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Form **990-EZ**

Short Form Return of Organization Exempt From Income Tax

OMB No. 1545-1150

2010**Open to Public
Inspection**Department of the Treasury
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► Sponsoring organizations of donor advised funds, organizations that operate one or more hospital facilities, and certain controlling organizations as defined in section 512(b)(13) must file Form 990 (see instructions). All other organizations with gross receipts less than \$200,000 and total assets less than \$500,000 at the end of the year may use this form.

► The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2010 calendar year, or tax year beginning January 1, 2010, and ending December 31, 2010

B Check if applicable:
☐ Address change
☐ Name change
☐ Initial return
☐ Terminated
☐ Amended return
☐ Application pending

C Name of organization
Missouri National Guard Association

Number and street (or P.O. box, if mail is not delivered to street address) Room/suite
2302 Militia Drive

City or town, state or country, and ZIP + 4
Jefferson City, MO 65101-1203

D Employer identification number
43-0907318

E Telephone number
573 632-4240

F Group Exemption Number ►

G Accounting Method: ☐ Cash ☒ Accrual Other (specify) ►

H Check ☒ if the organization is not required to attach Schedule B (Form 990, 990-EZ, or 990-PF).

I Website: ► **www.mongaonline.com**

J Tax-exempt status (check only one) — ☐ 501(c)(3) ☒ 501(c) (19) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527

K Check ☐ if the organization is not a section 509(a)(3) supporting organization and its gross receipts are normally not more than \$50,000. A Form 990-EZ or Form 990 return is not required though Form 990-N (e-postcard) may be required (see instructions). But if the organization chooses to file a return, be sure to file a complete return.

L Add lines 5b, 6c, and 7b, to line 9 to determine gross receipts. If gross receipts are \$200,000 or more, or if total assets (Part II, line 25, column (B) below) are \$500,000 or more, file Form 990 instead of Form 990-EZ ► \$

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (see the instructions for Part I.)
 Check if the organization used Schedule O to respond to any question in this Part I ☐

Revenue	1 Contributions, gifts, grants, and similar amounts received	1	57,800
	2 Program service revenue including government fees and contracts	2	39,845
	3 Membership dues and assessments	3	47,777
	4 Investment income	4	
	5a Gross amount from sale of assets other than inventory 5a		
	b Less: cost or other basis and sales expenses 5b		
	c Gain or (loss) from sale of assets other than inventory (Subtract line 5b from line 5a) 5c		
	6 Gaming and fundraising events		
	a Gross income from gaming (attach Schedule G if greater than \$15,000) 6a		
b Gross income from fundraising events (not including \$ 1,250 of contributions from fundraising events reported on line 1) (attach Schedule G if the sum of such gross income and contributions exceeds \$15,000) 6b		16,500	
c Less: direct expenses from gaming and fundraising events 6c			
d Net income or (loss) from gaming and fundraising events (add lines 6a and 6b and subtract line 6c) 6d		-15,250	
7a Gross sales of inventory, less returns and allowances 7a			
b Less: cost of goods sold 7b			
c Gross profit or (loss) from sales of inventory (Subtract line 7b from line 7a) 7c			
8 Other revenue (describe in Schedule O) 8			
9 Total revenue. Add lines 1, 2, 3, 4, 5c, 6d, 7c, and 8 9		130,172	
Expenses	10 Grants and similar amounts paid (list in Schedule O) 10		
	11 Benefits paid to or for members 11		
	12 Salaries, other compensation, and employee benefits 12		28,483
	13 Professional fees and other payments to independent contractors 13		89,825
	14 Occupancy, rent, utilities, and maintenance 14		
	15 Printing, publications, postage, and shipping 15		1,451
	16 Other expenses (describe in Schedule O) 16		21,959
17 Total expenses. Add lines 10 through 16 17		151,718	
Net Assets	18 Excess or (deficit) for the year (Subtract line 17 from line 9) 18		-11,546
	19 Net assets or fund balances at beginning of year (from line 27, column (A)) (must agree with end-of-year figure reported on prior year's return) 19		8,734
	20 Other changes in net assets or fund balances (explain in Schedule O) 20		
	21 Net assets or fund balances at end of year. Combine lines 18 through 20 21		-2,812

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No. 106421

Form **990-EZ** (2010)

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Part II Balance Sheets. (see the instructions for Part II.)Check if the organization used Schedule O to respond to any question in this Part II ☐

	(A) Beginning of year	(B) End of year
22 Cash, savings, and investments	9,559	22 3,515
23 Land and buildings		23
24 Other assets (describe in Schedule O)		24
25 Total assets	9,559	25 3,515
26 Total liabilities (describe in Schedule O)	0	26 -6,327
27 Net assets or fund balances (line 27 of column (B) must agree with line 21)	9,559	27 -2,812

Part III Statement of Program Service Accomplishments (see the instructions for Part III.)Check if the organization used Schedule O to respond to any question in this Part III ☐

What is the organization's primary exempt purpose? **Support the Missouri National Guard Members and Family**
 Describe what was achieved in carrying out the organization's exempt purposes. In a clear and concise manner, describe the services provided, the number of persons benefited, and other relevant information for each program title.

Expenses
 (Required for section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts; optional for others.)

28 This is a membership organization for the Missouri National Guard. We promote and support the Missouri National Guard with its mission. We have approximately 2,500 paid members and approximately 10,350 non paid members. (Grants \$) If this amount includes foreign grants, check here <input type="checkbox"/>	28a
29 _____ (Grants \$) If this amount includes foreign grants, check here <input type="checkbox"/>	29a
30 _____ (Grants \$) If this amount includes foreign grants, check here <input type="checkbox"/>	30a
31 Other program services (describe in Schedule O) _____ (Grants \$) If this amount includes foreign grants, check here <input type="checkbox"/>	31a
32 Total program service expenses (add lines 28a through 31a) <input type="checkbox"/>	32

Part IV List of Officers, Directors, Trustees, and Key Employees. List each one even if not compensated. (see the instructions for Part IV.)Check if the organization used Schedule O to respond to any question in this Part IV ☐

(a) Name and address	(b) Title and average hours per week devoted to position	(c) Compensation (if not paid, enter -0-)	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
Vernon James, 5312 NW 86th Terrace Kansas City, MO 64154	Executive Director, 30 hrs	24,500	0	
Suzanne Hardy, 2405 Beasley Court Apt C, Jefferson City, MO 65101	Asst. Director, 5 hrs	8,950	0	
Mark Bradley, 6920 Rock Valley, Taos, MO 65101	President, 15 hrs	0		
Michael Fayette, 3801 Gallant Fox Drive, Columbia, MO 65202	President, 15 hrs	0		
William Johnson, 6501 E Mutton Hollow, Columbia, MO 65201	President Elect, 15 hrs	0		
Paul Caldwell, 5105 Rice Road, Columbia, MO 65202	Treasurer, 1 hr	0		
Lance Shaffer, 414 Ladue Rd, Jefferson City, MO 65109	Secretary, 1 hr	0		
Ralph Schwader, 120 SE 90th Rd., St. Joseph, MO 64507	Vice President, 10 hrs	0		
Lonnie Brandon, 511 Mahogany Ln., Ozark, MO 64721	Vice President, 10 hrs	0		
Sharon Belt, 7705 Sunrise Ridge, Henley, MO 65040	Enlisted President, 10 hrs	0		

Part V Other Information (Note the statement requirements in the instructions for Part V.)Check if the organization used Schedule O to respond to any question in this Part V. ☐

	Yes	No
33 Did the organization engage in any activity not previously reported to the IRS? If "Yes," provide a detailed description of each activity in Schedule O		✓
34 Were any significant changes made to the organizing or governing documents? If "Yes," attach a conformed copy of the amended documents if they reflect a change to the organization's name. Otherwise, explain the change on Schedule O (see instructions)	✓	
35 If the organization had income from business activities, such as those reported on lines 2, 6a, and 7a (among others), but not reported on Form 990-T, explain in Schedule O why the organization did not report the income on Form 990-T.		
a Did the organization have unrelated business gross income of \$1,000 or more or was it a section 501(c)(4), 501(c)(5), or 501(c)(6) organization subject to section 6033(e) notice, reporting, and proxy tax requirements?		✓
b If "Yes," has it filed a tax return on Form 990-T for this year (see instructions)?		✓
36 Did the organization undergo a liquidation, dissolution, termination, or significant disposition of net assets during the year? If "Yes," complete applicable parts of Schedule N		✓
37a Enter amount of political expenditures, direct or indirect, as described in the instructions. ▶ 37a		
b Did the organization file Form 1120-POL for this year?		✓
38a Did the organization borrow from, or make any loans to, any officer, director, trustee, or key employee or were any such loans made in a prior year and still outstanding at the end of the tax year covered by this return?		✓
b If "Yes," complete Schedule L, Part II and enter the total amount involved 38b		
39 Section 501(c)(7) organizations. Enter:		
a Initiation fees and capital contributions included on line 9 39a		
b Gross receipts, included on line 9, for public use of club facilities 39b		
40a Section 501(c)(3) organizations. Enter amount of tax imposed on the organization during the year under: section 4911 ▶ ; section 4912 ▶ ; section 4955 ▶		
b Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year, or did it engage in an excess benefit transaction in a prior year that has not been reported on any of its prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I		✓
c Section 501(c)(3) and 501(c)(4) organizations. Enter amount of tax imposed on organization managers or disqualified persons during the year under sections 4912, 4955, and 4958 ▶		
d Section 501(c)(3) and 501(c)(4) organizations. Enter amount of tax on line 40c reimbursed by the organization ▶		
e All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction? If "Yes," complete Form 8886-T.		✓
41 List the states with which a copy of this return is filed. ▶		
42a The organization's books are in care of ▶ <u>Missouri National Guard Association</u> Telephone no. ▶ <u>573-632-4240</u> Located at ▶ <u>2302 Militia Drive, Jefferson City, MO</u> ZIP + 4 ▶ <u>65101-1203</u>		
b At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	Yes	No
If "Yes," enter the name of the foreign country: ▶		✓
See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts .		
c At any time during the calendar year, did the organization maintain an office outside of the U.S.?		✓
If "Yes," enter the name of the foreign country: ▶		
43 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ in lieu of Form 1041 —Check here ▶ <input type="checkbox"/>		
and enter the amount of tax-exempt interest received or accrued during the tax year ▶ 43		
44a Did the organization maintain any donor advised funds during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ		✓
b Did the organization operate one or more hospital facilities during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ		✓
c Did the organization receive any payments for indoor tanning services during the year?		✓
d If "Yes" to line 44c, has the organization filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O		✓

- | | | Yes | No |
|---|------------|-----|----|
| 45 Is any related organization a controlled entity of the organization within the meaning of section 512(b)(13)? | 45 | | ✓ |
| a Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," Form 990 and Schedule R may need to be completed instead of Form 990-EZ (see instructions) | 45a | | ✓ |
| 46 Did the organization engage, directly or indirectly, in political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 46 | | ✓ |

Part VI Section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts only. All section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts must answer questions 47–49b and 52, and complete the tables for lines 50 and 51.

Check if the organization used Schedule O to respond to any question in this Part VI ☐

- | | | Yes | No |
|--|------------|-----|----|
| 47 Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II | 47 | | |
| 48 Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 48 | | |
| 49a Did the organization make any transfers to an exempt non-charitable related organization? | 49a | | |
| b If "Yes," was the related organization a section 527 organization? | 49b | | |
- 50** Complete this table for the organization's five highest compensated employees (other than officers, directors, trustees and key employees) who each received more than \$100,000 of compensation from the organization. If there is none, enter "None."

(a) Name and address of each employee paid more than \$100,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
NONE				

f Total number of other employees paid over \$100,000 -0-

- 51** Complete this table for the organization's five highest compensated independent contractors who each received more than \$100,000 of compensation from the organization. If there is none, enter "None."

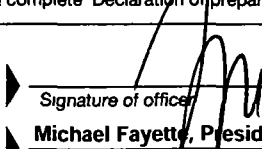
(a) Name and address of each independent contractor paid more than \$100,000	(b) Type of service	(c) Compensation
NONE		

d Total number of other independent contractors each receiving over \$100,000 -0-

- 52** Did the organization complete Schedule A? **Note:** All section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A ☐ Yes ☐ No

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer 
Michael Fayette, President
 Type or print name and title

Date 18 JAN 12

Paid Preparer Use Only

Pnnt/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN
Firm's name		Firm's EIN		
Firm's address		Phone no		

May the IRS discuss this return with the preparer shown above? See instructions ☐ Yes ☐ No

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2010

**Open to Public
Inspection**

Name of the organization

Missouri National Guard Association

Employer identification number

43-0907318

Other Expenses **PART I, Line 16 Form 990-EZ**

Bank Charges \$881

Conference Conventions and Meetings \$15,562

Dues and Subscriptions \$250

Office Expenses \$440

Scholarships \$1,800

Travel \$3,026

Total **\$21,959**

Total Liabilities **PART II, Line 26 Form 990-EZ**

Hilton Inn St. Louis Ball Park \$5,995

Unearned dues \$332

Total **\$6,327**

Changes in Governing Document **PART V, Line 34 Form 990-EZ**

Bylaws changed to dissolve the Insurance Trust and create an Insurance Committee. (SEE ATTACHED)

Name of the organization

Employer identification number

Missouri National Guard Association

43-0907318

MISSOURI NATONAL GUARD ASSOCIATION

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ARTICLE I NAME

Section 1 - NAME.

The name of this Association shall be the: "Missouri National Guard Association" a non-profit corporation, incorporated in the State of Missouri.

ARTICLE II PURPOSES AND POWERS

Section 1 - PURPOSES.

The purposes of the Missouri National Guard Association (MoNGA) shall be to:

- A. Promote and support the National Guard of the State of Missouri in accordance with its' mission both Federal and State;
- B. Foster and improve the status of the National Guard of the State of Missouri with the governmental agencies of the state;
- C. Promote and support the National Guard Associations of the United States in its activities to improve the Missouri National Guard and the Army and Air National Guard of the United States as components of the Armed Forces of the United States.

Section 2 - POWERS.

The Association has all powers necessary, or appropriate to the furtherance of its purposes, including but not limited to:

- A. Receipt and collection of dues.
- B. Acceptance of contributions.
- C. Acquisition of property, both real and personal by purchase, gift, devise, or lease.
- D. Investment and reinvestment of funds.
- E. Sale, ease, or encumbrance of real or personal property or any part or parts thereof and the conveyance by way of trust, mortgage or otherwise.
- F. Execution, performance, cancellation and/or revision of contracts of any kind.

- G. Creation of such trust or trusts as may be necessary.
- H. Sponsorship of a group insurance program for its members, associate members and members of the National Guard of the State of Missouri. The Board of Directors of the Association may for and on behalf of the Association administer the insurance program and invest the portion of divisible surplus, if any, attributable to any group insurance policies
- I. Granting of education scholarships to Annual, Life, Retired Life and Associate members of the Association or their dependents.
- J. Recognition of the continuing service or unique contributions of individual members of the Association or others by the presentation of appropriate awards. The Board of Directors of the Association shall establish an Association Awards Program to include awards category eligibility, nominating and selecting procedures and presentation recommendation.

ARTICLE III MEMBERSHIP

Section 1 - MEMBERSHIP.

The membership year begins 1 January and ends 31 December. Annual dues shall be due and payable on or before 1 January of each year. Any applicant for membership may be refused admission by a majority vote of the Board of Directors. The Board of Directors may also terminate a membership by majority vote and return of the current dues paid. No membership shall be terminated without the member having been given a hearing by the Board of Directors. The membership of this Association shall be composed of:

A. ANNUAL MEMBER.

1. Any Missouri National Guard officer, warrant officer, enlisted person or former officer, warrant officer, or enlisted person may become a member upon payment of annual dues. Former military personnel who are prior members of the Missouri National Guard who desire to join the

Association must have their application approved by the Board of Directors before enrollment.

2. In order to join the National Guard Association of the United States (NGAUS) or the Enlisted Association of the National Guard of the United States (EANGUS) as an annual member, you must first be an Annual Member of the Missouri National Guard Association (MoNGA).

B. LIFE MEMBER.

1. Any officer, warrant officer or enlisted person who is an active member of the Missouri National Guard may become eligible to apply for Life Membership, subject to the approval of the Board of Directors, and upon payment of the Life Membership dues.
2. In order to join the National Guard Association of the United States (NGAUS) or the Enlisted Association of the National Guard of the United States (EANGUS) as a Life Member, you must first be a Life Member of the MoNGA.
3. Any member that joins as a Life Member is a member of the Association for life. They are not required to purchase a Retired Life Membership upon their retirement from active Guard service.

C. RETIRED LIFE MEMBER.

1. Any Annual member who leaves the active Guard program under honorable conditions and who is eligible to receive retired pay and benefits based on National Guard service shall be eligible to apply for Retired Life Membership, subject to the approval of the Board of Directors, and upon payment of the Retired Life dues.
2. In order to join the National Guard Association of the United States (NGAUS) or the Enlisted Association of the National Guard of the United States (EANGUS) as a Retired Life Member, you must first be a Retired Life Member of the MoNGA.

3. If a Retired Life Member under this provision re-enters the active Guard program, this Retired Life Membership remains valid for the active period due to the member's previous honorable service which entitled the member to retirement pay and benefits, and the member owes no further dues.

D. ASSOCIATE MEMBER.

1. Any person who is not otherwise qualified for membership as set forth above, who is interested in and dedicated to the purpose of the Association, upon application and payment of the prescribed dues, and approval of the Board of Directors, may be issued an Associate membership. Associate Members are not entitled to vote or hold office.
2. Any person who is not otherwise qualified for membership as set forth above, who is interested in and dedicated to the purpose of the Association, upon application and payment of the prescribed dues, and approval of the Board of Directors, may be issued an Associate Life membership. Associate Life members are not entitled to vote or hold office.

E. HONORARY LIFE MEMBER.

1. The Governor of the State, State Officials, outstanding military personnel, or civilians may be elected to an Honorary Life Membership by the Association in conference. Honorary Members are not entitled to vote or hold office. Honorary Members will be approved by the Board of Directors by majority vote.

F. CORPORATE ASSOCIATE MEMBER.

1. Any business, organization or corporation may become a Corporate Associate member of the Missouri National Guard Association upon payment of annual dues as set and approved by the Board of Directors. Corporate Associate Members are not entitled to vote or hold office but may attend state conferences as guests or observers. The Board of Directors

retains the right to disapprove Corporate Associate Membership, which may be in conflict with the best interests of the Missouri National Guard.

Section 2 - MEMBERSHIP IDENTIFICATION.

An appropriate card of certification of membership shall be issued to each member of the Association.

ARTICLE IV OFFICERS

Section 1 - OFFICERS.

The officers of this Association shall be:

- A. President
- B. President-Elect
- C. Vice-Presidents Air and Army
- D. Immediate Past President
- E. Two Command Representatives from each Senior Command, as defined in Article V.
- F. Secretary
- G. Executive Director
- H. Treasurer
- I. Chaplain
- J. Retired Life Member
- K. Enlisted Committee Chairman
- L. Enlisted Committee Chairman-Elect
- M. Auxiliary President
- N. Company Grade/Warrant Officer Representatives

Section 2 - DUTIES AND POWER OF OFFICERS

- A. PRESIDENT. The President shall preside at the Annual Conference and all Special Conferences of the Association, and shall be the chairman Ex-Officio of the Board of Directors. The President is charged with the direction of all affairs pertaining to the Association between the Annual Conferences. The President shall

from time to time call meetings of the Board of Directors and appoint special committees. The President shall be a member ex-officio of all committees, make arrangements for Annual and Special Conferences, and appoint the Conference Chairman of the Annual Conference scheduled four years in advance. Such appointment shall be in line with the recommendation of the Time and Place Committee, and made after conferring with the senior Army and Air Commanders in the area concerned. The President shall be charged with the responsibility for operation of the Office of the Association; have authority to incur such incidental expenses as may be necessary; employ such personnel and other clerical assistants as in the President's judgment may be necessary, and assign to them such duties the President deems advisable, provided that money for such expenditures is available in the treasury, over and above the money required to meet previous commitments and obligations. The President shall have the authority to prepare a suitably engrossed Resolution pertaining to the death of a Guardsman, former Guardsman or friend of the National Guard when deemed advisable by the President, or requested by a unit or member of the Missouri National Guard Association. The President may request any member of the Association to act in his behalf in the timely presentation of the framed Resolution to the bereaved family or relative. The President shall have the authority to appoint a Parliamentarian to preside at Board Meetings and the Annual Conference, if and when the President deems it advisable. The President shall make an Annual Report to the Association.

- B. PRESIDENT-ELECT. Shall succeed to the office of President upon the expiration of the President's term; shall perform the duties of the President during the Presidents absence or disability; in case of death or termination of the President, the President-Elect shall fill the unexpired term. The President-Elect shall be a member of the Board of Directors and a member ex-officio of

all committees. The President-Elect shall be elected from the membership of the Association.

C. VICE-PRESIDENT AIR AND VICE-PRESIDENT ARMY. The Vice-Presidents Air and Army shall assist the President as requested and shall be members of the Board of Directors. It is the responsibility of the Vice-Presidents' Air and Army to work with the Command Representatives of their respective services to build a program to educate the members of their commands regarding the benefits of the MoNGA and to assist them in building membership within their commands. The Vice-Presidents' will collect Command Representative reports for consolidation NLT than 5 days prior to each meeting of the Board of Directors and will give one consolidated report at the meeting of the Board of Directors either in person or by teleconference. If either Vice-President cannot be at a meeting of the Board of Directors, they shall forward their consolidated report to the other Vice-President for presentation.

D. IMMEDIATE PAST PRESIDENT. Upon the election of a new President of the Association, the President's predecessor automatically becomes the Immediate Past President and shall serve as a member of the Board of Directors and provide guidance to the incoming President as required.

E. COMMAND REPRESENTATIVES. The Command Representatives shall perform such duties as may be assigned to them by the President of the Association and shall also be members of the Board of Directors. The Command Representatives shall be responsible for the annual membership drive for their respective Commands and shall provide to the Board of Directors at the summer Board meeting their membership drive plans for the upcoming year. Command Representatives shall be elected from each Senior Command. The composition of the Command Representatives shall be one officer and one enlisted. One Command Representative will be elected from each Senior Command for a two-year term. This shall

be done each year in caucus during the Annual State Conference, Senior Command. Each Command will submit the names they have selected, in writing, to the Nominations Chairman.

F. SECRETARY. The Secretary shall have charge of all records of the Association, including those of the Board of Directors, and shall be a member of the Board of Directors. The Secretary shall make an annual report to the Association. The Secretary shall be elected from the membership of the Association.

G. EXECUTIVE DIRECTOR. The Executive Director shall be selected by the Board of Directors. The Executive Director may be either a full-time or part-time position as determined by the Board of Directors. The Executive Director shall not be a voting member of the Board of Directors. The Executive Director shall assist the elected Secretary on a part-time basis and perform such duties as directed by the President and Board of Directors. The Executive Director shall be an ex-officio non-voting member of all Standing Committees, Special Committees and Conference Committees.

H. TREASURER. The Treasurer shall monitor the receipts and disbursement of all funds of the Association except such funds as are administered by the Insurance Committee. The Treasurer will be bonded as required by the Board of Directors and will be authorized, along with such other members of the Board of Directors as directed by the President, to sign warrants for payment of bills of the Association. The Treasurer will assist the Executive Director in preparing a status of funds report to the quarterly Board of Directors' meeting. The Treasurer shall make an annual report of finances to the Annual Conference. The Treasurer shall be a member of the Board of Directors. The Treasurer shall be elected from the membership of the Association.

I. CHAPLAIN. The Chaplain shall be elected from the military membership of the Association. The duties of the Chaplain will

be as prescribed by the President. The Chaplain shall be a member of the Board of Directors.

J. RETIRED REPRESENTATIVE. The Retired Representative of the Board of Directors shall be elected from the Retired Members of the Association. The Retired Representative shall be a delegate to the National Conference and the Missouri representative on the Continuity and Retiree Affairs Committee of EANGUS and the NGAUS Retired/Separated Caucus as appropriate. The Retired Representative shall be the Chairman of the Continuity and Retiree Affairs Committee and convene the annual caucus of retired members at the Annual Conference for the purpose of nominating a Retired Representative to this position and to submit to the President, the names of four additional members of that group to be appointed to the Continuity and Retiree Affairs Committee. The Retired Representative shall be a member of the Board of Directors.

K. ENLISTED REPRESENTATIVE. The Enlisted Representatives who are officers of the Association, in addition to any other enlisted personnel elected to office, shall consist of the Enlisted Committee Chairman and Enlisted Committee Chairman-Elect. The Enlisted Committee Chairman shall preside over the Enlisted Committee activities as provided for in these Bylaws. The Chairman-Elect shall be selected in caucus by the Enlisted Committee during the Annual Conference, and will automatically succeed to the Enlisted Committee Chairman annually. The enlisted members identified herein are members of the Board of Directors.

L. COMPANY GRADE OFFICER/WARRANT OFFICER REPRESENTATIVES: The Company Grade Officer/Warrant Officer Representatives, one Army and one Air, shall be selected by the Company Grade/Warrant Officer caucuses, one Army and one Air. Each caucus will submit the names of their selections, in writing, to the Nominations Chairman.

Section 3 - ELECTION OF OFFICERS.

All Officers of the Association, except the Executive Director, shall be elected at the Annual Conference of the Association. The Chairman-Elect of the Enlisted Committee shall be elected as prescribed in Article III, Section 1. The Nomination Committee shall verify eligibility to hold office, as specified in Section 6 below, prior to presenting nominations to the Annual Conference. Nominations shall be presented to the Conference by the Nomination Committee. The Association President will call for nominations from the floor for all Association elective officer positions. Officers shall hold office for one year, or until such time as a qualified successor is elected, except that, Command Representatives shall hold office for two years. One Command Representative shall be elected from each Senior Command at each Annual Conference for a two-year term. The Company Grade Officer/Warrant Officer Representative, one Army and one Air, shall be elected at each Annual Conference.

Section 4 - TERM OF OFFICE.

The term of office for newly elected officers of the Association shall begin on 1 May. All bills pertaining to the Annual Conference shall be settled by the officers whose terms expire. The funds shall be terminally audited and the transfer shall be acceptable to the newly elected officers.

Section 5 - VACANCIES.

Officers of the Association who resign, do not attend Board of Directors' Meetings, or otherwise cease to function as determined by the Board of Directors, shall be removed from office by the Board of Directors and a replacement shall be appointed by the Board of Directors to serve until a successor is selected at the next Annual Conference of the Association. Any appointee to an Executive Board position shall have served at least one previous year as a member of the Board of Directors.

Section 6 - ELIGIBILITY.

To be eligible for elective office, a member must be a member in good standing for at least two (2) years.

ARTICLE V AREAS

Section 1 - SENIOR COMMANDS.

The State shall be divided into Senior Commands (SENCOM). The commands will be known by the Command name and will have one officer and one enlisted Command Representative each. The Senior Commands shall be aligned with the senior command structure of the Missouri National Guard.

Section 2 - SENIOR COMMAND REALIGNMENTS.

The Board of Directors shall be empowered to make adjustments in the Command structure caused by reorganization or realignment of the Missouri National Guard. Realignment of Commands does not require a Bylaws change. The Board of Directors will publish a list of Senior Commands each year prior to January 1st and at other times when the structure of the Missouri National Guard changes.

ARTICLE VI THE BOARD OF DIRECTORS

Section 1 - COMPOSITION.

The Board of Directors shall consist of the President, President-Elect, Vice-President Army, Vice-President Air, Immediate Past President, Command Representatives, Secretary, Treasurer, Retired Representative, Auxiliary President, Enlisted Committee-Chairman, Company Grade Officer/Warrant Officer Representatives, Enlisted Committee-Chairman Elect, Chaplain, and Executive Director of the Association.

Section 2 - DUTIES AND POWERS.

The Board of Directors, during the intervals between Conferences, shall carry out the policies of the Association. A Committee of no less than three (3) members of the Board of Directors shall audit all financial accounts, except the Insurance Program, and make a report of such audit to the Annual Conference. The Board of Directors shall have the authority to call a Special Conference of the Association by majority vote of the Board. The Board of Directors shall have the authority to designate time and place of the next Annual Conference when not fixed by the Annual Conference. The Board of Directors shall review the membership dues on an annual basis, prior to the annual membership drive, and have the authority to change the dues rate, by rank, as they deem appropriate. In the event a vacancy exists on the Board of Directors, or any office, with the exception of the President, the same shall be filled by vote of the Board of Directors. The Board of Directors shall have the authority to sponsor a program or programs of Group Insurance Coverage for its Annual, Life, Retired Life, and Associate members.

Section 3 - PRIVILEGES.

All members of the Board of Directors shall be automatically selected as first delegates to the Annual Conference of the National Guard Association of the United States or Enlisted Association of the National Guard of the United States as appropriate, or shall select an appropriate member from their respective area of the state to serve in their absence. The Enlisted Chairman of the Board of Directors, along with the Secretary of the Enlisted Committee and Enlisted Chairman-Elect will automatically be delegates to the National Conference of the EANGUS. In the event any of these personnel are unable to attend the EANGUS National Conference, the Enlisted Committee Chairman shall select an appropriate replacement.

Section 4 - MEETINGS.

The Board of Directors shall meet at the call of the President, but not less than one each quarter. A majority of the Board shall constitute a quorum.

Section 5 - ACTION OF THE BOARD OF DIRECTORS.

Actions of the Board of Directors shall be taken only upon a majority vote of those present at a meeting at which a quorum is present.

ARTICLE VII COMMITTEES

Section 1 - STANDING COMMITTEES

Shall consist of the following:

- A. BYLAWS COMMITTEE. The Bylaws Committee shall consist of at least three members of the Association in good standing. The Chairman and members shall be appointed by the President and serve the President. The Committee shall constantly evaluate and study the Bylaws in relation to the purposes and operation of the Association. They shall recommend revisions, amendments or additions to the President and the Board of Directors as necessary to assure the continuous and orderly growth of the association.
- B. LEGISLATIVE COMMITTEE. The Legislative Committee shall consist of at least three (3) members of the Association in good standing. The Chairman and members shall be appointed by the President and serve the President. The number of members may be increased at the discretion of the Chairman with concurrence of the President. The Legislative Committee shall prepare, request the introduction of, and support legislation required to implement legislation to facilitate the mission, quality of life and activities of the Missouri National Guard and the policies of the Association. The Legislative Committee shall provide the members of the state legislature with information regarding national security and the Missouri National Guard, monitor

pending legislation, support legislation the is advantageous to the Missouri National Guard, oppose legislation detrimental to the interest of the Missouri National Guard and the Association, develop and recommend to the Board of Directors the legislative policy of the Association and render an annual report to the Association.

C. CONTINUITY AND RETIREE AFFAIRS COMMITTEE. The Continuity and Retiree Affairs Committee shall consist of at least five (5) Retired Members of the Association. The Retired Representative elected by the members of the Association at the Annual Conference, shall be the Chairman of the Continuity and Retiree Affairs Committee. A Vice-Chairman will be elected to assist the Chairman and function in the absence of the Chairman. A caucus of Retired members will convene at the Annual Conference for the purpose of selecting a nominee for the Retired Representative position on the Board of Directors. The name of the nominee shall be given to the Chairman of the Nominations Committee prior to the time he presents his report to the Conference. This caucus shall also recommend the names of four other members to be appointed by the Chairman of this Committee. They shall represent all areas of the State. The Chairman shall be an official delegate to the National Conference and represent the Association on the Continuity and Retiree Affairs Committee of the Nation Guard Association of the United States and/or the Enlisted Association National Guard of the United States as appropriate. The Continuity and Retiree Affairs Committee shall encourage and solicit retired members of the Missouri National Guard to become Retired Life Members of both the Missouri Association and the appropriate national association. They shall lend their experience and mature judgment to furthering the purposes and image of the Missouri National Guard. The Committee shall recommend ways and pursue methods of increasing active participation of retired members in the business of the

Association. Members of the Committee shall develop and recommend to the Board of Directors policies, which will establish and maintain good will for the National Guard throughout the State and their communities.

D. SCHOLARSHIP COMMITTEE. The Scholarship Committee shall consist of three (3) members of the Association. The members of this Committee shall be appointed by the President at the Annual Conference of the Association. One member shall be appointed each year for a term of three years and shall file a written acceptance of their appointment with the Association: provided that each member shall continue to serve until his successor is chosen and has accepted in writing. The senior member of the Committee will be the Chairman, unless otherwise designated by the President. The term of the Chairman shall be for one year. The Committee shall study established criteria for awarding scholarships, methods of awarding scholarships, and submit recommendations to the Board of Directors as deemed advisable. They shall formulate instructions and application forms, set dates for applications to be submitted, ensure utmost publicity for the scholarship program, and determine recipients to scholarships. Announcements of the annual program and deadlines shall be made through the Association newsletter, through every Senior Command and on the MONGAonline website. The Board of Directors shall determine the number and amount of scholarships based upon the allocations to the Scholarship Fund from the Insurance Program. The Committee may petition the Board of Directors for additional monies based upon the number and quality of applicants. The Committee shall submit a report to the Annual Conference to announce the current year recipients, status of past recipients, and also include recommendations for future changes.

E. ENLISTED COMMITTEE. The Enlisted Committee shall consist of no less than ten (10) enlisted members, at least one member from

each Senior Command of the Association. The Chairman of the Enlisted Committee shall convene a caucus of enlisted members at the Annual Conference, which shall select a Chairmen-Elect for the Enlisted Committee Board of Directors' position and a Secretary of the Enlisted Committee. The Chairman, Chairman-Elect and Secretary of the Enlisted Committee shall be official delegates to the National Conference of the EANGUS. The name of the Chairman-Elect selected in caucus will be given to the Chairman of the Nominations Committee prior to the time of that Committee report to the Annual Conference. The Enlisted Committee shall encourage and solicit enlisted persons of the Missouri National Guard to become members of both the Missouri National Guard Association and the EANGUS. They shall lend their experience and insight to furthering the purposes and image of the Missouri National Guard. The Committee shall recommend ways and pursue methods of increasing active participation of enlisted persons in the conduct of the Association. Members of the committee shall develop and recommend to the Board of Directors policies, which will establish rapport and maintain good will with the enlisted personnel of the Missouri National Guard throughout the units and individual communities of the State.

F. FINANCE COMMITTEE. The Finance Committee will be appointed by the President at the beginning of the membership year. The Finance Committee shall consist of no less than four (4) members including the Executive Director. The Treasurer shall be the Chairman of the Committee. They shall recommend an annual budget to the Board of Directors for the disbursement of all funds. They shall periodically examine all funds of the Association during the year of tenure.

Section 2 - SPECIAL COMMITTEES.

Shall consist of at least the following:

A.INSURANCE COMMITTEE. The Insurance Committee shall be elected by the members of the Association to administer the Missouri National Guard Association Group Insurance Program. The Insurance Committee of the Association may, for and on behalf of the Association, invest the portion of divisible surplus, if any, attributable to any group insurance policies. The Insurance Committee shall consist of eight (8) members, four (4) elected by the Association. The non-elected members of the Insurance Committee are President, President-Elect, and Immediate Past-President of the Association and the Executive Director who is a non-voting member. One Insurance Committee Member shall be elected each year by vote of the members of the Association in Conference. Each Insurance Committee Member shall be elected for a term of four (4) years and shall file a written acceptance of their appointment with the Association; provided that each Insurance Committee Member shall continue to serve until his/her successor is chosen and has accepted in writing. The committee members shall designate one of their members to be Chairman of the Insurance Committee. The Insurance Committee of the Association shall elect individuals to fill interim vacancies for the balance of that Members's term or until the next Annual Conference of the Association, whichever occurs first. Insurance Committee Members may resign and be discharged from liability upon proper audit.

The President of the Association shall appoint any other such special committees as deemed necessary. The membership thereof shall consist of such members as the President of the Association may desire, provided that where practical appointments will be made on the basis of at least one member from each Senior Command of the State.

Section 3 - CONFERENCE COMMITTEES.

Shall consist of the following:

- A. CREDENTIALS COMMITTEE. The Credentials Committee shall be appointed by the President of the Association and shall be composed of not to exceed three (3) members of the Board of Directors. The Secretary of the Association shall be the Chairman of the Credentials Committee. This Committee shall examine the credentials of the delegates to the Conference to determine their eligibility and make a report to the Conference. Delegates and nominees must be members of the Association in good standing.
- B. RESOLUTION COMMITTEE. The Resolution Committee consists of two (2) members, one officer and one enlisted, of the Association from each major military organization that is commanded by an O5 grade officer or higher which is a federally recognized unit. The senior officer and senior NCO of the aforementioned unit will select their respective officer/warrant officer and enlisted members accordingly. An officer/warrant officer may not be substituted for an enlisted member; likewise an enlisted member may not be substituted for an officer/warrant officer. The Board of Directors will designate the units authorized a Committee Representative and notify such in writing with the Annual Call of the conference. The President shall designate the Chairman and Vice-Chairman. The Committee shall meet at the Call of the Chairman prior to or during the Annual Conference of the Association. The Committee shall be chaired and vice chaired by an Army or Air officer/warrant officer or NCO. The Vice Chair shall be in the opposite branch of service as the Chairman. All resolutions will be divided into three categories Army issues, Air issues and Joint issues. The Chairman and Vice-Chairman will chair subcommittees for issues pertinent to their branch of service only. The full Committee shall be convened and subcommittees will report on resolutions they recommend for adoption. Upon acceptance of subcommittee recommendations, Joint issues will be reviewed and recommended for adoption. The

committee shall review all resolutions submitted in writing to the President, Officers of the Association, the Executive Director, or the Chairmen of the Resolutions Committee prior to the Annual Conference and then present to the Conference only those which it recommends for adoption. Resolutions presented from the floor during the Conference, shall be in writing and shall be considered at that Conference only with the concurrence of a simple majority of the official delegates present. This section is not intended to limit the authority of the Board of Directors to act on timely resolutions between Annual Conferences

C. NOMINATIONS COMMITTEE. The Nominations Committee shall consist of two (2) members (one officer and one enlisted) of the Association from each major military organization that is commanded by an 05 grade officer or higher which is a federally recognized unit. The senior officer and senior NCO of the aforementioned unit will select their respective officer/warrant officer and enlisted members accordingly. An officer/warrant officer may not be substituted for an enlisted member; likewise an enlisted member may not be substituted for an officer/warrant officer. The Board of Directors will designate the units authorized a Committee Representative and will notify such in writing with the Annual Call of the Conference. The President shall designate the Chairman. The Committee shall meet at the Call of the Chairman prior to or during the Annual Conference of the Association. The Committee, by majority vote, shall select one (1) candidate for each position to be filled and report to the Conference its recommendation for nominations for officers of the Association for the ensuing year. The Command Representatives shall be nominated in caucus by members from each Senior Command. Such nominations shall be submitted to the Nominations Committee to be included in the report of the Committee to the Conference. This Committee shall also submit nominations to the Conference

for members of the Scholarship Committee and the Insurance Committee.

D. TIME AND PLACE COMMITTEE. The Time and Place Committee shall consist of two (2) members (one officer and one enlisted) of the Association from each major military organization that is commanded by an O5 grade officer or higher which is a federally recognized unit. The senior officer and senior NCO of the aforementioned unit will select their respective officer/warrant officer and enlisted members accordingly. An officer/warrant officer may not be substituted for an enlisted member; likewise an enlisted member may not be substituted for an officer/warrant officer. The Board of Directors will designate the units authorized a Committee Representative and will notify such in writing with the Annual Call of the Conference. The President shall designate the Chairman. The Committee shall meet at the Call of the Chairman prior to or during the Annual Conference of the Association. The Committee shall recommend to the Conference the time and place of Conference, four years in advance. If the Committee does not select the time and place of such Conferences, such selection shall be made by the Board of Directors.

Section 4 - RETIRED CHAPTERS.

Retired members are authorized to establish local Retired Chapters of the Missouri National Guard Association. Formal status and recognition must be approved by the Board of Directors after receiving written application for Retired Chapter approval. Application for Chapter approval will include the Chapter name, Managing Committee, and location, as a minimum. Each Retired Chapter of the Missouri National Guard Association will be authorized representation at the Annual or Special Conference as provided by Article X.

Section 5 - AUXILIARY STATUS.

The Association Auxiliary and its members shall be non-voting members of the Association in good standing. Recognizing the beneficial work

of the Auxiliary which work is exclusively in furtherance of the tax-exempt work and purpose of the Association, the Association shall foster and encourage the furtherance of this work by endorsing and assisting the Auxiliary in its purposes. The Association recognizes, by these Bylaws, the related organization status of the Auxiliary and endorses administrative action necessary to establish and maintain the tax-exempt status of the Auxiliary.

ARTICLE VIII THE EXECUTIVE COUNCIL

Section 1 - COMPOSITION.

The Executive Council of the Board of Directors shall be composed of the President, President-Elect, Vice-President Air, Vice-President Army, Enlisted Committee Chairman, Immediate Past-President, Secretary, Treasurer and the Executive Director. The Executive Director shall not be a voting member of the Executive Council. A majority of the Executive Council shall constitute a quorum.

Section 2 - DUTIES AND POWERS.

The Executive Council shall have general supervision of the affairs of the Association between the meetings of the Board of Directors. The Executive Council shall have authority to authorize the expenditure of funds in conjunction with the Finance Committee on any item on a budget previously approved by the Board of Directors, make emergency decisions deemed in the best interest of the Association between the scheduled Board of Directors' meetings, and exercise such other powers as may be delegated to it by the Board of Directors. Such other delegations will be made in writing and will become a part of the formal minutes of the Board of Directors' Meeting. The Executive Council may meet in person, by teleconference, or by using email to circulate an issue and recording votes received by email response. All actions undertaken by the Executive Council must be by majority vote with a quorum present as set forth above. Any action taken or approved by the Executive Council between the Board of Directors'

meetings shall be reported to the Board of Directors at the next scheduled Board meeting and be made a part of the minutes of that Board meeting.

ARTICLE IX CONFERENCE

Section 1 - ANNUAL.

There shall be an Annual Conference of the Association normally held between Easter and 1 May. The Board of Directors may approve a date not in this time span if local conditions dictate.

Section 2 - SPECIAL.

Special Conferences may be called by the President or majority of the Board of Directors to transact such business as is directed in the Call of the Special Conference.

Section 3 - REPRESENTATION.

The right to be a delegate at an Annual Conference or Special Conference shall be limited to Annual, Life and Retired Life Members. Each of the Senior Command Representatives shall contact the units in their command regarding the selection of voting delegates at Conferences; the Enlisted Senior Command Representative will contact the senior NCO of each unit and the Officer Senior Command Representative will contact the senior officer of each unit. Conference delegates shall be selected on the basis of two delegates (one officer/warrant officer and one enlisted) per federally recognized unit as designated by NGB, which has a unit identification code. Split units are considered as one unit. The Senior Command Representatives (Enlisted and Officer) shall submit names of voting delegates to the Secretary and/or the Chairman of the Credentials Committee at least twenty (20) days prior to the opening of the Business Session of the Conference. Only those representatives present who are accredited delegates as verified by the Credentials Committee shall be entitled to vote. If the number of accredited

delegates present does not equal the number to which a command is entitled, then the accredited enlisted and officer delegates present shall, by majority vote, cast their respective enlisted or officer ballot for the difference between the number cast individually and the total number to which the Command is entitled. If only one accredited delegate represents the Command, he or she shall cast the entire enlisted or officer ballot to which the Command is entitled, but not both. If the command is represented by only two accredited delegates, one officer and one enlisted, they shall cast their command's total enlisted ballot and officer ballot respectively. Each officially designated Retired Chapter shall be authorized two (2) delegates (one officer/warrant officer and one enlisted) at the Annual or Special Conference. The Chapter is responsible for submitting the name of the voting delegate to the Credentials Committee at least twenty (20) days prior to the opening of the Business Session of the Conference.

Section 4 - QUORUM.

Before transacting the business of the Association at either an Annual Conference or a Special Conference, the Secretary shall certify that a quorum of the delegates is present. Two-thirds of those delegates whose names have been submitted to the Credentials Committee and who are registered for the Conference shall constitute a quorum.

Section 5 - ORDER OF BUSINESS.

The order of business shall be governed by the latest issue of Roberts's Rules of Order, except as herein modified. The order of business and programs for each conference shall be arranged by the President of the Association.

ARTICLE X WAR OR NATIONAL EMERGENCY, SUSPENSION AND RESUMPTION OF ACTIVITIES

Section 1 - SUSPENSION OF ACTIVITIES.

- A. This article may be invoked by majority vote of the Board of Directors of the Association in the event of war or national emergency proclaimed by the President of the United States. This article, when invoked, shall take precedence over any conflicting provision of the Bylaws of the Association.
- B. The activities of the Association shall be suspended during the absence of 85% of the Annual and Life Members.
- C. The entry of an elected officer or member of the Board of Directors into extended active duty (does not include AGR) in the Federal military service shall automatically cause a vacancy in their office and the same shall be filled as provided herein; except that this paragraph shall not apply to officers of the Association holding office at this time of activities under this Article. For the purpose of this article, extended active duty is defined as federal mobilization for a period of more than two hundred seventy (270) days, under a Presidential Selected Reserve Call-Up (PSRC), in time of war or national emergency as declared by Congress, under Title 10 U.S.C. 12301 a, b, c and d, 12302 and 12304, as amended.
- D. The Board of Directors, or in the absence of a majority thereof, the Executive Council or President, and the Adjutant General will, by proclamation, determine the absence of 85% of the Annual and Life members not on the retired rolls of the Association and the activities of the Association shall thereupon be suspended. Absence as used in this Article shall mean absent on extended active duty in the military service as defined in paragraph C. above.

Section 2 - ASSETS OF THE ASSOCIATION.

If time permits, the Board of Directors functioning at the time of suspension of activities shall turn over to the Adjutant General of the State of Missouri, the assets of the Association, to be held by him, in trust, until the Association resumes activities. If time does not permit an orderly transfer, the Adjutant General shall take possession of the assets of the Association in any manner, which seems reasonable and proper under the existing circumstances. The Adjutant General may appoint a Committee composed of Annual, Life or Retired Life Members, who are available to assist him in discharging this responsibility.

Section 3 - INSURANCE PROGRAM.

During such time that activities are suspended under this Article, the Adjutant General shall appoint individuals who are Annual, Life or Retired Life Members to fill vacancies on the Insurance Committee.

Section 4 - RESUMPTION OF ACTIVITIES.

When at least 15% of the Annual and Life Members not on the retired rolls, as determined by the Adjutant General, have returned from extended active duty military service, the Adjutant General shall appoint interim members to the Board of Directors, as provided in Article VI., and return the assets of the Association to the Board of Directors. The Interim Board shall call a Conference within ninety days after appointment at which time officers shall be elected and normal activities resumed in accordance with the provisions of these Bylaws.

Section 5 - MEMBERSHIP.

Each member who is an Annual Member at the time of suspension of activities under this Article, if called or inducted into Federal service, shall continue to be classed as an Annual Member while in such Federal service and after release from such Federal service until

the first Conference of the Association is held following resumption of activities.

ARTICLE XI CONTRACT AND CONVEYANCES

Section 1 - CONTRACT AND CONVEYANCES.

All contracts and conveyances affecting any real property owned or managed by the Association shall be signed and executed by the President and the Secretary of the Association after a resolution has been adopted by the Board of Directors of the Association authorizing the entering into of the specific contract or conveyance.

ARTICLE XII FISCAL YEAR

Section 1 - FISCAL YEAR.

The fiscal year of the Association shall commence on 1 January and terminate on 31 December.

ARTICLE XIII AMENDMENTS

Section 1 - AMENDMENTS/REVISIONS TO BYLAWS BY MAJORITY VOTE.

These Bylaws may be revised, amended and added to by a majority vote of delegates at the Annual Conference or any Special Conference called for that purpose by the President or Board of Directors of the Association. Proposed revisions or amendments shall be submitted in writing to the Bylaws Committee not later than ninety (90) days prior to the Annual Conference. The Board of Directors or any member of the Association in good standing may submit revisions or amendments to the Bylaws Committee for their consideration. The Bylaws Committee will convene a meeting (in person, by teleconference or circulating the proposed amendments or Revisions electronically with documentation of the review process) to consider the proposed changes to the Bylaws. The Bylaws Committee will then submit a report with their recommendations to the Board of Directors of the Association not later than sixty (60) days prior to the Annual Conference. The Board of

Directors, upon acceptance of the report of the Bylaws Committee, will post the proposed revisions or amendments on the Missouri National Guard Association web site at least thirty (30) days prior to the date of the Annual Conference at which the proposed revisions or amendments are to be considered. The MoNGA web site will place a banner to alert the members of the proposed changes to the Bylaws. The Bylaws Committee will submit their report at the Annual Conference. The delegates to the Annual Conference will then vote on acceptance of the Bylaws Committee's report for approval by the delegates. The Bylaws approved at the Annual Conference go into effect immediately following the conclusion of the Annual Conference.

THE END