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Return of Private Foundation

or Section 4947(a)(1) Nonexempt Charitable Trust

Treated as a Private Foundation

OMB No 1545-0052

2010

Department of the Treasury
Internal Revenue Service

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

For calendar year 2010, or tax year beginning , and ending

G Check all that apply. ☐ Initial return ☐ Initial return of a former public charity ☐ Final return
☐ Amended return ☐ Address change ☐ Name change

Name of foundation J. WILLARD AND ALICE S. MARRIOTT FOUNDATION		A Employer identification number 52-6068678
Number and street (or P.O. box number if mail is not delivered to street address) C/O ANNE GUNSTEENS, 10400 FERNWOOD ROAD	Room/suite	B Telephone number 301-380-2246
City or town, state, and ZIP code BETHESDA, MD 20817		C If exemption application is pending, check here ☐ D 1. Foreign organizations, check here ☐ 2. Foreign organizations meeting the 85% test, check here and attach computation ☐
H Check type of organization ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ☐
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) \$ 523,637,528. (Part I, column (d) must be on cash basis.)	J Accounting method: ☐ Cash ☒ Accrual ☐ Other (specify) _____	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1 Contributions, gifts, grants, etc., received		7,724,320.			
2 Check ☐ If the foundation is not required to attach Sch B					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities		2,262,276.	2,262,276.		
5a Gross rents					
b Net rental income or (loss)					
6a Net gain or (loss) from sale of assets not on line 10		13,591,873.			
b Gross sales price for all assets on line 6a 44,719,185.					
7 Capital gain net income (from Part IV, line 2)			13,591,873.		
8 Net short-term capital gain					
9 Income modifications					
10a Gross sales less returns and allowances					
b Less Cost of goods sold					
c Gross profit or (loss)					
11 Other income					
12 Total. Add lines 1 through 11		23,578,469.	15,854,149.	0.	
13 Compensation of officers, directors, trustees, etc.		0.	0.	0.	0.
14 Other employee salaries and wages		263,198.	56,452.	0.	220,866.
15 Pension plans, employee benefits					
16a Legal fees STMT 1		55,596.	46,580.	0.	9,016.
b Accounting fees STMT 2		26,200.	0.	0.	26,200.
c Other professional fees STMT 3		5,044.	5,044.	0.	0.
17 Interest		2,782.	0.	0.	2,782.
18 Taxes STMT 4		110,000.	0.	0.	0.
19 Depreciation and depletion		5,414.	0.	0.	
20 Occupancy		12,228.	2,687.	0.	8,059.
21 Travel, conferences, and meetings		7,305.	0.	0.	7,305.
22 Printing and publications					
23 Other expenses STMT 5		32,656.	0.	0.	32,656.
24 Total operating and administrative expenses. Add lines 13 through 23		520,423.	110,763.	0.	306,884.
25 Contributions, gifts, grants paid		12,303,959.			12,303,959.
26 Total expenses and disbursements. Add lines 24 and 25		12,824,382.	110,763.	0.	12,610,843.
27 Subtract line 26 from line 12		10,754,087.			
a Excess of revenue over expenses and disbursements		10,754,087.			
b Net investment income (if negative, enter -0-)			15,743,386.		
c Adjusted net income (if negative, enter -0-)				0.	

**J. WILLARD AND ALICE S. MARRIOTT
FOUNDATION**

52-6068678

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only		Beginning of year	End of year	
				(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash - non-interest-bearing				
	2	Savings and temporary cash investments		250,587.	2,560,520.	2,560,520.
	3	Accounts receivable ▶				
		Less: allowance for doubtful accounts ▶				
	4	Pledges receivable ▶				
		Less: allowance for doubtful accounts ▶				
	5	Grants receivable				
	6	Receivables due from officers, directors, trustees, and other disqualified persons				
	7	Other notes and loans receivable ▶	234,206.			
		Less: allowance for doubtful accounts ▶	0.	132,776.	234,206.	234,206.
	8	Inventories for sale or use				
	9	Prepaid expenses and deferred charges				
	10a	Investments - U.S. and state government obligations STMT 9		394,267.	2,594,153.	2,591,391.
	b	Investments - corporate stock STMT 10		102,796,117.	110,055,837.	513,450,140.
	c	Investments - corporate bonds STMT 11		6,060,842.	4,782,411.	4,798,872.
Liabilities	11	Investments - land, buildings, and equipment basis ▶				
		Less: accumulated depreciation				
	12	Investments - mortgage loans				
	13	Investments - other				
	14	Land, buildings, and equipment basis ▶	27,796.			
		Less: accumulated depreciation ▶	25,397.	7,813.	2,399.	2,399.
	15	Other assets (describe ▶)				
	16	Total assets (to be completed by all filers)		109,642,402.	120,229,526.	523,637,528.
	17	Accounts payable and accrued expenses				
	18	Grants payable				
Net Assets or Fund Balances	19	Deferred revenue				
	20	Loans from officers, directors, trustees, and other disqualified persons				
	21	Mortgages and other notes payable				
	22	Other liabilities (describe ▶ STATEMENT 12)		1,253,090.	0.	
	23	Total liabilities (add lines 17 through 22)		1,253,090.	0.	
Net Assets or Fund Balances	Foundations that follow SFAS 117, check here and complete lines 24 through 26 and lines 30 and 31. ▶ ☐					
	24	Unrestricted				
	25	Temporarily restricted				
	26	Permanently restricted				
	Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. ▶ ☒					
	27	Capital stock, trust principal, or current funds		2,326,064.	2,326,064.	
	28	Paid-in or capital surplus, or land, bldg, and equipment fund		0.	0.	
	29	Retained earnings, accumulated income, endowment, or other funds		106,063,248.	117,903,462.	STATEMENT 8
30	Total net assets or fund balances		108,389,312.	120,229,526.		
31	Total liabilities and net assets/fund balances		109,642,402.	120,229,526.		

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	108,389,312.
2	Enter amount from Part I, line 27a	2	10,754,087.
3	Other increases not included in line 2 (itemize) ▶ SEE STATEMENT 7	3	1,086,127.
4	Add lines 1, 2, and 3	4	120,229,526.
5	Decreases not included in line 2 (itemize) ▶	5	0.
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	120,229,526.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a			
b SEE ATTACHED STATEMENT			
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a			
b			
c			
d			
e 44,719,185.		31,127,312.	13,591,873.

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(i) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
(j) F.M.V. as of 12/31/69	(k) Adjusted basis as of 12/31/69	(l) Excess of col. (i) over col. (j), if any	
a			
b			
c			
d			
e			13,591,873.

2 Capital gain net income or (net capital loss)	If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7	2	13,591,873.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):	If gain, also enter in Part I, line 8, column (c) If (loss), enter -0- in Part I, line 8	3	N/A

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income)

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part

1 Enter the appropriate amount in each column for each year, see instructions before making any entries

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2009	17,045,050.	253,461,892.	.067249
2008	23,950,909.	340,913,546.	.070255
2007	24,885,069.	532,865,096.	.046701
2006	22,163,344.	489,954,871.	.045235
2005	17,439,285.	420,645,107.	.041458

2 Total of line 1, column (d)	2	.270898
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	.054180
4 Enter the net value of noncharitable-use assets for 2010 from Part X, line 5	4	380,025,151.
5 Multiply line 4 by line 3	5	20,589,763.
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	157,434.
7 Add lines 5 and 6	7	20,747,197.
8 Enter qualifying distributions from Part XII, line 4	8	12,610,843.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate
 See the Part VI instructions

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1 Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)		1	314,868.
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ☐ and enter 1% of Part I, line 27b		2	0.
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col (b).		3	314,868.
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		4	0.
3 Add lines 1 and 2		5	314,868.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-			
6 Credits/Payments.			
a 2010 estimated tax payments and 2009 overpayment credited to 2010	6a	179,524.	
b Exempt foreign organizations - tax withheld at source	6b		
c Tax paid with application for extension of time to file (Form 8868)	6c	140,000.	
d Backup withholding erroneously withheld	6d		
7 Total credits and payments. Add lines 6a through 6d	7	319,524.	
8 Enter any penalty for underpayment of estimated tax. Check here ☒ if Form 2220 is attached	8		
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	4,656.	
11 Enter the amount of line 10 to be Credited to 2011 estimated tax	11	0.	

Part VII-A Statements Regarding Activities

1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	Yes	No
1a		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
1b		
c Did the foundation file Form 1120-POL for this year?		X
1c		
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year. (1) On the foundation. \$ 0. (2) On foundation managers. \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.	2	X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3	X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	X
b If "Yes," has it filed a tax return on Form 990-T for this year?	4b	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T.	5	X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	X
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV.	7	X
8a Enter the states to which the foundation reports or with which it is registered (see instructions) DC		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	8b	X
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2010 or the taxable year beginning in 2010 (see instructions for Part XIV)? If "Yes," complete Part XIV	9	X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10	X

N/A

Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation acquire a direct or indirect interest in any applicable insurance contract before August 17, 2008?	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► N/A	13	X	
14	The books are in care of ► ANNE GUNSTEENS, EXECUTIVE DIRECTOR Telephone no ► 301-380-2246 Located at ► 10400 FERNWOOD ROAD, BETHESDA, MD ZIP+4 ► 20817			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year ► 15 N/A			
16	At any time during calendar year 2010, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See page 20 of the instructions for exceptions and filing requirements for Form TD F 90-22.1 If "Yes," enter the name of the foreign country ►	16	Yes	No X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☒ No		
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ☐ Yes ☒ No		
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☐ Yes ☒ No		
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☐ Yes ☒ No		
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ☐ Yes ☒ No		
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) ☐ Yes ☒ No		
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 22 of the instructions)? Organizations relying on a current notice regarding disaster assistance check here ► ☐	1b	X
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2010?	1c	X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))		
a At the end of tax year 2010, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2010? ☐ Yes ☒ No If "Yes," list the years ►		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions) N/A	2b	
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ►		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? ☒ Yes ☐ No		
b If "Yes," did it have excess business holdings in 2010 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2010.)	3b	X
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2010?	4b	X

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Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year did the foundation pay or incur any amount to:

- (1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☒ No
 (2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☒ No
 (3) Provide a grant to an individual for travel, study, or other similar purposes? ☐ Yes ☒ No
 (4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)? ☐ Yes ☒ No
 (5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☒ No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)? ☐ Yes ☒ No

Organizations relying on a current notice regarding disaster assistance check here ☐

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? ☐ Yes ☒ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ Yes ☒ No

If "Yes" to 6b, file Form 8870.

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☒ No

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? ☐ Yes ☒ No

N/A

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
J.W. MARRIOTT, JR. 10400 FERNWOOD ROAD BETHESDA MD	TRUSTEE 3.00	0.	0.	0.
RICHARD E. MARRIOTT 10400 FERNWOOD ROAD BETHESDA MD	TRUSTEE 3.00	0.	0.	0.
STEPHEN MARRIOTT 10400 FERNWOOD ROAD BETHESDA MD	TRUSTEE 3.00	0.	0.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
ANNE GUNSTEENS - 10400 FERNWOOD ROAD, BETHESDA, MD 20817	EXECUTIVE DIRECTOR 40.00	137,339.	5,922.	0.

Total number of other employees paid over \$50,000

0

Form 990-PF (2010)

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	377,096,619.
b	Average of monthly cash balances	1b	8,715,717.
c	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	385,812,336.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	STMT 6 41,008,829.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	385,812,336.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	5,787,185.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	380,025,151.
6	Minimum investment return. Enter 5% of line 5	6	19,001,258.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part)

1	Minimum investment return from Part X, line 6	1	19,001,258.
2a	Tax on investment income for 2010 from Part VI, line 5	2a	314,868.
b	Income tax for 2010. (This does not include the tax from Part VI)	2b	
c	Add lines 2a and 2b	2c	314,868.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	18,686,390.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	18,686,390.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	18,686,390.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	12,610,843.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	0.
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required)	3a	0.
b	Cash distribution test (attach the required schedule)	3b	0.
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	12,610,843.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	12,610,843.

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2009	(c) 2009	(d) 2010
1 Distributable amount for 2010 from Part XI, line 7				18,686,390.
2 Undistributed income, if any, as of the end of 2010:				
a Enter amount for 2009 only			11,778,011.	
b Total for prior years		0.		
3 Excess distributions carryover, if any, to 2010:				
a From 2005				
b From 2006				
c From 2007				
d From 2008				
e From 2009				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2010 from Part XII, line 4 ▶ \$ 12,610,843.				
a Applied to 2009, but not more than line 2a			11,778,011.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2010 distributable amount	0.			832,832.
e Remaining amount distributed out of corpus	0.			0.
5 Excess distributions carryover applied to 2010 (If an amount appears in column (d), the same amount must be shown in column (a).)				
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	0.			
b Prior years' undistributed income Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2009 Subtract line 4a from line 2a Taxable amount - see instr			0.	
f Undistributed income for 2010 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2011				17,853,558.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2005 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2011. Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9.				
a Excess from 2006				
b Excess from 2007				
c Excess from 2008				
d Excess from 2009				
e Excess from 2010				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

N/A

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2010, enter the date of the ruling

b Check box to indicate whether the foundation is a private operating foundation described in section

☐ 4942(j)(3) or ☐ 4942(j)(5)

2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed

Tax year

Prior 3 years

(a) 2010

(b) 2009

(c) 2008

(d) 2007

(e) Total

b 85% of line 2a

c Qualifying distributions from Part XII, line 4 for each year listed

d Amounts included in line 2c not used directly for active conduct of exempt activities

e Qualifying distributions made directly for active conduct of exempt activities

Subtract line 2d from line 2c

3 Complete 3a, b, or c for the alternative test relied upon

a "Assets" alternative test - enter:

(1) Value of all assets

(2) Value of assets qualifying under section 4942(j)(3)(B)(i)

b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed

c "Support" alternative test - enter:

(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)

(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)

(3) Largest amount of support from an exempt organization

(4) Gross investment income

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see the instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2))

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☒ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d

a The name, address, and telephone number of the person to whom applications should be addressed

b The form in which applications should be submitted and information and materials they should include

c Any submission deadlines

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

023601 12-07-10

10

Form 990-PF (2010)

10071006 781371 526068678

2010.04040 J. WILLARD AND ALICE S. MAR 52606861

Part XV Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a Paid during the year SEE ATTACHED STATEMENT 13				
Total				0.
b Approved for future payment				
NONE				
Total				0.

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.

Enter gross amounts unless otherwise indicated.		Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income
	(a) Business code	(b) Amount	(c) Exclu- sion code	(d) Amount		
1 Program service revenue.						
a _____						
b _____						
c _____						
d _____						
e _____						
f _____						
g Fees and contracts from government agencies						
2 Membership dues and assessments						
3 Interest on savings and temporary cash investments						
4 Dividends and interest from securities			14	2,262,276.		
5 Net rental income or (loss) from real estate						
a Debt-financed property						
b Not debt-financed property						
6 Net rental income or (loss) from personal property						
7 Other investment income						
8 Gain or (loss) from sales of assets other than inventory			18	13,591,873.		
9 Net income or (loss) from special events						
10 Gross profit or (loss) from sales of inventory						
11 Other revenue:						
a _____						
b _____						
c _____						
d _____						
e _____						
12 Subtotal. Add columns (b), (d), and (e)		0.		15,854,149.		0.
13 Total. Add line 12, columns (b), (d), and (e)					13	15,854,149.

(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

[illegible]

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?		
a	Transfers from the reporting foundation to a noncharitable exempt organization of		
(1)	Cash		X
(2)	Other assets		X
b	Other transactions:		
(1)	Sales of assets to a noncharitable exempt organization		X
(2)	Purchases of assets from a noncharitable exempt organization		X
(3)	Rental of facilities, equipment, or other assets		X
(4)	Reimbursement arrangements		X
(5)	Loans or loan guarantees		X
(6)	Performance of services or membership or fundraising solicitations		X
c	Sharing of facilities, equipment, mailing lists, other assets, or paid employees		X
d	If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.		

[illegible]

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?

☐ Yes ☒ No

b If "Yes," complete the following schedule

(a) Name of organization	(b) Type of organization	(c) Description of relationship
N/A		

**Sign
Here**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer or fiduciary) is based on all information of which preparer has any knowledge.

Signature of officer or trustee

Date: _____

Title

Print/Type preparer's name

Preparer's signature

Date

Check ☐ self-employed

PTIN

SHARON BERMAN

Charon Byrnes

10/10/11

Firm's name ► ARGY, WILTSE & ROBINSON, P.C.

Firm's EIN ▶

Firm's address ► 8405 GREENSBORO DRIVE, SUITE 700
MCLEAN, VA 22102

Phone no (703) 893-0600

Form 990-PF (2010)

Schedule B
(Form 990, 990-EZ,
or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, 990-EZ, or 990-PF.

OMB No 1545-0047

2010

Name of the organization

J. WILLARD AND ALICE S. MARRIOTT
FOUNDATION

Employer identification number

52-6068678

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☐ 501(c)() (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust not treated as a private foundation

☐ 527 political organization

Form 990-PF

☒ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- ☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

- ☐ For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, aggregate contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year. ► \$ _____

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2 of its Form 990, or check the box on line H of its Form 990-EZ, or on line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2010)

Name of organization
**J. WILLARD AND ALICE S. MARRIOTT
 FOUNDATION**

Employer identification number

52-6068678

Part I Contributors (see instructions)

(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
2	J. WILLARD MARRIOTT, SR. CHARITABLE LEAD ANNUITY TRUST, 10400 FERNWOOD RD BETHESDA, MD 20817	\$ 7,024,320.	Person ☐ Payroll ☐ Noncash ☒ (Complete Part II if there is a noncash contribution.)
1	J. WILLARD MARRIOTT, SR. CHARITABLE LEAD ANNUITY TRUST, 10400 FERNWOOD RD BETHESDA, MD 20817	\$ 700,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)

Name of organization

Employer identification number

J. WILLARD AND ALICE S. MARRIOTT
FOUNDATION

52-6068678

Part III

Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations aggregating more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶ \$

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a	HARBOR INVESTMENT ADVISORY #1008 - SEE ATTACHED	P	VARIOUS	VARIOUS
b	HARBOR INVESTMENT ADVISORY #2516 - SEE ATTACHED	P	VARIOUS	VARIOUS
c	HARBOR INVESTMENT ADVISORY #2516 - SEE ATTACHED	P	VARIOUS	VARIOUS
d				
e				
f				
g				
h				
i				
j				
k				
l				
m				
n				
o				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 2,379,494.		2,593,637.	-214,143.
b 7,989,357.		6,756,797.	1,232,560.
c 34,350,334.		21,776,878.	12,573,456.
d			
e			
f			
g			
h			
i			
j			
k			
l			
m			
n			
o			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), but not less than "-0-")
a			-214,143.
b			1,232,560.
c			12,573,456.
d			
e			
f			
g			
h			
i			
j			
k			
l			
m			
n			
o			

2 Capital gain net income or (net capital loss) ... { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 }	2	13,591,873.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) If (loss), enter "-0-" in Part I, line 8 }	3	N/A

FORM 990-PF LEGAL FEES STATEMENT 1

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES	55,596.	46,580.	0.	9,016.
TO FM 990-PF, PG 1, LN 16A	55,596.	46,580.	0.	9,016.

FORM 990-PF ACCOUNTING FEES STATEMENT 2

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING FEES	26,200.	0.	0.	26,200.
TO FORM 990-PF, PG 1, LN 16B	26,200.	0.	0.	26,200.

FORM 990-PF OTHER PROFESSIONAL FEES STATEMENT 3

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
OTHER PROFESSIONAL FEES	5,044.	5,044.	0.	0.
TO FORM 990-PF, PG 1, LN 16C	5,044.	5,044.	0.	0.

FORM 990-PF TAXES STATEMENT 4

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
TAX PAYMENTS ON EXCISE TAX	110,000.	0.	0.	0.
TO FORM 990-PF, PG 1, LN 18	110,000.	0.	0.	0.

FORM 990-PF	OTHER EXPENSES	STATEMENT	5
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DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ADMIN SALARIES	14,121.	0.	0.	14,121.
OFFICE SUPPLIES/POSTAGE	783.	0.	0.	783.
TELEPHONE	1,464.	0.	0.	1,464.
MISCELLANEOUS	2,809.	0.	0.	2,809.
MEMBERSHIP FEES	11,200.	0.	0.	11,200.
EDUCATION/CONFERENCES	2,279.	0.	0.	2,279.
TO FORM 990-PF, PG 1, LN 23	32,656.	0.	0.	32,656.

FOOTNOTES

STATEMENT 6

BLOCKAGE DISCOUNT

PART X - MINIMUM DISTRIBUTION, LINE 1E, BLOCKAGE DISCOUNT

HOST MARRIOTT

4,960,569 SHARES; 0.72% OF SHARES ISSUED AND 0.73% OF SHARES
OUTSTANDING AT YEAR-END; \$7,857,176 BLOCKAGE DISCOUNT ON
\$78,571,758 PRE-DISCOUNT AVERAGE FAIR MARKET VALUE

MARRIOTT INTERNATIONAL

9,475,505 SHARES; 1.85% OF SHARES ISSUED AND 2.58% OF SHARES
OUTSTANDING AT YEAR-END; \$33,151,653 BLOCKAGE DISCOUNT ON
\$331,516,532 PRE-DISCOUNT AVERAGE FAIR MARKET VALUE

FORM 990-PF	OTHER INCREASES IN NET ASSETS OR FUND BALANCES	STATEMENT	7
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DESCRIPTION	AMOUNT
ADJ FOR STOCK DONATION - FMV IN EXCESS OF BASIS	1,086,127.
TOTAL TO FORM 990-PF, PART III, LINE 3	1,086,127.

FORM 990-PF	OTHER FUNDS	STATEMENT	8
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DESCRIPTION	(A) BEGINNING OF YEAR	(B) END OF YEAR
ENDOWMENT FUND	106,063,248.	117,903,462.
TOTAL TO FORM 990-PF, PART II, LINE 29	106,063,248.	117,903,462.

FORM 990-PF	U.S. AND STATE/CITY GOVERNMENT OBLIGATIONS	STATEMENT	9
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DESCRIPTION	U.S. GOV'T	OTHER GOV'T	BOOK VALUE	FAIR MARKET VALUE
US & STATE GOVT OBLIGATIONS	X		2,594,153.	2,591,391.
TOTAL U.S. GOVERNMENT OBLIGATIONS			2,594,153.	2,591,391.
TOTAL STATE AND MUNICIPAL GOVERNMENT OBLIGATIONS				
TOTAL TO FORM 990-PF, PART II, LINE 10A			2,594,153.	2,591,391.

FORM 990-PF	CORPORATE STOCK	STATEMENT	10
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DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
CASH EQUIVALENTS	14,761,826.	14,761,826.
VARIOUS PREFERRED STOCKS	0.	0.
MUTUAL FUNDS	14,252,852.	15,485,250.
EXCHANGE-TRADED PRODUCTS	959,213.	945,218.
MARRIOTT INTERNATIONAL	45,379,048.	393,612,478.
HOST HOTELS & RESORTS	34,702,898.	88,645,368.
TOTAL TO FORM 990-PF, PART II, LINE 10B	110,055,837.	513,450,140.

FORM 990-PF	CORPORATE BONDS	STATEMENT	11
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DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
CORPORATE BONDS	4,782,411.	4,798,872.
TOTAL TO FORM 990-PF, PART II, LINE 10C	4,782,411.	4,798,872.

FORM 990-PF	OTHER LIABILITIES	STATEMENT	12
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DESCRIPTION	BOY AMOUNT	EOY AMOUNT
MARGIN LOAN - CREDIT SUISSE	1,253,090.	0.
TOTAL TO FORM 990-PF, PART II, LINE 22	1,253,090.	0.

The J. Willard and Alice S. Marriott Foundation

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Adoptions Together, Inc.	General Operating Support	3092	10230 New Hampshire Ave., Suite 200	Silver Spring	MD	20903-1420	\$500
Alexander Graham Bell Association for the Deaf and Hard of Hearing	Listening and Spoken Knowledge Center	3012	3417 Volta Place, NW	Washington	DC	20007	\$10,000
Alliance For Plasma Therapies	Program Support.	3158	1120 G Street, N.W. Suite 1000	Washington	DC	20005	\$20,000
ALS Association - DC/MD/VA Chapter	Patient & Family Services Program.	3167	7507 Standish Place	Rockville	MD	20855	\$50,000
American Cancer Society	Memorial Gift	3014	11331 Amherst Avenue	Silver Spring	MD	20902	\$1,000
American Foundation for the Blind	Helen Keller Achievement Awards.	3047	2 Penn Plaza Suite 1102	New York	NY	10121	\$10,000
American Heart Association	Women's Board Benefit Luncheon.	3233	Greater Washington Region 2233 Wisconsin Ave, NW	Washington	DC	20007	\$50,000
American National Red Cross	Haiti Earthquake - Disaster Relief.	2988	2025 E Street, NW	Washington	DC	20006	\$500,000
America's VetDogs	General Operating Support.	3142	371 East Jericho Turnpike	Smithtown	NY	11787	\$10,000
Appeal of Conscience Foundation	General Operating Support	3146	119 West 57th Street Suite 820	New York	NY	10019-2401	\$10,000
Arizona State University Foundation	Center for Services Marketing & Management.	97-94	W.P. Carey School of Business Office of the Dean PO Box 873506	Tempe	AZ	85287-3506	\$5,000
Arlington Free Clinic	General Operating Support	3132	2921 11th Street South	Arlington	VA	22203	\$15,000
Arts for the Aging	Artistic Outreach Services for Seniors	2983	6917 Arlington Road Suite 352	Bethesda	MD	20814	\$5,000
Association of Small Foundations	General Operating Support.	3051	1720 N Street, NW	Washington	DC	20036	\$10,000
Barbara Bush Foundation for Family Literacy	Celebration of Reading 2010.	3002	1201 15th Street NW Suite 420	Washington	DC	20005	\$25,000

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Barbara Bush Foundation for Family Literacy	Celebration of Reading 2011.	3234	1201 15th Street NW Suite 420	Washington	DC	20005	\$25,000
Best Buddies	General Operating Support	3147	1020 19th Street, NW Suite 500	Washington	DC	20036-3604	\$10,000
Billy Graham Evangelistic Association	Billy Graham Library Capital Campaign.	2067	1 Billy Graham Parkway	Charlotte	NC	28201-0001	\$10,000
BlackRock Center for the Arts	Program Support.	3198	12901 Town Commons Drive	Germantown	MD	20874	\$10,000
Bone Marrow Foundation	Patient Aid Program.	3235	30 East End Avenue Suite 1F	New York	NY	10028	\$10,000
Boston University	Capital Campaign - School of Hospitality.	2315	808 Commonwealth Avenue	Boston	MA	02215	\$100,000
Boy Scouts of America	Friends of Scouting Fundraising Drive.	3095	c/o Russell C. Bills Potomac Ward	Potomac	MD	20854	\$500
Boy Scouts Of America 358 Patriots Path Council	Boy Scouts 100 Year Celebration.	3065	222 Columbia Tpke	Florham Park	NJ	07932-1299	\$25,000
Boy Scouts of America, Cradle of Liberty Council	Program Support	3148	1485 Valley Forge Road	Wayne	PA	19128	\$10,000
Boy Scouts, National Capital Area	Program Support	3066	9190 Rockville Pike	Bethesda	MD	20814-3897	\$10,000
Brainfood	General Operating Support.	3190	1525 Newton Street, NW	Washington	DC	20010	\$20,000
Bread for the City	General Operating Support	3141	1525 7th Street, N.W.	Washington	DC	20001	\$30,000
Brigham Young Management Society of DC	General Operating Support	3043	1717 Rhode Island Avenue, NW Suite 900	Washington	DC	20036	\$10,000
Brigham Young Management Society of DC	General Operating Support	3043	1717 Rhode Island Avenue, NW Suite 900	Washington	DC	20036	\$5,000
Brigham Young University	Marriott Center renovation.	1847	PO Box 21346	Provo	UT	84602-1346	\$200,000
Brigham Young University	The Sterling and Eleanor Colton Chair.	2351	J. Reuben Clark Law School Room Number 348-A	Provo	UT	84602	\$200,000

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Business Volunteers for the Arts	General Operating Support	3129	c/o Cultural Alliance of Greater Washington 1436 U Street, NW Suite 103	Washington	DC	20009-3997	\$2,000
Byte Back, Inc.	Computer and Job Readiness Training.	3062	815 Monroe Street, NE	Washington	DC	20017	\$20,000
Catalogue for Philanthropy: Greater Washington	2010 Catalogue for Philanthropy	3131	397 South Street	Needham	MA	02492	\$25,000
Chesapeake Bay Foundation Inc	General Operating Support.	3123	6 Herndon Ave	Annapolis	MD	21403-4503	\$25,000
Children's Hospital Foundation	General Operating Support	3084	111 Michigan Avenue, NW	Washington	DC	20010	\$10,000
Children's Miracle Network	General Operating Support	3139	205 W. 700 South	Salt Lake City	UT	84101	\$5,000
Children's Miracle Network	Endowment Campaign.	2159	205 W. 700 South	Salt Lake City	UT	84101	\$200,000
Churchill Centre	General Operating Support.	3143	200 W Madison St Ste 1700	Chicago	IL	60606	\$10,000
City Of Hope	Program Support.	3166	1500 Duarte Rd	Duarte	CA	91010-3012	\$22,500
College Summit National Capital Region	Program Support.	3159	415 Michigan Avenue, NE Suite 230	Washington	DC	20009	\$25,000
CollegeTracks	College Access Program	3033	5126 Manning Dr	Bethesda	MD	20814-1227	\$25,000
Colorado State University Foundation	Scholarship Support.	3085	102 Administration Building	Fort Collins	CO	80523-0100	\$10,000
Comfort For Americas Uniformed Services (CAUSE)	General Operating Support.	3125	6318 Bren Mar Drive, Suite 175	Alexandria	VA	22312-6343	\$10,000
Community Foundation for the National Capital Region	General Operating Support	3203	1201 15th Street, NW Suite 420	Washington	DC	20005	\$25,000
Community Services for Autistic Adults and Children	Vocational Supports and Transition Training Program.	3034	8615 East Village Avenue	Montgomery Village	MD	20886	\$20,000
Congressional Coalition on Adoption Institute	General Operating Support	3208	311 Massachusetts Ave, NE	Washington	DC	20002	\$10,000
Consortium of Catholic Academies (formerly the Center City Consortium)	Tuition Assistance.	2059	5001 Eastern Avenue Suite 207	Hyattsville	MD	20782-3447	\$200,000

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Corporation of the President of the Church of Jesus Christ of Latter-day Saints	Perpetual Education Fund.	3121	50 E. North Temple Street Room 832	Salt Lake City	UT	84150-1501	\$200,000
Cultural Alliance of Greater Washington	General Operating Support.	3128	923 F Street, NW Suite 303	Washington	DC	20004	\$10,000
Cultural Tourism DC	General Operating Support	3046	1250 H Street, NW, Suite 1000	Washington	DC	20005	\$5,000
Cystic Fibrosis Foundation	General Operating Support	3112	6931 Arlington Road	Bethesda	MD	20814	\$15,000
Cystic Fibrosis Foundation	Memorial Gift	3249	6931 Arlington Road	Bethesda	MD	20814	\$5,000
Dana Hall School	General Operating Support	3028	45 Dana Road P.O. Box 9010	Wellesley	MA	02482-9010	\$1,500
DC Arts & Humanities Education Collaborative Inc.	"Arts for Every Student" Program	3182	1835 14th Street, NW	Washington	DC	20009	\$20,000
DC Central Kitchen	Culinary Job Training Class.	3013	425 Second Street, NW	Washington	DC	20001	\$125,000
DC College Access Program	General Operating Support	3027	1029 Vermont Avenue, NW Suite 400	Washington	DC	20005	\$10,000
District of Columbia College Success Foundation	Summer Academic Enrichment Program	3168	1220 12th Street, SE Suite 110	Washington	DC	20003-3722	\$25,000
Feeding America	Hunger Relief Program.	3036	35 E. Wacker Drive Suite 2000	Chicago	IL	60601	\$25,000
Fight for Children	School Night 2010	2991	1726 M Street, NW Suite 202	Washington	DC	20036	\$100,000
FLAG Foundation (Future Leaders of American Government)	Program Support.	3187	590 Peter Jefferson Parkway Suite 300	Charlottesville	VA	22911	\$25,000
For Love of Children	Neighborhood Tutoring Program	3040	1763 Columbia Road, NW	Washington	DC	20009	\$10,000
Ford's Theatre	Capital Campaign	2258	511 Tenth Street, NW	Washington	DC	20004	\$100,000
Ford's Theatre	General Operating Support	3094	511 Tenth Street, NW	Washington	DC	20004	\$5,000
Foundation Center	General Operating Support	3024	1627 K Street, NW	Washington	DC	20006-1708	\$2,500
Foundation Fighting Blindness	General Operating Support	2990	11435 Cronhill Drive	Owings Mill	MD	21117-2220	\$25,000

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
George W. Bush Foundation	Women's Initiative Advisory Council.	3058	6116 North Central Expressway, Suite 400	Dallas	TX	75206	\$200,000
Girl Scout Council of the Nation's Capital	Young Leaders Program.	3171	4301 Connecticut Avenue, NW M-2	Washington	DC	20008	\$30,000
Girl Scout Council of the Nation's Capital	Leadership Programs	2877	4301 Connecticut Avenue, NW M-2	Washington	DC	20008	\$25,000
Girls Inc. of the Washington, DC Metropolitan Area	General Operating Support	3081	1001 Connecticut Avenue, NW Suite 740	Washington	DC	20001	\$10,000
Grants Managers Network Inc	General Operating Support.	3197	1104 14Th St NW Ste 420	Washington	DC	20005-0000	\$2,000
Heads Up	Tutoring, Literacy and Mentoring Program	3023	25 E Street, NW, Suite 300	Washington	DC	20001	\$25,000
Hemophilia Association of the Capital Area	Annual DC Hemophilia Golf Tournament.	3056	10560 Main Street, #PH-4	Fairfax	VA	22030	\$5,000
Hispanic College Fund, Inc.	Marriott Scholars Program	3211	1300 L Street, NW Suite 975	Washington	DC	20005	\$153,794
Hispanic College Fund, Inc.	Hispanic Professional Institute.	3212	1300 L Street, NW Suite 975	Washington	DC	20005	\$12,000
Holy Cross Hospital Foundation	Project Cross Connect.	2929	11801 Tech Road	Silver Spring	MD	20904	\$50,000
Holy Cross Hospital Foundation	General Operating Support	3150	11801 Tech Road	Silver Spring	MD	20904	\$25,000
Hospice Caring, Inc.	General Operating Support	3152	518 S. Frederick Avenue	Gaithersburg	MD	20877	\$10,000
House of Ruth	Program Support.	3191	5 Thomas Circle, NW	Washington	DC	20005-4153	\$25,000
Housing Unlimited, Inc.	Affordable Housing Program.	3177	1398 Lambertson Drive Suite G1	Silver Spring	MD	20902	\$25,000
Huntsman Cancer Foundation	Huntsman Cancer Institute Center for Children.	962	500 Huntsman Way	Salt Lake City	UT	84108	\$100,000
Imagination Stage	General Operating Support	3140	4908 Auburn Avenue	Bethesda	MD	20814	\$10,000
IMPACT Silver Spring	Program Support.	3181	P.O. Box 8397	Silver Spring	MD	20907	\$25,000

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Interfaith Works	General Operating Support (\$60K) and Food and Emergency Cash Assistance (\$25K).	3162	114 West Montgomery Ave	Rockville	MD	20850-4213	\$85,000
Interfaith Works	General Operating Support	2996	114 West Montgomery Ave	Rockville	MD	20850-4213	\$5,000
International Business Leaders Forum - North America (IBLF-NA)	Youth Career Initiative.	2152	888 17th Street, NW Suite 201	Washington	DC	20006	\$50,000
James Madison Memorial Fellowship Foundation	Teaching Fellowship	3060	2000 K Street, NW Suite 303	Washington	DC	20006-1809	\$24,000
Johnson & Wales University	The Emeril Lagasse Endowed Scholarship Fund.	3126	8 Abbott Park Place	Providence	RI	02903	\$10,000
Jubilee Jobs, Inc.	Job Placement and Support Services.	3039	2712 Ontario Road, NW	Washington	DC	20009	\$15,000
Junior Achievement of the National Capital Area	2010 Washington Business Hall of Fame.	3207	1050 17th Street, NW Suite 250	Washington	DC	20036	\$10,000
Kennedy Center	Trustees' Fund.	3195	2700 F Street, NW	Washington	DC	20566-0001	\$50,000
Kennedy Center	General Operating Support	3193	2700 F Street, NW	Washington	DC	20566	\$40,000
Kennedy Center	Commemorative Desk Diary.	3245	2700 F Street, NW	Washington	DC	20566	\$1,500
Kennedy Center	General Operating Support	3194	2700 F Street, NW	Washington	DC	20566	\$50,000
Kennedy Center	General Operating Support	3017	2700 F Street, NW	Washington	DC	20566-0001	\$50,000
KEYS For The Homeless Foundation, Inc	General Operating Support	2940	P.O. Box 32027	Washington	DC	20007	\$25,000
Knock-Out Abuse	General Operating Support	3134	1050 17th Street, NW, Suite 1200	Washington	DC	20036	\$10,000
Lakes Region Conservation Trust	General Operating Support	3124	156 Dane Road (Route 25B) PO Box 766	Center Harbor	NH	03226	\$5,000
Larry King Cardiac Foundation	General Operating Support	3000	15720 Crabbs Branch Way	Rockville	MD	20855	\$10,000
Latin American Youth Center	Wilson-LAYC Youth Liaison Program.	3189	1419 Columbia Road, NW	Washington	DC	20009	\$40,000
LDS Church, Mormon Tabernacle Choir	Program support	3237	50 East North Temple 20th Floor	Salt Lake City	UT	84150-5510	\$50,000

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
LDS, International Affairs	Western Family Picnic.	3165	2520 L Street, NW Second Floor	Washington	DC	20037	\$4,290
Lexington College	Scholarship Support.	3009	310 S. Peoria Street, Suite 512	Chicago	IL	60607	\$35,000
Library of Congress	Memorial Gift	3080	Development Office 101 Independence Avenue, SE	Washington	DC	20540-1400	\$1,000
Literacy Council of Montgomery County	Literacy and English Language Tutoring for Adults.	3164	21 Maryland Avenue Suite 320	Rockville	MD	20850	\$10,000
Maret School	Horizons Academic Retention Program for Grades K-8.	3078	3000 Cathedral Avenue, NW	Washington	DC	20008	\$10,000
Marriott Foundation for People with Disabilities	PEPNet Quality Standards Implementation.	3098	10400 Fernwood Road	Bethesda	MD	20817	\$35,000
Marriott Foundation for People with Disabilities	"Bridges...from school to work" program	2077	10400 Fernwood Road	Bethesda	MD	20817	\$1,281,870
Marriott Foundation for People with Disabilities	General Operating Support.	3088	10400 Fernwood Road	Bethesda	MD	20817	\$25,000
Medical Illness Counseling Center	Chronic Pain Research.	2166	Two Wisconsin Circle Suite 650	Chevy Chase	MD	20815	\$389,434
Mental Health Association of Montgomery County	Program Support	3061	1000 Twinbrook Parkway	Rockville	MD	20851	\$25,000
Mentors, Inc.	General Operating Support	3025	1012 14th Street, NW, Suite 304	Washington	DC	20005	\$25,000
Mercy Health Clinic	General Operating Support.	3173	7-1 Metropolitan Court P.O. Box 4115	Gaithersburg	MD	20885-4115	\$5,000
Mercyhurst College	Center for Academic Engagement - Dining Area	3175	501 East 38th Street	Erie	PA	16546	\$75,000
Michigan State University	Building Renovations.	2380	The Eli Broad Graduate School of Management 231 Eppley Center	East Lansing	MI	48824-1121	\$260,000
Miriam's Kitchen	General Operating Support.	3137	2401 Virginia Avenue, NW	Washington	DC	20037-2637	\$15,000
Montgomery College Foundation	General Operating Support	2992	900 Hungerford Drive Suite 200	Rockville	MD	20850	\$5,000

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Montgomery College Foundation	Hospitality Scholarships and Program Enhancements.	2934	900 Hungerford Drive Suite 200	Rockville	MD	20850	\$120,000
Montgomery College Foundation	Scholarship Support	3133	900 Hungerford Drive Suite 200	Rockville	MD	20850	\$5,000
Montgomery County Coalition for the Homeless	General Operating Support	3252	600-B East Gude Drive	Rockville	MD	20850	\$5,000
Montgomery County Coalition for the Homeless	General Operating Support	2999	600-B East Gude Drive	Rockville	MD	20850	\$5,000
Mormon Orchestra of Washington, DC	Program Support.	3248	c/o 850 Lindy Lane	Huntingtown	MD	20639	\$1,000
N Street Village Inc	General Operating Support	3079	1333 N Street, NW	Washington	DC	20005	\$10,000
National Academy Foundation	Program Support	3048	218 West 40th Street, 5th Floor	New York	NY	10018	\$25,000
National Association of County Behavioral Health and Developmental Disability Directors	DCPS Professional Development Seminar	3083	25 Massachusetts Avenue, NW, Suite 500	Washington	DC	20001	\$9,500
National Campaign to Prevent Teen Pregnancy	General Operating Support.	3180	1776 Massachusetts Avenue, NW Suite 200	Washington	DC	20036	\$15,000
National Foundation For Cancer Research	General Operating Support	3145	4600 East West Highway Suite 525	Bethesda	MD	20814	\$1,000
National Industries for the Blind	Program Support.	2849	1310 Braddock Pl	Alexandria	VA	22314-1691	\$25,000
National Multiple Sclerosis Society-National Capital Chapter	General Operating Support	3042	1800 M Street, NW, Suite 750 South	Washington	DC	20036-5808	\$20,000
National Museum of Women in the Arts	Educational Programming Support.	3038	1250 New York Ave, NW	Washington	DC	20005-3920	\$30,000
National Restaurant Association Educational Foundation	ProStart Scholarships.	3204	175 West Jackson Boulevard Suite 1500	Chicago	IL	60604-2814	\$1,000
National Restaurant Association Educational Foundation	ProStart Initiative	3215	175 West Jackson Boulevard Suite 1500	Chicago	IL	60604-2814	\$150,000
National Symphony Orchestra	Program Support	3091	The John F. Kennedy Center for the Performing Arts	Washington	DC	20566	\$50,000

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Neediest Kids Inc	General Operating Support	3238	8283 Greensboro Dr	McLean	VA	22102-3830	\$25,000
Network For Teaching Entrepreneurship (NFTE)	Program Support.	3199	120 Wall Street 18th Floor	New York	NY	10005	\$50,000
New Leaders for New Schools	Charter School Leadership Development	3172	927 15th Street, NW 2nd Floor	Washington	DC	20005	\$25,000
New York University, School of Continuing and Professional Studies	Endowed Scholarship Fund - School of Hospitality Administration.	3101	Tisch Center for Hospitality, Tourism and Sports Management 48 Cooper Square, Room 103	New York	NY	10002-7154	\$50,000
One Revolution Foundation	General Operating Support.	3163	5934 N. Kingsford Avenue	Park City	UT	84098	\$5,000
Park City Academy	General Operating Support	2998	3120 Pinebrook Road	Park City	UT	84098	\$50,000
PATA Foundation - Pacific Asia Travel Association	Program Support.	2218	Finance Office One Fremont Place 39650 Liberty Street, Suite 330 Suite 1515	Fremont	CA	94538	\$20,000
Perform It! Young People's Stage Company	Program Support.	3188	P.O. Box 2093	Wolfeboro	NH	03894	\$5,000
Potomac Community Resources	General Operating Support	3206	9200 Kentsdale Drive	Potomac	MD	20854	\$25,000
Prevention of Blindness Society of the Metropolitan Area	General Operating Support	3001	1775 Church Street, N.W.	Washington	DC	20036-1301	\$5,000
Primary Care Coalition of Montgomery County	Tree House Child Assessment Center.	2969	8757 Georgia Avenue, 10th Floor	Silver Spring	MD	20910	\$15,000
Purdue University	Hospitality and Tourism Management Facility.	1944	1031 Hovde Hall, Room 200	West Lafayette	IN	47907-1031	\$600,955
Rising Star Outreach	General Operating Support.	3111	483 East 100 South	Provo	UT	84606-4748	\$20,000
Riverview School	Village of Dreams Benefit	3082	551 Route 6A	East Sandwich	MA	02537	\$5,000
Round House Theatre	General Operating Support.	2989	P.O. Box 30688	Bethesda	MD	20824-0688	\$10,000
Safe Shores - The DC Children's Advocacy Center	Program Support	3045	429 O Street, NW	Washington	DC	20001	\$15,000
Salvation Army, The	General Operating Support	3184	2626 Pennsylvania Avenue, NW	Washington	DC	20037	\$5,000

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
San Diego State University	HTM Internship and Career Placement Center.	2682	5500 Campanile Drive	San Diego	CA	92182-7455	\$450,000
Sibley Memorial Hospital	General Operating Support	3239	5255 Loughboro Road, N.W.	Washington	DC	20016-2695	\$10,000
Sigma Chi Foundation	Making a Difference Campaign.	2956	International Headquarters 1714 Hinman Avenue	Evanston	IL	60201	\$3,000
So Others Might Eat	General Operating Support	3240	71 O Street, N.W.	Washington	DC	20001-1290	\$20,000
Southern Virginia University	Capital Campaign.	2694	One University Hill Drive	Buena Vista	VA	24416	\$219,100
Southern Virginia University	Capital Campaign.	2694	One University Hill Drive	Buena Vista	VA	24416	\$100,000
Southern Virginia University	Annual Invitational Art Show.	3241	One University Hill Drive	Buena Vista	VA	24416	\$5,000
Spanish Catholic Center	General Operating Support	3242	1618 Monroe Street, NW	Washington	DC	20010	\$10,000
Spanish Catholic Center	General Operating Support	3044	1618 Monroe Street, NW	Washington	DC	20010	\$10,000
Sparta Presbyterian Church	Memorial Gift	3089	160 South Main Street	Sparta	NC	28675	\$1,000
St. Coletta of Greater Washington, Inc.	Program Support	3161	1901 Independence Avenue, SE	Washington	DC	20003	\$10,000
St. Luke's House	General Operating Support.	3179	6040 Southport Drive	Bethesda	MD	20814	\$25,000
Street Law, Inc.	Program Support	3059	1010 Wayne Avenue, Suite 870	Silver Spring	MD	20910	\$5,000
Supported Employment Enterprise Corporation	Vocational Services Program Support.	3035	8905 Fairview Road Suite 300	Silver Spring	MD	20910-4172	\$25,000
The Barnstormers	Program Support.	3247	P.O. Box 434	Tamworth	NH	03886	\$500
The Children's Friend Foundation	Program Support	3019	2235 South 1300 West Suite C	Salt Lake City	UT	84119	\$10,000
The Children's Inn at NIH	Family Program Support.	3196	7 West Drive	Bethesda	MD	20814-1509	\$35,000
The Community Foundation for Montgomery County	General Operating Support	3202	8720 Georgia Avenue Suite 202	Silver Spring	MD	20910	\$5,000
The National Theatre	Saturday Morning at The National.	3160	1321 Pennsylvania Ave, NW	Washington	DC	20004	\$30,000
The Panetta Institute For Public Policy	Jefferson-Lincoln Awards Sponsorship.	3205	CSU Monterey Bay 100 Campus Center Bldg 86E	Seaside	CA	93955	\$5,000

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
The Panetta Institute For Public Policy	13th Annual Lecture Series.	3008	CSU Monterey Bay 100 Campus Center Bldg 86E	Seaside	CA	93955	\$5,000
The Ronald Reagan Presidential Foundation	Ronald Reagan Centennial Celebration	3117	40 Presidential Drive, Suite 200	Simi Valley	CA	93065	\$500,000
The Society of St. Andrew, Inc.	Hunger Relief Gleaning Program.	3151	3383 Sweet Hollow Road	Big Island	VA	24526-3054	\$25,000
The Starkey Hearing Foundation	General Operating Support	3075	1245 South Main Street Suite 200	Grapevine	TX	76051	\$25,000
The Urban Alliance Foundation, Inc	General Operating Support	3108	1327 14th Street, NW Suite 200	Washington	DC	20005	\$90,000
TLC (The Treatment and Learning Centers)	Technology Solutions for the Katherine Thomas School.	3176	2092 Gaither Road Suite 100	Rockville	MD	20850	\$20,000
Tuftonboro Firefighters Association, Inc.	General Operating Support.	3201	PO Box 437	Melvin Village	NH	03850	\$5,000
Turning the Page	Program Support	3032	1010 Vermont Avenue, NW, Suite 915	Washington	DC	20005	\$20,000
U.S. Ski and Snowboard Team Foundation	Program Support.	2984	1 Victory Lane Box 100	Park City	UT	84060	\$1,000
United Negro College Fund	Marriott Scholars Program.	2949	8260 Willow Oaks Corporate Drive Suite 100B	Fairfax	VA	22031	\$5,886
United Negro College Fund	Marriott Scholars Program	3213	8260 Willow Oaks Corporate Drive Suite 100B	Fairfax	VA	22031	\$126,931
United Way of the National Capital Area	Community Impact Fund.	3052	1424 K Street, NW Suite 200	Washington	DC	20005	\$75,000
University of Delaware	Scholarship Support	2000	Office of the President 104 Hüllithen Hall	Newark	DE	19716-0101	\$50,000
University of Denver	Scholarship Support.	2531	School of Hotel, Restaurant & Tourism Management Daniels College of Business 2030 E. Evans Avenue	Denver	CO	80208	\$10,000
University of Maryland Eastern Shore	Marriott Hospitality Center - Shady Grove Campus.	2777	Richard A. Henson Center	Princess Anne	MD	21853-1299	\$50,000

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
University of Massachusetts Amherst	"Top of the Campus" Project.	2033	121 President's Way	Amherst	MA	01003	\$200,000
University of North Carolina at Greensboro	Scholarship Endowment.	1981	Development Office 1100 West Market Street PO Box 26170	Greensboro	NC	27402-6170	\$50,000
University of North Texas	Culinary Laboratory Renovation.	3063	P.O. Box 311100	Denton	TX	76203-1100	\$150,000
University of Utah	Honor Residential Living Center	3104	Development Office 540 Arapleen Drive, Room 250	Salt Lake City	UT	84108	\$400,000
University of Utah	Kingsbury Hall Program Support	2599	College of Fine Arts 375 South 1530 East, Rm #250	Salt Lake City	UT	84112	\$333,333
University of Utah - Library	Marriott Library Renovations.	2140	Office of the President 201 South Presidents Circle Room 203	Salt Lake City	UT	84112-9008	\$1,000,866
Virginia Tech	Endowed Professorship.	2207	Pamplin College of Business Dept. of Hospitality and Tourism Management 362 Wallace Hall (0429)	Blacksburg	VA	24061-0429	\$200,000
Wake Forest University School of Business	Scholarship Support	3022	P.O. Box 7285	Winston-Salem	NC	27109	\$25,000
Washington Airports Task Force	General Operating Support.	3178	44701 Propeller Court, Suite 100	Dulles	VA	20166-7601	\$20,000
Washington DC Martin Luther King, Jr. National Memorial Project Foundation, Inc.	National Memorial.	2058	401 F Street, NW	Washington	DC	20001-2637	\$100,000
Washington Hospitality Foundation	Hospitality High Charter School.	2319	1201 New York Avenue, NW Suite 601	Washington	DC	20005	\$50,000
Washington Redskins Charitable Foundation	Program Support	3144	21300 Redskin Park Drive	Ashburn	VA	20147	\$4,000
Washington Regional Association of Grantmakers	General Operating Support	3109	1400 16th Street, NW Suite 740	Washington	DC	20036	\$1,000
Washington Tennis & Education Foundation	Capital Campaign for Community Center	2882	The William H.G. Fitzgerald Tennis Center 16th and Kennedy Streets, NW	Washington	DC	20011	\$100,000

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Washington Winter Show	General Operating Support	3185	1333 H Street, N.E.	Washington	DC	20002	\$2,000
Weber State University	Stewart Library	3015	4018 University Circle	Ogden	UT	84408-4018	\$10,000
Wesley Theological Seminary	Program Support.	3244	4500 Massachusetts Avenue, N.W.	Washington	DC	20016	\$1,500
WETA	Ready to Learn Literacy Program.	3170	2775 S. Quincy Street	Arlington	VA	22206	\$10,000
Widener University	Dining Room Renovation.	2645	One University Place	Chester	PA	19013-5792	\$25,000
Youth for Tomorrow - Joe Gibbs Charities	General Operating Support	3057	11835 Hazel Circle Drive	Bristow	VA	20136	\$15,000
Grand Totals (205 items)							\$12,303,959

J. Willard & Alice S. Marriott Foundation
Depreciation Schedule
12/31/2010

<u>Description</u>	<u>Asset life</u>	<u>Date in service</u>	<u>Cost</u>	<u>Accum Depreciation 12/31/2009</u>	<u>Depreciation Calculation - 2010</u>	<u>Booked Depreciation Expense 2010</u>	<u>Accum Depreciation 12/31/2010</u>	<u>Adjusted Basis</u>
Laptop - A Gunsteens(E. Mason)	3 YR SL	Jun-03	2,349	2,349	0	0	2,349	
2 Monitors	3 YR SL	Jun-03	1,658	1,658	0	0	1,658	
Xerox Copier (Fdn share)	3 YR SL	Nov-04	4,521	4,521	0	0	4,521	
Printer - A Gunsteens	3 YR SL	May-06	198	198	0	0	198	
Printer - K Howes(E. Mason)	3 YR SL	May-06	395	395	0	0	395	
Laptop - A Gunsteens	3 YR SL	Jun-07	2,003	1,670	668	334	2,003	
Desktop PC - K Howes	3 YR SL	Jun-07	1,095	912	365	183	1,095	
Printer - K Howes	3 YR SL	Jun-07	449	375	150	75	449	
GIFTS Software	3 YR SL	Dec-07	7,935	5,510	2,645	2,425	7,935	
GIFTS Software	3 YR SL	Oct-09	7,192	2,397	2,397	2,397	4,795	
Total			27,795	19,984	6,225	5,414	25,398	2,397

**J. Willard & Alice S. Marriott
Foundation
EIN: 52-6068678**

**HARBOR INVESTMENT ADVISORY, LLC
REALIZED GAINS AND LOSSES**

Managed Portfolio

L56-001008

From 01-01-10 Through 12-31-10

Open Date	Close Date	Quantity	Security	Cost Basis	Proceeds	Gain Or Loss	
						Short Term	Long Term
02-11-08	10-13-10	12,000 000	BARCLAYS BK PLC 7 1% SPON ADR REPSTG CALLA	300,000 00	299,806 53		-193.47
01-25-08	10-13-10	12,000 000	DEUTSCHE BK CONTINGENT CAP TR II TR PFD SE	282,720 00	300,099 32		17,379 32
01-15-08	10-13-10	12,000 000	FIFTH THIRD CAP TR VI GTD TR PFD SECS CA1.L	284,300 00	297,398.17		13,098 17
04-05-04	10-13-10	16,000 000	RBS CAP FDG TR VII GTD TR PFD SECS 6.08%	398,899.15	235,172.02		-163,727.13
06-06-03	10-13-10	500,000	SLM CORP MEDIUM TERM NTS R 5 000% Due 06-15-18	500,000.00	433,050 00		-66,950 00
12-18-07	10-13-10	12,000 000	WELLS FARGO & CO NEW DEP SHS SER J PFD SHS	300,000 00	325,790 89		25,790 89
02-23-04	10-15-10	30,279	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2720 CL-2720-PQ 5 000% Due 12-15-23	30,178.20	30,279 12		100 92
02-23-04	11-15-10	36,344	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2720 CL-2720-PQ 5 000% Due 12-15-23	36,223 28	36,344 42		121 14
10-16-03	11-19-10	500,000	PROVIDENT FING TR I DEFERRED INTEREST DEB 7 405% Due 03-15-38	432,360 00	392,500 00		-39,860 00
02-23-04	12-15-10	29,053	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2720 CL-2720-PQ 5 000% Due 12-15-23	28,956 59	29,053 43		96 84
TOTAL GAINS						0 00	56,587 28
TOTAL LOSSES						0 00	-270,730 60
TOTAL REALIZED GAIN/LOSS						0.00	-214,143.32
				2,593,637 22	2,379,493.90		

**J. Willard & Alice S. Marriott
Foundation
EIN: 52-6068678**

**HARBOR INVESTMENT ADVISORY, LLC
REALIZED GAINS AND LOSSES**

Company Stock

300-002516

From 01-01-10 Through 12-31-10

Open Date	Close Date	Quantity	Security	Cost Basis	Proceeds	Gain Or Loss	
						Short Term	Long Term
02-23-04	01-15-10	25,298	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2720 CL-2720-PQ 5.000% Due 12-15-23	25,213.42	25,297.74		84.32
03-06-06	01-15-10	11,654	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2844 CL-2844-MA 5.500% Due 04-15-34	11,537.41	11,653.95		116.54
09-22-83	01-15-10	721	GNMA GTD MTG PASS THRU CTFS POOL # 044542 12 500% 11/15/10 B/E	706.65	721.07		14.42
02-23-04	02-16-10	15,059	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2720 CL-2720-PQ 5.000% Due 12-15-23	15,008.76	15,058.95		50.19
03-06-06	02-16-10	11,430	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2844 CL-2844-MA 5.500% Due 04-15-34	11,316.16	11,430.46		114.30
09-22-83	02-16-10	729	GNMA GTD MTG PASS THRU CTFS POOL # 044542 12 500% 11/15/10 B/E	714.30	728.88		14.58
12-15-06	03-01-10	75,000.000	MARRIOTT INTL INC NEW CL A	3,407,507.51	2,043,392.51	-1,364,115.00	
12-23-08	03-01-10	175,000.000	MARRIOTT INTL INC NEW CL A	3,176,531.97	4,767,915.85	1,591,383.88	
02-23-04	03-15-10	32,427	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2720 CL-2720-PQ 5.000% Due 12-15-23	32,318.49	32,426.57		108.08
03-06-06	03-15-10	11,209	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2844 CL-2844-MA 5.500% Due 04-15-34	11,096.91	11,209.00		112.09
09-22-83	03-15-10	737	GNMA GTD MTG PASS THRU CTFS POOL # 044542 12 500% 11/15/10 B/E	722.04	736.78		14.74
02-23-04	04-15-10	19,876	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2720 CL-2720-PQ 5.000% Due 12-15-23	19,809.44	19,875.69		66.25
03-06-06	04-15-10	10,990	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2844 CL-2844-MA 5.500% Due 04-15-34	10,879.69	10,989.59		109.90

**J. Willard & Alice S. Marriott
Foundation
EIN: 52-6068678**

**HARBOR INVESTMENT ADVISORY, LLC
REALIZED GAINS AND LOSSES**

Company Stock

300-002516

From 01-01-10 Through 12-31-10

Open Date	Close Date	Quantity	Security	Cost Basis	Proceeds	Gain Or Loss	
						Short Term	Long Term
09-22-83	04-15-10	745	GNMA GTD MTG PASS THRU CTFS POOL # 044542 12 500% 11/15/10 B/E 12 500% Due 11-15-10	729.87	744.77		14.90
02-23-04	05-17-10	6,941	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2720 CL-2720-PQ 5.000% Due 12-15-23	6,917.54	6,940.67		23.13
03-06-06	05-17-10	8,621	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2844 CL-2844-MA 5 500% Due 04-15-34	8,534.57	8,620.78		86.21
09-22-83	05-17-10	753	GNMA GTD MTG PASS THRU CTFS POOL # 044542 12 500% 11/15/10 B/E 12.500% Due 11-15-10	737.77	752.83		15.06
12-15-88	06-01-10	60,275.391	MARRIOTT INTL INC NEW CL A	437,396.62	2,000,770.39		1,563,373.77
12-16-05	06-01-10	158.854	MARRIOTT INTL INC NEW CL A	5,320.63	5,272.96		-47.67
12-15-06	06-01-10	63,814.779	MARRIOTT INTL INC NEW CL A	2,899,324.51	2,118,256.17		-781,068.34
12-20-07	06-01-10	54,261.116	MARRIOTT INTL INC NEW CL A	1,783,602.93	1,801,133.63		17,530.70
12-23-08	06-01-10	71,489.860	MARRIOTT INTL INC NEW CL A	1,297,656.15	2,373,021.43		1,075,365.28
02-23-04	06-15-10	9,440	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2720 CL-2720-PQ 5 000% Due 12-15-23	9,408.86	9,440.33		31.47
09-22-83	06-15-10	1,412	GNMA GTD MTG PASS THRU CTFS POOL # 044542 12 500% 11/15/10 B/E 12 500% Due 11-15-10	1,384.22	1,412.45		28.23
02-14-08	06-28-10	350,000	AMERICAN CAP STRATEGIES LTD SR NT 8 850% Due 08-01-12	349,125.00	350,000.00		875.00
02-23-04	07-15-10	9,139	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2720 CL-2720-PQ 5 000% Due 12-15-23	9,108.23	9,138.69		30.46
02-23-04	08-16-10	8,902	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2720 CL-2720-PQ 5 000% Due 12-15-23	8,872.65	8,902.32		29.67
12-21-09	09-01-10	240,541.000	MARRIOTT INTL INC NEW CL A	6,756,796.69	7,989,357.15	1,232,560.46	
12-15-88	09-01-10	9,459.000	MARRIOTT INTL INC NEW CL A	68,640.53	314,172.34		245,531.81

**J. Willard & Alice S. Marriott
Foundation
EIN: 52-6068678**

**HARBOR INVESTMENT ADVISORY, LLC
REALIZED GAINS AND LOSSES**

***Company Stock
300-002516***

From 01-01-10 Through 12-31-10

Open Date	Close Date	Quantity	Security	Cost Basis	Proceeds	Gain Or Loss	
						Short Term	Long Term
12-21-00	09-03-10	23,282 000	HOST HOTELS & RESORTS INC	289,512 00	325,243 61		35,731 61
02-10-99	09-03-10	211,486 000	HOST HOTELS & RESORTS INC	2,504,798 00	2,954,405 53		449,607 53
02-10-99	09-03-10	1,818 000	HOST HOTELS & RESORTS INC	21,532 00	25,397.00		3,865.00
12-04-03	09-03-10	38,414 000	HOST HOTELS & RESORTS INC	441,761.04	536,633 79		94,872.75
02-23-04	09-15-10	22,778	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2720 CL-2720-PQ 5 000% Due 12-15-23	22,701.66	22,777.58		75.92
12-15-88	12-01-10	162,727 868	MARRIOTT INTL INC NEW CL A	1,180,857 03	6,486,984 64		5,306,127 61
08-01-94	12-01-10	87,272 132	MARRIOTT INTL INC NEW CL A	543,093 22	3,479,016 76		2,935,923 54
12-04-03	12-01-10	275,000.000	HOST HOTELS & RESORTS INC	3,162,500 28	4,559,857 79		1,397,357.51
TOTAL GAINS						1,232,560.46	14,718,686.44
TOTAL LOSSES						0 00	-2,145,231.01
TOTAL REALIZED GAIN/LOSS						1,232,560.46	12,573,455.43
13,806,015 89				28,533,674.76	42,339,690.65		

Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

► File a separate application for each return.

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ☒ **X**
- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities & Nonprofits

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete

Part I only ☐

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print	Name of exempt organization J. WILLARD AND ALICE S. MARRIOTT FOUNDATION	Employer identification number 52-6068678
File by the due date for filing your return. See instructions	Number, street, and room or suite no. If a P.O. box, see instructions. C/O ANNE GUNSTEENS, 10400 FERNWOOD ROAD	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. BETHESDA, MD 20817	

Enter the Return code for the return that this application is for (file a separate application for each return) **04**

Application Is For	Return Code	Application Is For	Return Code
Form 990	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 990-EZ	03	Form 4720	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

ANNE GUNSTEENS, EXECUTIVE DIRECTOR

- The books are in the care of ► **10400 FERNWOOD ROAD - BETHESDA, MD 20817**

Telephone No. ► **301-380-2246**

FAX No. ► ☐

- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box ☐ . If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for.

- 1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until **AUGUST 15, 2011**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
► ☒ calendar year **2010** or
► ☐ tax year beginning _____, and ending _____

- 2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return
☐ Change in accounting period

3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	394,524.
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	179,524.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System) See instructions.	3c	\$	215,000.

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA For Paperwork Reduction Act Notice, see Instructions.

Form 8868 (Rev. 1-2011)

- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only Part II and check this box ☒ **X**

Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.

- If you are filing for an **Automatic 3-Month Extension**, complete only Part I (on page 1).

Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).

Type or print File by the extended due date for filing your return. See instructions.	Name of exempt organization J. WILLARD AND ALICE S. MARRIOTT FOUNDATION	Employer identification number 52-6068678
	Number, street, and room or suite no. If a P.O. box, see instructions. C/O ANNE GUNSTEENS, 10400 FERNWOOD ROAD	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. BETHESDA, MD 20817	

Enter the Return code for the return that this application is for (file a separate application for each return) **0 4**

Application Is For	Return Code	Application Is For	Return Code
Form 990	01		
Form 990-BL	02	Form 1041-A	08
Form 990-EZ	03	Form 4720	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

ANNE GUNSTEENS, EXECUTIVE DIRECTOR

- The books are in the care of **▶ 10400 FERNWOOD ROAD - BETHESDA, MD 20817**

Telephone No. **▶ 301-380-2246**

FAX No. **▶**

- If the organization does not have an office or place of business in the United States, check this box ☐

- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) **_____**. If this is for the whole group, check this box ☐. If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for.

4 I request an additional 3-month extension of time until **NOVEMBER 15, 2011.**

5 For calendar year **2010**, or other tax year beginning **_____**, and ending **_____**.

6 If the tax year entered in line 5 is for less than 12 months, check reason: ☐ Initial return ☐ Final return

☐ Change in accounting period

7 State in detail why you need the extension

ADDITIONAL TIME IS REQUIRED TO GATHER THE INFORMATION NECESSARY TO FILE A COMPLETE AND ACCURATE RETURN.

8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	8a	\$	319,524.
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.	8b	\$	319,524.
c Balance due. Subtract line 8b from line 8a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	8c	\$	0.

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature **▶ *J. Patzeta McMiner*** Title **▶ CPA**

Date **▶ 7/29/11**

Form 8868 (Rev. 1-2011)