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Form **990-PF**Department of the Treasury
Internal Revenue Service**Return of Private Foundation
or Section 4947(a)(1) Nonexempt Charitable Trust
Treated as a Private Foundation**

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0052

2010**For calendar year 2010, or tax year beginning , and ending****G** Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return
☐ Amended return ☐ Address change ☐ Name change

Name of foundation

The Blue Foundation for a Healthy Florida Inc

Number and street (or P O box number if mail is not delivered to street address)

4800 Deerwood Campus Parkway

City or town, state, and ZIP code

Jacksonville

FL

32246

H Check type of organization: ☒ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation**I** Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶ \$ 86,834,191**J** Accounting method. ☐ Cash ☒ Accrual
☐ Other (specify) _____
(Part I, column (d) must be on cash basis)**A** Employer identification number

59-3707820

B Telephone number (see page 10 of the instructions)

(904) 905-6803

C If exemption application is pending, check here ▶ ☐**D** 1. Foreign organizations, check here ▶ ☐2. Foreign organizations meeting the 85% test, check here and attach computation ▶ ☐**E** If private foundation status was terminated under section 507(b)(1)(A), check here ▶ ☐**F** If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ▶ ☐**Part I Analysis of Revenue and Expenses** (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see page 11 of the instructions))

	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income N/A	(d) Disbursements for charitable purposes (cash basis only)
Revenue				
1 Contributions, gifts, grants, etc., received (attach schedule)	9,988,481			
2 Check <input type="checkbox"/> if the foundation is not required to attach Sch B				
3 Interest on savings and temporary cash investments	1,517	1,517		
4 Dividends and interest from securities	2,530,873	2,530,873		
5 a Gross rents		0		
b Net rental income or (loss)	0			
6 a Net gain or (loss) from sale of assets not on line 10	222,266			
b Gross sales price for all assets on line 6a	10,210,747			
7 Capital gain net income (from Part IV, line 2)		2,989,406		
8 Net short-term capital gain		0		
9 Income modifications				
10 a Gross sales less returns and allowances	0			
b Less. Cost of goods sold	0			
c Gross profit or (loss) (attach schedule)	0			
11 Other income (attach schedule)	0	0	0	
12 Total. Add lines 1 through 11	12,743,137	5,521,796	0	
Operating and Administrative Expenses				
13 Compensation of officers, directors, trustees, etc	0			
14 Other employee salaries and wages				
15 Pension plans, employee benefits				
16 a Legal fees (attach schedule)	0	0	0	0
b Accounting fees (attach schedule)	14,300	0	0	14,050
c Other professional fees (attach schedule)	819,741	0	0	896,422
17 Interest				
18 Taxes (attach schedule) (see page 14 of the instructions)	98,000	0	0	0
19 Depreciation (attach schedule) and depletion	0	0	0	
20 Occupancy				
21 Travel, conferences, and meetings	95,274			81,265
22 Printing and publications	1,312			1,430
23 Other expenses (attach schedule)	85,087	0	0	95,434
24 Total operating and administrative expenses. Add lines 13 through 23	1,113,714	0	0	1,088,601
25 Contributions, gifts, grants paid	2,876,120			2,548,802
26 Total expenses and disbursements. Add lines 24 and 25	3,989,834	0	0	3,637,403
27 Subtract line 26 from line 12.				
a Excess of revenue over expenses and disbursements	8,753,303			
b Net investment income (if negative, enter -0-)		5,521,796		
c Adjusted net income (if negative, enter -0-)			0	

For Paperwork Reduction Act Notice, see page 30 of the instructions.

(HTA)

Form **990-PF** (2010)

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Part II Balance Sheets		Beginning of year	End of year	
			(a) Book Value	(b) Book Value
Assets	1 Cash—non-interest-bearing	4,890,740	5,935,788	5,935,788
	2 Savings and temporary cash investments			
	3 Accounts receivable			
	Less: allowance for doubtful accounts	0	0	0
	4 Pledges receivable			
	Less: allowance for doubtful accounts	0	0	0
	5 Grants receivable	187,500	62,500	62,500
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see page 15 of the instructions)	0	0	0
	7 Other notes and loans receivable (attach schedule)			
	Less: allowance for doubtful accounts	0	0	0
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10 a Investments—U S and state government obligations (attach schedule)	0	0	0
	b Investments—corporate stock (attach schedule)	0	0	0
	c Investments—corporate bonds (attach schedule)	0	0	0
	11 Investments—land, buildings, and equipment basis			
Liabilities	Less: accumulated depreciation (attach schedule)	0	0	0
	12 Investments—mortgage loans			
	13 Investments—other (attach schedule)	68,454,854	76,627,982	80,678,566
	14 Land, buildings, and equipment basis	49,234		
	Less: accumulated depreciation (attach schedule)	24,617	41,028	24,617
	15 Other assets (describe Dividends Receivable)	137,710	132,720	132,720
	16 Total assets (to be completed by all filers—see the instructions Also, see page 1, item I)	73,711,832	82,783,607	86,834,191
	17 Accounts payable and accrued expenses	106,879	91,824	
	18 Grants payable	2,181,261	2,514,788	
	19 Deferred revenue			
Net Assets or Fund Balances	20 Loans from officers, directors, trustees, and other disqualified persons	0	0	
	21 Mortgages and other notes payable (attach schedule)	0	0	
	22 Other liabilities (describe Deferred tax liability)	0	81,012	
	23 Total liabilities (add lines 17 through 22)	2,288,140	2,687,624	
	Foundations that follow SFAS 117, check here and complete lines 24 through 26 and lines 30 and 31. <input checked="" type="checkbox"/>			
	24 Unrestricted	57,214,130	65,942,054	
	25 Temporarily restricted	209,562	153,929	
	26 Permanently restricted	14,000,000	14,000,000	
	Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. <input type="checkbox"/>			
	27 Capital stock, trust principal, or current funds			
	28 Paid-in or capital surplus, or land, bldg., and equipment fund			
	29 Retained earnings, accumulated income, endowment, or other funds			
	30 Total net assets or fund balances (see page 17 of the instructions)	71,423,692	80,095,983	
	31 Total liabilities and net assets/fund balances (see page 17 of the instructions)	73,711,832	82,783,607	

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	71,423,692
2	Enter amount from Part I, line 27a	2	8,753,303
3	Other increases not included in line 2 (itemize)	3	0
4	Add lines 1, 2, and 3	4	80,176,995
5	Decreases not included in line 2 (itemize) Change in Deferred Tax Liability	5	81,012
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30	6	80,095,983

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shares MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a 88,625 shares IShare S&P 500	D	8/3/2010	8/4/2010
b Capital Gain Distributions			
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 10,004,264	0	7,221,341	2,782,923
b 206,483	0	0	206,483
c 0	0	0	0
d 0	0	0	0
e 0	0	0	0

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
a 0	0	0	2,782,923
b 0	0	0	206,483
c 0	0	0	0
d 0	0	0	0
e 0	0	0	0

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7	2	2,989,406
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see pages 13 and 17 of the instructions). If (loss), enter -0- in Part I, line 8	3	N/A

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see page 18 of the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2009	3,624,295	62,155,328	0.058310
2008	3,531,468	57,560,449	0.061352
2007	2,004,233	55,414,627	0.036168
2006	2,010,202	45,514,190	0.044166
2005	1,436,519	34,813,790	0.041263

2 Total of line 1, column (d)	2	0.241259
3 Average distribution ratio for the 5-year base period—divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	0.048252
4 Enter the net value of noncharitable-use assets for 2010 from Part X, line 5	4	76,505,202
5 Multiply line 4 by line 3	5	3,691,529
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	55,218
7 Add lines 5 and 6	7	3,746,747
8 Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions on page 18.	8	3,637,403

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see page 18 of the instructions)

1 a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1 Date of ruling or determination letter _____ (attach copy of letter if necessary—see instructions)		
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input type="checkbox"/> and enter 1% of Part I, line 27b		1 110,436
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col (b)		
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		2 0
3 Add lines 1 and 2		3 110,436
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		4
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5 110,436
6 Credits/Payments:		
a 2010 estimated tax payments and 2009 overpayment credited to 2010	6a 111,395	
b Exempt foreign organizations—tax withheld at source	6b	
c Tax paid with application for extension of time to file (Form 8868)	6c 0	
d Backup withholding erroneously withheld	6d	
7 Total credits and payments. Add lines 6a through 6d	7 111,395	
8 Enter any penalty for underpayment of estimated tax. Check here <input checked="" type="checkbox"/> if Form 2220 is attached	8 121	
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9 0	
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10 838	
11 Enter the amount of line 10 to be: Credited to 2011 estimated tax <input type="checkbox"/> Refunded <input type="checkbox"/>	11 0	

Part VII-A Statements Regarding Activities

	Yes	No
1 a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see page 19 of the instructions for definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation <input type="checkbox"/> \$ _____ (2) On foundation managers <input type="checkbox"/> \$ _____		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. <input type="checkbox"/> \$ _____		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes Attachment A	X	
4 a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?	N/A	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T .		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	X	
8 a Enter the states to which the foundation reports or with which it is registered (see page 19 of the instructions) <input type="checkbox"/> FL		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G ? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2010 or the taxable year beginning in 2010 (see instructions for Part XIV on page 27)? If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see page 20 of the instructions)	11		X
12	Did the foundation acquire a direct or indirect interest in any applicable insurance contract before August 17, 2008?	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	

Website address **www.bluefoundationfl.com**

14 The books are in care of **Susan Towler** Telephone no **(904) 905-6803**
 Located at **4800 Deerwood Campus Parkway Jacksonville FL** ZIP+4 **32246**

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041—Check here and enter the amount of tax-exempt interest received or accrued during the year **15 N/A**

16 At any time during calendar year 2010, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? **16 Yes No X**
 See page 20 of the instructions for exceptions and filing requirements for Form TD F 90-22.1 If "Yes," enter the name of the foreign country

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year did the foundation (either directly or indirectly)		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days)	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
b If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 22 of the instructions)? Organizations relying on a current notice regarding disaster assistance check here		<input checked="" type="checkbox"/> X
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2010?		<input checked="" type="checkbox"/> X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)).		
a At the end of tax year 2010, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2010?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
If "Yes," list the years 20 , 20 , 20 , 20		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see page 22 of the instructions)		<input checked="" type="checkbox"/> N/A
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here 20 , 20 , 20 , 20		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
b If "Yes," did it have excess business holdings in 2010 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2010)		<input checked="" type="checkbox"/> N/A
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		<input checked="" type="checkbox"/> X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2010?		<input checked="" type="checkbox"/> X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)**5a** During the year did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)? (see page 22 of the instructions)

☐ Yes ☒ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No**b** If any answer is "Yes" to 5a(1)–(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see page 22 of the instructions)? Organizations relying on a current notice regarding disaster assistance check here ☐**5b** N/A**c** If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? N/A ☐ Yes ☐ NoIf "Yes," attach the statement required by Regulations section 53.4945–5(d) **See Attachment B****6a** Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?☐ Yes ☒ No**b** Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If "Yes" to 6b, file Form 8870.**6b** X**7a** At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?☐ Yes ☒ No**b** If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?**7b** N/A**Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors****1** List all officers, directors, trustees, foundation managers and their compensation (see page 22 of the instructions).

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (if not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Attachment C		0	0	0
	.00	0	0	0
	.00	0	0	0
	.00	0	0	0
	.00	0	0	0

2 Compensation of five highest-paid employees (other than those included on line 1—see page 23 of the instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000 ☐

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**3 Five highest-paid independent contractors for professional services (see page 23 of the instructions). If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
Blue Cross and Blue Shield of Florida Inc 4800 Deerwood Campus Pkwy, Jacksonville, FL 32246	Professional Services	363,838
MGT of America Inc 2123 Center Pointe Blvd, Tallahassee, FL 32308	Consulting	105,997
Robin Shepherd Studios 500 Bishopgate Lane, Jacksonville, FL 32204	Consulting	94,096
Stillwaters Consulting 212 Eliot St, Natick, MA 01760	Consulting	69,118
Infinia Group LLC 515 West 20th Street, 3rd Floor, New York, NY 10011	Consulting	65,000
Total number of others receiving over \$50,000 for professional services		0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 Grantee Evaluation Training Sessions: The Blue Foundation held 2 one-day educational seminars entitled "Empowerment Evaluation: A Tool for Outcomes Assessment and Performance Review". Representatives from 22 organizations attended the sessions.	22,779
2 Obesity/"Embrace" Initiative Conferences: The Blue Foundation held 2 educational conferences addressing childhood obesity and potential solutions. Representatives from 78 organizations attended the conferences.	10,884
3 Nursing's Future Educational Session: The Blue Foundation held an Educational Session entitled "Nursing's Future". Representatives from 15 organizations attended the session.	4,130
4	

Part IX-B Summary of Program-Related Investments (see page 24 of the instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2

	Amount
1 N/A	
2	
All other program-related investments See page 24 of the instructions	
3	0
Total. Add lines 1 through 3	0

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see page 24 of the instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	72,653,584
b	Average of monthly cash balances	1b	4,859,335
c	Fair market value of all other assets (see page 25 of the instructions)	1c	157,337
d	Total (add lines 1a, b, and c)	1d	77,670,256
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	77,670,256
4	Cash deemed held for charitable activities. Enter 1½ % of line 3 (for greater amount, see page 25 of the instructions)	4	1,165,054
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	76,505,202
6	Minimum investment return. Enter 5% of line 5	6	3,825,260

Part XI Distributable Amount (see page 25 of the instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	3,825,260
2a	Tax on investment income for 2010 from Part VI, line 5	2a	110,436
b	Income tax for 2010. (This does not include the tax from Part VI.)	2b	0
c	Add lines 2a and 2b	2c	110,436
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	3,714,824
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	3,714,824
6	Deduction from distributable amount (see page 25 of the instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	3,714,824

Part XII Qualifying Distributions (see page 25 of the instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	3,637,403
b	Program-related investments—total from Part IX-B	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	0
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	3,637,403
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b (see page 26 of the instructions)	5	0
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	3,637,403

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see page 26 of the instructions)

	(a) Corpus	(b) Years prior to 2009	(c) 2009	(d) 2010
1 Distributable amount for 2010 from Part XI, line 7				3,714,824
2 Undistributed income, if any, as of the end of 2010:				
a Enter amount for 2009 only			0	
b Total for prior years 20____, 20____, 20____		0		
3 Excess distributions carryover, if any, to 2010:				
a From 2005	0			
b From 2006	0			
c From 2007	0			
d From 2008	770,966			
e From 2009	509,741			
f Total of lines 3a through e	1,280,707			
4 Qualifying distributions for 2010 from Part XII, line 4: ► \$ 3,637,403				
a Applied to 2009, but not more than line 2a			0	
b Applied to undistributed income of prior years (Election required—see page 26 of the instructions)		0		
c Treated as distributions out of corpus (Election required—see page 26 of the instructions)	0			
d Applied to 2010 distributable amount				3,637,403
e Remaining amount distributed out of corpus	0			
5 Excess distributions carryover applied to 2010 (If an amount appears in column (d), the same amount must be shown in column (a))	77,421			77,421
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	1,203,286			
b Prior years' undistributed income Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b Taxable amount—see page 27 of the instructions		0		
e Undistributed income for 2009 Subtract line 4a from line 2a Taxable amount—see page 27 of the instructions			0	
f Undistributed income for 2010 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2011				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see page 27 of the instructions)				
8 Excess distributions carryover from 2005 not applied on line 5 or line 7 (see page 27 of the instructions)	0			
9 Excess distributions carryover to 2011. Subtract lines 7 and 8 from line 6a	1,203,286			
10 Analysis of line 9				
a Excess from 2006	0			
b Excess from 2007	0			
c Excess from 2008	693,545			
d Excess from 2009	509,741			
e Excess from 2010	0			

N/A

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2010, enter the date of the ruling



b Check box to indicate whether the foundation is a private operating foundation described in section

☐ 4942(j)(3) or ☐ 4942(j)(5)

2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed.

[illegible]

Part XV **Supplementary Information** (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see page 28 of the instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2))

N/A

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

N/A

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see page 28 of the instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number of the person to whom applications should be addressed

See Attachment D

b The form in which applications should be submitted and information and materials they should include.

See Attachment D

c Any submission deadlines

See Attachment D

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

See Attachment D

Part XV Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient		If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)					
a	<i>Paid during the year</i> See Attachment E				2,548,802
Total					2,548,802
b	<i>Approved for future payment</i> See Attachment F				1,876,370
Total					1,876,370

Schedule B
(Form 990, 990-EZ,
or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, 990-EZ, or 990-PF.

OMB No 1545-0047

2010

Name of the organization

Employer identification number

The Blue Foundation for a Healthy Florida Inc

59-3707820

Organization type (check one).

Filers of:

Section:

Form 990 or 990-EZ

☐ 501(c)() (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

☐ 527 political organization

Form 990-PF

☒ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- ☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II

Special Rules

- ☐ For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h or (ii) Form 990-EZ, line 1. Complete Parts I and II
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, aggregate contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year. ► \$

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2 of its Form 990, or check the box on line H of its Form 990-EZ, or on line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)

Name of organization The Blue Foundation for a Healthy Florida Inc	Employer identification number 59-3707820
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Part I Contributors (see instructions)

(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
1	Blue Cross and Blue Shield of Florida Inc 4800 Deerwood Campus Parkway Jacksonville FL 32246 Foreign State or Province _____ Foreign Country _____	\$ 9,988,481	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II if there is a noncash contribution)
2	_____ _____ _____ Foreign State or Province _____ Foreign Country _____	\$ 0	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution)
3	_____ _____ _____ Foreign State or Province _____ Foreign Country _____	\$ 0	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution)
4	_____ _____ _____ Foreign State or Province _____ Foreign Country _____	\$ 0	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution)
5	_____ _____ _____ Foreign State or Province _____ Foreign Country _____	\$ 0	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
6	_____ _____ _____ Foreign State or Province _____ Foreign Country _____	\$ 0	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)

Name of organization

The Blue Foundation for a Healthy Florida Inc

Employer identification number

59-3707820

Part II Noncash Property (see instructions)

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
1	88,625 shares iShare S&P 500	\$ 9,988,481	8/3/2010
		\$ 0	
		\$ 0	
		\$ 0	
		\$ 0	
		\$ 0	
		\$ 0	

Name of organization The Blue Foundation for a Healthy Florida Inc	Employer identification number 59-3707820
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Part III **Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations aggregating more than \$1,000 for the year.** Complete columns (a) through (e) and the following line entry. **N/A**
For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year (Enter this information once. See instructions.) ► \$ 0

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	----- ----- -----		----- ----- -----
	For Prov	Country	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	----- ----- -----		----- ----- -----
	For Prov	Country	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	----- ----- -----		----- ----- -----
	For Prov	Country	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	----- ----- -----		----- ----- -----
	For Prov	Country	

Line 16b (990-PF) - Accounting Fees

		14,300	0	0	14,050
	Name of Organization or Person Providing Service	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes (Cash Basis Only)
1	Audit Fees	14,300			14,050
2					
3					
4					
5					
6					
7					
8					
9					
10					

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Line 16c (990-PF) - Other Fees

		819,741	0	0	896,422
	Name of Organization or Person Providing Service	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes (Cash Basis Only)
1	Consulting/Outside Services	819,741			896,422
2					
3					
4					
5					
6					
7					
8					
9					
10					

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Line 18 (990-PF) - Taxes

	Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
1					
2	Tax on investment income	98,000			0
3					
4					
5					
6					
7					
8					
9					
10					

Line 23 (990-PF) - Other Expenses

		85,087	0	0	95,434
	Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
1	Amortization. See attached statement	16,411	0	0	0
2	Training	7,615			3,838
3	Office Supplies	11,717			3,821
4	Dues	46,955			46,138
5	Advertising	1,875			0
6	Misc	514			66
7	Postage	0			99
8	Subscriptions	0			71
9	Grantee Evaluation Training Sessions - DCA 1	0			22,779
10	Obesity/"Embrace Initiative Conferences - DCA 2	0			10,884
11	Nursing Future Educational Session - DCA 3	0			4,130
12	Bank Fees	0			3,608

Line 23a (990-PF) - Amortization

	Description	Date Acquired	Amount Amortized	Amortization Period	Beginning Accumulated Amortization	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
1	Software Amortization	12/20/2008	49,234	3	8,206	16,411	0	0	0
2									
3									
4									
5									
6									
7									
8									
9									
10									

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Part II, Line 13 (990-PF) - Investments - Other

	Item or Category	Basis of Valuation	Book Value Beg. of Year	Book Value End of Year	FMV End of Year
1	Vanguard Total Bond Index		68,454,854	76,627,982	80,678,566
2	Vanguard Total Stock Market Index		40,614,758	45,021,241	46,776,025
3	Vanguard Total Developed Market Index		11,954,277	13,314,870	15,308,717
4	Vanguard Emerging Market Index		7,452,592	8,946,740	10,071,469
5	PIMCO High Yield Bond Fund		1,494,778	3,304,876	2,558,499
6	Vanguard REIT Index Fund		3,718,980	1,823,975	1,767,679
7			3,219,469	4,216,280	4,196,177
8					
9					
10					

Part II, Line 14 (990-PF) - Land, Buildings, and Equipment

		49,234	8,206	24,617	41,028	24,617	24,617
	Item or Category	Cost or Other Basis	Accumulated Depreciation Beg. of Year	Accumulated Depreciation End of Year	Book Value Beg. of Year	Book Value End of Year	FMV End of Year
1	Software	49,234	8,206	24,617	41,028	24,617	24,617
2					0	0	
3					0	0	
4					0	0	
5					0	0	
6					0	0	
7					0	0	
8					0	0	
9					0	0	
10					0	0	

Attachment A

BYLAWS
The Blue Foundation for a Healthy Florida, Inc.

Adopted
April 23, 2001

Amended
February 14, 2007

Amended
August 18, 2010

BYLAWS
OF
THE BLUE FOUNDATION FOR A HEALTHY FLORIDA, INC.

ARTICLE I

Name, Seal, and Offices

1. Name. The name of the corporation is The Blue Foundation for a Healthy Florida, Inc.
2. Seal. The seal of the corporation shall have inscribed thereon the name of the corporation, the year of its organization, and the words "Corporate Seal, State of Florida."
3. Offices. The principal office of the corporation shall be located in Jacksonville, Florida, or such other place as the Board of Directors may from time to time designate.

ARTICLE II

Members

1. Membership. The initial Member of the corporation shall be that person who is so named in the Articles of Incorporation. Any additional Members shall be elected by the affirmative vote of two-thirds of the full membership, registered either in person or by proxy, at any annual meeting or at any special meeting called for that purpose.
2. Rights of Members. Each Member shall be entitled to one vote at all meetings of Members and the right of a Member to vote, and all his rights, titles, and interests in or to the corporation shall cease on the termination of his membership. No Member shall be entitled to share in the distribution of the corporate assets on the dissolution of the corporation.
3. Resignation of Members. Membership in the corporation is not transferable or assignable, but any Member may resign from the corporation by delivering a written resignation to the Chair of the corporation.
4. Removal of Members. Any Member may be removed from membership with or without cause by the affirmative vote of two-thirds of the full membership, registered either in person or by proxy, at any annual meeting or at any special meeting called for that purpose.
5. Member Director. The initial Member may appoint a director who shall represent the initial Member on the Board. This Director shall serve until such time as he is replaced by the initial Member. If not replaced, every three years, the initial Member shall notify the

corporation, in writing, of the name of its appointed Director. This appointed Director is eligible to serve as a director without consideration of lapsed time or length of service.

ARTICLE III

Meetings of Members

1. **Annual Meeting.** The annual meeting of the corporation shall be held during the month of February, on such day and at such location as the Chair of the Board of Directors may designate.
2. **Special Meetings.** Special meetings of Members may be called at any time by a majority vote of the Board of Directors.
3. **Participation in Meeting by Telephone.** A Member may participate in any meeting of the corporation by telephone conference call (or other arrangement by which all Members may simultaneously hear each other during the meeting), requested in advance of the meeting. A Member participating in a meeting by this means is deemed to be present in person at the meeting.
4. **Notice of Meetings.** Notice of time, place, and purpose or purposes of all meetings of Members shall be served upon each person who appears on the books of the corporation as a Member either personally, by mail or electronically not less than three (3) days before the meeting. Any Member may waive notice of any meeting.
5. **Quorum.** At any meeting of Members, the presence of a majority of the Members (including by proxy) shall constitute a quorum, and the act of a majority of the Members so present at any meeting at which there is a quorum shall be the act of the full membership.
6. **Voting.** At every meeting of Members, each Member shall be entitled to vote in person or by proxy duly appointed by instrument in writing that is subscribed by such Member.

ARTICLE IV

Directors

1. **Election.** The Board of Directors shall be elected at the annual meeting of Members by a majority of the votes of the Members, voting either by person or by proxy. The Board of Directors shall be composed of not less than five (5) nor more than twenty-one (21) Directors, and shall be divided into three classes with respect of term of office, each class to contain approximately one-third of the whole number of the Board. The term of office of Directors shall be staggered terms of one (1) year for each Director in the first class, two (2) years for each Director in the second class, and three (3) years for each Director in the third class. A Director shall not serve more than nine (9) consecutive years, except the Member

Director, who may serve until re-affirmed or replaced by the initial Member. A Director, other than the Member Director, who has served for nine (9) consecutive years, shall not be eligible for re-election until at least three (3) years have elapsed since the completion of the Director's prior term of service. Any Director that has not participated in at least half of the regular and special meetings of the Board of Directors during his current term of service shall not be eligible for re-election when his current term expires.

2. Qualifications. Nominees for the Board of Directors shall come from among the active and retired employees (director level and above) of Blue Cross and Blue Shield of Florida. Nominees shall have relevant training and experience in the areas of health care, business, law, finance, charity management, fund raising, or grant making. Reasonable efforts shall be made for the Board of Directors to reflect the cultural and geographic diversity of the State of Florida.
3. Resignation. Any Director may resign at any time by giving written notice of such resignation to the Chair.
4. Vacancies. In case any vacancy occurs on the Board of Directors, a majority of the Members may elect a Director to fill such vacancy, and the Director so elected shall hold office until the next annual meeting of Members.
5. Compensation. By unanimous resolution of the Board of Directors, the Directors may be provided fair and reasonable compensation for their services and/or reimbursement of expenses for their attendance at meetings. The Board of Directors also shall have power in its discretion to pay Directors or Members rendering unusual or exceptional services to the corporation, such compensation to be determined by the Board of Directors.
6. Powers. All corporate powers must be exercised by or under the authority of the Board of Directors and the affairs of the corporation are managed under the direction of the Board of Directors. The Board of Directors shall have and shall exercise all such powers that are now or hereafter may be conferred by law upon a corporation organized for the purposes set forth in the Articles of Incorporation. The Board of Directors may delegate to committees, to officers of the corporation, or to agents, such powers as they may see fit. In general, but not in limitation thereof, the powers of the Directors shall include the following:
 - (a) to accept, acquire, receive, take or hold by bequest, devise, grant, gift, purchase, exchange, lease, transfer, judicial order or decree, or otherwise, for any of the corporate objects and purposes, any property, both real and personal, of whatever kind, nature, or description and wherever situated;
 - (b) to sell, exchange, convey, mortgage, lease, transfer, or otherwise dispose of, any such property, both real and personal, as the objects and purposes of the corporation may require;
 - (c) to borrow money and, from time to time, to make, accept, endorse, execute, and issue bonds, debentures, promissory notes, bills of exchange, and other obligations of the

corporation for moneys borrowed or in payment of property acquired or for any of the other purposes of the corporation, and to secure the payment of any such obligations by mortgage, pledge, deed, indenture, agreement, or other instrument or trust, or by other lien upon, assignment of, or agreement in regard to all or any part of the property, rights, or privileges of the corporation wherever situated, whether now owned or hereafter to be acquired;

(d) to invest and reinvest its funds in such stock, common or preferred; bonds; debentures; mortgages; or in such other securities and property as its Board of Directors shall deem advisable, subject to the limitations and conditions contained in any bequest, devise, grant or gift;

(e) to appoint and set the compensation of such agents and employees as it shall deem necessary who shall perform their services for such terms and shall exercise such powers and perform such duties as shall be determined necessary to carry out any of the corporate objects and purposes.

7. Removal of Directors. Any Director may be removed from office with or without cause by the affirmative vote of a majority of the Members, registered either in person or by proxy, at any annual meeting or at any special meeting called for that purpose. A proposed removal of a Director at a meeting shall require a separate vote for each Director sought to be removed. Where removal is sought by written agreement, a separate agreement is required for each Director to be removed. If removal is effected at a meeting, any vacancy created thereby shall be filled by the Members at the same meeting. Any Director who is removed from the Board shall in no event be eligible to stand for re-election until the next annual meeting of Members. Any Director removed from office shall turn over to the Board of Directors within 72 hours any and all records of the corporation in his possession. If a Director who is removed shall not relinquish his office or turn over records as required under this section, the circuit court in the county where the corporation's principal office is located may summarily order the Director to relinquish his office and turn over corporate records, upon application of any Member.

ARTICLE V

Meetings of Directors

1. Annual Meeting. Immediately following the annual meeting of Members, the Board of Directors shall meet for the purpose of organization, the election of officers, and the transaction of other business, and if a quorum of the Directors be then present, no prior notice of such meeting shall be required to be given.
2. Regular Meetings. In addition to an annual meeting to be held in February, the Directors shall meet every other month at times and places designated by the Chair.

3. Special meetings. Special meetings of the Board of Directors may be called by the Chair or on the written request of any three members of the Board of Directors.
4. Participation in Meeting by Telephone. A Director may participate in any meeting of the Board of Directors by telephone conference call (or other arrangement by which all Directors may simultaneously hear each other during the meeting), requested in advance of the meeting. A Director participating in a meeting by this means is deemed to be present in person at the meeting.
5. Notice of Meetings. Notice of time, place, and purpose or purposes of all meetings of Directors shall be served upon each Director either personally, by mail or electronically not less than three (3) days before the meeting; provided, however, that any Director may waive notice of any meeting.
6. Quorum. At all meetings of the Board of Directors, the presence of a majority of the Directors (including by proxy) shall be necessary and sufficient to constitute a quorum for the transaction of business, and the act of a majority of the Directors so present at any meeting at which there is a quorum shall be the act of the Board of Directors.
7. Consent of Directors or Committee in Lieu of Meeting. Unless otherwise restricted by the Articles of Incorporation or by these Bylaws, any action required or permitted to be taken at any meeting of the Board of Directors, or of any committee thereof, may be taken without a meeting if all members of the Board or committee, as the case may be, consent thereto in writing and the writing or writings are filed with the minutes of proceedings of the Board or committee, as the case may be.

ARTICLE VI

Officers

1. Number. The Officers of the corporation shall be the Chair, the Vice Chair, the Secretary, and the Treasurer, but additional offices may be created and filled at any meeting of the Board of Directors. The duties of the officers shall be such as usually attach to such offices and, in addition thereto, such further duties as may be designated from time to time by the Board of Directors.

2. Duties. Chair: The Chair shall have all general powers and duties that are generally vested in the office of the Chair, including the power to make appointments to all committees from time to time that, in his discretion, may be deemed appropriate to assist in the conduct of the affairs of the corporation. The Chair represents the corporation in all matters and presides at all meetings of the Board of Directors.

Vice Chair: The Vice Chair is the second officer in the chain of command, and shall accept and perform the duties and exercise the powers of the Chair in his absence.

Secretary: The Secretary is the third officer in the chain of command. In the absence of the Chair and Vice Chair, he shall accept and perform the duties and exercise the power of the Chair. The Secretary shall keep or cause to be kept the minutes and records of the proceedings of all committees and regular and special meetings of the Board.

Treasurer: The Treasurer is the fourth officer in the chain of command. In the absence of the Chair, Vice Chair and Secretary, the Treasurer shall accept and perform the duties and exercise the power of the Chair. The Treasurer shall keep or cause to be kept all reports pertaining to the fiscal affairs of the corporation and shall have oversight of all funds that the corporation might receive. The Treasurer shall perform such other duties as may be required by the Bylaws or otherwise appropriate to this office.

3. Election. The Officers shall be elected annually by the Board of Directors from among such persons as the Board of Directors may see fit, at the first meeting of the Board of Directors after the annual meeting of Members.
4. Term of Office. An Officer shall serve no more than three (3) consecutive one-year terms in the same officer position. Following a lapse of one (1) year of service, a Director may be reappointed to the same officer position previously held.
5. Vacancies. In case any office of the corporation becomes vacant, a majority of the Directors then in office, even though less than a quorum, may elect an officer to fill such vacancy and the officer so elected shall hold office until the election and qualification of his successor.
6. Removal. Any Officer may be removed from office with or without cause by an affirmative vote of a majority of the Directors at any meeting of the Board of Directors.

ARTICLE VII

Committees

The Board of Directors may provide for a Grant Committee, a Finance Committee, an Audit Committee, a Nominating Committee, and such other committees of individuals as it shall deem appropriate. The membership of any committee may include persons who are Directors as well as other persons. The Board of Directors may delegate to any committee from time to time such duties and powers as it may deem desirable. The Board of Directors shall not, however, delegate to any committee final authority over filling vacancies in the Board of Directors, choosing the Chair of the Board of Directors, determining the organization to which the assets of the corporation are to be distributed upon dissolution, amending the Bylaws or the Articles of Incorporation, or any other act which is required to be done by the Board of Directors under these Bylaws, the Articles of Incorporation, or applicable law.

ARTICLE VIII

Fiscal Year

The fiscal year of the corporation shall commence on January 1 of each year and end on December 31.

ARTICLE IX

Amendments

The Members shall have the power to make, alter, amend, or repeal the Bylaws of the corporation at any meeting of Members of the corporation by a majority vote of all Members, represented either in person or by proxy, provided that the proposed action is inserted in the notice of such meeting.

ARTICLE X

Indemnification

The corporation shall indemnify its directors and officers to the fullest extent permitted by law and shall have the power to indemnify its employees and agents to the fullest extent permitted by law.

ATTACHMENT B

The Blue Foundation for a Healthy Florida Inc.

EIN: 59-3707820

2010 Form 990-PF

Page 6, Part VII – B

Question 5c

Statement Required by Reg. Sec. 53.4945-5(d)

- Grantee: BayCares Inc., 597 W. 11th Street, Panama City, FL 32401
- Date and Amount Paid: 10/20/08 paid \$1,500; 12/5/08 paid \$75,000;
Total paid during 2009 and 2010 = \$ 0 (none).
- Purpose: Support the BayCares Healthcare Access Program.
- Amount of grant spent by grantee (based on most recent report received from the grantee) = \$76,500
- Diversion: Based on the report furnished by the grantee, no part of the grant has been used for other than its intended purpose.
- Date of report received from grantee: 2/28/2011
- Date and results of any verification of grantee's reports [IRC Reg. Sec. 53.4945-5 (c)(1)]: N/A (The Blue Foundation did not conduct any independent verification of the grantee's reports, as it had no reason to doubt their accuracy or reliability.)

ATTACHMENT C
The Blue Foundation for a Healthy Florida, Inc.
EIN: 59-3707820
2010 Form 990-PF, Page 6, Part VIII, Line 1
List of Foundation Officers, Directors and Managers

Page 6, Part VIII, Line 1

(a) Name & Address	(b) Title, and average hours per week devoted to position	(c) Compensation (if not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
FOUNDATION MANAGER				
Susan B Towler 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	Vice President - 10 hours per week	0	0	0
OFFICERS				
Cyrus M Jolivet 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	President - 2 hours per week	0	0	0
Charles W Joseph 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	Vice President - 1 hour per week	0	0	0
Kim W Read 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	Treasurer - 1 hour per week	0	0	0
V Sheffield Kenyon 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	Secretary 1 hour per week	0	0	0
BOARD OF DIRECTORS				
Frank C Astor MD 8400 NW 33rd Street, Suite 100 Miami, FL 33122-1932	BCBSF Medical Director 1 hour per week	0	0	0
Michael Cascone, Jr 8022 James Island Trail Jacksonville, FL 32256	BCBSF Retired CEO 1 hour per week	0	0	0
Martha Garcia 8400 NW 33rd Street, Suite 100 Miami, FL 33122-1922	BCBSF Operations Manager 1 hour per week	0	0	0
Gary M Healy 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF Vice President, Tax 1 hour per week	0	0	0
Cyrus M Jolivet 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF Sr Vice President, Public Affairs 2 hours per week	0	0	0
Charles S Joseph 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF Sr Vice President, General Counsel and Corporate Secretary 1 hour per week	0	0	0
V Sheffield Kenyon 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF Director Product Services Management 1 hour per week	0	0	0
Mark S McGowan 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF Assistant General Counsel 1 hour per week	0	0	0
Kim W Read 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF Sr Director, Financial Control 1 hour per week	0	0	0
Penny S Shaffer 8100 NW 33rd Street, Suite 100 Miami, FL 33122-1932	BCBSF Market President - South Florida 1 hour per week	0	0	0
Darrell Smith 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF Group VP, Service Organization 1 hour per week	0	0	0

ATTACHMENT D

The Blue Foundation for a Healthy Florida Inc.
EIN: 59-3707820
2010 FORM 990-PF, Page 10, Part XV, Line 2
Information Regarding Grants/Contributions

- 2a. Name, address and telephone number of the person to whom applications should be addressed:

GRANT APPLICATIONS: The Blue Foundation has launched an online application process for its IMPACT (Improving Access to Health Care) Grant Program. This online application can be accessed on the Blue Foundation's website: www.bluefoundationfl.com

If an online application cannot be completed, please contact Jared Skok at 1-800-477-3736, Ext 63215, Option 1.

SAPPHIRE AWARD NOMINATIONS: The Blue Foundation is in the process of providing an online application on its website for the 2012 Sapphire Awards; however, the online application is not yet complete. Questions can be directed to Susan Wildes at 1-800-477-3736 (ext. 63215, Option 2).

- 2b. The form in which applications should be submitted and information and materials to include:

See attached "IMPACT Grants Program Information" and
www.bluefoundationfl.com

The 2012 Sapphire Award Nomination and required materials have not yet been finalized, but will be posted on the Blue Foundation's website, www.bluefoundationfl.com when this information is available.

- 2c. Any submission deadlines:

Regarding the IMPACT Grants Program: For 2011, the Summer Grant Application Deadline was March 11, 2011.

Deadlines for future IMPACT grant cycles and Sapphire Award Nominations have not yet been determined, but will be posted on the Blue Foundation's website www.bluefoundationfl.com when this information is available.

ATTACHMENT D – Page 2

The Blue Foundation for a Healthy Florida Inc.
EIN: 59-3707820
2010 FORM 990-PF, Page 9, Part XV, Line 2
Information Regarding Grants/Contributions

2d. Any restrictions or limitations on awards:

IMPACT Grants Program - The Blue Foundation awards charitable grants and contributions to organizations that positively impact the health and well-being of uninsured and underserved Floridians. The Foundation also supports health education, awareness and training programs and workforce preparation initiatives that address the health care challenges facing Florida today.

Eligible grant recipients must be IRC Sec. 501(c)(3) organizations or governmental agencies, and cannot be classified as a private foundation. The organization that is applying must be located in Florida and operate the program in Florida to directly serve Floridians. The Blue Foundation will not award grants to individuals; fundraising events or celebrations; political or lobbying organizations; fraternal, athletic or social organizations; religious organizations for religious purposes; Type III Supporting Organizations; or organizations that do not directly serve Floridians. For more information, see "Eligibility" on the attached "IMPACT Grants Program Information"

Sapphire Awards Program - Eligible Sapphire Award recipients must have a proven record of improving the health of their community through measurable outcomes and have programs that are involved with health-related services. They must be IRC Sec. 501(c)(3) public charity organizations or governmental agencies, and must officially reside and be incorporated in the state of Florida.

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grants program**[Embrace a Healthy Florida](#)[The Sapphire Award](#)**News and Notes**[News Releases](#)[Grant Summaries](#)[100th Grant Symposium](#)[Home](#) / [Blue Foundation](#) / [IMPACT Health Care grants program](#)

IMPACT Health Care (Improving Access to Health Care) Grants Program

Overview

The Blue Foundation for a Healthy Florida, Inc., the philanthropic affiliate of Blue Cross and Blue Shield of Florida (BCBSF), accepts applications for the Improving Access to Health Care grants program during two proposal cycles in the summer and winter. Grants are strategically awarded to diverse, philanthropic, community-based solutions that

- Improve program capacity and reduce barriers to access
- Nurture community health leadership to reinforce local solutions, foster innovation and sustain quality
- Leverage financial, human and other resources to maximize measurable impact

IMPACT Health Care grants are rich in diversity, from mobile clinics to provide health care to children, to training physicians on women's heart disease symptoms, to improving the lives of Hispanics with diabetes. These grants educate, train and improve the lives of individuals and families throughout Florida.

The current focus for the IMPACT Health Care grants program is on community-based health clinics and outreach programs.

Within the community health clinic arena, we prefer to focus funding on

- Philanthropic, innovative approaches to health care education, awareness and training programs, especially those that have a grassroots or community outreach component,
- Demonstration and/or research projects that attempt to find a new way to deliver health care or to increase access to health care services for the uninsured and underserved,
- Projects that use innovative techniques or use collaborative methods to address a specific problem in a geographic area or target population

We will consider funding for

- Direct health care services, but must not serve as a replacement for insurance reimbursements or as a supplement to insurance reimbursements from Blue Cross and Blue Shield of Florida
- General operating support alone or capital campaigns, but this is not a priority area
- Equipment and supply purchases within proposals

The Blue Foundation will not fund administrative overhead charges for universities or higher education institutions.

How to Apply

The Blue Foundation accepts grant applications twice per year - mid-March and mid-September. Proposals must be received by 5:00 p.m. on the deadline date. When these dates fall on a holiday or weekend, the deadline will be the next business day.

To begin the application process

[Read the Grant Guidelines](#)

[Start NEW Application](#)

Click above to start a **NEW** application for an IMPACT Health Care grant

[Access an EXISTING Application](#)

Click above to access an **EXISTING** application for an IMPACT Health Care grant

The Blue Foundation prefers to receive electronic grant applications through our Web site. The online grant application form will walk you through the submission process in detail. If you cannot complete an online application, please contact The Blue Foundation at 1-800-477-3736, ext. 63215 or via email, thebluefoundation@bcbsfl.com to make arrangements for an alternative submission.

Decision-Making Process

The Blue Foundation uses a four-step review process that spans approximately three months.

IMPACT

Improving Access To Health Care

- [Overview](#)
- [Guidelines](#)
- [Eligibility](#)
- [The Application Process](#)
- [Application Dates](#)
- [Attachments](#)
- [Start a NEW Application](#)
- [Access an EXISTING Application](#)

Application Dates

Summer 2011

Deadline: March 11, 2011

Grants Announced: July 2011

- Independent readers review all proposals submitted using the foundation's established grant criteria
- Following this initial review, The Blue Foundation Employee Review Team receives selected proposals, conducts site review visits and makes funding recommendations to the Foundation board of directors grant committee
- The grant committee submits its final recommendations to the Foundation board of directors
- The Foundation board of directors approves the grants

The Employee Review Team is composed of 18 Blue Cross and Blue Shield of Florida employees from across Florida who are involved in the community and have various skills in planning, medical services, finance, marketing, communications and grantmaking. The members of the team serve alternating terms of service. Members are chosen through an application process and are selected by the Foundation board of directors.

Our proposal evaluation criteria includes, but is not exclusive to, the following characteristics:

- Compelling fit with The Blue Foundation mission and guiding principles
- Quality of leadership within the organization must be strong and respected by the community
- Financial strength of the institution with a record of stable funding and strong budgetary control
- Organizational diversity, with representation of the population being served and a proven record of staff and board diversity
- Quality of planning where there is a demonstrated commitment of a detailed planning process that engages the necessary resources and leadership with a credible evaluation strategy
- Potential favorable impact with such components as an expected significant outcome, high quality intervention, appropriate number served relative to goals/budget, likelihood to influence other organizations, possible chance for positive systemic change, and a practical evaluation plan

Proposals are not scored or ranked based on a grading or numerical system. We will not provide feedback on why your proposal was not chosen - many proposals meet our criteria and are similar to past grants we have made. It is often a matter of financial resources at The Blue Foundation that causes proposals to be denied.

Guidelines

Eligibility

Who can apply for an IMPACT Health Care grant?

The Blue Foundation makes IMPACT Health Care grants to the following types of organizations:

- Organizations recognized by the IRS as a 501(c)(3) nonprofit
- Public agencies, including state and local governments (for example, health departments). A public entity may serve as a fiscal agent for a charitable organization or be part of a coalition or consortium applying for funding.

Who is not eligible to apply?

The Blue Foundation does not consider grant requests from:

- Individuals
- Fundraising events or celebrations
- Political or lobbying organizations
- Fraternal, athletic or social organizations
- Religious organizations for religious purposes
- Type III Supporting Organizations
- Private foundations
- Organizations that do not directly serve Floridians
- Organizations outside Florida
- Organizations to finance health care services through insurance or other coverage mechanisms

If you have questions about your organization's eligibility, please contact us at 1-800-477-3736, ext. 63215, or thebluefoundation@bcbsfl.com

Amount and length of grants

- Grants are made between \$10,000 and \$100,000
- Multi-year commitments up to three years may be made, depending upon the request, the need and the funds available, but the total dollar request should not exceed \$100,000

How often can we apply?

- Organizations are limited to one application per 12-month period for the IMPACT

Health Care grants program

- Accredited colleges, universities, and community colleges may submit one proposal per school or college per 12-month period
- Current IMPACT Health Care grantees may not apply again until their grant is expiring

Other

- Materials such as videos, reports and publications should be submitted ONLY at our request
- Appointments for presentations or on-site visits will be scheduled only at our request
- Because of the large number of proposals we anticipate receiving, we will not have an opportunity to discuss with you at length your proposal ideas before submission
- Proposals become the property of The Blue Foundation for a Healthy Florida and will NOT be returned to the applicant.
- The Blue Foundation for a Healthy Florida reserves the right to share the requests with Blue Cross and Blue Shield of Florida or other unaffiliated grantmaking institutions. We make no representations or warranties regarding whether or not those organizations will fund your proposals

The Application Process

The Blue Foundation for a Healthy Florida has launched an online application process beginning with the Winter 2009 grant cycle for the Improving Access to Health Care grants program (formerly, competitive or responsive grants). If you cannot complete an online application, please contact us at 1-800-477-3736, ext. 63215, or thebluefoundation@bcbsfl.com

Application Dates

The Blue Foundation accepts grant applications twice per year - mid-March and mid-September. Proposals must be received by 5:00 p.m. on the deadline date. When these dates fall on a holiday or weekend, the deadline will be the next business day.

Summer Cycle 2011 - Deadline March 11, 2011

Grants Announced July 2011

How to Submit an Application

The online application form walks you through the submission process. Before you begin, we suggest the following steps:

- Check your Internet Browser to make sure it is compatible with The Blue Foundation Online Grant Application. The following are compatible: Internet Explorer 7.0 (for PC), Safari 2.0 (for Mac), Mozilla Firefox 2.0
- Enable cookies. The Blue Foundation online applications place a cookie on your computer to enable the "Save and Finish Later" functionality. Please check the user's manual for your Internet browser to enable cookies if you receive an error message.
- Know your Employer Identification Number (EIN)/Tax ID. It is required to submit the application. If your organization is new, please contact us at 1-800-477-3736, ext. 63215, or thebluefoundation@bcbsfl.com
- Review the Guidelines, Mission and Guiding Principles and focus of our grantmaking
- Review the Application Overview and gather all of your attachments
- Download to your computer the Attachment forms and read the instructions. Full instructions for uploading completed attachments are included in the online application form

Application Overview

To begin the application process, you will create an online grant application account. You will receive an email notification that includes the email address and password required to access your saved application and account. The email will also include the web address of the Account Login page. The following is the web address for the Account Login page: https://www.GrantRequest.com/SID_1085?S=AM. All applicants must use this address to access your account and continue any saved applications, review submitted applications and/or change email addresses and passwords. If you do not use the above link, you will be prompted to start an entirely new application.

Once you have created your Account login, you may proceed with the application, save and finish later, or review and submit.

You will be able to print a copy of the application as you are filling out the form. Click on the Printer Friendly Version link located in the top right hand corner of each application page.

The application can be completed in one online session or over several sessions. Just click the "Save and Finish Later" button located at the bottom of each application page.

Once the application is completed online, you will click the "Review & Submit" button at

the bottom of the last page of the application to submit your application electronically on the Internet. Once your application has been submitted, a confirmation email will be sent to the email address that you used to create your online grant application account.

The information below gives an overview of the questions you will be asked:

- **Eligibility Quiz** - questions related to the eligibility requirements noted in the Guidelines
- **Cover Sheet** - general information on the organization (date, name, address, etc.)
- **Contact Information** -- for key staff
- **Organization Information** - includes mission, population served, programs and activities, history and accomplishments, board of directors, annual operating budget and donors
- **Request Summary** - program/project title, description and costs, amount requested, numbers to be served, communities to be served (geographic area, demographics)
- **Request Narrative** - target population, goals, objectives, activities, outcomes, program staff, dissemination plan, sustainability plan

All proposals will receive an acknowledgement that includes a tracking number.

Attachments

The Blue Foundation requires receipt of certain documents before an application can be considered. Please download to your computer the forms required. Following are brief descriptions and acceptable file formats:

- **IRS Tax Status Letter**, or Government Entity Document as an Adobe PDF document (.pdf)
- **Line-Item Budget Form** and **Instructions**. Download and save a copy of the Line-Item Budget Form and Instructions to your computer before completing and attaching to the application.
- **Budget Narrative**. Please attach a brief explanation of each item on the Line-Item Budget Form as a Microsoft Word document (.doc) or Excel spreadsheet (.xls), Adobe PDF document (.pdf) or simple text document (.txt).
- **Operating Budget**. Attach the operating budget (revenues and expenses) for the current fiscal year as a Microsoft Word document (.doc) or Excel spreadsheet (.xls), Adobe PDF document (.pdf) or simple text document (.txt).
- **Financial Statements**. Attach the profit and loss statement and balance sheet for the most recently completed fiscal year as a Microsoft Word document (.doc) or Excel spreadsheet (.xls), Adobe PDF document (.pdf) or simple text document (.txt).
- **Audited Financial Statements**. If available, please attach copy of last/most recent audited financial statements as a Microsoft Word document (.doc) or Excel spreadsheet (.xls), Adobe PDF document (.pdf) or simple text document (.txt).
- **Program/project staff resumes/CVs**. The Blue Foundation requires the resume or curriculum vitae (CV) of the person who will be directing (i.e., ultimately responsible for) the proposed program/project, as well as those of other key staff members/personnel. Please combine all applicable resumes and/or CVs into one document as a Microsoft Word document (.doc) or Excel spreadsheet (.xls), Adobe PDF document (.pdf) or simple text document (.txt).
- **Program/project job descriptions**. The Blue Foundation requires job descriptions for all positions the requested grant will be used to fill/hire. If the requested grant will be used for multiple positions, please combine the job descriptions into one document as a Microsoft Word document (.doc) or Excel spreadsheet (.xls), Adobe PDF document (.pdf) or simple text document (.txt).
- **Empowerment Evaluation Matrix**. Please download and save a copy of the Empowerment Evaluation Matrix and Instructions to your computer before completing and attaching to the application.

Submit an Application

The Blue Foundation for a Healthy Florida prefers to receive electronic grant applications through our [online application form](#). If you cannot complete an online application, please contact us at 1-800-477-3736, ext. 63215, or thebluefoundation@bcbsfl.com.

The Blue Foundation 
FOR A HEALTHY FLORIDA

The Blue Foundation for a Healthy Florida and its Parent, Blue Cross and Blue Shield of Florida, are Independent Licensees of the Blue Cross and Blue Shield Association.

Find Us On



AOC JTC BFN 010 052010a



ATTACHMENT E		
THE BLUE FOUNDATION FOR A HEALTHY FLORIDA INC		
FORM 990-PF, PART XV, LINE 3a		
GRANTS/CONTRIBUTIONS PAID DURING 2010		
(All donees listed are public charities)		
<u>Donee Name & Address</u>	<u>Amount Paid in 2010</u>	<u>Purpose</u>
Acorn Clinic 23320 N State Road 235 Brooker, FL 32622-5266	\$1,500 00	Support Medical and Dental Clinic
Alert Health, Inc 660 N E. 125th St North Miami, FL 33161	\$42,500 00	Integrated Preventive Screening Project (IPSP)
Apel Health Services Center, Inc P O Box 2392 Jacksonville, FL 32203	\$1,000.00	YouthLink Healthy Kids Outreadh Program
American Cancer Society P O. Box 22718 Oklahoma City, OK 73123-1718	\$1,500 00	Support Cancer Research
Baker County Health Department 480 W. Lowder St Macclenny, FL 32063	\$47,895 00	Baker CHD Extended Clinic Hours Program
Barnabas Center, Inc 11 South 11th St. Fernandina Beach, FL 32034	\$36,000 00	Barnabas Dental Clinic
Bay County Health Department 597 W 11th St Panama City, FL 32401	\$50,000 00	The Mobile Dental Van for the Miles of Smiles Program
Bay Medical Center 615 N Bonita Ave Panama City, FL 32401	\$30,000 00	Bay Medical Center Outreach - St Andrew's Clinic - Send grant payments to attention Tracy Siglin- Harris
Big Bend Cares 1723 Mahan Center Blvd Tallahassee, FL 32308-5428	\$1,500 00	Support Hospice Program
Bridgeway Center Inc 137 Hospital Dr Fort Walton Beach, FL 32548	\$37,000 00	Integrated Care Program
Calhoun County Health Department 19611 State Rd. 20 W Blountstown, FL 32424	\$15,000.00	Calhoun County Outreach
Camillus Health Concern, Inc (CHC) 336 N W 5th St Miami, FL 33128	\$30,000.00	Camillus Courtyard Night Clinic
Caridad Center 8645 W. Boynton Beach Blvd Boynton Beach, Florida 33472	\$71,000 00	Caridad Health Clinic Quality Assurance Program
Cathedral Arts Project, Inc. 4063 Salisbury Road, Suite 107 Jacksonville, FL 32216	\$1,000.00	Get up and Dance
Catholic Charities of Central Florida, Inc. 1819 Semoran Blvd Orlando, FL 32807	\$25,000 00	Lazarus Free Medical Clinic

Center for Health Equity, Inc 231 E. Jefferson St Quincy, FL 32351-2426	\$31,350 00	Outreach Medical & Nutrition Program
Children's Volunteer Health Network 82 Lynn Dr Santa Rosa Beach, FL 32459-4200	\$45,000 00	Just for Grins Mobile Dental Clinic
City of Hialeah 501 Palm Avenue Hialeah, FL 33010-4719	\$60,000 00	Coordinating Agency
Cleveland Clinic 2950 Cleveland Clinic Blvd Weston, FL 32331	\$1,500 00	Support Medical Center
Clinica Luz Del Mundo 806 E. Prospect Rd Oakland, FL 33334	\$40,000 00	Health Care Outreach
Community Coalition on Homelessness 701 17th Ave W Bradenton, FL 34205	\$50,000 00	One Stop Medical and Dental Clinic
Community Connections of Jacksonville, Inc 327 E Duval St. Jacksonville, FL 32202	\$1,000.00	Support Anti-Obesity Program
Community Health Services of Marion County, Inc 1025 S W 1st Ave Ocala, FL 34471	\$24,500 00	Heart of Florida Health Center - On site mental health services
Crescent of Hernando, Inc P O Box 787 Brooksville, FL 34605-0787	\$50,000 00	Renovating, equipping and staffing a new dental/medical clinic
Dade County Dental Research Clinic, Inc 750 NW 20th St Miami, FL 33127	\$47,500.00	Community Smiles Improving Smiles Project
Dental Care Access Foundation, Inc 800 N Mills Ave Orlando, FL 32803	\$24,000 00	Uninsured Access to Dental Care
DLC Nurse and Learn, Inc. 4101-1 College St Jacksonville, FL 32205	\$28,000.00	Enhanced Therapy Program
Duval County Health Department Healthy Jacksonville 900 University Blvd N Ste 202 Jacksonville, FL 32211	\$37,050 00	Coordination of local efforts to address the causes of obesity of children and their families and expansion and enhancement of current local efforts to address obesity prevention in Duval County Community Engagement Grant
Duval County Health Department Healthy Jacksonville 900 University Blvd. N Ste 202 Jacksonville, FL 32211	\$1,000.00	Nutrition and Chronic Disease Prevention
Duval County Health Department Healthy Jacksonville 900 University Blvd N Ste 202 Jacksonville, FL 32211	\$80,000.00	Coordinating Agency Grant

Empowerment Resources, Inc 3832-010 Baymeadows Road, #348 Jacksonville, FL 32247	\$1,000 00	JIW (Journey Into Womanhood) Program
Faith Health Clinic P O. Box 796 Marianna, FL 32447	\$5,000 00	Full-time ARNP; Diabetes Program, Nutritional Program
Family Nurturing Center of Florida 1221 King St Jacksonville, FL 32204	\$2,517 00	Nurturing Parenting Program for Families with Children with Health Issues
Florida Agricultural and Mechanical University P O Box 6562 Tallahassee, FL 32314	\$40,000 00	Coordinating agency in Leon County for Embrace
Florida Community Health Centers, Inc 4450 South Tiffany Dr West Palm Beach, FL 33407	\$25,124.00	Health Navigator Program -- Clewiston Center
Florida Institute for Community Studies, Inc 6704 Hanley Road Tampa, FL 33634	\$20,000 00	Sweethearts Program
Florida International University Herbert Wertheim College of Medicine 11200 SW 8th Street ACH 2 Miami, FL 33199	\$1,500.00	Support College of Medicine
Florida School for the Deaf and Blind 207 N San Marco Avenue Saint Augustine, FL 32084	\$100 00	Support schoold for deaf and blind students
FSU Foundation 2010 Levy Ave Bldg B, Ste 300 Tallahassee, FL 32310	\$1,500 00	Support College Educational Programs
Get Active Orlando 400 S. Orange Ave P O Box 4990 Orlando, FL 32802-4990	\$8,000.00	Embrace Initiative - Promising Practice
Girls on the Run of Northeast Florida P. O Box 5028 Jacksonville, FL 32247	\$945 00	Girls on the run Scholarship Program
Good Samaritan Health Centers, Inc PMB 325, 1835 US Hwy 1, Ste 119 St. Augustine, FL 32084	\$30,000.00	The Wildflower Clinic, medical/dental facility
Good Samaritan Health Clinic of Pasco, Inc 5334 Aspen St New Port Richey, FL 34652	\$28,500 00	Restorative Dental Clinic
Good Samaritan Health Clinic of West Volusia, Inc. 312 W. New York Ave DeLand, FL 32724	\$6,000 00	Ancillary Diagnostic Services
Haitian American Association Against Cancer, Inc 225 NE 34th St , Ste. 208 Miami, FL 33137	\$47,500 00	The Breast and Cervical Cancer Early Detection and Prevention for Haitian Women in Miami-Dade Project
Hebni Nutrition Consultants, Inc 2009 W Central Blvd Orlando, FL 32805	\$5,000.00	Keeping Your Diet Straight - Embrace - Promising Practice

Helping Hands Clinic P O Box 1481 Gainesville, FL 32607	\$28,000 00	Health Care for the Homeless
Institute for America's Health 416 E. Georgia St. Tallahassee, FL 32301	\$20,000 00	Embrace Initiative - Applied Research
Institute for Child and Family Health 15490 NW 7 Ave Miami, FL 33169	\$50,000 00	Pediatric Capacity
Jacksonville Area Sexual Minority Youth Network P O Box 380103 Jacksonville, FL 32205	\$26,300 00	Safety Net Health Access Project
Jacksonville Kids Coalition 327 East Duval Street Jacksonville, FL 32202	\$1,000 00	Policy Development and Community Advocacy Training
Lakeland Volunteers in Medicine 1021 Lakeland Hills Blvd Lakeland, FL 33805	\$47,500 00	Something to Smile About
Lakeland Volunteers in Medicine 1021 Lakeland Hills Blvd. Lakeland, FL 33805	\$4,877 00	Women's Health Program
Leon County Health Department 2965 Municipal Way Tallahassee, FL 32304	\$5,000 00	Assessment of Community and Home Food Environments in Leon County - Promising Practice
Lupus Foundation of America, Southeast Florida Chapter 75 N E 6th Ave , Ste 110 Delray Beach, FL 33483	\$13,000 00	W I T. (What Is That) -- awareness program for Lupus
MaliVai Washington Kids Foundation 1096 W 6th St Jacksonville, FL 32209	\$1,000 00	Get Moving Through Tennis!
Managed Access to Child Health, Inc (MATCH) 910 N Jefferson St Jacksonville, FL 32209	\$1,000 00	Breastfeeding Collaborative
Manatee County Rural Health Services, Inc 12271 US Hwy 301 N. Parrish, FL 34219	\$42,365.00	Diabetic Adherence Program
Marion County Children's Advocacy Center, Inc 2131 S W 22nd Pl Ocala, FL 34474	\$4,960.00	Child Victim Clinical Program
Miami Beach Community Health Center, Inc 11645 Biscayne Blvd , Ste 207 Miami, FL 33181	\$40,000 00	Increasing access to primary health care in Little Haiti
MicheLee Puppets, Inc. 4420 Parkway Commerce Blvd Ste A Orlando, FL 32808	\$8,000 00	Embrace Initiative - Promising Practice
Mission House, Inc. 800 Shetter Ave Jacksonville Beach, FL 32250	\$15,200.00	Mission House Clinic
Neighborhood Health Services 438 W. Brevard St. Tallahassee, FL 32301	\$25,000 00	Mental Health Enrichment Program

Nemours Health and Prevention Services 252 Chapman Rd , Christina Bldg., Ste 200 Newark, DE 19702	\$5,000.00	Nemours Child Care Obesity Prevention Project in Orlando and Jacksonville - Applied Research
North Broward Hospital District 303 SE 17th St Fort Lauderdale, FL 3316	\$26,000 00	The Kinship Cares Initiative
Northeast Florida AHEC, Inc 1107 Myra Steet Ste 250 Jacksonville, FL 32204	\$1,000 00	Improving Pediatric Primary Care Provider Skills
Operation New Hope 1830 N. Main St Jacksonville, FL 32206	\$1,000 00	Eastside Community Garden's Healthy Lifestyles Program
Orange County Health Department 6101 Lake Ellenor Dr Orlando, FL 32809	\$20,000 00	Critical Connections
Partners In Adolescent Lifestyle Support (PALS) 4101 N W 89th Blvd Gainesville, FL 32606	\$50,000 00	Partners in Adolescent Lifestyle Support
Prime Time of Palm Beach County 2300 High Ridge Rd , Ste 330 Boynton Beach, FL 33426	\$11,624.00	Embrace Initiative - Promising Practice
Rails to Trails Conservancy P O Box 15227 Tallahassee, FL 32317	\$12,790 00	Embrace Initiative - Promising Practice
Refuge House, Inc P O Box 20910 Tallahassee, FL 32316	\$1,000 00	Refuge House Wellness Project
University of Central Florida Division of Finance and Accounting 12424 Research Parkway, Suite 300 Orlando, FL 32826	\$300,000 00	Promoting the Use of Simulation Technology in FL Nurse Education Program
San Marco Preservation Society 1468 Hendricks Avenue Jacksonville, FL 32207	\$1,000 00	Smart Growth Neighborhood Plan and Guidelines for San Marco
Seminole County Victim's Rights Coalition, Inc P O. Box 471279 Lake Monroe, FL 32747-1279	\$1,000 00	SafeHouse Emergency Medical Plan
Senior Friendship Centers 1888 Brother Geenen Way Sarasota, FL 34236	\$1,500.00	Support Elder Care Services
Shepherd's Hope, Inc 4851 S Apopka Vineland Rd Orlando, FL 32819	\$47,500 00	Healthy Seminole-Specialty Care Program
St Joseph's Children's Advocacy Center 2700 W Martin Luther King, Jr , Ste 310 Tampa, FL 33607	\$8,000 00	Embrace Initiative - Promising Practice
St Lucie County Health Access Network P.O Box 12788 Fort Pierce, FL 34979	\$35,000.00	Health Access Network Delivery System (HANDS) Clinic

St Vincent's HealthCare Foundation, Inc 1 Shircliff Way Jacksonville, FL 32203		\$1,000 00	Way to Go Kids
Sunshine Social Services Inc 14805 W 9th Ave Fort Lauderdale, FL 33315		\$1,500.00	Support critical life assistance and professional mental health services
Susan B' Anthony Recovery Center, Inc. 1633 Poinciana Dr Pembroke Pines, FL 33025		\$14,100 00	Medical Assessment Services for At-Risk Families
Tallahassee Memorial HealthCare Foundation 1331 E 6th Ave Tallahassee, FL 32303		\$72,305 00	TMH Family Medicine Residency Improved Pregnancy Outcomes Clinics
Tampa Metropolitan Area YMCA, Inc 110 E Oak Avenue Tampa, FL 33602		\$40,000 00	Lead Coordinating Agency - Sulphur Springs
The Bridge of Northeast Florida, Inc P O Box 43126 Jacksonville, FL 32203-3126		\$1,000 00	Community Garden and Farmer's Market
The Center for Drug-Free Living, Inc 3670 Maguire Blvd., Ste 200 Orlando, FL 32803		\$10,000 00	HepCaN of Central Florida
The Education Fund 900 NE 125th St, Ste 110 North Miami, FL 33161-5745		\$1,000 00	Embrace -- Promising Practice Grant
The H O P E Project Corporation 621 Clearwater Park Rd West Palm Beach, FL 33401		\$15,000.00	Health, Outreach, Prevention, Education
The Health Council of East Central Florida, Inc 2461 West State Road 426 Suite 2041 Oviedo, FL 32765		\$6,000 00	Obesity of children and their families - expansion and enhancement of current local efforts to address obesity prevention in East Central Florida - Community Engagement Grant
The Health Council of East Central Florida, Inc 2461 West State Road 426 Suite 2041 Oviedo, FL 32765		\$60,000 00	Coordination of local efforts to address the causes of obesity -- COORDINATING AGENCY - ROCK
The Sundari Foundation, Inc 217 N W 15th St Miami, FL 33136		\$35,000 00	Lotus House Health Clinic
The Way Free Medical Clinic 1107 Martin Luther King, Jr. Blvd Green Cove Springs, FL 32043		\$15,000 00	Women's Health Care Program
UNIDAD of Miami Beach, Inc 1701 Normandy Dr Miami Beach, FL 33141		\$25,000 00	Miami Beach Children's Oral Health Initiative
University of Florida Foundation on behalf of the UF Department of Psychology P. O Box 112250 Gainesville, FL 32611		\$5,000 00	Embrace Initiative - Applied Research

University of Florida Institute for Food and Agricultural Sciences 3028 McCarthy Hall D P. O Box 110310 Gainesville, FL 32611	\$16,000 00	Doing work of Agatston Grant -- Organ Wise Guys Comprehensive School Program - Applied Research
University of North Florida, Brooks College of Health 1 UNF Dr , Bldg. 39 Jacksonville, FL 32224	\$1,000 00	Pediatric Obesity Treatment and Prevention
University of South Florida Research Foundation, Division of Sponsored Research Inc Department of Comm and Family Health College of Public Health 13201 Bruce B Downs Blvd , MDC 56 Tampa, FL 33612-9446	\$5,000.00	Quality of Healthcare for Florida's Children and Adolescents Focus on Obesity - Applied Research
Urban League of Greater Miami 8500 N W. 25th Ave Miami, FL 33147	\$40,000 00	Asthma Intervention & Relief (AIR) Program
Vision Is Priceless Council 3 Shircliff Way, Ste 546 Jacksonville, FL 32204	\$16,000 00	Cared Vision Outreach Program
Volunteers in Medicine Clinic 417 Balboa Ave Stuart, FL 34994	\$12,800 00	Promoting Healthy Self Management of Diabetes
Volunteers in Medicine Clinic 41 E Duval St Jacksonville, FL 32202	\$50,000 00	Increased Access to Free Healthcare for Low-Income, Working, Uninsured Families
Wakulla County Health Department 48 Oak St Crawfordville, FL 32327	\$30,000.00	Referral Based System Coordination
War on Poverty - Florida, Inc 5196-A Norwood Ave Jacksonville, FL 32208	\$72,000 00	Coordination in Opa-Locka for Embrace Initiative
War on Poverty - Florida, Inc 5196-A Norwood Ave Jacksonville, FL 32208	\$5,000 00	Building a Healthy -Childhood Obesity Prevention Project - Promising Practice
We Care of Polk County 5110 S Florida Ave , Ste 111 Lakeland, FL 33813	\$8,000 00	Pharmaceutical Services
YMCA of Florida's First Coast 12735 Gran Bay Pkwy , Ste. 250 Jacksonville, FL 32258	\$1,000 00	Healthy Tigers
Total Grants/Contributions Paid in 2010:	\$2,548,802 00	

ATTACHMENT F

The Blue Foundation for a Healthy Florida Inc

Form 990-PF, Part XV, Line 3a

GRANTS/CONTRIBUTIONS APPROVED IN 2010 BUT NOT PAID BY 12/31/10

(All donees listed are public charities)

<u>Payee Name & Address</u>	<u>Purpose</u>	<u>Amount Approved in 2010 But Not Yet Paid by 12/31/10</u>
Susan B Anthony Recovery Center 1633 Poinciana Drive Pembroke Pines, FL 33025	Provide substance abuse treatment services and quality physical and mental health care to uninsured and underserved families	\$120,000
Alachua County Health Department 224 SE 24th Street Gainesville, FL 32641	Support mobile outreach clinic	\$100,000
Alachua County Organization for Rural Needs (ACORN) 23320 North State Road 235 Brooker, FL 32622	Support evening clinic and provide free urgent dental care to homeless individuals	\$81,000
Baker County Health Department 480 W. Lowder Street MacClenny, FL 32063	Expand Health Clinic Hours	\$47,895
Bay County Health Department 597 W. 11th Street Panama City, FL 32401	Mobile Dental Van	\$50,000
City of Hialeah 7400 West 24 Avenue, 2nd Floor Hialeah, FL 33016	Continue to lay groundwork for the implementation of ongoing statewide community engagement processes of the Embrace Initiative.	\$20,000
Crescent of Hernando P. O Box 787 Brooksville, FL 34605-0787	Expand Clinic Hours	\$50,000
DLC Nurse and Learn 4101 College Street Jacksonville, FL 32205	Provide nursing care, specialized therapies, child care and special education to children with disabilities	\$50,000
Dental Care Access Foundation 800 N Mills Avenue Orlando, FL 32803	Expand services to Osceola Co.	\$58,100
Duval County Health Dept 900 University Blvd. N. Jacksonville, FL 32211	Continue to lay groundwork for the implementation of ongoing statewide community engagement processes of the Embrace Initiative.	\$15,720

Easter Seals Volusia and Flagler Counties 1219 Dunn Avenue Daytona Beach, FL 32114	Increase access to vital services to children diagnosed with Autism	\$73,500
Epilepsy Foundation of Florida 7300 N. Kendall Drive Suite 700 Miami, FL 33156	Support the Virtual Intake and Medical Case Management pilot program (VIMCM)	\$45,000
Florida A&M University Institute of Public Health 400 Gaither Drive Tallahassee, FL 32305	Continue to lay groundwork for the implementation of ongoing statewide community engagement processes of the Embrace Initiative.	\$40,000
Health Councils of East Central (ROCK) 2461 W. State Road, 426 Oviedo, FL 32765	Continue to lay groundwork for the implementation of ongoing statewide community engagement processes of the Embrace Initiative.	\$2,901
Hebni Nutrition Consultants 2009 W. Central Blvd Orlando, FL 32805	Provide nutrition education and intervention strategies to prevent diet-related diseases	\$75,000
Institute for Children and Family Health 15490 NW 7 Avenue Miami, FL 33136	Additional personnel and equipment for clinic	\$49,242
Lotus House Women's Shelter 217 NW 15th Street Miami, FL 33136	Free on-site clinic	\$65,000
Okaloosa AIDS Support & Informational Services (OASIS) 4 Jackson Street Fort Walton Beach, FL 32548	Provide a comprehensive range of HIV-related services	\$50,000
Orange County Government/Health Services (PCAN) 101 S. Westmoreland Drive Orlando, FL 32805	Develop a centralized referral system for specialty care diagnostic services	\$100,000
Orlando Health 1414 Kuhl Avenue Orlando, FL 32806	Support the Howard Phillips Center for Children and Families	\$50,000
Parkview Outreach Community Center 1205 Martin Luther King Jr. Way Haines City, FL 33844	Support free clinic and help expand clinic operations	\$100,000
Samaritan's Touch Care Center 3015 Herring Avenue Sebring, FL 33870	Strengthen and expand the Diabetes Master Clinician Program (DMCP)	\$98,000
St Lucie County Health Access Network P. O. Box 12788 Fort Pierce, FL 34979	Staff counties only free health clinic	\$65,000
St Vincent HealthCare Foundation 1 Shircliff Way Jacksonville, FL 32202	Support the mobile health outreach (MHO) unit	\$97,000

Tampa Metropolitan Area YMCA 110 E. Palm Avenue Tampa, FL 33602	Continue to lay groundwork for the implementation of ongoing statewide community engagement processes of the Embrace Initiative	\$40,012
Tykes and Teens 3577 SW Corporate Parkway Palm City, FL 34990	Provide mental health counseling and substance abuse prevention and treatment to impoverished children	\$75,000
Volunteers in Medicine Clinic 41 E. Duval Street Jacksonville, FL 32202	Access to health care for low income families	\$50,000
War on Poverty - Florida Inc 5196-A Norwood Ave Jacksonville FL 32208	Continue to lay groundwork for the implementation of ongoing statewide community engagement processes of the Embrace Initiative.	\$8,000
The Way Free Medical Clinic 1107 Martin Luther King, Jr. Blvd. Green Cove Springs, FL 32043	fund direct client services and hire 2 part-time case managers/public health coordinators.	\$100,000
WestJax Outreach 5042 Timuquana Road Jacksonville, FL 32210	Update and replace dental equipment, increase hours and hire a part-time dental coordinator	\$100,000

Total Grants Approved During 2010 but Not Yet Paid at 12/31/10:

\$1,876,370