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Department of the Treasury Internal Revenue Service

Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

Not e. The foundation may be able to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0052

2010

		endar year 2010, or tax				ding 12-31-		
G C	neck a	Initial retu	_	of a former public ch	-	Final re	turn	
Nam	e of for	A mended r	eturn Address cha	nge Name	chan		entification numbe	or
		EMAN FOUNDATION INC CO JOHN DAY	RIES			81-0526846		
							ımber (see page 10 c	of the instructions)
		d street (or P O box number if mail is BORN AVENUE	not delivered to street address	s) Room/suite			, , ,	or the instructions)
						(406) 549-319		
		n, state, and ZIP code MT 59801				C If exemption	application is pendin	g, check here 🕨 🦵
MISS	OULA,	MI 39001				D 1. Foreign o	rganizations, check h	ere 🕨 🗍
H C	neck ty	ype of organization 🔽 Sectio	n 501(c)(3) exempt priva	ate foundation			rganizations meeting	
□ s	ection	n 4947(a)(1) nonexempt charita				1	e and attach comput	
		ket value of all assets at end	J Accounting method	Cash Acc	rual		undation status was 1 n 507(b)(1)(A), chec	
		from Part II, col. (c), r\$ 10,242,594	Other (specify) (Part I, column (d) mus	- t he on cash hasis)			ation is in a 60-mont	
	rt I	· · · · ·		De On Cash Dasis.)		under sectio	n 507(b)(1)(B), ched	k here (d) Disbursements
Га		Analysis of Revenue a total of amounts in columns (b), (necessarily equal the amounts in the instructions)	c), and (d) may not	(a) Revenue and expenses per books	(b) N	Net investment income	(c) Adjusted net income	for charitable purposes (cash basis only)
	1	Contributions, gifts, grants, etc , rece	eived (attach schedule)	2,487,977				
	2	Check F r if the foundation is not	required to attach Sch B					
	3	Interest on savings and tempo	57,188		1,600			
	4	Dividends and interest from se	ecurities	162,448		162,448		
	5a	Gross rents						
	ь	Net rental income or (loss)						
Φ.	6a	Net gain or (loss) from sale of	assets not on line 10	-80,812				
Revenue	Ь	Gross sales price for all assets on line						
	7	Capital gain net income (from				0		
	8	Net short-term capital gain .						
	9	Income modifications	1					
	10a	Gross sales less returns and allowand						
	Ь	Less Cost of goods sold .						
	C .	Gross profit or (loss) (attach s Other income (attach schedul						
	11	Total. Add lines 1 through 11		2,626,801		164,048		
	12	Compensation of officers, dire		2,020,001		0		0
	14	Other employee salaries and	,	•				
φ	15	Pension plans, employee bene	-					
E S	16a	Legal fees (attach schedule) .						
Expenses	ь	Accounting fees (attach schee		1,725		863		862
	_ ا	Other professional fees (attac		_				
Admını strative	17	Interest						
Str	18	Taxes (attach schedule) (see page 1	4 of the instructions)	1,957		215		0
	19	Depreciation (attach schedule	and depletion					
Ê	20	Occupancy						
4	21	Travel, conferences, and meet	ings	200		0		200
and (22	Printing and publications						
	23	Other expenses (attach sched	iule)	584		0		567
Operating	24	Total operating and administr	ative expenses.					
<u>ā</u>		Add lines 13 through 23		4,466		1,078		1,629
0	25	Contributions, gifts, grants pa	ıd	56,408				56,408
	26	Total expenses and disbursemen	ts. Add lines 24 and 25	60,874		1,078		58,037
	27	Subtract line 26 from line 12				·		
	a	Excess of revenue over expens	ses and disbursements	2,565,927				
	ь	Net investment income (If neg	•			162,970		
	c	Adjusted net income (ıf negat	ıve, enter - 0 -)					

		-PF (2010)	Boginning of weet	F J	Page 2
Pa	rt II	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)	Beginning of year (a) Book Value	(b) Book Value	f year (c) Fair Market Value
	1	Cash—non-interest-bearing	35,204	92,839	` '
	2	Savings and temporary cash investments	1,534,463	3,078,859	3,078,859
	3	Accounts receivable 🟲			
		Less allowance for doubtful accounts 🕨			
	4	Pledges receivable 🟲			
		Less allowance for doubtful accounts 🟲			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other			
		disqualified persons (attach schedule) (see page 15 of the			
		ınstructions)			
	7	Other notes and loans receivable (attach schedule)			
ا ي		Less allowance for doubtful accounts 🟲			
Set.	8	Inventories for sale or use			
ď.	9	Prepaid expenses and deferred charges	800		
	10a	Investments—U S and state government obligations (attach schedule)			
	b	Investments—corporate stock (attach schedule)	3,307,514	4,246,946	4,850,035
	С	Investments—corporate bonds (attach schedule)			
	11	Investments—land, buildings, and equipment basis 🕨			
		Less accumulated depreciation (attach schedule) -			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)	2,386,377	2,411,641	2,220,861
	14	Land, buildings, and equipment basis 🟲			
		Less accumulated depreciation (attach schedule) 🟲			
	15	Other assets (describe 🟲)			
	16	Total assets (to be completed by all filers—see the			
		ınstructions Also, see page 1, item I)	7,264,358	9,830,285	10,242,594
	17	Accounts payable and accrued expenses			
	18	Grants payable			
8	19	Deferred revenue			
<u> </u>	20	Loans from officers, directors, trustees, and other disqualified persons			
ab III	21	Mortgages and other notes payable (attach schedule)			
ן⊏	22	Other liabilities (describe 🟲)			
	23	Total liabilities (add lines 17 through 22)	0	0	
		Foundations that follow SFAS 117, check here 🕨 🦵			
۸		and complete lines 24 through 26 and lines 30 and 31.			
Fund Balances	24	Unrestricted			
등	25	Temporarily restricted			
<u>ස</u>	26	Permanently restricted			
힏		Foundations that do not follow SFAS 117, check here 🕨 🔽			
Ē١		and complete lines 27 through 31.			
5	27	Capital stock, trust principal, or current funds	0	0	
	28	Paid-in or capital surplus, or land, bldg , and equipment fund	0	0	
Assets	29	Retained earnings, accumulated income, endowment, or other funds	7,264,358	9,830,285	
	30	Total net assets or fund balances (see page 17 of the			
ĕ		ınstructions)	7,264,358	9,830,285	
	31	Total liabilities and net assets/fund balances (see page 17 of			
		the instructions)	7,264,358	9,830,285	
Pa	rt II	_	L		
1		Total net assets or fund balances at beginning of year—Part II, column	(a), line 30 (must ad	ree I I	
-		with end-of-year figure reported on prior year's return)	-		7,264,358
2		Enter amount from Part I, line 27a			2,565,927
3		Other increases not included in line 2 (itemize)			2,303,927
3 4		Add lines 1, 2, and 3			9,830,285
4 5		, ,		5	9,830,283
5 6		Decreases not included in line 2 (itemize) ► Total net assets or fund balances at end of year (line 4 minus line 5)—P			9,830,285
J		- rotarnet assets or runa parances at ena or year (fine 4 minus line 5)—P	arcii, commini (D). HD		9,030,285

	kınd(s) of property sold (e g , re e, or common stock, 200 shs M		(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)
1a 240000 ISRAEL DIS BK	NY		D	2009-06-23	2010-01-04
b PUBLICLY TRADED SEC	CURITIES				
c CAPITAL GAINS DIVID	ENDS		Р		
d					
e					
(e) Gross sales price	(f) Depreciation allowe (or allowable)	1	t or other basıs xpense of sale	(e) plus (f	or (loss)) mınus (g)
a 240,0			240,00		
b 136,2	247		226,69	8	-90,45
c 9,6	539				9,63
d					
е					
Complete only for assets show	ving gain in column (h) and owne			(I) Gains (Col	
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	, , ,	cess of col (1) col (j), If any		ess than -0-) or om col (h))
a .					22.45
b					-90,45
<u>c</u>					9,63
d					
e			.		
2 Capital gain net income o	or (net capital loss)	If gain, also enter If (loss), enter -0		2	-80,81
3 Net short-term capital ga	ain or (loss) as defined in sectio	ns 1222(5) and (6)		
If gain, also enter in Part	I, line 8, column (c) (see pages	13 and 17 of the	instructions)	າ	
If (loss), enter -0- in Par				} ₃	
section 4940(d)(2) applies, leav as the foundation liable for the se "Yes," the foundation does not qu	ection 4942 tax on the distributa			erıod?	┌ Yes ✔ No
1 Enter the appropriate amount	ın each column for each year, se	ee page 18 of the i	nstructions before	making any entries	
(a) Base penod years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncha) nntable-use assets	(d) Distribution (col (b) divided	
2009	50,883		7,264,358		0 007004
2008	105,849		1,636,937		0 064663
2007	27,773		1,719,796		0 016149
2006	27,000		210,498		0 128267
2005	28,000		184,344		0 151890
2 Total of line 1, column (d)			2	0 36797
3 A verage distribution ration	o for the 5-year base period—div oundation has been in existence	ıde the total on lın	ne 2 by 5, or by	3	0 07359
·	ncharitable-use assets for 2010	•		4	8,139,86
				-	
5 Multiply line 4 by line 3.				5	599,05
6 Enter 1% of net investme	ent income (1% of Part I, line 2°	7b)		6	1,63
7 Add lines 5 and 6				7	600,68
8 Enter qualifying distribut	ions from Part XII, line 4			8	58,03
If line 8 is equal to or gre the Part VI instructions o	eater than line 7 , check the box	ın Part VI, lıne 1b,	and complete that	part using a 1% tax	rate See

1a	Exempt operating foundations described in section 4940(d)(2), check here T and enter "N/A" on line 1					
	Date of ruling or determination letter (attach copy of letter if necessary-see					
Ь	instructions) Domestic foundations that meet the section 4940(e) requirements in Part V, check	1				3,259
_	here Fand enter 1% of Part I, line 27b					-,
С	All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, col (b)					
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)	2				0
3	Add lines 1 and 2	3				3,259
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)	4				0
5	Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0	5				3,259
6	C redits / Payments					
а	2010 estimated tax payments and 2009 overpayment credited to 2010 6a 1,280					
b	Exempt foreign organizations—tax withheld at source 6b					
c	Tax paid with application for extension of time to file (Form 8868)					
d	Backup withholding erroneously withheld 6d					
7	Total credits and payments Add lines 6a through 6d	7				1,280
8	Enter any penalty for underpayment of estimated tax. Check here T if Form 2220 is attached	8				
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9				1,979
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10				
11	Enter the amount of line 10 to be Credited to 2011 estimated tax	11				
	t VII-A Statements Regarding Activities				ı	Ι
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did				Yes	No
_	It participate or intervene in any political campaign?			1a		No
Ь	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see pag					l <u>.</u> .
	the instructions for definition)?		• •	1b		No
	If the answer is "Yes" to 1a or 1b , attach a detailed description of the activities and copies of any materials					
С	published or distributed by the foundation in connection with the activities. Did the foundation file Form 1120-POL for this year?			1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year		•			110
u	(1) On the foundation \Rightarrow \$ 0 (2) On foundation managers \Rightarrow \$ 0					
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax impo	sed				
_	on foundation managers 🕨 \$0					
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?			2		No
	If "Yes," attach a detailed description of the activities.		Ì			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, a	rticles				
	of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3 3 .		3	Yes	
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?		[4a		No
b						
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?			5		No
	If "Yes," attach the statement required by General Instruction T.					
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either					
	By language in the governing instrument, or					
	By state legislation that effectively amends the governing instrument so that no mandatory directions	5				
	that conflict with the state law remain in the governing instrument?		• •	6		No
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV			7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see page 19 of the					
	Instructions) MT		-			
D	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney			8b	Yes	
9	General (or designate) of each state as required by General Instruction G? If "No," attach explanation. Is the foundation claiming status as a private operating foundation within the meaning of section 4942(1))(3)	}	OD	res	
9	or $4942(j)(5)$ for calendar year 2010 or the taxable year beginning in 2010 (see instructions for Part XI					
	page 27)? If "Yes," complete Part XIV]	9		No
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and address	ses 🕏		10	Yes	

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see page 20 of the instructions)	11		No
12	Did the foundation acquire a direct or indirect interest in any applicable insurance contract before August 17, 2008?	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Yes	
	Website address ►N/A			
14		1262	2020	
1-4	The books are in care of ►JCCS PC Located at ►PO BOX 1767 HAMILTON MT ZIP+4 ►59840	, 505-	2020	
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —Check here and enter the amount of tax-exempt interest received or accrued during the year	• •	!	P
16	At any time during calendar year 2010, did the foundation have an interest in or a signature or other authority over			
	a bank, securities, or other financial account in a foreign country?	16		No
	See page 20 of the instructions for exceptions and filing requirements for Form TD F 90-22 1 If "Yes", enter the			<u> </u>
	name of the foreign country			
Pai	rt VII-B Statements Regarding Activities for Which Form 4720 May Be Required			
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1 a	During the year did the foundation (either directly or indirectly)			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes V No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
	a dısqualıfıed person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? Yes 🔽 No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? Yes V No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available			
	for the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? (Exception. Check "No"			
	if the foundation agreed to make a grant to or to employ the official for a period			
	after termination of government service, if terminating within 90 days) Yes 🔽 No			
b	If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations			
	section 53 4941(d)-3 or in a current notice regarding disaster assistance (see page 20 of the instructions)?	1b		
	Organizations relying on a current notice regarding disaster assistance check here			
С	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts,	_ ا		١
_	that were not corrected before the first day of the tax year beginning in 2010?	1c		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private			
_	operating foundation defined in section 4942(j)(3) or 4942(j)(5))			
а	At the end of tax year 2010, did the foundation have any undistributed income (lines 6d			
	and 6e, Part XIII) for tax year(s) beginning before 2010?			
ь	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2)			
	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2)			
	to all years listed, answer "No" and attach statement—see page 20 of the instructions)	2b		
c	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here	 -		
Ī	► 20			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business			
	enterprise at any time during the year?			
ь	If "Yes," did it have excess business holdings in 2010 as a result of (1) any purchase by the foundation			
	or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved			
	by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3)			
	the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine			
	ıf the foundation had excess business holdings in 2010.)	3ь		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its			
	charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2010?	4b		No

5a	During the year did the foundation	on pay	or incur any amount to	0				
	(1) Carry on propaganda, or oth	erwise	attempt to influence l	egislation (section 494	5(e))? 	No		
	(2) Influence the outcome of an	ysped	rific public election (se	e section 4955), or to o	carry			
	on, directly or indirectly, any	vote	r registration drive?.		⊤ Yes ▽	No		
	(3) Provide a grant to an individ	ual fo	travel, study, or other	sımılar purposes?	☐ Yes 🗸	No		
	(4) Provide a grant to an organiz	zation	other than a charitable	e, etc , organization des	cribed			
	ın section 509(a)(1), (2), or	(3), o	r section 4940(d)(2)?	(see page 22 of the ins	tructions) 🗆 Yes 🔽	No		
	(5) Provide for any purpose other							
	educational purposes, or for	the p	revention of cruelty to	children or animals?	Yes 🗸	No		
b	If any answer is "Yes" to 5a(1)-	(5), d	d any of the transactio	ons fail to qualify under t	the exceptions described in			
	Regulations section 53 4945 or	ınac	urrent notice regarding	g disaster assistance (s	ee page 22 of the instructio	ns)? [5b	
	Organizations relying on a curre	nt not	ice regarding disaster	assistance check here.	▶ [-		
c	If the answer is "Yes" to question	n 5a(1), does the foundation	claım exemption from t	:he			
	tax because it maintained exper	nditure	responsibility for the	grant?	T Yes T	No		
	If "Yes," attach the statement req	uired i	by Regulations section 5	53.4945-5(d).				
6a	Did the foundation, during the ye	ar, re	ceive any funds, direct	ly or indirectly, to pay				
	premiums on a personal benefit	contra	nct?			No		
b	Did the foundation, during the ye	ar, pa	y premiums, directly o	r indirectly, on a persor	nal benefit contract?	. <u>L</u>	6b	No
	If "Yes" to 6b, file Form 8870.							
7a	At any time during the tax year,	was t	he foundation a party to	o a prohibited tax shelte	er transaction? Tyes 🔽	No		
ь	If yes, did the foundation receiv	e any	proceeds or have any r	net income attributable	to the transaction?	. 7	7b	
Dai		ıt Of	ficers, Directors,	Trustees, Foundat	ion Managers, Highly	Paid E	mp	loyees,
	and Contractors							
	List all officers, directors, truste					ıs). ⊤		
	(a) Name and address		Title, and average hours per week	(c) Compensation (If not paid, enter	(d) Contributions to employee benefit plans			e account,
	(1,		voted to position	-O-)	and deferred compensation	othe	rallo	owances
JOHN	DAYRIES	PRES	SIDENT	0	0			0
	DEARBORN AVE	0 60						
	SOULA,MT 59801	<u> </u>						
	L CAPP	VICE 0 30	PRESIDENT	0	0			0
	4 WILDFLOWER LANE VENSVILLE,MT 59870	0 30						
	RT A THOMAS	CEC	RETARY/TREASURER	0	0			0
	HILLVIEW DRIVE	0 30	KLIAKI/IKLASOKLK	0	0			U
	VENSVILLE, MT 59870							
2	Compensation of five highest-pa	id em	oloyees (other than the	ose included on line 1—s	see page 23 of the instructio	ns).		
	If none, enter "NONE."							
(-)	Name and address of each ample		(b) Title, and averag	e	(d) Contributions to employee benefit	(a) Ev.	n a n a	a account
(a)	Name and address of each emplo paid more than \$50,000	yee	hours per week	(c) Compensation	plans and deferred			e account, owances
			devoted to position		compensation			
NON	E					ı		
]			ı		
			1			ı		
			1			ı		
			1			ı		
Toto	I number of other employees paid	0405	<u> </u> \$ 50,000					
iota	· namber of other employees paid	5 V E I	<i>400,000</i>					0

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued) 3. Five highest-paid independent contractors for professional services (see page 23 of the instructions). If none, enter "NONE". (a) Name and address of each person paid more than \$50,000 (b) Type of service (c) Compensation NONE Total number of others receiving over\$50,000 for professional services. O	Form 990-PF (2010)		Page 7
(c) Compensation NONE Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services. Total number of others receiving over \$50,000 for professional services.		rustees, Foundation Managers, Highly	Paid Employees,
Total number of others receiving over \$50,000 for professional services. Description Descripti	3 Five highest-paid independent contractors for professional serv	vices (see page 23 of the instructions). If none, e	:nter "NONE".
Total number of others receiving over \$50,000 for professional services. Del the foundation's four largest direct charitable Activities List the foundation's four largest direct charitable activities during the lax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc. 1 2 3 4 Part IX-B Summary of Program-Related Investments (see page 24 of the instructions) Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2 Amount 1 Amount Total. Add lines 1 through 3.	(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
Dart IX-B Summary of Direct Charitable Activities List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficianes served, conferences convened, research papers produced, etc. 1 2 3 3 4 4 Part IX-B Summary of Program-Related Investments (see page 24 of the instructions) Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2 A mount 1 A mount	NONE		
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All other program-related investments See page 24 of the instructions Total. Add lines 1 through 3	2		
3	•		-
3			•
3	All other program-related investments. See page 24 of the instru	ctions	
Total. Add lines 1 through 3		ctions	
Total Add Illies I tillough 5	<u> </u>		1
Total Add Illies I tillough 5			1
Total Add Illies I tillough 5		_ 1	
	Iotal. Add lines 1 through 3		

Form	990-PF (2010)		Page 8
Pa	Minimum Investment Return (All domestic foundations must complete this part. For see page 24 of the instructions.)	reign	foundations,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc ,		
	purposes		
а	A verage monthly fair market value of securities	1a	6,023,446
b	A verage of monthly cash balances	1b	2,240,371
c	Fair market value of all other assets (see page 24 of the instructions)	1 c	0
d	Total (add lines 1a, b, and c)	1d	8,263,817
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation)		
2	Acquisition indebtedness applicable to line 1 assets	2	0
3	Subtract line 2 from line 1d	3	8,263,817
4	Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see page 25		
	of the instructions)	4	123,957
5	Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4	5	8,139,860
6	Minimum investment return. Enter 5% of line 5	6	406,993
Dai	Distributable Amount (see page 25 of the instructions) (Section 4942(j)(3) and (j)(
401	foundations and certain foreign organizations check here 🕨 🗀 and do not complete t	his pa	art.)
1	Minimum investment return from Part X, line 6	1	406,993
2a	Tax on investment income for 2010 from Part VI, line 5 2a 3,259	<u> </u>	
b	Income tax for 2010 (This does not include the tax from Part VI) 2b		
c	Add lines 2a and 2b	2c	3,259
3	Distributable amount before adjustments Subtract line 2c from line 1	3	403,734
4	Recoveries of amounts treated as qualifying distributions	4	0
5	Add lines 3 and 4	5	403,734
6	Deduction from distributable amount (see page 25 of the instructions)	6	0
7	Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII,		
	line 1	7	403,734
Par	Qualifying Distributions (see page 25 of the instructions)		
1	A mounts paid (including administrative expenses) to accomplish charitable, etc , purposes		
а	Expenses, contributions, gifts, etc —total from Part I, column (d), line 26	1a	58,037
b	Program-related investments—total from Part IX-B	1b	0
2	A mounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc ,		
	purposes	2	
3	A mounts set aside for specific charitable projects that satisfy the		
а	Suitability test (prior IRS approval required)	3a	
ь	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	58,037
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment	<u> </u>	23,037
_	income Enter 1% of Part I, line 27b (see page 26 of the instructions)	5	0
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	58,037
-	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whetl		· · · · · · · · · · · · · · · · · · ·
	the section 4940(e) reduction of tax in those years		quamico ioi

Fori	m 990-PF (2010)				Page 9
Р	art XIII Undistributed Income (see page	26 of the instruct	ions)		
		(a) Corpus	(b) Years prior to 2009	(c) 2009	(d) 2010
1	Distributable amount for 2010 from Part XI, line 7				403,734
2	Undistributed income, if any, as of the end of 2010				
а	Enter amount for 2009 only			22,115	
b	Total for prior years 20, 20, 20		0		
	Excess distributions carryover, if any, to 2010				
а	From 2005				
b	From 2006				
C	From 2007				
d	From 2008				
	From 2009	•			
	Total of lines 3a through e	0			
4	Qualifying distributions for 2010 from Part				
	XII, line 4 🕨 \$ 58,037			22.115	
	Applied to 2009, but not more than line 2a			22,115	
ь	Applied to undistributed income of prior years		0		
_	(Election required—see page 26 of the instructions) Treated as distributions out of corpus (Election				
٠	required—see page 26 of the instructions)	0			
d	Applied to 2010 distributable amount				35,922
	Remaining amount distributed out of corpus	0			
	Excess distributions carryover applied to 2010	0			0
_	(If an amount appears in column (d), the				
	same amount must be shown in column (a).)				
6	Enter the net total of each column as indicated below:				
а	Corpus Add lines 3f, 4c, and 4e Subtract line 5	0			
	Prior years' undistributed income Subtract				
	line 4b from line 2b		0		
c	Enter the amount of prior years' undistributed				
	income for which a notice of deficiency has				
	been issued, or on which the section 4942(a) tax has been previously assessed		0		
d	Subtract line 6c from line 6b Taxable				
_	amount—see page 27 of the instructions		0		
е	Undistributed income for 2009 Subtract line				
	4a from line 2a Taxable amount—see page 27			0	
_	of the instructions			0	
f	Undistributed income for 2010 Subtract lines 4d and 5 from line 1 This amount must				
	be distributed in 2011				367,812
7	A mounts treated as distributions out of				
	corpus to satisfy requirements imposed by				
	section 170(b)(1)(F) or 4942(g)(3) (see page 27	0			
_	of the instructions)				
8	Excess distributions carryover from 2005 not applied on line 5 or line 7 (see page 27 of the	0			
_	instructions)				
9	Excess distributions carryover to 2011. Subtract lines 7 and 8 from line 6a	0			
10	Analysis of line 9				
	Excess from 2006				
ь					
С	Excess from 2008				
d	Excess from 2009				
e	Excess from 2010				

Check here I if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see page 28 of the instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d

 ${f a}$ The name, address, and telephone number of the person to whom applications should be addressed

JOHN DAYRIES 401 DEARBORN AVE MISSOULA, MT 59801 (406) 549-3195

b The form in which applications should be submitted and information and materials they should include

N/A

c Any submission deadlines

N/A

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

GRANTS ARE MADE TO BENEFIT THE RESIDENTS OF WESTERN MONTANA (THAT AREA OF MONTANA WEST OF THE CONTINENTAL DIVIDE) IN THE AREA OF EDUCATION AND TO ALLEVIATE THE SUFFERING OF INDIVIDUALS AFFLICTED BY DISEASE AND THE ASSISTANCE AND RELIEF OF THE ELDERLY

Part XV Supplementary Information (continued)

Part XV Supplementary Inform 3 Grants and Contributions Paid			· · · · · · · · · · · · · · · · · · ·	
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	A mount
Name and address (home or business)	or substantial contributor	recipient	Contribution	
a Paid during the year STEVENSVILLE PUBLIC SCHOOLS 300 PARK AVENUE STEVENSVILLE,MT 59870	N/A	PUBLIC SCHOOL	SUPPORT SUMMER PROGRAM	14,408
MISSOULA YMCA 3000 RUSSELL ST MISSOULA,MT 59801	N/A	PUBLIC CHARITY	SUPPORT 6TH GRADE PROJECT	15,000
STEVENSVILLE PUBLIC SCHOOLS 300 PARK AVENUE STEVENSVILLE,MT 59870	N/A	PUBLIC SCHOOL	SUPPORT TUTORIAL PROGRAM FOR GRADES 7- 12	25,000
VALLEY VETERANS SERVICE CENTER 299 FAIRGROUNDS ROAD HAMILTON,MT 59840	N/A	PUBLIC CHARITY	SUPPORT LOCAL VETERANS	2,000
b Approved for future payment				

0

	-PF (2010)					Page 12
	I-A Analysis of Income-Products amounts unless otherwise indicated		susiness income	Excluded by section	n 512, 513, or 514	(e)
1 Prograi	m service revenue	(a) Business code	(b) A mount	(c) Exclusion code	(d) A mount	Related or exempt function income (See page 28 of
b c d e						the instructions)
g Fees 2 Member 3 Interest 4 Divide 5 Net re a Debt	and contracts from government agencies ership dues and assessmentston savings and temporary cash investments ands and interest from securitiesntal income or (loss) from real estate financed property			14	57,188 162,448	
6 Net ren7 O ther8 Gain or9 Net ind10 Gross11 O ther	tal income or (loss) from personal property investment income (loss) from sales of assets other than inventory come or (loss) from special events profit or (loss) from sales of inventory revenue a			14	-80,812	
cde 12 Subtot 13 Total. (See V	tal Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions on page 2 I-B Relationship of Activities to	 28 to verify calc o the Accom ich income is re	ulations) plishment of E ported in column(Exempt Purpos e) of Part XVI-A c	es ontributed importa	138,824
	page 28 of the instructions)					

b If "Yes," complete the following schedule (a) Name of organization (b) Type of organization (c) Description of relationship Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than taxpayer or fiduciary based on all information of which preparer has any knowledge ****** Signature of officer or trustee Date Date	Form 99	90-PF (2	2010)							Рa	ge 13
501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? a Transfers from the reporting foundation to a noncharitable exempt organization of (1) Cash. (2) Other assets. b Other transactions (1) Sales of assets to a noncharitable exempt organization. (1) Sales of assets to a noncharitable exempt organization. (1) Sales of assets from a noncharitable exempt organization. (1) Sales of assets from a noncharitable exempt organization. (2) Purchases of assets from a noncharitable exempt organization. (3) Rental of facilities, equipment, or other assets. (4) Reimbursement arrangements. (5) Loans or loan guarantees. (6) Performance of services or membership or fundraising solicitations. (6) Performance of services or membership or fundraising solicitations. (6) Performance of services or membership or fundraising solicitations. (1) Let difficult execution or sharing an organization of the facilities, equipment, mailing lists, other assets, or paid employees. 1 Let difficult execution or sharing arrangement, show in column (d) the value of the goods, other assets, or services given by the reporting foundation if the foundation received less than fair market value of the goods, other assets, or services received in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received in any transaction of transfers, transactions, and sharing arrangement or	Part	XVII				Transa	ctions and Relations	ships With			
a Transfers from the reporting foundation to a noncharitable exempt organization of (1) Cash. Ja(2) (2) Other assets. Jak(2) (3) Other transactions (1) Sales of assets to a noncharitable exempt organization. Jb(2) (3) Rental of facilities, equipment, or other assets. Jb(3) (4) Reimbursement arrangements. Jb(3) (5) Loans or loan guarantees. Jb(5) (6) Performance of services or membership or fundraising solicitations. Jb(6) c Sharing of facilities, equipment, mailing lists, other assets, or paid employees. Jb(6) d If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services given by the reporting foundation If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) Line No (b) Amount involved (c) Name of roncharitable exempt organization (d) Description of transfers, transactions, and sharing arrangement described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?	1 Did !	the organi	zation directly or indirectly	y engage in any	of the following with any o	other organiz	ration described in section			Yes	No
(1) Cash. Ia(1) (2) Other assets. Ia(2) (3) Other assets. Ia(2) (4) Purchases of assets from a noncharitable exempt organization. Ib(3) (5) Purchases of assets from a noncharitable exempt organization. Ib(3) (6) Reimbursement arrangements. Ib(4) (7) Cash. Ia(2) (8) Reimbursement arrangements. Ib(3) (9) Loans or loan guarantees. Ib(4) (10) Cash or loan guarantees. Ib(6) (11) Cash or loan guarantees. Ib(6) (12) Cash or loan guarantees. Ib(6) (13) Reimbursement arrangements. Ib(6) (14) Cash or loan guarantees. Ib(6) (15) Loans or loan guarantees. Ib(6) (16) Performance of services or membership or fundraising solicitations. Ib(6) (16) Reimbursement arrangement, mailing lists, other assets, or paid employees. (18) List of the above is "Yes," complete the following schedule Column (b) should always show the far market value of the goods, other assets, or services given by the reporting foundation if the foundation received law and participation of the goods, other assets, or services given by the reporting foundation if the foundation received law and participation of sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) Une No (b) Amount involved (c) Name of noncharitable exempt organization (d) Description of transfers, transactions, and sharing arrangement described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes 10) If "Yes," complete the following schedule Yes of organization of preparer (other than section 501(c) of the code (other than section 501(c)(3)) or in section 527? Yes 11) If "Yes," complete the following schedule Yes of organization of preparer (other than taxpayer or fluctory based on all information of which preparer has any knowledge Yes of organization of preparer (other than taxpayer or fluctory based on all information of which preparer has any knowledge Yes of organization of preparer (other than taxpayer or fluct	501((c) of the	Code (other than section	501(c)(3) orgar	nizations) or in section 527,	relating to p	political organizations?				
b Other transactions (1) Sales of assets to a noncharitable exempt organization. (1) Sales of assets to a noncharitable exempt organization. (2) Purchases of assets from a noncharitable exempt organization. (3) Rental of facilities, equipment, or other assets. (4) Reimbursement arrangements. (5) Loans or loan guarantees. (6) Performance of services or membership or fundraising solicitations. (6) Performance of services or membership or fundraising solicitations. (7) Loans or loan guarantees. (8) It (9) Example of facilities, equipment, mailing lists, other assets, or paid employees. (9) It (1) Loans or loan guarantees. (10) Amount involved loans or loan guarantees. (10) Amount involved loans or loan guarantees. (10) Amount involved loans or loans or loans or loans guarantees. (11) Amount involved loans or loans guarantees. (12) Amount involved loans or loans guarantees. (13) Amount involved loans guarantees. (14) Description of transfers, transactions, and sharing arrangement. (15) Loans or loans guarantees. (16) Amount involved loans guarantees. (17) Amount involved loans guarantees. (18) Amount involved loa	a Tra	nsfers fr	om the reporting foui	ndation to a n	oncharitable exempt o	organizatio	on of				
b Other transactions (1) Sales of assets to a noncharitable exempt organization. (2) Purchases of assets from a noncharitable exempt organization. (3) Rental of facilities, equipment, or other assets. (10(3) Rental of facilities, equipment, or other assets. (10(3) Rental of facilities, equipment, or other assets. (10(4) Reimbursement arrangements. (10(5) Loans or loan guarantees. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance of services or membership or fundraising solicitations. (10(6) Performance or services or membership or fundraising solicitations. (10(6) Performance or services or services or services or services or services or servic	(1)	Cash.							1a(1)		No
(1) Sales of assets to a noncharitable exempt organization. (2) Purchases of assets from a noncharitable exempt organization. (3) Rental of facilities, equipment, or other assets. (4) Reimbursement arrangements. (5) Loans or loan guarantees. (6) Performance of services or membership or fundraising solicitations. (6) Performance of services or membership or fundraising solicitations. (6) Performance of services or membership or fundraising solicitations. (6) If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation if the foundation received less than fair market value in any transaction or sharing arrangement, shown in column (d) the value of the goods, other assets, or services received (a) Line No (b) Amount involved (c) Name of noncharitable exempt organization (d) Description of transfers, transactions, and sharing arrangement adsection of sharing arrangement, shown in column (d) the value of the goods, other assets, or services received described in section 501(c) of the Code (other than section 501(c)(3)) or in section 5277. 2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 5277. 3 If Yes b If "Yes," complete the following schedule (a) Name of organization (b) Type organization (c) Description of rebitionship Under penalities of penjury, I declare that I have examined this return, including accompanying schedules and statements, and the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than taxpayer or fiduciary based on all information of which preparer has any knowledge Signature of officer or trustee	(2)	Othera	assets						1a(2)		No
(2) Purchases of assets from a noncharitable exempt organization. (3) Rental of facilities, equipment, or other assets. (4) Reimbursement arrangements. (5) Loans or loan guarantees. (6) Performance of services or membership or fundraising solicitations. (7) Bit (8) Loans or loan guarantees. (8) Description of facilities, equipment, mailing lists, other assets, or paid employees. (8) It (9) Loans or loan guarantees. (9) It (1) It (1	b Oth	ner trans	actions								
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(5) Loans or loan guarantees. (6) Performance of services or membership or fundraising solicitations. c Sharing of facilities, equipment, mailing lists, other assets, or paid employees. d If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) Line No (b) Amount involved (c) Name of nonchantable exempt organization (d) Description of transfers, transactions, and sharing arrangement described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule (a) Name of organization (b) Type of organization (c) Description of relationship Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than taxpayer or fiduciarly based on all information of which preparer has any knowledge Signature of officer or trustee Date Title	(4)	Reimbu	ırsement arrangemer	nts					1b(4)		No
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described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?	(a) Line	e NO	(b) Amount involved	(c) Name of t	onchantable exempt organ	lization	(d) Description of transfers,	transactions, and sna	iring arra	ngemer	its
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described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?											
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based on all information of which preparer has any knowledge ***** Signature of officer or trustee Date ****** Title		Under	penalties of perjury,	I declare tha	t I have examined this	s return, 11	ncluding accompanying s	chedules and sta	tement	s, and	to
Signature of officer or trustee Date Title		based	on all information of			mplete D	1		r or fidu	cıary)	IS
Date PTIN Check if self-		Sign	nature of officer or t	rustee			Date	Title			
Date FIIN Check if self-		ļ <u>.</u>	1				Dato	·	DTIN		
The state of the s	20						Date	Check if self-	1, ,,,,		
Preparer's J RANDOLPH ALFORD CPA Signature employed •	Sign Here		Preparer's J RANDOLPH ALFORD CPA Signature employed ▶ Preparer's J RANDOLPH ALFORD CPA								
JUNKERMITERCLARKCAMPANELLASTEVENS PC	ß	Paid Sarer Only	Firm's name 🕨		JUNKERMIERCLAR	KCAMPAN	NELLASTEVENS PC	Fırm's EIN ►			
PO BOX 1767		<u>*</u>			PO BOX 1767			_			
Firm's address ► HAMILTON, MT 59840 Phone no (406) 363-2820			Firm's address 🕨		HAMILTON, MT 59	840		Phone no (406	5) 363-	2820	

Schedule B			omb No 1545-0047	
(Form 990, 990-EZ, or 990-PF) Department of the Treasury nternal Revenue Service	0-PF) ► Attach to Form 990, 990-EZ, or 990-PF.			
Name of organization IANE S HEMAN FOUNDATION IN	IC CO JOHN DAYRIES	Employer id	lentification number	
Organization type (chec	k one)	81-052684	16	
organization type (once	K ONC)			
Filers of:	Section:			
Form 990 or 990-EZ				
	4947(a)(1) nonexempt charitable trust not treated as a pri	ıvate foundation		
	527 political organization			
Form 990-PF	501(c)(3) exempt private foundation			
	4947(a)(1) nonexempt charitable trust treated as a private	foundation		
	501(c)(3) taxable private foundation			
property) from any Special Rules	one contributor Complete Parts I and II			
under sections 50	c)(3) organization filing Form 990 or 990-EZ, that met the 33 ¹ /3% su 9(a)(1) and 170(b)(1)(A)(vi), and received from any one contributor 00 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) F	r, during the year, a contribut		
during the year, ag	c)(7), (8), or (10) organization filing Form 990, or 990-EZ, that receing regate contributions of more than \$1,000 for use exclusively for roor educational purposes, or the prevention of cruelty to children or a	religious, charitable,		
during the year, co not aggregate to m the year for an ex- applies to this orga	c)(7), (8), or (10) organization filing Form 990, or 990-EZ, that receive intributions for use <i>exclusively</i> for religious, charitable, etc., purpose pore than \$1,000. If this box is checked, enter here the total contribuclusively religious, charitable, etc., purpose. Do not complete any of anization because it received nonexclusively religious, charitable, etc	ses, but these contributions of utions that were received dur f the parts unless the Gener to, contributions of \$5,000 or	did ring al Rule	
990-EZ, or 990-PF), but it i	that is not covered by the General Rule and/or the Special Rules domust answer "No" on Part IV, line 2 of its Form 990, or check the bof its Form 990-PF, to certify that it does not meet the filing requirem	ox on lin H of its		

As Filed Data -

efile GRAPHIC print - DO NOT PROCESS

DLN: 93491136014431

Name of organization
JANE S HEMAN FOUNDATION INC CO JOHN DAYRIES

Part I Contributors (see Instructions)

Employer identification number

81-0526846

(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
	See Additional Data Table	\$	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person Payroll Noncash Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person Fayroll FNoncash Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person Payroll Noncash Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)

Name of organization
JANE S HEMAN FOUNDATION INC CO JOHN DAYRIES

Employer identification number

81-0526846

Part II	Noncash Property (see Instructions)		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	See Additional Data Table	\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	

Name of organization
JANE S HEMAN FOUNDATION INC CO JOHN DAYRIES

Employer identification number

81-0526846

	contributions of \$1,000 or less for the y	T (Linter tins lint		
a) No. from Part I	(b) Purpose of gift		(c) Use of gift	(d) Description of how gift is held
	-			
			(e)	
	Transferee's name, address, a		ransfer of gift	enship of transferor to transferee
a) No. from	(b) Purpose of gift		(c) Use of gift	(d) Description of how gift is held
Part I			ose or gift	
			(-)	
	Transferee's name, address, a		(e) ransfer of gift Relatio	enship of transferor to transferee
from	(b) Purpose of gift		(c) Use of gift	(d) Description of how gift is held
from			(c)	(d)
from			(c) Use of gift (e) Transfer of gift	(d)
from	Purpose of gift		(c) Use of gift (e) Transfer of gift	(d) Description of how gift is held
a) No. from	Purpose of gift	nd ZIP + 4	(c) Use of gift (e) Transfer of gift	(d) Description of how gift is held
a) No. from Part I	Purpose of gift Transferee's name, address, a	nd ZIP + 4	(c) Use of gift (e) Transfer of gift Relation (c)	(d) Description of how gift is held onship of transferor to transferee (d)
a) No.	Purpose of gift Transferee's name, address, a	T nd ZIP + 4	(c) Use of gift (e) ransfer of gift Relation (c) Use of gift (e)	(d) Description of how gift is held onship of transferor to transferee (d)

Software ID: Software Version:

EIN: 81-0526846

Name: JANES HEMAN FOUNDATION INC CO JOHN DAYRIES

Form 990 Schedule B. Part 1 - Contributors (see instructions)

Form 9	90 Schedule B, Part 1 - Contributors (see instructions)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
1	ESTATE OF JANE S HEMAN 401 DEARBORN AVE MISSOULA, MT 59801	\$\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
_2	ESTATE OF JANE S HEMAN 401 DEARBORN AVE MISSOULA, MT 59801	\$ <u>237,462</u>	Person Payroll Noncash (Complete Part II If there is a noncash contribution)
_3	ESTATE OF JANE S HEMAN 401 DEARBORN AVE MISSOULA, MT 59801	\$\$	Person Payroll Noncash
_4	ESTATE OF JANE S HEMAN 401 DEARBORN AVE MISSOULA, MT 59801	\$\$	Person Payroll Noncash C Complete Part II If there is a noncash contribution
5	ESTATE OF JANE S HEMAN 401 DEARBORN AVE MISSOULA, MT 59801	\$\$	Person Payroll Noncash
6	ESTATE OF JANE S HEMAN 401 DEARBORN AVE MISSOULA, MT 59801	\$\$	Person Payroll Noncash
7	ESTATE OF JANE S HEMAN 401 DEARBORN AVE MISSOULA, MT 59801	\$ \$ 85,331	Person Payroll Noncash C Complete Part II if there is a noncash contribution)
8	ESTATE OF JANE S HEMAN 401 DEARBORN AVE MISSOULA, MT 59801	\$\$	Person Payroll Noncash

Form 990 Schedule B, Part II - Noncash Property (see instructions):

(a) No. from Part I	(c) Description of noncash property given (c) FMV (or estimate) (see instructions)		(d) Date received
2	300 SH AMERIPRISE \$17,6342486 SH ARCHER DANIELS 80,3913600 SH CSX CORP 139,437	\$ 	2010-08-27
3	800 SH DUPONT 38,3862000 SH GE 80,480 900 SH HALLIBURTON 33,237	\$ 152,103	2010-08-27
_4	2778 SH A E S CORP 50,0711500 SH ALLSTATE CORP 81,773 400 SH AMERON INT'L 36,779	\$ 168,623	2010-08-27
5	180 SH MEDCO HEALTH 7,8671200 SH METLIFE INC 77,1843264 SH NISOURCE INC 62,212	\$ 147,263	2010-08-27
6	1980 SH PFIZER INC 47,723 750 SH P&G 50,689 91 SH SUPERVALU INC 3,652	\$ 102,064	2010-08-27
	850 SH 3M COMPANY 75,735 168 SH TRAVELERS CO 8,350 120 SH TRONOX INC 1,246	\$ 85,331	2010-08-27
8	1704 SH VECTREN CORP 44,9052187 SH VODAFONE GROUP 74,0142300 SH WELLS FARGO 81,857	\$ 200,776	2010-08-27

TY 2010 Accounting Fees Schedule

Name: JANE S HEMAN FOUNDATION INC CO JOHN DAYRIES

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
J RANDOLPH ALFORD, CPA	1,725	863		862

TY 2010 Investments Corporate Stock Schedule

Name: JANE S HEMAN FOUNDATION INC CO JOHN DAYRIES

Name of Stock	End of Year Book Value	End of Year Fair Market Value
2778 SH. AES CORP	50,071	33,836
1965 SH. AT&T	79,273	57,732
1500 SH. ALLSTATE	81,773	47,820
1500 SH. AMERICAN EXPRESS	87,683	64,380
400 SH. AMERON INT'L	36,779	30,548
300 SH. AMERIPRISE FINANCIAL	17,634	17,265
1100 SH. APPLE INC.	152,177	354,816
2486 SH. ARCHER DANIELS MIDLAND	80,391	74,779
3600 SH. CSX CORP	139,437	232,596
600 SH. CHEVRON CORPORATION	54,327	54,750
800 SH. DUPONT E I DE NEMOURS	38,386	39,904
650 SH. EXXON MOBILE	57,783	47,528
363 SH. FRONTIER COMMUNICATIONS	3,802	3,532
1030 SH. GLACIER BANCORP	21,535	15,563
900 SH. HALLIBURTON CO	33,237	36,747
7538 SH. JPMORGAN CHASE & CO	341,415	319,762
1000 SH. JOHNSON & JOHNSON	63,055	61,850
3000 SH. LINN ENERGY LLC	72,508	112,470
1650 SH. MDU RESOURCE GROUP	43,362	33,446
1000 SH. MCDONALDS CORP	54,550	76,760
180 SH. MEDCO HEALTH SOLUTIONS	7,867	11,029
1200 SH. METLIFE INC.	77,184	53,328
408 SH. MONSANTO	30,470	28,413
3264 SH. NISOURCE INC	62,212	57,512
1300 SH. PEPSICO INC	90,626	84,929
1980 SH. PFIZER INC	47,723	34,670
750 SH. PROCTOR & GAMBLE	50,689	48,248
91 SH. SUPERVALU INC.	3,652	876
850 SH. 3M COMPANY	75,735	73,355
168 SH. TRAVELERS COMPANIES	8,350	9,359

Name of Stock	End of Year Book Value	End of Year Fair Market Value
1704 SH. VECTREN CORP	44,905	43,248
1516 SH. VERIZON COMMUNICATIONS	60,719	54,242
2187 SH. VODAFONE GROUP	74,014	57,824
2300 SH. WELLS FARGO & COMPANY	81,857	71,277
30134 SH. ALTRIA	616,638	741,899
30134 SH. PHILIP MORRIS	1,405,127	1,763,742
Jord Formation Control of the Contro	1,403,127	1,703,742

TY 2010 Investments - Other Schedule

Name: JANE S HEMAN FOUNDATION INC CO JOHN DAYRIES

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
25630 SH. INVESCO INT'L ALLOC A	AT COST	338,474	258,859
326 SH. CAPITAL INC. BUILDER A	AT COST	20,384	16,283
4611 SH. FEDERATED MUNI&STOCK ADV	AT COST	54,588	47,496
10039 SH. FRANKLIN FED TAX FREE	AT COST	120,003	114,145
3064 SH. GOLDMAN SACHS GR & INC.	AT COST	39,318	32,321
1760 SH. HARTFORD FUNDAMENTAL GR A	AT COST	22,720	19,789
3502 SH. HARTFORD GLOBAL HEALTH	AT COST	62,579	54,988
2228 SH. HARTFORD HIGH YIELD CL A	AT COST	16,893	16,422
215 SH. HARTFORD DIV & GR CL A	AT COST	4,779	4,090
31974 SH. LORD ABBETT NTL TAX FREE	AT COST	353,204	322,293
3487 SH. LORD ABBETT INTER CORE EQ	AT COST	56,380	42,577
3242 SH. LORD ABBETT BOND DEB	AT COST	25,209	25,321
46405 SH. ISI MANAGED MUNI A	AT COST	495,055	478,439
1156 SH. AMERICAN NEW WORLD FUND	AT COST	65,164	63,089
2881 SH. PIONEER LRG CAP GR C	AT COST	36,375	33,075
41212 SH. PRINCIPAL TAX-EXEMPT BD	AT COST	303,673	280,652
4400 SH. SUNAMERICA FOC. ALPHA GRWTH	AT COST	85,844	77,176
2801 SH. SUNAMERICA FOC DIV STRAT	AT COST	31,696	30,749
1445 SH. THORNBURG INT'L VAL C	AT COST	37,789	38,170
4571 SH. VAN ECK INTL INV GOLD FD	AT COST	78,097	112,905
2268 SH. INVESCO V.K. COM.	AT COST	43,121	35,682
12522 SH. WELLS ADV MUNI BND-A	AT COST	120,296	116,340

TY 2010 Other Expenses Schedule

Name: JANE S HEMAN FOUNDATION INC CO JOHN DAYRIES

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
WORKERS' COMPENSATION INSURANCE	567	0		567
BANK CHARGES	17	0		0



TY 2010 Substantial Contributors Schedule

Name: JANE S HEMAN FOUNDATION INC CO JOHN DAYRIES

Name	Address
ESTATE OF JANE S HEMAN	401 DEARBORN AVE MISSOULA, MT 59801

TY 2010 Taxes Schedule

Name: JANE S HEMAN FOUNDATION INC CO JOHN DAYRIES

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
2009 TAXES	462	0		0
FOREIGN TAX PAID	215	215		0
2010 ESTIMATED TAXES	1,280	0		0

Restated Articles of Incorporation for Domestic Nonprofit Corporation (Mont. Code Ann. § 35-2-226)

Filing Fee. \$15.00 24 Hour Priority: \$20.00 Total Filing Fee: \$35.00

RESTATED ARTICLES OF INCORPORATION OF JANE S. HEMAN FOUNDATION, INC.

In accordance with Mont. Code Ann. § 35-2-226, the Board of Directors of the Jane S. Heman Foundation, Inc. hereby adopt the following Restated Articles of Incorporation:

ARTICLE 1. NAME

The name of the Corporation is: JANE S. HEMAN FOUNDATION, INC.

ARTICLE 2. PUBLIC BENEFIT CORPORATION

The Corporation is a Public Benefit Corporation, as defined by Mont. Code Ann. § 35-2-126.

ARTICLE 3. NO MEMBERS

The Corporation does not have members.

ARTICLE 4. PURPOSES

The Corporation is organized and will be operated exclusively for charitable, educational, scientific, or literary purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code, including but not limited to the following:

- (a) Providing financial assistance to K-12 educational institutions in and around Ravallı County and Missoula County, and;
- (b) Providing financial assistance to medical and health care organizations and causes in and around Ravalli County and Missoula County, and;

(c) Establishing, maintaining and distributing funds to organizations which pursue similar purposes, and which qualify as exempt organizations under Section 501(c)(3) of the Internal Revenue Code, or the corresponding provisions of any future federal tax code.

ARTICLE 5. DISTRIBUTIONS

No part of the net earnings of the Corporation will inure to the benefit of or be distributed to any Member (if any ever exist), Director or Officer of the Corporation or any other private person, except that the Corporation has the power to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in these Restated Articles of Incorporation. The corporation shall distribute its income for each taxable year at such time and in such manner as not to become subject to the tax on undistributed income imposed by Section 4942 of the Internal Revenue Code of 1986 or corresponding provisions of any subsequent federal tax laws.

ARTICLE 6. SELF DEALING

The corporation shall not engage in any act of self-dealing as defined in Section 4941(d) of the Internal Revenue Code of 1986 or corresponding provisions of any subsequent federal tax laws.

ARTICLE 7. EXCESS HOLDINGS

The corporation shall not retain any excess business holdings as defined in Section 4943(c) of the Internal Revenue Code of 1986 or corresponding provisions of any subsequent federal tax laws.

ARTICLE 8. INVESTMENTS

The corporation shall not make any investments in such manner as to subject it to tax under Section 4944 of the Internal Revenue Code of 1986 or corresponding provisions of any subsequent federal tax laws.

ARTICLE 9. EXPENDITURES

The corporation shall not make any taxable expenditures as defined in section 4945(d) of the Internal Revenue Code of 1986 or corresponding provisions of any subsequent federal tax laws.

ARTICLE 10. DIRECTOR LIABILITY

The Directors of the Corporation will not be hable to the Corporation or its members (if any ever exist) for monetary damages for breach of their duties to the Corporation or its members, except for (a) a breach of a director's duty of loyalty to the Corporation or its members, (b) acts or omissions that were not in good faith or that involved intentional misconduct or a knowing violation of law, (c) transactions from which a Director derived an improper personal or economic benefit, (d) transactions involving a conflict of interest, as defined in Montana Code Annotated Section 35-2-418, (e) transactions involving a loan or loan guarantee made to or for the benefit of a Director by the Corporation in violation of Montana Code Annotated Section 35-2-435, or (f) a Director's personal liability for an unlawful distribution under Montana Code Annotated Section 35-2-436. Any repeal or modification of this article will be prospective only and will not adversely affect any limitation on the personal liability of a Director of the Corporation with respect to actions taken before the repeal or modification of this article.

ARTICLE 11. PROHIBITED ACTIVITIES.

No Director, Officer, employee or representative of the Corporation shall take any action or carry on any activity by or on behalf of the Corporation not permitted to be taken or carried on by an exempt organization under section 501(c)(3) of the Internal Revenue Code of 1986 and its regulations as they now exist or as they may later be amended, or by an organization, contributions to which are deductible under section 170(d)(2) of the Internal Revenue Code of 1986 and regulations as they now exist or as they may later be amended.

ARTICLE 12. DURATION

The period of duration of the Corporation is perpetual.

ARTICLE 15. DISSOLUTION

Upon the dissolution of the corporation, the Board of Directors will, after paying or providing for the payment of all of the liabilities of the Corporation, use all remaining assets of the Corporation to promote the purposes set forth in these Articles of Incorporation, or distribute them to a federal, state or local government entity or to an organization or organizations organized and operated exclusively for charitable, educational, religious, scientific, or literary purposes, testing for public safety, national or international amateur sports competition, or the prevention of cruelty to children or animals and which qualify at the time as an exempt organization or organizations under Section 501(c)(3) of the Internal Revenue Code, or the corresponding provision of any future federal tax code. Any of the Corporation's assets that are not disposed of in this manner will be disposed of for such purposes or to such entities or organizations by the Montana Twenty-First Judicial District Court for Ravalli County, Montana

or the Montana Fourth Judicial District Court for Missoula County, Montana. Notice of the Dissolution shall also be sent to the Montana Attorney General.

ARTICLE 16. REGISTERED AGENT

The name of the Corporation's Registered Agent is John Dayries. The street address of the Corporation's Registered Office and Agent is 401 Dearborn, Missoula, Montana 59801.

ARTICLE 17. STATEMENT OF APPROVAL

In accordance with Mont. Code Ann. § 35-2-226, the following statements are made:

- (a) These Restated Articles were adopted and approved by a unanimous vote of the Board of Directors and a vote of the members was not required because the Corporation has no members.
- (b) These Restated Articles of Incorporation shall be submitted to the Internal Revenue Service.

IN WITNESS WHEREOF, these Rest by the Board of Directors on the day of date.	tated Articles of Incorporation have been executed f, 2011 and are effective as of such		
j	John Dayries, President		
ATTEST:			
Carol Capp, Secretary			
ACCEPTANCE OF APPOINT	MENT AS REGISTERED AGENT		
I accept the appointment to remain as Registered Agent of the Corporation which is provided for in these Restated Articles of Incorporation, as required by Mont. Code Ann. § 35-2-309.			
DATED thisday of	2011.		
Ţ	ohn Dayries, Registered Agent		
10011916 docx			

Restated Articles of Incorporation - Jane S. Heman Foundation, Inc.

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AMENDED AND RESTATED

BYLAWS

OF THE

JANE S. HEMAN FOUNDATION, INC.

ARTICLE 1. IDENTIFICATION

- Section 1.1 Name. The name of the corporation is the JANE S. HEMAN FOUNDATION, INC.
- Section 1.2 Governing law. The corporation has been formed under the non-profit corporation statutes of the State of Montana. Any provision not provided for in these Bylaws shall be governed by such statutes.
- Section 1.3 Location of offices. The principal office of the corporation is located Missoula County, Montana. The corporation may have such other offices as the Board of Directors may establish from time to time as long as the principal office remains in either Missoula County, Montana or Ravalli County, Montana.
- Section 1.4 Seal. The seal of the corporation will consist of the name of the corporation, the state of its incorporation, and the year of its incorporation.
 - Section 1.5 Fiscal year. The fiscal year of the corporation will be the calendar year.

ARTICLE 2. BOARD OF DIRECTORS

Section 2.1 General Powers and duties. The business, affairs and property of the corporation will be generally managed and supervised by a Board of Directors.

- Section 2.2 Number of Directors. The Board of Directors will be composed of at least three (3) Directors. The Board of Directors may increase or decrease the required number of directors from time to time by resolutions adopted by two-thirds (2/3) of the then existing Directors, but there will always be at least three (3) Directors.
- Section 2.3 Qualifications of Directors. Directors do not need to be residents of the State of Montana or citizens of the United States of America. A Director may be employed by or provide services to the corporation.
- Section 2.4 Election of Directors. At each annual meeting of the Board of Directors, the incumbent Board of Directors will accept nominations for new Directors to replace the Directors whose terms are expiring or for additional Director positions deemed appropriate by the Board. After nominations have been received, each incumbent Director will vote for as many of the nominees as there are positions to be filled, and the nominees who receive the most votes will be elected as members of the Board of Directors. However, at the discretion of the incumbent Directors, a new Director may be elected at any regular meeting after due notice has been given and a majority of the Directors vote to accept such applying Director as a Director. If a Director is elected at a meeting other than the annual meeting, the term of office found in Section 2.5 may be longer than 3 years.
- Section 2.5 Term of office. The Board of Directors will hold their offices for a term of three (3) years. For convenience, each elected Director's term of office will begin upon the adjournment of the meeting at which he or she is elected, and will end upon the adjournment of the annual meeting of the directors in the year in which his or her successor is elected, even though this could result in terms of slightly less or slightly more than 3 years. No decrease in the number of Directors will have the effect of shortening the term of any incumbent Director.
- Section 2.6 Maximum terms of office. A Director may serve unlimited terms of office.
- Section 2.7 Resignation. A Director may resign at any time by giving written notice of his or her resignation to the Board of Directors. A director shall be considered to have resigned his position immediately upon the Director's failure to attend four (4) consecutive meetings of the board, unless: (i) the Director has provided advance notice of the mability to attend meetings, or; (ii) the Director has been approved by the Board for a leave of absence as described in Section 2.8, or; (iii) the Director is suffering from a physical disability or other illness, or; (iv) the Director is otherwise excused from the meetings for a reason(s) approved by a majority vote of the other members of the Board.
- Section 2.8 Leave of absence. Any Director may be granted a leave of absence from the Board of Directors so long as the leave is approved by a majority of the other Directors. A leave of absence will not extend the term of office of a Director. However, if a Director wishes to take a leave of absence and the number of remaining Directors would be less than three (3) then another Director must be elected or appointed to fill the term of the Director on leave.

- Section 2.9 Removal. A Director may be removed from office by the affirmative vote of three-fourths (3/4) of the Directors for malfeasance, lack of sympathy with the purposes of the corporation, or refusal to render reasonable assistance in carrying out the purposes of the corporation. No such vote may be held at a meeting unless the Directors who request the vote mailed a written notice to every member of the Board of Directors at least ten (10) days before the meeting, advising all Directors that they intend to request such a vote, and stating the name of the director that they propose to remove and the grounds for the proposed removal.
- Section 2.10 Vacancies. A vacancy in the Board of Directors created by the resignation, removal, or death of a Director may be filled by the majority vote of the remaining Directors. In the discretion of the Board, each person elected to fill a vacancy will hold office until the next annual meeting, at which tune he or she may be nominated for reelection.
- Section 2.11 Compensation and Reimbursement. Directors of the corporation shall not receive any compensation by virtue of being a Director. However, a Director may serve as an employee of the corporation and may receive reasonable compensation for services performed as an employee. A Director serving as an employee shall not vote on their own compensation arrangements. Directors and employees shall be reimbursed for any expenses incurred on behalf of the corporation and all reimbursements must be approved by the Directors.
- Section 2.12 Ex-Officio Director. The Executive Director of the corporation, who is also not currently appointed as a Director, shall serve as non-voting, ex-officio member of the Board. The Executive Director is a member of the Board by virtue of the position. The ex-officio Director may attend Board meetings and participate in discussion; however, the ex-officio Director shall not be entitled to vote unless such ex-officio Director is also a regularly elected or appointed Board member.
- Section 2.13 Honorary Directors. The Board of Directors may elect Honorary Directors to assist the regular Board of Directors to carry out any activities which the Board may determine from time-to-time. Honorary Directors shall be invited to attend the annual meeting of the Board of Directors, receive the annual report of the corporation and may be invited to participate from time-to-time in the discussion of the Board. Honorary Members of the Board of Directors shall be non-voting Directors.

ARTICLE 3. MEETINGS OF DIRECTORS

- Section 3.1 Place of meetings. Meetings of the Board of Directors, whether annual, regular, or special, may be held at any place designated by the Board, or in the case of a special meeting at any place designated in the notice of the meeting, either inside or outside the State of Montana.
- Section 3.2 Annual meetings. An annual meeting of the Board of Directors will be held at any time during each calendar year as the Board of Directors may designate, for the purpose of selecting Directors and Officers of the corporation, hearing reports on the affairs of the corporation and transacting and acting upon such other business as may come before the

meeting. The annual meeting of the Board of Directors may be combined with one of the regular Board meetings as described in Section 3.3.

- Section 3.3 Regular meetings. The Board of Directors may by resolution establish a time and place for holding regularly scheduled meetings of the Board of Directors. Board meetings may be regularly scheduled for dates, times and places as determined by the Board, and in such case, no notice of any kind need be given to the Directors of any such regularly scheduled meetings. A minimum of four (4) regular board meeting shall be held during each calendar year.
- Section 3.4 Special meetings. Special meetings of the Board of Directors for any purpose or purposes may be called by the President of the corporation or upon a request by one-third (1/3) of the Board of Directors then in office, by sending notices to all of the Directors in the manner required by this Article III of the Bylaws.

Section 3.5 Notices of meetings.

- (a) Annual Meeting. Each of the Directors must be notified of the place, date, and time of each annual meeting of the Board of Directors by sending written notice of the meeting to him or her by mail, or by actually delivering written or oral notice of the meeting to him or her in person, by telephone, by fax, email, or by other means of instantaneous electronic transmission, at least five (5) days before the meeting but no more than forty (40) days before the meeting.
- (b) Special Meeting. Each of the Directors must be notified of the place, date, and time of each special meeting of the Board of Directors by sending written notice of the meeting to him or her by mail or express delivery service at least five (5) days before the meeting, or by actually delivering written or oral notice of the meeting to him or her in person, by telephone, by fax, email, or by other means of instantaneous electronic transmission at least three (3) days before the meeting. Notice of any meeting of the Board of Directors may be waived in writing signed by the person or persons entitled to the notice, whether before or after the time of the meeting. Neither the business to be transacted at nor the purpose of any special meeting of the Board of Directors need be specified in the notice or waiver of notice of the meeting, unless specifically required by another provision of these bylaws.
- (c) Regular Meeting. Each of the Directors may be notified of the place, date, and time of each regular meeting of the Board of Directors by sending written notice of the meeting to him or her by mail, or by actually delivering written or oral notice of the meeting to him or her in person, by telephone, by fax, email, or by other means of instantaneous electronic transmission at least one (1) day before the meeting but no more than ten (10) days before the meeting.

- Section 3.6 Effect of Attendance of Meeting. Attendance at a meeting by a Director will be a waiver by that Director of notice of the time and place of the meeting, unless at the beginning of the meeting the Director states any objection to the notice of the meeting or the transaction of business during the meeting.
- Section 3.7 Addresses for notices. Each Director will advise the corporation from time to time of the address, fax number, email address or telephone number to which notices of meetings will be sent, and notices will be effective if sent to that Director at that address, fax number, email address or telephone number.
- Section 3.8 Quorum. A minimum of one-fourth (1/4) of the Directors will constitute a quorum for the transaction of business at any meeting of the Board of Directors. No business may be conducted at a meeting until a quorum is present. The Directors present at a duly called meeting may continue to conduct business until adjournment, notwithstanding the withdrawal of enough Directors to leave less than a quorum.
- Section 3.9 Voting. At every meeting of the Board of Directors, each Director will be entitled to one vote. A Director may vote either in person or by a proxy appointed by a written instrument executed by that Director, dated not more than sixty (60) days prior to the meeting. Upon the demand of any Director, the vote upon any question before the Board of Directors will be by ballot. An action or resolution approved by a majority of the Directors present at a meeting at which a quorum is present will be an action of the Board of Directors, unless these Bylaws require approval by a greater percentage of the Directors.
- Section 3.10 Acting without assembling. Any action which may be taken at a meeting of the Board of Directors may be taken by the directors by communicating simultaneously with each other by means of conference telephones or similar communications equipment.
- Section 3.11 Action without a meeting. Any action required to be taken at a meeting of the Board of Directors may be taken without a meeting if a consent in writing setting forth the action so taken is signed by a majority of the Directors then in office. Any such written consent may be executed in any number of counterparts, will have the same effect as a regular vote of the Directors, and will be inserted in the minute book as if it were the minutes of a Directors' meeting.
- Section 3.12 Board of Director Meetings by Conference Telephone. The Board of Directors corporation may participate in a Board or committee meeting by means of a conference telephone or similar communications equipment, provided all persons entitled to participate in the meeting received proper notice of the telephone meeting, and provided all persons participating in the meeting can hear each other at the same time. A Director participating in a conference telephone meeting is deemed present in person at the meeting. The chairperson of the meeting may establish reasonable rules as to conducting the meeting by phone.
- Section 3.13 Conduct of Board of Director Meetings. The President, or in the President's absence, the Vice- President, or in their absence, any person chosen by the Directors present shall call the meeting of the Directors to order and shall act as the chairperson of the

meeting. The chairperson, or the chairperson's designee, shall establish rules of the meeting that will freely facilitate debate and decision making. The chairperson will indicate who may speak when and when a vote will be taken. The Secretary of the corporation shall act as the Secretary of all meetings of the Directors, but in the Secretary's absence, the presiding officer may appoint any other person to act as the Secretary of the meeting.

ARTICLE 4. DIRECTOR COMMITTEES

Section 4.1 Director Committees.

- (a) Creation of Committees. The Board of Directors may create committees and appoint members of the Board to serve on them to assist the regular Board of Directors to carry out any activities which the Board may determine from time-to-time. Each committee must have at least one (1) or more Directors, who serve at the pleasure of the Board of Directors.
- (b) Selection of Committee Members. To create a committee and appoint members to it, the Board must acquire approval by the majority of all the existing Directors when the action is taken. The Board of Directors is authorized to appoint non-Board members to committees. Members of the Audit Committee cannot also be employees of the corporation.
- (c) Required Committee Procedures. Except for the Executive Committee, the relevant Sections found under Article III, which govern meetings, notice and waiver of notice, quorum and voting requirements, conduct of the Board of Directors, and action without meetings apply to committees and their members. In addition, the committees shall keep regular minutes of their proceedings and report the same to the Board of Directors. The committees are subject to all the procedural rules governing the operation of the Board itself.
- (d) Authority of Committees. Each committee may exercise the specific Board authority which the Board of Directors confers upon the committee in the resolution creating the committee. Provided, however, a committee may not:
 - (i) approve or recommend to members dissolution, merger, or the sale, pledge, or transfer of all or substantially all of the corporation's assets;
 - (ii) elect, appoint, or remove Directors or fill vacancies on the Board of Directors or on any of its committees; or
 - (iii) adopt, amend, or repeal the articles or bylaws.

Section 4.2 Duty of Board to Oversee Committees. The designation of any committee and the delegation thereto of any authority will not operate to relieve the Board of Directors, or any member thereof, of any responsibility imposed by law.

ARTICLE 5. OFFICERS

- Section 5.1 Officers of the Corporation. The Officers of the corporation will be a President, a Vice President, a Secretary, and a Treasurer, each of whom will be elected by the Board of Directors. In addition to the above officers, the Board of Directors may elect or appoint such other Officers, Assistant Officers and agents as it deems necessary at such times, in such manner and upon such terms as it will prescribe.
- Section 5.2 Qualifications for Office. The President, Vice-President (s), Secretary, and Treasurer will be members of the Board of Directors. No Director may be elected to an office until he or she has served for at least one (1) year as a Director. In the Discretion of the Board of Directors, except for any individual holding the office of Secretary and either President or Vice President, any other Officer may serve in the capacity of more than one Officer position. By way of example, the President or the Past President may also serve in the capacity as Treasurer. However, the President or Past President may not also serve as Secretary.
- Section 5.3 Election of Officers. The President, Vice President, Secretary, and Treasurer will be elected by the incumbent Directors at the annual meeting of the Directors, immediately after the incumbent Directors elect the Board of Directors for the following year.
- Section 5.4 Term of Office. Each Officer's term of office will begin upon the adjournment of the annual meeting at which he or she is elected, and each Officer will serve a two (2) year term which expires upon the adjournment of the annual meeting during which meeting his or her successor will be elected.
- Section 5.5 Maximum Terms of Office. An Officer may serve an unlimited terms of office.
- Section 5.6 Resignation. Any Officer may resign at any time by giving written notice of his or her resignation to the Board of Directors.
- Section 5.7 Removal. Any Officer may be removed from office by the affirmative vote of three-fourths (3/4) of the Directors for malfeasance, lack of sympathy with the purposes of the corporation, or refusal to render reasonable assistance in carrying out the purposes of the corporation. No such vote may be held at a meeting unless the Directors who request the vote mailed a written notice to every member of the Board of Directors at least ten days before the meeting, advising all Directors that they intend to request such a vote, and stating the name of the Officer that they propose to remove and the grounds for the proposed removal. The removal of an Officer from office will also remove that Officer from the Board of Directors, unless the resolution removing the Officer from office expressly states that the Officer will remain a member of the Board of Directors.

Section 5.8 Vacancies. If any office of the corporation becomes vacant as a result of the resignation, removal, death, or disqualification of any Officer, the majority of the Directors then in office may elect a member of the Board of Directors to fill the vacancy, and the Officer so elected will hold office and serve until the election and qualification of his successor.

Section 5.9 Duties and Powers.

- (a) Powers and duties of the President. The President will preside at meetings of the members and the Board of Directors; will manage and supervise the business, affairs and property of the corporation, subject, however, to the control of the Board of Directors; will sign or countersign all contracts and other instruments of the corporation; will make reports to the Board of Directors; and will perform such other duties as are incident to this office or are properly requested of him or her by the Board of Directors.
- Powers and duties of the Vice President(s). The principal duties of the Vice President will be to discharge the duties of the President in the event of the absence or disability for any cause whatsoever of the President, and to perform such other duties as the Board of Directors or the President may from time to time request.
- (e) Powers and duties of the Secretary. The principal duties of the Secretary will be to countersign all contracts and other instruments of the corporation; to affix the seal of the corporation thereto and to such other papers as will be required or directed to be sealed; to keep a record of the proceedings of meetings of the Board of Directors; to be custodian of the corporate records and seal of the corporation; to keep a register of the address of each member; to see that all notices are duly given as required by law and the provisions of these Bylaws; to safely and systematically keep all books, papers, records, and documents belonging to the corporation or pertaining to the business thereof; and to perform such other duties as the Board of Directors or the President may from time to time request.
- (e) Powers and duties of the Treasurer. The principal duties of the Treasurer will be to have charge and custody of and be responsible for all funds and investments of the corporation; to keep an account of all monies received and disbursed, and of monies and property at hand; and to perform such other duties as the Board of Directors or the President may from time to time request.
- Section 5.10 Delegation of Duties. Whenever an Officer is absent or whenever for any reason the Board of Directors may deem it desirable, the Board of Directors may delegate the powers and duties of an Officer to any other Officer or Officers or to any Directors.
- Section 5.11 Other Officers. The Board of Directors is authorized to appoint any other officers as the Board sees fit. Other officers shall perform such duties and have such powers as may be assigned to them by the Board.

- Section 5.12 Executive Director. The Board of Directors may appoint, hire, retain and terminate an Executive Director who shall have the day-today responsibility for the management of the corporation. The Executive Director may also be a Director and shall be a standing member of all committees of the Board of Directors for the purposes of receiving all committee notices, reports and minutes.
- Section 5.13 Compensation and Reimbursement. Officers of the corporation shall not receive any compensation by virtue of being an elected Officer. However, an Officer may serve as an employee of the corporation and may receive reasonable compensation for services performed as an employee. An Officer serving as an employee shall not vote on or approve their own compensation arrangements. Officers shall be reimbursed for any expenses incurred on behalf of the corporation.

ARTICLE 6. ELECTRONIC OR EMAIL VOTING

Section 6.1 Electronic or Email Voting. Electronic or email voting may be used for any voting process required by the members, the Board of Directors, the Officers or any Committees acting under these Bylaws. Such electronic voting shall be subject to any electronic voting regulations as adopted by the Board of Directors. For example, if action is taken without a meeting in accordance with the provisions of Section 3.11, electronic or email voting may take place.

ARTICLE 7. INDEMNIFICATION AND INSURANCE

Section 7.1 Indemnification of Directors.

- (a) General. An individual made a party to a proceeding because the individual is or was a Director of the corporation may be indemnified against liability incurred in the proceeding, but only if the indemnification is both:
 - (i) determined permissible; and
 - (ii) authorized, as defined in subsection (b) of this section 7.1 (The indemnification is further subject to the limitation specified in subsection (d) of section 7.1.)
- (b) Determination and Authorization. The corporation shall not indemnify a Director under section 7.1 of Article VII unless:
 - (i) Determination. Determination has been made in accordance with procedures set forth in the Montana Nonprofit Corporation Act that the Director met the standard of conduct set forth in subsection (c) below, and

- (ii) Authorization. Payment has been authorized in accordance with procedures listed in the Montana Nonprofit Corporation Act based on a conclusion that the expenses are reasonable, the corporation has the financial ability to make the payment, and the financial resources of the corporation should be devoted to this use rather than some other use by the corporation.
- (c) Standard of Conduct. The individual shall demonstrate that:
 - (i) the individual acted in good faith; and
 - (ii) the individual reasonably believed:
 - in acting in an official capacity with the corporation, that the individual's conduct was in the corporation's best interests;
 - (B) in all other cases, that the individual's conduct was at least not opposed to the corporation's best interests; and
 - (C) in the case of any criminal proceeding, that the individual had no reasonable cause to believe that the conduct was unlawful.

The termination of a proceeding by judgment, order, settlement, conviction, or upon a plea of nolo contendere or its equivalent, is not, of itself, a determination that the Director did not meet the standard of conduct described in this section.

- (d) No indemnification Permitted in Certain Circumstances. The corporation shall not indemnify a Director under section 7.1 of Article VII if:
 - (i) the Director was adjudged liable to the corporation in a proceeding by or in the right of the corporation; or
 - (ii) the Director was adjudged liable in any other proceeding charging that the Director improperly received personal benefit, whether or not the individual acted in an official capacity.

- (e) Indemnification Limited Indemnification permitted under section 7.1 of Article VII in connection with a proceeding by the corporation or in the right of the corporation is limited to the reasonable expenses incurred in connection with the proceeding.
- Section 7.2 Advance Expenses for Directors. The company may pay for or reimburse, in advance of final disposition of the proceeding, the reasonable expenses incurred by a Director who is a party to a proceeding if:
 - (a) by following the procedures of the Montana Nonprofit Corporation Act the Board of Directors determined that the Director met requirements (c)-(e) listed below; and
 - (b) the Board of Directors authorized an advance payment to a Director; and
 - (c) the Director has furnished the corporation with a written affirmation of the Director's good faith belief that the Director has met the standard of conduct described in section 7.1 of Article VII; and
 - (d) the Director has provided the corporation with a written undertaking, executed personally or on the Director's behalf, to repay the advance if it is ultimately determined that the Director did not meet the standard of conduct; the Director's undertaking must be an unlimited general obligation, but need not be secured, and the corporation may accept the undertaking without reference to financial ability to make repayment; and
 - (e) the Board of Directors determines that the facts then known to it would not preclude indemnification under section 7.1 of this Article VII or the Montana Nonprofit Corporation Act.
- Section 7.3 Indemnification of Officers, Agents and Employees. The Board of Directors may choose to indemnify and advance expenses to any officer, employee, or agent of the corporation applying those standards described in sections 7.1 and 7.2 of Article VII.
- Section 7.4 Mandatory Indemnification. Notwithstanding any other provisions of these bylaws, the corporation shall indemnify a Director or officer, who was wholly successful, on the merits or otherwise, in the defense of any proceeding to which the Director or officer was a party because he or she is or was a Director or officer of the corporation, against expenses incurred by the Director or officer in connection with the proceeding.
- Section 7.5 Insurance. The corporation may purchase and maintain Directors and Officers insurance covering all Directors, Officers and the Executive Director of the corporation, in amounts and with the coverage which the Board of Directors considers prudent and commercially reasonable. The corporation may also purchase insurance for coverage of employers or volunteers who are assisting with operations.

ARTICLE 8. AUTHORIZATION OF CORPORATE ACTS

- Section 8.1 Gifts. The Board of Directors may accept on behalf of the corporation any contribution, gift, bequest, or devise granted to further the purposes of the corporation.
- Section 8.2 Contracts. The Board of Directors may authorize any Officers or agent or agents to enter into any contract or to execute and deliver any instrument in the name of and on behalf of the corporation, and such authority may be general or confined to specific instances.
- Section 8.3 Loans. No loans will be contracted on behalf of the corporation and no evidence of indebtedness will be issued in its name unless authorized by a resolution of the Board of Directors. Such authority may be general or confined to specific instances.
- Section 8.4 Checks and drafts. All checks, drafts, notes, or other orders for the payment of money or evidences of indebtedness issued in the name of the corporation will be signed by such Officer, Officers, agent or agents of the corporation and in such manner as will from time to time be established by resolution of the Board of Directors.
- Section 8.5 Deposits. All funds of the corporation not otherwise employed will be deposited from time to time to the credit of the corporation in such banks, trust companies or other depositories as the Board of Directors may select.
- Section 8.6 Non-liability of Directors and Officers. The Directors and Officers of the corporation will not be liable for the debts and obligations of the corporation unless they expressly agree to assume any of such debts or obligations.
- Section 8.7 Prohibition of loans to Directors and Officers. No loans will be made by the corporation to its Directors or Officers. Any Director or Officer who assents to or participates in the making of any such loan will be liable to the corporation for the amount of such loan until the loan is repaid.

ARTICLE 9. NOTIFICATION OF ATTORNEY GENERAL

Section 9.1 Notification of Attorney General. The Secretary of the corporation shall notify the Attorney General of the State of Montana when dissolution, indemnification, merger, removal of Directors by judicial proceedings, and the sale of assets (as defined in the Montana Nonprofit Corporation Act) occur. The Secretary shall deliver notice in the manner required by each event and cooperate with the Attorney General in providing necessary information.

(a) Dissolution.

- (i) In the event of dissolution, the Secretary shall give the Attorney General written notice that the corporation intends to dissolve at or before the time the Secretary delivers Articles of Dissolution to the Secretary of State.

 The notice must include a copy or summary of the Plan of Dissolution.
- (ii) The corporation shall not transfer or convey assets as part of the dissolution process until twenty (20) days after the Secretary has given the written notice required by section 9.1(a)(i) to the Attorney General or until the Attorney General has consented in writing to the dissolution or indicated that the Attorney General will not take action in respect to transfer or conveyance, whichever is earlier.
- (iii) When the corporation has transferred or conveyed all or substantially all of its assets following approval of dissolution, the Board of Directors shall deliver to the Attorney General a list showing those, other than creditors, to whom the corporation transferred or conveyed assets. The list must indicate the address of each person, other than creditors, who received assets and an indication of what assets each received.

(b) Indemnification.

The Secretary of the corporation must give the Attorney General written notice of its proposed indemnification of a Director. The corporation may not indemnify a Director until twenty (20) days after the effective date of the written notice.

(c) Merger.

The Secretary of the corporation must give the Attorney General written notice of a proposed merger of the corporation, and include with the notice a copy of the proposed Plan of Merger, at least 20 days before consummation of any merger.

(d) Removal of Directors by Judicial Proceedings.

The secretary of the corporation must give written notice to the Attorney General if the corporation or at least 20% of its Directors commence a proceeding to remove any Director by judicial proceedings.

(e) Sale of assets.

The Secretary of the corporation must give written notice to the Attorney General twenty (20) days before it sells, leases, exchanges, or otherwise disposes of all or substantially all of its property if the transaction is not in the usual and regular

course of its activities, unless the Attorney General has given the corporation a written waiver of this subsection.

ARTICLE 10. PROHIBITED TRANSACTIONS AND CONFLICT OF INTEREST

Section 10.1 Prohibited Transactions.

- (a) Prohibition Against Sharing in Corporation Earnings. No Director, Officer, employee, committee member, or person connected with the corporation shall receive at any time any of the net earnings or pecuniary profit from the operations of the corporation; provided that this shall not prevent the corporation's payment to any person of reasonable compensation for services rendered to or for the corporation in effecting any of its purposes as determined by the Board of Directors.
- (b) Prohibition Against Issuance of Stock, Dividends, Distributions. The corporation shall not have or issue shares of stock. No dividends shall be paid. No part of the income or assets of the corporation shall be distributed to any of the persons listed in section 10.1(a) without full consideration. The corporation is prohibited from lending money to guarantee the obligation of a director or officer of the corporation. No Director or Officer of the corporation has any vested right, interest or privilege in or to the assets, property, functions or activities of the corporation. The corporation may contract in due course, for reasonable consideration, with its Directors, Officers, Trustees or Employees without violating this provision.
- (c) No Personal Distributions Upon Dissolution. None of the persons listed in section 10.1(a) shall be entitled to share in the distribution of any of the corporation's assets upon the dissolution of the corporation. By virtue of the Articles of Incorporation, all Directors of the corporation are deemed to have expressly agreed that, upon the dissolution or the winding up of the affairs of the corporation, whether voluntary or involuntary, the assets of the corporation, after all debts have been satisfied, then remaining in the hands of the Board of Directors, shall be distributed, transferred, conveyed, delivered, and paid over exclusively to the organization or organizations as the board of directors may designate. Receiving organizations must be organized and operated exclusively for charitable, education, religious or scientific purposes and at the time qualify as an exempt organization or organizations under section 501(c)(3) of the Internal Revenue Code of 1986 as it now exists or may later be amended.
- (d) Other Prohibitions. Neither the corporation, nor its Directors, nor its Officers have any power to cause the corporation to do any of the following with Related Parties:
 - (i) make any substantial purchase of property for more than adequate consideration in money or money's worth;
 - (ii) sell any substantial part of property for less than an adequate consideration in money or money's worth.

For the purpose of this subsection, Related Parties means any person who has made a substantial contribution to the corporation, or with a brother, sister, spouse, ancestor, or lineal descendant of the person giving, or with a corporation directly or indirectly controlled by the person giving.

Section 10.2 Prohibited Activities. Notwithstanding any other provisions of these bylaws, no Director, Officer, employee or representative of this corporation shall take any action or carry on any activity by or on behalf of the corporation not permitted to be taken or carried on by an exempt organization under section 501(c)(3) of the Internal Revenue Code of 1986 and its regulations as they now exist or as they may later be amended, or by an organization, contributions to which are deductible under section 170(d)(2) of the Internal Revenue Code of 1986 and regulations as they now exist or as they may later be amended.

Section 10.3 Corporate Funds Used For Indemnification. Corporate funds may be used to benefit Officers and Directors by way of indemnification, but only if such indemnification is authorized by Article 7 of these Bylaws.

Section 10.4 Transactions in which Directors have an Interest.

- (a) Every Director who thinks he or she may potentially have an actual or perceived conflict of interest with respect to a proposed or current contract, transaction, matter or decision of the corporation, shall disclose the nature and extent of the conflict of interest at a meeting of the Board.
- (b) The declaration of interest shall be disclosed at the meeting of the Board at which the contract, transaction, matter or decision is first raised.
- (c) If the Director becomes interested in a contract, transaction, matter or decision after the Board meeting at which it is first raised, the Director shall make a declaration at the next Board meeting following the Director's perception or apprehension of a conflict.
- (d) In the case of an existing contract, transaction, matter or decision, the declaration shall be made at the first meeting of the Board after the individual becomes a Director or the interest comes into being.
- (e) All such declarations of interest (including the specific nature thereof) shall be recorded in the minutes of the meeting. The Board shall vote to affirm the conflict or deny it. If confirmed, the conflict shall be recorded in the minutes of every meeting at which the matter that is the subject of the declaration is addressed (either discussed or voted on). The Secretary of the Corporation shall maintain a list of all ongoing matters that are the subject of a conflict of interest declaration, together with the identity of the conflicted Director(s). Such list shall be referred to by the Secretary (or designate) when preparing Board or committee packages, and any materials relating to a matter that is the subject of a conflict of interest declaration shall be omitted from the Board or committee package of any conflicted Director.

- (f) After the Board confirms a conflict, no interested Director shall vote or be present at the vote or during the discussions, or otherwise attempt to influence the voting, on a contract, transaction, matter or decision, nor shall the Director be counted in any required quorum with respect to the vote. The abstention of the conflicted Director from discussion and voting shall also be recorded in the minutes of each relevant meeting. The conflicted Director is not restricted from answering questions about or explaining the Director's involvement in the matter that is the subject of the declaration prior to absenting himself/herself.
- (g) The failure of any Director to comply with the Conflict of Interest provisions of this Bylaw does not, in or of itself, invalidate any contract, transaction, matter or decision undertaken by the Board, although the contract, transaction, matter or decision may be voidable at the discretion of the Board.
- (h) If a Director believes that any other Director is in a conflict of interest position with respect to any contract, transaction, matter or decision, the Director shall have that concern recorded in the minutes, and the Director with the alleged conflict of interest shall have the right to address the Board with respect to the allegation, and shall then leave the room. Thereafter, the Board shall immediately vote on whether the Director alleged to have a conflict of interest is, in the opinion of the Board, in a conflict of interest. If the Board finds the person in a conflict of interest, that interested Director shall leave the room during any subsequent discussion or voting process relating to or pertaining to the conflict. The question or whether a Director has a conflict of interest shall be determined by a simple majority of the Board and shall be final.
- (i) If the Board finds that the person is not in conflict, the Board will then vote on the contract, transaction, matter or decision and the votes of each Director shall be recorded.
- (j) Where the number of Directors who, by reason of the provisions of this section, are prohibited from participating in a meeting is such that at that meeting the remaining Directors are not of sufficient number to constitute a quorum, then, notwithstanding any other provision in this Bylaw, the remaining number of Directors shall be deemed to constitute a quorum, provided such number is not fewer than three (3).
- (k) Under no circumstances shall a Director who the Board has determined to have a conflict been titled to vote on issues related to the conflict.

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ARTICLE 11. EMERGENCY BYLAWS

Section 11.1 Emergency Bylaws and Powers. Unless the Articles of Incorporation provide otherwise, the following provisions shall be effective during an emergency which is defined as when a quorum of the corporation's directors cannot be readily assembled because of some catastrophic event. During such emergency, the Board of Directors may adopt bylaws to be effective only during such emergency which may make all provisions necessary for management of the corporation during such emergency, including but not limited to, procedures for calling a meeting of the Board of Directors; quorum requirement for the meeting; and designation of additional or substituted directors. All provisions of the regular bylaws consistent with the emergency bylaws remain in effect during the emergency. The emergency bylaws are not in effect after the emergency ends. Corporate action taken in good faith in accordance with the emergency bylaws: (i) binds the corporation; and (ii) may not be used to impose liability on a corporate director, officer, employee, or agent.

ARTICLE 12. AMENDMENTS

- Section 12.1 Amendments. The Articles of Incorporation and these Bylaws may be amended, repealed or restated by the affirmative vote of two-thirds of the Board of Directors. No such action may be approved by the Board of Directors unless it was proposed in the form of a resolution at a prior meeting of the Board of Directors.
- Section 12.2 Amendments to Be Furnished to IRS. A copy of any amendments made to these Bylaws shall be provided to the IRS no later than the time for filing (including extensions) of the next corporate tax return.

ARTICLE 13. CONCLUSION

Section 13.1 Attestation and Effective Date. These Bylaws were adopted at a meeting of the Board of Directors of the corporation on the _____th day of November, 2010 and shall become effective at the adjournment of such meeting.

	John Dayries, President	
ATTEST:		
Carol Capp, Secretary		