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Form 990  Department of the Treasury Internal Revenue Service	Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation) The organization may have to use a copy of this return to satisfy state reporting requirements	OMB No 1545-0047 2010 Open to Public Inspection
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A For the 2010 calendar year, or tax year beginning 01-01-2010 and ending 12-31-2010		
B Check if applicable <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization NATIONAL MILITARY FAMILY ASSOCIATION Doing Business As Number and street (or P O box if mail is not delivered to street address) Room/suite 2500 NORTH VAN DORN STREET City or town, state or country, and ZIP + 4 ALEXANDRIA, VA 22302	D Employer identification number 52-0899384 E Telephone number (703) 931-6632 G Gross receipts \$ 11,512,866
	F Name and address of principal officer MARY T SCOTT 2500 NORTH VAN DORN STREET 102 ALEXANDRIA, VA 22302	H(a) Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all affiliates included? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "No," attach a list (see instructions) H(c) Group exemption number ▶
	I Tax-exempt status <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (Insert no) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527	
	J Website: ▶ WWW.MILITARYFAMILY.ORG	
	K Form of organization <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶	
L Year of formation 1969		
M State of legal domicile VA		

Part I	Summary
Activities & Governance	1 Briefly describe the organization's mission or most significant activities TO FIGHT FOR BENEFITS AND PROGRAMS THAT STRENGTHEN AND PROTECT UNIFORMED SERVICES FAMILIES AND REFLECT THE NATION'S RESPECT FOR THEIR SERVICES
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets
	3 Number of voting members of the governing body (Part VI, line 1a)
	4 Number of independent voting members of the governing body (Part VI, line 1b)
	5 Total number of individuals employed in calendar year 2010 (Part V, line 2a)
Revenue	6 Total number of volunteers (estimate if necessary)
	7a Total unrelated business revenue from Part VIII, column (C), line 12
	b Net unrelated business taxable income from Form 990-T, line 34
	8 Contributions and grants (Part VIII, line 1h)
	9 Program service revenue (Part VIII, line 2g)
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)
	12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)
	14 Benefits paid to or for members (Part IX, column (A), line 4)
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)
	16a Professional fundraising fees (Part IX, column (A), line 11e)
	b Total fundraising expenses (Part IX, column (D), line 25) ▶ 370,331
	17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f)
	18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)
	19 Revenue less expenses Subtract line 18 from line 12
Net Assets or Fund Balances	Beginning of Current Year
	End of Year
	20 Total assets (Part X, line 16)
	21 Total liabilities (Part X, line 26)
	22 Net assets or fund balances Subtract line 21 from line 20

Part II	Signature Block
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.	

Sign Here		*****	2011-07-28
		Signature of officer	Date
Paid Preparer Use Only		MARY T SCOTT CHAIRMAN OF BOARD	
		Type or print name and title	
	Print/Type preparer's name MARK R FRYE CPA	Preparer's signature MARK R FRYE CPA	Date
	Firm's name ▶ FRYE & WOLCOTT CPAS		Firm's EIN ▶
	Firm's address ▶ 9161 LIBERIA AVE SUITE 304		Phone no ▶ (703) 257-0660
	MANASSAS, VA 20110		

May the IRS discuss this return with the preparer shown above? (see instructions) ☐ Yes ☐ No

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III ☐ ☒

1

Briefly describe the organization’s mission

MILITARY FAMILIES SERVE OUR COUNTRY WITH PRIDE, HONOR, AND QUIET DEDICATION THE NATIONAL MILITARY FAMILY ASSOCIATION IS THE LEADING NONPROFIT ORGANIZATION COMMITTED TO STRENGTHENING AND PROTECTING THE FAMILIES OF THE MEN AND WOMEN CURRENTLY SERVING, RETIRED, WOUNDED, OR FALLEN WE PROVIDE FAMILIES OF THE ARMY, NAVY, MARINE CORPS, AIR FORCE, COAST GUARD, AND COMMISSIONED CORPS OF THE USPHS AND NOAA WITH INFORMATION, WORK TO GET THEM THE BENEFITS THEY DESERVE, AND OFFER PROGRAMS THAT IMPROVE THEIR LIVES WE WORK INDIVIDUALLY AND WITH OTHERS TO PROMOTE AND PROTECT THE INTERESTS OF MILITARY FAMILIES OUR 41-PLUS YEARS OF SERVICE AND ACCOMPLISHMENTS HAVE MADE US A TRUSTED RESOURCE FOR MILITARY FAMILIES AND THE NATION'S LEADERS MORE THAN 200 VOLUNTEERS AND REPRESENTATIVES LOCATED IN COMMUNITIES WORLDWIDE CONTRIBUTED APPROXIMATELY 14,500 VOLUNTEER HOURS TO OUR ASSOCIATION IN 2010

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If “Yes,” describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If “Yes,” describe these changes on Schedule O

4

Describe the exempt purpose achievements for each of the organization’s three largest program services by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code) (Expenses \$ 6,924,422 including grants of \$) (Revenue \$)

YOUTH INITIATIVES THE NATIONAL MILITARY FAMILY ASSOCIATION'S OPERATION PURPLE (R) CAMP PROGRAM PROVIDES MILITARY CHILDREN WITH A TIME FOR HAVING FUN, MAKING FRIENDS, AND A REMINDER THAT THEY ARE THE NATION'S YOUNGEST HEROES THE OPERATION PURPLE (R) PROGRAM WAS CREATED IN 2004 IN RESPONSE TO PARENTS' CALL TO "HELP US HELP OUR KIDS " THE MISSION OF OPERATION PURPLE (R) PROGRAM IS TO EMPOWER MILITARY CHILDREN AND THEIR FAMILIES TO DEVELOP AND MAINTAIN HEALTHY AND CONNECTED RELATIONSHIPS, IN SPITE OF THE CURRENT MILITARY ENVIRONMENT WE DO THIS THROUGH A VARIETY OF MEANS, INCLUDING THE HELPING AND HOLISTIC ASPECT OF THE NATURAL WORLD THE PROGRAM IS JOINT OR "PURPLE" IN THAT IT IS OPEN TO CHILDREN AND FAMILIES OF ACTIVE DUTY, NATIONAL GUARD OR RESERVE SERVICE MEMBERS FROM THE ARMY, NAVY, AIR FORCE, MARINE CORPS, COAST GUARD, OR THE COMMISSIONED CORPS OF THE US PUBLIC HEALTH SERVICE AND NOAA

4b

(Code) (Expenses \$ 767,390 including grants of \$) (Revenue \$)

CIVIC INVOLVEMENT AND ADVOCACY THE NATIONAL MILITARY FAMILY ASSOCIATION IS THE VOICE FOR MILITARY FAMILIES IN WAR AND PEACE OUR WORK AFFECTS MILITARY FAMILIES OF TODAY AND TOMORROW WE STUDY THE ISSUES IMPORTANT TO MILITARY FAMILIES AND SPEAK UP FOR AND REPRESENT THE NEEDS OF MILITARY FAMILIES SWIFTLY AND THOROUGHLY WE MAKE RECOMMENDATIONS AND OFFER HELP BASED ON OUR YEARS OF PERSONAL AND PROFESSIONAL EXPERIENCE AND RESEARCH WE EXPLAIN GOVERNMENT DECISIONS THAT AFFECT FAMILIES AND OFFER RESOURCES TO HELP THEM UNDERSTAND THE IMPACT OF THOSE DECISIONS WE WORK WITH- AND TESTIFY BEFORE- CONGRESS TO FIGHT FOR LEGISLATION IMPORTANT TO MILITARY FAMILIES

4c

(Code) (Expenses \$ 564,315 including grants of \$) (Revenue \$)

COMMUNITY OUTREACH WE HEAR REPEATEDLY FROM MILITARY FAMILIES THAT THEY NEED PEOPLE IN THEIR COMMUNITY TO KNOW WHAT THEY ARE GOING THROUGH THE NATIONAL MILITARY FAMILY ASSOCIATION REACHES OUT TO CIVILIAN COMMUNITIES AND SUPPORTERS OF MILITARY FAMILIES ALIKE TO HELP THEM UNDERSTAND THE NEEDS AND STRENGTHS OF MILITARY FAMILIES IN THEIR MIDST AND GIVE THEM THE TOOLS TO SUPPORT THEM IN 2010, WE REACHED OUT TO BOTH CIVILIAN AND MILITARY ORGANIZATIONS TO PRESENT THE FINDINGS OF A GROUND-BREAKING YEAR-LONG RESEARCH STUDY ON MILITARY CHILDREN AND SPOUSES THE STUDY WAS CONDUCTED FOR US BY THE RAND CORPORATION TO DETERMINE HOW MILITARY KIDS COMPARE WITH CIVILIAN CHILDREN IN TERMS OF EMOTIONAL DIFFICULTIES, FAMILY RELATIONSHIPS, AND SCHOOL ENGAGEMENT RAND EXAMINED WHAT DEPLOYMENT-RELATED ISSUES WERE MOST SIGNIFICANT FOR THE 1,500 CHILDREN AND SPOUSES STUDIED

4d

Other program services (Describe in Schedule O)






















(Expenses \$ 913,857 including grants of \$ 410,231) (Revenue \$)

4e

Total program service expenses \$ 9,169,984

Part IV

Checklist of Required Schedules

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A.</i> 	1	Yes
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 	2	Yes
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I.</i> 	3	No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II.</i> 	4	Yes
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III.</i> 	5	No
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I.</i> 	6	No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II.</i> 	7	No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III.</i> 	8	No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV.</i> 	9	No
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V.</i> 	10	Yes
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI.</i> 	11a	Yes
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII.</i> 	11b	No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII.</i> 	11c	No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX.</i> 	11d	Yes
e	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X.</i> 	11e	Yes
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X.</i> 	11f	No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII.</i> 	12a	Yes
b	Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.</i> 	12b	No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E.</i>	13	No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If "Yes," complete Schedule F, Parts I and IV.</i>	14b	No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? <i>If "Yes," complete Schedule F, Parts II and IV.</i>	15	No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? <i>If "Yes," complete Schedule F, Parts III and IV.</i>	16	No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I (see instructions).</i> 	17	Yes
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II.</i> 	18	Yes
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III.</i> 	19	No
20a	Did the organization operate one or more hospitals? <i>If "Yes," complete Schedule H.</i>	20a	No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b	

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b–24d and complete Schedule K. If "No," go to line 25</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		No
a	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance					
Check if Schedule O contains a response to any question in this Part V <input type="checkbox"/>					
			Yes	No	
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	1a	13		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return.	2a	43		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes		
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).					
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a			No
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.	3b			No
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a			No
b	If "Yes," enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a			No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b			No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c			No
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a			No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b			No
7 Organizations that may receive deductible contributions under section 170(c).					
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a			No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b			No
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c			No
d	If "Yes," indicate the number of Forms 8282 filed during the year.	7d	0		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e			No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f			No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g			No
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h			No
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8			No
9 Sponsoring organizations maintaining donor advised funds.					
a	Did the organization make any taxable distributions under section 4966?	9a			No
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b			No
10 Section 501(c)(7) organizations. Enter					
a	Initiation fees and capital contributions included on Part VIII, line 12.	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.	10b			
11 Section 501(c)(12) organizations. Enter					
a	Gross income from members or shareholders.	11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).	11b			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a			No
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b			
13 Section 501(c)(29) qualified nonprofit health insurance issuers.					
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a			No
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.	13b			
c	Enter the amount of reserves on hand.	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a			No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b			No

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response to any question in this Part VI ☒



Section A. Governing Body and Management

			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a23		
b	Enter the number of voting members included in line 1a, above, who are independent	1b23		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? . . .	5		No
6	Does the organization have members or stockholders?	6	Yes	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	Yes	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons? . . .	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
a	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		No
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		No

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed  WY , WV , WI , WA , VT , VA , UT , TX , TN , SD , SC , RI , PA , OR , OK , OH , NY , NV , NM , NJ , NH , NE , ND , NC , MT , MS , MO , MN , MI , ME , ME , MD , LA , KY , KS , IN , IL , ID , IA , HI , GA , FL , DE , CT , CO , CA , AZ , AR , AL , AK
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply. <input checked="" type="checkbox"/> Own website <input checked="" type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization  JOYCE WESSEL RAEZER 2500 NORTH VAN DORN ST 102 ALEXANDRIA, VA 22302 (703) 931-6632

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization’s tax year

- List all of the organization’s **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization’s **current** key employees, if any See instructions for definition of "key employee "
- List the organization’s five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization’s **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization’s **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors , institutional trustees, officers, key employees , highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) TOM STANNERS GOVERNOR	14 00	X						0	0	0
(2) TOM SIMS GOVERNOR	1 00	X						0	0	0
(3) SUE MANDRY GOVERNOR	2 00	X						0	0	0
(4) SHEILA CASEY GOVERNOR	2 00	X						0	0	0
(5) PHYLLIS TOLLIVER GOVERNOR	1 00	X						0	0	0
(6) PENNY COPPOLA GOVERNOR	1 00	X						0	0	0
(7) PAUL ARCARI Secretary	8 00	X		X				0	0	0
(8) NANCY ALSHEIMER GOVERNOR	3 00	X						0	0	0
(9) MARY T SCOTT Executive Direc	15 00	X		X				0	0	0
(10) MARY LYNN STEVENS GOVERNOR	4 00	X						0	0	0
(11) MARTHA BIOTY GOVERNOR	4 00	X						0	0	0
(12) KENNETH NIDIFFER GOVERNOR	3 00	X						0	0	0
(13) JOYCE WESSEL RAEZER Executive Direc	40 00				X			92,037	0	0
(14) JOAN RESAU GOVERNOR	1 00	X						0	0	0
(15) JEANINE HAYDEN GOVERNOR	5 00	X						0	0	0
(16) JANET LEWIN GOVERNOR	3 00	X						0	0	0

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(17) JAIME FAZICA GOVERNOR	3 00	X						0	0	0
(18) FRANK CUMBERLAND GOVERNOR	1 00	X						0	0	0
(19) DIANE ALTENBURG GOVERNOR	2 00	X						0	0	0
(20) DAVID FEE Treasurer	9 00	X		X				0	0	0
(21) DAVID A SMITH GOVERNOR	2 00	X						0	0	0
(22) CONNIE MOORE GOVERNOR	1 00	X						0	0	0
(23) CLIFF WARFIELD GOVERNOR	6 00	X						0	0	0
(24) CHERYL GLANG VICE CHAIRMAN	2 00	X		X				0	0	0
(25) BRITT HETHERINGTON CFO	25 00				X			59,601	0	0
1b Sub-Total										
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)								151,638		

2

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization0

	Yes	No
3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	No
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4	No
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization		
(A) Name and business address	(B) Description of services	(C) Compensation
WARD CIRCLE STRATEGIES INC 4320 45TH ST NW WASHINGTON, DC 20016	FUNDRAISING CONSULT	278,000
MOUNT ROYAL PRINTING 6310 BLAIR HILL LANE BALTIMORE, MD 21209	PRINTING & DESIGN	102,780
MACMANNES INC 6400 GOLDSBORO RD SUITE 350 BETHESDA, MD 20817	PROMOTIONAL MATERIAL	185,195
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization 3		

Part VIII

Statement of Revenue

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns . . .	1a	98,801	11,405,210		
	b	Membership dues	1b	873,870			
	c	Fundraising events	1c	145,500			
	d	Related organizations	1d				
	e	Government grants (contributions)	1e				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	10,287,039			
	g	Noncash contributions included in lines 1a-1f \$					
	h	Total. Add lines 1a-1f					
Program Service Revenue				Business Code			
	2a						
	b						
	c						
	d						
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f			0		
Other Revenue	3	Investment income (including dividends, interest and other similar amounts)		57,748			57,748
	4	Income from investment of tax-exempt bond proceeds . . .		0			
	5	Royalties		0			
	6a	(i) Real		(ii) Personal	0		
	b	Less rental expenses					
	c	Rental income or (loss)					
	d	Net rental income or (loss)					
	7a	(i) Securities		(ii) Other	-7,555		
		31,291					
		38,846					
		-7,555					
	b	Less cost or other basis and sales expenses					
	c	Gain or (loss)					
	d	Net gain or (loss)					
	8a	Gross income from fundraising events (not including \$ 145,500 of contributions reported on line 1c) See Part IV, line 18			-12,691		
	a						
	b	Less direct expenses		12,691			
c	Net income or (loss) from fundraising events . . .						
9a	Gross income from gaming activities See Part IV, line 19			0			
a							
b	Less direct expenses						
c	Net income or (loss) from gaming activities . . .						
10a	Gross sales of inventory, less returns and allowances			0			
a							
b	Less cost of goods sold						
c	Net income or (loss) from sales of inventory . . .						
Miscellaneous Revenue			Business Code				
11a	MISCELLANEOUS INCOME			18,617	18,617		
b							
c							
d	All other revenue						
e	Total. Add lines 11a-11d			18,617			
12	Total revenue. See Instructions			11,461,329	18,617		37,502

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	0			
2	Grants and other assistance to individuals in the U S See Part IV, line 22	410,231	410,231		
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	151,638	85,145	43,672	22,821
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	1,560,253	1,098,626	375,891	85,736
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	7,375	4,351	1,180	1,844
9	Other employee benefits	27,188	16,084	4,244	6,860
10	Payroll taxes	134,664	82,705	36,420	15,539
a	Fees for services (non-employees)				
	Management	0			
b	Legal	0			
c	Accounting	6,580	6,580		
d	Lobbying	0			
e	Professional fundraising services See Part IV, line 17	188,703			188,703
f	Investment management fees	9,705	3,882	4,464	1,359
g	Other	525,340	525,307	33	
12	Advertising and promotion	218,280	210,180	8,100	
13	Office expenses	20,976	19,136	1,455	385
14	Information technology	0			
15	Royalties	0			
16	Occupancy	165,367	153,653	7,649	4,065
17	Travel	574,568	568,224	5,547	797
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	1,908	1,908		
20	Interest	0			
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	31,875	15,181	16,480	214
23	Insurance	0			
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	Printing and Publications	68,813	43,705	22,244	2,864
b	OUTSIDE SERVICES	215,096	137,839	55,165	22,092
c	GRAPHICS, ART & PHOTOS	92,301	91,337		964
d	COMMUNICATION	116,809	115,649	1,063	97
e	CAMP CONTRACT COST	5,468,364	5,468,364		
f	All other expenses	189,842	111,897	61,954	15,991
25	Total functional expenses. Add lines 1 through 24f	10,185,876	9,169,984	645,561	370,331
26	Joint costs. Check here <input checked="" type="checkbox"/> if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X

Balance Sheet

					(A)		(B)
					Beginning of year		End of year
Assets	1	Cash—non-interest-bearing				1	0
	2	Savings and temporary cash investments			4,345,110	2	4,120,688
	3	Pledges and grants receivable, net			100,000	3	80,000
	4	Accounts receivable, net				4	70,000
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L				5	0
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Schedule L				6	0
	7	Notes and loans receivable, net				7	0
	8	Inventories for sale or use				8	0
	9	Prepaid expenses and deferred charges			5,534	9	19,854
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D.	10a	216,829			
	b	Less: accumulated depreciation	10b	146,746	102,792	10c	70,083
	11	Investments—publicly traded securities			1,003,857	11	1,653,804
	12	Investments—other securities. See Part IV, line 11				12	0
	13	Investments—program-related. See Part IV, line 11				13	0
	14	Intangible assets				14	0
	15	Other assets. See Part IV, line 11			204,693	15	1,004,512
16	Total assets. Add lines 1 through 15 (must equal line 34)			5,761,986	16	7,018,941	
Liabilities	17	Accounts payable and accrued expenses			484,852	17	295,416
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D				21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties			53,832	24	
	25	Other liabilities. Complete Part X of Schedule D				25	19,980
	26	Total liabilities. Add lines 17 through 25			538,684	26	315,396
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets			4,553,075	27	5,316,718
	28	Temporarily restricted net assets			670,227	28	1,386,827
	29	Permanently restricted net assets				29	
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds				30	
	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other funds				32	
	33	Total net assets or fund balances			5,223,302	33	6,703,545
34	Total liabilities and net assets/fund balances			5,761,986	34	7,018,941	

Part XI

Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	11,461,329
2	Total expenses (must equal Part IX, column (A), line 25)	2	10,185,876
3	Revenue less expenses Subtract line 2 from line 1	3	1,275,453
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	5,223,302
5	Other changes in net assets or fund balances (explain in Schedule O)	5	204,790
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	6,703,545

Part XII

Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII ☐

		Yes	No
1	Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		No
b	Were the organization's financial statements audited by an independent accountant?	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		No

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization
NATIONAL MILITARY FAMILY ASSOCIATION

Employer identification number

52-0899384

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☒

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 10

☐

An organization organized and operated exclusively to test for public safety See**section 509(a)(4).**
- 11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other
- e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
- f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box
- g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?
- h

☐

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	3,431,861	3,771,949	10,603,034	9,038,007	11,405,210	38,250,061
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3 The value of services or facilities furnished by a governmental unit to the organization without charge						0
4 Total. Add lines 1 through 3	3,431,861	3,771,949	10,603,034	9,038,007	11,405,210	38,250,061
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						8,666,156
6 Public Support. Subtract line 5 from line 4						29,583,905

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7 Amounts from line 4	3,431,861	3,771,949	10,603,034	9,038,007	11,405,210	38,250,061
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	63,961	113,083	93,298	57,326	50,193	377,861
9 Net income from unrelated business activities, whether or not the business is regularly carried on						0
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)					18,617	18,617
11 Total support (Add lines 7 through 10)						38,646,539
12 Gross receipts from related activities, etc (See instructions)					12	
13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage		
14 Public Support Percentage for 2010 (line 6 column (f) divided by line 11 column (f))	14	76 550 %
15 Public Support Percentage for 2009 Schedule A, Part II, line 14	15	86 340 %
16a 33 1/3% support test—2010. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
b 33 1/3% support test—2009. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
17a 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶		
b 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶		
18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions ▶		

Part IIIPart III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public Support (Subtract line 7c from line 6)						

Section B. Total Support							
Calendar year (or fiscal year beginning in)		(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13	Total support (Add lines 9, 10c, 11 and 12)						
14	First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage			
15	Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f))	15	
16	Public support percentage from 2009 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage			
17	Investment income percentage for 2010 (line 10c column (f) divided by line 13 column (f))	17	
18	Investment income percentage from 2009 Schedule A, Part III, line 17	18	
19a	33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
b	33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
20	Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions ▶		

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ **Complete if the organization is described below.**
▶ **Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.**

OMB No 1545-0047

2010

Open to Public Inspection

If the organization answered “Yes,” to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered “Yes,” to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered “Yes,” to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35a (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization NATIONAL MILITARY FAMILY ASSOCIATION	Employer identification number 52-0899384
--	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization’s direct and indirect political campaign activities in Part IV
- 2 Political expenditures ▶ \$
- 3 Volunteer hours

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☒ No
- 4a Was a correction made? ☐ Yes ☒ No
- b If “Yes,” describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities ▶ \$
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ▶ \$
- 4 Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization’s funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A

Check

☐

if the filing organization belongs to an affiliated group

B

Check

☐

if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing Organization's Totals	(b) Affiliated Group Totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)															
b Total lobbying expenditures to influence a legislative body (direct lobbying)		7,805													
c Total lobbying expenditures (add lines 1a and 1b)		7,805													
d Other exempt purpose expenditures		10,315,753													
e Total exempt purpose expenditures (add lines 1c and 1d)		10,323,558													
f Lobbying nontaxable amount Enter the amount from the following table in both columns		666,178													
<table><thead><tr><th>If the amount on line 1e, column (a) or (b) is:</th><th>The lobbying nontaxable amount is:</th></tr></thead><tbody><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></tbody></table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000														
Over \$17,000,000	\$1,000,000														
g Grassroots nontaxable amount (enter 25% of line 1f)		166,545													
h Subtract line 1g from line 1a If zero or less, enter -0-															
i Subtract line 1f from line 1c If zero or less, enter -0-															
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No													

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) Total
2a Lobbying non-taxable amount	363,092	612,782	608,793	666,178	2,250,845
b Lobbying ceiling amount (150% of line 2a, column(e))					3,376,268
c Total lobbying expenditures	161	8,575	6,911	7,805	23,452
d Grassroots non-taxable amount	90,773	153,196	152,198	166,545	562,712
e Grassroots ceiling amount (150% of line 2d, column (e))					844,068
f Grassroots lobbying expenditures		425	192		617

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c	Media advertisements?			
d	Mailings to members, legislators, or the public?			
e	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities? If "Yes," describe in Part IV			
j	Total lines 1c through 1i			
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i. Also, complete this part for any additional information.

Identifier	Return Reference	Explanation
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SCHEDULE D
(Form 990)

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization

NATIONAL MILITARY FAMILY ASSOCIATION

Employer identification number

52-0899384

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>	

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)

☐ Preservation of an historically importantly land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
2a	Total number of conservation easements
2b	Total acreage restricted by conservation easements
2c	Number of conservation easements on a certified historic structure included in (a)
2d	Number of conservation easements included in (c) acquired after 8/17/06

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶ _____

4

Number of states where property subject to conservation easement is located ▶ _____

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ▶ _____

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization’s financial statements that describes the organization’s accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

▶ \$ _____

(ii) Assets included in Form 990, Part X

▶ \$ _____

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1

▶ \$ _____

b

Assets included in Form 990, Part X

▶ \$ _____

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2010

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	
1e	
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current Year	(b)Prior Year	(c)Two Years Back	(d)Three Years Back	(e)Four Years Back
1a Beginning of year balance	1,051,473				
b Contributions	374,652				
c Investment earnings or losses	235,336				
d Grants or scholarships					
e Other expenditures for facilities and programs	7,657				
f Administrative expenses					
g End of year balance	1,653,804				

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ 89 000 %

b

Permanent endowment ▶

c

Term endowment ▶ 11 000 %

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i)

unrelated organizations

(ii)

related organizations

3a(i)

3a(ii)

Yes

No

No

No

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

No

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		1,605	1,605	
d Equipment		160,600	99,858	60,742
e Other		54,624	45,283	9,341
Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) ▶				70,083

Part XI

Reconciliation of Change in Net Assets from Form 990 to Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	11,461,329
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	10,185,876
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	1,275,453
4	Net unrealized gains (losses) on investments	4	204,790
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	204,790
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	1,480,243

Part XII

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements	1	11,805,121
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments	2a	204,790
b	Donated services and use of facilities	2b	126,311
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIV)	2d	12,691
e	Add lines 2a through 2d	2e	343,792
3	Subtract line 2e from line 1	3	11,461,329
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)	4b	
c	Add lines 4a and 4b	4c	
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	11,461,329

Part XIII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements	1	10,324,878
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	126,311
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIV)	2d	12,691
e	Add lines 2a through 2d	2e	139,002
3	Subtract line 2e from line 1	3	10,185,876
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)	4b	
c	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	10,185,876

Part XIV

Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

Identifier	Return Reference	Explanation
Part XIII, Line 2d	Part XIII, Line 2d Other expenses and losses per audited F/S	DIRECT FUNDRAISING EVENTS EXPENSE \$12691
Part XII, Line 2d	Part XII, Line 2d Other revenue amounts included in F/S but not included on form 990	DIRECT FUNDRAISING EVENTS EXPENSE \$12691
Part V, Line 4	Part V, Line 4 Intended uses of the endowment fund	THE OPERATING RESERVES ENDOWMENT WAS ESTABLISHED TO PROVIDE FINANCIAL STABILITY OF THE ASSOCIATION AND TO PROVIDE FOR PROGRAM ADMINISTRATIVE SUPPORT. THE SCHOLARSHIP ENDOWMENT WAS ESTABLISHED TO PROVIDE FINANCIAL STABILITY AND INCOME TO SUPPORT THE ASSOCIATION'S SCHOLARSHIP AND GRANT PROGRAMS.

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding
Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19,
or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public
Inspection

Name of the organization NATIONAL MILITARY FAMILY ASSOCIATION	Employer identification number 52-0899384
--	--

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

1

Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a

☒

Mail solicitations

b

☒

Internet and e-mail solicitations

c

☐

Phone solicitations

d

☐

In-person solicitations

e

☒

Solicitation of non-government grants

f

☐

Solicitation of government grants

g

☒

Special fundraising events

2a

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

☒ Yes ☐ No

b

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
BIG DUCK INC BROOKLYN, NY 11201	FUNDRAISER		No	432,925	45,000	387,925
WARD CIRCLE STRATEGIES WASHINGTON, DC 20016	FUNDRAISER		No	260,000	138,000	122,000
Total ▶				692,925	183,000	509,925

3

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing.

WY, WI, WV, WA, VA, VT, UT, TX, TN, SD, SC, RI, PA, OR, OK, OH, ND, NC, NY, NM, NJ, NH, NV, NE, MT, MO, MS, MN, MI, MA, MD, ME, LA, KY, KS, IA, IN, IL, ID, HI, GA, FL, DC, DE, CT, CO, CA, AR, AZ, AK, AL

Part II Fundraising Events.

Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

Revenue		(a) Event #1	(b) Event #2	(c) Other Events	(d) Total Events
		LUNCHEON			(Add col (a) through col (c))
		(event type)	(event type)	(total number)	
1	Gross receipts	145,500			145,500
2	Less Charitable contributions	145,500			145,500
3	Gross income (line 1 minus line 2)				
Direct Expenses	4	Cash prizes			
	5	Non-cash prizes			
	6	Rent/facility costs	1,016		1,016
	7	Food and beverages	11,675		11,675
	8	Entertainment			
	9	Other direct expenses			
	10	Direct expense summary Add lines 4 through 9 in column (d) ►			
	11	Net income summary Combine lines 3 and 10 in column (d). ►			
					-12,691

Part III Gaming.

Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

Revenue		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming
					(Add col (a) through col (c))
1	Gross revenue				
Direct Expenses	2	Cash prizes			
	3	Non-cash prizes			
	4	Rent/facility costs			
	5	Other direct expenses			
	6	Volunteer labor			
	7	Direct expense summary Add lines 2 through 5 in column (d) ►			
	8	Net gaming income summary Combine lines 1 and 7 in column (d) ►			

9 Enter the state(s) in which the organization operates gaming activities _____

a Is the organization licensed to operate gaming activities in each of these states? ☐ Yes ☐ No

b If "No," Explain _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," Explain _____

11

Does the organization operate gaming activities with nonmembers?

Yes

No

12

Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?

Yes

No

13

Indicate the percentage of gaming activity operated in

a	The organization's facility	13a
b	An outside facility	13b

14

Provide the name and address of the person who prepares the organization's gaming/special events books and records

Name

Address

15a

Does the organization have a contract with a third party from whom the organization receives gaming revenue?

Yes

No

b

If "Yes," enter the amount of gaming revenue received by the organization \$ and the amount of gaming revenue retained by the third party \$

c

If "Yes," enter name and address

Name

Address

16 Gaming manager information

Name

Gaming manager compensation \$

Description of services provided

Director/officer

Employee

Independent contractor

17

Mandatory distributions

a

Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?

Yes

No

b

Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year \$

Part IV Complete this part to provide additional information for responses to question on Schedule G (see instructions.)

Identifier	ReturnReference	Explanation
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Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

OMB No 1545-0047

2010

Open to Public
Inspection

Name of the organization
NATIONAL MILITARY FAMILY ASSOCIATION

Employer identification number
52-0899384

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed. ▶ ☒

1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance

2

Enter total number of section 501(c)(3) and government organizations

0

3

Enter total number of other organizations

0

Part IIIGrants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) SCHOLARSHIPS	482	410,231		CASH	

Part IVSupplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
Grantmaker's Description of How Grants are Used		ALL SELECTED SCHOLARSHIP RECIPIENT MUST FURNISH A COPY OF THEIR MILITARY FAMILY MEMBER ID CARD, SHOWING THEY ARE A MILITARY SPOUSE AND THUS ELIGIBLE FOR THE SCHOLARSHIP THEY MUST ALSO FURNISH THE COMPLETE ADDRESS AND CONTRACT INFORMATION FOR THEIR SCHOOL'S BURSAR OR FINANCE OFFICE, AS WELL AS THEIR STUDENT ID NUMBER THE SCHOLARSHIP CHECKS ARE MADE OUT TO THE INSTITUTION OF HIGHER LEARNING AND MUST BE USED WITHIN A 12 MONTH PERIOD FUNDS ARE RETURNED IF THEY ARE NOT FULLY USED OF IF RECIPIENT DOES NOT REGISTER

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

**Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.**
▶ **Attach to Form 990 or 990-EZ.**

OMB No 1545-0047

2010

**Open to Public
Inspection**

Name of the organization NATIONAL MILITARY FAMILY ASSOCIATION	Employer identification number 52-0899384
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Identifier	Return Reference	Explanation
	YOUTH INITIATIVES	THE NATIONAL MILITARY FAMILY ASSOCIATION'S OPERATION PURPLE (R) CAMP PROGRAM PROVIDES MILITARY CHILDREN WITH A TIME FOR HAVING FUN, MAKING FRIENDS, AND A REMINDER THAT THEY ARE THE NATION'S YOUNGEST HEROES. THE OPERATION PURPLE (R) PROGRAM WAS CREATED IN 2004 IN RESPONSE TO PARENTS' CALL TO "HELP US HELP OUR KIDS." THE MISSION OF OPERATION PURPLE (R) PROGRAM IS TO EMPOWER MILITARY CHILDREN AND THEIR FAMILIES TO DEVELOP AND MAINTAIN HEALTHY AND CONNECTED RELATIONSHIPS, IN SPITE OF THE CURRENT MILITARY ENVIRONMENT. WE DO THIS THROUGH A VARIETY OF MEANS, INCLUDING THE HELPING AND HOLISTIC ASPECT OF THE NATURAL WORLD. THE PROGRAM IS JOINT OR "PURPLE" IN THAT IT IS OPEN TO CHILDREN AND FAMILIES OF ACTIVE DUTY, NATIONAL GUARD OR RESERVE SERVICE MEMBERS FROM THE ARMY, NAVY, AIR FORCE, MARINE CORPS, COAST GUARD, OR THE COMMISSIONED CORPS OF THE US PUBLIC HEALTH SERVICE AND NOAA. THE OPERATION PURPLE (R) PROGRAM ALSO INCLUDES FAMILY RETREATS AT NATIONAL PARKS TO HELP FAMILIES RECONNECT AFTER THE SERVICE MEMBER RETURNS FROM DEPLOYMENT, AS WELL AS CAMPS AND FAMILY RETREATS GEARED TO ADDRESS THE NEEDS OF CHILDREN AND FAMILIES OF OUR NATION'S WOUNDED SERVICE MEMBERS.

Identifier	Return Reference	Explanation
	COMMUNITY OUTREACH	<p>WE HEAR REPEATEDLY FROM MILITARY FAMILIES THAT THEY NEED PEOPLE IN THEIR COMMUNITY TO KNOW WHAT THEY ARE GOING THROUGH THE NATIONAL MILITARY FAMILY ASSOCIATION REACHES OUT TO CIVILIAN COMMUNITIES AND SUPPORTERS OF MILITARY FAMILIES ALIKE TO HELP THEM UNDERSTAND THE NEEDS AND STRENGTHS OF MILITARY FAMILIES IN THEIR MIDST AND GIVE THEM THE TOOLS TO SUPPORT THEM IN 2010, WE REACHED OUT TO BOTH CIVILIAN AND MILITARY ORGANIZATIONS TO PRESENT THE FINDINGS OF A GROUND-BREAKING YEAR-LONG RESEARCH STUDY ON MILITARY CHILDREN AND SPOUSES THE STUDY WAS CONDUCTED FOR US BY THE RAND CORPORATION TO DETERMINE HOW MILITARY KIDS COMPARE WITH CIVILIAN CHILDREN IN TERMS OF EMOTIONAL DIFFICULTIES, FAMILY RELATIONSHIPS, AND SCHOOL ENGAGEMENT RAND EXAMINED WHAT DEPLOYMENT-RELATED ISSUES WERE MOST SIGNIFICANT FOR THE 1,500 CHILDREN AND SPOUSES STUDIED BASELINE FINDINGS WERE PUBLISHED IN THE JANUARY ISSUE OF THE JOURNAL "PEDIATRICS " WE USED THE FINDINGS, NOT ONLY TO GUIDE OUR OWN PROGRAMS, BUT ALSO TO SHARE WITH A VARIETY OF MILITARY AND CIVILIAN EDUCATION, HEALTH CARE, AND SUPPORT ORGANIZATIONS TO ASSIST THEM IN DEVELOPING THEIR OUTREACH AND SUPPORT TO MILITARY FAMILIES WE GATHERED MILITARY AND CIVILIAN EXPERTS IN THE AREAS OF MATERNAL AND CHILD WELL-BEING, RESILIENCE, AND FAMILY SUPPORT AT A SUMMIT TO DEVELOP RESEACH-BASED RECOMMENDATIONS ON HOW TO ADDRESS MILITARY FAMILIES' NEEDS THE FIRST LADY PROVIDED THE SUMMIT KEY NOTE ADDRESS, EMPHASIZING THE NEED FOR BOTH GOVERNMENT AND COMMUNITY ACTION TO SUPPORT FAMILIES OUR FAMILY AWARD PROGRAM RECOGNIZES MILITARY FAMILIES THAT EXEMPLIFY THE BEST OF MILITARY LIFESTYLE AND PROVIDE THE OPPORTUNITY TO INFORM MILITARY LEADERS AND FAMILIES ABOUT THE PROGRAMS AND INFORMATION WE MAKE AVAILABLE WE ALSO CALL TOGETHER SENIOR MILITARY SPOUSES FROM ALL SERVICES AND COMPONENTS TO HEAR FROM THEM OF THE ISSUES AFFECTING THE FAMILIES THEY SERVE OUR WEB SURVEY S SEEK INFORMATION FROM MILITARY FAMILIES ABOUT ISSUES IMPORTANT TO THEIR LIVES</p>

Identifier	Return Reference	Explanation
	CIVIC INVOLVEMENT AND ADVOCACY	THE NATIONAL MILITARY FAMILY ASSOCIATION IS THE VOICE FOR MILITARY FAMILIES IN WAR AND PEACE OUR WORK AFFECTS MILITARY FAMILIES OF TODAY AND TOMORROW WE STUDY THE ISSUES IMPORTANT TO MILITARY FAMILIES AND SPEAK UP FOR AND REPRESENT THE NEEDS OF MILITARY FAMILIES SWIFTLY AND THOROUGHLY WE MAKE RECOMMENDATIONS AND OFFER HELP BASED ON OUR YEARS OF PERSONAL AND PROFESSIONAL EXPERIENCE AND RESEARCH WE EXPLAIN GOVERNMENT DECISIONS THAT AFFECT FAMILIES AND OFFER RESOURCES TO HELP THEM UNDERSTAND THE IMPACT OF THOSE DECISIONS WE WORK WITH- AND TESTIFY BEFORE- CONGRESS TO FIGHT FOR LEGISLATION IMPORTANT TO MILITARY FAMILIES WE BELIEVE ALL MILITARY FAMILIES DESERVE COMPREHENSIVE CHILD CARE, ACCESSIBLE HEALTH CARE, SPOUSE EMPLOYMENT OPTIONS, GREAT SCHOOLS, CARING COMMUNITIES, A SECURE RETIREMENT, AND SUPPORT FOR WIDOWS AND WIDOWERS- WE FIGHT FOR THESE INTERESTS AND MORE WE ALSO HELP MILITARY FAMILIES RECOGNIZE THEIR POTENTIAL TO BE ADVOCATES FOR THEMSELVES AND THEIR CHILDREN OUR VOLUNTEERS CORPS- MORE THAN 200 STRONG- WORKS IN THEIR COMMUNITIES ON BEHALF OF OUR ASSOCIATION AND MILITARY FAMILIES AND HELPS US REMAIN RESPONSIVE TO THEIR LOCAL NEEDS WE PARTNER WITH THE ASSOCIATION FOR FINANCIAL COUNSELING AND PLANNING EDUCATION (AFCPE) TO SELECT MILITARY SPOUSE FELLOWSHIP RECIPIENTS TO BECOME CERTIFIED FINANCIAL COUNSELORS THIS TRAINING PROGRAM HAS A VOLUNTEER SERVICE REQUIREMENT THAT HAS RESULTED IN INCREASED VOLUNTEER SUPPORT FOR FINANCIAL COUNSELING SERVICES IN MILITARY COMMUNITIES

Identifier	Return Reference	Explanation
Form 990, Part VI, Line 19	Form 990, Part VI, Line 19 Other Organization Documents Publicly Available	THE GOVERNING DOCUMENTS, APPLICATION FOR EXEMPTION, CONFLICT OF INTEREST POLICY, FINANCIAL STATEMENTS, AND FORM 990 ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST AND ARE ALSO READILY AVAILABLE ON OUR WEBSITE AND VARIOUS OTHER PUBLIC INTEREST WEBSITES

Identifier	Return Reference	Explanation
Form 990, Part VI, Line 15b	Form 990, Part VI, Line 15b Compensation Review and Approval Process for Officers and Key Employees	A SPECIAL COMMITTEE OF THE BOARD OF GOVERNORS PERIODICALLY CONDUCTS A COMPENSATION STUDY COMPARING CURRENT JOB TITLES AND DESCRIPTIONS WITH THOSE OF SIMILAR ORGANIZATIONS, LOCAL PAY PRACTICES, FEDERAL GOVERNMENT PAY RATES, AND IN LIGHT OF ANNUAL BUDGETARY CONSTRAINTS EACH EMPLOYEE IS ASSIGNED A GRADE AND EACH GRADE IS LINKED TO A FEDERAL GOVERNMENT PAY AND GRADE SCHEDULE USING NATIONAL RATES JOB PERFORMANCE IS REVIEWED AND RATED ANNUALLY WITH ANNUAL PAY INCREASES LINED TO THE EMPLOYMENT COST INDEX, WHICH IS ALSO USED BY THE FEDERAL GOVERNMENT

Identifier	Return Reference	Explanation
Form 990, Part VI, Line 12c	Form 990, Part VI, Line 12c Explanation of Monitoring and Enforcement of Conflicts	THE ASSOCIATION HAS A DETAILED CONFLICT OF INTEREST POLICY COVERING THE BOARD OF GOVERNORS ANNUALLY A DISCLOSURE STATEMENT MUST BE FILED BY EACH GOVERNOR THE HUMAN RESOURCES DIRECTOR MONITORS COMPLIANCE AND REMINDS GOVERNORS WHO MAY HAVE FAILED TO FILE THEIR STATEMENT IN ADDITION, CONFLICT OF INTEREST POLICIES ARE INCLUDED IN THE PERSONNEL HANDBOOK WHICH EACH EMPLOYEE AND VOLUNTEER MUST CERTIFY HAS BEEN READ

Identifier	Return Reference	Explanation
Form 990, Part VI, Line 11	Form 990, Part VI, Line 11 Form 990 Review Process	THE FORM 990 IS REVIEWED BY THE FINANCE AND AUDIT COMMITTEES OF THE BOARD OF GOVERNORS, THE EXECUTIVE DIRECTOR AND CHIEF FINANCIAL OFFICER, AND BY THE ENTIRE BOARD OF GOVERNORS PRIOR TO FILING

Identifier	Return Reference	Explanation
Form 990, Part VI, Line 7a	Form 990, Part VI, Line 7a How Members or Shareholders Elect Governing Body	THE GENERAL MEMBERSHIP, BY BALLOT, ELECTS THE OFFICERS AND GOVERNORS THE MEMBERSHIP IS NOTIFIED OF THE CANDIDATES ALONG WITH THE PERTINENT BIOGRAPHICAL DATA AT LEASE 30 DAYS PRIOR TO THE ELECTION DATE ELECTION IS BY A PLURALITY OF THOSE VOTING

Identifier	Return Reference	Explanation
Form 990, Part VI, Line 6	Form 990, Part VI, Line 6 Explanation of Classes of Members or Shareholder	MEMBERSHIP IN THE ASSOCIATION IS OPEN TO ALL PERSONS WHO, THROUGH THE MAKING OF A SPECIFIED CONTRIBUTION OF THE PERFORMANCE OR A SPECIFIED LEVEL OF VOLUNTEER SERVICE, EXPRESS AN INTEREST IN THE QUALITY OF LIFE OF THE FAMILIES AND MEMBERS OF THE UNIFORMED SERVICES OF THE UNITED STATES, EACH MEMBER IS ENTITLED TO ONE VOTE UPON ANY MATTER SUBMITTED TO ASSOCIATION MEMBERS FOR A VOTE

Identifier	Return Reference	Explanation
Form 990, Part III, Line 4d	Form 990, Part III, Line 4d Other Program Services Description	<p>OTHER PROGRAM SERVICES 4 MILITARY SPOUSE SCHOLARSHIPS THE NATIONAL MILITARY FAMILY ASSOCIATION RECOGNIZES THE UNIQUE CHALLENGES TODAY'S MILITARY SPOUSES FACE IN PURSUING ADDITIONAL TRAINING OR EDUCATION FREQUENT MOVES MAKE IT DIFFICULT TO COMPLETE PROGRAMS AND ESTABLISH A CAREER WE HELP TO EASE THE FINANCIAL OBSTACLES THAT ACCOMPANY PURSUING HIGHER EDUCATION THAT WILL LEAD TO BETTER EMPLOYMENT AND CAREER OPPORTUNITIES FOR MILITARY SPOUSES OUR JOANNE HOLBROOK PATTON MILITARY SPOUSE SCHOLARSHIPS ARE AWARDED TO SPOUSES OF ALL UNIFORMED SERVICE MEMBERS ACTIVE DUTY, NATIONAL GUARD AND RESERVE, AND RETIREES WE ADMINISTER A SPECIAL SCHOLARSHIP FUND FOR SPOUSES OF THE WOUNDED, ILL, INJURED, OR FALLEN SCHOLARSHIPS CAN BE USED FOR VOCATIONAL OR TECHNICAL PROGRAMS, ENGLISH-AS-A-SECOND-LANGUAGE (ESL) CLASSES, AND ASSOCIATES, BACHELORS, AND GRADUATE DEGREE PROGRAMS OTHER PROGRAM SERVICES 5 CIVIC INVOLVEMENT AND ADVOCACY THE NATIONAL MILITARY FAMILY ASSOCIATION IS THE VOICE FOR MILITARY FAMILIES IN WAR AND PEACE OUR WORK AFFECTS MILITARY FAMILIES OF TODAY AND TOMORROW WE STUDY THE ISSUES IMPORTANT TO MILITARY FAMILIES AND SPEAK UP FOR AND REPRESENT THE NEEDS OF MILITARY FAMILIES SWIFTLY AND THOROUGHLY WE MAKE RECOMMENDATIONS AND OFFER HELP BASED ON OUR YEARS OF PERSONAL AND PROFESSIONAL EXPERIENCE AND RESEARCH WE EXPLAIN GOVERNMENT DECISIONS THAT AFFECT FAMILIES AND OFFER RESOURCES TO HELP THEM UNDERSTAND THE IMPACT OF THOSE DECISIONS WE WORK WITH- AND TESTIFY BEFORE- CONGRESS TO FIGHT FOR LEGISLATION IMPORTANT TO MILITARY FAMILIES</p>