Form **990-PF**
Department of the Treasury
Internal Revenue Service

Return of Private Foundation
or Section 4947(a)(1) Nonexempt Charitable Trust
Treated as a Private Foundation

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0052

2010

For calendar year 2010, or tax year beginning , 2010, and ending , 20

G Check all that apply [ ] Initial return [ ] Initial return of a former public charity [ ] Final return
[ ] Amended return [ ] Address change [ ] Name change

Name of foundation
ECOLAB FOUNDATION (A/K/A ECOLAB INDUSTRY FOUNDATION)

A **Employer identification number**
41-1372157

Number and street (or P O box number if mail is not delivered to street address) | Room/suite
370 WABASHA ST

B Telephone number (see page 10 of the instructions)
651-293-2036

City or town, state, and ZIP code
ST. PAUL, MN 55102

C If exemption application is pending, check here ▶ [ ]
D 1. Foreign organizations, check here ▶ [ ]
2 Foreign organizations meeting the 85% test, check here and attach computation ▶ [ ]
E If private foundation status was terminated under section 507(b)(1)(A), check here ▶ [ ]
F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ▶ [ ]

H Check type of organization [ ] Section 501(c)(3) exempt private foundation
[ ] Section 4947(a)(1) nonexempt charitable trust [ ] Other taxable private foundation

I Fair market value of all assets at end of year (from Part II, col (c), line 16) ▶ $ 4,417,549.00

J Accounting method [ ] Cash [X] Accrual
[ ] Other (specify) ____________________
(Part I, column (d) must be on cash basis.)

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see page 11 of the instructions).)*

		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc received (attach schedule)	2,687,000.00			
	2 Check ▶ [ ] if the foundation is **not** required to attach Sch B				
	3 Interest on savings and temporary cash investments				
	4 Dividends and interest from securities				
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10				
	b Gross sales price for all assets on line 6a				
	7 Capital gain net income (from Part IV, line 2)				
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
	b Less: Cost of goods sold				
	c Gross profit or (loss) (attach schedule)				
	11 Other income (attach schedule)				
	12 **Total.** Add lines 1 through 11	2,687,000.00			
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc				
	14 Other employee salaries and wages				
	15 Pension plans, employee benefits				
	16a Legal fees (attach schedule)				
	b Accounting fees (attach schedule)				
	c Other professional fees (attach schedule)				
	17 Interest				
	18 Taxes (attach schedule) (see page 14 of the instructions)				
	19 Depreciation (attach schedule) and depletion				
	20 Occupancy				
	21 Travel, conferences, and meetings				
	22 Printing and publications				
	23 Other expenses (attach schedule)	287,000.00			287,000.00
	24 **Total operating and administrative expenses.** Add lines 13 through 23	287,000.00			287,000.00
	25 Contributions, gifts, grants paid	4,842,601.00			4,842,601.00
	26 **Total expenses and disbursements** Add lines 24 and 25	5,129,601.00			5,129,601.00
	27 Subtract line 26 from line 12				
	a **Excess of revenue over expenses and disbursements**	-2,442,601.00			
	b **Net investment income** (if negative, enter -0-)				
	c **Adjusted net income** (if negative, enter -0-)				

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Part II Balance Sheets

		Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)	Beginning of year (a) Book Value	End of year (b) Book Value	(c) Fair Market Value
Assets	1	Cash - non-interest-bearing			
	2	Savings and temporary cash investments			
	3	Accounts receivable ▶ Less allowance for doubtful accounts ▶	7,619,672.00	4,417,549.00	4,417,549.00
	4	Pledges receivable ▶ Less allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see page 15 of the instructions)			
	7	Other notes and loans receivable (attach schedule) ▶ Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges			
	10 a	Investments - U S and state government obligations (attach schedule)			
	b	Investments - corporate stock (attach schedule)			
	c	Investments - corporate bonds (attach schedule)			
	11	Investments - land, buildings, and equipment basis ▶ Less accumulated depreciation (attach schedule) ▶			
	12	Investments - mortgage loans			
	13	Investments - other (attach schedule)			
	14	Land, buildings, and equipment basis ▶ Less accumulated depreciation (attach schedule) ▶			
	15	Other assets (describe ▶)			
	16	**Total assets** (to be completed by all filers - see the instructions Also, see page 1, item I)	7,619,672.00	4,417,549.00	4,417,549.00
Liabilities	17	Accounts payable and accrued expenses			
	18	Grants payable	3,254,976.00	2,680,200.00	
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)	369,755.00	185,009.00	
	22	Other liabilities (describe ▶)			
	23	**Total liabilities** (add lines 17 through 22)	3,624,731.00	2,865,209.00	
Net Assets or Fund Balances		**Foundations that follow SFAS 117, check here ▶ ☐ and complete lines 24 through 26 and lines 30 and 31.**			
	24	Unrestricted	3,994,941.00	1,552,340.00	
	25	Temporarily restricted			
	26	Permanently restricted			
		Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. ▶ ☐			
	27	Capital stock, trust principal, or current funds			
	28	Paid-in or capital surplus, or land, bldg , and equipment fund			
	29	Retained earnings, accumulated income, endowment, or other funds			
	30	**Total net assets or fund balances** (see page 17 of the instructions)	3,994,941.00	1,552,340.00	
	31	**Total liabilities and net assets/fund balances** (see page 17 of the instructions)			

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	3,994,941.00
2	Enter amount from Part I, line 27a	2	-2,442,601.00
3	Other increases not included in line 2 (itemize) ▶	3	
4	Add lines 1, 2, and 3	4	1,552,340.00
5	Decreases not included in line 2 (itemize) ▶	5	
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	1,552,340.00

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e g , real estate, 2-story brick warehouse; or common stock, 200 shs MLC Co)	(b) How acquired P-Purchase D-Donation	(c) Date acquired (mo , day, yr)	(d) Date sold (mo., day, yr.)
1a				
b				
c				
d				
e				

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a				
b				
c				
d				
e				

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

	(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
a				
b				
c				
d				
e				

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 } **2**

3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6)
If gain, also enter in Part I, line 8, column (c) (see pages 13 and 17 of the instructions)
If (loss), enter -0- in Part I, line 8 **3**

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income)

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part

1 Enter the appropriate amount in each column for each year, see page 18 of the instructions before making any entries

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2009			
2008			
2007			
2006			
2005			

2	**Total** of line 1, column (d)	2	
3	Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	
4	Enter the net value of noncharitable-use assets for 2010 from Part X, line 5	4	
5	Multiply line 4 by line 3	5	
6	Enter 1% of net investment income (1% of Part I, line 27b)	6	
7	Add lines 5 and 6	7	
8	Enter qualifying distributions from Part XII, line 4	8	5,129,601.00

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions on page 18

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see page 18 of the instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1 . . . Date of ruling or determination letter ____________ (attach copy of ruling letter if necessary - see instructions)		
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here ▶ ☐ and enter 1% of Part I, line 27b	1	
c	All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, col. (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)	2	
3	Add lines 1 and 2	3	
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)	4	
5	**Tax based on investment income.** Subtract line 4 from line 3 If zero or less, enter -0-	5	
6	Credits/Payments		
a	2010 estimated tax payments and 2009 overpayment credited to 2010 — 6a		
b	Exempt foreign organizations-tax withheld at source — 6b		
c	Tax paid with application for extension of time to file (Form 8868) — 6c		
d	Backup withholding erroneously withheld — 6d		
7	Total credits and payments Add lines 6a through 6d	7	
8	Enter any **penalty** for underpayment of estimated tax Check here ☐ if Form 2220 is attached	8	
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶	9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶	10	
11	Enter the amount of line 10 to be **Credited to 2011 estimated tax** ▶ **Refunded** ▶	11	

Part VII-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		X
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes (see page 19 of the instructions for definition)?	1b		X
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		X
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation ▶ $ ________ (2) On foundation managers ▶ $ ________			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers ▶ $ ________			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities*	2		X
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3		X
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a		X
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b		X
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T*	5		X
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6		X
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col (c), and Part XV*	7	X	
8a	Enter the states to which the foundation reports or with which it is registered (see page 19 of the instructions) ▶ MINNESOTA			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by *General Instruction G? If "No," attach explanation*	8b	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2010 or the taxable year beginning in 2010 (see instructions for Part XIV on page 27)? *If "Yes," complete Part XIV*	9		X
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses*	10		X

Part VII-A Statements Regarding Activities *(continued)*

		Line	Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see page 20 of the instructions)	11		X
12	Did the foundation acquire a direct or indirect interest in any applicable insurance contract before August 17, 2008?	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	

Website address ▶ NOT APPLICABLE

14 The books are in care of ▶ TODD BLUMHOEFER Telephone no ▶ 651-293-2013

Located at ▶ 370 WABASHA ST. N., ST.PAUL, MN ZIP + 4 ▶ 55102-1306

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** - Check here ▶ ☐

and enter the amount of tax-exempt interest received or accrued during the year ▶ 15

		Line	Yes	No
16	At any time during calendar year 2010, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16		X
	See page 20 of the instructions for exceptions and filing requirements for Form TD F 90-22 1 If "Yes," enter the name of the foreign country ▶			

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

			Line	Yes	No
1a	During the year did the foundation (either directly or indirectly)				
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	☐ Yes ☒ No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	☐ Yes ☒ No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	☐ Yes ☒ No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	☐ Yes ☒ No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	☐ Yes ☒ No			
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days)	☐ Yes ☒ No			
b	If any answer is "Yes" to 1a(1)-(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53 4941(d)-3 or in a current notice regarding disaster assistance (see page 22 of the instructions)?		1b		
	Organizations relying on a current notice regarding disaster assistance check here ▶	☒			
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2010?		1c		X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))				
a	At the end of tax year 2010, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2010?	☐ Yes ☒ No			
	If "Yes," list the years ▶ ____, ____, ____, ____				
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement - see page 22 of the instructions)		2b		X
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here ▶ ____, ____, ____, ____				
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	☐ Yes ☒ No			
b	If "Yes," did it have excess business holdings in 2010 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969, **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2010)*		3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		4a		X
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2010?		4b		X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

5a During the year did the foundation pay or incur any amount to
- **(1)** Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☒ No
- **(2)** Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☒ No
- **(3)** Provide a grant to an individual for travel, study, or other similar purposes? ☐ Yes ☒ No
- **(4)** Provide a grant to an organization other than a charitable, etc, organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)? (see page 22 of the instructions) ☐ Yes ☒ No
- **(5)** Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☒ No

b If any answer is "Yes" to 5a(1)-(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see page 22 of the instructions)? **5b**

Organizations relying on a current notice regarding disaster assistance check here ▶ ☐

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? ☐ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53 4945-5(d)

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? **6b** No: X

If "Yes" to 6b, file Form 8870

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☒ No

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? **7b**

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation (see page 22 of the instructions).

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE ATTACHED	1 HOUR AVERAGE	NONE	N/A	N/A

2 Compensation of five highest-paid employees (other than those included on line 1 - see page 23 of the instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NOT APPLICABLE				

Total number of other employees paid over $50,000 ▶

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

3 Five highest-paid independent contractors for professional services (see page 23 of the instructions). If none, enter "NONE."

(a) Name and address of each person paid more than $50,000	(b) Type of service	(c) Compensation
NOT APPLICABLE		
Total number of others receiving over $50,000 for professional services . . . ▶		

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc	Expenses
1 YOUTH AND EDUCATION GRANTS SCHOOL AND SCHOOL BASED PROGRAMS IN COMMUNITY ORGANIZATIONS	729,300.00
2 COMMUNITY BASED GRANTS COMMUNITY GRANTS IN MAJOR PLANT LOCATIONS AROUND THE UNITED STATES UNITED WAY GRANTS	467,117.00
3 CULINARY GRANTS GRANTS TO ORGANIZATIONS IN THE CULINARY INDUSTRY	372,500.00
4 HEALTHCARE GRANTS GRANTS TO ORGANIZATIONS IN THE HEALTHCARE INDUSTRY	315,000.00

Part IX-B Summary of Program-Related Investments (see page 24 of the instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1	
2	
All other program-related investments See page 24 of the instructions 3	
Total. Add lines 1 through 3 . . . ▶	

Part X **Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see page 24 of the instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc, purposes		
a	Average monthly fair market value of securities	1a	0.00
b	Average of monthly cash balances	1b	0.00
c	Fair market value of all other assets (see page 25 of the instructions)	1c	0.00
d	**Total** (add lines 1a, b, and c)	1d	
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) — 1e: 0.00		
2	Acquisition indebtedness applicable to line 1 assets	2	0.00
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for charitable activities Enter 1 1/2 % of line 3 (for greater amount, see page 25 of the instructions)	4	
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3. Enter here and on Part V, line 4	5	0.00
6	**Minimum investment return.** Enter 5% of line 5	6	0.00

Part XI **Distributable Amount** (see page 25 of the instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part)

1	Minimum investment return from Part X, line 6	1	0.00
2a	Tax on investment income for 2010 from Part VI, line 5 — 2a: 0.00		
b	Income tax for 2010 (This does not include the tax from Part VI) — 2b: 0.00		
c	Add lines 2a and 2b	2c	
3	Distributable amount before adjustments Subtract line 2c from line 1	3	
4	Recoveries of amounts treated as qualifying distributions	4	0.00
5	Add lines 3 and 4	5	
6	Deduction from distributable amount (see page 25 of the instructions)	6	0.00
7	**Distributable amount** as adjusted Subtract line 6 from line 5 Enter here and on Part XIII, line 1	7	0.00

Part XII **Qualifying Distributions** (see page 25 of the instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
a	Expenses, contributions, gifts, etc - total from Part I, column (d), line 26	1a	5,129,601.00
b	Program-related investments - total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc, purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions.** Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	5,129,601.00
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b (see page 26 of the instructions)	5	
6	**Adjusted qualifying distributions.** Subtract line 5 from line 4	6	5,129,601.00

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years

Part XIII Undistributed Income (see page 26 of the instructions)

		(a) Corpus	(b) Years prior to 2009	(c) 2009	(d) 2010
1	Distributable amount for 2010 from Part XI, line 7				0.00
2	Undistributed income, if any, as of the end of 2010				
a	Enter amount for 2009 only			0.00	
b	Total for prior years 20 06 ,20 07 ,20 08		0.00		
3	Excess distributions carryover, if any, to 2010				
a	From 2005 ... 0.00				
b	From 2006 ... 0.00				
c	From 2007 ... 0.00				
d	From 2008 ... 0.00				
e	From 2009 ... 0.00				
f	**Total** of lines 3a through e				
4	Qualifying distributions for 2010 from Part XII, line 4: ▶ $ 5,129,601.00				
a	Applied to 2009, but not more than line 2a				
b	Applied to undistributed income of prior years (Election required - see page 26 of the instructions)				
c	Treated as distributions out of corpus (Election required - see page 26 of the instructions)				
d	Applied to 2010 distributable amount				
e	Remaining amount distributed out of corpus	5,129,601.00			
5	Excess distributions carryover applied to 2010 *(If an amount appears in column (d), the same amount must be shown in column (a).)*				
6	**Enter the net total of each column as indicated below:**				
a	Corpus Add lines 3f, 4c, and 4e Subtract line 5	5,129,601.00			
b	Prior years' undistributed income Subtract line 4b from line 2b				
c	Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d	Subtract line 6c from line 6b Taxable amount - see page 27 of the instructions				
e	Undistributed income for 2009 Subtract line 4a from line 2a Taxable amount - see page 27 of the instructions				
f	Undistributed income for 2010 Subtract lines 4d and 5 from line 1. This amount must be distributed in 2011				
7	Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see page 27 of the instructions)	5,129,601.00			
8	Excess distributions carryover from 2005 not applied on line 5 or line 7 (see page 27 of the instructions)				
9	**Excess distributions carryover to 2011.** Subtract lines 7 and 8 from line 6a				
10	Analysis of line 9				
a	Excess from 2006 ... 0.00				
b	Excess from 2007 ... 0.00				
c	Excess from 2008 ... 0.00				
d	Excess from 2009 ... 0.00				
e	Excess from 2010 ... 0.00				

Part XIV Private Operating Foundations (see page 27 of the instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2010, enter the date of the ruling . . . . ▶

b Check box to indicate whether the foundation is a private operating foundation described in section [ ] 4942(j)(3) or [ ] 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2010	(b) 2009	(c) 2008	(d) 2007	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon					
a "Assets" alternative test - enter					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test-enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c "Support" alternative test - enter					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942 (j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year - see page 28 of the instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000) (See section 507(d)(2))

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ▶ [ ] if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds If the foundation makes gifts, grants, etc (see page 28 of the instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d

a The name, address, and telephone number of the person to whom applications should be addressed

KRIS TAYLOR, 370 WABASHA ST. N., ST. PAUL, MN 55102 (651)293-2259

b The form in which applications should be submitted and information and materials they should include

SEE ATTACHED GRANT APPLICATION

c Any submission deadlines

AUGUST 31,2010

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

N/A

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
SEE ATTACHED	NONE		COMMUNITY RELATIONS	3,834,877.00
Total . . . . . . ▶ **3a**				3,834,877.00
b *Approved for future payment*				
GRANTS UNCONDITIONALLY PLEDGED	NONE		COMMUNITY RELATIONS	1,007,724.00
Total . . . . . . ▶ **3b**				1,007,724.00

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See page 28 of the instructions)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue					
a					NOT APPLICABLE
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities					
5 Net rental income or (loss) from real estate					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory					
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue a					
b					
c					
d					
e					
12 Subtotal Add columns (b), (d), and (e)					

13 **Total.** Add line 12, columns (b), (d), and (e) 13

(See worksheet in line 13 instructions on page 29 to verify calculations)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes) (See page 29 of the instructions)
	NOT APPLICABLE

Part XVII **Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations**

			Yes	No
1	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a	Transfers from the reporting foundation to a noncharitable exempt organization of			
	(1) Cash	1a(1)		X
	(2) Other assets	1a(2)		X
b	Other transactions			
	(1) Sales of assets to a noncharitable exempt organization	1b(1)		X
	(2) Purchases of assets from a noncharitable exempt organization	1b(2)		X
	(3) Rental of facilities, equipment, or other assets	1b(3)		X
	(4) Reimbursement arrangements	1b(4)		X
	(5) Loans or loan guarantees	1b(5)		X
	(6) Performance of services or membership or fundraising solicitations	1b(6)		X
c	Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		X

d If the answer to any of the above is "Yes," complete the following schedule Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received

(a) Line no	(b) Amount involved	(c) Name of noncharitable exempt organization	(d) Description of transfers, transactions, and sharing arrangements

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

b If "Yes," complete the following schedule

(a) Name of organization	(b) Type of organization	(c) Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than taxpayer or fiduciary) is based on all information of which preparer has any knowledge

Michael J Monahan SRS 11/4/11

Signature of officer or trustee | Date | Title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
Firm's name ▶			Firm's EIN ▶	
Firm's address ▶			Phone no	

JSA
0E1493 1 000

Schedule B
(Form 990, 990-EZ, or 990-PF)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ **Attach to Form 990, 990-EZ, or 990-PF.**

OMB No 1545-0047

2010

Name of the organization

ECOLAB FOUNDATION (A/K/A ECOLAB INDUSTRY FOUNDATION)

Employer identification number

41-1372157

Organization type (check one)

Filers of:	**Section:**
Form 990 or 990-EZ	☐ 501(c)( ) (enter number) organization
	☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	☐ 527 political organization
Form 990-PF	☒ 501(c)(3) exempt private foundation
	☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation
	☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule.**
Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions

General Rule

☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, $5,000 or more (in money or property) from any one contributor. Complete Parts I and II

Special Rules

☐ For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of **(1)** $5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h or (ii) Form 990-EZ, line 1. Complete Parts I and II

☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, aggregate contributions of more than $1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals Complete Parts I, II, and III

☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc , purposes, but these contributions did not aggregate to more than $1,000 If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc , purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc , contributions of $5,000 or more during the year . . . . ▶ $ ____________

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2 of its Form 990, or check the box on line H of its Form 990-EZ, or on line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)

Name of organization	Employer identification number
ECOLAB FOUNDATION (A/K/A ECOLAB INDUSTRY FOUNDATION)	41-1372157

Part I **Contributors** (see instructions)

(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
	ECOLAB INC. 370 WABASHA ST. N. ST. PAUL, MN 55102	$ 2,687,000.00	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
		$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
		$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
		$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
		$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
		$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)

Name of organization
ECOLAB FOUNDATION (A/K/A ECOLAB INDUSTRY FOUNDATION)

Employer identification number
41-1372157

Part II **Noncash Property** (see instructions)

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		$	

Name of organization: ECOLAB FOUNDATION (A/K/A ECOLAB INDUSTRY FOUNDATION)

Employer identification number: 41-1372157

Part III ***Exclusively*** **religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations aggregating more than $1,000 for the year.** Complete columns **(a)** through **(e)** and the following line entry.

For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **$1,000 or less** for the year. (Enter this information once. See instructions.) ▶ $

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

| User: e24733 | United States | 07/26/2011 | Links | Modify Page | Help | Refresh | Logout

GEMS GLOBAL Entity Management System

Home Entities & People Compliance Reporting Documents Tasks Calendar Admin

Tasks | Overdue [0] | Due Today [0] | Upcoming [0] | Search | Wizards

As Of Reload
07/26/2011

Profiles

- General Information
- Board of Directors
- Officers
- Authorized Summary
- Stockholder/Shareholder Summary
- Foreign Qualifications
- Business Activities
- Key Dates
- Display All profiles

Additional Links

- Automated Voting Interest - Parents
- Automated Voting Interest Subsidiaries
- Associated Tasks

Ecolab Foundation

General Information

State File #:	
Reference ID:	
EIN:	41-1372157
Formation Jurisdiction:	Minnesota
Formation Date:	01/30/1980
Status:	Non-Profit (Open)
Status Effective From:	03/19/2009
Entity Type:	Non-Profit
Fiscal Year End :	
Date Last Edited:	07/26/2011
Address:	Ecolab Foundation 370 Wabasha Street North Saint Paul MN 55102 United States

Board of Directors

3 returned

Status	Appointed Entity	Date First Elected	Date Last Elected	Non Executive
Director	Baker Jr , Douglas M	04/25/2011	04/25/2011	False
Director	Monahan, Michael J			False
Director	Taylor, Kris J.			False

Officers

4 returned

Status	Type	Appointed Entity	Date First Elected	Date Last Elected	Ranking Order
Officer	President	Monahan, Michael J			
Officer	Secretary	Duvick, David F			
Officer	Treasurer	Chew, Ching-Meng	04/25/2011	04/25/2011	
Officer	Vice President	Taylor, Kris J.			

Authorized Summary

Stockholder/Shareholder Summary

Foreign Qualifications

Business Activities

Key Dates

Financial Statement Summary
Reference Day
Reference Month
Start Fiscal Period
End Fiscal Period
Last Extended Period End
Taxation Summary
Tax Reference Day
Tax Reference Month
Start Taxation Period

Ecolab Foundation Grant Application Form
Cover Sheet

Organization Name

Address

City

State
<None>

Postal Code

E-mail Address

Phone

Fax

WWW Address

Prefix
(Mr , Mrs , Ms.)

First Name

Last Name

Title

Organization Classification

Tax Status 1: Please send a copy of your organization's 501c3 IRS determination letter to: Ecolab Foundation, 370 N Wabasha St. N, EUC/11, St. Paul, MN 55102.
501(c)(3)

<None>

Funds are being requested for (please select one)

Have you received a grant from Ecolab in the past? (If "yes", check the box. If "no", no action is required in this field).

Request Type

Request Amount

Organization Annual Budget

Project Budget
(for support other than general operating)

Project Description
Please give a 2-3 sentence summary of the request:

Geographical Area Served

Age Group
(If serving more than one age group please indicate multiple selections below)

Ethnicity
(If serving more than one, please indicate multiple selections below)

Proposal Narrative

Header

Organizational Information

Organization History
Brief summary of organization history

Mission and Goals
Brief summary of organization mission and goals.

Current Programs
Description of current programs, activities, service statistics, and strengths/accomplishments.

Collaborations

Your organization's relationship with other organizations working to meet the same needs or providing similar services. Please explain how you differ from these other agencies. NOTE: IF YOU ARE REQUESTING FUNDING FOR A PROGRAM IN COLLABORATION WITH SAINT PAUL PUBLIC SCHOOLS/A SAINT PAUL PUBLIC SCHOOL (ISD 625), YOU ARE REQUIRED TO SUBMIT A LETTER FROM THE OFFICE OF THE SUPERINTENDENT VERIFYING THE COLLABORATION.

Support Structure

Number of board members, full time paid staff, part-time paid staff, and volunteers. Please send a list of the organization's current board of directors to: Ecolab Foundation, 370 N Wabasha St. N, St Paul, MN 55102.

Purpose of Grant

Situation

Briefly explain the opportunity, issue, need, and the community that your proposal addresses. How was this focus determined? And by whom?

Specific activities

List specific activites, your overall goals, objectives to meeting these goals

Actions

Briefly describe how you will accomplish your goals and objectives, who will implement activities and the timeframe for implementation

Impact

How the proposed activities will benefit the community in which they will occur, being as clear as you can about the impact you expect to have

Long-Term Strategies

Long-term strategies (if applicable) for sustaining this effort.

Evaluation

Measurement and Outcomes

What criteria you use to measure the effectiveness of your activities? Please note results expected by end of funding period Who will be involved in the evaluation process?

Financial Information

Budget

Fill in fields below. ALL organizations· please send a list of donors and donor amounts/levels related to the project for which you are seeking funding and/or an annual report that includes this information. For organizations with an annual budget of greater than $750,000, IT IS ALSO REQUIRED TO MAIL YOUR MOST RECENT AUDITED FINANCIAL STATEMENT TO. Ecolab Foundation, 370 Wabasha Street N, EUC/11, St Paul, MN 55102. If the organization's budget is less than $750,000, please send unaudited financials

INCOME

Total_Income

Earned_Revenue

EXPENSE

Salaries_and_wages

Total Expenses

DIFFERENCE

Income less Expense

Income Less Expense

Project Budget

Project Budget (if applicable)

Fill in fields below IT IS ALSO REQUIRED TO MAIL YOUR PROPOSED PROJECT BUDGET TO: Ecolab Foundation, 370 Wabasha Street N, EUC/11, St. Paul, MN 55102

INCOME

Support_from_all_sources

Earned_Revenue_for_Project

Total_Project_Income

PROJECT EXPENSES

Salary_Expense

Misc_Expenses

Project_Budget_Difference

Income less Expense

Foundation Q4 2010
Check Reconciliation

Summary

	Gross Disbursements	Voided / Stopped	Cleared
Q1	795 840 00	15 969 00	926 125 50
Q2	1 480 208 44	2 700 00	1 316 689 20
Q3	735 525 31	4 837 00	717 951 05
Q4	1 577 256 76	5 448 00	1 563 857 26
YTD	4 588 830 51	28 954 00	4 544 623 01

	Net Disbursements
Q1	779 871 00
Q2	1 477 508 44
Q3	730 688 31
Q4	1 571 808 76
YTD	4 559 876 51

Disbursement Data				Void / Stop Data		Cleared Data		Checks Outstanding	
Date	Number	Payee	Amount	Date	Amount	Date	Amount	Amount	
04/11/08	11702	Com Rel council	200 00	Q1	200 00 S				
03/28/08	13738	Gerrardstown Elementary School	34 00	Q1	34 00 S				
06/30/08	14065	Carver High School	1 850 00	Q1	1 850 00 S				
09/17/08	14294	Henry County Middle School	1 150 00	Q1	1 150 00 S				
09/17/08	14298	North Mulberry Elementary School	485 00	Q1	485 00 S				
3/25/2009	14821	Badger Elementary School	100 00	Q1	100 00 S				
05/14/09	15144	Northview Elementary	1 400 00	Q1	1 400 00 S				2009 Huntington Visions for Learning
6/25/2009	15184	Mahtomedi Youth Baseball	500 00	Q1	500 00 S				Q2 09 Comm Leadership
6/25/2009	15220	Highland Park Montessori School Inc	50 00	Q1	50 00 S				Q2 09 Educ
6/25/2009	15240	Roch Courreges Elementary School	200 00	Q1	200 00 S				Q2 09 Educ
11/23/2009	15636	Dallas Arboretum	10 000 00	Q1	10 000 00 S			-	2009 Garland CRC
11/20/2009	15622	MHA of ND - Mountainbrooks	1 625 00			Q1	1 625 00		2009 Grand Forks Community Relations Council
11/9/2009	15494	Math & Science Academy	1 000 00			Q1	1 000 00	-	Q3 09 Educ
11/16/2009	15531	Circle of Change	3 000 00			Q1	3 000 00		2009 Beloit CRC
11/16/2009	15536	Kingdom Academy	1 200 00			Q1	1 200 00	-	2009 Beloit CRC
11/16/2009	15540	Project A H E.A.D	1 045 00			Q1	1 045 00		2009 Beloit CRC
11/20/2009	15603	International Dyslexia Association	1 000 00			Q1	1 000 00	-	2009 Elk Grove Village Community Relations Council
11/20/2009	15614	Girl Scouts-Dakota Horizons	1 000 00			Q1	1 000 00	-	2009 Grand Forks Community Relations Council
11/20/2009	15626	PATH ND Inc	2 500 00			Q1	2 500 00	-	2009 Grand Forks Community Relations Council
11/20/2009	15629	Red River Valley Habitat for Humanity	5 000 00			Q1	5 000 00		2009 Grand Forks Community Relations Council
12/1/2009	15662	East Lake Elementary	3 000 00			Q1	3 000 00		Atlanta/McDonough Visions for Learning
12/1/2009	15664	Jordan Hill Elementary	1 500 00			Q1	1 500 00		Atlanta/McDonough Visions for Learning
12/1/2009	15666	Mainstay Academy	3 800 00			Q1	3 800 00		Atlanta/McDonough Visions for Learning
12/1/2009	15667	Moore Elementary	12 750 00			Q1	12 750 00	-	Atlanta/McDonough Visions for Learning
12/1/2009	15668	New Hope Elementary	700 00			Q1	700 00	-	Atlanta/McDonough Visions for Learning
12/1/2009	15670	Pleasant Grove Elementary	5 250 00			Q1	5 250 00	-	Atlanta/McDonough Visions for Learning
12/1/2009	15671	Red Oak Elementary	3 000 00	Q3	$3 000 00 S			-	Atlanta/McDonough Visions for Learning
12/15/2009	15676	University of Chicago Booth School of Business	10 000 00			Q1	10 000 00	-	Leadership Challenge charged against 2008 budget/no new funding in 09
12/15/2009	15681	Guildford Child Development	5 000 00			Q1	5 000 00		09 Greensboro CRC
12/15/2009	15682	HandyCapable Network Inc	5 000 00			Q1	5 000 00	-	09 Greensboro CRC
12/15/2009	15687	Kids Voting - Guildford County	3 550 00			Q1	3 550 00		09 Greensboro CRC
12/15/2009	15690	Project Linus Guilford County Chapter	5 000 00			Q1	5 000 00		09 Greensboro CRC
12/15/2009	15691	Senior Resources for Guilford	3 000 00			Q1	3 000 00		09 Greensboro CRC
12/15/2009	15693	Save Haven Child Advocacy Center	2 200 00			Q1	2 200 00		09 Martinsburg CRC - reissue of VOID d check # 15566
12/17/2009	15705	KFAI Fresh Air Inc	100 00			Q1	100 00		Q4 09 Pub Broad
12/17/2009	15707	Window to the World Communications Inc	100 00			Q1	100 00		Q4 09 Pub Broad
12/17/2009	15708	Criswell College	100 00			Q1	100 00		Q4 09 Pub Broad
12/17/2009	15709	ksds-fm/jazz 88	100 00			Q1	100 00		Q4 09 Pub Broad
12/17/2009	15710	Woodbury Royals Band Boosters Inc	500 00			Q1	500 00		Q4 09 Leadership
12/17/2009	15714	Minnesota Chinese Cultural Association	500 00			Q1	500 00	-	Q4 09 Leadership
12/17/2009	15715	Milestone Growth Fund	500 00			Q1	500 00	-	Q4 09 Leadership
12/17/2009	15720	Autism Society of Forsyth County	500 00			Q1	500 00	-	Q4 09 Leadership
12/17/2009	15721	Admission Possible	500 00			Q1	500 00	-	Q4 09 Leadership
12/17/2009	15723	Surge	500 00			Q1	500 00	-	Q4 09 Leadership
12/17/2009	15724	Racine County TRIAD	500 00			Q1	500 00	-	Q4 09 Leadership
12/17/2009	15727	Deep Portage	500 00			Q1	500 00	-	Q4 09 Leadership
12/17/2009	15729	Corporate Volunteerism Council	500 00			Q1	500 00	-	Q4 09 Leadership
12/17/2009	15731	Empire Arts Center	500 00			Q1	500 00	-	Q4 09 Leadership
12/17/2009	15734	Minnesota International Center	1 000 00			Q1	1 000 00	-	Q4 09 Leadership
12/17/2009	15736	Saint Benedict High School	500 00			Q1	500 00	-	Q4 09 Leadership
12/17/2009	15737	Habitat for Humanity Red River Valley	500 00			Q1	500 00		Q4 09 Leadership
12/17/2009	15738	Trust for Public Land	500 00			Q1	500 00		Q4 09 Leadership
12/17/2009	15742	Metro State University	500 00			Q1	500 00		Q4 09 Leadership
12/17/2009	15743	Saint Paul Chamber Orchestra	500 00			Q1	500 00		Q4 09 Leadership
12/17/2009	15748	History Theatre	500 00			Q1	500 00		Q4 09 Leadership
12/17/2009	15756	Boys and Girls Club of the Twin Cities	500 00			Q1	500 00		Q4 09 Leadership
12/17/2009	15757	Springboard for the Arts	500 00			Q1	500 00		Q4 09 Leadership
12/17/2009	15758	YWCA of St Paul	500 00			Q1	500 00		Q4 09 Leadership
12/17/2009	15759	YMCA of Greater Saint Paul	500 00			Q1	500 00		Q4 09 Leadership
12/17/2009	15761	William Mitchell College of Law	500 00			Q1	500 00		Q4 09 Leadership
12/17/2009	15762	University Enterprise Laboratories	500 00			Q1	500 00	-	Q4 09 Leadership
12/17/2009	15763	YouthCARE	500 00					500 00	Q4 09 Leadership
12/17/2009	15767	Boy Scout Troop 444	200 00			Q1	200 00		Q4 09 Vol Bonus
12/17/2009	15768	SURGE	200 00			Q1	200 00		Q4 09 Vol Bonus
12/17/2009	15772	Humboldt Schools	200 00			Q1	200 00	-	Q4 09 Vol Bonus
12/17/2009	15774	Empire Arts Ctr	200 00			Q1	200 00		Q4 09 Vol Bonus
12/17/2009	15775	Child & Family Resources Inc	200 00			Q1	200 00		Q4 09 Vol Bonus
12/17/2009	15776	Boy Scouts Troop 269	200 00			Q1	200 00		Q4 09 Vol Bonus
12/17/2009	15777	Corporate Volunteerism Council Twin Cities	200 00			Q1	200 00		Q4 09 Vol Bonus
12/17/2009	15780	Girl Scouts of the Minnesota and Wisconsin River Valleys	200 00			Q1	200 00		Q4 09 Vol Bonus
12/17/2009	15781	A Friend's House	17 200 00			Q1	17 200 00		McDonough 2009 CRC
12/17/2009	15782	Henry County Council on Aging	5 000 00			Q1	5 000 00		McDonough 2009 CRC
12/17/2009	15783	Moving the Spirit	5 000 00					5 000 00	McDonough 2009 CRC
12/17/2009	15784	Noah's Ark	5 000 00			Q1	5 000 00		McDonough 2009 CRC
12/17/2009	15785	YMCA	4 500 00			Q1	4 500 00		McDonough 2009 CRC
12/18/2009	15788	Andover High School	75 00			Q1	75 00		Q4 09 Educ
12/18/2009	15789	Association of Former Students of Texas A&M	370 00			Q1	370 00	-	Q4 09 Educ
12/18/2009	15790	Benedictine University	25 00			Q1	25 00		Q4 09 Educ
12/18/2009	15791	Bethel University	920 00			Q1	920 00	-	Q4 09 Educ
12/18/2009	15793	Camarillo Academy of Progressive Education PTO	200 00			Q1	200 00	-	Q4 09 Educ
12/18/2009	15794	Chippewa Middle School Advisory Council	30 00			Q1	30 00	-	Q4 09 Educ
12/18/2009	15795	College of Saint Benedict	50 00			Q1	50 00	-	Q4 09 Educ
12/18/2009	15797	Convent of the Visitation	750 00			Q1	750 00		Q4 09 Educ
12/18/2009	15799	Cretin-Derham Hall High School	530 00			Q1	530 00		Q4 09 Educ
12/18/2009	15801	Epiphany Catholic Schol	125 00			Q1	125 00		Q4 09 Educ
12/18/2009	15802	Faithful Shepherd Catholic School	1 187 50			Q1	1 187 50		Q4 09 Educ
12/18/2009	15803	Georgia Tech Foundation	250 00			Q1	250 00		Q4 09 Educ
12/18/2009	15804	High Point University	50 00			Q1	50 00		Q4 09 Educ
12/18/2009	15807	Jesuit High School	250 00			Q1	250 00		Q4 09 Educ
12/18/2009	15808	Kenilworth Junior High	100 00			Q1	100 00		Q4 09 Educ
12/18/2009	15809	Knox College	500 00			Q1	500 00		Q4 09 Educ
12/18/2009	15810	Lake Elmo Elementary	25 00			Q1	25 00		Q4 09 Educ
12/18/2009	15812	Maple Grove Schools	2 148 00			Q1	2 148 00		Q4 09 Educ
12/18/2009	15813	Massachusetts Institute of Technology	1 500 00			Q1	1 500 00		Q4 09 Educ
12/18/2009	15814	Metrolina Christian Academy	250 00			Q1	250 00		Q4 09 Educ
12/18/2009	15815	Minnesota Landscape Arboretum Foundation	150 00			Q1	150 00		Q4 09 Educ
12/18/2009	15816	Monmouth University	250 00			Q1	250 00		Q4 09 Educ
12/18/2009	15817	North Pitt High School	450 00			Q1	450 00		Q4 09 Educ
12/18/2009	15818	Northern Illinois University Foundation	250 00			Q1	250 00		Q4 09 Educ
12/18/2009	15820	Onondaga Community College Foundation Inc	1 000 00			Q1	1 000 00		Q4 09 Educ
12/18/2009	15821	Pennsylvania State University	135 00			Q1	135 00		Q4 09 Educ
12/18/2009	15822	Presentation High School	1 000 00			Q1	1 000 00	-	Q4 09 Educ
12/18/2009	15823	Presentation of the Blessed Virgin Mary School	65 00			Q1	65 00	-	Q4 08 Educ
12/18/2009	15824	Purdue Foundation	200 00			Q1	200 00	-	Q4 09 Educ
12/18/2009	15825	Saint John Vianney College Seminary	100 00			Q1	100 00	-	Q4 09 Educ
12/18/2009	15829	Schola Foundation	1 000 00			Q1	1 000 00	-	Q4 09 Educ

	12/18/2009	15830	Simpson College	350 00			Q1	350 00		Q4 09 Educ
	12/18/2009	15833	St. Anthony Park School Association	100 00			Q1	100 00		Q4 09 Educ
	12/18/2009	15834	St Benedict High School	500 00			Q1	500 00		Q4 09 Educ
	12/18/2009	15838	St Catherine University	250 00			Q1	250 00		Q4 09 Educ
	12/18/2009	15838	St Croix Lutheran High School	150 00			Q1	150 00		Q4 09 Educ
	12/18/2009	15839	St. Ignatius High School	50 00			Q1	50 00		Q4 09 Educ
	12/18/2009	15840	St John Lutheran School	1 000 00			Q1	1 000 00		Q4 09 Educ
	12/18/2009	15841	St. John the Baptist School	200 00			Q1	200 00	-	Q4 09 Educ
	12/18/2009	15842	St John Vianney School	105 00			Q1	105 00		Q4 09 Educ
	12/18/2009	15843	St Joseph s School	450 00			Q1	450 00		Q4 09 Educ
	12/18/2009	15844	Stanford University	1 000 00			Q1	1 000 00		Q4 09 Educ
	12/18/2009	15845	Tesseract School	350 00			Q1	350 00		Q4 09 Educ
	12/18/2009	15847	The University of Texas at Austin	50 00			Q1	50 00		Q4 09 Educ
	12/18/2009	15849	Trinity Christian Academy	150 00			Q1	150 00	-	Q4 09 Educ
	12/18/2009	15851	University of Delaware	200 00			Q1	200 00	-	Q4 09 Educ
	12/18/2009	15853	University of Northern Iowa Foundation	500 00			Q1	500 00		Q4 09 Educ
	12/18/2009	15855	University of Rochester	100 00			Q1	100 00		Q4 09 Educ
	12/18/2009	15858	UW River Falls Foundation	50 00			Q1	50 00	-	Q4 09 Educ
	12/18/2009	15859	UW-Whitewater Foundation Inc	50 00			Q1	50 00	-	Q4 09 Educ
	12/18/2009	15860	West Virginia Wesleyan College	100 00			Q1	100 00	-	Q4 09 Educ
	12/18/2009	15861	White Bear Area High School	125 00			Q1	125 00		Q4 09 Educ
	12/18/2009	15863	White Bear Lake Montessori School	200 00			Q1	200 00		Q4 09 Educ
	12/18/2009	15864	William Mitchell College of Law	100 00			Q1	100 00		Q4 09 Educ
	12/31/09	15865	Kidpower	1 500 00			Q1	1 500 00		reissue of #15577 for San Jose CRC
	XX/XX/XX	XXXX	Unknown Check# cleared May 1999	(100 00)			Q1	(100 00)	-	
									6,800 00	
Q2	5/18/2010	16117	Blanford Elementary School	3 000 00	Q4	$3 000 00 V				COI Visions for Learning
Q3	9/30/2010	16445	Lake Country School	1 000 00	Q4	1 000 00				Q3 10 Educ
Q4	11/4/2010	16536	United Way of Central Indiana	1 448 00	Q4	1,448 00			-	
									179,508 00	
									185 008 00	

Industry Q4 2010
Check Reconciliation

Summary

	Gross Disbursements	Voided / Stopped	Cleared
Q1	60 000 00	-	60 000 00
Q2	127 500 00	-	127 500 00
Q3	200 000 00	200 000 00	200 000 00
Q4	670 000 00		670 000 00
YTD	1 057 500 00	200 000 00	1 057 500 00

	Net Disbursements
Q1	60 000 00
Q2	127 500 00
Q3	
Q4	670 000 00
YTD	857 500 00

	Disbursement Data				Void / Stop Data		Cleared Data		Checks Outstanding	
	Date	Number	Payee	Amount	Date	Amount	Date	Amount		
	11/9/09	1032	Johnson & Wales University	200 000 00	Q3	200000 5			-	
							Q4 Outstanding Checks			
Q1	2/23/2010	1038	Culture Incorporated	$80 000 00			Q1	$60 000 00		Industry 2010 Lowertown revitalization
Q2	5/6/2010	1039	Purdue University	$87,500 00			Q2	$87 500 00		
Q2	5/6/2010	1040	Minnesota State Fair Foundation	$25 000 00			Q2	$25 000 00	-	
Q2	5/24/10	1041	AORN Foundation	$15 000 00			Q2	$15 000 00		
Q3	8/12/10	1042	Johnson & Wales University	$200 000 00			Q3	$200 000 00	-	
Q4	11/4/2010	1043	APIC	$75 000 00			Q4	$75 000 00	-	Final payment of two
Q4	11/4/2010	1044	Johnson & Wales University	$200 000 00			Q4	$200 000 00	-	Second of five payments Industry Foudation
Q4	11/4/2010	1045	The Joint Commission Center for Transforming Healthcare	$200 000 00			Q4	$200 000 00	-	Second of five payments
Q4	11/4/2010	1046	Michigan State University-The School of Hospitality Business	$50 000 00			Q4	$50 000 00	-	Third of four payments
Q4	11/4/2010	1047	Project HOPE	$25 000 00			Q4	$25 000 00	-	Payment two of two
Q4	11/4/2010	1048	Ryerson University	$ 5 000 00			Q4	$ 5 000 00	-	payment four of five
Q4	11/4/2010	1049	Southwest Minnesota State University	$30 000 00			Q4	$30 000 00		final payment three of three
Q4	11/4/2010	1050	University of Minnesota Foundation	$85 000 00			Q4	$85 000 00	-	Second of four payments

Total O/S -

Form **8868**

(Rev January 2011)

Department of the Treasury
Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

▶ **File a separate application for each return.**

OMB No 1545-1709

- If you are filing for an **Automatic 3-Month Extension, complete only Part I** and check this box . . . . ▶ [X]
- If you are filing for an **Additional (Not Automatic) 3-Month Extension, complete only Part II** (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

Electronic filing *(e-file)*. You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs gov/efile* and click on *e-file for Charities & Nonprofits*

Part I **Automatic 3-Month Extension of Time.** Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete Part I only . . . . ▶ [ ]

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print	Name of exempt organization ECOLAB FOUNDATION (A/K/A ECOLAB INDUSTRY FOUNDATION)	**Employer identification number** 41-1372157
File by the due date for filing your return See instructions	Number, street, and room or suite no If a P O box, see instructions 370 WABASHA ST	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions ST. PAUL,MN 55102	

Enter the Return code for the return that this application is for (file a separate application for each return) . . . . [0][4]

Application Is For	**Return Code**	**Application Is For**	**Return Code**
Form 990	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 990-EZ	03	Form 4720	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

- The books are in the care of ▶ STEPHEN R. SCOBEE

Telephone No. ▶ 651-293-2036 FAX No ▶ 651-293-4023

- If the organization does not have an office or place of business in the United States, check this box . . . . ▶ [ ]
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) ______________ . If this is for the whole group, check this box . . . . . . ▶ [ ] If it is for part of the group, check this box . . . . ▶ [ ] and attach a list with the names and EINs of all members the extension is for

1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until AUGUST 15TH , 20 11 , to file the exempt organization return for the organization named above The extension is for the organization's return for

▶ [X] calendar year 20 10 or

▶ [ ] tax year beginning ______________ , 20____ , and ending ______________ , 20____

2 If the tax year entered in line 1 is for less than 12 months, check reason [ ] Initial return [ ] Final return [ ] Change in accounting period

3a	If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions	**3a**	$ 0.00
b	If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit	**3b**	$ 0.00
c	**Balance Due.** Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System) See instructions.	**3c**	$

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

- If you are filing for an **Additional (Not Automatic) 3-Month Extension, complete only Part II** and check this box . . . . ▶ ☐

Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.

- If you are filing for an **Automatic 3-Month Extension, complete only Part I** (on page 1).

Part II **Additional (Not Automatic) 3-Month Extension of Time.** Only file the original (no copies needed).

Type or print File by the extended due date for filing your return. See instructions	Name of exempt organization ECOLAB FOUNDATION (A/K/A ECOLAB INDUSTRY FOUNDATION)	**Employer identification number** 41-1372157
	Number, street, and room or suite no If a P O box, see instructions 370 WABASHA ST	
	City, town or post office, state, and ZIP code For a foreign address, see instructions ST. PAUL, MN 55102	

Enter the Return code for the return that this application is for (file a separate application for each return) . . . . ☐☐

Application Is For	**Return Code**	**Application Is For**	**Return Code**
Form 990	01		
Form 990-BL	02	Form 1041-A	08
Form 990-EZ	03	Form 4720	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

- The books are in the care of ▶ ____________________
  Telephone No. ▶ ____________ FAX No ▶ ____________
- If the organization does not have an office or place of business in the United States, check this box . . . . ▶ ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) ________ If this is for the whole group, check this box . . . . . . ▶ ☐ If it is for part of the group, check this box . . . . ▶ ☐ and attach a list with the names and EINs of all members the extension is for

4 I request an additional 3-month extension of time until ________________, 20____

5 For calendar year ______, or other tax year beginning ____________, 20____, and ending ____________, 20____

6 If the tax year entered in line 5 is for less than 12 months, check reason ☐ Initial return ☐ Final return ☐ Change in accounting period

7 State in detail why you need the extension ____________________

8a	If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	**8a**	$
b	If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.	**8b**	$
c	**Balance Due.** Subtract line 8b from line 8a Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System) See instructions	**8c**	$

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature ▶ Michael J Monahan Title ▶ PRESIDENT Date ▶ 04/26/2010

JSA
0F8055 3 000