

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



$_{\text{Form}}$ 990

Department of the Treasury Internal Revenue Service A . F ... the 0040 enlar

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047 Open to Public Inspection

A	ror ui	e 20 to Calendar year, or tax year beginning	enumy		
В	Check if applicab	C Name of organization		D Employer identifi	cation number
_	Addre	INTERNATIONAL CITY MANAGEMENT			
Ļ	chang	ASSOCIATION RETIREMENT CORPORATION		Į	
Ļ	lchang	Doing Business As		23-726	8394
Ļ	returr	Number and street (or P.U. box if mail is not delivered to street address)	Room/suite	E Telephone numbe	
느	Term ated Amer	777 NORTH CALITOL STREET, RE., STE. 000-TAX		(202)9	62-4600
Ļ	returr	Gity or town, state or country, and ZIP + 4		G Gross receipts \$	328,315,592.
L	tion pend	WASHINGTON, DC 20002-4240		H(a) Is this a group r	
	•	F Name and address of principal officer: JOAN MCCALLEN		for affiliates?	Yes X No
		SAME AS C ABOVE	T	H(b) Are all affiliates in	
		tempt status: X 501(c)(3)	or 527	1	list. (see instructions)
		ite: WWW.ICMARC.ORG	1	H(c) Group exemption	
_	_	forganization: x Corporation Trust Association Other	L Year	of formation: 1972	M State of legal domicile; DE
	art 📙	Summary			
e	1	Briefly describe the organization's mission or most significant activities: TO LESS		BURDENS OF STATE	
Activíties & Governance		AND LOCAL GOVERNMENTS AND THEIR AGENCIES AND INSTRUMENTALITIE			
/eri	2	Check this box If the organization discontinued its operations or dispose	sed of more	e than 25% of its net a	
Ó	3	Number of voting members of the governing body (Part VI, line 1a)		3	10
9	4	Number of independent voting members of the governing body (Part VI, line 1b)		4	726
ţį	5	Total number of individuals employed in calendar year 2010 (Part V, line 2a)		5	720
ΞĬ	6	Total number of volunteers (estimate if necessary)		6	7,540,980.
Ą	'a	Total unrelated business revenue from Part VIII, column (C), line 12 Net unrelated business taxable income from Form 990-T, line 34		7 <u>a</u> 7b	-3,363,051.
_	┿	Net difference business taxable income from Form 990-1, line 34		Prior Year	Current Year
	8	Contributions and grants (Part VIII, line 1h)		Prior Year 0	Ourrent Year 0.
Revenue	9	Program service revenue (Part VIII, line 2g)	127,106,837,	152,107,164.	
Še	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		7,997,969	13,342,173.
Ä	111	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-	415,410,	440,305.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		135,520,216,	165,889,642.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	-	630,150,	1,031,047.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0	0
(A)	l	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		98,036,560,	96,590,941.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)	├ ~	0,	0.
per	.	Total fundraising expenses (Part IX, column (D), line 25)	₀. ├		
ũ	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)		41,626,878,	40,192,537.
	18	Total expenses Add lines 13-17 (must equal Part IX TRESPIN PD line 25)	\	140,293,588,	137,814,525.
	19	Revenue less expenses. Subtract ing 18 from line 12	1	-4,773,372.	28,075,117.
50	3	[V]	Ве	ginning of Current Year	End of Year
sets	20	Total assets (Part X, line 16)		287,733,800.	319,307,254.
ASS	21	Total liabilities (Part X, line 26)		54,129,710.	52,107,736.
Net Assets	22_	Net assets or fund balances. Subtract line 21 from line 20		233,604,090.	267,199,518.
	art II	Signature Block AUSTIN, TEXAS			
Un	der pen	alties of perjury, I declare that I have examined this return, including accompanying schedule	s and statem	ents, and to the best of n	ry knowledge and belief, it is
tru	e, cor <u>re</u>	ct, and complete. Declaration of preparer (other than officer) is based on all information of wh	nich preparer	has any knowledge.	
Sig	gn	Signature of officer		Date	
He	re	ELIZABETH GLISTA, TREASURER			
		Type or print name and title			
		Print/Type preparer's name Preparer's signature		Date Check [PTIN
Pa		HOWARD LEVENSON		self-employ	red
	eparer	Firm's name ERNST & YOUNG LLP		Firm's EIN	
Us	e Only	Firm's address 1101 NEW YORK AVENUE, NW.			
		WASHINGTON, DC 20005		Phone no. (202)327-6000
Ma	v the	IRS discuss this return with the preparer shown above? (see instructions)			X Yes No



Par	rt III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response to any question in this Part III	
1	Briefly describe the organization's mission:	
	THE CORPORATION SERVES TO LESSEN THE BURDENS OF STATE AND LOCAL	
	GOVERNMENTS AND THEIR AGENCIES AND INSTRUMENTALITIES BY ADMINISTERING	
	QUALIFIED AND DEFERRED COMPENSATION RETIREMENT PLANS, THEREBY HELPING	•
	PUBLIC SECTOR EMPLOYEES BUILD RETIREMENT SECURITY.	_
2	Did the organization undertake any significant program services during the year which were not listed on	
	the prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and	
	allocations to others, the total expenses, and revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$ 116,361,633. including grants of \$) (Revenue \$	145,006,489.)
	THE CORPORATION PROVIDED ITS PLAN ADMINISTRATION, INVESTMENT	
	MANAGEMENT, RETIREMENT PLANNING, AND INVESTMENT EDUCATION SERVICES TO	
	STATE AND LOCAL GOVERNMENT RETIREMENT AND DEFERRED COMPENSATION	
	PROGRAMS SERVING 4,883 STATE AND LOCAL GOVERNMENT EMPLOYERS THAT OFFER,	
	IN TOTAL, 9,066 RETIREMENT PLANS COVERING 928,688 PUBLIC SECTOR	
	RETIREMENT ACCOUNTS.	
4b	(Code) (Expenses \$ including grants of \$) (Revenue \$)
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
		· · · · · · · · · · · · · · · · · · ·
		
		
	Other and the second of the se	
4d	Other program services (Describe in Schedule O.)	
	(Expenses \$ including grants of \$) (Revenue \$)	· · · · · · · · · · · · · · · · · · ·
<u>4e</u>	Total program service expenses ► 116,361,633.	5 000 (55)
03200	2	Form 990 (2010)

ASSOCIATION RETIREMENT CORPORATION

Form 990 (2010) ASSOCIATION RETIRES Part IV Checklist of Required Schedules

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		v	
•	If "Yes," complete Schedule A	1	х	х
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	_		
-	during the tax year? If "Yes," complete Schedule C, Part II	4	x	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	- _		
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	N/A	
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments?			
	If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable.		-	
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI		x	
h	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	11a		
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	x	
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
Ť	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	х	х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E Did the organization maintain an office, employees, or agents outside of the United States?	13 14a	_	x
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	140		
J	and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	14b	x	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		х
	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		х
b	If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form 990 filers that			
	operate one or more hospitals must attach audited financial statements (see instructions)	20b	000	<u> </u>
		Form	990 (2010\

ASSOCIATION RETIREMENT CORPORATION

Part IV Checklist of Required Schedules (continued)

		Form	990 (2010)
	Note. All Form 990 filers are required to complete Schedule O	38	х	
	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
,	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	If "Yes," complete Schedule R, Part V, line 2	36		х
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
5	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35	х	
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	х	
	Was the organization related to any tax-exempt or taxable entity?			
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	х	
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	- -		
	Schedule N, Part II	32		x
	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u> </u>		
	If "Yes," complete Schedule N, Part I	31		x
	Did the organization liquidate, terminate, or dissolve and cease operations?	 ~		
	contributions? If "Yes," complete Schedule M	30		х
	Did the organization receive more than \$25,000 in non-cash contributions / ii / res, complete scriedule ivi Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	29		
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	28c 29		X
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			v
	A captity of which a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	 	Х
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	instructions for applicable filing thresholds, conditions, and exceptions)			
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	Schedule L, Part III	27		х
	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete			
	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		х
i	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	Schedule L, Part I	25b		х
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	Ш	х
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	any tax-exempt bonds?	24c	\vdash	
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		ļ
	Schedule K. If "No", go to line 25	24a		Х
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	Schedule J	23	Х	
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	х	
	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the			
			Yes	No
			1	Yes

23-7268394

ASSOCIATION RETIREMENT CORPORATION

Part V	St	atements	Regarding	Other IRS	Filings and	Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			X
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter ·0· if not applicable 113			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 726		_	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions)			
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Х	<u> </u>
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			ļ
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Х	
ь	If "Yes," enter the name of the foreign country. ► SEE SCHEDULE O			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts.			_
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	ļ	Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	_	х
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	g. The state of th	_		
_	any contributions that were not tax deductible?	6a	-	X
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	۱ ا		
7	Organizations that may receive deductible contributions under section 170(c).	6b		
ʻ a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7a 7b		<u> </u>
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	7.0		
	to file Form 8282?	7c		x
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d	,,		
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	-	х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting N/A			
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
a	Did the organization make any taxable distributions under section 4966? N/A	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person? N/A	9b		
10	Section 501(c)(7) organizations. Enter:			
a	Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a			
11	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities Section 501(c)(12) organizations. Enter.			
··	Gross income from members or shareholders N/A 11a			
	Gross income from other sources (Do not net amounts due or paid to other sources against			
~	amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	120		-
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? N/A	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		х
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
		Corm	agn /	20101

23-7268394

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions

	Check if Schedule O contains a response to any question in this Part VI			Х
Sec	tion A. Governing Body and Management			
			Yes	No
	Enter the number of voting members of the governing body at the end of the tax year 10			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 9			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Does the organization have members or stockholders?	6		. х
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the			
	governing body?	7a		Х
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year			
	by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code)			
	·		Yes	No
	Does the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise			
	to conflicts?	12b	Х	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this is done	12c	X	
13	Does the organization have a written whistleblower policy?	13	Х	
14	Does the organization have a written document retention and destruction policy?	14		X
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			-
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	Х	
46	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions)			
юа	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			<u></u>
	taxable entity during the year?	16a		
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's			
800	exempt status with respect to such arrangements?	16b		<u> </u>
	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed AZ, CA, DE, GA, ID, NM, NH, NC, IN, OH, OK			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available	ror		
	public inspection. Indicate how you make these available. Check all that apply			
	Own website Another's website Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, ar	d fina	ncial	
	statements available to the public.	_		
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organizat	ion:		
	ELIZABETH GLISTA, TREASURER - (202)962-4600			
	777 NORTH CAPITOL STREET, NE., STE. 600-TAX, WASHINGTON, DC 20002	F	990	(0010)
				- JI 1 7 1 1 1

032006 12-21-10

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order. individual trustees or directors; institutional trustees, officers, key employees; highest compensated employees; and former such persons.

(A)	(B)				C)			(D)	(E)	(F)
Name and Title	Average hours per week	H	heck	Pos all			ıly)	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
JOAN MCCALLEN										
PRESIDENT/CEO/DIRECTOR	40.00	Х		х	L			2,851,940.	0.	34,846.
ERIC ANDERSON										
DIRECTOR	2.00	Х	<u></u>					2,074.	0.	0.
JACQUELINE CHARNLEY						ł				
DIRECTOR	2.00	Х					L	0.	0.	0.
COLLETTE CHILTON										
DIRECTOR	2.00	Х			L			0.	0.	0.
SCOTT KISTING										
DIRECTOR	2.00	Х						380.	0.	0.
THOMAS LUNDY										
DIRECTOR	2.00	Х				L		6,237.	0.	0.
ERIC MCKISSACK										
DIRECTOR	2.00	Х						0.	0.	0.
DAVID MORA										
DIRECTOR	2.00	Х						4,632.	0.	0.
ROBERT O'NEILL	ļ								-	
DIRECTOR	2.00	Х						4,139.	0.	0.
ALISON RUDOLF										-
DIRECTOR	2.00	Х						1,885.	0.	0.
ELIZABETH GLISTA										
TREASURER/CFO	40.00	L	L	х				587,310.	0.	112,090.
JOHN BENNETT										
ASST TREAS/FINANCE VP	40.00		<u>L</u>	х				360,051.	0,	42,204.
GEORGE SUZICH		[Ī							
ASST TREAS/FINANCE VP	40.00	L	l	х				278,036.	0.	45,892.
BARBARA STOTLER										
ASST TREAS/FINANCE DIRECTR	40.00	ŀ		х				147,427.	0.	37,912.
KATHRYN MCGRATH										
SECRETARY/GEN COUNSEL	40.00			х		l	ĺ	1,291,843.	0.	35,607.
ANGELA MONTEZ										
ASST SEC/DEPUTY GEN CNSL	40.00			х			l	441,515.	0.	26,383.
GREGORY DYSON										
SENIOR VICE PRESIDENT	40.00		-		х			695,401.	0.	152,847.
032007 12-21-10	<u> </u>						_	· · · · · · · · · · · · · · · · · · ·		Form QQ () (2010)

032007 12-21-10

FOIII) 990 (2010) A330CIATION 7									23-7200394		Pa	age o
Part VII Section A. Officers, Directors, Tru	ıstees, Key Er	mple	yee	s, a	nd i	ligh	est	Compensated Employ	ees (continued)			
(A)	(B)			((C)			(D)	(E)		(F)	
Name and title	Average			Pos	ition			Reportable	Reportable	Es	tımate	ed
	hours per	(ci	heck	all t	that	app	ly)	compensation	compensation	am	nount (of
	week	7						from	from related		other	
	(describe	rect					İ	the	organizations	com	pensa	tion
	hours for	9 0.0	2		}	sated	1	organization	(W-2/1099-MISC)		om the	
	related organizations	trustee or director	trus		g	преп		(W-2/1099-MISC)			anızatı	
	in Schedule	al t	tona		glog	yee	_				d relate	
	O)	Individual	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			orga	anızatı	วทร
CHRISTOPHER MATZKE	 / -	⊢	⊢	Ť	-		-					
SENIOR VICE PRESIDENT	40.00	1	1	1	x		İ	770,208.	0.	1	101	963.
WAYNE WICKER		t	T				┢	 				<u>_</u>
SENIOR VICE PRESIDENT	40.00				x			1,483,274.	0.		212,	828.
KAREN CHONG-WULFF												
VICE PRESIDENT	40,00					х		632,868.	0.		48,	599.
JULIE DELLINGER				Γ								
MANAGING VICE PRESIDENT	40.00	L				х	L	659,809.	0.		48,	276.
KRISTINE HEURICH						1			_	l		
SENIOR VICE PRESIDENT	40.00	<u> </u>		L		Х		513,638.	0,		132,	107.
JAMES ROHRBACHER												
SENIOR VICE PRESIDENT	40.00	<u> </u>	L			х		495,857.	0.	<u> </u>	160,	437.
KEITH SENDALL	<u> </u>											
SENIOR VICE PRESIDENT	40.00	┞	_	<u> </u>	<u> </u>	x		825,003.	0.	<u> </u>	110,	586.
		i	i			i						
		╁	├-	┢	\vdash		⊢					
		1	ľ	l	1	1				}		
1b Sub-total			1			┢	_	12,053,527.	0,	1	.302	577.
c Total from continuation sheets to Part V	II. Section A					•		0.	0,	<u>† </u>	<u> </u>	0.
d Total (add lines 1b and 1c)						•		12,053,527.	0.	1	,302,	577.
2 Total number of individuals (including but i	not limited to th	nose	liste	ed a	bov	e) wl	no r	eceived more than \$100	,000 in reportable			
compensation from the organization												226
				_					_ .		Yes	No
3 Did the organization list any former officer	, director or tru	istee	, ke	y en	nplo	yee,	or l	highest compensated er	nployee on			
line 1a? If "Yes," complete Schedule J for s	such ındividual									3		Х
4 For any individual listed on line 1a, is the si	um of reportab	le c	omp	ensa	atior	n and	d ot	ther compensation from	the organization			ļ <u> </u>
and related organizations greater than \$15	,		•							4	Х	_
5 Did any person listed on line 1a receive or							ela	ted organization or indiv	idual for services			
rendered to the organization? If "Yes," con	nplete Sch <u>ed</u> ui	le J	for s	uch	pers	son				5		Х
Section B. Independent Contractors												

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
MICROSOFT LICENSING GP		
6100 NEIL ROAD, RENO, NV 89511	INFORMATION SYSTEMS	367,707.
DAVIS & HARMAN LLP, 1455 PENNSYLVANIA		
AVENUE, NW., STE. 1200, WASHINGTON, DC 200	LEGAL SERVICES	256,865.
SB & COMPANY, LLC, 200 INTERNATIONAL		
CIRCLE, STE. 5500, HUNT VALLEY, MD 21030	INDEPENDENT AUDIT	226,778.
MAYER BROWN LLP		
230 SOUTH LASALLE STREET, CHICAGO, IL 60604	LEGAL SERVICES	151,357.
ERNST & YOUNG U.S. LLP		
200 PLAZA DRIVE, SECAUCUS, NJ 07094	TAX AND ASSURANCE	137,723.
2 Total number of independent contractors (including but not limited \$100,000 in compensation from the organization	to those listed above) who received more than	

Form					ENT CORPORATION	ON		23-7268394	Page 9
Pa	rt V					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1		Federated campaigns	1a					
			Membership dues	1b					
휷팀			Fundraising events	10					
<u>e</u>			Related organizations	1d					
Sis			Government grants (contribut						
眞		Ť	All other contributions, gifts, gran	1 1					
급히			similar amounts not included abo	<u> </u>					
동림		_	Noncash contributions included in lines	s 1a-11 \$					
"		n	Total. Add lines 1a-1f		Business Code				
.	_	_	RETIREMENT PLANS/TRUST	,	Business Code 523920	145,006,489.	145,006,489.		
Program Service Revenue	2	a	RETIREMENT ACCOUNTS	·	523920	7,075,725.	143,000,403.	7,075,725.	
le Se		ט	INVESTMENT ACCOUNTS		523920	24,950.		24,950.	
E S		d	THE DESCRIPTION OF THE PROPERTY OF THE PROPERT		323320			24,550.	
<u></u>		e			<u> </u>			·	
품		E f	All other program service reve	90116	 				
		g	Total. Add lines 2a-2f	criac		152,107,164.			
\neg	3		Investment income (including	dividends inter	est and				
	•		other similar amounts)	, arriadrido, inter	b	6,655,712.			6,655,712
ļ	4		Income from investment of ta	x-exempt bond	oroceeds >				
l	5		Royalties	,	•	, ,			
			•	(ı) Real	(ii) Personal				
I	6	а	Gross Rents		1				
		b	Less: rental expenses						
			Rental income or (loss)						
		d	Net rental income or (loss)		•		_		
	7	а	Gross amount from sales of	(i) Securities	(II) Other	<u> </u>			
			assets other than inventory	169,073,044	. 39,367.				
		b	Less: cost or other basis						
			and sales expenses	162,396,851					
		С	Gain or (loss)	6,676,193	10,268.				
		d	Net gain or (loss)		>	6,686,461.			6,686,461
Other Revenue	8	а	Gross income from fundraisir including \$	ng events (not					
ě			contributions reported on line	e 1c). See	1				
P P			Part IV, line 18	а					•
툂		b	Less. direct expenses	b					
١ -		С	Net income or (loss) from fun	draising events	•				
Į	9	а	Gross income from gaming a	ctivities. See					
			Part IV, line 19	а					
			Less: direct expenses	b	· L				
			Net income or (loss) from gar	_	<u> </u>				
	10	а	Gross sales of inventory, less	s returns					
			and allowances	а					
1			Less cost of goods sold	b	<u> </u>				
ł		С	Net income or (loss) from sale		·				
- }			Miscellaneous Revenu	ue	Business Code	202 000		202 000	
	11				561700	292,000.		292,000.	
		b	ACCOUNTING SERVICES		541200	120,000.		120,000.	
		C	All ables agrees		523920	20 205		20 205	
		d	All other revenue		343340	28,305. 440,305.		28,305.	
	12		Total. Add lines 11a-11d Total revenue. See instructions.			165,889,642.	145,006,489.	7,540,980.	13,342,173
03200			TOTAL TEVENDO. OCC MISH DUCHONS.			200,000,044.		.,510,500.	Form 990 (2010)

23-7268394

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

2 Gr the 3 Gr org Se 4 Be 5 Co tru 6 Co pel 7 Ot 8 Pe an 9 Ot 10 Pa 11 Fe	ants and other assistance to governments and ganizations in the U.S. See Part IV, line 21 rants and other assistance to individuals in e U.S. See Part IV, line 22 rants and other assistance to governments, ganizations, and individuals outside the U.S. see Part IV, lines 15 and 16 renefits paid to or for members compensation of current officers, directors, justees, and key employees compensation not included above, to disqualified risons (as defined under section 4958(f)(1)) and risons described in section 4958(c)(3)(B)	1,031,047. 9,728,924.	1,031,047.		
2 Gr the 3 Gr Se 4 Be 5 Co tru. 6 Co pel pel 7 Ot 8 Pe an 9 Ot 10 Pa	rants and other assistance to individuals in e U S See Part IV, line 22 rants and other assistance to governments, ganizations, and individuals outside the U.S. ee Part IV, lines 15 and 16 enefits paid to or for members compensation of current officers, directors, justees, and key employees compensation not included above, to disqualified ersons (as defined under section 4958(f)(1)) and		1,031,047.		
3 Gr org Se 4 Be 5 Co tru 6 Co pel pe 7 Ot 8 Pe an 9 Ot 11 Fe	e U S See Part IV, line 22 rants and other assistance to governments, ganizations, and individuals outside the U.S. ee Part IV, lines 15 and 16 enefits paid to or for members compensation of current officers, directors, justees, and key employees compensation not included above, to disqualified ersons (as defined under section 4958(f)(1)) and	9,728,924.			
3 Gr org Se 4 Be 5 Co tru 6 Co pel pel 7 Ot 8 Pe an 9 Ot 10 Pa	rants and other assistance to governments, ganizations, and individuals outside the U.S. ee Part IV, lines 15 and 16 enefits paid to or for members compensation of current officers, directors, justees, and key employees compensation not included above, to disqualified ersons (as defined under section 4958(f)(1)) and	9,728,924.			
org Se 4 Be 5 Co tru 6 Co pel pel 7 Ot 8 Pe an 9 Ot 10 Pa	ganizations, and individuals outside the U.S. see Part IV, lines 15 and 16 senefits paid to or for members compensation of current officers, directors, sustees, and key employees compensation not included above, to disqualified sersons (as defined under section 4958(f)(1)) and	9,728,924.			
5 Cc tru. 6 Co pel pel 7 Ott 8 Pe an 9 Ott 10 Pa 11 Fe	ee Part IV, lines 15 and 16 enefits paid to or for members compensation of current officers, directors, custees, and key employees compensation not included above, to disqualified ersons (as defined under section 4958(f)(1)) and	9,728,924.			
4 Be 5 Co tru. 6 Co pel pel 7 Ot 8 Pe an 9 Ot 10 Pa 11 Fe	enefits paid to or for members compensation of current officers, directors, ustees, and key employees compensation not included above, to disqualified ersons (as defined under section 4958(f)(1)) and	9,728,924.			
5 Control 6 Control 9 Per ann 9 Ot 10 Par 11 Fer	ompensation of current officers, directors, ustees, and key employees ompensation not included above, to disqualified ersons (as defined under section 4958(f)(1)) and	9,728,924.			
tru 6 Co pel pe 7 Ot 8 Pe an 9 Ot 10 Pa 11 Fe	ustees, and key employees ompensation not included above, to disqualified ersons (as defined under section 4958(f)(1)) and	9,728,924.			
6 Co pel pel 7 Ot 8 Pe an 9 Ot 10 Pa 11 Fe	ompensation not included above, to disqualified ersons (as defined under section 4958(f)(1)) and	9,728,924.			
per per per per per per per per per per	rsons (as defined under section 4958(f)(1)) and		7,305,561.	2,423,363.	
9 Ott 10 Pa		•			
7 Ot 8 Pe an 9 Ot 10 Pa 11 Fe	rsons described in section 4958(c)(3)(B)				
8 Pean9 Ot10 Pa11 Fe					
9 Ot 10 Pa 11 Fe	ther salaries and wages	68,167,772.	56,739,759.	11,428,013.	
9 Ot 10 Pa 11 Fe	ension plan contributions (include section 401(k)				
10 Pa	id section 403(b) employer contributions)	6,556,653.	5,725,782.	830,871.	
11 Fe	ther employee benefits	7,506,015.	6,149,438.	1,356,577.	
	ayroll taxes	4,631,577.	3,844,506.	787,071.	
- M	ees for services (non-employees).				
a 1716	anagement				
b Le	egal	930,933.	522,905.	408,028.	
c Ac	ccounting	698,399.	443,972.	254,427.	
d Lo	bbying	7,500.	7,500.		
e Pr	ofessional fundraising services. See Part IV, line 17 [
f In	vestment management fees	165,004.	165,004.		
g Ot	ther				
12 Ac	dvertising and promotion	391,947.	391,947.		
13 Of	ffice expenses	1,996,757.	1,774,518.	222,239.	
14 Inf	formation technology	4,309,604.	3,998,296.	311,308.	_
15 Ro	oyalties	355,098.	355,098.		
16 Oc	ccupancy	4,997,184.	4,440,997.	556,187.	
17 Tra	ravel	2,869,923.	2,767,086.	102,837.	
18 Pa	ayments of travel or entertainment expenses				
fo	r any federal, state, or local public officials				
19 Co	onferences, conventions, and meetings	1,264,122.	979,242.	284,880.	
20 Int	terest	28,658.	28,658.		
21 Pa	ayments to affiliates				
22 De	epreciation, depletion, and amortization	5,221,880.	4,640,685.	581,195.	
23 In:	surance	1,447,596.	800,521.	647,075.	
ab 24	ther expenses. Itemize expenses not covered bove. (List miscellaneous expenses in line 24f. If line 4f amount exceeds 10% of line 25, column (A) nount, list line 24f expenses on Schedule O.)				
a PI	LAN MAILING/POSTAGE	5,569,550.	4,951,790.	617,760.	
b PI	LAN PRINTING/PUBLISHNG	2,655,336.	2,655,336.		
c PF	ROFESSIONAL SUBSCRPTNS	1,149,404.	816,234.	333,170.	
d TH	HIRD-PARTY PLAN ADMIN.	973,354.	973,354.		
e SE	ECURITIES LICENSES	688,397.	688,397.		
f Al	I other expenses	4,471,891.	4,164,000.	307,891.	
	otal functional expenses. Add lines 1 through 24f	137,814,525.	116,361,633.	21,452,892.	0
98	oint costs. Check here figure if following SOP 3-2 (ASC 958-720). Complete this line only if the ganization reported in column (B) joint costs from a				

032010 12-21-10

23-7268394

Form 990 (2010)
Part X Balance Sheet

·					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing				1	
	2	Savings and temporary cash investments	Γ	37,293,415.	2	29,077,921.	
	з	Pledges and grants receivable, net		Ţ		3	
	4	Accounts receivable, net			17,976,483.	4	21,141,242
	5	Receivables from current and former officers, di	rectors	, trustees, key			· · · · · · · · · · · · · · · · · · ·
		employees, and highest compensated employee		· · · · · · · · · · · · · · · · · · ·			
		of Schedule L			,	5	-
	6	Receivables from other disqualified persons (as	define	d under section			· · · ·
		4958(f)(1)), persons described in section 4958(c		l l			
		employers and sponsoring organizations of sections	ion 50	1(c)(9) voluntary			
		employees' beneficiary organizations (see instru		· · · · · · · · · · · · · · · · · · ·	-	6	
ets	7	Notes and loans receivable, net	•	<u> </u>		7	
Assets	8	Inventories for sale or use		· · · · · ·	8	•	
	9	Prepaid expenses and deferred charges		ľ	2,420,646.	9	2,456,953
	10a	Land, buildings, and equipment: cost or other	1				· · · · · · · · · · · · · · · · · · ·
		basis Complete Part VI of Schedule D	10a	62,800,783.			
	b	Less accumulated depreciation	10b	56,728,760.	8,941,916.	10c	6,072,023
	11	Investments - publicly traded securities		139,965,091.	11	169,928,004	
	12	Investments - other securities. See Part IV, line	77,599,816.	12	87,571,458		
	13	Investments - program-related See Part IV, line		13			
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11		3,536,433.	15	3,059,653	
	16	Total assets. Add lines 1 through 15 (must equ	287,733,800.	16	319,307,254		
	17	Accounts payable and accrued expenses	45,580,847.	17	42,104,807		
	18	Grants payable			18		
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities			·	20	
Š	21	Escrow or custodial account liability. Complete	Part IV	of Schedule D		21	
Ĭ	22	Payables to current and former officers, director	rs, trus	tees, key employees,			
Liabilities		highest compensated employees, and disqualifi	ed per	sons. Complete Part II	_		
_		of Schedule L			-	22	
	23	Secured mortgages and notes payable to unrela	ated th	ird parties		23	
	24	Unsecured notes and loans payable to unrelate	d third	parties	· · · · · · · · · · · · · · · · · · ·	24	
	25	Other liabilities. Complete Part X of Schedule D			8,548,863.	25	10,002,929
	26	Total liabilities. Add lines 17 through 25			54,129,710.	26	52,107,736
		Organizations that follow SFAS 117, check he	ere 🕨	x and complete			
es	1	lines 27 through 29, and lines 33 and 34.			_		•
ဋ	27	Unrestricted net assets		Ĺ	233,604,090.	27	267,199,518
33	28	Temporarily restricted net assets				28	
פ	29	Permanently restricted net assets		[29	
<u> </u>		Organizations that do not follow SFAS 117, c	heck h	ere 🕨 📖 and			
ò		complete lines 30 through 34.				l	
ets	30	Capital stock or trust principal, or current funds		Ĺ		30	
Ass	31	Paid-in or capital surplus, or land, building, or ed	quipme	nt fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated in	come,	or other funds		32	
Z	33	Total net assets or fund balances			233,604,090.	33	267,199,518
	34	Total liabilities and net assets/fund balances			287,733,800.	34	319,307,254.

Form **990** (2010)

X

За

separate basis, consolidated basis, or both:

Act and OMB Circular A-133?

or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name (or the organizat		NAL CITY MANAGEMEN					E	mployer id	dentificati	on nu	mber
Part	Donoon		N RETIREMENT CORPO						23-	7268394		
			ity Status (All organiz					tructions.				
	¬		because it is: (For lines	•	•	•	•					
1	_		s, or association of chur			ection 170	(b)(1)(A)(i).				
2 _	_		70(b)(1)(A)(ii). (Attach Sc	-								
3 -			ital service organization									
4 ∟			operated in conjunction	with a nos	spital desc	ribea in se	ection 1/U	I)(A)(T)(d)	II). Enter th	e hospital	's nam	ıe,
5 🗆	city, and sta		benefit of a college or u		wood or o					al		
5 ∟		(b)(1)(A)(iv). (Compl		niversity o	wnea or o	perated by	a govern	mentai un	it describe	a in		
6	_		ete Fart II.) ient or governmental uni	t dosorbo	d in acetie	- 470/bV	4\/ A\/\					
7			eives a substantial part					ar from the	a annoral n	حمدام مراطر	الممطانة	
. –		(b)(1)(A)(vi). (Comple		or its supp	Joil Hom a	governine	ental unit t	או ווטווו נופ	general p	ublic desc	ribea i	,F1
8 	- 1		section 170(b)(1)(A)(vi).	(Complete	Part II \							
9 X			ceives: (1) more than 33			rom contri	ibilitione n	namhareh	in face and	d aross rea	cointe	from
			nctions - subject to certa									
			axable income (less sec									
		509(a)(2). (Complete			,			,			,	•
10 🗀	An organizat	ion organized and o	perated exclusively to te	st for pub	lic safety.	See sectio	n 509(a)(4	4).				
11			perated exclusively for tl						y out the p	ourposes o	f one	or
			ations described in secti									
	describes th	e type of supporti <u>ng</u>	organization and compl	lete lines 1	1e through	ո 11h.						
_	_ a Ll Type	ı b∟	ا Type II و	с 📖 Тур	e III - Fund	tionally in	tegrated		d 🗀	Type III - C	Other	
e∟			at the organization is not									
	foundation n	nanagers and other t	than one or more publicl	y supporte	ed organiza	ations des	cribed in s	section 50	9(a)(1) or s	ection 509	(a)(2).	
f	If the organi	zation received a writ	tten determination from	the IRS th	at it is a Ty	pe I, Type	II, or Typ	e III				
		rganization, check th										
g			organization accepted ai									
			lirectly controls, either a	lone or tog	gether with	persons o	described	ın (II) and ((III) below,		Yes	No
	_	· ·	upported organization?							11g(i)		<u> </u>
			n described in (i) above?		0					11g(ii)		<u> </u>
h		-	i person described in (i) i about the supported or	` '						11g(iii)		
•••	Flovide the	ollowing information	about the supported of	gariization	ı(S).							
(i) No	me of supported	/IIVEIN	(iii) Type of	(iv) Is the	organization	(v) Did you	u notify the	(vi) ls	s the			
	organization	(ii) EIN	organization		sted in your		ion in col.	organizati	on in col.	(vii) Am sup		1
	ga		(described on lines 1-9 above or IRC section		document?		r support?	(i) organiz U.S	5.?	aup _i	μοιι	
			(see instructions))	Yes	No	Yes	No	Yes	No			
				<u></u>								
										-		
				ļ	ļ							
					<u> </u>		ļ	<u> </u>	 _			
			<u> </u>	ļ	 	<u> </u>	ļ		 			
T.4.1							1					
Total	- B 1 =		<u></u>	<u>. </u>	<u> </u>	l	L	<u> </u>	<u> </u>			
LHA FO	r Paperwork Re	eauction Act Notice	, see the Instructions f	or				Schedul	e A (Form	990 or 99	0-EZ)	2010

032021 12-21-10

Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2010 Part II Support Schedule for Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not				ļ		
	include any "unusual grants.")					1	
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to			1			
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge				<u> </u>		
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a					,	
	governmental unit or publicly						
	supported organization) included					İ	
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)		1				ļ
6	Public support. Subtract line 5 from line 4						
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7	Amounts from line 4						
8	Gross income from interest,	,					
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on			1			
10	Other income. Do not include gain						,
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	, etc. (see instructi	ions)		•	12	
	First five years. If the Form 990 is for	•	•	ird, fourth, or fifth t	ax year as a secti	on 501(c)(3)	
	organization, check this box and stop				•		▶□
Se	ction C. Computation of Publ	ic Support Pe	rcentage				
14	Public support percentage for 2010 (line 6, column (f) d	livided by line 11,	column (f))		14	9
15	Public support percentage from 2009	3 Schedule A, Part	: II , line 14			15	9
16a	33 1/3% support test - 2010.If the o	rganization did no	t check the box o	n line 13, and line	14 is 33 1/3% or i	more, check this bo	ox and
			orted organizatio	n			▶□
	stop here. The organization qualifies	as a publicly supp	Jontoa Organizatio				
	stop here. The organization qualifies 33 1/3% support test - 2009. If the organization are stopped to the stopped test - 2009. If the organization are stopped to the stopped test - 2009. If the organization are stopped to the stopped test - 2009. If the organization are stopped to the stopped test - 2009. If the organization are stopped to the stopped test - 2009. If the organization are stopped test - 2009. If the organiz		-	line 13 or 16a, and	l line 15 is 33 1/39	% or more, check th	nis box
	· - ·	organization did no	t check a box on	•	l line 15 is 33 1/39	% or more, check th	nis box
b	33 1/3% support test - 2009.If the o	organization did no lifies as a publicly	t check a box on supported organi	zation		·	>
b	o 33 1/3% support test - 2009.If the of and stop here. The organization qual	organization did no lifies as a publicly st - 2010. If the org	ot check a box on supported organi anization did not	zation check a box on line	e 13, 16a, or 16b,	and line 14 is 10%	or more,
b	o 33 1/3% support test - 2009. If the of and stop here. The organization qual 1 10% -facts-and-circumstances tes	organization did no lifies as a publicly st - 2010.If the org cts-and-circumstar	at check a box on supported organi anization did not nces" test, check	zation check a box on line this box and stop i	e 13, 16a, or 16b, here. Explaın in P	and line 14 is 10%	or more,
17a	o 33 1/3% support test - 2009. If the of and stop here. The organization qual 10% -facts-and-circumstances test and if the organization meets the "facts"	organization did no lifies as a publicly it - 2010.If the organization cts-and-circumstant test. The organiza	ot check a box on supported organi anization did not nces" test, check ation qualifies as a	zation check a box on line this box and stop l a publicly supporte	e 13, 16a, or 16b, here. Explain in P ed organization	and line 14 is 10% art IV how the orga	or more,
17a	and stop here. The organization qual 10% -facts-and-circumstances tes and if the organization meets the "facts-and-circumstances" meets the "facts-and-circumstances"	organization did no lifies as a publicly it - 2010.If the organiza- cts-and-circumstan t test. The organiza it - 2009.If the org	ot check a box on supported organication did not onces "test, check ation qualifies as a anization did not once the charton zation check a box on line this box and stop i a publicly supporte check a box on line	e 13, 16a, or 16b, here. Explain in P ed organization e 13, 16a, 16b, or	and line 14 is 10% art IV how the orga 17a, and line 15 is	or more, nization	
17a	and stop here. The organization qual 10% -facts-and-circumstances tes and if the organization meets the "facts-and-circumstances" 10% -facts-and-circumstances tes	organization did no lifies as a publicly it - 2010.If the orga cts-and-circumstar test. The organiza it - 2009.If the orga he "facts-and-circu	at check a box on supported organication did not acces test, check ation qualifies as a anization did not umstances test, or constances test.	zation check a box on line this box and stop is a publicly supporte check a box on line check this box and	e 13, 16a, or 16b, here. Explain in Perd organization e 13, 16a, 16b, or l stop here. Expla	and line 14 is 10% art IV how the orga 17a, and line 15 is in in Part IV how th	or more, nization
17a	and stop here. The organization qual 10% -facts-and-circumstances test and if the organization meets the "facts-and-circumstances" 10% -facts-and-circumstances test more, and if the organization meets test more, and if the organization meets to	organization did no lifies as a publicly st - 2010. If the organization and circumstant test. The organization - 2009. If the organization - gracts and circumstances test.	of check a box on supported organication did not onces test, check ation qualifies as a anization did not ourstances test, of the organization	zation check a box on line this box and stop is a publicly supporte check a box on line check this box and qualifies as a publ	e 13, 16a, or 16b, here. Explain in P ed organization e 13, 16a, 16b, or l stop here. Expla licly supported org	and line 14 is 10% art IV how the orga 17a, and line 15 is in in Part IV how the	or more, nization 10% or

Schedule A (Form 990 or 990-EZ) 2010 ASSOCIATION RETIREMENT CORPORATION

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to

Sec	etion A. Public Support	elow, please comp	nete i art ii.)		_		
Cale	ndar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	117,913,216.	128,509,558.	124,270,556.	121,504,041.	145,006,489.	637,203,860.
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	117,913,216.	128,509,558.	124,270,556.	121,504,041.	145,006,489.	637,203,860.
	Amounts included on lines 1, 2, and 3 received from disqualified persons						0.
t	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year	1,598,310.	3,329,944.	2,831,027.	2,218,845.	2,615,872.	12,593,998.
	Add lines 7a and 7b	1,598,310.	3,329,944.	2,831,027.	2,218,845.	2,615,872.	12,593,998.
	Public support (Subtract line 7c from line 6.)		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2,002,02	0,000,010.	0,020,072.	624,609,862.
	ction B. Total Support	<u> </u>		<u>, , , , , , , , , , , , , , , , , , , </u>			
Cale	endar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9	Amounts from line 6	117,913,216.	128,509,558.	124,270,556.	121,504,041.	145,006,489.	637,203,860.
10	a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	10,416,225.	11,775,726.	10,595,997.	7,298,092.	6,655,712.	46,741,752.
ŀ	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975		233				
11	Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	10,416,225.	11,775,726.	10,595,997.	7,298,092.	6,655,712.	46,741,752.
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	100 200 444	140 005 004	424 055 552	400 000 400	454 660 004	502 045 510
	Total support (Add lines 9, 10c, 11, and 12)	128,329,441.	140,285,284.		128,802,133.		683,945,612.
14	First five years. If the Form 990 is for	r the organization's	s first, secona, thir	a, fourth, or fifth ta	ax year as a sectio	n 501(c)(3) organiz	ation,
Se	check this box and stop here	ic Support Pe	rcentage				
15				column (f)		15	91.32 %
16	Public support percentage from 2009	. ,	•	Joidinin (i))		16	90.59 %
	ction D. Computation of Inve					110 1	
17				ne 13. column (f))		17	6.83 %
18		•	• • • • • • • • • • • • • • • • • • • •	10, 00,011,11 (1),		18	7.52 %
	a 33 1/3% support tests - 2010. If the			on line 14, and line	e 15 is more than 3	 _	
	more than 33 1/3%, check this box a	•				•	▶ X
ı	33 1/3% support tests - 2009. If the line 18 is not more than 33 1/3%, che	e organization did n	not check a box on	line 14 or line 19a	, and line 16 is mo	ore than 33 1/3%,	
20			-	•		•	

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)). Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35a (Proxy Tax), then

•	Section 501(c)(4), (5), or (6) organiza	tions: Complete Bart III	.,	_, ,		2.,,
		VAL CITY MANAGEMENT	- ·		Emplo	yer identification number
	•	RETIREMENT CORPORATION				23-7268394
Dε		anization is exempt und		or is a section	527 or	
	THE COMPLETE IT THE OFF		30011011001(0)	or is a section	<u> </u>	
	One and a substant of the succession			- D+ 0/		
	Provide a description of the organiz	ation's direct and indirect politic	cai campaign activities i	n Part IV.		
	Political expenditures				▶\$_	
3	Volunteer hours				_	
Pa	art I-B Complete if the org	janization is exempt und	der section 501(c)	(3).		
1	Enter the amount of any excise tax	incurred by the organization un	der section 4955		▶\$	
2	Enter the amount of any excise tax	incurred by organization manag	ers under section 4955	i	▶ \$	
3	If the organization incurred a section	in 4955 tax, did it file Form 4720	for this year?		_	Yes No
4a	Was a correction made?		•			Yes No
Ŀ	If "Yes," describe in Part IV.					
_	art I-C Complete if the org	anization is exempt und	der section 501(c),	except section	1 501(c)(3).
1	Enter the amount directly expended	d by the filing organization for se	ection 527 exempt funct	tion activities	▶\$	
2	Enter the amount of the filing organ	ization's funds contributed to o	ther organizations for se	ection 527		
	exempt function activities				▶ \$	
3	Total exempt function expenditures	s. Add lines 1 and 2 Enter here	and on Form 1120-POL,	,		
	line 17b				▶\$	
4	Did the filing organization file Form	1120-POL for this year?			_	Yes No
5	Enter the names, addresses and er	nployer identification number (E	IN) of all section 527 po	olitical organizations	to which	the filing organization
	made payments For each organiza		•	-		
	contributions received that were pr	omptly and directly delivered to	a separate political orga	anızatıon, such as a	separate	e segregated fund or a
	political action committee (PAC). If	additional space is needed, pro	vide information in Part	IV.		
	(a) Name	(b) Address	(c) EIN	(d) Amount paid	from	(e) Amount of political
	.,	, ,	(1,7	filing organizati		contributions received and
				funds. If none, en	ter -0	promptly and directly
				ļ		delivered to a separate political organization.
						If none, enter -0-
			- 			
					- 1	
-						
				-	ļ	
		<u> </u>				
					T	
					l	
		i	Ī	1		

032041 02-02-11

LHA

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2010

Schedule C (Form 990 or 990-EZ) 2010	ASSOCIATION RET	IREMENT CORPORATI	ON	23-726	8394 Page 2
Part II-A Complete if the org		npt under section	n 501(c)(3) and fil	ed Form 5768	
(election under sec	tion 501(h)).			·	
A Check 🕨 🖳 ıf the filing organiza	tion belongs to an affi	liated group.			
B Check 🕨 📖 if the filing organiza	tion checked box A ar	nd "limited control" pro	visions apply.		
	ts on Lobbying Expe ditures" means amou	nditures ints paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influ	uence public opinion (grass roots lobbying)		0.	
b Total lobbying expenditures to influ	uence a legislative boo	dy (direct lobbying)		13,537.	
c Total lobbying expenditures (add li	nes 1a and 1b)			13,537.	
d Other exempt purpose expenditure	d Other exempt purpose expenditures				
e Total exempt purpose expenditure	Total exempt purpose expenditures (add lines 1c and 1d)				
f_Lobbying nontaxable amount Enter	1,000,000.				
If the amount on line 1e, column (a) o	or (b) is: The lob	bying nontaxable am	ount is:		
Not over \$500,000	20% of	the amount on line 1e.			
Over \$500,000 but not over \$1,000	0,000 \$100,00	00 plus 15% of the exc	ess over \$500,000.	•	
Over \$1,000,000 but not over \$1,5	00,000 \$175,00	00 plus 10% of the exc	ess over \$1,000,000.		
Over \$1,500,000 but not over \$17,	,000,000 \$225,00	00 plus 5% of the exce	ss over \$1,500,000.		
Over \$17,000,000	\$1,000,	000.			
g Grassroots nontaxable amount (en	nter 25% of line 1f)			250,000.	
h Subtract line 1g from line 1a. If zer	o or less, enter -0-			0.	
i Subtract line 1f from line 1c If zero	o or less, enter -0-			0.	
j If there is an amount other than ze	ro on either line 1h or	line 1i, did the organiza	ation file Form 4720		
reporting section 4911 tax for this	year?	•			Yes No
		eraging Period Under	· ·		
		` '	do not have to comp		
CO			es 2a through 2f on pa	nge 4.)	
	Lobbying Expe	nditures During 4-Yea	ar Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) Total
	1 000 000	1 000 000	1 000 000	1 000 000	4 000 000

Lobbying Expericitures burning 4- Tear Averaging Period								
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) Total			
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.			
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000.			
c Total lobbying expenditures	61,280.	76,184.	69,826.	13,537.	220,827.			
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.			
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.			
f Grassroots lobbying expenditures	61,280.	76,184.	69,826.		207,290.			

Schedule C (Form 990 or 990-EZ) 2010

INTERNATIONAL CITY MANAGEMENT

Schedule C (Form 990 or 990-EZ) 2010 ASSOCIATION RETIREMENT CORPORATION 23-7268394

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		-	<u> </u>	(b)
	Yes	No	Am	ount
1 During the year, did the filing organization attempt to influence foreign, national, state or		-		
local legislation, including any attempt to influence public opinion on a legislative matter				
or referendum, through the use of				
a Volunteers?				
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			1	
c Media advertisements?				
d Mailings to members, legislators, or the public?				
e Publications, or published or broadcast statements?				
f Grants to other organizations for lobbying purposes?				
g Direct contact with legislators, their staffs, government officials, or a legislative body?				
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i Other activities? If "Yes," describe in Part IV				
j Total. Add lines 1c through 1i				
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			<u> </u>	
b If "Yes," enter the amount of any tax incurred under section 4912	-	 	 	_
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		 	†·	
art III-A Complete if the organization is exempt under section 501(c)(4), section	n 501(c	(5), or s	ection	
501(c)(6).		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
			Yes	T N
Were substantially all (90% or more) dues received nondeductible by members?		1	 	+
Trope describing an (50% of filero) deed recorded field addition by fileribers.		2	 	+
Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
 Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carryover lobbying and political expenditures from the prior year? 		3		1
Did the organization agree to carryover lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section		3 (5), or s		<u> </u>
Did the organization agree to carryover lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part "Yes."		3 (5), or s		d
Did the organization agree to carryover lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), sectio 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part "Yes." 1 Dues, assessments and similar amounts from members	t III-A, li	3 (5), or s		d —
art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures).	t III-A, li	3)(5), or s ne 3 is a		d ———
Did the organization agree to carryover lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), sectio 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part "Yes." Dues, assessments and similar amounts from members	t III-A, li	3)(5), or s ne 3 is a		d —
art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures).	t III-A, li	3)(5), or s ne 3 is a		d
Did the organization agree to carryover lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	t III-A, li	3)(5), or s ine 3 is a		d
Did the organization agree to carryover lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year	t III-A, li	3)(5), or s ine 3 is a		d
Did the organization agree to carryover lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Current year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year	t III-A, li	3)(5), or s ine 3 is a 1 2a 2b		d
Did the organization agree to carryover lobbying and political expenditures from the prior year? Tart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Carryover from last year Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues if notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3.	t III-A, li	3)(5), or s ine 3 is a 1 2a 2b 2c		d
Did the organization agree to carryover lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Current year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year Carryover from last year	t III-A, li	3)(5), or s ine 3 is a 1 2a 2b 2c		d
Did the organization agree to carryover lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Current year Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3.	t III-A, li	3)(5), or s ine 3 is a 1 2a 2b 2c		d
Did the organization agree to carryover lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures from the prior year?	t III-A, li	3)(5), or s ine 3 is a 2 2a 2b 2c 3		d

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 8, 9, 10, 11, or 12. ▶ Attach to Form 990. ▶ See separate instructions. OMB No 1545-0047 Open to Public Inspection

Name of the organization

INTERNATIONAL CITY MANAGEMENT

Employer identification number

	ASSOCIATION RETIREMENT CORP		<u></u>		23-7268394	
Pai	t I Organizations Maintaining Donor Advise	ed Funds o	r Other Similar Fui	nds or A	Accounts. Complete if the	
	organization answered "Yes" to Form 990, Part IV, lin	ne 6				
	·	(a) Do	onor advised funds	1 ((b) Funds and other accounts	
1	Total number at end of year					
2	Aggregate contributions to (during year)				 	
3	Aggregate grants from (during year)	-		+		
				+		
4	Aggregate value at end of year			 _	 	
5	Did the organization inform all donors and donor advisors in			avisea tun		
_	are the organization's property, subject to the organization's	-			L Yes L	No
6	Did the organization inform all grantees, donors, and donor a		_		-	
	for charitable purposes and not for the benefit of the donor	or donor advis	or, or for any other purp	ose confer		
Б.	impermissible private benefit?				Yes	No
Pa	t II Conservation Easements. Complete if the or	ganization and	swered "Yes" to Form 99	0, Part IV,	, line 7.	
1	Purpose(s) of conservation easements held by the organizat	tion (check all	th <u>at a</u> pply)			
	Preservation of land for public use (e.g., recreation or	education)	Preservation of an	historical	lly important land area	
	Protection of natural habitat		Preservation of a	certified hi	istoric structure	
	Preservation of open space					
2	Complete lines 2a through 2d if the organization held a quali	ified conserva	tion contribution in the fo	orm of a co	onservation easement on the las	:t
	day of the tax year.	•				
	,				Held at the End of the Tax	Year
а	Total number of conservation easements				2a	
b	Total acreage restricted by conservation easements				2b	
	Number of conservation easements on a certified historic sti	nucture includ	ad (a (a)		2c	
			` '		20	
u	Number of conservation easements included in (c) acquired	anter 6/17/06,	and not on a historic str	ucture		
•	listed in the National Register				2d	
3	Number of conservation easements modified, transferred, re	eleased, exting	juisned, or terminated by	tne orgar	nization during the tax	
	year >					
4	Number of states where property subject to conservation ea			_		
5	Does the organization have a written policy regarding the pe		ing, inspection, handling	of		
_	violations, and enforcement of the conservation easements				└ Yes └	No
6	Staff and volunteer hours devoted to monitoring, inspecting,					
7	Amount of expenses incurred in monitoring, inspecting, and					
8	Does each conservation easement reported on line 2(d) about	ve satisfy the	requirements of section	170(h)(4)(E	B)(i)	
	and section 170(h)(4)(B)(ii)?					No
9	In Part XIV, describe how the organization reports conservat					
	include, if applicable, the text of the footnote to the organization	ation's financia	l statements that descri	oes the or	ganization's accounting for	
	conservation easements.					
Pa	t III Organizations Maintaining Collections of	of Art, Histo	orical Treasures, o	r Other	Similar Assets.	
	Complete if the organization answered "Yes" to Form	1 990, Part IV,	line 8.			
1a	If the organization elected, as permitted under SFAS 116 (AS	SC 958), not to	o report in its revenue sta	atement a	nd balance sheet works of art,	
	historical treasures, or other similar assets held for public ex	chibition, educa	ation, or research in furth	erance of	public service, provide, in Part)	XIV,
	the text of the footnote to its financial statements that descri				•	·
b	If the organization elected, as permitted under SFAS 116 (AS	SC 958), to rei	oort in its revenue staten	nent and b	palance sheet works of art, histor	rical
	treasures, or other similar assets held for public exhibition, e					
	relating to these items:	,			, provide the teneral g and	
	(i) Revenues included in Form 990, Part VIII, line 1				▶ \$	
	(ii) Assets included in Form 990, Part X				► \$ ► \$	
2	If the organization received or held works of art, historical tre	agelirae or oth	or cimilar acosto for fina	acial care	provide.	
_				iciai gain,	provide	
_	the following amounts required to be reported under SFAS 1	1 10 (ASC 938)	reading to these items.		> *	
a	Revenues included in Form 990, Part VIII, line 1				► \$ ► \$	
b	Assets included in Form 990, Part X				5	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10. Description of investment (c) Accumulated (a) Cost or other (b) Cost or other (d) Book value basis (investment) basis (other) depreciation 1a Land **b** Buildings 3,146,542 c Leasehold improvements 2,884,210 262,332, 23,147,542 20,359,291 2,788,251, **d** Equipment e Other 36,506,699 33,485,259 3,021,440. Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c) 6,072,023.

ASSOCIATION RETIREMENT CORPORATION

Part VII Investments - Other Securities. Se	e Form 990, Part X, line 12			1 4go +
(a) Description of security or category (including name of security)	(b) Book value		(c) Method of valua st or end-of-year mar	
(1) Financial derivatives			·	
(2) Closely-held equity interests				
(3) Other				
(A) VANGUARD VFSUX (2,217,328 SH)	23,880,624.	END-OF-YEAR	MARKET VALUE	
(B) VANTAGEPOINT VPBMX (1,156,652 SH)	11,878,817.	END-OF-YEAR	MARKET VALUE	
(C) VANGUARD VINIX (231,708 SH)	26,648,712.	END-OF-YEAR	MARKET VALUE	
(D) VANGUARD VITSX (797,064 SH)	25,163,305.	END-OF-YEAR	MARKET VALUE	
(E)				
(F)				
(G)	<u> </u>		<u>.</u>	
(H)			-	
(1)	07 571 450			
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.)	87,571,458.			
Part VIII Investments - Program Related. S	ee Form 990, Part X, line 1. T	3. 1	(a) Madha al ad calca	A
(a) Description of investment type	(b) Book value	Со	(c) Method of valua st or end-of-year mar	
(1)				
(2)		¢		
(3)				
(4)				
(5)	 			
(6)				
(8)				
(9)		-		
(10)				
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.)				
Part IX Other Assets. See Form 990, Part X, line	15			
	Description			(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)		• •		
(10)	- 45)			
Total. (Column (b) must equal Form 990, Part X, col (B) line Part X Other Liabilities. See Form 990, Part X,				
1. (a) Description of liability	iiile 25	(b) Amount		
(1) Federal income taxes		(2) / 21102111		
(2) DEFERRED COMPENSATION		7,567,067.		•
(3) DEFERRED LIABILITIES		472,967.	1	
(4) DEFERRED RETIREMENT BENEFITS		1,452,335.		
(5) OBLIGATIONS UNDER CAPITAL LEASES		510,560.		
(6)		····································		
(7)				
(8)			1	
(9)				
(10)				
(11)				
Total. (Column (b) must equal Form 990, Part X, col (B) line	e 25.)	10,002,929.	<u> </u>	
2. FIN 48 (ASC 740) Footnote in Part XIV, provide the text of the footnote to FIN 48 (ASC 740)	o the organization's financial statem	nents that reports the organ	ization's liability for uncerta	in tax positions under
032053 12-20-10			Sch	edule D (Form 990) 2010

RETURN POSITIONS IN FINANCIAL STATEMENTS. MANAGEMENT HAS EVALUATED THE TAX

POSITIONS OF ICMA-RC AND DETERMINED THAT THE APPLICATION OF FASB ASC TOPIC

740 HAD NO MATERIAL IMPACT ON ITS FINANCIAL STATEMENTS. ACCORDINGLY, NO

ADJUSTMENTS FOR UNRECOGNIZED TAX BENEFITS OR RELATED INTEREST OR PENALTIES

032055 12-20-10

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

➤ Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.

➤ Attach to Form 990. ➤ See separate instructions.

OMB No 1545-0047	
2010	
ZU IU	
Open to Public	_
Inspection	

Department of the Treasury Internal Revenue Service

Name of the organization
INTERNATIONAL CITY MANAGEMENT

Employer identification number

ASSOCIATION RETIREMENT CORPORATION Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the Yes No grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of grant funds outside the United States. 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (a) Region (b) Number of (c) Number of (d) Activities conducted in region (e) If activity listed in (d) (f) Total employees, agents, and expenditures offices (by type) (e.g., fundraising, program is a program service, for and in the region services, investments, grants to describe specific type independent investments contractors recipients located in the region) of service(s) in region in region in region EAST ASIA AND THE PACIFIC INVESTMENTS 0.

		!				
						· · · · · · · · · · · · · · · · · · ·
						<u> </u>
3 a	Sub-total	0	0			0.
	Total from continuation					
	sheets to Part I	0	0			0.
С	Totals (add lines 3a					
	and 3b)	0	0			0.
LUA	For Danamuark Baduat	ion Act Matica	ana dha laadawa	tions for Form 000	Cabadula E /	2000 0000

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

ASSOCIATION RETIREMENT CORPORATION

23-7268394

Page 2

Schedul	Schedule F (Form 990) 2010	ASSOCIATION RETIREMENT CORPORATION	23-7268394
Part II	Part II Grants and Other Assistance to Organiza	tance to Organizations or Entities Outside the United States. Complete if the	cations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any
	recipient who received more than \$5,000.	ore than \$5,000. Check this box if no one recipient received more than \$5,000	

	(i) Method of iluation (book, FMV, appraisal, other)	
	(h) Description of non-cash assistance	
	(g) Amount of non-cash assistance	
	(f) Manner of cash disbursement	
	(e) Amount of cash grant	
	(d) Purpose of grant	
pace is needed.	(c) Region	
dicated if additional s	(b) IRS code section and EIN (if applicable)	
Fart II can be du	1 (a) Name of organization	
Fart II can be duplicated if additional space is needed.	(b) IRS code section and EIN (if applicable) (c) Region grant (d) Purpose of of cash grant cash disbursement	

		exempt by
		, recognized as tax∙
		e foreign country
·		Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter
		ns listed above that are re-
		ecipient organizatio
		2 Enter total number of retthe IRS, or for which the

3 Enter total number of other organizations or entities

23-7268394

Schedule F (Form 990) 2010

ASSOCIATION RETIREMENT CORPORATION

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16

Schedule F (Form 990) 2010 (h) Method of valuation (book, FMV, appraisal, other) (g) Description of non-cash assistance (f) Amount of non-cash assistance (e) Manner of cash disbursement (c) Number of (d) Amount of recipients cash grant Part III can be duplicated if additional space is needed. (b) Region (a) Type of grant or assistance

cnec	ule F (FORM 990) 2010 ASSOCIATION RETIREMENT CONFORMITON	23-1200374	Page 4
Parl	IV Foreign Forms		
1	Was the organization a U.S transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	☐ Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If		

"Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions

Schedule F (Form 990) 2010

Yes X No

for Form 5713)

Schedule F (Form 990) 2010 ASSOCIATION RETIREMENT CORPORATION	23-7268394	Page 5
Part V Supplemental Information		
Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, III	ne 3, column (f) (account	ina method):
Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated n		
Also complete this part to provide any additional information.	,, <u></u>	
, , , , , , , , , , , , , , , , , , ,		
SCHEDULE F, PART I, LINE 3: DURING THE YEAR, THE CORPORATION SOLD NEW		
ZEALAND GOVERNMENT BONDS, ITS SOLE INTERNATIONAL INVESTMENT, FOR		
\$772,698.		
		
	-	
	. =	
		
		<u> </u>

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. Governments, and Individuals in the United States Grants and Other Assistance to Organizations, ▶ Attach to Form 990. ASSOCIATION RETIREMENT CORPORATION INTERNATIONAL CITY MANAGEMENT General Information on Grants and Assistance Name of the organization Department of the Treasury Internal Revenue Service SCHEDULE (Form 990) Part

Part

2 | Employer identification number RANT FOR PUBLIC RESEARCH COMPENSATION AND BENEFITS Open to Public CONTRIBUTION TO SUPPORT OMB No 1545-0047 CONTRIBUTION FOR HAITI Inspection (h) Purpose of grant or assistance DIVERSITY LEADERSHIP INTO STATE AND LOCAL 23-7268394 SOUT. RETIREMENT X Yes DISASTER RELIEF Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any ROGRAM recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed ame and address of organization (below if applicable cash grant or government (c) IRC section (d) Amount of non-cash assistance assistance assistance other) Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection Ö o. ö Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. 10,000 5 000 1,016,047 501(C)(3) 501(C)(3) 501(C)(3) 26-2661207 13-3565420 53-0196605 criteria used to award the grants or assistance? 1 (a) Name and address of organization GOVERNMENT EXCELLENCE, INC. - 777 NORTH CAPITOL STREET, NE., 5TH FLOOR - WASHINGTON, DC 20002 CENTER FOR STATE AND LOCAL ROBERT TOIGO FOUNDATION 2025 EAST STREET, NW. WASHINGTON, DC 20006

AMERICAN RED CROSS

OAKLAND, CA 94612 180 GRAND AVENUE

0.		3 Enter total number of other organizations
M		2 Enter total number of section 501(c)(3) and government organizations
	_	

INTERNATIONAL CITY MANAGEMENT

ASSOCIATION RETIREMENT CORPORATION

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22 Part III can be duplicated if additional space is needed Schedule I (Form 990) (2010)

Part III

Page 2

23-7268394

Schedule I (Form 990) (2010) (f) Description of non-cash assistance (e) Method of valuation (book, FMV, appraisal, other) Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. (d) Amount of non-cash assistance (c) Amount of cash grant PUBLICATIONS, THROUGH WHICH RESEARCH FINDINGS ON STATE AND LOCAL GOVERNMENT SCHEDULE I, PART I, LINE 2: SUPPLEMENTAL INFORMATION ON GRANTS MADE BY THE TO ADVANCE ITS MISSION, THE CORPORATION SUPPORTS RESEARCH INTO RETIREMENT EMPLOYERS, IN PROVIDING SUCH SUPPORT, THE CORPORATION MADE GRANT PAYMENTS EMPLOYER AND EMPLOYEE RETIREMENT TOPICS ARE DISSEMINATED, THE CORPORATION 032102 01-13-11 ACTIVITIES OF THIS ORGANIZATION BY ATTENDING PRESENTATIONS AND REVIEWING TO A SECTION 501(C)(3) PUBLIC CHARITY. THE CORPORATION MONITORS THE COMPENSATION AND BENEFIT ISSUES FACING STATE AND LOCAL GOVERNMENT (b) Number of recipients (a) Type of grant or assistance CORPORATION:

INTERNATIONAL CITY MANAGEMENT

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

See separate instructions.

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

OMB No 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

Attach to Form 990. INTERNATIONAL CITY MANAGEMENT

ASSOCIATION RETIREMENT CORPORATION

Employer identification number

23-7268394

Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel			١,
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or	i i		'
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	х	_
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	х	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply.			
	X Compensation committee X Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee	,		ļ
		'		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			'
а	Receive a severance payment or change-of-control payment from the organization or a related organization?	4a	-	х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		x
b	Any related organization?	5b		х
	If "Yes" to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			l .
	contingent on the net earnings of:			'
а	The organization?	6a	1	x
b	Any related organization?	6b		х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments		Ī	1
	not described in lines 5 and 6? If "Yes," describe in Part III	7	х	1
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in		l -	
	Regulations section 53.4958-6(c)?	9	1	1
LH/		edule J (Form	990)	2010

23-7268394

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C)	Q	(E)	(F)
		(i) Base	(ii) Bonus &	(iii) Other	Retirement and	Nontaxable benefits	Total of columns (B)(n-(D)	Compensation reported in prior
(A) Name		compensation	Incentive	reportable compensation	compensation		(2) (3(2)	Form 990 or Form 990-EZ
	ε	647,172.	1,698,667.	506,101.	24,500.	10,346.	2,886,786.	96,243.
1 JOAN MCCALLEN	: E	0	0	0	0	0.	0	0.
	Ξ	253,277.	320,000.	14,033.	90,441.	21,649.	699,400.	0.
2 ELIZABETH GLISTA	€	0	0	.0	0	.0	0.	0.
	Ξ	186,112.	155,743.	18,196.	24,500.	17,704.	402,255.	0.
3 JOHN BENNETT	E	0	.0	0.	.0	.0	0.	0.
	Ξ	162,179.	115,163.	. 469	24,500.	21,392.	323,928.	0.
4 GEORGE SUZICH	€	0	0	0	0	0	0	0.
	Ξ	110,718.	36,325.	384.	15,180.	22,732.	185,339.	0.
5 BARBARA STOTLER	€	0	0	0	.0	0.	0.	0.
	Ξ	395,871.	598,667.	297,305.	24,500.	11,107.	1,327,450.	0.
6 KATHRYN MCGRATH	Ξ	0	0	0	0	0	0	0.
	Ξ	222,655.	202,000.	16,860.	24,500.	1,883.	467,898.	0.
7 ANGELA MONTEZ	€	0	0	0	0	0	0	0.
	Ξ	258,462.	434,507.	2,432.	126,428.	26,419.	848,248.	0.
8 GREGORY DYSON	€	0	0	0	0	.0	0.	0.
	Ξ	278,429.	489,560.	2,219.	78,457.	23,506.	872,171.	0
9 CHRISTOPHER MATZKE	€	0	0	0.	0	.0	0	0.
	Ξ	407,932.	1,055,704.	19,638.	184,743.	28,085.	1,696,102.	0.
10 WAYNE WICKER	€	0	0	0.	.0	.0	0.	0.
	(i)	238,804.	348,315.	45,749.	24,500.	24,099.	681,467.	26,626.
11 KAREN CHONG-WULFF	(ii)	• 0	0.	0.	0	0.	- 1	0.
	(i)	249,468.	391,969.	18,372.	24,500.	23,776.	708,085.	0
12 JULIE DELLINGER	(ii)	•0	0.	0.	0.	0.	0	0
	(i)	206,636.	288,213.	18,789.	124,034.	8,073.	645,745.	0
13 KRISTINE HEURICH	(ii)	•0	0	0.	0.	0.	0	0
	(i)	210,061.	267,220.	18,576.	143,982.	16,455.	656,294.	0.
14 JAMES ROHRBACHER	(ii)	.0	0.	0.	0	0.		0.
	(i)	202,202	543,733.	19,068.	100,923.	9,663.	935,589.	0.
15 KEITH SENDALL	Œ	0.	0	0	0.	0	0.	0.
	ε							
16	⊞				:			

Page 3

ASSOCIATION RETIREMENT CORPORATION

Schedule J (Form 990) 2010

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information BOARD PERIODICALLY REVIEWED COMPARABILITY DATA THEREAFTER, THROUGH 2010, AS CIRCUMSTANCES, INCLUDING LATE NIGHT OR LONG TRAVEL TIMES. THIS ALTERNATIVE ATTENDING BOARD MERTINGS IN 2010, THREE OF TEN DIRECTORS USED THIS OPTION. PART I, LINE 1A: FIRST-CLASS TRAVEL: THE CORPORATION'S TRAVEL GUIDELINES DATA PROVIDED BY AN INDEPENDENT COMPENSATION CONSULTANT BEFORE APPROVING RECEIVED PAYMENTS UNDER THIS POLICY, ALL OF WHICH HAVE BEEN REPORTED AS RETIREMENT PLAN FOR SENIOR EXECUTIVES, THE BOARD REVIEWED COMPARABILITY THIS PLAN AS PART OF AN OVERALL PROGRAM OF REASONABLE COMPENSATION. THE OBLIGATIONS OF ITS DIRECTORS, WHO ARE NOT PAID DIRECTOR FEES FOR THEIR IN 2000, THE BOARD OF DIRECTORS ADOPTED A SECTION 457(F) SUPPLEMENTAL ACCOMPANY DIRECTORS TO BOARD MEETINGS. IN 2010, SIX OF TEN DIRECTORS IS PERMITTED WHEN BUSINESS CLASS TRAVEL MAY NOT BE AVAILABLE, WHILE SERVICES, THE CORPORATION'S TRAVEL GUIDELINES PROVIDE ASSISTANCE IN TRAVEL FOR COMPANIONS: IN CONSIDERATION OF THE PERSONAL AND FAMILY DEFRAYING THE COSTS OF COMPANION OR FAMILY MEMBER TRAVEL WHEN THEY PROVIDE DIRECTORS THE OPTION OF FIRST-CLASS TRAVEL IN LIMITED PART I, LINE 4B: SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN: TAXABLE INCOME TO THE DIRECTORS. Part III Supplemental Information

ASSOCIATION RETIREMENT CORPORATION

Schedule J (Form 990) 2010

Page 3 Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information. THE RIGHTS OF ITS PARTICIPANTS ACCRUED OR VESTED UNDER THE PLAN, AND AFTER EACH SUCH REVIEW HAS DETERMINED THAT THE AMOUNTS ACCRUED OR PAID UNDER THE CREDIT TOWARD RETIREMENT BENEFITS UNDER THIS PLAN DURING 2010 INCLUDED THE SCHEDULE J, PART II, COLUMN B(III) INCLUDES \$388,000 REPRESENTING A VESTED REQUIREMENTS AND VESTED UNDER THIS PLAN, AND MAY RECEIVE FUTURE PAYMENTS PERSONS LISTED IN FORM 990, PART VII, SECTION A, WHO WERE ELIGIBLE AND COMPENSATION PACKAGES, NONE OF THE PLAN PARTICIPANTS TOOK PART IN THE APPROVED BY THE BOARD TO PARTICIPATE IN THIS PLAN AND EARNED UNVESTED FOLLOWING: ELIZABETH GLISTA, GREGORY DYSON, CHRISTOPHER MATZKE, WAYNE AMOUNTS REPORTED IN FORM 990, SCHEDULE J, PART II, COLUMN C FOR EACH PARTICIPANT IN THIS PLAN INCLUDE THE ANNUAL INCREASE, IF ANY, IN THE BEGINNING AT RETIREMENT, THE COMPENSATION TOTAL REPORTED IN FORM 990, CREDIT TOWARDS ANY SUCH FUTURE RETIREMENT PAYMENTS. THIS COLUMN ALSO PLAN ARE REASONABLE AS PART OF THE INDIVIDUAL PARTICIPANTS' OVERALL PRESENT VALUE OF ACCRUED BENEFITS UNDER THE PLAN, AS ADJUSTED FOR THE PRESIDENT AND CEO, JOAN MCCALLEN, HAS MET ALL SERVICE AND AGE DISTRIBUTIONS, AND AS DETERMINED BY THE CORPORATION'S ACTUARIES. WICKER, KRISTINE HEURICH, JAMES ROHRBACHER, AND KEITH SENDALL. BOARD'S DELIBERATIONS OR DECISIONS RELATING TO THIS PLAN. Part III | Supplemental Information

Schedule J (Form 990) 2010

23-7268394

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information. FUTURE PAYMENTS BEGINNING AT RETIREMENT, THE COMPENSATION TOTAL REPORTED IN FORM 990, SCHEDULE J, PART II, COLUMN B(III) INCLUDES \$239,000 REPRESENTING EXECUTIVES, THESE PLANS ARE ESTABLISHED BY THE CORPORATION'S BOARD BASED ON BOARD. THE PROGRAMS HAVE SPECIFIC GOALS AND OBJECTIVES THAT ARE APPROVED IN PAYMENT OF \$54,000 UNDER THIS PLAN, THE CORPORATION REPORTED THESE AMOUNTS CORPORATION REPORTED THESE AMOUNTS AS TAXABLE INCOME TO THE PRESIDENT AND A VESTED CREDIT TOWARDS ANY SUCH FUTURE RETIREMENT PAYMENTS, ALONG WITH A INCLUDES A PAYMENT OF \$112,000 PAID UNDER A SEPARATE SECTION 457(F) PLAN, SERVICE AND AGE REQUIREMENTS AND VESTED UNDER THIS PLAN, AND MAY RECEIVE AS TAXABLE INCOME TO THE SECRETARY AND GENERAL COUNSEL IN 2010 UNDER THE RECOMMENDATIONS OF THE ADMINISTRATION AND COMPENSATION COMMITTER OF THE OF WHICH \$96,000 HAS ALREADY BEEN REPORTED ON THE PRIOR FORMS 990. THE PART I, LINE 7: NON-FIXED PAYMENTS: THE CORPORATION OFFERS SHORT-TERM, THE SECRETARY AND GENERAL COUNSEL, KATHRYN MCGRATH, HAS ALSO MET ALL FUNCTIONAL AND LONG-TERM INCENTIVE COMPENSATION PROGRAMS FOR CERTAIN REQUIREMENTS OF SECTIONS 61 AND 457(F) OF THE INTERNAL REVENUE CODE. CEO IN 2010 UNDER THE REQUIREMENTS OF SECTIONS 61 AND 457(F) OF THE Part III | Supplemental Information INTERNAL REVENUE CODE.

Schedule J (Form 990) 2010

36

Page 3 Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information. AWARDED COMPENSATORY AMOUNTS BASED ON PERFORMANCE IN ACCORDANCE WITH SUCH THESE PROGRAMS AND RELIES ON MARKET DATA FROM AN INDEPENDENT COMPENSATION CONSULTANT TO DETERMINE THEIR REASONABLENESS AS PART OF THE PARTICIPANTS' OVERALL COMPENSATION, ALL PERSONS LISTED ON FORM 990, SCHEDULE J, PART II ADVANCE BY THE BOARD, AND IN THE BOARD'S DISCRETION, PARTICIPANTS MAY BE GOALS AND OBJECTIVES. THE CORPORATION'S BOARD APPROVES ALL AMOUNTS UNDER ASSOCIATION RETIREMENT CORPORATION EARNED AND RECEIVED A FORM OF SUCH PAYMENTS DURING 2010. Schedule J (Form 990) 2010

Part III | Supplemental Information

37

Schedule J (Form 990) 2010

SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2010
Open to Public Inspection

INTERNATIONAL CITY MANAGEMENT Name of the organization **Employer identification number** ASSOCIATION RETIREMENT CORPORATION 23-7268394 FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: THE ESTABLISHMENT AND ADMINISTRATION OF QUALIFIED AND DEFERRED COMPENSATION RETIREMENT PLANS UNDER SECTIONS 457 AND 401 OF THE INTERNAL REVENUE CODE, BY PROVIDING THEM WITH EXTENSIVE RETIREMENT PLAN RECORDKEEPING, ASSET MANAGEMENT, RETIREMENT PLANNING, AND INVESTMENT EDUCATION SERVICES. THE CORPORATION MAKES ITS SERVICES AVAILABLE TO ALL STATE AND LOCAL GOVERNMENT EMPLOYERS, INCLUDING MANY THAT HAVE LIMITED OR NO VIABLE RETIREMENT PLAN ADMINISTRATION OR PUBLIC TRUST INVESTMENT OPTIONS AVAILABLE TO THEM, FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES: AUSTRALIA, AUSTRIA, BELGIUM, BERMUDA CANADA, CZECH REPUBLIC, DENMARK, FINLAND FRANCE, GERMANY, HONG KONG, HUNGARY IRELAND, ITALY, JAPAN, LUXEMBOURG MEXICO, NETHERLANDS, NEW ZEALAND, NORWAY, PHILIPPINES, PORTUGAL, SINGAPORE, SOUTH AFRICA SPAIN, SWEDEN, SWITZERLAND, THAILAND UNITED KINGDOM FORM 990, PART VI, SECTION A, LINE 7B: CERTAIN ACTIONS OF THE CORPORATION'S BOARD OF DIRECTORS MAY BE REVIEWED OR APPROVED BY ANOTHER SECTION 501(C)(3) TAX-EXEMPT ORGANIZATION, INTERNATIONAL CITY/COUNTY MANAGEMENT ASSOCIATION. DIRECTORS WHO HAVE BEEN SELECTED BY THE CORPORATION'S BOARD ARE ALSO SUBJECT TO APPOINTMENT BY THIS SECTION 501(C)(3) ORGANIZATION, IN ADDITION, ANY DECISION BY THE CORPORATION'S LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2010)

Schedule O (Form 990 or 9		Page 2
Name of the organization	INTERNATIONAL CITY MANAGEMENT	Employer identification number
	ASSOCIATION RETIREMENT CORPORATION	23-7268394
RELATIONSHIPS WITH T	THE CORPORATION, INCLUDING SIGNIFICANT VENDORS AND	
		•
SERVICE PROVIDERS.		
THE CORPORATION AND	ITS BOARD OF DIRECTORS HAVE ESTABLISHED PROCEDURES FOR	
DEVITENTING AND ENEODO	AT NO MARKET AND LATTICE OF A STATE OF A STA	
REVIEWING AND ENFORC	ING MATTERS INVOLVING POTENTIAL OR ACTUAL CONFLICTS OF	
INTEREST IN ORDER TO	PRECLUDE OFFICERS, DIRECTORS, OR EMPLOYEES (IN A	
DECISION-MAKING CAPA	CITY) FROM PARTICIPATING IN DELIBERATIONS OR DECISIONS	
IN WHICH CONFLICTS M	MAY BE FOUND TO EXIST. THE CORPORATION'S CONFLICT OF	
INTEREST POLICIES AR	RE ADMINISTERED BY THE COMPLIANCE AND LEGAL DEPARTMENTS,	
	·	
WITH DETERMINATIONS	MADE AND EFFECTED BY THE CHIEF EXECUTIVE OFFICER OR THE	
AUDIT COMMITTEE OF T	THE BOARD OF DIRECTORS. THESE MATTERS ARE ALSO SUBJECT	
MO PINAL BRUTEW AND	DECTATOR BY MAR BOYDD OF DIRECTORS MING YALL	
TO FINAL REVIEW AND	DECISION BY THE BOARD OF DIRECTORS, WITH ANY	
POTENTIALLY CONFLICT	PED PARTIES BEING RECUSED.	
FORM 990, PART VI, S	SECTION B, LINE 15: THE 2010 COMPENSATION OF THE	
CORPORATION'S CEO AN	D OTHER SENIOR EXECUTIVES WAS REVIEWED AND APPROVED, IN	
``````````````````````````````````````		
ADVANCE, BY VOTE OF	THE INDEPENDENT MEMBERS OF THE CORPORATION'S BOARD OF	<del></del>
DIRECTORS. IN EVALUA	ATING SUCH COMPENSATION, THE BOARD HAD THE BENEFIT OF	
RECOMMENDATIONS FROM	I ITS ADMINISTRATION AND COMPENSATION COMMITTEE, ALSO	
COMPRISED OF INDEPEN	IDENT DIRECTORS, WHICH SEPARATELY REVIEWED AND APPROVED	<del>.</del>
THE COMPENSATION. NO	MEMBER OF THE BOARD OR THE COMMITTEE VOTING ON SUCH	
GOVERNMENT OF THE OF		
COMPENSATION HAD OR	HAS A CONFLICT OF INTEREST IN RESPECT THERETO. AS PART	
OF THE REVIEW AND AF	PPROVAL PROCESS, THE BOARD AND COMMITTEE OBTAINED FROM	
AN INDEPENDENT COMPE	RNSATION CONSULTANT, AND RELIED ON, DATA ON COMPARABLE	
	Montreal Consortiant, Idea Mariab Co., Shim Co. Committee	
COMPENSATION FOR SIM	MILAR POSITIONS AT SIMILARLY-SITUATED ORGANIZATIONS,	
INCLUDING DATA OBTAI	NED FROM FORMS 990 OF OTHER TAX-EXEMPT ORGANIZATIONS,	
FINANCIAL AND MARKET	DATA ON RELEVANT PRIVATE SECTOR ENTITIES OBTAINED FROM	
PUBLIC SOURCES, AND	COMPENSATION STUDIES CONDUCTED BY OTHER INDEPENDENT	
TUTON DARMY COMPRISE	ATTON CONCILITANTE DOADD AND CONSTRUED DELTERDAMINA AND	
032212 01-24-11	ATION CONSULTANTS. BOARD AND COMMITTEE DELIBERATIONS AND	Schedule O (Form 990 or 990-EZ) (2010)

Schedule O (Form 990 or 9	990-EZ) (2010)		Page 2
Name of the organization	INTERNATIONAL CITY MANAGEMENT	T	Employer identification number
	ASSOCIATION RETIREMENT CORPOR		23-7268394
NET UNREALIZED GAINS	ON INVESTMENTS:	5,856,192.	
ANNUAL INCREASE IN U	JNRECOGNIZED DEFERRED RETIREMEN	NT BENEFIT	
COSTS		-335,881.	
TOTAL TO FORM 990, I	PART XT LINE 5	5,520,311.	
101111 10 10111 330, 1	mit mi, bind 5	3,320,321.	
TODY 000 DIDE # 17	45		
FORM 990, PART V, LI	INE 4B, LIST OF FOREIGN COUNTR	TES, ADDITIONAL DISCLOSURE	
THE CORPORATION ENGA	AGED JPMORGAN CHASE BANK TO SE	RVE AS A THIRD-PARTY	
CUSTODIAN OF ITS IN	VESTMENTS. THE CUSTODIAN INCLU	DED THE CORPORATION IN	
ITS GLOBAL CUSTODY 1	NETWORK AND ESTABLISHED FINANC	IAL ACCOUNTS IN THE 29	
COUNTRIES LISTED ABO	OVE.		
DURING THE YEAR, THE	E CORPORATION SOLD NEW ZEALAND	GOVERNMENT BONDS ITS	
<u></u>		·	
SOLE INTERNATIONAL	INVESTMENT, FOR \$772,698. OTHE	RWISE, THE CORPORATION	
HAD NO FINANCIAL ACT	FIVITY OR INVESTMENT HOLDINGS	IN THE OTHER 28	
THE NOTE IN THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE ST	TVIII GN INVESTMENT NOBELNOB	IN THE CIMEN DO	
COUNTRIES LISTED ABO	OVE.		
FORM 990, PART VI, I	LINE 14, DOCUMENT RETENTION AN	D DESTRUCTION POLICY	
•			
SENIOR MANAGEMENT OF	F THE CORPORATION HAS APPROVED	AND IMPLÉMENTED A	
WRITTEN DOCUMENT RES	TENTION AND DESTRUCTION POLICY	THIS POLICY WILL BE	
REVIEWED AND ADOPTED	D BY THE CORPORATION'S BOARD (	OR A COMMITTEE	
THEREOF) DURING 2011	1.		
	-		
	<u>.                                    </u>	<del> </del>	
		•	

Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

Name of the organization

Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

2010 Open to Public Inspection

OMB No 1545-0047

Employer identification number

23-7268394

Identification of Disregarded Entities (Complete if the organization answered "Ves" to Form 990, Part IV, line 33) Part

ASSOCIATION RETIREMENT CORPORATION

INTERNATIONAL CITY MANAGEMENT

(a)	(q)	(0)	Ð	(e)		(3)
Name, address, and EIN	Primary activity	Legal domicile (state or	Total income	End-of-year assets		Direct controlling
of disregarded entity		foreign country)			e e	entity
ICMA-RC SERVICES, LLC - 52-2138303	SEC-REGST'D BROKER-DEALER:				INTERNATIONAL CITY	T CILX
777 NORTH CAPITOL STREET, NE., STE. 600-TAX	DISTRIBUTES MUTUAL FUND &				MANAGEMENT ASSOCIATION	SSOCIATION
WASHINGTON, DC 20002	RETRMT TRUST INTERESTS	DELAWARE	14,291,702.		4,573,072, RETIREMENT CORPORATION	ORPORATION
VANTAGEPOINT TRANSFER AGENTS, LLC -	SEC-REGST'D TRANSFER AGENT:				INTERNATIONAL CITY	T CITY
52-2138305, 777 NORTH CAPITOL STREET, NE.,	SERVICES RETIREMENT TRUST &				MANAGEMENT ASSOCIATION	SSOCIATION
STE, 600-TAX, WASHINGTON, DC 20002	MUTUAL FUND ASSETS	DELAWARE	117,445,476.	6.	0. RETIREMENT CORPORATION	ORPORATION
VANTAGEPOINT INVESTMENT ADVISERS, LLC -	SEC-REGST'D ADVISER:				INTERNATIONAL CITY	L CITY
52-2138307, 777 NORTH CAPITOL STREET, NE.,	MANAGES MUTUAL FUND ASSETS				MANAGEMENT ASSOCIATION	SSOCIATION
STE, 600-TAX, WASHINGTON, DC 20002	HELD BY RETIREMENT TRUST	DELAWARE	16,339,598	8.	0. RETIREMENT CORPORATION	ORPORATION
Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)	stions (Complete if the organization an	iswered "Yes" to Form 990,	Part IV, line 34 beca	use it had one or m	ore related tax-exem	ıpt
(a)	(q)	(0)	(D)	(e)	Œ	Section 5 (9)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code F	Public charity [	Direct controlling	controlled

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

43

Schedule R (Form 990) 2010

٧

entity? ×es

Direct controlling entity

Public charity status (if section 501(c)(3))

Exempt Code section

Legal domicile (state or foreign country)

Name, address, and EIN of related organization

032161 12-21-10 LHA

INTERNATIONAL CITY MANAGEMENT

Page 2

23-7268394

Schedule R (Form 990) 2010 ASSOCIATION RETIREMENT CORPORATION

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

3	General or Percentage managing ownership parine?			related	(h) Percentage ownership	100.00%			990) 2010
8				one or more	(g) Share of Poend-of-year of assets	1,476,350.			Schedule R (Form 990) 2010
€	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)			use it had c					Schedul
		-	 	ne 34 beca	(f) Share of total income	77,441,154			
E	Disproportionate at a allocations?			art IV, IIr		7.			
( <del>o</del>	Share of end-of-year assets			to Form 990, F	(e) Type of entity (C corp, S corp, or trust)	C CORP			
€	Share of total			on answered "Yes"	(d) Direct controlling entity	INTERNATIONAL CITY MANAGEMENT			
(e)	Predominant income (related, unrelated, excluded from tax under sections 512-514)			e if the organizatio	(c) Legal domicile (state or foreign country)	HX			44
				t (Complet	activity	TED TRU TAGES ASSETS			
Ð	Direct controlling entity			ration or Trust	(b) Primary activity	STATE-REGULATED TRUST COMPANY: MANAGES RETRMT PLAN ASSETS			
9	Legal domicile (state or foreign country)			s a Corpo g the tax y					
(q)	Primary activity			panizations Taxable a	Ze	993 STE, 600-TAX			
(a)	Name, address, and EIN of related organization			Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)	(a) Name, address, and EIN of related organization	VANTAGETRUST COMPANY - 52-2325093 777 NORTH CAPITOL STREET, NE., ST WASHINGTON, DC 20002			032162 12-21-10

Page 3

ASSOCIATION RETIREMENT CORPORATION Schedule R (Form 990) 2010 Transactions With Related Organizations (Complete of the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.) Part V

Note: Complete line I if any entity is listed in Paris II, iii, or IV of this schedule					res	2
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	ins with one or more r	elated organizations listec	I in Parts II-IV?			
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		×
<b>b</b> Gift, grant, or capital contribution to other organization(s)				1b		×
c Gift, grant, or capital contribution from other organization(s)				10		×
d Loans or loan guarantees to or for other organization(s)				14		×
e Loans or loan guarantees by other organization(s)				<b>1</b>		×
					1	-
f Sale of assets to other organization(s)				#		×
g Purchase of assets from other organization(s)				1g		×
h Exchange of assets				#		×
i Lease of facilities, equipment, or other assets to other organization(s)				<b>=</b>	$\top$	×
						1
<ul> <li>j Lease of faculaties, equipment, or other assets from other organization(s)</li> <li>k Performance of services or membership or fundraising solicitations for other organization(s)</li> </ul>	nization(s)			<b>;</b>	×	×
1 Performance of services or membership or fundraising solicitations by other organization(s)	nization(s)			=		×
m Sharing of facilities, equipment, mailing lists, or other assets				Ę		×
n Sharing of paid employees				두		×
<ul> <li>Reimbursement paid to other organization for expenses</li> </ul>				4		×
p Reimbursement paid by other organization for expenses				٩	1	×
<ul> <li>q Other transfer of cash or property to other organization(s)</li> </ul>				19		×
.				+		×
2 If the answer to any of the above is "Yes," see the instructions for information on v	who must complete t	nis line, including covered	information on who must complete this line, including covered relationships and transaction thresholds			
(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved			
(1) VANTAGETRUST COMPANY	К	77,436,380.	77,436,380, COMPARABLE MARKET SERVICE PRICE		!	
(2)						
(3)						
(4)						
(5)						
(9)						
032163 12-21-10	45		Schedule R (Form 990) 2010	(Form	990) 2	용

23-7268394

Schedule R (Form 990) 2010 ASSOCIATION RETIREMENT CORPORATION

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

8, and EIN Primary activity (state of virtnegn gradien state) (state of virtnegn gradien state) (state of virtnegn gradien state of state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtnegn gradien state of virtneg	Legal domining   Primary actumy   Legal domining   Primary actumy   Legal domining   Primary actumy   Country)	(a) (b)	(Q)	(0)	(P)	(e)	<b>(£)</b>	(6)	ε	
(strate or foreign arrangement)	(state or foreign regenations) Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No	Name, address, and EIN	Primary activity	Legal domicile	Are all partners		Dispropor-	Code V-UBI	_	ralor
Yes         No         (Form 1065)	Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Acs No Ac	of entity		(state or foreign	section 501(c)(3) organizations?		tionate allocations?	amount in box 20 of Schedule K-1		iging ner?
	Schedule R (Form 900) 2010			country)	Yes No		Yes No	(Form 1065)		No
	Schedule R (Form 990) 2010									
	Schedule R (Form 990) 2010									
	Schedule R (Form 990) 2010							-		
	Schedule R (Form 990) 2010			Ī						
	Schedule R (Form 990) 2010									
	Schedule R (Form 980) 2010									
	Schedule R (Form 980) 2010									
	Schedule R (Form 980) 2010									
	Schedule R (Form 990) 2010									1
	Schedule R (Form 990) 2010									
	Schedule R (Form 990) 2010									
	Schedule R (Form 390) 2010									
	Schedule R (Form 390) 2010									
	Schedule R (Form 999) 2010									
	Schedule R (Form 990) 2010									
	Schedule R (Form 990) 2010									
	Schedule R (Form 990) 2010									
	Schedule R (Form 990) 2010							_		
	Schedule R (Form 990) 2010									
	Schedule R (Form 990) 2010									
	Schedule R (Form 990) 2010									
	Schedule R (Form 990) 2010									
	Schedule R (Form 990) 2010									j
	Schedule R (Form 990) 2010									
	Schedule R (Form 990) 2010									
	Schedule R (Form 990) 2010									
	Schedule R (Form 990) 2010									
	Schedule R (Form 990) 2010									
	Schedule R (Form 990) 2010									
	Schedule R (Form 990) 2010				_					

## Form **8868**

(Rev January 2011)

Department of the Treasury

## Application for Extension of Time To File an Exempt Organization Return

OMB No 1545-1709

Internal Rev	enue Service	File a sepa	arate appl	lication for each return.					
• If you	are filing for an Aut	omatic 3-Month Extension, comple	te only Pa	art I and check this box		<b>&gt;</b>	· [X]		
				complete only Part II (on page 2 of this	form)	. •	لمما		
-	ŭ	,	•	atic 3-month extension on a previously fi	•	rm 8868			
	•	· · · · · · · · · · · · · · · · · · ·		a 3-month automatic extension of time t			oration		
	• • •	•		sion of time You can electronically file F	•	•			
				Form 8870, Information Return for Trans		•			
	- ·			(see instructions) For more details on ti					
		lick on e-file for Charities & Nonprofits		( · · · · · · · · · · · · · · · · ·			,		
Part I		c 3-Month Extension of Time		ibmit original (no copies needed)					
A corpor				onth extension - check this box and com	plete				
Part I on					•	<b>&gt;</b>	. 🗀		
	corporations (includence) come tax returns	ding 1120-C filers), partnerships, REM	IICs, and t	rusts must use Form 7004 to request ar	exten	sion of time	7.1		
Type or	Name of exemp	t organization			Emp	loyer identification	number		
print	INTERNAT	IONAL CITY MANAGEM	ENT			_			
	ASSOCIAT	ION RETIREMENT CORP	PORAT:	ION	2	3-7268394			
File by the due date for	Number, street,	and room or suite no If a PO box, s	ee instruc	tions					
filing your return See	ing your turn See 777 NORTH CAPITOL STREET, NE - TAX #600								
instructions	City, town or post office, state, and ZIP code For a foreign address, see instructions.								
	WASHINGT	ON, DC 20002-4240				······································			
							- <del></del>		
Enter-the	-Return-code-for th	e return that this application is for (file	a separa	te application for each return)			0 1		
Application R				Application		<del></del>	Return		
Application Is For			Code	is For		Code			
Form 990	)		01	Form 990-T (corporation)			07		
Form 990	· · · · · · · · · · · · · · · · · · ·		02	Form 1041-A			08		
Form 990			03	Form 4720			09		
Form 990			04	Form 5227		····	10		
	D-T (sec. 401(a) or 4	08(a) trust)	05	Form 6069			11		
	0-T (trust other than		06	Form 8870			12		
				REASURER - 777 NORTH	CA	PITOL ST.			
• The b	ooks are in the care	of ► STE. 600-TAX -				<b>-</b> ,	,		
		2)962-4600		FAX No ▶ (202)962-460	1				
		not have an office or place of business	s in the Ur						
• If this	is for a Group Retu	rn, enter the organization's four digit (	Group Exe	emption Number (GEN) If th	is is fo	r the whole group, o	check this		
				ich a list with the names and EINs of all					
	-	***		to file Form 990-T) extension of time uni					
	AUGUST 15	, 2011 to file the exempt	t organiza	tion return for the organization named a	bove	The extension			
ıs f	or the organization'		_	•					
	X calendar year	2010 or							
<b>&gt;</b>	tax year begin		, an	id ending					
	, -					_			
2 If ti	he tax year entered	in line 1 is for less than 12 months, cl	heck reas	on· Initial return Fina	al retur	n			
	Change in accor								
	-	•							
3a If th	his application is for	r Form 990-BL, 990-PF, 990-T, 4720, o	or 6069, e	nter the tentative tax, less any					
	nrefundable credits		ŕ	,,, ,	3a	\$	0.		
		r Form 990-PF, 990-T, 4720, or 6069,	enter anv	refundable credits and					
		ts made. Include any prior year overp	_		3b	. \$	0.		
		t line 3b from line 3a Include your pa		<del></del>	<del></del> -				
		ronic Federal Tax Payment System)	-	• •	3с	\$	0.		
				orm 8868, see Form 8453-EO and Form					
		fuction Act Notice, see Instructions				Form <b>8868</b> (R			
	-	•				(	,		

023841 01-03-11

	3868 (Rev. 1-2011)		· ~			Page 2
-	u are filing for an Additional (Not Automatic) 3-Month Ex					. <b>. X.</b> ] —
	Only complete Part II if you have already been granted an a			Form 8	8868	
	u are filing for an Automatic 3-Month Extension, comple					
Rait	Additional (Not Automatic) 3-Month E	xtensio	n of Time. Only file the original (no co	pies n	eeded).	
Туре	Name of exempt organization	700		Emp!	oyer identification	number
print	THIERMATIONAL CITT MANAGEMEN		~~-			
File by th	ASSOCIATION RETIREMENT CORPO		<del></del>		<u>3-7268394</u>	
extended	Number, street, and room or suite no. If a P.O. box, s					
due date filing you	, , , , , , , , , , , , , , , , , , ,				<del> </del>	
return Se		oreign add	ress, see instructions.			
	WASHINGTON, DC 20002-4240					
						CATA
Enter t	he Return code for the return that this application is for (file	e a separa	te application for each return)			0 1
		<del></del>				<del></del>
Applic	ation	Return	Application			Return
Is For		Code	Is For	18.00mm /ou		Code
Form 9		01	the American State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State	1.40		
Form 9		02	Form 1041-A			08
Form 9		03	Form 4720			09
Form 9		04	Form 5227			10
	990-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
	990-T (trust other than above)	06	Form 8870			12
STOP!	Do not complete Part II if you were not already granted					1775
			REASURER - 777 NORTH	CA	PITOL ST.,	NE,
• The	books are in the care of STE. 600-TAX -	_WASH		4		
	ephone No. ► (202)962-4600		FAX No. ► (202)962-460	<u> </u>		
	e organization does not have an office or place of busines				•	
• If th	is is for a Group Return, enter the organization's four digit	7	· · · · · · · · · · · · · · · · · · ·		= :	
box			ich a list with the names and EINs of all	memb	ers the extension is	for
		NOVEM	BER 15, 2011			
	For calendar year $2010$ , or other tax year beginning $$ _		, and ending			·
6 1	f the tax year entered in line 5 is for less than 12 months, o	heck reas	on: L Initial return L	Final r	etum	
	Change in accounting period					
7	State in detail why you need the extension	T (1) T (1) T	AT MILES NO CAMUED MI	- T	NEODICE DE ON	,
_	THE ORGANIZATION REQUIRES ADD			E 1	NFORMATION	<u> </u>
1	NECESSARY TO FILE A COMPLETE	AND A	CCURATE RETURN.			
		<del> </del>				
	f this application is for Form 990-BL, 990-PF, 990-T, 4720,	or 6069, e	nter the tentative tax, less any	[ ,	_	^
-	nonrefundable credits. See instructions			8a	\$	0.
	f this application is for Form 990-PF, 990-T, 4720, or 6069,	_				
	ax payments made. Include any prior year overpayment al	lowed as a	a credit and any amount paid		_	^
-	previously with Form 8868.			8b	\$	<u> </u>
	Balance due. Subtract line 8b from line 8a. Include your pa	•	th this form, if required, by using	1		^
	EFTPS (Electronic Federal Tax Payment System). See instr		134-14-14-14-14-14-14-14-14-14-14-14-14-14	8c	\$	0.
			d Verification			
Under p	penalties of perjury, I declare that I have examined this form, include, correct, and complete, and that I am authorized to prepare this fo	orm.				elief,
Signatu	ire > Ullawon Title > 1	SR MA	NAGER TAX & REG COMP	Loate	► 7/25/20	2//
					Form <b>8868</b> (Re	ev 1-2011)
					•	•

023842 01-24-11