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Form **990-PF**

Return of Private Foundation

or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements.

2010

For	calen	idar year 2010, or tax year beginning		, and ending	<u> </u>		
		all that apply: Initial return	Initial return of a f	ormer public charity	Final retur	<u> </u>	
u (AIGUN	Amended return	Address chan	· · · · ·	Name change	11	
Na	Name of foundation A Employer identification number						
Iva	116 01	PJC FOUNDATION			A Employer identificatio	ii iiuliibei	
		C/O STERLING FOUNDATI	ON MANACEMEN	T. LLC	20-2712394	1	
Nur	nber a	nd street (or P O box number if mail is not delivered to street		Room/suite	B Telephone number	<u> </u>	
		2325 DULLES CORNER BL	•	670	703-437-9	720	
Cit	, or t	own, state, and ZIP code	VD	070	C If exemption application is		
"	, 01 11	HERNDON, VA 20171			D 1. Foreign organization		
ш (heck	type of organization: X Section 501(c)(3) ex	empt private foundation		Foreign organizations makes there and attach or	neeting the 85% test,	
Ϊ_	_		Other taxable private found	ation	check here and attach of	computation	
 1_E:		arket value of all assets at end of year J Accounting		Accrual	E If private foundation structure under section 507(b)(1		
		·	her (specify)	Accidal	1 ' ' '		
	·\$	1,448,912. (Part I, colui		basis)	F If the foundation is in a under section 507(b)(1		
_		Analysis of Revenue and Expenses	(a) Revenue and			(d) Disbursements	
<u></u>		(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)	expenses per books	(b) Net investment income	(c) Adjusted net income	for charitable purposes (cash basis only)	
	1				N/A	(Cash Dasis Chry)	
	2	Check X If the foundation is not required to attach Sch B			11/22	-	
	3	Interest on savings and temporary					
	4	cash investments Dividends and interest from securities	10,014.	10,014.		STATEMENT 1	
	l '	Gross rents	10,014.	10,014.		DIMILIMINI	
		Net rental income or (foss)	······································	-	RECE	1 7 7 1	
	62	Net gain or (loss) from sale of assets not on line 10	5,610.		10-0		
J.	Ь	Gross sales price for all assets on line 6a 5,610.	0,0200		D MAN'TE	/ 2011 0	
Revenue	7	Capital gain net income (from Part IV, line 2)		5,610.	6 WA	(N)	
æ	8	Net short-term capital gain	-	3,0200		<u> </u>	
	9	Income modifications			()(G)) = .	1 11	
	10a	Grdss sales less returns and allowances				 ' 	
	Ι.	Less Cost of goods sold					
	C	Gross profit or (loss)	-				
	11	Other income					
	12	Total. Add lines 1 through 11	15,624.	15,624.	,		
	13	Compensation of officers, directors, trustees, etc	0.	0.		0.	
	14	Other employee salaries and wages					
	15	Pension plans, employee benefits					
nses	16a	Legal fees					
Sen	b	Accounting fees					
ă	C	Other professional fees STMT 2	17,926.	9,429.		8,497.	
ĕ.	17	Interest	··· · · · · · · · · · · · · · · · · ·				
trat	18	Taxes					
nis	19	Depreciation and depletion					
Ē	20	Occupancy					
Ă	21	Travel, conferences, and meetings	,				
anc	22	Printing and publications	_				
Operating and Administrative Expe	23	Other expenses STMT 3	25.	0.		0.	
rati	24	Total operating and administrative					
ě		expenses. Add lines 13 through 23	<u> 17,951.</u>	9,429.		8,497.	
J	25	Contributions, gifts, grants paid	78,770.			78,770.	
	26			_			
	_	Add lines 24 and 25	96,721.	9,429.		87,267.	
	27	Subtract line 26 from line 12:					
		Excess of revenue over expenses and disbursements	-81,097.		ļ		
		Net investment income (if negative, enter -0-)		6,195.			
0235		Adjusted net income (if negative, enter -0-)			N/A		

⊜ ==

SCANNED MAY

*For	m 99	PJC FOUNDATION 0-PF(2010) C/O STERLING FOUNDATION	МАМАСЕМЕМИ	T.T.C	20-1	2712394	Page 2
			Beginning of year		End of		1 age 2
P	<u>art</u>	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	(a) Book Value	/b)	Book Value	(c) Fair Market	/alua
_	4	Cash - non-interest-bearing	1,487.	+			347.
		Savings and temporary cash investments	564,599		484,642.	181	642
٠		Accounts receivable	304,333.	+	404,042.	404	042.
	3			l	į		
		Less: allowance for doubtful accounts		 			
	4	Pledges receivable >					
	_	Less; allowance for doubtful accounts ▶	 	 			
	5	Grants receivable		-			
	6	Receivables due from officers, directors, trustees, and other		1			
		disqualified persons		 			
	7	Other notes and loans receivable		1	}		
		Less: allowance for doubtful accounts		 			
sts	8	inventories for sale or use		ļ			
ssets	9	Prepaid expenses and deferred charges		<u> </u>			
∢	10a	Investments - U.S. and state government obligations		<u> </u>			
	Ь	Investments - corporate stock STMT 4	652,063.		652,063.	963,	923.
	C	Investments - corporate bonds					
	11	Investments - land, buildings, and equipment basis			Ĭ		
		Less. accumulated deprecation		<u> </u>			
	12	Investments - mortgage loans		<u> </u>		——————————————————————————————————————	
	13	Investments - other					
	14	Land, buildings, and equipment: basis ►					
		Less accumulated depreciation		1			
	15	Other assets (describe ►)					
	16	Total assets (to be completed by all filers)	1,218,149.	. 1	,137,052.	1,448,	912.
	17	Accounts payable and accrued expenses					
	18	Grants payable					
Ø	19	Deferred revenue					
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons					
apil	21	Mortgages and other notes payable					
Ë	22	Other liabilities (describe)					
	23	Total liabilities (add lines 17 through 22)	0.	.}	0.		
		Foundations that follow SFAS 117, check here					
		and complete lines 24 through 26 and lines 30 and 31					
Ses	24	Unrestricted	1,218,149.	. 1	,137,052.		
aŭ	25	Temporarily restricted					
Bal	26	Permanently restricted					
Net Assets or Fund Balances	ļ	Foundations that do not follow SFAS 117, check here					
Fu		and complete lines 27 through 31.			j		
õ	27	Capital stock, trust principal, or current funds			·		
set	28	Paid-in or capital surplus, or land, bldg., and equipment fund		1			
As	29	Retained earnings, accumulated income, endowment, or other funds					
ě	30	Total net assets or fund balances	1,218,149.	. 1	,137,052.		
_		ĺ					
	31	Total liabilities and net assets/fund balances	1,218,149.	. 1	,137,052.		
<u> </u>	art	III Analysis of Changes in Net Assets of Falla B					
		I net assets or fund balances at beginning of year - Part II, column (a), line	30				
	•	st agree with end-of-year figure reported on prior year's return)			1	1,218	
		r amount from Part I, line 27a			2	-81	<u>097.</u>
		r increases not included in line 2 (itemize)			3		0.
		lines 1, 2, and 3			4	1,137	
5		eases not included in line 2 (itemize)	-				0.
6	Tota	I net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	olumn (b), line 30		6	1,137	
						Form 990-P	F (2010)

PJC FOUNDATION

C/O STERLING FOUNDATION MANAGEMENT,

LLC

20-2712394

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Partiv	(a) List and descr	ibe the ki	nd(s) of property sold (e.g. or common stock, 200 shs	., real estate,	income	(b)	How ac - Purc - Don	11000 1 1	c) Date a (mo., da	cquired y, yr.)	(d) Date sold (mo., day, yr.)
1a GOOGLE INC					_		0/25	710	12/20/10		
b											
_C						<u> </u>					
<u>d</u>						<u> </u>					
<u>e</u>	· · · · · · · · · · · · · · · · · · ·					<u> </u>	1 .				
(e) Gr	oss sales price	(f) [Depreciation allowed (or allowable)		st or other basis expense of sale					in or (loss (f) minus	(g)
<u>a</u>	5,610.										<u>5,610.</u>
<u>b</u>											
<u>c</u>								-	_		
e d	- ·				 ,						
	only for assets showing	n gain in	column (h) and owned by t	L. the foundation	on 12/31/69			/N (Coupe (Co	l (h) goin	minus
-	V. as of 12/31/69		j) Adjusted basis as of 12/31/69	(k) Ex	cess of col. (I) col. (J), if any			còl. (k), but ne	ol. (h) gain ot less tha from col. (n -0-) or
a					(),					·-	5,610.
<u>b</u>											3,010.
C											
d				,							·
е											
2 Capital gai	n net income or (net cap	oital loss)	If gain, also enter If (loss), enter -0-	ın Part I, line ın Part I. line	7 7	_	2	<u> </u>			5,610.
3 Net short-	term capital dain or (los	s) as defi	ned in sections 1222(5) an			,					
	o enter in Part I, line 8, o			u (0).)					
If (loss), e	nter -0- in Part I, line 8	<u> </u>	ection 4940(e) for				3			N/A	·
If section 494	O(d)(2) applies, leave th	ıs part bla	ons subject to the section 4 ank. tax on the distributable am				e.)	555			Yes X No
			section 4940(e). Do not co								
1 Enter the		ach colur	nn for each year; see instru	ictions before	making any entri	es.			,		
Calendar ye	(a) Base period years ear (or tax year beginnin	ıg ın)	(b) Adjusted qualifying dist	tributions	Net value of no	(c) ncha	rıtable-	use assets	(Distrit col. (b) div	(d) oution ratio rided by col. (c))
	2009			4,605.				<u>7,638.</u>			.065706
	2008			3,520.				<u>6,942.</u>			.041329
	2007			5,801.				5,740.			.077790
	2006			6,404.		T		<u>6,096.</u>			.036719
	2005		4	7,500.			84	<u>3,599.</u>			.056306
	ne 1, column (d)								2		.277850
	stribution ratio for the 5 ition has been in existen		se period - divide the total o than 5 years	on line 2 by 5,	or by the number	of ye	ars		3		.055570
			•						3		
4 Enter the r	net value of noncharitabl	le-use as:	sets for 2010 from Part X, I	ine 5					4	- ·	1,355,047.
5 Multiply lir	ne 4 by line 3								_ 5		75,300.
6 Enter 1% (of net investment incom	e (1% of	Part I, line 27b)						6		62.
7 Add lines !	5 and 6								7		75,362.
8 Enter qual	ifying distributions from	Part XII,	line 4						8		87,267.
If line 8 is See the Pa	equal to or greater than irt VI instructions.	line 7, ch	eck the box in Part VI, line	1b, and comp	lete that part usin	g a 1	% tax r	ate.			

PJC :	FOUNDAT	ION
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_	990-PF(2010) C/O STERLING FOUNDATION MANAGE						<u> 2712</u>			Page 4
	rt VI Excise Tax Based on Investment Income (Section 494				, or 4	948	- see i	nstru	ction	<u>15)</u>
1a	Exempt operating foundations described in section 4940(d)(2), check here and element operating foundations described in section 4940(d)(2), check here)	!	ŀ			
	Date of ruling or determination letter: (attach copy of letter if nec									
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here	- [X]	and	enter 1%	P	_1_				<u>62.</u>
	of Part I, line 27b				ļ		ļ			
C	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4%	of Par	t I, Iı	ne 12, col. (b).)					
	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Of	thers er	nter -	·0-)		2				<u>0.</u>
	Add lines 1 and 2					3				<u>62.</u>
	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. O	thers e	nter	-0-)		_4_			_	0.
	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-					5				<u>62.</u>
	Credits/Payments;	1	1			i				
	2010 estimated tax payments and 2009 overpayment credited to 2010	6a	╄-							
	Exempt foreign organizations - tax withheld at source	6b	├-			ŀ				
	Tax paid with application for extension of time to file (Form 8868)	6c	\vdash			ł				
	Backup withholding erroneously withheld	_6d								_
7	Total credits and payments. Add lines 6a through 6d					7				<u>0.</u>
8	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is atta	ched				8				
	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed					9				<u>62.</u>
	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid			1		10				
	Enter the amount of line 10 to be: Credited to 2011 estimated tax			Refund	led 돈	11	<u> </u>			
	rt VII-A Statements Regarding Activities								120	
1a	During the tax year, did the foundation attempt to influence any national, state, or local legis	lation o	or die	l it participate or ii	ntervene	ın			Yes	
	any political campaign?							1a_		<u>X</u>
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purpor	•						1b	<u> </u>	<u>X</u>
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and	д сорів	es o	f any matenals p	ublishe	d or				
	distributed by the foundation in connection with the activities							1		
	Did the foundation file Form 1120-POL for this year?							1c		<u>X</u>
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the				_			Ì		
	(1) On the foundation. > \$ 0 . (2) On foundation managers				0.					
е	Enter the reimbursement (if any) paid by the foundation during the year for political expend	iture ta:	x ımı	oosed on foundati	on					-
	managers. ► \$0.									
2	Has the foundation engaged in any activities that have not previously been reported to the il	RS?						2		_ <u>X</u> _
	If "Yes," attach a detailed description of the activities			_				ļ		
3	Has the foundation made any changes, not previously reported to the IRS, in its governing in		ent,	articles of incorpo	ration, o)r				
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the change							3		_ <u>X</u>
	Did the foundation have unrelated business gross income of \$1,000 or more during the year	IL)						_4a		X
_	If "Yes," has it filed a tax return on Form 990-T for this year?					N	/A	4b_		37
5		•						5	 	<u>x</u>
_	If "Yes," attach the statement required by General Instruction T							ļ		
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied el	ither:						Ì		
	By language in the governing instrument, or			411	16				Ì	
	By state legislation that effectively amends the governing instrument so that no mandator	y direct	lions	that conflict with	the state	aw		١.	4,-	
_	remain in the governing instrument?							6_	X	
7	Did the foundation have at least \$5,000 in assets at any time during the year?							7	X	
_	If "Yes," complete Part II, col (c), and Part XV									
8a	Enter the states to which the foundation reports or with which it is registered (see instruction	ns) 🟲								
	VA									
b	o If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the A	utorney	Gen	ierai (or designate)				,,	
_	of each state as required by General Instruction G? If "No," attach explanation		040	(A/O) 4040/(A/S)				_8b_	X	
9					for cale	moar				v
4.0	year 2010 or the taxable year beginning in 2010 (see instructions for Part XIV)? If "Yes," o							9		X
10	Did any persons become substantial contributors during the tax year? if "Yes," attach a schedu	ile listino	<u>their</u>	names and address	es			10	DE	0040

	PUC FOUNDATION			
_	990-PF (2010) C/O STERLING FOUNDATION MANAGEMENT, LLC 20-2712	394		Page 5
	rt VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation acquire a direct or indirect interest in any applicable insurance contract before			
	August 17, 2008?	12		<u>X</u>
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	_ 13	X	
	Website address ► N/A			
14	The books are in care of ► STERLING FOUNDATION MANAGEMENT Telephone no. ► 703-43		<u>720</u>	
	Located at ≥ 2325 DULLES CORNER BLVD, STE 670, HERNDON, VA ZIP+4 ≥20	171		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here		, . ▶	·LJ
	and enter the amount of tax-exempt interest received or accrued during the year	N	/A	NI.
16	At any time during calendar year 2010, did the foundation have an interest in or a signature or other authority over a bank,	ı	Yes	
	securdies, or other financial account in a foreign country?	16		X
	See page 20 of the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of			
Do	the foreign country	L		
	rt VII-B Statements Regarding Activities for Which Form 4720 May Be Required		V	NI-
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
	a disqualified person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? Yes X No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? Yes X No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? Yes X No			
	(6) Agree to pay money or property to a government official? (Exception. Check "No"			
	If the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) Yes X No			
h	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			
U	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 22 of the instructions)? N/A	1b		
	Organizations relying on a current notice regarding disaster assistance check here	טו		
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
·	before the first day of the tax year beginning in 2010?	1c		х
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation	10		
_	defined in section 4942(j)(3) or 4942(j)(5)):			
а	At the end of tax year 2010, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning			
	before 2010?			
	If "Yes," list the years		i	
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect			
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach	ļ		
	statement - see instructions.) N/A	2b		
C	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			
	>			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
	during the year?			
b	If "Yes," did it have excess business holdings in 2010 as a result of (1) any purchase by the foundation or disqualified persons after			
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,			
	Form 4720, to determine if the foundation had excess business holdings in 2010) N/A	3b		
	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		<u> </u>
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			

had not been removed from jeopardy before the first day of the tax year beginning in 2010?

` PJC FOUNDATION				
orm 990-PF (2010) C/O STERLING FOUNDATION	MANACEMENT T	J.C	20-27123	0.4
Part VII-B Statements Regarding Activities for Which	Form 4720 May Be I	Required (contin	<u> 40-41143</u>	94 Page €
5a During the year did the foundation pay or incur any amount to:	Tronii 1720 May 50 1	roquirou (contin	1000)	
(1) Carry on propaganda, or otherwise attempt to influence legislation (sect	ion 4945(e\\2		es X No	1 1
(2) Influence the outcome of any specific public election (see section 4955)			3 LZL NU	
any voter registration drive?	, or to carry on, uncomy or mon		es X No	
(3) Provide a grant to an individual for travel, study, or other similar purpos	007		es X No	
(4) Provide a grant to an organization other than a charitable, etc., organization		· · · ·	3 LAL 110	1 1
509(a)(1), (2), or (3), or section 4940(d)(2)?	non described in section	□ v,	es X No	
(5) Provide for any purpose other than religious, charitable, scientific, literal	or aducational numbers or		S LALINU	
the prevention of cruelty to children or animals?	y, or educational purposes, or		es X No	
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify u	under the exceptions described		S LALINU	
section 53.4945 or in a current notice regarding disaster assistance (see insi		iii negulalions	NT / A	5 b
Organizations relying on a current notice regarding disaster assistance check	•		N/A	30
c if the answer is "Yes" to question 5a(4), does the foundation claim exemption		unad		
expenditure responsibility for the grant?		. —	🗀 ".	
If "Yes," attach the statement required by Regulations section 53 49		I/A L Ye	es L No	
6a Did the foundation, during the year, receive any funds, directly or indirectly, t a personal benefit contract?	o pay premiums on			
•		Y6	es X No	
b Did the foundation, during the year, pay premiums, directly or indirectly, on a	i personai benefit contract?		<u> </u>	6b X
If "Yes" to 6b, file Form 8870.	k-lt t 0		[1 2]	
7a At any time during the tax year, was the foundation a party to a prohibited tax		Ye	es X No	
b If Yes, did the foundation receive any proceeds or have any net income attri Part VIII Information About Officers, Directors, Trus		manana Ulahli		7b
Part VIII Paid Employees, and Contractors	stees, roundation wa	inagers, Higniy	,	
List all officers, directors, trustees, foundation managers and the	ir compensation.		.	
	(b) Title, and average	(c) Compensation	(d) Contributions to	(e) Expense
(a) Name and address	hours per week devoted	(If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred	(e) Expense account, other
ALAN DYE	to position DIRECTOR	enter-u-)	compensation	allowances
WASHINGTON, DC 20006	DIRECTOR			
ABILINGTON, DC 20000	1.00	0.	0	0
PAUL J. CARNEY	DIRECTOR		0.	0.
SAN FRANCISCO, CA 94133	DIRECTOR			
AN FRANCISCO, CA 94133	1.00		٥ ا	
	1.00	0.	0.	0.
	_			
	-			
	\dashv	1		
	\dashv			
Compensation of five highest-paid employees (other than those in	actuded on line 1) If none	enter "NONE "		
- Somponation of the highest paid employees (other than those in	(b) Title, and average	enter NONE.	(d) Contributions to	(a) Eynense
(a) Name and address of each employee paid more than \$50,000	hours per week	(c) Compensation	(d) Contributions to employee benefit plans and deferred	(e) Expense account, other
NONE	devoted to position		compensation	allowances
NONE	\dashv			
	-			
	4			
	 	 		
	_			
	_			
	l .	i	I	

Total number of other employees paid over \$50,000

PJC FOUNDATION orm 990-PF (2010) 'C/O STERLING FOUNDATION MANAGE	PARENTE TTO 10	2712204	Page 7
Part VIII 'Information About Officers, Directors, Trustees, Four Paid Employees, and Contractors (continued)	ndation Managers, Highly	-2712394	raye /
3 Five highest-paid independent contractors for professional services. If none, e (a) Name and address of each person paid more than \$50,000		(a) Con	nnonostion
	(b) Type of service	(6) (0).	npensation
NONE		ļ	
			
		- -	
Fotal number of others receiving over \$50,000 for professional services Part IX-A Summary of Direct Charitable Activities		<u> </u>	0
List the foundation's four largest direct charitable activities during the tax year. Include relevant s number of organizations and other beneficiaries served, conferences convened, research papers N/A 2 3 4 5 6 7 7 8 8 8 9 10 10 10 10 10 10 10 10 10	produced, etc.	Expense	S
Part IX-B Summary of Program-Related Investments			
Describe the two largest program-related investments made by the foundation during the tax years N/A	ir on lines 1 and 2.	Amoun	i
I N/A			
2			
			-
All other program-related investments. See instructions.			
3		\dashv	

Form **990-PF** (2010)

Total. Add lines 1 through 3

=	C/O SIERLING FOUNDATION MANAGEMENT, LLC		-2/12394 Page 8
Р	art X Minimum Investment Return (All domestic foundations must complete this part. Foreign four	ndations,	see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	_1a	<u>858,566.</u>
b	Average of monthly cash balances	1b	858,566. 517,116.
C	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	1,375,682.
e	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	1,375,682.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	20,635.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	1,355,047.
6	Minimum investment return. Enter 5% of line 5	6	67,752.
Р	Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations an foreign organizations check here and do not complete this part.)	d certain	
1	Minimum investment return from Part X, line 6	1	67,752.
2a	Tax on investment income for 2010 from Part VI, line 5		
b	income tax for 2010. (This does not include the tax from Part VI.)		
C	Add lines 2a and 2b	2c	62.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	67,690.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	67,690.
6	Deduction from distributable amount (see instructions)	6	0.
7_	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	67,690.
P	art XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	87,267.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	87,267.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
	income. Enter 1% of Part I, line 27b	5	62.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	87,205.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation of 4940(e) reduction of tax in those years.	ualifies for	

Form **990-PF** (2010)

Part XIII Undistributed Income (see instructions)

Form 990-PF (2010)

	(a) Corpus	(b) Years prior to 2009	(c) 2009	(d) 2010
1 Distributable amount for 2010 from Part XI, line 7				67,690.
2 Undistributed income, if any, as of the end of 2010				
a Enter amount for 2009 only			0.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2010:			<u> </u>	
a From 2005 7,092.				
b From 2006				
c From 2007 50,686.				
d From 2008				
e From 2009 20, 297.				
f Total of lines 3a through e	78,075.			
4 Qualifying distributions for 2010 from				
Part XII, line 4: ▶\$87,267.				
a Applied to 2009, but not more than line 2a			0.	
b Applied to undistributed income of prior			 -	
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			
d Applied to 2010 distributable amount				67,690.
e Remaining amount distributed out of corpus	19,577.			
5 Excess distributions carryover applied to 2010 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	97,652.			
b Prior years' undistributed income Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2009. Subtract line			_	
4a from line 2a. Taxable amount - see instr.		· · · · · · · · · · · · · · · · · · ·	0.	
f Undistributed income for 2010. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2011				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2005	T 000			
not applied on line 5 or line 7	7,092.		, <u>.</u>	
9 Excess distributions carryover to 2011. Subtract lines 7 and 8 from line 6a	90,560.			
10 Analysis of line 9:				
a Excess from 2006				,
b Excess from 2007 50,686.				
c Excess from 2008				
d Excess from 2009 20,297.				
e Excess from 2010 19,577.				

PJC FOUNDATION Form 990-PF (2010) C/O STERLING FOUNDATION MANAGEMENT 20-2712394 Part XIV | Private Operating Foundations (see instructions and Part VII-A, question 9) N/A 1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2010, enter the date of the ruling 4942(1)(5) b Check box to indicate whether the foundation is a private operating foundation described in section 4942(i)(3) or Tax year Prior 3 years 2 a Enter the lesser of the adjusted net (d) 2007 (a) 2010 (b) 2009 (c) 2008 income from Part I or the minimum (e) Total investment return from Part X for each year listed b 85% of line 2a c Qualifying distributions from Part XII. line 4 for each year listed d Amounts included in line 2c not used directly for active conduct of exempt activities e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c Complete 3a, b, or c for the alternative test relied upon: a "Assets" alternative test - enter: (1) Value of all assets (2) Value of assets qualifying under section 4942(j)(3)(B)(i) b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed c "Support" alternative test - enter; (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(III) (3) Largest amount of support from an exempt organization Gross investment income Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see the instructions.) Information Regarding Foundation Managers: a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).) NONE b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest. Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs: 🔟 if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d. a The name, address, and telephone number of the person to whom applications should be addressed; STERLING FOUNDATION MANAGEMENT, LLC, 703-437-9720 2325 DULLES CORNER BLVD, STE 670, HERNDON, VA 20171

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors: RECOGNIZED SECTION 501(C)(3) CHARITABLE ORGANIZATIONS ONLY

b The form in which applications should be submitted and information and materials they should include:

NONE

NONE PRESCRIBED

c Any submission deadlines:

PJC FOUNDATIO)N			
Form 990-PF (2010) C/O STERLING	FOUNDATION MAN	AGEMENT, L	LC 20-271	.2394 Page 11
Part XV Supplementary Information	` 			
3 Grants and Contributions Paid During the Year Recipient Name and address (home or business)	ear or Approved for Future F If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a Paid during the year	o especialistica			

NONE NONE Total					
Total Approved for future payment NONE Total Total					
Total Approved for future payment NONE Total Total					
Total Approved for future payment NONE Total Total					
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Total Approved for future payment NONE Total Total					
Total Approved for future payment NONE Total Total	SEE STATEMENT 5				
NONE Total	Total			▶ 3a	78,770.
	n Approved for future payment				
Total ▶ 3b O.	NONE				
Total ▶ 3b O.					
Total ▶ 3b O.					
Total ▶ 3b O.					
Total ▶ 3b O.					
Total ▶ 3b O.					
Total → 3b 0.	•				
Total Description ■ 3b O •					
Total D. 3b O.					
	Total	L			0.

Analysis of Income-Producing Activities

Form 990-PF (2010) Part XVI-A

'C/O STERLING FOUNDATION MANAGEMENT, LLC

Enter gross amounts unless otherwise indicated.	Unrelate	ed business income	Exclu	ded by section 512, 513, or 514	(e)
1 Program service revenue:	(a) Business code	(b) Amount	(C) Exclu- sion code	(d) Amount	Related or exempt function income
a	- 0000	-		-	
b					-
c					· · · · · · · · · · · · · · · · · · ·
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments					
4 Dividends and interest from securities			14	10,014.	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					<u>.</u>
b Not debt-financed property					
6 Net rental income or (loss) from personal					
property					
7 Other investment income					
8 Gain or (loss) from sales of assets other					
than inventory			18	5,610.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a					
c					
e					
12 Subtotal. Add columns (b), (d), and (e)		0.		15,624.	0.
13 Total. Add line 12, columns (b), (d), and (e)				13	
(See worksheet in line 13 instructions to verify calculations.)					
Part XVI-B Relationship of Activities to	the Acco	omplishment of Ex	emp	t Purposes	
Line No. Explain below how each activity for which income the foundation's exempt purposes (other than be			contrib	uted importantly to the accom	plishment of
ALL SOURCES OF REVENUE			IN	SECURITIES O	 R
CASH AND EQUIVALENT INV					
INVESTMENTS ARE THEN US					
DETERMINED BY THE BOARD		RECTORS, IN	ACC	ORDANCE WITH	THE
FOUNDATION'S EXEMPT FUN	CTION.				·
					
					
					
					
					,
	 -	· · · · · · · · · · · · · · · · · · ·			

orm 990 Part)	O-PF (2010) C/O S (VII Information Re Exempt Organ	egarding Tran	FOUNDAT nsfers To	CION MANAGEN and Transactions	MENT , s and Ro	LLC 20-271 elationships With Noncha			ige 13
1 Did	the organization directly or indi		of the following	no with any other organiz	ation descr	thed in section 501(c) of	\top	Yes	No
	Code (other than section 501(c					• •	ŀ	.00	110
	nsfers from the reporting found				gamzationo				1
	Cash			ga24.1017 012			1a(1)		x
	Other assets						1a(2)		X
	er transactions:								_ _
(1)	Sales of assets to a noncharita	able exempt organiza	ation				15(1)		_x_
(2)	Purchases of assets from a no	ncharitable exempt	organization				1b(2)		X
(3)	Rental of facilities, equipment,	or other assets					1b(3)	!	X
(4)	Reimbursement arrangements	;					1b(4)		<u>X</u>
	Loans or loan guarantees						1b(5)		X
	Performance of services or me		-				1b(6)		X
	iring of facilities, equipment, ma	-					1c		X
or s	ervices given by the reporting fum (d) the value of the goods,	foundation. If the fou other assets, or serv	indation receiv vices received.	red less than fair market v	alue in any	transaction or sharing arrangement,	show in		·····
	e no (b) Amount involved (c) Name of noncharitable exempt organization N/A				y Description of California, California, and	· · · · · · · · · · · · · · · · · · ·	angeme		
				, <u></u> -					
	<u> </u>								
	· · · · · · · · · · · · · · · · · · ·								
	 								
									
		-		· · · · · · · · · · · · · · · · · · ·			<u></u>		
		 							
	-								
	-	 							
ın s	ne foundation directly or indirection 501(c) of the Code (othe	r than section 501(c		. •	anizations o	described	Yes	X	No
	(a) Name of org	janization		(b) Type of organizatio	n	(c) Description of relations	hip		
	N/A								
	Under penaltian of person, I declar	a that I have averaged t							
Sign	and complete Decaration of prepa	arer (other than taxpayer	or fiduciary) is b	ased on all information of whi	and statement ch preparer h		elief, it is tru	ie, correc	⇒t,
Here	Signature of officers	· · · · · · · · · · · · · · · · · · ·	<u> </u>		<u> </u>	b <u>birector</u>	_		
	Signature of officer or tru		Dranavl	Date	Date:	Fitle Chock Tat DTIN			
	Print/Type preparer's na		Preparer's s	ignature ///	Date	Check if PTIN			
Paid BARRY B. BONDROFF, CPA 5-3-					self- employed				
Prepa	CPA	PINE COL	TII ED						
Use C		O45 RED F	,	, ,, .	PA Sn	Firm's EIN ►			
	Firm's address ► OW			<i>2/</i> 1117	, ,	Phone no 410-	356-	590	<u> </u>

FORM 990-PF DIVIDENT	DS ANI	O INTER	EST FROM	SECU	RITIES	STATEMENT	1	
SOURCE MORGAN STANLEY SMITH BARNEY TOTAL TO FM 990-PF, PART I, LN 4			GROSS AMOUNT 10,014. 10,014.		ITAL GAINS IVIDENDS	COLUMN (A) AMOUNT		
					0.	10,014.		
					0.	10,014.		
FORM 990-PF	OTHER	PROFES	SIONAL FI	EES		STATEMENT	2	
DESCRIPTION	EXP	(A) ENSES BOOKS	ISES NET INVEST-		(C) ADJUSTEI NET INCOM	TED CHARITABI		
FOUNDATION MANAGEMENT FEES INVESTMENT MANAGEMENT FEES	-	10,462. 7,464.		1,965. 7,464.		8,497. 0.		
TO FORM 990-PF, PG 1, LN 16C	1	17,926.	9,429.		8,497.			
FORM 990-PF	(OTHER E	XPENSES			STATEMENT	3	
DESCRIPTION	EXPI	(A) ENSES BOOKS	(B) NET INVE MENT INC		(C) ADJUSTEI NET INCOM			
STATE FILING FEES	_	25.	-	0.			0.	
TO FORM 990-PF, PG 1, LN 23		25.		0.			0.	
FORM 990-PF	CC	ORPORAT	E STOCK			STATEMENT	4	
DESCRIPTION				вос	OK VALUE	FAIR MARKE VALUE	Т	
GOOGLE STOCK SMITH BARNEY EQUITY FUNDS				16. 652,047.			190,070. 773,853.	
TOTAL TO FORM 990-PF, PART II, LINE 10B					652,063.	963,9	23.	

	AND CONTRIBUTIONS DURING THE YEAR	STATEMENT 5		
RECIPIENT NAME AND ADDRESS	RECIPIENT RELATIONSHIP AND PURPOSE OF GRANT	RECIPIENT STATUS	AMOUNT	
BEST BUDDIES 100 SOUTHEAST 2ND STREET, STE 2200 MIAMI, FL 33131	NONE GENERAL SUPPORT	501(C)(3)	500.	
BOSTON UNIVERSITY 881 COMMONWEALTH AVENUE BOSTON, MA 02215	NONE GENERAL SUPPORT	501(C)(3)	10,000.	
ENVISION SCHOOLS 185 BERRY STREET, STE 220 SAN FRANCISCO, CA 94107	NONE GENERAL SUPPORT	501(C)(3)	15,000.	
MIDDLEBURY COLLEGE 46 PORTER FIELD ROAD MIDDLEBURY, VT 05753	NONE GENERAL SUPPORT	501(C)(3)	5,000.	
SALEM STATE COLLEGE 352 LAFAYETTE STREET SALEM, MA 01970	NONE GENERAL SUPPORT	501(C)(3)	10,000.	
SANTA CLARA UNIVESITY 500 EL CAMINO REAL SANTA CLARA, CA 95053	NONE GENERAL SUPPORT	501(C)(3)	10,000.	
ROYAL HEALTH GROUP CHARITABLE FOUNDATION 8 LEWIS POINT ROAD BUZZARDS BAY, MA 02532	NONE GENERAL SUPPORT	501(C)(3)	2,500.	
FIRST TEE OF METROPOLITAN NEW YORK 3545 JEROME AVENUE BRONX, NY 10467	NONE GENERAL SUPPORT	501(C)(3)	1,000.	

· PJC FOUNDATION C/O STERLING FOU	NDATION M		20-2712394
UNIVERSITY OF MASSACHUSETTS, AMHERST 300 MASSACHUSETTS AVENUE AMHERST, MA 01003	NONE GENERAL SUPPORT	501(C)(3)	12,500.
SUSAN G KOMAN PO BOX 650309 DALLAS , TX 75265	NONE GENERAL SUPPORT	501(C)(3)	5,000.
UNIVERSITY OF NORTHERN COLORADO 501 20TH STREET GREELEY, CO 80631	NONE GENERAL SUPPORT	501(C)(3)	5,000.
GREENFIELD COMMUNITY COLLEGE ONE COLLEGE DRIVE GREENFIELD, MA 01301	NONE GENERAL SUPPORT	501(C)(3)	2,270.
TOTAL TO FORM 990-PF, PART XV, LI	NE 3A		78,770.