

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Form 990-PF

Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust

OMB No 1545-0052

2010 Treated ás a Private Foundation Department of the Treasury Internal Revenue Service Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements 2010 7/06 , 2010, and ending 12/31 For calendar year 2010, or tax year beginning Final return G Check all that apply X Initial return Initial Return of a former public charity Amended return Address change Name change Employer identification number The Frost Foundation 27-0952789 1550 Tiburon Blvd. G436 Telephone number (see the instructions) B Tiburon, CA 94920 415-789-8678 If exemption application is pending, check here D 1 Foreign organizations, check here 2 Foreign organizations meeting the 85% test, check Н Check type of organization |X| Section 501(c)(3) exempt private foundation here and attach computation Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation If private foundation status was terminated Accounting method | Cash Accrual Fair market value of all assets at end of year under section 507(b)(1)(A), check here (from Part II, column (c), line 16) X Other (specify) Modified Cash If the foundation is in a 60-month termination (Part I, column (d) must be on cash basis) under section 507(b)(1)(B), check here <u>3,966,533.</u> Part I Analysis of Revenue and (d) Disbursements (a) Revenue and (b) Net investment (c) Adjusted net Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) expenses per books income income for charitable purposes (cash basis only) (see the instructions)) Contributions, gifts, grants, etc, received (att sch) 2 Ck | X | if the foundn is not req to att Sch B Interest on savings and temporary 188 188 N/A cash investments 20,123 20,123 4 Dividends and interest from securities 5a Gross rents **b** Net rental income or (loss) -4,300 6a Net gain/(loss) from sale of assets not on line 10 REVENU **b** Gross sales price for all Capital gain net income (from Part IV, line 2) 0 Net short-term capital gain Income modifications 10a Gross sales less returns and allowances b Less Cost of goods sold c Gross profit/(loss) (att sch) 11 Other income (attach schedule) 1 - 1 11 11 1 7 2819 Total. Add lines 1 through 11 16,011 20,311 39.495 39.495 13 Compensation of officers, directors, trustees, etc 14 Other employee salaries and wages 11 1 15 Pension plans, employee benefits 806. 806 16a Legal fees (attach schedule) See St 1 **b** Accounting fees (attach sch)

| ® @ AON | A A E | Ē ; | 21 22 | Depreciation (attach sch) and depletion Occupancy Travel, conferences, and meetings Printing and publications | | | |
|---------|-------|-------|----------|---|----------|--------|--------------|
| SCANNED | D i | P Z | 23 | Other expenses (attach schedule) See Statement 4 | 499. | | 499. |
| | Ē | s 25 | | Total operating and administrative expenses. Add lines 13 through 23 | 59,617. | 3,633. | 55,984. |
| Ü | | | | Contributions, gifts, grants paid Part XV | 123,234. | | 123,234. |
| (P) | |] | 26 | Total expenses and disbursements. Add lines 24 and 25 | 182,851. | 3,633. | 179,218. |
| | | | 27 a | Subtract line 26 from line 12: | | | |

-166,840.

3,633.

15,184

3,633.

16,678

BAA For Paperwork Reduction Act Notice, see the instructions.

b Net investment income (if negative, enter -0-) C Adjusted net income (if negative, enter 0)

c Other prof fees (attach sch)

Taxes (attach schedule)(see instr.)

and disbursements

17 Interest

See St 2

See Stm 3

Form 990-PF (2010 TEEA0504L 07/23/10

15,184

| Dark | Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only | | Beginning of year | End | End of year | | | |
|------------------|---|---|--|-----------------------|-----------------------|--|--|--|
| T ar | | (See instructions) | (a) Book Value | (b) Book Value | (c) Fair Market Value | | | |
| | 1 | Cash – non-interest-bearing | | 14,016 | | | | |
| | 2 | Savings and temporary cash investments | | 41,210 | 41,210. | | | |
| | 3 | Accounts receivable | | | | | | |
| | | Less allowance for doubtful accounts ▶ | | | | | | |
| | 4 | Pledges receivable | | | | | | |
| | | Less allowance for doubtful accounts ▶ | | | | | | |
| | 5 | Grants receivable | | | | | | |
| | 6 | Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see the instructions) | | | | | | |
| | 7 | Other notes and loans receivable (attach sch) | | | | | | |
| Ą | | Less: allowance for doubtful accounts ▶ | | | | | | |
| š | 8 | Inventories for sale or use | | | | | | |
| A S E T | 9 | Prepaid expenses and deferred charges | | | | | | |
| Ś | 10 a | Investments — US and state government obligations (attach schedule). Statement 5 | | 1,796,051 | 2,070,725. | | | |
| | Ь | Investments — corporate stock (attach schedule) | | | | | | |
| | C | : Investments — corporate bonds (attach schedule) | | | | | | |
| | 11 | Investments — land, buildings, and equipment basis. | | | | | | |
| | | Less accumulated depreciation (attach schedule) | | | | | | |
| | 12 | Investments – mortgage loans. | | | | | | |
| | 13 | Investments — other (attach schedule) Statement 6 | | 1,665,352 | 1,840,582. | | | |
| | 14 | Land, buildings, and equipment basis | | | | | | |
| | | Less accumulated depreciation (attach schedule) | | | | | | |
| | | Other assets (describe Total assets (to be completed by all filers — see instructions. Also, see page 1, item I) | 0. | 3,516,629 | 3,966,533. | | | |
| L | 17 | Accounts payable and accrued expenses | | 0,010,013 | 3,300,000. | | | |
| I A | | Grants payable | | - | 1 | | | |
| B | 19 | Deferred revenue | | - | 1 | | | |
| I | 20 | Loans from officers, directors, trustees, & other disqualified persons | | | 1 | | | |
| Ī | 21 | Mortgages and other notes payable (attach schedule) | | |] | | | |
| ł | 22 | Other liabilities (describe | | | | | | |
| E S | 23 | Total liabilities (add lines 17 through 22) | 0. | 0 | | | | |
| | 23 | Foundations that follow SFAS 117, check here and complete lines 24 through 26 and lines 30 and 31. | <u> </u> | Ū | | | | |
| NF | 24 | Unrestricted | | 3,516,629 | | | | |
| EU | 25 | Temporarily restricted | | | | | | |
| D | 26 | Permanently restricted | | | | | | |
| A B S A E L | | Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. | | | | | | |
| EL | 27 | Capital stock, trust principal, or current funds | | | | | | |
| SŅ | 28 | Paid-in or capital surplus, or land, building, and equipment fund | | | 7 | | | |
| O E | 29 | Retained earnings, accumulated income, endowment, or other funds | | |] | | | |
| ŘŠ | 30 | Total net assets or fund balances (see the instructions) | 0. | 3,516,629 | .] | | | |
| | 31 | Total liabilities and net assets/fund balances | 0. | 2 516 620 | | | | |
| Par | <u> </u> - | (see the instructions) Analysis of Changes in Net Assets or Fund Balance | | 3,516,629 | | | | |
| | | | - | | T | | | |
| 1 | Total end- | I net assets or fund balances at beginning of year – Part II, colu of-year figure reported on prior year's return). | mn (a), line 30 (must a | gree with | 0. | | | |
| 2 | | r amount from Part I, line 27a | | 2 | -166,840. | | | |
| 3 | | increases not included in line 2 (itemize) See Statement | 7 | 3 | 3,683,469. | | | |
| 4 | | lines 1, 2, and 3 | | 4 | 3,516,629. | | | |
| 5 | Decrea | ases not included in line 2 (itemize) | | 5 | | | | |
| 6_ | Total | net assets or fund balances at end of year (line 4 minus line 5) | – Part II, column (b), | line 30 6 | 3,516,629. | | | |

| | 2006 | | |
|---|--|---|--|
| | 2005 | | |
| 2 | Total of line 1, column (d) | 2 | |
| 3 | Average distribution ratio for the 5-year base period — divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years | 3 | |
| 4 | Enter the net value of noncharitable-use assets for 2010 from Part X, line 5 | 4 | |
| 5 | Multiply line 4 by line 3 | 5 | |
| 6 | Enter 1% of net investment income (1% of Part I, line 27b) | 6 | |
| 7 | Add lines 5 and 6 | 7 | |
| 8 | Enter qualifying distributions from Part XII, line 4 | 8 | |

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions

| | | | 952789 | | | Page 4 |
|-----|---|-------------|-------------|--------------|-------------|-------------------|
| Par | t VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - | - see | the instruc | tions) | | |
| 1 a | Exempt operating foundations described in section 4940(d)(2), check here and enter 'N/A' on line 1. | | | | | |
| | Date of ruling or determination letter: (attach copy of letter if necessary — see instr.) | | | | | |
| t | Domestic foundations that meet the section 4940(e) requirements in Part V, | - | 1 | | ; | 334. |
| | check here ☐ and enter 1% of Part I, line 27b | ļ | | | | |
| C | All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, column (b) | | | | | |
| 2 | Tax under section 511 (domestic section 4947(a)(1) trusts and taxable | | | - | | |
| 2 | foundations only. Others enter -0-) | ŀ | 2 | | | 0. |
| 3 | Add lines 1 and 2 Subtitle A (income) to y (demostic section 4947(a)(1) trusts and touchle foundations only. Others enter (| 、 | 4 | | | 334. |
| - | Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0 Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0- | '' | 5 | | | <u>0.</u> 334. |
| 6 | Credits/Payments | - 1 | - | | | 334. |
| _ | 2010 estimated tax pmts and 2009 overpayment credited to 2010 | | | | | |
| | Exempt foreign organizations — tax withheld at source 6b | | | | | |
| | Tax paid with application for extension of time to file (Form 8868) 6c 1,8 | 00 | | | | |
| | Backup withholding erroneously withheld 6d | | | | | |
| | Total credits and payments Add lines 6a through 6d | $\neg \neg$ | 7 | | 1.8 | 300. |
| 8 | Enter any penalty for underpayment of estimated tax. Check here X if Form 2220 is attached | | 8 | | | |
| 9 | Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed | ▶ | 9 | | | 0. |
| 10 | Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid | ▶ | 10 | | 1,4 | 166. |
| 11 | Enter the amount of line 10 to be: Credited to 2011 estimated tax | ▶ | 11 | | | 0. |
| Par | t VII-A Statements Regarding Activities | | | | | |
| 1 a | During the tax year, did the foundation attempt to influence any national, state, or local legislation or did | Lit | | | Yes | No |
| | participate or intervene in any political campaign? | | | 1 a | | X |
| b | Did it spend more than \$100 during the year (either directly or indirectly) for political purposes | | | | | |
| | (see the instructions for definition)? | | | _1b | | X |
| | If the answer is 'Yes' to 1a or 1b, attach a detailed description of the activities and copies of any material | als pul | blished | | | |
| | or distributed by the foundation in connection with the activities | | | | | <u> </u> |
| | Did the foundation file Form 1120-POL for this year? Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year | | | 1c | | X |
| | (1) On the foundation \Rightarrow \$ 0. (2) On foundation \Rightarrow \$ | | 0. | | | |
| е | Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax important | osed c | | | | |
| | foundation managers \$ 0. | | | | | |
| 2 | Has the foundation engaged in any activities that have not previously been reported to the IRS? | | | 2 | | Х |
| | If 'Yes,' attach a detailed description of the activities | | | | | |
| 3 | Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, a | rticles | , | | | |
| 4. | of incorporation, or bylaws, or other similar instruments? If 'Yes,' attach a conformed copy of the change | ? S | | 3 | | X |
| | Did the foundation have unrelated business gross income of \$1,000 or more during the year? If 'Yes,' has it filed a tax return on Form 990-T for this year? | | | 4a | N | X /A |
| 5 | Was there a liquidation, termination, dissolution, or substantial contraction during the year? | | | 4b 5 | IN | X |
| • | If 'Yes,' attach the statement required by General Instruction T. | | | 3 | | ^ |
| 6 | Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either | | | | | |
| | By language in the governing instrument, or | | | | | |
| | | h-4 | | | | |
| | By state legislation that effectively amends the governing instrument so that no mandatory directions t with the state law remain in the governing instrument? | пат со | nflict | 6 | X | |
| 7 | Did the foundation have at least \$5,000 in assets at any time during the year? If 'Yes,' complete Part II, column (c), and Part XV | | | 7 | X | |
| 8 a | Enter the states to which the foundation reports or with which it is registered (see the instructions) | ▶ | | | | |
| | CA | | | | | |
| t | If the answer is 'Yes' to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General | | | | | |
| | (or designate) of each state as required by General Instruction G? If 'No,' attach explanation | | | 8ь | Х | ļ, |
| 9 | Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j) | (3) or | 4942(j)(5) | | | |
| | for calendar year 2010 or the taxable year beginning in 2010 (see instructions for Part XIV)? If 'Yes,' cor | • | | 9 | | X |
| 10 | Did any persons become substantial contributors during the tax year? If 'Yes,' attach a schedule listing to and addresses See Statem | heir na | ames Q | 10 | Х | |
| BAA | | | | | | (2010) |
| - • | See also stm | | , , | | ' |) |

| Form | orm 990-PF (2010) The Frost Foundation 27-095278 | | | | | |
|---------|--|--------------|----------|-------------|------------|--------------|
| Part | VII-A Statements Regarding Activities (Continued) | | | | | |
| 11 | At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If 'Yes', attach schedule (see instructions) | | | 11 | | Х |
| 12 | Did the foundation acquire a direct or indirect interest in any applicable insurance contract before August 17, 2008? | | | 12 | | х |
| 13 | Did the foundation comply with the public inspection requirements for its annual returns and exemption Website address N/A | on applica | ation? | 13 | Х | |
| 14 | The books are in care of ► Deb Frost Telephor | ne no ► | 415-7 | <u>39-8</u> | <u>659</u> | - - - |
| | Located at ► 1550 Tiburon Blvd., G436 Tiburon CA ZIP + 4 | | 920 | | | |
| 15 | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 — Check here and enter the amount of tax-exempt interest received or accrued during the year | 1 | 15 | N/A | • | ∐ N/A |
| 16 | At any time during calendar year 2010, did the foundation have an interest in or a signature or other bank, securities, or other financial account in a foreign country? | _ | <u> </u> | 16 | Yes | No X |
| | See the instructions for exceptions and filing requirements for Form TD F 90-22 1 If 'Yes,' enter the foreign country. | name of t | he | | | 1 |
| Pari | t VII-B Statements Regarding Activities for Which Form 4720 May Be Required | | | | | |
| <u></u> | File Form 4720 if any item is checked in the 'Yes' column, unless an exception applies. | | | | Yes | No |
| 1 a | During the year did the foundation (either directly or indirectly) | | | | | |
| | (1) Engage in the sale or exchange, or leasing of property with a disqualified person? | Yes | XNo | ' | | 1 |
| | (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? | Yes | X No | | | |
| | (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? | X Yes | No | | | |
| | (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? | X Yes | No | | | 1 |
| | (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? | Yes | XNo | | | |
| | (6) Agree to pay money or property to a government official? (Exception. Check 'No' if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days) | Yes | XNo | | | |
| t | If any answer is 'Yes' to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53 4941(d)-3 or in a current notice regarding disaster assistance (see the instruct | n tions)? | | 1 b | | X |
| | Organizations relying on a current notice regarding disaster assistance check here | • | - | | | - |
| c | Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts that were not corrected before the first day of the tax year beginning in 2010? | 5, | | 1c | | X |
| 2 | Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)) | | | | | |
| a | At the end of tax year 2010, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2010? | XYes | No | | | |
| | If 'Yes,' list the years ► 20_08 , 20 , 20 , 20 See | Stmt | :9 | | | 1 |
| t | Are there any years listed in 2a for which the foundation is not applying the provisions of section 494 (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942) | | | | | |
| | all years listed, answer 'No' and attach statement — see the instructions) of the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years | horo | | _ 2b | Х | |
| | 20, 20, 20, 20 | nere | | | | |
| 3 a | Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? | Yes | X No | | | ŀ |
| ŀ | olf 'Yes,' did it have excess business holdings in 2010 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approve by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2010) | n ed | | 3ь | N | /A |
| 4 a | Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? | | | 4a | | Х |
| t | Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2010? | | | 4b | | X |

| Form 990-PF (2010) The Frost Foundati | | | 27-09 | 52789 | Page 6 |
|--|--|---|--|----------------------------|---------------|
| Part VII-B Statements Regarding Activiti | | 1 4720 May Be Req | uired (continued) | | |
| 5a During the year did the foundation pay or incu | - | | | , | |
| (1) Carry on propaganda, or otherwise attempt | t to influence legislation | n (section 4945(e))? | ∐ Yes X | No | |
| (2) Influence the outcome of any specific publi on, directly or indirectly, any voter registra | ic election (see section tion drive? | 1 4955), or to carry | <u> </u> |] No | |
| (3) Provide a grant to an individual for travel, | study, or other similar | purposes? | ∐ Yes X | No | |
| (4) Provide a grant to an organization other the in section 509(a)(1), (2), or (3), or section | nan a charitable, etc, o 4940(d)(2)? (see instri | rganization described uctions) | Yes X |] No | |
| (5) Provide for any purpose other than religion educational purposes, or for the preventio | us, charitable, scientific n of cruelty to children | c, literary, or or animals? | Yes X |] No | |
| b If any answer is 'Yes' to 5a(1)-(5), did any of described in Regulations section 53 4945 or in (see instructions)? | the transactions fail to a current notice regard | qualify under the excep ding disaster assistance | tions | 5b | N/A |
| Organizations relying on a current notice rega | rding disaster assistani | ce check here | ▶ [| | |
| c If the answer is 'Yes' to question 5a(4), does to tax because it maintained expenditure response | he foundation claim ex sibility for the grant? | emption from the | N/A Yes |] No | |
| If 'Yes,' attach the statement required by Regi | ulations section 53 494. | 5-5(d). | | | |
| 6a Did the foundation, during the year, receive ar on a personal benefit contract? | | | ∐Yes X |]No | |
| b Did the foundation, during the year, pay premi | ums, directly or indirec | tly, on a personal bene | fit contract? | 6Ь | X |
| If 'Yes' to 6b, file Form 8870 | | | 🗆 | ٦ | |
| 7a At any time during the tax year, was the found | | | |]No N/A 7b | _ |
| b If yes, did the foundation receive any proceed Part VIII Information About Officers, D | | | | | |
| and Contractors | rectors, rrustees, | i oundation mana | gers, riigiliy r ald i | Employees, | |
| 1 List all officers, directors, trustees, foundatio | n managers and their | compensation (see inst | ructions). | | |
| (a) Name and address | (b) Title and average hours per week devoted to position | (c) Compensation (If not paid, enter -0-) | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense a other allowa | ances |
| Deb Frost | President | 39,495. | 0. | | 0. |
| 1550 Tiburon Blvd., G436 | 20.00 | | | | |
| Tiburon, CA 94920 | | | | | |
| | | | | | |
| | | - | | | |
| | | | | | |
| 2 Compensation of five highest-paid employee | s (other than those in | Luded on line 1– see ir | ı ıstructions). If none. e | enter 'NONE.' | |
| (a) Name and address of each employee paid more than \$50,000 | (b) Title and average hours per week devoted to position | (c) Compensation | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense a other allowa | |
| None | | | compensation | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| Total number of other employees paid over \$50,000 | TEEA0306L | 07/23/10 | • | Form 990-P | 0 F (2010) |

Form 990-PF (2010)

Total. Add lines 1 through 3

BAA

| Form 990-PF (2010) The Frost Foundation | 27-0952789 | Page 8 |
|---|-----------------------|---------------------------------------|
| Part X Minimum Investment Return (All domestic foundations must complete this page instructions.) | art. Foreign found | lations, |
| 1 Fair market value of assets not used (or held for use) directly in carrying out charitable, etc, purposes a Average monthly fair market value of securities | s. 1a | 899,202. |
| b Average of monthly cash balances | 1 b | 17,405. |
| c Fair market value of all other assets (see instructions) | 1c | |
| d Total (add lines 1a, b, and c) | 1 d | 916,607. |
| e Reduction claimed for blockage or other factors reported on lines 1a and 1c | | |
| (attach detailed explanation) | 0. | |
| 2 Acquisition indebtedness applicable to line 1 assets | 2 | 0. |
| 3 Subtract line 2 from line 1d | 3 | 916,607. |
| 4 Cash deemed held for charitable activities Enter 1-1/2% of line 3 (for greater amount, see instructions) | 4 | 13,749. |
| 5 Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4 | 5 | 902,858. |
| 6 Minimum investment return. Enter 5% of line 5 Short Year Modified Percentage 2. | 4521 % 6 | 22,139. |
| PartXIx Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private and certain foreign organizations check here ► □ and do not complete | | ations |
| 1 Minimum investment return from Part X, line 6 | 1 | 22,139. |
| 2a Tax on investment income for 2010 from Part VI, line 5 | 334. | · · · · · · · · · · · · · · · · · · · |
| b Income tax for 2010 (This does not include the tax from Part VI) | 1 | |
| c Add lines 2a and 2b | 2c | 334. |
| 3 Distributable amount before adjustments Subtract line 2c from line 1 | 3 | 21,805. |
| 4 Recoveries of amounts treated as qualifying distributions | 4 | |
| 5 Add lines 3 and 4 | 5 | 21,805. |
| 6 Deduction from distributable amount (see instructions) | 6 | |
| 7 Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII, line 1 | 7 | 21,805. |
| RartixIII Qualifying Distributions (see instructions) | | |
| Amounts paid (including administrative expenses) to accomplish charitable, etc, purposes a Expenses, contributions, gifts, etc — total from Part I, column (d), line 26 | 1a | 179,218. |
| b Program-related investments — total from Part IX-B | 1 b | |
| 2 Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc, purpose | | |
| 3 Amounts set aside for specific charitable projects that satisfy the a Suitability test (prior IRS approval required) | 3 7 7 3 a | |
| b Cash distribution test (attach the required schedule) | 3b | |
| 4 Qualifying distributions Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line | e 4 4 | 179,218. |
| 5 Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b (see instructions) | 5 | |
| 6 Adjusted qualifying distributions. Subtract line 5 from line 4 | 6 | 179,218. |
| Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating qualifies for the section 4940(e) reduction of tax in those years | whether the foundatio | n |

BAA Form **990-PF** (2010)

Part XIII Undistributed Income (see instructions)

| | (a) Corpus | (b) Years prior to 2009 | (c) 2009 | (d) 2010 |
|--|----------------------|----------------------------|--------------------|--------------------|
| 1 Distributable amount for 2010 from Part XI, line 7 | | | | 21,805. |
| 2 Undistributed income, if any, as of the end of 2010 | | | | 21,003. |
| a Enter amount for 2009 only | | , menon | 131,038. | |
| b Total for prior years. 20, 20, 20 | | 0. | | |
| 3 Excess distributions carryover, if any, to 2010. | | | | |
| a From 2005 | | | | |
| b From 2006 | | | | |
| c From 2007 | | | | |
| d From 2008 | | | | |
| e From 2009 | | | | |
| f Total of lines 3a through e | 0. | | | |
| 4 Qualifying distributions for 2010 from Part | | | See stm | - 10 |
| XII, line 4 \$ | | _ | * | - 10 |
| a Applied to 2009, but not more than line 2a | | | 131,038. | |
| b Applied to undistributed income of prior years (Election required — see instructions) | | 0. | | |
| c Treated as distributions out of corpus (Election required – see instructions) | 0. | | | |
| d Applied to 2010 distributable amount | | | | 21,805. |
| e Remaining amount distributed out of corpus | 26,375. | | | |
| 5 Excess distributions carryover applied to 2010 | 0. | | | 0. |
| (If an amount appears in column (d), the same amount must be shown in column (a)) | | | | |
| Same amount must be shown in column (a) | | | | 1 |
| 6 Enter the net total of each column as | | | | ; |
| indicated below: | | | | |
| a Corpus Add lines 3f, 4c, and 4e Subtract line 5 | 26,375. | | | |
| b Prior years' undistributed income Subtract line 4b from line 2b | | 0. | | |
| c Enter the amount of prior years' undistribut- | | | | |
| ed income for which a notice of deficiency has been issued, or on which the section | | | | |
| 4942(a) tax has been previously assessed | | 0. | | |
| d Subtract line 6c from line 6b Taxable | | | | |
| amount - see instructions | | 0. | | |
| e Undistributed income for 2009. Subtract line 4a from | | | | |
| line 2a. Taxable amount — see instructions | · | | 0. | |
| f Undistributed income for 2010 Subtract lines | | <u> </u> | | |
| 4d and 5 from line 1. This amount must be distributed in 2011. | | | | 0. |
| 7 Amounts treated as distributions out of | | | | |
| corpus to satisfy requirements imposed | | | | |
| by section 170(b)(1)(F) or 4942(g)(3) (see instructions) | 0. | | | |
| 8 Excess distributions carryover from 2005 not | | | | |
| applied on line 5 or line 7 (see instructions) | 0. | | | |
| 9 Excess distributions carryover to 2011. Subtract lines 7 and 8 from line 6a | 26,375. | | | |
| 10 Analysis of line 9 | · · | | | |
| a Excess from 2006 | | | | |
| b Excess from 2007 | | | | |
| c Excess from 2008 | | | | |
| d Excess from 2009 | | | | |
| e Excess from 2010 26, 375. | <u>-</u> | | | |

| Form 990-PF (2010) The Frost Founda | | | | 27-095278 | |
|---|--------------------------------|---------------------------------------|--|---|----------------------------------|
| Part XIV Private Operating Foundation | | | • | | N/A |
| 1 a If the foundation has received a ruling or or is effective for 2010, enter the date of the | determination letter ruling | that it is a private | operating foundation | . • | |
| b Check box to indicate whether the foundate | | erating foundation d | | 4942(j)(3) or | 4942(j)(5) |
| 2a Enter the lesser of the adjusted net | Tax year | - | Prior 3 years | | |
| income from Part I or the minimum investment return from Part X for each year listed | (a) 2010 | (b) 2009 | (c) 2008 | (d) 2007 | (e) Total |
| b 85% of line 2a | | | | | |
| c Qualifying distributions from Part XII, line 4 for each year listed | | | | | |
| d Amounts included in line 2c not used directly for active conduct of exempt activities | | | | | · |
| e Qualifying distributions made directly for active conduct of exempt activities Subtract line 2d from line 2c | | | | | |
| 3 Complete 3a, b, or c for the alternative test relied upon | | | | | |
| a 'Assets' alternative test - enter | | | | | |
| (1) Value of all assets | | | | | |
| (2) Value of assets qualifying under section 4942(j)(3)(B)(i) | | | | | |
| b 'Endowment' alternative test — enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed | | | | | |
| c 'Support' alternative test — enter: | | | | | |
| Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) | | | | | |
| | | | | | |
| (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii) | | | | | |
| (3) Largest amount of support from an exempt organization | | | | | |
| (4) Gross investment income | | <u> </u> | | | |
| Part XV Supplementary Information | | | organization ha | ad \$5,000 or mor | e in |
| assets at any time during th | | | | | |
| 1 Information Regarding Foundation Managers of the foundation who close of any tax year (but only if they have None | have contributed m | ore than 2% of the than \$5,000) (See | total contributions section 507(d)(2)) | received by the found | dation before the |
| b List any managers of the foundation who | own 10% or more | of the stock of a cor | poration (or an equ | ally large portion of | the ownership of |
| a partnership or other entity) of which the None | foundation has a | 0% or greater inter | est | ,g- - | |
| 2 Information Regarding Contribution, Gran | nt Gift Loan Sch | larshin etc Progra | ame: | | |
| Check here X if the foundation only requests for funds if the foundation make complete items 2a, b, c, and d | nakes contributions | s to preselected cha | ırıtable organizatior | ns and does not acce ganizations under oth | pt unsolicited er conditions, |
| a The name, address, and telephone number | er of the person to | whom applications | should be addresse | | |
| | | | | - | |
| | | | | | |
| | | | | | |
| b The form in which applications should be | submitted and info | rmation and materia | als they should incl | ude | |
| c Any submission deadlines | <u> </u> | | | | |
| | | | | | |
| d Any restrictions or limitations on awards, | such as by geograp | ohical areas, charita | ble fields, kinds of | institutions, or other | factors |
| | | | | | |
| ΒΔΔ | TI | FA0310L 02/16/11 | | F | orm 990-PF (2010) |

Part XV Supplementary Information (continued) 3 Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, show any relationship to any foundation manager or substantial contributor Recipient Purpose of grant or contribution status of **Amount** recipient Name and address (home or business) a Paid during the year Fidelity Charitable Gift Fund N/A 509(a) General Support 123,234. PO Box 770001 (1) Cincinnati, CA 45277 Total 3a 123,234. b Approved for future payment

Total

▶

3b

| Enter gross amounts unless otherwise indicated | | Unrelated | business income | Excluded by | section 512, 513, or 514 | (e) |
|--|---|---|--|--|---|---|
| 1 Progr | ram service revenue | (a) Business code | (b) Amount | (c) Exclu- sion code | (d) Amount | Related or exempt function income (see the instructions |
| • | | | ·-·· | | - | |
| | | | - | + | | |
| | | † | | + - + | | |
| | | | | | | |
| | | †· | · | | | |
| · | | 1 | | | | |
| g Fees | and contracts from government agencies | | | | | |
| 2 Meml | bership dues and assessments | | | <u> </u> | | |
| 3 Interes | st on savings and temporary cash investments | | | 14 | 188. | |
| 4 Divide | ends and interest from securities | | | 14 | 20,123. | |
| 5 Net re | ental income or (loss) from real estate | | | | | |
| a Debt- | financed property | | | | | |
| b Not d | lebt-financed property | | | | | |
| 6 Net rea | ntal income or (loss) from personal property | | | | | |
| 7 Other | r investment income | | | | | |
| 8 Gain o | r (loss) from sales of assets other than inventory | | | 18 | -4,300. | |
| 9 Net 11 | ncome or (loss) from special events | | | | | |
| 10 Gross | s profit or (loss) from sales of inventory | | | | | |
| 11 Other | r revenue | | | | | |
| а | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| е | | | | | | |
| 12 Subto | otal Add columns (b), (d), and (e) | | | | 16,011. | |
| 13 Total | l. Add line 12, columns (b), (d), and (e) | | | | 13 | 16,011 |
| See works | sheet in line 13 instructions to verify calculati | ons) | | | · | |
| Part XVI | -B Relationship of Activities to the | e Accomplis | hment of Exem | pt Purpose | es | |
| Line No. ▼ | Explain below how each activity for which is accomplishment of the foundation's exemption | ncome is report t purposes (othe | ed in column (e) of than by providing | Part XVI-A co | ontributed important th purposes) (See t | ly to the he instructions) |
| N/A | · | | | | | · · · · · · · · · · · · · · · · · · · |

| Line No. ▼ | Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes) (See the instructions) |
|---------------|---|
| N/A | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | <u> </u> |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | <u></u> |

Form 990-PF (2010) The Frost Foundation 27-0952789 Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

| | | | | | | " | | | | |
|--------------------|--|---------------------|--|--------------------------------|-----------------------------|---|---------------------------------------|------------|-----------|----------|
| described | irganization directly of d in section 501(c) of o political organizati | f the Code (oth | ngage in any of the fol ner than section 501(c | lowing with (3) organiz | any other o ations) or i | organization n section 527, | | | Yes | No |
| • | - | | a noncharitable exemp | ot organizati | on of | | | | | |
| | (1) Cash | | | | | | | | | X |
| (2) Othe | | | | | | | | 1 a (2) | | X |
| b Other tra | nsactions | | | | | | | | | |
| | s of assets to a none | charitable exer | npt organization | | | | | 1 b (1) | | X |
| (2) Purc | hases of assets from | n a noncharitat | ole exempt organization | on | | | | 1 b (2) | | X |
| ` , | al of facilities, equip | | , - | | | | | 1 b (3) | | X |
| • • | bursement arranger | | | | | | | 1b (4) | | X |
| ` ' | s or loan guarantees | | | | | | | 1 b (5) | | <u>X</u> |
| (6) Perfo | ormance of services | or membership | p or fundraising solicit | tations | | | | 1 b (6) | | X |
| c Sharing | of facilities, equipme | ent, mailing list | ts, other assets, or pa | ıd employee | s. | | | 1 c | | X |
| - | | _ | | | | | | | | |
| the good | s other assets or s | ervices aiven t | complete the following by the reporting found low in column (d) the | ation If the | foundation | received less | than faır marke | t value in | ue of | |
| (a) Line no | (b) Amount involved | | noncharitable exempt organ | | | | transactions, and | | gement | <u> </u> |
| N/A | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | <u> </u> | | | |
| | | | | | | | | | | |
| | | | | , | | | | | | |
| describe | d in section 501(c) c | of the Code (ot | ated with, or related to her than section 501 (o | o, one or mo c)(3)) or in s | re tax-exen ection 527? | npt organizatio | ons | Yes | X | No |
| | complete the follows | | | | | | · · · · · · · · · · · · · · · · · · · | | | |
| | Name of organization | on | (b) Type of or | ganization | | (c) De | scription of rela | ationship | | |
| N/A | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | _ | |
| | | | | | | | | | - | |
| Linder o | enalties of persons I declar | e that I have evami | ned this return, including acco | ompanying schei | dules and state | ments and to the l | est of my knowledge | and belief | t is true | |
| Sign / | Ded Tos | | ned this return, including accident taxpayer or fiduciary) is the | based on all info | 1310 | ch preparer has any | Presil | 2 | | |
| Sig | nature of officer or trustee | | mal. A. | \mathcal{A} | Date | , , , , , , , , , , , , , , , , , , , | Title | DTIN | | |
| | Print/Type preparer's nam | | Profer's signature | [| 1 197 | 2/11 | Check ifif | PTIN | | |
| Paid | Michael Font | | | ob/ane/ | N KV | <u>~/ //</u> _ | self-employed | N/A | | |
| Preparer | _ | <u>ontanello</u> | | | LP | Firm | 'SEIN ► N/A | | | |
| Use Only | 1 Firm's address | | | uite 201 | .9 | | / / 1 = | ١ | 0200 | |
| | <u> </u> | <u>an Franci</u> | sco, CA 94104 | | | Pho | ne no (415 | 983- | | 2012 |
| BAA | | | | | | | | Form 99 | U-PF (| 2010) |

| 2010 [°] | 10 Federal Statements | | | | |
|--|--|-------------------------------|--|--|--|
| | The Frost Foundation | 27-0952789 | | | |
| Statement 1 Form 990-PF, Part I, Line 16a Legal Fees | (a) (b) Net (c) Expenses Investment Adjusted Per Books Income Net Income | (d) Charitable Purposes | | | |
| Adler & Colvin | \$ 806. \$ 0. | \$ 806. \$ 806. | | | |
| Statement 2 Form 990-PF, Part I, Line 16c Other Professional Fees | | | | | |
| Investment Management Fees | (a) (b) Net (c) Expenses Investment Adjusted per Books Income Net Income \$ 3,633. \$ 3,633. Total \$ 3,633. \$ 3,633. | | | | |
| Statement 3 Form 990-PF, Part I, Line 18 Taxes | | | | | |
| Payroll Taxes | (a) (b) Net (c) Expenses Investment Adjusted per Books Income Net Income \$ 15,184. \$ 0. | | | | |
| Statement 4 Form 990-PF, Part I, Line 23 Other Expenses | | | | | |
| Payroll Processing Fees Supplies | (a) (b) Net (c) Expenses Investment Adjusted per Books Income Net Income \$ 174. | | | | |
| Statement 5 Form 990-PF, Part II, Line 10a Investments - U.S. and State Gove | rnment Obligations | | | | |
| State/Municipal Obligations | Valuation Book Method Value | Fair Market Value | | | |

, •

| | - | - |
|-------------|---|---|
| 710 | _ | n |
| | | |
| Z .U | | u |
| | | |

Federal Statements

Page 2

The Frost Foundation

27-0952789

| Statement 5 (continued) |
|---|
| Form 990-PF, Part II, Line 10a |
| Investments - U.S. and State Government Obligations |

Total \$ 1,796,051. \$ 2,070,725.

Statement 6 Form 990-PF, Part II, Line 13 Investments - Other

| Other Investments | Valuation <u>Method</u> | Book Value | Fair Market Value |
|---|---|--|--|
| Pimco Foreign Bond Fund 4,431.604 Shs Acadian Emerging Mkts 14,545.647 Shs Artisan Intl Fund 2,434.210 Shs Harbor Intl Fund Class 3,115.319 Shs IShares MSCI EAFE 2,860 Shs Oppenheimer Developing Mkt 7,866.939 Shs Vanguard Emerging Mkts ETF 4,824 Shs Arbitrage Fund Class I 4,394.662 Shs Elements Rogers Total Return 14,500 Shs Merger Fd SH Ben Int 3,504.437 Shs Strategic Income Opport. 3,448.276 Shs Morgan Stanley Instl Intl 4,560.516 Shs Morgan Stanley Instl Intl 4,560.516 Shs Morgan Stanley US Real Est. 5,522.776 Pimco Commodity Real Rtrn 13,473.658 Shs | Cost Cost Cost Cost Cost Cost Cost Cost | \$ 47,000. 8 290,000. 68,499. 206,164. 114,832. 276,506. 139,083. 55,000. 104,409. 55,000. 40,000. 145,208. 46,138. 77,513. | 293,822. 52,822. 188,633. 166,509. 283,760. 232,256. 56,208. 133,980. 55,300. 40,793. 85,966. 79,141. 125,170. |
| | Total | \$ 1,665,352. | \$ 1,840,582. |

Statement 7 Form 990-PF, Part III, Line 3 Other Increases

See Statement 9 To adjust to cost basis

2010

Federal Statements

Page 3

The Frost Foundation

27-0952789

Statement 8 Form 990-PF, Part VII-A, Line 10 Substantial Contributors During the Tax Year

Name of Substantial Contributor Address of Substantial Contributor

Louise M.Frost CLAT

One Embarcadero Center, Ste 2480 San Francisco, CA 94111

The Frost Foundation

27-0952789

Statement 9
Form 990-PF, Part III Line 5

During the period January 1, 2010 to December 31, 2010, the Frost Foundation (hereinafter the "Disappearing Corporation"), made a "significant disposition of assets," as defined in Treasury Regulation \$1.507-3(c)(2), to one private foundation (hereinafter the "Survivor"), namely The Frost Foundation EIN # 27-0952789.

As a result of making a "significant disposition of assets," under Treasury Regulation $\S 1.507-3$ (a) (1), the successor Foundation, as transferee organization, is treated as possessing those attributes and characteristics of the transferor organization which are described in Treasury Regulation $\S 1.507-3$ (a) (2), (3) an (4). Since the Disappearing Corporation has distributed all of its assets to the Survivor, it will succeed pursuant to Treasury Regulation $\S 1.507-3$ (a) (9) (i), to the attributes and characteristics of the Disappearing Corporation, as transferor, entirely.

During the period January 1, 2010 to December 31, 2010, Disappearing Corporation distributed the remainder of its assets to Survivor which included cash in the amount of \$121,833 and \$3,839,655 (3,510,211 Cost) of securities. The Disappearing Corporation's identifying information is as follows:

The Frost Foundation EIN # 91-2170281 1550 Tiburon Blvd. G436 Tiburon, CA 94920

For the year ended December 31, 2010 Survivor will be liable for the section 4842 tax until December 31, 2013. Additionally, Survivor will add to its undistributed income the amount of \$131,038 to be distributed by December 31, 2011.

Statement 10 Form 990-PF, Part XIII Line 4

Under Treasury Regulation \$1.507-3(a)(1), the successor Foundation, as transferee organization, is treated as possessing those attributes and characteristics of the transferor organization which are described in Treasury Regulation \$1.507-3(a)(2), (3) an (4). The Frost Foundation EIN # 27-0952789 as the transferee assumes responsibility for the transferor's, Frost Foundation EIN # 91-2170281, expenditure responsibility. For the year ended December 31, 2010 the transferor had undistributed income of \$131,038 which the transferee distributed.

Delaware

PAGE 1

The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF
DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT
COPY OF THE CERTIFICATE OF AGREEMENT OF MERGER, WHICH MERGES:

"THE FROST FOUNDATION", A CALIFORNIA CORPORATION,

WITH AND INTO "THE FROST FOUNDATION" UNDER THE NAME OF "THE FROST FOUNDATION", A CORPORATION ORGANIZED AND EXISTING UNDER THE LAWS OF THE STATE OF DELAWARE, AS RECEIVED AND FILED IN THIS OFFICE THE FIRST DAY OF JULY, A.D. 2010, AT 4:41 O'CLOCK P.M.

A FILED COPY OF THIS CERTIFICATE HAS BEEN FORWARDED TO THE KENT COUNTY RECORDER OF DEEDS.

4645348 8100M

100711125

AUTHENTY CATION: 8096710

DATE: 07-06-10

Jeffrey W. Bullock, Secretary of State

You may verify this certificate online at corp.delaware.gov/authver.shtml

. State of Delaware Secretary of State Division of Corporations Delivered 04:45 PM 07/01/2010 FILED 04:41 PM 07/01/2010 SRV 100711125 - 4645348 FILE

AGREEMENT OF MERGER

This AGREEMENT OF MERGER (this "Agreement"), dated as of April 7, 2010, is entered into between The Frost Foundation, a Delaware non-stock, nonprofit corporation ("Survivor"), and The Frost Foundation, a California nonprofit public benefit corporation ("Disappearing Corporation").

Recitals

- A. Disappearing Corporation has no voting members and no authorized stock.
- B. Survivor has no voting stockholders. Survivor has a sole voting member, who has approved the merger described in this Agreement.
- C. The Boards of Directors of Survivor and Disappearing Corporation (each a "Constituent Corporation") deem it advisable and have approved that Disappearing Corporation be merged into Survivor on the terms and conditions hereinafter set forth.

NOW, THEREFORE, THE PARTIES AGREE AS FOLLOWS:

Agreement

- Section 1. Statement of Merger. On the Effective Date, as defined in Section 6 of this Agreement, Disappearing Corporation shall be merged into Survivor, the corporate existence of Survivor shall continue, the separate corporate existence of Disappearing Corporation shall cease (the "Merger"), and the Merger will have all effects provided by applicable law. The corporate identity, existence, purposes, powers, rights, and immunities of Disappearing Corporation shall be merged into and vested in Survivor, and the corporate identity, existence, name, purposes, powers, rights, and immunities of Survivor shall continue unaffected and unimpaired by the Merger. Survivor shall be subject to all of the debts, liabilities, and trust obligations of Disappearing Corporation in the same manner as if Survivor had itself incurred them, and all rights of creditors and all liens and trust obligations on or arising from the property of each of the Constituent Corporations shall be preserved unimpaired, provided that such liens and trust obligations, if any, on the property of Disappearing Corporation shall be limited to the property affected thereby immediately prior to the Effective Date.
- <u>Section 2.</u> <u>Certificate of Incorporation and Bylaws.</u> Survivor's Certificate of Incorporation and Bylaws in effect immediately preceding the Effective Date shall remain in effect on and after the Effective Date until amended or repealed as provided by law.
- Section 3. <u>Directors and Officers</u>. Survivor's directors and officers immediately preceding the Effective Date shall remain Survivor's directors and officers on and after the Effective Date until they resign, are removed, or are replaced as provided by Survivor's Bylaws or as provided by law {00236790 DOC. 1}

Section 4. Members. Memberships of Survivor on the Effective Date shall not be changed or converted as a result of the merger but shall remain outstanding as memberships of Survivor.

Section 5. Filing of Merger Agreement; Conditions to Filing. A copy of this Agreement, together with an officer's certificate of each Constituent Corporation, shall be submitted by Surviving Corporation to the Delaware Secretary of State for filing upon the completion of the following conditions:

- (a) The expiration of 20 days after Disappearing Corporation has provided the California Attorney General with a copy of the proposed agreement of merger as provided by Section 6010(b) of the California Nonprofit Public Benefit Corporation Law, or receipt by Disappearing Corporation of consent to the Merger by the California Attorney General as described in Section 6010(a) of the California Nonprofit Public Benefit Corporation Law, whichever occurs first;
- (b) The giving of any other necessary notices by the Constituent Corporations; and
- (c) The obtainment of all necessary authorizations, approvals, and consents by the Constituent Corporations.

As soon as practicable after this Agreement is filed by the Delaware Secretary of State, it shall be filed with the California Secretary of State, but in no event later than six months from the date filed with the Delaware Secretary of State.

Section 6. Effective Date. The date on which the Merger becomes effective shall be the date a copy of this Agreement is filed with the Delaware Secretary of State, as described in Section 5 above (the "Effective Date").

Section 7. Activities Prohibited Pending the Merger. Between the date of this Agreement and the Effective Date, Disappearing Corporation shall not, without the prior written consent of Survivor, engage in any activity or transaction or encumber any asset other than in the ordinary course of its affairs and consistent with its past practice, except as contemplated by this Agreement.

Section 8. Termination or Abandonment. This Agreement may be terminated and the Merger abandoned at any time prior to the Effective Date (a) by the mutual consent of the respective Boards of Directors of Disappearing Corporation and Survivor; or, (b) if in the opinion of the Board of Directors of either Disappearing Corporation or Survivor, evidenced by a certified copy of resolutions of that Board given to the other party to this Agreement, the consummation of the Merger is for any reason impractical or undesirable. In the event of termination as provided in this section, neither Disappearing Corporation nor Survivor or their respective Boards of Directors shall be liable to the other party or its Board of Directors.

- Section 9. Further Actions Following the Effective Date, Disappearing Corporation (acting through the persons who were its officers immediately prior to the Merger) shall execute and deliver any documents and take any actions as may be desirable or necessary to vest in Survivor the title to and possession of all rights, properties, assets, trusts, and business of Disappearing Corporation, or otherwise to carry out the full intent and purpose of this Agreement.
- Section 10. Amendments. Amendments to this Agreement may only be made prior to the Effective Date, by a writing signed by the President and Secretary of the Constituent Corporations and approved by the Boards of Directors of Constituent Corporations.
- Section 11. Governing Law. This Agreement shall be governed by the laws of Delaware.
- Section 12. Entire Agreement. This Agreement constitutes the entire agreement of the parties, superseding any prior written or oral agreements between them on the same subject matter.
- Section 13. Counterparts. This Agreement may be executed in any number of counterparts, and each such counterpart shall be deemed to be an original instrument, but all of them together shall constitute but one Agreement.
- Section 14. Severability. Any term or provision of this Agreement which is invalid or unenforceable will be ineffective to the extent of such invalidity or unenforceability without rendering invalid or unenforceable the remaining rights of the party intended to benefit by such provision or any other provisions of this Agreement.
- Section 15. Headings The Section headings of this Agreement are for reference purposes only and arc to be given no effect in the construction or interpretation of this Agreement.

[Remainder of page intentionally left blank.]

IN WITNESS WHEREOF, Disappearing Corporation and Survivor have caused this Agreement to be executed as of the day and year first written above.

Survivor:

THE FROST FOUNDATION

a Delaware nonstock, nonprofit corporation

By:

Disappearing Corporation:

THE FROST FOUNDATION, a California nonprofit public benefit corporation

By:

Michael Henry, Secretary

CERTIFICATE OF OFFICERS OF THE FROST FOUNDATION

We, Deborah Frost and Michael Henry, hereby certify as follows:

- 1. We are the duly elected and acting President and Secretary, respectively, of The Frost Foundation, a California nonprofit public benefit corporation.
- 2. The Agreement of Merger in the form attached hereto was approved by the sole director of this corporation by Action of the Sole Director on April 7, 2010.
 - 3. This corporation has no members.
- 4. No other approval of the Agreement of Merger is required by this corporation's Articles of Incorporation or Bylaws.
- 5. The Attorney General of California has been given prior written notice of this merger as required by law

[Remainder of page intentionally left blank.]

We further declare under penalty of perjury under the laws of the State of California that the matters set forth in this certificate are true and correct of our own knowledge.

Dated: 4, 2010

Deborah Frost, President

Dated: _ _ _ 2010

Michael Henry, Secretary

CERTIFICATE OF OFFICERS OF THE FROST FOUNDATION

- l, Deborah Frost, hereby certify as follows:
- 1. I am the duly elected and acting President and Secretary of The Frost Foundation, a Delaware non-stock, nonprofit corporation.
- The Agreement of Merger in the form attached hereto was approved by the sole director of this corporation by Action of the Sole Director on April 7, 2010.
- 3. The Agreement of Merger in the form attached hereto was adopted and approved by the sole member of the only membership class of this corporation in a Written Consent of the Sole Member on April 7, 2010.
- 4. No other approval of the Agreement of Merger is required by this corporation's Certificate of Incorporation or Bylaws
- 5. The Attorney General of California has been given prior written notice of this merger as required by California law.

[Remainder of page intentionally left blank.]

I further declare under penalty of perjury under the laws of the State of California that the matters set forth in this certificate are true and correct of my own knowledge.

Dated: April 7 2010

Deborah Frost, President and Secretary

Form **8868** (Rev January 2011)

Application for Extension of Time To File an Exempt Organization Return

Department of the Treasury Internal Revenue Service

► File a separate application for each return.

OMB No 1545-1709

| • | e ming for an Automatic 5-Month Extension, co | | | | | |
|---|--|--|--|--------------------|------------------------------------|----------------------------|
| , , , | e filing for an Additional (Not Automatic) 3-Mor | | , | | • | |
| Do not com | plete Part II unless you have already been grant | ted an autom | natic 3-month extension on a previously | filed F | orm 8868 | |
| request an e Associated \ | iling (e-file). You can electronically file Form 886 required to file Form 990-T), or an additional (nextension of time to file any of the forms listed in With Certain Personal Benefit Contracts, which ring of this form, visit www.irs.gov/efile.and.click | ot automatic n Part I or P nust be sent |) 3-month extension of time. You can e art II with the exception of Form 8870, I to the IRS in paper format (see instruc | lectroni nforma | ically file Fori ition Return f | m 8868 to for Transfers |
| Partil A | utomatic 3-Month Extension of Time. | Only subn | nit original (no copies needed) | | | |
| A corporatio | in required to file Form 990-T and requesting an | automatic 6 | -month extension - check this box and | compl | ete Part I on | ly ► |
| All other coi | rporations (including 1120-C filers), partnerships returns | , REMICS, a | and trusts must use Form 7004 to reque | st an e. | xtension of ti | me to file |
| | Name of exempt organization Employer identific | | | | | n number |
| Type or print | Type or print The Frost Foundation 27-095278 | | | | 0952789 | |
| File by the due date for | Number, street, and room or suite number. If a P O box, see | instructions | | | | |
| filing your return See | 1550 Tiburon Blvd. G436 | | | | | |
| instructions | City, town or post office, state, and ZIP code. For a foreign ac | ldress, see instru | uctions | | | |
| | Tiburon, CA 94920 | | | | | |
| Enter the Re | eturn code for the return that this application is | for (file a sei | parate application for each return) | | | 04 |
| | | (| , | | | لنت |
| Application Is For | | Return Code | Application Is For | | | Return Code |
| Form 990 | | 01 | Form 990-T (corporation) | | | 07 |
| Form 990-B | L | 02 | Form 1041-A | | | 08 |
| Form 990-E | Z | 03 | Form 4720 | | | 09 |
| Form 990-P | F | 04 | Form 5227 | | | 10 |
| Form 990-T | (section 401(a) or 408(a) trust) | 05 | Form 6069 | | | 11 |
| Form 990-T | (trust other than above) | 06 | Form 8870 | | | 12 |
| Telephor If the ore If this is check the the exte | tes are in the care of Deb Frost The No 15-789-8659 The ganization does not have an office or place of bear of a Group Return, enter the organization's found is box If it is for part of the group, che insion is for the group, che insion is for the group of the organization's return for the group or tax year beginning 7/06, 20, 10 | usiness in the ir digit Group ck this box ration require rganization r | ed to file Form 990-T) extension of time return for the organization named above | and Ell | | |
| | tax year entered in line 1 is for less than 12 moi | | | nal retu | ırn | |
| 3a If this nonref | application is for Form 990-BL, 990-PF, 990-T, 4 fundable credits. See instructions | 4720, or 606 | 9, enter the tentative tax, less any | 3a | \$ | 1,800. |
| | application is for Form 990-PF, 990-T, 4720, or ents made. Include any prior year overpayment a | | | 3 b | | 1,800. |
| EFTPS | ce due. Subtract line 3b from line 3a Include yo S (Electronic Federal Tax Payment System) Sei | e instruction: | S | 3 c | \$ | 0. |
| Caution. If y payment ins | you are going to make an electronic fund withdrastructions | awal with thi | s Form 8868, see Form 8453-EO and Fo | orm 887 | 79-EO for | |

| Form 8868 | (Rev 1-2011) | | | | | Page 2 |
|--|---|----------------|---|---|-----------------|----------------|
| • If you a | are filing for an Additional (Not Automatic) 3-Mont | h Extension | , complete only Part II and check this | s box | | ► X |
| Note. Only | complete Part II if you have already been granted | an automa | tic 3-month extension on a previously | y filed For | m 8868 | |
| • If you a | are filing for an Automatic 3-Month Extension, com | plete only f | Part I (on page 1) | | | |
| Part II | Additional (Not Automatic) 3-Month Ext | tension o | f Time. Only file the original | (no cop | ies neede | ed). |
| | Name of exempt organization | | | Employer id | entification nu | mber |
| Type or | | | | | | |
| print | The Frost Foundation | 27-0952789 | | | | |
| | Number, street, and room or suite number. If a P.O. box, see ins | structions | | | | |
| File by the extended | | | | | | |
| due date for filing the 1550 Tiburon Blvd. G436 | | | | | | |
| return See instructions City town or post office state, and ZIP code For a foreign address, see instructions | | | | | | |
| | Tiburon, CA 94920 | | | | | |
| | | | | | | |
| Enter the F | Return code for the return that this application is for | file a sepa | arate application for each return) | | | 04 |
| Application | 1 | Return | Application | | | Return |
| ls For | | Code | ls For | | | Code |
| Form 990 | | 01 | | *************************************** | | |
| Form 990-E | BL | 02 | Form 1041-A | | | 08 |
| Form 990-E | Z | 03 | Form 4720 | | | 09 |
| Form 990-F | PF | 04 | Form 5227 | | | 10 |
| Form 990-7 | (section 401(a) or 408(a) trust) | 05 | Form 6069 | | · · | 11 |
| Form 990-1 | (trust other than above) | 06 | Form 8870 | | | 12 |
| STOP! Do | not complete Part II if you were not already granted | l an automa | tic 3-month extension on a previous | ly filed Fo | rm 8868. | |
| • The boo | oks are in care of ▶ Deb Frost | | | | | |
| Telepho | one No ► 415-789-8659 | FAX No ► | N/A | | | |
| | rganization does not have an office or place of bus | iness in the | United States, check this box | | | ► □ |
| • If this is | s for a Group Return, enter the organization's four o | digit Group I | Exemption Number (GEN) | | If t | his is for the |
| whole grou | p, check this box | roup, check | k this box - and attach a list with | the name | es and EINs | of all |
| members II | he extension is for | | | | | |
| 4 I requ | est an additional 3-month extension of time until | 11/15 | , 20 11 | | | |
| 5 For ca | alendar year, or other tax year beginning | 7/06 | , 20 10 , and ending 12 | 2/31 | , 20 | 10 |
| 6 If the | tax year entered in line 5 is for less than 12 month | s, check rea | ason. Initial return | Fin | al return | |
| | hange in accounting period | | | | | |
| 7 State | in detail why you need the extension The _! | Foundati | ion requires additional | time | to gath | er the |
| | ormation necessary to file a con | | | | | |
| | | | | | | |
| 8a If this | application is for Form 990-BL, 990-PF, 990-T, 472 | 0, or 6069, | enter the tentative tax, less any | | | |
| nonre | fundable credits. See instructions. | | | 8a | \$ | 334. |
| | application is for Form 990-PF, 990-T, 4720, or 606 | | | | | |
| | ents made Include any prior year overpayment allo Torm 8868 | owed as a c | redit and any amount paid previously | 8b | s | 1,800. |
| | ce due. Subtract line 8b from line 8a Include your | payment wi | th this form if required by using | | 7 | 1,000. |
| EFTP | S (Electronic Federal Tax Payment System). See ii | nstructions | | 8c | \$ | 0. |
| I Index possibles | | | Verification | audade= == 4 | haliat + | _ |
| correct, and co | s of perjury, I declare that I have examined this form, including accomplete, and that I am authorized to prepare this form | umpanying schi | ecumes and statements, and to the best of my kn | owiedge and | | |
| Connector: | Carol Wasult Title - | CPH | ŀ | _ | 8/ | 11 17 |
| Signature BAA | XX TITLE | CIETOFOS | 11/15/10 | Da | Form 9969 | (Par. 1 2011) |
| DAA | UU | FIFZ0502L | TITIONU | | FORM 8868 | (Rev 1-2011) |