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Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Inspection

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public

A F	or the	2010 calendar year, or tax year beginning and e	nding									
Вс	heck if	C Name of organization		D Employer identifi	cation number							
aţ	pplicable	Delta Dental Plan of Colorado Foundation										
	Addre	58										
	Name change			84-138	19431							
	Initial return	——————————————————————————————————————	loom/suite	E Telephone numbe								
=	Termir	. '										
	Jated ∫Amend		00		1-9300							
- -	⊒retum ∏Applic	a. City of town, state of country, and ZIP + 4		G Gross receipts \$	3,961,059							
L	Jtion pendir	Denver CO 80237		H(a) Is this a group re								
		F Name and address of principal officer.Barbara Springer		for affiliates?	Yes X No							
		same as C above		H(b) Are all affiliates in								
<u> T</u>	ax-exe	empt status: x 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or	527	1 '	list. (see instructions)							
		te: www.deltadentalco.com	- ,	H(c) Group exemption								
		organization: x Corporation Trust Association Other	L Year	of formation: 1997	M State of legal domicile: co							
Pa	ırt []	Summary										
ģ	1	Bnefly describe the organization's mission or most significant activities. $\underline{\mathtt{To}}$ erad:	<u>icate ca</u>	vities in								
and a	l	Colorado's children.										
Ľ.	2	Check this box I if the organization discontinued its operations or disposed of more than 25% of its net assets										
ŏ.	3	Number of voting members of the governing body (Part VI, line 1a)		3								
Ö	4	Number of independent voting members of the governing body (Part VI, line 1b)		4								
Activities & Governance	5	Total number of individuals employed in calendar year 2010 (Part V, line 2a)		5								
ıti.	i .	Total number of volunteers (estimate if necessary)		6	1							
簑		Total unrelated business revenue from Part VIII, column (C), line 12		7a								
ğ		Net unrelated business taxable income from Form 990-T, line 34		. 7b	 							
	<u> </u>	THE UNIVERSE DESILIES LEXABLE INCOME NOTIFICATION 550 1, III. 54		Prior Year	 							
		Centributions and grants (Part VIII. line 1h)			Current Year							
Pe	1	Contributions and grants (Part VIII, line 1h)	-	2,772,000,	3,796,623							
Revenue	ı	Program service revenue (Part VIII, line 2g)			· 0							
ě	1	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	<u> </u>	<u><56,248</u> ,	164,436							
_	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	<u> </u>		0							
_	12	Total revenue · add lines 8 through 11 (must equal Part VIII, column (A), line 12)		2,715,752.	3,961,059							
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		1,532,318,	1,715,437							
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	0							
ģ	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	1	34,073	38,609							
ns.	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.								
ē	ь	Total fundraising expenses (Part IX, column (D), line 25)										
ದಿ <i>ಲ್ರಶ್ರ</i> Expenses	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) RECEIVED		329,910,	292,379							
20	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	70	1_896_301	2 046 425							
ر. ج:	10	Daving less sympasses Subtreet line 19 from tipe 19]없는		T							
2 <u>~8</u>	19	Heverue less expenses Subtract line 18 from line 12/81 12/1 12/1 12/1	- 	819,451,								
ances		Tatal assets (Dart V. Iras 16)	S Be	ginning of Current Year	End of Year							
Bass	20	Total assets (Part X, line 16)	 !	11,232,638,	13,699,213							
<u>≅</u>	I .	Total liabilities (Part X, line 26) OGDEN, UT	ــالنتن	482,884,	413,925							
		Net assets or fund balances Subtract line 21 from line 20		10,749,754.	13 285 288							
ــان	art II	Signature Block										
		alties of periory, I declare that I have ekamined this return, including accompanying schedules			ny knowledge and belief, it is							
<u>true,</u>	, corre	ct, and complete. Declaration of prepater (other than officer) is based on all information of whi	ch preparer	r has any knowledge.								
5		Dulla Jan		16-6	-//							
) Sig	n	Signature of officer		Date								
Her	·e	Barbara Springer Executive Director										
		Type or print name and title										
		Print/Type preparer's name Preparer's signature		Date Check [PTIN							
Paid	j	Suzanne K. Engle Suzanne K. Eng	le-	8/5/11 self-employ	yed P01375409							
	parer	Firm's name Kundinger, Corder & Engle P.C.		Firm's EIN								
	Only	Firm's address 475 Lincoln St Suite 200		0								
	,	T		Dhone no .	2021 524 5252							
	. 46 - 1	Denver, CO 80203		Phone no. (303) 534-5953							
	_	RS discuss this return with the preparer shown above? (see instructions)			X Yes No							
2320	01 02-	22-11 LHA For Paperwork Reduction Act Notice, see the separate instruction	ns.		Form 990 (201							

4e Total program service expenses ▶

Form 990 (2010) Inc. Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		x	
2	If "Yes," complete Schedule A Is the organization required to complete Schedule B, Schedule of Contributors?	2	x	-
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
Ū	public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
•	during the tax year? If "Yes," complete Schedule C, Part II	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	N/A	
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	• • • • • • • • • • • • • • • • • • • •			
	Schedule D, Part III			X
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		×
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments?		Ų,	
44	If "Yes," complete Schedule D, Part V		Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
u	Part VI	11a		x
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16° If "Yes," complete Schedule D, Part VII			x
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII			х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		۱,,	
L	Schedule D, Parts XI, XII, and XIII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	x	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	<u> </u>	х
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			ŀ
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	 	х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19	<u> </u>	X
	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		X
D	If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form 990 filers that	201		
	operate one or more hospitals must attach audited financial statements (see instructions)	20b	000	2010)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,	00	х	
00	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	23		
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			.,
07	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete			
	Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	21		<u> </u>
	instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		х
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		<u> </u>
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			х
33	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		_
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity?			
•	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	х	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		х
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36	х	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?		,	
	Note. All Form 990 filers are required to complete Schedule O	38	000 (0010
		Form	ココリ ()	ZU1U)

	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			1
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	'	l
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 1			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	x	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions)		_	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		х
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		х
b	If "Yes," enter the name of the foreign country: ▶	\neg		
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.	ŀ		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		х
þ	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible?	6a		х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	1		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		х
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		х
	If "Yes," indicate the number of Forms 8282 filed during the year	_		۱.,
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		x
1 -	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	N/A	
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7g 7h	N/A	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting	-"" †	11/11	
•	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	В		x
9	Sponsoring organizations maintaining donor advised funds.	┪		
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter.			
а	Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	l		
11	Section 501(c)(12) organizations. Enter:	ŀ		
а	Gross income from members or shareholders N/A 11a	l		
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year N/A 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	\dashv		
а	Is the organization licensed to issue qualified health plans in more than one state? N/A	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
Þ	Enter the amount of reserves the organization is required to maintain by the states in which the			
_	organization is licensed to issue qualified health plans Enter the amount of receptor on head			
	Enter the amount of reserves on hand Did the organization receive any payments for indoor tanning services during the tax year?	100		х
	If "Yes." has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O	14a		

Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions Check if Schedule O contains a response to any question in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year **b** Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? X 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision X of officers, directors or trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Does the organization have members or stockholders? 6 7a Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? 7a b Are any decisions of the governing body subject to approval by members, stockholders, or other persons? 7b 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? 8a X b Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O 9 X Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) Yes No 10a Does the organization have local chapters, branches, or affiliates? 10a Х b If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? 10b х 11a Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Does the organization have a written conflict of interest policy? If "No," go to line 13 х 12a b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Х 12b c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done Х 12c 13 Does the organization have a written whistleblower policy? Х 13 Does the organization have a written document retention and destruction policy? 14 14 X 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official Х 15a Х **b** Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X taxable entity during the year? 16a b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply Another's website Upon request Own website Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. State the name, physical address, and telephone number of the person who possesses the books and records of the organization. Barbara Springer - 303-741-9300 4582 S. Ulster Street, Denver, CO 80237

Form 990 (2010)

Inc.

84-1389431

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors, institutional trustees, officers; key employees; highest compensated employees, and former such persons

hours per (check all that apply) compensation from related organizations organizations organizations organizations organizations organizations organizations organizations organization (W-2/1099-MISC) organization (W-2/1099-MISC)	(A) Name and Title	``		,		(D) Reportable	(E) Reportable	(F) Estimated			
Week (describe hours for related organizations in Schedule O) Figure 1 Figure 2 Figure 3 Figure 3	Name and The		(c						·	•	amount of
Board Chair 3.00 x x x 0. 25,736.		week (describe hours for related organizations in Schedule	-						from the organization	from related organizations	other compensation from the organization and related organizations
Terry R. Koele Treasurer 3.00 X X X 2,500. 0. Pamela P. Hanes, PhD Secretary 2.00 X X 2,000. 0. Bruce N. Calonge, MD,MPH Board Member 2.00 X 2,500. 0. Brian P. Hendrickson, DMD Board Member 2.00 X 2,500. 0. Richard L. Call, DMD, MS Board Member 2.00 X 0. 19,728. Marilyn E. Taylor Board Member 2.00 X 0. 23,569. Donald S. Safer, DDS, MS Board Member 2.00 X 0. 604,216. Barbara Springer	Gail S. Schoettler, PhD										
Treasurer 3.00 x x 2,500. 0. Pamela P. Hanes, PhD Secretary 2.00 x x 2,000. 0. Bruce N. Calonge, MD,MPH Board Member 2.00 x 2,500. 0. Brian P. Hendrickson,DMD Board Member 2.00 x 2,500. 0. Richard L. Call, DMD, MS Board Member 2.00 x 0. 19,728. Marilyn E. Taylor Board Member 2.00 x 0. 23,569. Donald S. Safer, DDS, MS Board Member 2.00 x 0. 604,216. Barbara Springer	Board Chair	3.00	х		х				0.	25,736.	0
Pamela P, Hanes, PhD 2.00 X X 2,000. 0. Bruce N. Calonge, MD,MPH 2.00 X 2,500. 0. Board Member 2.00 X 2,500. 0. Brian P. Hendrickson,DMD 2.00 X 2,500. 0. Board Member 2.00 X 0. 19,728. Marilyn E. Taylor 0. 19,728. Board Member 2.00 X 0. 23,569. Donald S. Safer, DDS, MS 0. 24,994. Board Member 2.00 X 0. 604,216. Barbara Springer 0. 604,216.	Terry R. Koele										
Secretary 2.00 x x 2,000. 0.		3.00	х		х		_		2,500.	0.	0
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Kathryn A. Paul Board Member 2.00 X 0. 604,216. Barbara Springer	• •	2 00	,			1			,	24 994	0
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Barbara Springer	-	2 00	_x						0	604 216	37,438
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			1								

Form 990 (2010)

Par	VII Section A. Officers, Directors, Tru	ıstees, Key Er	nplo	oyee	s, a	nd l	ligh	est	Compensated Employ	ees (continued)				
	(A) Name and title	(B) Average hours per			(O Pos	C) ition	1		(D) Reportable compensation	(E) Reportable compensation			(F) timate	
		week (describe hours for related organizations in Schedule O)	istee or director	Institutional trustee	Officer		ensated		from the	from related organizations (W-2/1099-MISC	ated tions con -MISC) f org an		other pensa om th anizat d relat inizati	ition e ion ed
					<u></u>									
											_			
	· . <u>-</u>		_		_						-			
													_	
														_
	Sub-total Total from continuation sheets to Part V	II. Section A	,			•	>		9,500.	982,96	0.		80,	093.
	Total (add lines 1b and 1c)	,					•		9,500.	982,96	.8.		80,	093.
2	Total number of individuals (including but no compensation from the organization	ot limited to th	ose	liste	ed a	bove	e) wl	ho r	received more than \$100),000 in reportable				
												\Box	Yes	No
3	Did the organization list any former officer, line 1a? <i>If</i> "Yes," <i>complete Schedule J for s</i>		stee	e, ke	y en	olqr	yee,	or I	highest compensated ei	nployee on		3		х
4	For any individual listed on line 1a, is the su and related organizations greater than \$15	·		-					•	the organization		4	х	
5	Did any person listed on line 1a receive or a rendered to the organization? If "Yes," com							relat	ted organization or indiv	idual for services		5		х
Sec	tion B. Independent Contractors			-					· · · · · · · · · · · · · · · · · · ·		<u> </u>			
1	Complete this table for your five highest co	mpensated inc	dep	ende	ent c	onti	racte	ors 1	that received more than	\$100,000 of comp	ensati	on fi	rom	
	(A) Name and business	address							(B) Description of s	services	Con	(C	s) nsatio	n
GBSN	, 535 16th Street, 6th Floor, De	nver,							Information Campai			<u> </u>	_	
<u>co</u> 8	0246								Consultant				114	542.
														_
				_								_		

Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 in compensation from the organization

Inc.

						(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1	а	Federated campaigns	1a					
gra		b	Membership dues	1b					
am am		С	Fundraising events	1c					
<u>gë</u>		d	Related organizations	1d	3,796,623.				
S.E			Government grants (contribut						
F		f	All other contributions, gifts, gran						
윤뒝			similar amounts not included abo						
		-	Noncash contributions included in lines	s 1a-1f \$		2 706 602			
"		n	Total. Add lines 1a-1f	<u>.</u>	Paris Pari	3,796,623.			
.	_	_			Business Code		1		
<u>š</u>	2	a b							
Program Service Revenue		C	-						<u> </u>
E S		d							<u>-</u>
ğď		e							·
품		f	All other program service reve	enue					
			Total. Add lines 2a-2f						
\Box	3		Investment income (including	dıvıdends, ınter	est, and				
l			other similar amounts)		•	149,556.			149,556
	4		Income from investment of ta	x-exempt bond	proceeds >				
l	5		Royalties		•				
				(i) Real	(II) Personal				
			Gross Rents		1				
			Less: rental expenses						
			Rental income or (loss)		<u> </u>				
i			Net rental income or (loss)		_		-		
	7	а	Gross amount from sales of	(i) Securities	(II) Other				
		_	assets other than inventory		 				
		D	Less: cost or other basis	1					
		_	and sales expenses Gain or (loss)	14,880]		
			Net gain or (loss)		·1	14,880.			14,880
			Gross income from fundraisin	a events (not		,,,,,,,			
une	•	_	including \$						
e e			contributions reported on line		i				
Other Reve			Part IV, line 18	· a	,				
Ĕ		b	Less: direct expenses	b	,				
٦		С	Net income or (loss) from fund	draising events	•				
	9	а	Gross income from gaming ad	ctivities See					
- [Part IV, line 19	а					
- 1			Less: direct expenses	b	·L				
			Net income or (loss) from gan	-					
	10	а	Gross sales of inventory, less		1				
		_	and allowances	a					
			Less: cost of goods sold	b o of inventors	·				
ł		<u>.</u>	Net income or (loss) from sale Miscellaneous Revenu		Business Code				-
	11	а	Miscella redus Neveril		Dusiness Code				
	••	b					-		
		c					 		
		d	All other revenue						
		е	Total. Add lines 11a-11d		•				
	12		Total revenue. See instructions.			3,961,059.	0.	0	164,436
03200 12-21	9 - 10								Form 990 (2010)

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) (A) Total expenses (B) Program service expenses (D) Fundraising Do not include amounts reported on lines 6b. Management and general expenses 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21 1,261,244 1,261,244 Grants and other assistance to individuals in 454,193 454,193 the U.S. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors. 9,500 9.500 trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 27,040 27,040 Other salaries and wages Pension plan contributions (include section 401(k) and section 403(b) employer contributions) Other employee benefits 2,069 2,069 10 Payroll taxes Fees for services (non-employees): a Management **b** Legal 12,763 12,763 c Accounting d Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees 26,800 26,800 234,409 226,809 7,600. Other g 12 Advertising and promotion 7,563 1,891 5,672 Office expenses 13 Information technology 14 15 Royalties 16 Occupancy 17 9.024 1,423 7,601 Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings 19 20 Payments to affiliates 21 Depreciation, depletion, and amortization 23 Insurance Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24f. If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O.) Fees, licenses & dues 1,505 1,505 Miscellaneous 315 315 ¢ d f All other expenses Total functional expenses. Add lines 1 through 24f 2,046,425 1,945,560. 100,865 0. Joint costs. Check here I If following SOP 98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

84-1389431

Pa	rt X	Balance Sheet			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		1	
	2	Savings and temporary cash investments	1,566,512.	2	2,085,679.
	3	Pledges and grants receivable, net	2,772,000.	3	3,766,828.
	4	Accounts receivable, net		4	
	5	Receivables from current and former officers, directors, trustees, key			
		employees, and highest compensated employees. Complete Part II			
		of Schedule L		5_	
	6	Receivables from other disqualified persons (as defined under section			
		4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
w		employees' beneficiary organizations (see instructions)		6	<u></u>
Assets	7	Notes and loans receivable, net	_	7	
As	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges		9	
	10a	Land, buildings, and equipment cost or other			
		basis Complete Part VI of Schedule D 10a			
	b	Less: accumulated depreciation 10b		10c	
	11	Investments - publicly traded securities	6,894,126.	11	7,846,706.
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	_	15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)	11,232,638.	16	13,699,213.
	17	Accounts payable and accrued expenses	26,859.	17	37,839.
	18	Grants payable	325,000.	18	29,771.
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
ies	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees,			
<u>ia</u>	i	highest compensated employees, and disqualified persons Complete Part II			
_		of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties	131 005	24_	246 245
	25	Other liabilities. Complete Part X of Schedule D	131,025.	25	346,315.
	26	Total liabilities. Add lines 17 through 25	482,884.	26	413,925.
		Organizations that follow SFAS 117, check here			
ĕ		lines 27 through 29, and lines 33 and 34.	4,091,557.		5,993,143.
<u>la</u>	27	Unrestricted net assets	4,658,197.	27	5,292,145.
Ba	28	Temporarily restricted net assets	2,000,000.	28	2,000,000.
P	29	Permanently restricted net assets Organizations that do not follow SFAS 117, check here and	2,000,000.	29	2,000,000.
Ē		Organizations that do not follow SFAS 117, check here and complete lines 30 through 34.			
is o	20	Capital stock or trust principal, or current funds		20	
se	30	Paid-in or capital surplus, or land, building, or equipment fund		30 31	
Net Assets or Fund Balances	31			31	
Š	32	Retained earnings, endowment, accumulated income, or other funds Total net assets or fund balances	10,749,754.	33	13,285,288.
	34	Total liabilities and net assets/fund balances	11,232,638.	34	13,699,213.
		Total natifices and her assets/fund balances		J4	13,033,413.

SCHEDULE A

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Inc

Delta Dental Plan of Colorado Foundation

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

Employer identification number 84-1389431

The <u>orga</u> nı	zation is not a	a private foundation l	because it is: (For lines 1	1 through ⁻	11, check	only one b	ox.)					
1 🖳	A church, co	nvention of churches	s, or association of churc	ches desc	ribed in se	ction 170	(b)(1)(A)(i)).				
2	A school des	cribed in section 17	0(b)(1)(A)(ii). (Attach Sc	hedule E.)								
з 🖳	A hospital or	a cooperative hospit	tal service organization o	described	ın section	170(b)(1)(A)(iii).					
4 📖	A medical res	search organization o	perated in conjunction	with a hos	pital desci	rıbed ın se	ction 170	(b)(1)(A)(ii	i). Enter t	he hospital	's nam	e,
	city, and stat	e										
5 🗀	An organizati	on operated for the l	benefit of a college or ur	niversity ov	wned or op	perated by	a governi	mental uni	t describ	ed in		
	section 170	(b)(1)(A)(iv). (Comple	ete Part II)									
6 🗀	A federal, sta	ite, or local governme	ent or governmental unit	t described	d ın sectio	n 170(b)(1)(A)(v).					
7 📖	An organizati	on that normally rec	eives a substantial part i	of its supp	ort from a	governme	ntal unit c	or from the	general ¡	public desc	rıbed ı	n
	section 170(b)(1)(A)(vi). (Comple	te Part II.)									
8 🖳	A community	trust described in s	ection 170(b)(1)(A)(vi). ((Complete	Part II)							
9 🗀	An organizati	on that normally rec	eives (1) more than 33 1	1/3% of its	support f	rom contri	butions, n	nembershi	p fees, ar	nd gross red	eipts i	from
	activities rela	ted to its exempt fur	nctions - subject to certa	ın exceptı	ons, and (2	2) no more	than 33 1	1/3% of its	support	from gross	invest	ment
	income and i	unrelated business ta	axable income (less sect	tion 511 ta	x) from bu	sinesses a	cquired b	y the orga	ınızatıon a	after June 3	0, 197	′ 5
	See section	509(a)(2). (Complete	Part III.)				·	•				
10 🗔			perated exclusively to te	st for publ	ıc safety. S	See sectio	n 509(a)(4	\$).				
			perated exclusively for th						y out the	purposes o	f one	or
	more publicly	supported organiza	itions described in section	on 509(a)(⁻	1) or section	on 509(a)(2	See sec	tion 509(a)(3). Che	ck the box	that	
	-	•	organization and comple		•		,	•	,,			
	a X Type	· · · · · · · · · · · · · · · · · · ·	¬ ~ .	_	e III · Func		egrated		d 🗀	Type III - 0	Other	
e X			t the organization is not				·-	r more disi	gualified	,,		n
· -			han one or more publicly		•		•					••
f			ten determination from t						Σ(α)(1) Ο1		(4)(2)	
•	_	rganization, check th			20 10 to to 1 y	pc 1, 13pc	п, ог турс	·				
~	•	•	irganization accepted ar	av aift or o	ontribution	from any	of the fell	owing nor	20002			
g	-		rectly controls, either al			•		•			Vaal	N _a
	•	•	upported organization?	one or tog	eniei wini	persons c	iescribed	iri (ii) ariu (iii) Delow,		Yes	No X
	=		described in (i) above?							11g(i)		x
	•	•	,,		•0					11g(ii)		x
L	-	•	person described in (i) o	• •						11g(iii)		
h	Provide the i	ollowing information	about the supported or	ganization	(S).							
			(iii) Type of	(in) to the a		L (u) Did vai		(vi) Is	the I			—
. ,	of supported	(ii) EIN	organization		organization sted in your			organizátio	on in col.	(vii) Am		f
orga	inization		(described on lines 1-9		document?			l (i) organız U.S	ed in the	sup	port	
			above or IRC section (see instructions))	Yes	No	Yes	No	Yes	No			
Colorado	Dental		, , , , , , , , , , , , , , , , , , , ,	1	 							
Service	Inc	84-0568337	9	х								
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			1									
					†	<u> </u>						
Total												0.

Schedule À (Form 990 or 990-EZ) 2010 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2006 (b) 2007 (d) 2009 (e) 2010 (c) 2008 (f) Total 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants") 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6 Public support. Subtract line 5 from line 4 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2006 (b) 2007 (d) 2009 (e) 2010 (c) 2008(f) Total 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 11 Total support. Add lines 7 through 10 12 Gross receipts from related activities, etc. (see instructions) 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 14 Public support percentage for 2010 (line 6, column (f) divided by line 11, column (f)) 14 15 15 Public support percentage from 2009 Schedule A, Part II, line 14

16a 33 1/3% support test	- 2010. If the organization did not check the box on line 13, and line 14 is	33 1/3% or more, check this box and
eton hore. The ergeniz	ation qualified as a publicly supported organization	

stop here. The organization qualifies as a publicly supported organization

b 33 1/3% support test - 2009. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box

and stop here. The organization qualifies as a publicly supported organization

17a 10% -facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

b 10% -facts-and-circumstances test - 2009. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II)

Se	ction A. Public Support						
Cal	endar year (or fiscal year beginning in) 🕨	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not		·				
	include any "unusual grants.")				İ		
2	Gross receipts from admissions,						
	merchandise sold or services per-				İ		
	formed, or facilities furnished in any activity that is related to the				i i		
	organization's tax-exempt purpose				 		
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513				·		
4	Tax revenues levied for the organ-			-			<u> </u>
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities			-		· · · · · · · · · · · · · · · · · · ·	
Ŭ	furnished by a governmental unit to				l l		
	the organization without charge						,
6	Total. Add lines 1 through 5					<u> </u>	
	a Amounts included on lines 1, 2, and						
•	3 received from disqualified persons						
	Amounts included on lines 2 and 3 received			-		 	
	from other than disqualified persons that				}		
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year				 	<u> </u>	-
	c Add lines 7a and 7b					<u> </u>	
	Public support (Subtract line 7c from line 6) ction B. Total Support				.1	<u> </u>	
	• • • • • • • • • • • • • • • • • • • •	(-) 2000	# \ 0007	() 0000	1 (1) 0000	1	1 10 - 1
	endar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
	Amounts from line 6 a Gross income from interest,					1	·
10	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						_
	Unrelated business taxable income				1		
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975				<u></u>		
	Add lines 10a and 10b			_			
11	Net income from unrelated business activities not included in line 10b.		1				
	whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part IV.)				- L		
13	Total support (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth t	tax year as a section	on 501(c)(3) organı	zation,
_	check this box and stop here						
<u>Se</u>	ction C. Computation of Publ	<u>ic Support Pe</u>	rcentage			,	
15	Public support percentage for 2010 (ine 8, column (f) d	ivided by line 13, o	column (f))		15	%
	Public support percentage from 2009					16	%
<u>Se</u>	ction D. Computation of Inves	stment Incom	e Percentage				
17	Investment income percentage for 20	10 (line 10c, colur	mn (f) divided by lit	ne 13, column (f))		17	%
18	Investment income percentage from	2009 Schedule A,	Part III, line 17			18	%
19	a 33 1/3% support tests - 2010. If the	organization did r	not check the box	on line 14, and lin	e 15 is more than	33 1/3%, and line	17 is not
	more than 33 1/3%, check this box a	nd stop here. The	e organization qual	ifies as a publicly	supported organiz	ation	ightharpoons
	33 1/3 % support tests - 2009. If the	organization did r	not check a box or	line 14 or line 19	a, and line 16 is m	ore than 33 1/3%,	and
	line 18 is not more than 33 1/3%, che	ck this box and s	top here. The orga	anızatıon qualıfıes	as a publicly supp	orted organization	▶ □
20	Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check t	this box and see in	structions	<u> </u>

SCHEDULE D

Department of the Treasury Internal Revenue Service

(Porm 990)

Supplemental Financial Statements
► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 8, 9, 10, 11, or 12.

➤ Attach to Form 990. ➤ See separate instructions.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

Delta Dental Plan of Colorado Foundation

Employer identification number 84-1389431

Pa	rt I Organizations Maintaining Donor Advise	ed Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, lin	ne 6	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		-
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advis	sed funds
	are the organization's property, subject to the organization's	_	☐ Yes ☐ No
6	Did the organization inform all grantees, donors, and donor a	_	
	for charitable purposes and not for the benefit of the donor	* *	•
	impermissible private benefit?	o. done. dance., o. lo. di., oillo. pa.poco	Yes No
Pa		ganization answered "Yes" to Form 990. F	
1	Purpose(s) of conservation easements held by the organizat		
	Preservation of land for public use (e.g., recreation or		torically important land area
	Protection of natural habitat	Preservation of a cert	
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qual	ified conservation contribution in the form	of a conservation easement on the last
	day of the tax year		
	•		Held at the End of the Tax Year
а	Total number of conservation easements		2a
ь	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic st	ructure included in (a)	2c
d	Number of conservation easements included in (c) acquired	after 8/17/06, and not on a historic structi	ure
	listed in the National Register	•	2d
3	Number of conservation easements modified, transferred, re	eleased, extinguished, or terminated by the	e organization during the tax
	year >		C C
4	Number of states where property subject to conservation ea	asement is located	
5	Does the organization have a written policy regarding the pe	eriodic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements	it holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting	, and enforcing conservation easements d	uring the year 🕨
7	Amount of expenses incurred in monitoring, inspecting, and	enforcing conservation easements during	the year ▶ \$
8	Does each conservation easement reported on line 2(d) abo	ve satisfy the requirements of section 170	(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIV, describe how the organization reports conservat	tion easements in its revenue and expense	statement, and balance sheet, and
	include, if applicable, the text of the footnote to the organization	ation's financial statements that describes	the organization's accounting for
	conservation easements	-	
Pa	rt III Organizations Maintaining Collections o	of Art, Historical Treasures, or O	ther Similar Assets.
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8	
1a	If the organization elected, as permitted under SFAS 116 (A	SC 958), not to report in its revenue stater	nent and balance sheet works of art,
	historical treasures, or other similar assets held for public ex	hibition, education, or research in furthera	nce of public service, provide, in Part XIV,
	the text of the footnote to its financial statements that described	ribes these items	
b	If the organization elected, as permitted under SFAS 116 (A	SC 958), to report in its revenue statement	t and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, e	education, or research in furtherance of pul	blic service, provide the following amounts
	relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		> \$
	(ii) Assets included in Form 990, Part X		> \$
2	If the organization received or held works of art, historical tre	easures, or other similar assets for financia	
	the following amounts required to be reported under SFAS	116 (ASC 958) relating to these items	
а	Revenues included in Form 990, Part VIII, line 1		> \$
b	Assets included in Form 990, Part X		> \$

SCITE	dule D (Foill 990) 2010 Inc.				04	-130943	э.т	Page 2
Par	t III Organizations Maintaining C	collections of Ar	t, Historical Tr	easures, or Ot	her Similar	Assets	S (conti	nued)
3	Using the organization's acquisition, accessi	on, and other record	s, check any of the	following that are a	a significant us	e of its co	ollection	items
	(check all that apply):							
а	Public exhibition	d	Loan or excl	hange programs				
b	Scholarly research	е	Other					
С	Preservation for future generations							
4	Provide a description of the organization's co	ollections and explair	n how they further th	ne organization's e	xempt purpos	e in Part :	XIV.	
5	During the year, did the organization solicit of							
	to be sold to raise funds rather than to be ma						Yes	☐ No
Par	t IV Escrow and Custodial Arran				to Form 990, F	art IV, Iir		
	reported an amount on Form 990, Pa		Ü		•	•	,	
1a	Is the organization an agent, trustee, custod	ian or other intermed	ary for contribution	s or other assets n	ot included	-		
	on Form 990, Part X?						Yes	☐ No
b	If "Yes," explain the arrangement in Part XIV	and complete the fo	llowing table:					
							Amount	
С	Beginning balance				1c			
	Additions during the year				1d			
	Distributions during the year				1e			
f	Ending balance				1f			.
	Did the organization include an amount on F	orm 990. Part X. line	217		<u> </u>		Yes	□ No
	If "Yes," explain the arrangement in Part XIV						103	110
Par			swered "Yes" to For	rm 990. Part IV. line	e 10.			
L		(a) Current year	(b) Prior year	(c) Two years back	_	rs back	(e) Four	years back
1a	Beginning of year balance	2,528,124.	2,131,720.	2,756,666	+	Back	(0) 1 00.	Journ Buok
h	Contributions	, , ,	, , -	, ,	1			
c	Net investment earnings, gains, and losses	304,217.	396,404.	<624,946				
ď	Grants or scholarships	,	,	,	1			
	Other expenditures for facilities				+	-		
·	and programs							
	Administrative expenses				· · · · · · · · · · · · · · · · · · ·		-	
	End of year balance	2,832,341.	2,528,124.	2,131,720	+			-
g 2	Provide the estimated percentage of the year			2,252,120	<u>·L</u>			
	Board designated or quasi-endowment	il ella balalice liela a	%					
b	Permanent endowment 100.00	 %	_′0					
		⁷⁰ %						
	Are there endowment funds not in the posse	ř. T	ation that are hold a	nd administered fo	r the ergenize	tion		
Ja	by:	sssion of the organiza	ation that are neid a	na administered to	r trie Organiza	lion	Г	Yes No
	(i) unrelated organizations						$\overline{}$	Yes No
	(ii) related organizations						3a(i)	- x
h	If "Yes" to 3a(ii), are the related organizations	s listed as required o	n Sahadula B2				3a(iı)	- ^ -
4	Describe in Part XIV the intended uses of the	· ·					3b	
	t VI Land, Buildings, and Equipm							
		T		or other 1 (=)	Agguerate d		al Dari	· volus
	Description of investment	(a) Cost or of basis (investing	1 ' '	' '	Accumulated depreciation	'	d) Book	value
	Land	5435 (11465111	Joney Dasis	(5.1.101)	20picolation	\dashv		
				-				
	Buildings					$+\!-$		
	Leasehold improvements							
	Equipment					$-\!$		
E Total	Other Add lines 1a through 1e (Column (d) must e	agual Form 990 Post	Y column (P) line 1	0(c))		-		0

1.	(a) Description of liability	(b) Amount
(1)	Federal income taxes	
(2)	Due to Colorado Dental Service, Inc.	346,315.
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
(11)		
Total.	(Column (b) must equal Form 990, Part X, col (B) line 25.)	346,315.

FIN 48 (ASC 740) Footnote in Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability FIN 48 (ASC 740)

2. FIN 4 032053 12-20-10

Sche	dule'D (Form 990) 2010 Inc.			84-1389431	Page 4
Pa	t XI Reconciliation of Change in Net Assets from Form 990 to	Audited	Financial State	ements	
1	Total revenue (Form 990, Part VIII, column (A), line 12)		1		3,961,059,
2	Total expenses (Form 990, Part IX, column (A), line 25)		2		2,046,425
3	Excess or (deficit) for the year Subtract line 2 from line 1		3		1,914,634,
4	Net unrealized gains (losses) on investments		4		620,900.
5	Donated services and use of facilities		5		
6	Investment expenses		6		
7	Prior period adjustments		7		
8	Other (Describe in Part XIV.)		8		
9	Total adjustments (net) Add lines 4 through 8		9		620,900.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 ar		10		2,535,534.
Pai	t XII Reconciliation of Revenue per Audited Financial Stateme	ents With	Revenue per F	<u> </u>	
1	Total revenue, gains, and other support per audited financial statements			1	4,644,900.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1		1	
а	Net unrealized gains on investments	2a	620,900.	-	
b	Donated services and use of facilities	2b	89,741,	<u> </u>	
С	Recoveries of prior year grants	2c] [
d	Other (Describe in Part XIV.)	2d		4	
е	Add lines 2a through 2d			2e	710,641.
3	Subtract line 2e from line 1			3	3,934,259.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	26,800.	<u>.</u>	
b	Other (Describe in Part XIV)	4b		<u> </u>	
С	Add lines 4a and 4b			4c	26,800.
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)			5	3,961,059.
Pa	t XIII Reconciliation of Expenses per Audited Financial Statem	ents With	n Expenses per	Return	
1	Total expenses and losses per audited financial statements			1	2,109,366,
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	1 1		1	
а	Donated services and use of facilities	2a	89,741.	<u>.</u>	
b	Prior year adjustments	2b		1 1	
С	Other losses	2c		1	
d	Other (Describe in Part XIV.)	2d		」 │	
е	Add lines 2a through 2d			2e	89,741.
3	Subtract line 2e from line 1			3	2,019,625.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	26,800	<u>.</u>	
b	Other (Describe in Part XIV.)	4b		」	
С	Add lines 4a and 4b			4c	26,800.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)			5	2,046,425.
Pa	rt XIV Supplemental Information				
Com	plete this part to provide the descriptions required for Part II, lines ${f 3,5,and9;PartI}$	III, lines 1a a	nd 4; Part IV, lines 1	lb and 2b; Part	V, line 4; Part
•	e 2, Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b Also com	•	irt to provide any ad	iditional informa	ation.
Part	V, line 4: The endowment funds are for general support of the	<u> </u>			
Orga	nization's operations.				
					
		<u> </u>			

SCHEDULE (Form 990) Department of the Treasury Internal Revenue Service

Name of the organization

Delta Dental Plan of Colorado Foundation

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Open to Public OMB No 1545-0047

> Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

2

Employer identification number

84-1389431

Inspection

X Yes Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection General Information on Grants and Assistance criteria used to award the grants or assistance? Parti

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II

□	(h) Purpose of grant or assistance	Delta Dental of Colorado Foundation Frontier Center	Endowed Chair in Early Childhood Caries	Discretionary Grant	Support of Chopper Toppers program.	Children's Oral Health Conference Sponsorship
one recipient received more than \$5,000. Part II can be duplicated if additional space is needed	(g) Description of non-cash assistance	De.	Bnć	Dis	ins	Chi
can be duplicated if	(f) Method of valuation (book, EMV, appraisal, other)					
ian \$5,000 Part II	(e) Amount of non-cash assistance	0.	0.	0.	0.	0.
it received more th	(d) Amount of cash grant	250,000.	1,007,840.	30,000.	75,000.	5,000.
	(c) IRC section if applicable	501(c)3	501(c)3	501(c)3	501(c)3	501(c)3
\$5,000 Check this	(b) EIN	84-6049811	84-6000555	74-3082235	84-6038681	84-1607842
recipient that received more than \$5,000 Check this box if no	1 (a) Name and address of organization or government	University of Colorado Foundation 4740 Walnut Street Boulder, CO 80301	University of Colorado School of Dental Medicine - 13065 E. 17th Place - Aurora, CO 80045	Colorado Health Institute 303 E. 17th Avenue, Suite 930 Denver, CO 80203	Kids in Need of Dentistry 4130 Tejon Street, Suite A Denver, CO 80210	Colorado Area Health Education Center - 13120 E 19th - Aurora, CO 80045

Enter total number of section 501(c)(3) and government organizations

3 Enter total number of other organizations
 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2010)

Delta Dental Plan of Colorado Foundation

Page 2

84-1389431

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Schedule I (Form 990) (2010) Part III

(f) Description of non-cash assistance (e) Method of valuation (book, FMV, appraisal, other) Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. (d) Amount of non-cash assistance ٥. ٥. 445,758. 189,568, (c) Amount of cash grant Schedule I, Part I, Line 2: The Organization requires periodic reports to ascertain that the grants are used for their proper intended purpose. 798 378 (b) Number of recipients Dental care for uninsured Colorado children (a) Type of grant or assistance Dental care for uninsured adults.

Schedule I (Form 990) (2010)

032102 01-13-11

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV. line 23.

2010

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service

Name of the organization

Department of the Treasury

➤ Attach to Form 990. ➤ See separate instructions.

Delta Dental Plan of Colorado Foundation

Employer identification number

84-1389431 **Questions Regarding Compensation** Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment from the organization or a related organization? 4a х b Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b х c Participate in, or receive payment from, an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of a The organization? X 5a х b Any related organization? 5b If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? 6a х b Any related organization? 6b If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 X Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the

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Regulations section 53.4958-6(c)?

initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in

Schedule J (Form 990) 2010

8

Х

84-1389431

Schedule J (Form 990) 2010 Inc.

Part II | Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii).

Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of \	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C)	(D)	(E) Total of columns	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported in prior Form 990 or Form 990-EZ
	Ξ	0	0	0	0	0	0	0
1 Kathryn A. Paul	: E	351,273.	246,827.	6,116.	32,500.	4,938.	641,654.	0.
	Ξ	0	0	0	0	0	.0	0.
2 Barbara Springer	E	195,832.	79,527.	9,366.	28,436.	14,219.	327,380.	0.
	ε							
ო	€							
	Ξ							
4	E							
	(1)							
5	(ii)							
	(i)							
9	(E)							
	(i)							
7	<u> </u>							
	(i)							
8	(ii)							:
	(1)							
6	(ii)							
	(0)					į		
10	(ii)							
	ε							
11	▣							
	ε							
12	Ξ							
	Ξ							
13	(E)							
	Ξ							
14	(ii)							
	Ξ							
15	(ii)							
	Ξ							
16	(ii)							
							Schedul	Schedule J (Form 990) 2010

SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2010 Open to Public Inspection

Name of the organization

Delta Dental Plan of Colorado Foundation Inc.

Employer identification number 84-1389431

Form 990, Part III, Line 4d, Other Program Services:
Smile-a-bration: provides dental care for unisured Colorado children
through partnerships with various health care and community providers.
Expenses \$ 181,133. including grants of \$ 181,133. Revenue \$ 0.
Form 990, Part VI, Section A, line 2: Kathryn Ann Paul, Board Member, and
Barbara Springer, Executive Director, are employees of Colorado Dental
Service, Inc. d/b/a Delta Dental of Colorado #84-0568337. Four board
members, Richard Call, Marilyn Taylor, Donald S. Safer, and Gail Schoettler
are also board members of Delta Dental of Colorado, which employs Ms. Paul
and Ms. Springer. Kathryn Ann Paul, receives compensation exclusively for
her role as President and CEO of Colorado Dental Service, Inc. and is not
compensated for her role as a director of Delta Dental Plan of Colorado
Foundation, Inc. Barbara Springer receives compensation exclusively for
her role as Vice President of Colorado Dental Service, Inc. and is not
compensated for her part-time role as executive director of Delta Dental
Plan of Colorado Foundation, Inc. Her services are provided at no charge
to the Foundation.
Form 990, Part VI, Section A, line 3: The Organization is a supporting
charitable organization of Colorado Dental Service, Inc. D/B/A Delta Dental
of Colorado. The Organization has one paid administrative staff in 2010;
Delta Dental of Colorado serves as the common paymaster. The Organization
did not have any paid officers or management in 2010, as those services
were provided by Delta Dental of Colorado at no cost to the Organization.

Schedule O (Form 990 or 990-EZ) (2010)	Page 2
Name of the organization Delta Dental Plan of Colorado Foundation Inc.	Employer identification number 84-1389431
Form 990, Part VI, Section B, line 11: The Organization has a Finance and	
Investment Committee of the Board of Directors that is responsible for	
reviewing the Form 990. A draft is also presented to the Board for review	
prior to being filed. Once the Board approves the Form 990, it is then	
subsequently filed.	
There are the state of the stat	
Form 990, Part VI, Section B, Line 12c: The completed annual conflict of	
interest statements are maintained by the Executive Director who insures	
that board members excuse themselves from voting on any matters for which	
there is a conflict of interest.	
Form 990, Part VI, Section B, Line 15: All services provided to the	
Organization by its Executive Director and accountant were provided by	
Delta Dental of Colorado at no cost to the Organization. As such, the	
process for determining the compensation of these individuals is done by	
Delta Dental of Colorado.	
Form 990 Powt VI. Continue C. Line 19, Who Comparing the printing region	
Form 990, Part VI, Section C, Line 19: The Organization maintains copies	
of the governing documents, conflict of interest policy, and financial	<u>, </u>
statements that are available for public inspection. The Organization has	
a statement on its website that informs the public that these documents are	
available for public inspection at its corporate headquarters.	
Form 990, Part XI, line 5, Changes in Net Assets:	
Net unrealized gains on investments: 620,900.	<u>.</u>

SCHEDULE R (Form 990) Department of the Treasury Internal Revenue Service

Name of the organization

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 ▼ Attach to Form 990.

2010 Open to Public Inspection

OMB No 1545-0047

Employer identification number

▶ Attach to Form 990. Delta Dental Plan of Colorado Foundation

Employer identification 84-1389431

(g) Section 512(b)(13) ŝ × controlled Direct controlling Yes entity Identification of Related Tax-Exempt Organizations (Complete If the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) Direct controlling End-of-year assets Z/A **e** status (if section Public charity 501(c)(3)) Total income Exempt Code Î section Ð 501(c)4 Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33) Legal domicile (state or Legal domicile (state or foreign country) foreign country) Colorado Providing dental service dental benefit programs. to the public through Primary activity Primary activity Colorado Dental Service, Inc. d/b/a Delta Dental of Colorado - 84-0568337, 4582 S. Ulster Street, Denver, CO 80237 Name, address, and EIN Name, address, and EIN of related organization of disregarded entity Part Part II

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2010

032161 12-21-10 LHA

Delta Dental Plan of Colorado Foundation

Page 2

84-1389431

Schedule R (Form 990) 2010 Inc.

Percentage ownership General or Percentage managing ownership partner? Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Yes Share of end-of-year assets Code V-UBI amount in box 20 of Schedule 4.1 (Form 1065) <u>6</u> Share of total income ate allocations? Disproportion-Yes Ξ Type of entity (C corp, S corp, or trust) Share of end-of-year assets <u>e</u> (d)
(d)
(l Direct controlling entity Share of total income Predominant income (related, unrelated, excluded from tax under sections 512-514) Legal domicile (state or foreign country) છ <u>e</u> Primary activity Direct controlling entity ፱ (c)
Legal
domicile
(state or
foreign
country) Primary activity Name, address, and EIN of related organization Name, address, and EIN of related organization <u>e</u> Part III Part IV

Schedule R (Form 990) 2010

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Inc. Schedule R (Form 990) 2010

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Part V
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Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	å
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	is with one or more re	elated organizations listed	In Parts II-IV?			-
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1 a		×
b Gift, grant, or capital contribution to other organization(s)				₽		×
c Gift, grant, or capital contribution from other organization(s)				10	×	
d Loans or loan quarantees to or for other organization(s)				19		X
				1e		×
						L
f Sale of assets to other organization(s)				=		×
g Purchase of assets from other organization(s)				1g		×
				=		×
i Lease of facilities, equipment, or other assets to other organization(s)				;=		×
j Lease of facilities, equipment, or other assets from other organization(s)				1j		×
k Performance of services or membership or fundraising solicitations for other organization(s)	ızatıon(s)			¥		×
I Performance of services or membership or fundraising solicitations by other organization(s)	lization(s)			=	×	
m Sharing of facilities, equipment, mailing lists, or other assets				£	×	
n Sharing of paid employees				1	×	
 Reimbursement paid to other organization for expenses 				10	×	Щ
p Reimbursement paid by other organization for expenses				4		×
q Other transfer of cash or property to other organization(s)				₽		×
r Other transfer of cash or property from other organization(s)				+		×
2 If the answer to any of the above is "Yes," see the instructions for information on v	who must complete tl	ns line, including covered	ormation on who must complete this line, including covered relationships and transaction thresholds.			
(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved			
(1) Colorado Dental Service, Inc. $d/b/a$ Delta Dental of Colorado	٥	2,772,000.				
(2)						
				e .		
(c)						
(6)						
032163 12-21-10			Schedule R (Form 990) 2010	R (Forn	066 u	2010

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Schedule R (Form 990) 2010 Inc.

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(8)	(q)	(9)	9	(e)	Œ	(a)	3
	i timboo i noming	champh land I	Are all nartners	Chara of and of		[a] / opo	
Name, address, and Ein Of entity	Frinary activity	state or foreign	section 501(c)(3)	year assets	tionate allocations?	amount in box 20	managing partner?
		country)	Yes No		1 1	(Form 1065)	1 ' 1
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						Schedule R (Form 990) 2010	n 990) 2010

Delta Dental Plan of Colorado Foundation

Schedule R	R (Form 990) 2010 Inc.	84-1389431	Page 5
Part VII	S (Form 990) 2010 Inc. Supplemental Information		
	Complete this part to provide additional information for responses to questions on Schedule R (see	instructions)	
	Compared the part to promote additional mile managers to respond to a quodition on constant mile managers.	"Tetradition of	
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Schedule R (Form 990) 2010

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Form **8868**

(Rev. January 2011)
Department of the Treasury
Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-1709

 \mathbf{x} If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box • If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form) Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868. Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs gov/efile and click on e-file for Chanties & Nonprofits Automatic 3-Month Extension of Time. Only submit original (no copies needed) A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns Name of exempt organization **Employer identification number** print Delta Dental Plan of Colorado Foundation 84-1389431 File by the Number, street, and room or suite no. If a P.O box, see instructions. due date for filing your 4582 S. Ulster Street, No. 800 return See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. Denver, CO 80237 Enter the Return code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Code Is For Code Form 990 01 Form 990-T (corporation) 07 Form 990-BL Form 1041-A 02 80 Form 990-EZ Form 4720 03 09 Form 990-PF Form 5227 04 10 Form 990-T (sec. 401(a) or 408(a) trust) Form 6069 11 Form 990-T (trust other than above) Form 8870 12 Barbara Springer The books are in the care of > 4582 S. Ulster Street - Denver, CO 80237 Telephone No ▶ 303-741-9300 FAX No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and EINs of all members the extension is for. I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until August 15, 2011 _ , to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X calendar year 2010 or , and ending Initial return If the tax year entered in line 1 is for less than 12 months, check reason: L Change in accounting period If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. За If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 0. estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b \$ Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required,

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

by using EFTPS (Electronic Federal Tax Payment System) See instructions.

Form 8868 (Rev. 1-2011)				_	Pa	ge 2
 If you are filing for an Additional (Not Automatic) 3-Mon 	ith Extension, o	complete only Part II and check this b	юх		▶ x	
Note. Only complete Part II if you have already been grante	d an automatic	3-month extension on a previously file	d Form	3868		
 If you are filing for an Automatic 3-Month Extension, co 				_		
Part II Additional (Not Automatic) 3-Mon	th Extensio	n of Time. Only file the original (no	copies r	eeded)		
Name of exempt organization			Empl	oyer ider	ntification numb	er
Type or Delta Dental Plan of Colorado Foundat	ion			_		
print Inc.			84	-138943	31	
File by the extended Number, street, and room or suite no. If a P.O. I	oox, see instruc	tions.				
due date for 4582 S III ster Street No. 800						
return See City, town or post office, state, and ZIP code. F	or a foreign add	Iress, see instructions				
Instructions Denver CO 80237	•					
Enter the Return code for the return that this application is	for (file a separa	te application for each return)			0	1
	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			. [4,1	<u> </u>
Application	Return	Application			Retu	ırn
ls For	Code	Is For			Cod	
Form 990	01	10.0				
Form 990-BL	02	Form 1041-A			08	
Form 990-EZ	03	Form 4720			09	
Form 990-PF	04	Form 5227			10	
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11	
Form 990-T (trust other than above)	06	Form 8870			12	
STOP! Do not complete Part II if you were not already gr			uely filo	d Form 9		
Barbara Springer	unica air aatoi	natio o month extension on a previo	usiy ille	<u>u i u i i u</u>		
• The books are in the care of ▶ 4582 S. Ulster St	reet - Denize	- CO 80237				
Telephone No. ► 303-741-9300	rece Delive	FAX No ▶				
If the organization does not have an office or place of but	 Isiness in the Lli	<u> </u>			· 🛌	
If this is for a Group Return, enter the organization's four		***	hie ie foi	the whol	le group, check t	hie
box If it is for part of the group, check this box		ach a list with the names and EINs of a			= :	.1113
4 I request an additional 3-month extension of time until		15 2011 .	n memb	ers trie ex	tterision is ioi.	
5 For calendar year 2010, or other tax year beginning	*	, and ending				
6 If the tax year entered in line 5 is for less than 12 mor			Final r	eturn		_
Change in accounting period	itiis, check read	initiarreturn	_ i iiiai i	cium		
7 State in detail why you need the extension						
Additional time is needed to gather info	wmation to	file a complete and				
	ormacion to	ille a complete and				
accurate return,						
8a If this application is for Form 990-BL, 990-PF, 990-T,	1720 or 6069 d	enter the tentative tay less any	_			
nonrefundable credits. See instructions.	+1 20, 01 0000, e	enter the terrialive tax, less arry	8a	\$		^
b If this application is for Form 990-PF, 990-T, 4720, or	6060 enter any	refundable credits and estimated	Od	Ф		0.
tax payments made. Include any prior year overpaym	-					
previously with Form 8868	ent allowed as	a credit and any amount paid	8b	\$		^
c Balance due. Subtract line 8b from line 8a. Include y	our navment w	th this form if required by using	100	9		0.
EFTPS (Electronic Federal Tax Payment System) See		artins form, a required, by asing	90	æ		^
		nd Verification	8c	\$		0,
Under penalties of perjury, I declare that I have examined this form,	_		he heet o	f my know	dedge and belief	
it is true, correct, and complete, and that I am authorized to prepare	this form.	panying soliculus and statements, and to t	116 DE91 (1	i niy kitow	iouge and Dellei,	
Suggestive & Secretary K Engle Title			D-4-	_ ¬	128/11	

Form 8868 (Rev 1-2011)