 1, COLUMN (D)

STATEMENT

NAME OF NONCHARITABLE EXEMPT ORGANIZATION

NORTH TAHOE FIREFIGHTERS ASSOCIATION

DESCRIPTION OF TRANSFERS, TRANSACTIONS, AND SHARING ARRANGEMENTS

AN EXPENDITURE RESPONSIBILITY GRANT OF \$55,000 WAS GIVEN TO THE NORTH TAHOE FIREMANS ASSOICATION WHICH IS A 501(C)(4) TO PROVIDE FUNDING FOR A TRAINING MANNEQUIN TO PRACTICE ADVANCED MEDICAL AND TRAUMA SCENARIOS. SEE STATEMENT 12.

Grantee Name and Address	FEIN	Individual	Foundation Status	Purpose	Amount
AbilityPlus P O Box 253 Waterville Valley, NH 03215	43-367707	no	501(c)(3) public charity	to underwrite the cost of their documentary	\$ 50,000
Animal Shelter of Wood River Valley P O Box 1496 Hailey, ID 83333	82-0351171	no	501(c)(3) public charity	to provide operating support for "Paws for Hunger"	5,500
Blaine County Hunger Coalition P O Box 1576 Hailey, ID 83333	72-1582755	no	501(c)(3) public charity	to provide capital funding for the Hope Garden, an organic fruit and vegetable garden	28,500
Booker T Washington Community Service Center 800 Presidio Avenue San Francisco, CA 94115	94-1160952	no	501(c)(3) public charity	to provide capital support for their new facility	50,000
California Friday Night Live 2180 Johnson Avenue San Luis Obispo, CA 93401	77-0305510	no	501(c)(3) public charity	to provide underwriting for two documentaries to provide scholarship funding	7,000 5,000
CASA of Monterey County 201 Monterey-Salinas Highway, Suite F Salinas, CA 93908	77-0398079	no	501(c)(3) public charity	to provide operating support to fund "Family Finding" & staff and advocacy training	10,000
Central Coast YMCA 500 Lincoln Avenue Salinas, CA 93901	77-0202335	no	501(c)(3) public charity	to provide scholarship funding	5,000
Central Coast Visiting Nurses Assoc Fdn P O Box 2480 Monterey, CA 93942	94-1205572	no	501(c)(3) public charity	to provide operating support for hospice care & VNA general patient care	5,000
Columbia University 475 Riverside Drive, Mail Code 7724 New York, NY 10115	13-1788491	no	501(c)(3) public charity	to provide scholarship funding for the Power 10 Scholarship to benefit women's rowing progran	20,000 n
Community Hospital Foundation P O Box HH Monterey, CA 93942	94-2789696	no	501(c)(3) public charity	to provide operating support for Stroke Education to increase the timely response during a stroke emergency	25,000
Corpus Christi School 1 Estates Drive Piedmont, CA 94611	94-1535363	no .	501(c)(3) public charity	to provide operating support	5,000
Dorothy's Place Franciscan Workers of Junipero Serra P O Box 2027 Salinas, CA 93902	77-0081240	no	501(c)(3) public charity	to provide capital support for the renovation of Dorothy's Kitchen	10,000
Edgewood Center for Children & Families 1801 Vicente Street San Francisco, CA 94116	94-1186168	no	501(c)(3) public charity	to provide operating support for abused and abandoned children in San Francisco	30,000
Futures Without Borders 383 Rhode Island Street, Suite 304 San Francisco, CA 94103-5185	94-3110973	no	501(c)(3) public charity	to provide capital support for their International Center	125,000

Grantee Name and Address	FEIN	Individual	Foundation Status	Purpose	Amount
Forest Stewardship Council 212 3rd Avenue North, Suite 280 Minneapolis, MN 55401	03-0355315	no	501(c)(3) public charity	to provide operating support	100,000
Hailey Ice Park P O Box 3150 Hailey, ID 83333	82-0518345	no	501(c)(3) public charity	to provide operating support for McKercher Park outdoor ice rink	5,000
Hospice of the Central Coast P O Box HH Monterey, CA 93942	94-2404634	no	501(c)(3) public charity	to provide operating support for hospice care	2,500
Kinship Center Monterey County Center 124 River Road Salinas, CA 93908	77-0037578	no	501(c)(3) public charity	to provide operating support to maintain critical, unduplicated svcs for abused & abandoned kids	15,000
League to Save Lake Tahoe 955 Emerald Bay Road South Lake Tahoe, CA 96150	94-6128680	no	501(c)(3) public charity	to provide operating support for ongoing preservation	17,500
North Tahoe Firemans Association PO Box 6047 Tahoe City, CA 96145 See Statements 11 & 12 for Expenditure	94-2279309 Responsibility		501(c)(4) civic league & social welfare organization	to provide funding for a in training mannequin to practice advanced medical & trauma scenarios	55,000
Marin Community Food Bank 75 Digital Drive, Suite 4 Novato, CA 94949	68-0044262	no	501(c)(3) public charity	to provide operating support for families in need during the holiday season	5,000
Marine Mammal Center 2000 Bunker Road Fort Cronkhite Sausalito, CA 94965	51-0144434	no	501(c)(3) public charity	to provide operating support	5,000
Monterey Bay Aquarium Foundation 886 Cannery Row Monterey, CA 93940	94-2487469	no	501(c)(3) public charity	to provide scholarship funding to underwrite the admission price	10,000
Monterey Bay Area Council of the Boy Scouts of America 55 San Joaquin Salinas, CA 93901	23-7054309	no	501(c)(3) public chanty	to provide capital support at Camp Pico Blanco & to commemorate the 100th anniversary of the Boy Scouts	60,000
Monterey Institute of International Study 460 Pierce Street Monterey, CA 93940	94-1425570	no	501(c)(3) public charity	to provide scholarship funding and to underwite the cost of the Sustainable Business Speaker Series	35,000
Monterey Youth Museum 601 Wave Street, Suite 100 Monterey, CA 93940	77-0394488	no	501(c)(3) public charity	to provide capital support for their new museum	100,000
Mount Tamalpais School 100 Harvard Avenue Mill Valley, CA 94941	94-2356968	no	501(c)(3) public charity	to provide operating support to provide financial aid to provide support for the faculty fund to provide capital support	5,000 10,000 10,000 25,000

Grantee Name and Address	FEIN	Individual	Foundation Status	Purpose	Amount
Oakland Strokes P O Box 308 Oakland, CA 94611	94-3132016	no	501(c)(3) public charity	to provide scholarship funding for their outreach program	15,000
Ogden School Foundation 1950 Monroe Boulevard Ogden, UT 84401	94-2685413	no	501(c)(3) public charity	to provide capital support for the new student center	150,000
Pioneer Montessori School P O Box 1809 Ketchum, ID 83340	82-0360653	no	501(c)(3) public charity	to provide capital funding for landscaping, play structures, and retaining walls	81,700
Robert Louis Stevenson School 3152 Forest Lake Road Pebble Beach, CA 93953	94-1218745	no	501(c)(3) public charity	to provide operating support to provide capital support for the new LEED cert dorm	10,000 250,000
Salinas Valley Memorial Hospital P O Box 4760 Salinas, CA 93912-9952	94-2641137	no	501(c)(3) public charity	to provide operating support for patient care	5,000
San Francisco Zoological Society 1 Zoo Road San Francisco, CA 94132	94-1429538	no	501(c)(3) public charity	to provide capital support for the new animal hospital	5,000
Santa Catalina School 1500 Mark Thomas Drive Monterey, CA 93940	94-1156652	no	501(c)(3) public charity	to provide financial aid to the Sister Carlotta Endowment Fund	5,000
Save The Redwoods League 114 Sansome Street, Suite 1200 San Francisco, CA 94104	94-0843915	no	501(c)(3) public charity	to provide capital funding for the purchase of 426 acres of the Noyo River Redwoods	333,500
Sawtooth Board of Realtors Community Fdn P O Box 1937 Ketchum, ID 83340	20-1776202	no	501(c)(3) public charity	to provide operating support for families in need during the holiday season	5,000
Senior Center of Blaine County Blaine County Seniors Council, Inc P O Box 28 Hailey, ID 83333	82-0315917	no	501(c)(3) public charity	to provide capital support for their new ice cream palor, outdoor lighting & landscaping tubing for sidewalk improv. upgrades for the boiler	50,000 10,000 5,000
St. Jude Children's Research Hospital 1250 45th Street, Suite 15 Emeryville, CA 94608	35-1044585	no	501(c)(3) public charity	to provide operating support for medical research	10,000
Sustainability Academy P O Box 431 Monterey, CA 93942	20-3371280	no	501(c)(3) public charity	to provide operating support to provide capital support for their new sustainable resource ctr to underwrite transportation costs for kids in the land program	30,000 30,000 5,000
Tahoe Rim Trail 948 Incline Way Incline Village, NV 89451	94-2789846	no	501(c)(3) public charity	to provide operating support to build and maintain the Tahoe Rim Trail system	5,000
Tamalpais High School 700 Miller Avenue Mill Valley, CA 94941	68-0385326	no	501(c)(3) public charity	to provide operating support for families in need during the holiday season	5,000

			Foundation		
Grantee Name and Address	FEIN	Individual	Status Status	Purpose	Amount
The SPCA for Monterey County P O Box 3058 Monterey, CA 93942	94-1167409	по	501(c)(3) public charity	to provide capital support for their Campaign for Compassion	250,000
University of California, Berkeley Scholarship Fund Men's Golf Team HAAS School of Business Library Fund Bear Backers 195 Walter A Haas Jr Pavillion Berkeley, CA 94702-4422	94-6002123	no	501(c)(3) public charity	to provide operating support to provide operating support to provide operating support to provide operating support to provide operating support	1,000 1,000 1,000 1,000 1,000
University of Utah Hope Eccles Clinical Library Spencer S Eccles Medical Library 540 Arapeen Drive, Suite 120 Salt Lake City, UT 84108	87-6000525	no	501(c)(3) public charity	to provide operating support to provide operating support	5,000 10,000
Wood River Community YMCA P O Box 6801 Ketchum, ID 83340	82-0481436	no	501(c)(3) public charity	to provide scholarship funding through their Open Doors program	10,000
TOTAL				•	\$ 2,191,200

Grantee Name and Address	FEIN	Individual?	Foundation Status	Purpose	Amount
Booker T Washington Community Service Center 800 Presidio Avenue San Francisco, CA 94115	94-1160952	no	501(c)(3) public charity	to provide capital support for their new facility	200,000
CASA of Monterey County 201 Monterey-Salinas Highway, Suite F Salinas, CA 93908	77-0398079	no	501(c)(3) public charity	to provide operating support to increase the number of advocates	20,000
Central Coast Visiting Nurses Assoc Fdn P O Box 2480 Monterey, CA 93942	94-1205572	no	501(c)(3) public charity	to provide operating support for hospice care & VNA general patient care	25,000
Childrens Hospital & Research Ctr Fdn 2201 Broadway, Suite 600 Oakland, CA 94612	94-1657474	no	501(c)(3) public charity	to provide capital funding for the audiology department to provide funding for a grant writer & an outreach coordinator	50,000 200,000
Community Hospital Foundation P O Box HH Monterey, CA 93942	94-2789696	no	501(c)(3) public charity	to provide operating support	25,000
Futures Without Borders 383 Rhode Island Street, Suite 304 San Francisco, CA 94103-5185	94-3110973	no	501(c)(3) public charity	to provide capital support for their International Center	125,000
Hospice of the Central Coast P O Box HH Monterey, CA 93942	94-2404634	no	501(c)(3) public charity	to provide operating support for hospice care	12,500
Monterey Bay Aquarium Foundation 886 Cannery Row Monterey, CA 93940	94-2487469	no	501(c)(3) public charity	to provide scholarship funding to underwrite the admission price	50,000
Monterey Bay Area Council of the Boy Scouts of America 55 San Joaquin Salinas, CA 93901	23-7054309	no	501(c)(3) public charity	to provide capital support at Camp Pico Blanco & to commemorate the 100th anniversary of the Boy Scouts	50,000
Monterey Institute of International Study 460 Pierce Street Monterey, CA 93940	94-1425570	no	501(c)(3) public charity	to provide scholarship funding and to underwite the cost of the Sustainable Business Speaker Series	125,000 50,000
Ogden School Foundation 1950 Monroe Boulevard Ogden, UT 84401	94-2685413	no	501(c)(3) public charity	to provide capital support for the new student center	250,000
Pioneer Montessori School P O Box 1809 Ketchum, ID 83340	82-0360653	no	501(c)(3) public charity	to provide capital funding for landscaping, play structures, and retaining walls	250,000
Robert Louis Stevenson School 3152 Forest Lake Road Pebble Beach, CA 93953	94-1218745	no	501(c)(3) public charity	to provide operating support to provide capital support for the new LEED cert dorm	50,000 750,000
Salinas Valley Memorial Hospital P O Box 4760 Salinas, CA 93912-9952	94-2641137	no	501(c)(3) public charity	to provide operating support for patient care	25,000

			Foundation		
Grantee Name and Address	FEIN	Individual	Status	Purpose	Amount
Santa Catalina School 1500 Mark Thomas Drive Monterey, CA 93940	94-1156652	no	501(c)(3) public charity	to provide financial aid to the Sister Carlotta Endowment Fund	25,000
Save The Redwoods League 114 Sansome Street, Suite 1200 San Francisco, CA 94104	94-0843915	no	501(c)(3) public charity	to provide capital funding for the purchase of 426 acres of the Noyo River Redwoods	666,500
Sawtooth Botanical Garden P O Box 928 Sun Valley, ID 83353	82-047555	no	501(c)(3) public charity	to provide capital funding for their Mountain and Alpine Garden	10,000
The SPCA for Monterey County P O Box 3058 Monterey, CA 93942	94-1167409	no	501(c)(3) public charity	to provide capital support for their Campaign for Compassion	750,000
University of California, Berkeley 195 Walter A Haas Jr Pavıllıon Berkeley, CA 94702-4422	94-6002123	no	501(c)(3) public charity	to provide operating support	25,000
University of Utah Hope Eccles Clinical Library Spencer S Eccles Medical Library 540 Arapeen Drive, Suite 120	87-6000525	no	501(c)(3) public charity	to provide operating support to provide operating support	25,000 50,000
TOTAL FUTURE OBLIGATIONS OVER	THE NEXT FIVE Y	'EARS			\$ 3,809,000