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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

ΑÌ	For the	2010 calendar year, or tax year beginning and e	ending												
В	Check if applicable	C Name of organization		D Employer id	entific	ation number									
	Address change	MOZILLA FOUNDATION													
	Name change	Doing Business As		20-0097189											
	Initial return Termin- ated	Number and street (or P.0. box if mail is not delivered to street address) 650 CASTRO ST. SUITE 300	Room/suite		E Telephone number 650-903-0800										
	Amende			G Gross receipts \$		1,934,659.									
	Applica- tion pending	MOUNTAIN VIEW, CA 94041		H(a) Is this a gr	oup ret										
	ponding	F Name and address of principal officer: MARK SURMAN	<i>a</i> 0	for affiliate		Yes X No									
		650 CASTRO ST. STE 300, MOUNTAIN VIEW,		H(b) Are all affilia											
		npt status: X 501(c)(3)	r 527	1		ist (see instructions)									
_		rganization: X Corporation Trust Association Other	I Vear	H(c) Group exe		State of legal domicile: CA									
		Summary	L Teal	oriorination, 20	O DI MI	State of legal doffliche, C11									
	1 B	nefly describe the organization's mission or most significant activities. MOZIL	LA FO	UNDATION	IME	PROVES AND									
Activities & Governance	'	PROTECTS THE INTERNET AS A PUBLIC COMMONS	3.												
rna	-														
ove	1	Number of voting members of the governing body (Part VI, line 1a)													
Ğ	1	umber of independent voting members of the governing body (Part VI, line 1b)			4	3									
es	5 T	otal number of individuals employed in calendar year 2010 (Part V, line 2a)			5	8									
viţi	6 T	otal number of volunteers (estimate if necessary)			6	25000									
Ç	7aT	otal unrelated business revenue from Part VIII, column (C), line 12			7a	12,282.									
_	b N	et unrelated business taxable income from [Om 99F1,\/h=44)			7b	9,346.									
		ال المالية		Prior Year		Current Year									
Revenue		ontributions and grants (Part VIII, line 1h)		222,6		1,354,085.									
		rontributions and grants (Part VIII, line 3h) rogram service revenue (Part VIII, line 3h) overtiment income (Part VIII, column (A), lines 3, 4, and 7d)	<u> </u>	44,2		22,282.									
Re				644,0	$\frac{54\cdot 1}{0\cdot 1}$	558,292.									
		ther revenue (Part VIII, column (A), lines 5, 80,80,90,190, and 11e)	ļ	910,9	• •	1,934,659.									
_		otal revenue - add lines 8 through 11-(must-equal-Part-VIII, column (A), line 12)		175,3		178,316.									
	1	irants and similar amounts paid (Part IX, column (A), lines 1-3) enefits paid to or for members (Part IX, column (A), line 4)	, , , , , , , , , , , , , , , , , , , ,												
ın	1	alaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		532,8	$\frac{0.}{41.}$	779,178.									
Se	1	rofessional fundraising fees (Part IX, column (A), line 11e)			0.	0.									
Expenses	1	otal fundraising expenses (Part IX, column (D), line 25)	30. <u> </u>												
ũ	1	ther expenses (Part IX, column (A), lines 11a-11d, 11f-24f)		1,548,2		2,310,980.									
	1	otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		2,256,4	84.	3,268,474.									
	19 R	evenue less expenses Subtract line 18 from line 12		<1,345,4	89.	<1,333,815.									
Ces			Ве	ginning of Current		End of Year									
Net Assets Fund Balanc	20 T	otal assets (Part X, line 16)	<u> </u>	27,623,2		27,591,052.									
蠶	21 T	otal liabilities (Part X, line 26)	ļ	16,252,2		12,275,411.									
		et assets or fund balances Subtract line 21 from line 20		11,371,0	21.	15,315,641.									
		Signature Block		11.15.15.1		I and the state of									
		es of perjury, I declare that I have examined this return, including accompanying schedules and complete. Declaration of preparer (other than officer) is based on all information of whi				knowledge and belief, it is									
true	, correct,	and complete Declaration of prepare father than onicer) is based on an information of will	ich preparer	/Q.S/		<del> </del>									
Sia	_	Signature of officer	<del></del>	Date	ш	<del></del>									
Sig:		NIM COOK, CFO													
1101	١	Type or print name and title													
_		Print/Type preparer's name , Preparer's signature 7	<u>,                                    </u>	Date Ch	eck	PTIN									
Paid		Sharon torback sharon arba	ich I	10/5/11 sel	f-employed										
	L	irm's name DELOITTE TAX LLP		Firm's E											
Use Only Firm's address 225 WEST SANTA CLARA STREET															
	]	SAN JOSE, CA 95113	<u> </u>	Phone n	o. 4(	08-704-4000									
May	the IRS	discuss this return with the preparer shown above? (see instructions)	-	_ ::		X Yes No									

ACTIVELY WORKED WITH AND SUPPORTED THE UNIVERSAL SUBTITLES PROJECT, THE OPEN VIDEO ALLIANCE AND THE BAY AREA VIDEO COALITION IN AN EFFORT TO ADVANCE THE CREATIVE USE OF OPEN VIDEO TECHNOLOGY ON THE WEB. IN 2010, THE FOUNDATION SPENT \$666,291 ON MEDIA PROGRAMS, INCLUDING \$84,946 IN GRANTS.

4d	Other program services.	(Describe in	Schedule O.)
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193,363. including grants of \$

) (Revenue \$

4e Total program service expenses ▶

2,350,162.

Form 990 (2010) MOZILLA FOUN
Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		<u>X</u>
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	N/	A
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6_		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		x
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments?			٦,
	If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
_	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	110		<del>                                     </del>
~	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a	<u> </u>	X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?		х	
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13 14a	Х	<u>^</u>
	Did the organization maintain an office, employees, or agents outside of the United States?  Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	140		<del> </del>
U	and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	14b	х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			<del>                                     </del>
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			l
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	-	X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			w
4.5	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	40		X
20-	complete Schedule G, Part III	19 20a	1	X
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H  If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form 990 filers that	204	<del>                                     </del>	+
U	operate one or more hospitals must attach audited financial statements (see instructions)	20ь		
	operate one or more recognition must attach addition maintain discontinuity (see instruction)	<u></u>	000	(0040)

Form 990 (2010) MOZILLA FOUNDATION
Part IV Checklist of Required Schedules (continued)

		$\neg \tau$	Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the	1	, 53	
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,	$\neg$		
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current		Ī	
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23_	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	I		
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete		1	
	Schedule K. If "No", go to line 25	24a		<u> </u>
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
`~	any tax-exempt bonds?	24c		
		24d		
<b>2</b> 5a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	First Price of Community and John Community and Joh	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's pnor Forms 990 or 990-EZ? If "Yes," complete			
		25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified	1		37
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			i
	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete			v
	Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			ĺ
	instructions for applicable filing thresholds, conditions, and exceptions).			x
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		^
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	00-		x
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c 29		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		<u> </u>
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	30		X
21	contributions? If "Yes," complete Schedule M	30		<del></del>
31	Did the organization liquidate, terminate, or dissolve and cease operations?	31		x
30	If "Yes," complete Schedule N, Part I  Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u> </u>		<del></del>
32	Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	_ <del></del> -		<u> </u>
•	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity?			
<b>5</b> 7	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	x	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35	Х	$\Box$
a	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
4	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	1		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	1		}
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	Х	<u> </u>
		Form	990	(2010

Form	990 (2010) MOZILLA FOUNDATION	20-0097	189	P	age 5				
Par	t V Statements Regarding Other IRS Filings and Tax Compliance								
	Check if Schedule O contains a response to any question in this Part V								
				Yes	No				
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	<sub>1a</sub>   17							
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b 0							
	Did the organization comply with backup withholding rules for reportable payments to vendors and r	eportable gaming							
_	(gambling) winnings to prize winners?		1c	Х					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			_					
	filed for the calendar year ending with or within the year covered by this return	2a 8							
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu		2b	Х					
_	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction								
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	~-,	За	Х	ļ				
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O		3b	X	<b></b> -				
	At any time during the calendar year, did the organization have an interest in, or a signature or other	authority over, a							
	financial account in a foreign country (such as a bank account, securities account, or other financial		4a		x				
ь	If "Yes," enter the name of the foreign country:	a000am, 1							
_	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial	Accounts							
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	. 1000010	5a		х				
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction.	action?	5b		X				
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		5c						
	a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit								
	any contributions that were not tax deductible?								
b	If "Yes," did the organization include with every solicitation an express statement that such contribu	tions or aifts			<u> </u>				
_	were not tax deductible?	<b>y</b>	6ь						
7	Organizations that may receive deductible contributions under section 170(c).								
	PLUI								
	b If "Yes," did the organization notify the donor of the value of the goods or services provided?								
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it v	vas required							
•	to file Form 8282?		7c		x				
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d							
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	<del></del>	7e		X				
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit conf		7f		Х				
g	If the organization received a contribution of qualified intellectual property, did the organization file F		7g	N/	Ά				
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization		7h	N/					
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. I								
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings a		8						
9	Sponsoring organizations maintaining donor advised funds.	•							
а	Did the organization make any taxable distributions under section 4966?	N/A	9a	ì					
b	Did the organization make a distribution to a donor, donor advisor, or related person?	N/A	9b						
10	Section 501(c)(7) organizations. Enter:								
а	Initiation fees and capital contributions included on Part VIII, line 12 N/A	10a	1	1					
ь	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	1	ŀ					
11	Section 501(c)(12) organizations. Enter:		1		1				
а	Gross income from members or shareholders N/A	11a	}	1					
b	Gross income from other sources (Do not net amounts due or paid to other sources against		7	l					
	amounts due or received from them.)	11b		1					
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	n 1041?	12a						
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year N/A	12b							
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			<u>L</u>	<u> </u>				
а	Is the organization licensed to issue qualified health plans in more than one state?	N/A	13a						
	Note. See the instructions for additional information the organization must report on Schedule O.								
b	Enter the amount of reserves the organization is required to maintain by the states in which the								
	organization is licensed to issue qualified health plans	13b							
С	Enter the amount of reserves on hand	13c		<u></u>					
14a	Did the organization receive any payments for indoor tanning services during the tax year?		14a		X				
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedu	ıle O	14b						

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions

	to line 6a, 6b, or 70b below, describe the circumstances, processes, or charges in scribballo G. God instruction						
	Check if Schedule O contains a response to any question in this Part VI			X			
Sec	tion A. Governing Body and Management	- 1	V	NI-			
4	Enter the number of voting members of the governing body at the end of the tax year 5		Yes	No			
	Enter the number of voting members of the governing body at the end of the tax year  Enter the number of voting members included in line 1a, above, who are independent  1b  3						
b	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other						
2		2		х			
3	officer, director, trustee, or key employee?  Did the organization delegate control over management duties customarily performed by or under the direct supervision						
3	of officers, directors or trustees, or key employees to a management company or other person?	3		х			
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X			
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X			
6	Does the organization have members or stockholders?	6		х			
	Does the organization have members, stockholders, or other persons who may elect one or more members of the						
	governing body?	7a		Х			
ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		Х			
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year						
	by the following:						
а	The governing body?	8a	X				
	Each committee with authority to act on behalf of the governing body?	8b	X				
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the						
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X			
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code)						
			Yes	No			
10a	Does the organization have local chapters, branches, or affiliates?	10a		X			
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,			1			
	and branches to ensure their operations are consistent with those of the organization?	10b					
	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	ļ			
	b Describe in Schedule O the process, if any, used by the organization to review this Form 990.						
	a Does the organization have a written conflict of interest policy? If "No," go to line 13						
b	<b>b</b> Are officers, directors or trustees, and key employees required to disclose annually interests that could give use						
	to conflicts?	12b	X	1			
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	40-	х				
	in Schedule O how this is done	12c	_ <u> </u>	x			
13	Does the organization have a written whistleblower policy?	13	-	$\frac{X}{X}$			
14	Does the organization have a written document retention and destruction policy?	14		+**			
15	Did the process for determining compensation of the following persons include a review and approval by independent						
_	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	15a	x				
	The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization	15b	X				
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions.)						
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a						
	taxable entity during the year?	16a	ł	x			
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation			1			
-	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's						
	exempt status with respect to such arrangements?	16b	l				
Sec	tion C. Disclosure						
17	List the states with which a copy of this Form 990 is required to be filed ▶CA						
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available	e for					
	public inspection. Indicate how you make these available. Check all that apply.						
	X Own website Another's website X Upon request						
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, a	and fin	ancial				
	statements available to the public.						
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person of	ation:	<b>-</b>				
	JAMES COOK - (650)903-0800						
	650 CASTRO ST. SUITE 300, MOUNTAIN VIEW, CA 94041						

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

 $\mathbf{X}$ 

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

  • List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

		T					ısaı	ated any current officer, director, or trustee.			
(A)	(B)		(C)					(D)	(E)	(F)	
Name and Title	Average	/-	Position (check all that appl				L A	Reportable	Reportable	Estimated	
	hours per week (describe hours for related organizations in Schedule	ustee or director	Institutional trustee	Officer		Highest compensated Complexity		compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations	
	0)	=	트	ō	- Z	Ξ 55	75	<u> </u>			
MITCHELL BAKER CHAIR	1.00	x						0.	420,811.	169,142.	
BRIAN BEHLENDORF	1.00	1	$\vdash$	$\vdash$	$\vdash$		├		120,011.	103/112.	
DIRECTOR	1.00	x						0.	0.	0.	
JOI ITO	1.00	<del> </del>		-	<u> </u>	╁	┢	<u> </u>			
DIRECTOR	1.00	x			ĺ			0.	0.	0.	
BOB LISBONNE		$\vdash$	Г	1		T	-				
DIRECTOR	1.00	X	1					0.	0.	0.	
BRENDAN EICH											
СТО	1.00	Х						0.	427,501.	162,452.	
JAMES COOK											
CFO	4.00			X	L		L	0.	364,721.	147,636.	
MARK SURMAN				١						45 540	
EXECUTIVE DIRECTOR	40.00	<u> </u>	╙	X	<u> </u>	▙	_	174,784.	0.	15,510.	
	<del>                                     </del>	┿	$\vdash$	⊢	├	-	-		<del> </del>	<u> </u>	
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	1										
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	<del>                                     </del>	†	1	$\vdash$	T		t				
	1		$\perp$	L							
		_	_	_	_	_	_				

Part VII   Section A. Officers, Directors, Tru		nple	oyee			High	est			<del></del>			
(A)	(B)		(C)					(D) (E)				(F)	
Name and title	Average hours per	(cl		Pos all 1		app	ly)	Reportable compensation	Reportable compensation	- 1	amo	imate ount d	
	week (describe	į						from the	from related organizations		comp	ither ensat	non
	hours for	Individual trustee or director				ated		organization	(W-2/1099-MIS		•	m the	
	related organizations	rustee	d trust		a	mpens		(W-2/1099-MISC)			-	nızatı	
	in Schedule	ndual 1	Institutional trustee	<u>ه</u>	Key employee	Highest compensated employee	<u>ا</u>					relate nizatio	
	0)	ıpul	Insti	Officer	Key	臺島	Former						
· · · · · · · · · · · · · · · · · · ·	<u>,</u>					-	-			$\dashv$			
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	<u> </u>				<u> </u>			154 504	4 04 0		40	A	40
1b Sub-total	II Castion A							174,784.	1,213,0	0.	494	1,7	0.
<ul> <li>Total from continuation sheets to Part VI</li> <li>Total (add lines 1b and 1c)</li> </ul>	II, Section A							174,784.	1,213,0	1	494	4,7	
Total number of individuals (including but n	ot limited to the	hose	e list	ed a	bov	/e) w	ho r	<del></del>					
compensation from the organization											$\overline{}$	Yes	No.
3 Did the organization list any former officer,	director or tru	uste	e, ke	y en	nplo	yee	, or l	highest compensated e	mployee on	Γ			
line 1a? If "Yes," complete Schedule J for s											3		X
4 For any individual listed on line 1a, is the st and related organizations greater than \$15									the organization		4	х	
5 Did any person listed on line 1a receive or									vidual for services	,  -	-		
rendered to the organization? If "Yes," com											5		Х
Section B. Independent Contractors	<del> </del>							M	\$100,000 of one				
1 Complete this table for your five highest co the organization. NONE	mpensated in	aep	ena	ent	con	tract	ors	that received more than	1 \$ 100,000 or con	препѕа	LIOITI	TOTTI	
(A) Name and business	address							(B) Description of	services	. Cc	(C omper		n
Name and business								Description of	30111003				<u> </u>
							_					_	_
2 Total number of independent contractors (		not	limit	ed to	o th	ose l	iste	d above) who received	more than				
\$100,000 in compensation from the organi	zation -									<u> </u>	Form	990	2010

		orderment of thevende			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514
ts	1 a	Federated campaigns	1a					
ara l	b	Membership dues	1b					
s, g	c	Fundraising events	1c					
ar ar	d	d Related organizations	1d					
ini,	е	Government grants (contributions)	1e					
ig a	f	All other contributions, gifts, grants, and						
들		similar amounts not included above	1f	1354085.				
Contributions, gifts, grants and other similar amounts	g	Noncash contributions included in lines 1a-1f \$_						
Q <u>e</u>	<u>h</u>	n Total. Add lines 1a-1f		<b></b>	1354085.			
				Business Code	40.000		40.000	
8	2 a	<del>-</del>		454110	12,282.	1000	12,282.	
Program Service Revenue	b	LICENSING ROYALTIES	<u></u>	900099	10,000.	10,000.		
n S	С	c		ļ				
e a	d	d						
Š.	е							
۳	f				22 202			
		g Total. Add lines 2a-2f		<u> </u>	22,282.			
	3	Investment income (including divider	ds, intere	_	558,292.			558,292.
		other similar amounts)			330,232.			330,232.
	4	Income from investment of tax-exem	ot bona p	proceeds				
	5	Royalties	DI	GD Damanal				
			Real	(ii) Personal				
1		a Gross Rents		-				
		b Less: rental expenses	<del> </del>					
ľ		c Rental income or (loss)		<u> </u>		ļ		ļ
		d Net rental income or (loss) a Gross amount from sales of (i) Se	curities	(ii) Other	<del></del>			
	, .	assets other than inventory	curities	(ii) Other				
		b Less: cost or other basis						ļ
		and sales expenses						
		c Gain or (loss)						
İ		d Net gain or (loss)		·				
		a Gross income from fundraising event	s (not					
enne		_	of					
		contributions reported on line 1c). Se						
Other Rev		Part IV, line 18	а			<u> </u>		
를	t	b Less: direct expenses	b					
٩l	•	c Net income or (loss) from fundraising	events	<b></b>				
		a Gross income from gaming activities						
		Part IV, line 19	а					
	t	b Less: direct expenses	b		]			
	•	c Net income or (loss) from gaming ac	ivities	<u> </u>				
ĺ	10 a	<ul> <li>Gross sales of inventory, less returns</li> </ul>	3	İ				
		and allowances	а					
	t	b Less: cost of goods sold	b	·				
L		c Net income or (loss) from sales of inv	entory	<u> </u>	<u></u>			
L		Miscellaneous Revenue		Business Code	Į			
	11 a	a						
	t	b			ļ			ļ <u> </u>
	C	c					·	
		d All other revenue		L		<u> </u>		
- 1	€	e Total. Add lines 11a-11d Total revenue. See instructions.		<b>•</b>	1934659.	10,000.	10 000	558,292.
- 1	12							

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

	All other organizations must comp	olete column (A) but are (A)		(C) (C), and (D)	(D)
	not include amounts reported on lines 6b, Bb, 9b, and 10b of Part VIII.	Total expenses	(B) Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21	116,500.	116,500.		
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22	<b>\</b>			
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S.				
	See Part IV, lines 15 and 16	61,816.	61,816.	i	
4	Benefits paid to or for members		·		
5	Compensation of current officers, directors,				· · · · · · · · · · · · · · · · · · ·
•	trustees, and key employees	190,294.	190,294.		
6	Compensation not included above, to disqualified	· <del>- · · · · · · · · · · · · · · · · · ·</del>	·	<del></del>	<del></del>
•	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)		Į.		
7	Other salanes and wages	417,092.	388,900.	28,192.	
8	Pension plan contributions (include section 401(k)				
J	and section 403(b) employer contributions)	42,879.	40,888.	1,991.	
9	Other employee benefits	74,941.	71,187.	3,754.	<del></del>
10	Payroll taxes	53,972.	51,695.	2,277.	
	Fees for services (non-employees):	3373721	32,0331		
11	` ' ' '				
a	Management	94,676.		94,676.	<del></del>
	Legal	72,614.		72,614.	
	Accounting	72,014.		72,014.	
	Lobbying  Professional fundrations converse. Can Boot IV line 17			<del></del>	•
e	Professional fundraising services. See Part IV, line 17	218,722.		218,722.	
f	Investment management fees	878,704.	631,486.	247,218.	
9	Other	250,657.	115,368.	25,309.	109,980.
12	Advertising and promotion	6,853.	113,300.	6,853.	100,000
13	Office expenses	0,000.		0,033.	
14	Information technology		<del></del>		
15	Royalties				
16	Occupancy	255,500.	247,173.	8,327.	
17	Travel	255,500.	241,113.	0,321.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials			· · · · · · · · · · · · · · · · · · ·	
19	Conferences, conventions, and meetings	354.		354.	
-	Interest	334.	<u> </u>	354.	<del>-</del>
21	Payments to affiliates	6,335.		6,335.	
22	Depreciation, depletion, and amortization	5,469.		5,469.	
23	Insurance	5,409.		3,403.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24f. If line 24f amount exceeds 10% of line 25, column (A)				
	amount, list line 24f expenses on Schedule 0.)	200 201	200 200		
а	EVENTS- PROGRAMS	399,381.	399,381.	1 22 22	
b	TAXES, FEES AND LICENSE	31,386.	0.1.065	31,386.	· <del>-</del> · ·
c	PROGRAMS RELATED GRANTS	24,268.	24,268.		
d	BANK FEES	20,796.		20,796.	
е	SPONSORSHIP	309.	309.		
f	All other expenses	44,956.	24,773.	20,183.	4 2 2
25	Total functional expenses. Add lines 1 through 24f	3,268,474.	2,364,038.	794,456.	109,980
26	Joint costs. Check here   If following SOP				
	98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	İ			
	OUTOTICATOR TO THE PARTY OF THE			<u> </u>	5 000 (004)

Part X | Balance Sheet (A) Beginning of year (B) End of year 1 Cash - non-interest-bearing 9,676,832. 3,603,855. 2 2 Savings and temporary cash investments 3 3 Pledges and grants receivable, net 968,697. 8,526. 4 4 Accounts receivable, net Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II 5 of Schedule L Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) 7 Notes and loans receivable, net Inventories for sale or use 1,250. 1,208. 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other 61,036. basis. Complete Part VI of Schedule D 10a 38,396. 6,321. 10c 22,640. 10b b Less: accumulated depreciation 16,930,368. 21,994,652. 11 11 Investments - publicly traded securities 12 12 Investments - other securities. See Part IV, line 11 1,000,000. 1,000,000. 13 13 Investments - program-related. See Part IV, line 11 14 14 Intangible assets 15 15 Other assets. See Part IV, line 11 27,591,052. 27,623,297. 16 16 Total assets. Add lines 1 through 15 (must equal line 34) 274,189. 149.443. 17 17 Accounts payable and accrued expenses 18 18 Grants payable 5,833. 5,833. 19 19 Deferred revenue 20 20 Tax-exempt bond liabilities 21 21 Escrow or custodial account liability. Complete Part IV of Schedule D Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 23 23 Secured mortgages and notes payable to unrelated third parties 24 24 Unsecured notes and loans payable to unrelated third parties 11,995,389. 16,097,000. 25 25 Other liabilities. Complete Part X of Schedule D 12,275,411. 16,252,276. 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117, check here 

X and complete lines 27 through 29, and lines 33 and 34. Vet Assets or Fund Balances 11,371,021. 15,315,641. 27 27 Unrestricted net assets 28 28 Temporanly restricted net assets 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here complete lines 30 through 34. 30 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 31 32 Retained earnings, endowment, accumulated income, or other funds 15,315,641. 11,371,021. 33 33 Total net assets or fund balances 27,591,052. 27,623,297. Total liabilities and net assets/fund balances Form 990 (2010)

X

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Form 990 (2010)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Act and OMB Circular A-133?

### **SCHEDULE A**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Employer identification number Name of the organization 20-0097189 MOZILLA FOUNDATION Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 2 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2), (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. d Type III - Other b Type II c Type III - Functionally integrated \_\_\_ Type I By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? Yes No A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Provide the following information about the supported organization(s). h (iii) Type of (vi) Is the ganization in col (iv) Is the organization (v) Did you notify the (vii) Amount of (i) Name of supported (ii) EIN organization in col. (i) listed in your organization in col. support organization (i) organized in the (described on lines 1-9 aovernina document? (i) of your support? U.S.? above or IRC section (see instructions)) Yes No Yes No Yes No

Schedule A (Form 990 or 990-EZ) 2010 MOZILLA FOUNDATION Part II | Support Schedule for Organizations Described in Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III.)

_											
Section A. Public Support											
Cale	ndar year (or fiscal year beginning in) 🖊	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total				
1	Gifts, grants, contributions, and	ŀ									
	membership fees received. (Do not	l	İ								
	include any "unusual grants.")	92,602.	54,200.	97,362.	222,687.	1,354,085.	1,820,936.				
2	Tax revenues levied for the organ-						_				
	ization's benefit and either paid to										
	or expended on its behalf										
3	The value of services or facilities				-						
_	furnished by a governmental unit to										
	the organization without charge			i							
4	Total. Add lines 1 through 3	92,602.	54,200.	97,362.	222,687.	1,354,085.	1,820,936.				
	The portion of total contributions	32/0021		J. / G G G G							
3	'					i					
	by each person (other than a										
	governmental unit or publicly		i		ì						
	supported organization) included					İ					
	on line 1 that exceeds 2% of the										
	amount shown on line 11,						775 024				
	column (f)						775,924.				
	Public support. Subtract line 5 from line 4					1	1,045,012.				
_	ction B. Total Support					<del></del>					
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total				
7	Amounts from line 4	92,602.	54,200.	97,362.	222,687.	1,354,085.	1,820,936.				
8	Gross income from interest,										
	dividends, payments received on			1							
	securities loans, rents, royalties										
	and income from similar sources	1,364,547.	1,241,139.	1,204,746.	644,054.	558,292.	5,012,778.				
9	Net income from unrelated business					-					
	activities, whether or not the										
	business is regularly carried on	94,590.	68,614.	66,086.	28,547.	10,346.	268,183.				
10	Other income. Do not include gain	· ·									
	or loss from the sale of capital										
	assets (Explain in Part IV.)										
11	Total support. Add lines 7 through 10	-					7,101,897.				
	Gross receipts from related activities,	etc. /see instructiv	one)		l	12	50,000.				
	First five years. If the Form 990 is for			d fourth or fifth to	av vear as a sectio						
13	· · · · · · · · · · · · · · · · · · ·	-	ilist, second, unit	a, louiti, or mart	ax year as a sectio	11 30 1(0)(0)					
Sec	organization, check this box and storection C. Computation of Publ	ic Support Per	rcentage	<u>-</u>		<del></del> -					
	<del></del>			olumo (fl)		14	14.71 %				
	Public support percentage for 2010 (			oldmir (i))		15	14.48 %				
	Public support percentage from 2009 33 1/3% support test - 2010. If the o			line 13 and line	14 is 33 1/3% or m						
108					14 15 33 1/3/0 01 11	ore, crieck triis bo	^ a.i.u				
	stop here. The organization qualifies				l 15 in 22 1/20/	or more abook th	us boy				
0	33 1/3% support test - 2009.If the o				line 15 is 33 1/370	or more, check un	IS 00X				
	and stop here. The organization qual				10.10						
17a	10% -facts-and-circumstances tes										
	and if the organization meets the "fac					rt IV how the organ	nization				
	meets the "facts-and-circumstances"						<b>►</b> [X]				
þ	10% -facts-and-circumstances tes										
	more, and if the organization meets the						e				
	organization meets the "facts-and-circ	cumstances" test.	The organization of	qualifies as a publ	icly supported org	anızatıon	▶Щ				
18	Private foundation. If the organization						ıs ►				
		-	-			edule A (Form 990					

# Schedule A (Form 990 or 990 EZ) 2010 Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to

C	qualify under the tests listed be	elow, please comp	lete Part II.)				
	tion A. Public Support				<del>, · · · · · · · · · · · · · · · · · · ·</del>	T	
Cale	ndar year (or fiscal year beginning in) 🖊	(a) 2006	<b>(b)</b> 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not				İ		•
	include any "unusual grants.")		_			ļ	<del></del>
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	·					
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513				<u> </u>		
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 5				<u> </u>		
	Amounts included on lines 1, 2, and 3 received from disqualified persons.  Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
c	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)	-	<u> </u>				
Sec	etion B. Total Support	L			·	<u>'</u>	<u> </u>
	ndar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
	Amounts from line 6	(a) 2000	(0) 2007	(0) 2000	(u) 2003	(6) 2010	(i) rotal
	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b			<u> </u>		<u> </u>	
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	_					
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
	Total support (Add lines 9, 10c, 11, and 12)	L		1.6	<u>.l</u>	504( )(0)	
14	First five years. If the Form 990 is fo	r the organization'	s first, second, thi	ra, tourth, or tifth	tax year as a sect	ion 501(c)(3) organi	zation,
	check this box and stop here						
	ction C. Computation of Publ					11	
	Public support percentage for 2010 (			column (t))		15	
16	Public support percentage from 2009					16	%
$\overline{}$	ction D. Computation of Inve					7	
17	Investment income percentage for 20			ne 13, column (f))		17	%
18	Investment income percentage from					18	%
19a	33 1/3% support tests - 2010. If the						17 is not
	more than 33 1/3%, check this box a						<b>▶</b>
b	33 1/3% support tests - 2009. If the						
	line 18 is not more than 33 1/3%, che	eck this box and s	<b>stop here.</b> The org	janization qualifies	as a publicly sup	ported organization	` <b>▶</b> ⊟
20	Private foundation. If the organization	on did not check a	box on line 14, 19	9a, or 19b, check	this box and see i	nstructions	

Concadio	(1 0111 330 01 330 CE) 20 10 44 0 44 0 44 0 44 0 44 0 44 0 44
Part IV	Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b;
	and Part III, line 12. Also complete this part for any additional information. (See instructions)

MOZILLA FOUNDATION ("THE FOUNDATION") QUALIFIES AS A PUBLICLY SUPPORTED

CHARITY DESCRIBED IN SECTION 509(A)(1) OF THE INTERNAL REVENUE CODE UNDER

THE FACTS-AND-CIRCUMSTANCES TEST OF REG. SEC. 1.170A-9T(F).

SUBSTANTIAL PUBLIC SUPPORT AND SOURCES OF SUPPORT

THE FOUNDATION'S SUPPORT FROM THE GENERAL PUBLIC FOR THE PRIOR FIVE

TAXABLE YEARS, 2006 THROUGH 2010, IS 14.71%, IN EXCESS OF THE 10% PUBLIC

SUPPORT REQUIRED BY THE REGULATIONS. THIS SUPPORT HAS BEEN RECEIVED FROM

NUMEROUS INDIVIDUALS AND ORGANIZATIONS RATHER THAN FROM MEMBERS OF A

SINGLE FAMILY OR ENTITY.

### ATTRACTION OF PUBLIC SUPPORT

MOZILLA FOUNDATION HAS ACTIVELY SOUGHT PUBLIC SUPPORT FROM THE VERY
OUTSET, AND IT HAS CONTINUOUSLY AND SUCCESSFULLY ATTRACTED SUCH SUPPORT
OVER ITS LIFETIME.

LIKE MANY NEW ORGANIZATIONS, THE FOUNDATION HAS ADJUSTED THE FOCUS OF ITS

FUNDRAISING EFFORTS OVER TIME TO MAKE THEM MORE SUCCESSFUL AND IN KEEPING

WITH THE FOUNDATION'S CHANGING PROGRAMS. FOR INSTANCE, EARLY FUNDRAISING

EFFORTS WERE FOCUSED ON SUPPORT COMPANIES AND INDIVIDUALS IN THE

TECHNOLOGY FIELD ABLE TO PROVIDE BOTH LARGE GRANTS AND TECHNICAL EXPERTISE

TO GET THE FOUNDATION ON A STABLE FOOTING. AS THE FOUNDATION BECAME LESS

DEPENDENT ON THIS KIND OF SUPPORT, IT HAS RETURNED THE FOCUS OF ITS

SOLICITATION EFFORTS TO MEMBERS OF THE PUBLIC INTERESTED IN MAINTAINING

THE INTERNET AS A PUBLIC RESOURCE AND TO FOUNDATIONS WITH AN INTEREST THE

SOCIAL BENEFITS OF INNOVATION ON THE WEB.

Part IV | Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

IN RECENT YEARS, THE FOUNDATION HAS BEEN ACTIVELY HIRING NEW STAFF AND
INVESTING IN NEW PROGRAMS AIMED AT INCREASING THE NUMBER AND DIVERSITY OF
WAYS THAT THE PUBLIC CAN SUPPORT MOZILLA. THIS INCLUDES THE HIRING OF A
NEW EXECUTIVE DIRECTOR WITH EXTENSIVE NON-PROFIT AND FUNDRAISING
EXPERIENCE AS WELL ADDITIONAL STAFF WITH A TRACK RECORD IN PUBLIC
ENGAGEMENT AND FUNDRAISING. IT ALSO INCLUDES THE CREATION OF NEW PROGRAMS
LIKE MOZILLA DRUMBEAT WHICH HAVE ATTRACTED SUPPORT FROM INDIVIDUALS AND
FOUNDATIONS INTERESTED IN THE RELATIONSHIP BETWEEN THE PUBLIC NATURE OF
THE INTERNET AND OTHER PUBLIC GOODS SUCH AS EDUCATION AND A VIBRANT AND
FREE PRESS. MOZILLA CONTINUES TO IMPROVE ITS WEB SITE AND ONLINE DONATIONS
INFRASTRUCTURE.

THE RESULTS OF THIS INVESTMENT BEGAN TO BEAR SIGNIFICANT FRUIT IN 2010.

TOTAL PUBLIC CONTRIBUTIONS AND GRANTS GREW BY OVER 500%, FROM \$222,687 IN

2009 TO \$1,354,085 IN 2010. THIS PUT THE FOUNDATION AT 14.71% PUBLIC

SUPPORT AT THE END OF THE CURRENT FIVE YEAR PERIOD. THE NUMBER OF

INDIVIDUALS MAKING DONATIONS TO MOZILLA GREW BY 125% FROM 2,465 IN 2009 TO

5,588 IN 2010. FURTHER GROWTH IN PUBLIC SUPPORT IS EXPECTED IN 2011 AND

BEYOND AS A RESULT OF INVESTMENTS MADE IN RECENT YEARS.

THE FOUNDATION EASILY MEETS THE CRITERION OF TREASURY REGULATION

1.170A-9T(F) THAT IT BE "SO ORGANIZED AND OPERATED TO ATTRACT NEWS AND

ADDITIONAL PUBLIC AND GOVERNMENTAL SUPPORT ON A CONTINUOUS BASIS." MANY

THOUSANDS OF INDIVIDUALS AND ORGANIZATIONS HAVE DONATED MONEY TO MOZILLA

OVER THE YEARS, RAISING OVER \$5.6 MILLION IN THE 2003 - 2010 PERIOD.

THOUSANDS MORE PEOPLE HAVE DONATED THEIR TIME TO HELP WITH MOZILLA

PROJECTS.

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10, Part II, line 17a or 17b; and Part III, line 12 Also complete this part for any additional information. (See instructions).

### REPRESENTATIVE GOVERNING BODY

THE BOARD OF THE FOUNDATION CONSISTS OF EXPERTS IN INTERNET AND WEB

TECHNOLOGY AND LEADERS OF THE BROAD COMMUNITY OF INTERNET CIVIC AND SOCIAL

ACTIVISTS, INCLUDING MITCHELL BAKER (LEADER OF THE MOZILLA PROJECT SINCE

SHORTLY AFTER ITS INCEPTION), BRIAN BEHLENDORF (CO-CREATOR OF THE APACHE

WEB SERVER, THE MOST WIDESPREAD FREELY AVAILABLE OPEN SOURCE WEB SERVER,

AND CO-FOUNDER OF THE APACHE FOUNDATION), BRENDAN EICH (INVENTOR OF THE

JAVASCRIPT LANGUAGE AND TECHNICAL LEADER OF THE MOZILLA PROJECT SINCE ITS

INCEPTION), JOI ITO (DIRECTOR OF MIT'S MEDIA LAB, CHAIRMAN CREATIVE

COMMONS AND WELL KNOWN INTERNET ENTREPRENEUR), AND BOB LISBONNE

(ENTREPRENEUR AND PAST VP OF NETSCAPE COMMUNICATIONS CORP.).

AVAILABILITY OF PUBLIC SERVICES AND PUBLIC PARTICIPATION IN PROGRAMS

MOZILLA FOUNDATION'S EFFORTS TO PROMOTE THE INTERNET AS A PUBLIC COMMONS

ARE OF INTEREST TO ANYONE WHO USES THE INTERNET AND THE WORLD WIDE WEB,

WHETHER FOR EDUCATION, CIVIC PURPOSES, BUSINESS OR PERSONAL AND FAMILY

MATTERS.

ALL OF THE END PRODUCTS OF THE FOUNDATION'S ACTIVITIES ARE MADE AVAILABLE
AS PUBLIC ASSETS. THIS INCLUDES EVERYTHING FROM THE POPULAR FIREFOX WEB
BROWSER TO THE CORE MOZILLA SOFTWARE PLATFORM WHICH IS USED BY DOZENS OF
PROJECTS AROUND THE WORLD TO EDUCATIONAL MATERIALS PRODUCED BY THE MOZILLA
COMMUNITY. ALL OF THESE MATERIALS ARE PROVIDED FREE OF CHARGE TO THE
GENERAL PUBLIC UNDER A PERMISSIVE OPEN SOURCE LICENSE THAT GRANTS ANYONE
THE RIGHT NOT ONLY TO USE THESE MATERIALS BUT ALSO TO CREATE FURTHER

Schedule A (Form 990 or 990-EZ) 2010 MOZILLA FOUNDATION 20	-0097189 Page 4
Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; P	
and Part III, line 12. Also complete this part for any additional information (See instructions).	<del></del>
INNOVATIONS BY REPURPOSING THEM AND CREATING DERIVATIVE WORKS.	
THE MOZILLA PROJECT IS DRIVEN BY THE INVOLVEMENT AND PARTICIPA	TION OF OVER
25,000 VOLUNTEERS FROM THE UNITED STATES AND AROUND THE WORLD.	TUPCE
25,000 VOLUNTEERS FROM THE UNITED STATES AND AROUND THE WORLD:	11111311
VOLUNTEERS ARE INVOLVED IN EVERYTHING FROM THE DEVELOPMENT OF	THE CORE
MOZILLA SOFTWARE PLATFORM AND THE DEVELOPMENT AND LOCALIZATION	OF
FIREFOX, THUNDERBIRD, POPCORN.JS, PROCESSING.JS AND OTHER	
MOZILLA-SPONSORED OPEN SOURCE SOFTWARE PROJECTS TO DELIVERY OF	
MOZILLA-SUPPORTED EDUCATIONAL EFFORTS LIKE THE SCHOOL OF WEBCR	AFT AND
HACKASAURUS TO THE WIDESPREAD PROMOTION OF OPEN WEB TECHNOLOGI	ES WITHIN
THE FIELDS OF MEDIA, EDUCATION AND SOCIETY AS A WHOLE.	
THE FIEDDS OF MEDIA, EDUCATION AND SOCIETY AS A WHOLE.	
	<del> · · · · · · · · · · · · · </del>

### **SCHEDULE D**

Department of the Treasury Internal Revenue Service

(Form 990)

Supplemental Financial Statements
► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 8, 9, 10, 11, or 12.

➤ Attach to Form 990. ➤ See separate instructions.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

MOZILLA FOUNDATION

**Employer identification number** 20-0097189

Par	rt I Organizations Maintaining Donor Advised F	unds or Other Similar Funds o	r Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line 6.		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing	ng that the assets held in donor advised	funds
	are the organization's property, subject to the organization's excl		Yes No
6	Did the organization inform all grantees, donors, and donor advis		ed only
	for charitable purposes and not for the benefit of the donor or do	nor advisor, or for any other purpose co	nfernng
	impermissible private benefit?		Yes No
Par	rt II Conservation Easements. Complete if the organiz	zation answered "Yes" to Form 990, Par	t IV, line 7.
1	Purpose(s) of conservation easements held by the organization (	check all that apply).	
	Preservation of land for public use (e.g., recreation or educ	ation) Preservation of an histor	rically important land area
	Protection of natural habitat	Preservation of a certifie	d historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified	conservation contribution in the form of	a conservation easement on the last
	day of the tax year.		
			Held at the End of the Tax Year
а	Total number of conservation easements		2a
þ	, , , , , , , , , , , , , , , , , , ,		2b
C			2c
đ	, ,	r 8/17/06, and not on a historic structure	
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, releas	ed, extinguished, or terminated by the o	rganization during the tax
_	year -	and the second of Second	
4	Number of states where property subject to conservation easem	· · · · · · · · · · · · · · · · · · ·	
5	Does the organization have a written policy regarding the penodic		Yes No
	violations, and enforcement of the conservation easements it ho		
6	Staff and volunteer hours devoted to monitoring, inspecting, and Amount of expenses incurred in monitoring, inspecting, and enfo		
7 8	Does each conservation easement reported on line 2(d) above so		
0	and section 170(h)(4)(B)(ii)?	ansity the requirements of section 170(h)	Yes No
9	In Part XIV, describe how the organization reports conservation	escements in its revenue and expense s	— : • • — : • •
3	include, if applicable, the text of the footnote to the organization		
	conservation easements.	5 mandar statements that essentials th	o organization o dood. Thing to
Pa	art III Organizations Maintaining Collections of A	rt, Historical Treasures, or Oth	er Similar Assets.
ш	Complete if the organization answered "Yes" to Form 990		
1a	If the organization elected, as permitted under SFAS 116 (ASC 9		nt and balance sheet works of art,
	historical treasures, or other similar assets held for public exhibit		
	the text of the footnote to its financial statements that describes		
b	If the organization elected, as permitted under SFAS 116 (ASC 9	958), to report in its revenue statement a	nd balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, educ		
	relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		<b>&gt;</b> \$
	(ii) Assets included in Form 990, Part X		► \$ ► \$
2	If the organization received or held works of art, historical treasu		
	the following amounts required to be reported under SFAS 116	(ASC 958) relating to these items:	
а			► \$ ► \$
b	Assets included in Form 990, Part X		<b>▶</b> \$

Sche		FOUNDATIO								ige 2	
Par	Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)										
3											
	(check all that apply)		_								
а	a Public exhibition d Loan or exchange programs										
b	b Scholarly research e Other										
С	c Preservation for future generations										
4	4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.										
5											
	to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes No										
Par	Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or										
	reported an amount on Form 990, Par		_								
1a	Is the organization an agent, trustee, custod	an or other intermed	diary for o	contribution	s or other as	sets not	ıncluded		_	7	
	on Form 990, Part X?							└ Yes	L	No	
b	b If "Yes," explain the arrangement in Part XIV and complete the following table:										
								Amoun	<u>t</u>		
С	Beginning balance						1c	•			
d	Additions during the year						1d				
е	e Distributions during the year										
f	f Ending balance . If										
2a	2a Did the organization include an amount on Form 990, Part X, line 21?									] No	
	b If "Yes," explain the arrangement in Part XIV.										
Par	t V Endowment Funds. Complete							11.55			
		(a) Current year	(b) P	nor year	(c) Two year	's Dack	(d) Three years b	ack (e) Fou	years	раск	
1a	Beginning of year balance										
b	Contributions						<del></del>				
С	Net investment earnings, gains, and losses				<u> </u>						
	Grants or scholarships										
е	Other expenditures for facilities										
	and programs									—	
Ţ	Administrative expenses									—	
g	End of year balance	L	<u> </u>		L						
2	Provide the estimated percentage of the year	ir end balance held a									
a	Board designated or quasi-endowment		_%								
b	Permanent endowment	%									
		%					h				
3a	Are there endowment funds not in the posse	ession of the organiz	auon ma	at are neid a	ing agministe	erea ior i	ne organization		Yes	No	
	by:							3a(i)	162	140	
	(i) unrelated organizations							3a(ii)	$\vdash$	$\vdash$	
	(ii) related organizations	_	Caba	d. d= D0				3b		<del></del>	
	If "Yes" to 3a(ii), are the related organization	•						30			
4   Dai	Describe in Part XIV the intended uses of the tVI Land, Buildings, and Equipn										
L a				<del></del>	or other	(a) A	ccumulated	(d) Boo			
	Description of investment	(a) Cost or o			or other (other)		preciation	(0) 500	n valu		
1a	Land										
b	Buildings										
С	Leasehold improvements										
d	Equipment			6	1,036.		38,396.	2	2,6	40.	
е	Other					L					
Tota	I. Add lines 1a through 1e. (Column (d) must e	equal Form 990, Pan	t X, colur	mn (B), line	10(c))			2	2,6	40.	

(7) (8) (9) (10) (11)Total. (Column (b) must equal Form 990, Part X, col (B) line 25.)
FIN 48 (ASC 740) Footnote in Part XIV, provide the text of the footnote to the ox
2. FIN 48 (ASC 740) 11,995,389.

	dule D (Form 990) 2010 MOZILLA FOUNDATION				0097189	Page 4
Pa	rt XI Reconciliation of Change in Net Assets from Form 990 to	o Audited Financ	ial St	atement	s	
1	Total revenue (Form 990, Part VIII, column (A), line 12)		1			
2	Total expenses (Form 990, Part IX, column (A), line 25)	[	2			•
3	Excess or (deficit) for the year. Subtract line 2 from line 1		3			
4	Net unrealized gains (losses) on investments	ĺ	4			_
5	Donated services and use of facilities		5			
6	Investment expenses		6			
7	Prior period adjustments		7			-
8	Other (Describe in Part XIV.)	[	8			
9	Total adjustments (net). Add lines 4 through 8		9			
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 a	nd 9	10			
Par	t XII Reconciliation of Revenue per Audited Financial Statem	ents With Rever	ue pe	r Return	1	
1	Total revenue, gains, and other support per audited financial statements		-	1		
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:					
а	Net unrealized gains on investments	2a				
b	Donated services and use of facilities	2b				
С	Recovenes of prior year grants	2c				
d	Other (Describe in Part XIV)	2d				
е	Add lines 2a through 2d			2e		
3	Subtract line 2e from line 1			3	····	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a				
þ	Other (Describe in Part XIV.)	4b			ı	
С	Add lines 4a and 4b			4c		
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5		
Pai	t XIII Reconciliation of Expenses per Audited Financial Staten	nents With Expe	nses į	per Retu	rn	
1	Total expenses and losses per audited financial statements			1		
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1				
а	Donated services and use of facilities	2a			1	
ь	Pnor year adjustments	2b			:	
С	Other losses	2c		_		
d	Other (Describe in Part XIV)	2d				
е	Add lines 2a through 2d			2e	<u> </u>	
3	Subtract line 2e from line 1			3		
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 1				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		_	Į	
b	Other (Describe in Part XIV)	_4b			I	
_	Add lines 4a and 4b			4c	<u> </u>	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)			5	·	
	t XIV Supplemental Information					
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part					4; Part
	e 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also com IMARIZED FIN 48 DISCLOSURE :	nplete this part to pro	vide any	y additiona	Information.	
		<u> </u>				

MOZILLA FOLLOWS THE ACCOUNTING STANDARD ON ACCOUNTING FOR UNCERTAINTY IN

INCOME TAXES, WHEREBY THE IMPACT OF AN UNCERTAIN TAX POSITION THAT IS MORE

LIKELY THAN NOT OF BEING SUSTAINED UPON AUDIT BY THE RELEVANT TAXING

AUTHORITY MUST BE RECOGNIZED AT THE LARGEST AMOUNT THAT IS MORE LIKELY

THAN NOT TO BE SUSTAINED. NO PORTION OF AN UNCERTAIN TAX POSITION WILL BE

RECOGNIZED IF THE POSITION HAS LESS THAN A 50% LIKELIHOOD OF BEING

Part XIV Supplemental Information (continued)

SUSTAINED. ALSO, UNDER THE STANDARDS, INTEREST EXPENSE IS RECOGNIZED ON
THE FULL AMOUNT OF DEFERRED BENEFITS FOR UNCERTAIN TAX POSITIONS.

THE ACTIVITY RELATED TO MOZILLA'S UNRECOGNIZED TAX BENEFITS IS SET FORTH BELOW:

BALANCE AT JANUARY 1, 2010

\$16,097,000

INCREASES RELATED TO PRIOR YEAR TAX POSITIONS

\$440,000

SETTLEMENTS

(\$4,542,000)

BALANCE AT DECEMBER 31, 2010

\$11,995,000

MOZILLA ALSO ACCRUED POTENTIAL PENALTIES AND INTEREST OF \$143,000 AND \$635,000 RELATED TO THESE UNRECOGNIZED TAX BENEFITS DURING 2010 AND 2009, RESPECTIVELY, AND IN TOTAL, AS OF DECEMBER 31, 2010 AND 2009, MOZILLA HAS RECORDED A LIABILITY FOR POTENTIAL PENALTIES AND INTEREST OF \$3,077,000 AND \$2,954,000, RESPECTIVELY. MOZILLA RECOGNIZES INTEREST AND PENALTIES RELATED TO UNRECOGNIZED TAX BENEFITS WITHIN THE INCOME TAX EXPENSE LINE IN THE ACCOMPANYING STATEMENT OF ACTIVITIES AND CHANGE IN NET ASSETS. ACCRUED INTEREST AND PENALTIES ARE INCLUDED WITHIN THE UNRECOGNIZED TAX BENEFITS LINE IN THE STATEMENT OF FINANCIAL POSITION.

MOZILLA FILES U.S. AND STATE TAX RETURNS IN JURISDICTIONS WITH VARYING
STATUTES OF LIMITATIONS. ALL TAX YEARS GENERALLY REMAIN SUBJECT TO
EXAMINATION BY FEDERAL AND MOST STATE TAX AUTHORITIES.

THE IRS HAS EXAMINED THE FOUNDATION'S FEDERAL TAX RETURNS FOR THE YEARS
2004 THROUGH 2007, AND HAS ACCEPTED TAX RETURNS RELATED TO YEAR 2006
THROUGH 2007 AS FILED. AS A RESULT OF THE PROGRESS IN THE FOUNDATION

Part XIV Supplemental Information (continued)  MOZILLA FOUNDATION	20-0097189 Page 5
Part XIV Supplemental Information (continued)	
EXAMINATION, THE FOUNDATION RECOGNIZED \$4,542,000 OF INCOME	TAX BENEFITS.
MOZILLA DOES NOT EXPECT THE REMAINING EXAMINATIONS TO BE CO	MPLETED WITHIN
THE NEXT TWELVE MONTHS. THEREFORE MOZILLA DOES NOT ANTICIPA	TE ANY
SIGNIFICANT CHANGE TO ITS UNRECOGNIZED TAX BENEFIT BALANCE	IN 2011.
	V
	· · · · · · · · · · · · · · · · · · ·

### **SCHEDULE F** (Form 990)

### Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990. ➤ See separate instructions.

OMB No 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Employer identification number Name of the organization MOZILLA FOUNDATION 20-0097189 General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the X Yes No grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of grant funds outside the United States. Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (f) Total (a) Region (b) Number of (c) Number of (d) Activities conducted in region (e) If activity listed in (d) employees, agents, and independent expenditures is a program service, (by type) (e g, fundraising, program offices for and services, investments, grants to describe specific type in the region investments contractors recipients located in the region) of service(s) in region in region in region GRANTS TO RECIPIENTS NORTH AMERICA LOCATED IN REGION 49,870. GRANTS TO RECIPIENTS LOCATED IN REGION EUROPE 7,946.

	-					_
		:				
3 a Sub-total	0	0				57,816.
<b>b</b> Total from continuation sheets to Part I	0	0				0.
c Totals (add lines 3a and 3b)	0	0				57,816.
LHA For Paperwork Reduction	Act Natice see the	Instructions	for Form 99	n	 Schedule F (	Form 990) 2010

20-0097189

Page 2

Schedule F (Form 990) 2010 MOZILLA FOUNDATION 20-0097189

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000 MOZILLA FOUNDATION

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1 (a) Na	1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			NORTH AMERICA	SENECA COLLEGE OPEN SOURCE EDUCATION PROGRAM	49,870.	WIRE TRANSFER	.0		CASH VALUE
			EUROPE	SPONSORSHIP TRANSMEDIATE 11 OPEN WEB AWARD	7,946.	7,946.WIRE TRANSFER	.0		CASH VALUE
N	inter total number of	recipient organizatio	Enter total number of recipient organizations listed above that are	recognized as charties by the foreign country, recognized as tax-exempt by	e foreign country,	recognized as tax-e	xempt by		2
± u	he IRS, or for which later total pumber of	the IRS, or for which the grantee or counsel has pro	or entitles	the IRS, or for which the grantee or counsel has provided a section 50 (c)(s) equivalently received.					
Т	וווווחווווחווווחווווחוווו	Ollier organisation	20000					Schedi	Schedule F (Form 990) 2010

Schedule F (Form 990) 2010

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MOZILLA FOUNDATION

Schedule F (Form 990) 2010

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed

Schedule F (Form 990) 2010 (h) Method of valuation (book, FMV, appraisal, other) (g) Description of non-cash assistance (f) Amount of non-cash assistance (e) Manner of cash disbursement (c) Number of (d) Amount of recipients cash grant (b) Region (a) Type of grant or assistance

Schedule F (Form 990) 2010

### Part V | Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable Also complete this part to provide any additional information.

SCHEDULE F, PART I, LINE 2: WE MAINTAIN ONLINE INFORMATION ON GRANTS ON OUR INTRANET, INCLUDING GRANT AMOUNTS, THE NAME, COUNTRY, AND TYPE OF GRANTEE (E.G., AUSTRALIA-BASED FOR-PROFIT CORPORATION, UK-BASED NONPROFIT, ETC.) AND SUPPORTING DOCUMENTATION SUCH AS GRANT PROPOSALS, SIGNED AGREEMENTS, REPORTS FROM GRANTEES, ETC. IN SOME CASES WE HAVE AN EXPLICIT ASSESSMENT SECTION ON THE GRANT PAGE THAT CONTAINS OUR EVALUATION OF THE PROPOSAL AND THE GRANTEE; IN OTHER CASES THAT INFORMATION IS IN OUR EMAIL ARCHIVES.

WE ENTER APPROPRIATE CONTRACTUAL AGREEMENTS WITH INDIVIDUAL OR CORPORATE GRANTEES REQUIRING THEM TO ACCOMPLISH CHARITABLE WORK OF DIRECT BENEFIT TO THE PUBLIC AND SPECIFICALLY DESCRIBED IN A STATEMENT OF WORK. PAYMENTS ARE TYPICALLY TIED TO ACHIEVEMENT OF SPECIFIC MILESTONES; THE INDIVIDUALS OR CORPORATIONS INVOICE THE MOZILLA FOUNDATION, AND WE MAKE OUR GRANT PAYMENT AFTER CONFIRMING THAT THE GRANTEE HAS COMPLETED THE AGREED-UPON WORK.

FOR GRANTS TO NON-US NON-PROFIT ORGANIZATIONS WE USE A GRANT AGREEMENT BASED ON ONE RECOMMENDED IN THE COUNCIL ON FOUNDATIONS PUBLICATION "UNUSUAL GRANTS: AN ONLINE LEGAL GUIDE FOR PUBLIC CHARITIES", SECTION "INTERNATIONAL GRANTMAKING" FOR PRIVATE FOUNDATIONS:

HTTP://CLASSIC.COF.ORG/ACTION/CONTENT.CFM?ITEMNUMBER=1648

PRIOR TO MAKING A GRANT TO A FOREIGN NONPROFIT, WE REVIEW SUPPORTING DOCUMENTATION PROVIDED BY THE GRANTEE OR PUBLICLY AVAILABLE ONLINE TO DETERMINE THAT IT IS EQUIVALENT TO A U.S. PUBLIC CHARITY.

Schedule F (Form 990) 2010 MOZILLA FOUNDATION	20-0097189	Page 5
Part V Supplemental Information	1-0 1 101	
Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated		
Also complete this part to provide any additional information.		
MILE CRANE ACREDITING OF THE TAGE THE PROPERTY OF THE	C CD ANIMED TO	
THE GRANT AGREEMENTS WE USE INCLUDE REQUIREMENTS FOR THE	S GRANTEE TO	
REPORT ON USE OF THE FUNDS. WE KEEP THE REPORTS (OR LINE	KS TO THEM) ON	THE_
INTRANET WITH THE OTHER GRANT INFORMATION.		
FOR BOTH US AND NON-US INDIVIDUALS AND FOR-PROFIT CORPOR	RATIONS THE	
MONITORING IS PART OF THE INVOICE APPROVAL PROCESS AS NO		
MONITORING IS PART OF THE INVOICE APPROVAL PROCESS AS IN	JIED ABOVE.	
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Schedule F (Form 990) 2010

SCHEDULE (Form 990) Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

OMB No 1545-0047

Open to Public

Inspection

2 [] Employer identification number 20-0097189 (SU DIGITAL ETHNOGRAPGHY .0 RELEASE IN PUBLIC (h) Purpose of grant MIVERSAL SUBTITLES or assistance X Yes Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any COADMAP OND. recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection non-cash assistance (g) Description of (f) Method of valuation (book, FMV, appraisal, other) 0.CASH VALUE 0 CASH VALUE (e) Amount of non-cash assistance Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States (d) Amount of cash grant 70,000 25,000 (c) IRC section if applicable 501(C)(3) 501(C)(3) Enter total number of section 501(c)(3) and government organizations MOZILLA FOUNDATION General Information on Grants and Assistance (p) EIN criteria used to award the grants or assistance? Enter total number of other organizations 1 (a) Name and address of organization PARTICIPATORY CULTURE FOUNDATION 2323 ANDERSON AVE. SUITE 500. or government KANSAS STATE UNIVERSITY BOSTON, MA 02205-5071 PO BOX 55071, #20335 MANHATTAN, KS 66502 Name of the organization Part I Part

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2010)

MOZILLA FOUNDATION

Page 2

20-0097189

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22 Part III can be duplicated if additional space is needed. Schedule I (Form 990) (2010)

Part III

(f) Description of non-cash assistance (book, FMV, appraisal, other)			the information required in Part I, line 2, and any other additional information	WE MAINTAIN ONLINE INFORMATION ON GRANTS ON OUR	THE NAME, COUNTRY, AND TYPE OF GRANTEE	SUPPORTING DOCUMENTATION SUCH AS	GRANTEES, ETC. IN SOME	E GRANT PAGE THAT	GRANTEE; IN OTHER CASES		
(c) Amount of cash grant			on required in Par	TLINE INF	IE, COUNTI		FROM	SECTION ON THE	THE		
(b) Number of recipients			ide the information	INTAIN ON	, THE NAM	(3)) AND	S, REPORTS		OPOSAL AND	ARCHIVES.	
(a) Type of grant or assistance			Part IV   Supplemental Information. Complete this part to provide	SCHEDULE I, PART I, LINE 2: WE MAI		(E.G., US-BASED INDIVIDUAL, 501(C)(	GRANT PROPOSALS, SIGNED AGREEMENTS,	CASES WE HAVE AN EXPLICIT ASSESSMENT	CONTAINS OUR EVALUATION OF THE PROPO	NEMATION IS IN OUR EMAIL	

MOZILLA FOUNDATION 20-0097189 Page 2 Schedule I (Form 990) 2010 Part IV | Supplemental Information GRANTEES REQUIRING THEM TO ACCOMPLISH CHARITABLE WORK OF DIRECT BENEFIT TO THE PUBLIC AND SPECIFICALLY DESCRIBED IN A STATEMENT OF WORK. PAYMENTS ARE TYPICALLY TIED TO ACHIEVEMENT OF SPECIFIC MILESTONES; THE INDIVIDUALS OR CORPORATIONS INVOICE THE MOZILLA FOUNDATION, AND WE MAKE OUR GRANT PAYMENT AFTER CONFIRMING THAT THE GRANTEE HAS COMPLETED THE AGREED-UPON WORK. FOR US-BASED NON-PROFIT ORGANIZATIONS WE USE A GRANT AGREEMENT THAT INCLUDES AN ATTESTATION OF 501(C)(3) STATUS AND OTHER CONDITIONS. WE EITHER ASK FOR A DETERMINATION LETTER OR CHECK THEIR 501(C)(3) STATUS ONLINE. THE GRANT AGREEMENTS WE USE INCLUDE REQUIREMENTS FOR THE GRANTEE TO REPORT ON USE OF THE FUNDS. WE KEEP THE REPORTS (OR LINKS TO THEM) ON THE INTRANET WITH THE OTHER GRANT INFORMATION. FOR BOTH US AND NON-US INDIVIDUALS AND FOR-PROFIT CORPORATIONS THE MONITORING IS PART OF THE INVOICE APPROVAL PROCESS AS NOTED ABOVE.

### **SCHEDULE J** (Form 990)

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" to Form 990,
Part IV, line 23.

➤ Attach to Form 990. ➤ See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Name of the organization

**Questions Regarding Compensation** 

Department of the Treasury Internal Revenue Service

MOZILLA FOUNDATION

Employer identification number 20-0097189

			Yes	No
<b>1</b> a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence	i		
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's			
	CEO/Executive Director Check all that apply			
	Compensation committee Written employment contract		i	
	Independent compensation consultant			İ
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment from the organization or a related organization?	4a	l	X
ь	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			1
а	The organization?	5a	<u> </u>	X
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			ł
	contingent on the net earnings of:			,,
а	The organization?	6a	<b> </b>	X
b	Any related organization?	6b	ļ	Х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments	l .		,,
	not described in lines 5 and 6? If "Yes," describe in Part III	7	<b>├</b> ─	X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	_		
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	-	X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	_		
	Regulations section 53.4958-6(c)?	9		<u>i                                     </u>

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2010

MOZILLA FOUNDATION Schedule J (Form 990) 2010

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii)

Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of	(B) Breakdown of W2 and/or 1099-MISC compensation	SC compensation	(C)	(Q)	(E)	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Retirement and other deferred compensation	Nontaxable benefits	(B)(h-(D)	Compensation reported in prior Form 990 or Form 990 EZ
	(5)	0	0	0	0	0	0	0
1 MITCHELL BAKER	Ξ	319,09	101,72	0	144,848.	24,294.	589,953.	0.
	Ξ							0.
2 BRENDAN EICH	Ξ	325,50	101,72	281.	144,848.	17,604.	589,953.	0
	Ξ				0	0		0
3 JAMES COOK	Ξ	262,	102,033.	188.	129,938.	17,698.	١-	0
	₽	174,78	0		9,176.	6,334.	190,294.	0
4 MARK SURMAN	(ii)		0	0	0	• 0	0	0
	Ξ							
2	Ξ							
	Ξ							
9	⊕							
	Ξ							
4	Ξ							
	≘							
8	Ξ							
	Ξ							
6	Ξ							
	( <u>i</u> )							
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11	Ξ							
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12	흳							
	Ξ							
13	Ξ							
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14	Ξ							
	Ξ							
15	∄							
	Ξ							
16	Ξ							
							Schedul	Schedule J (Form 990) 2010

### SCHEDULE O

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2010 Open to Public Inspection

Name of the organization

MOZILLA FOUNDATION

Employer identification number 20-0097189

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES: **EVENTS** IN 2010, MOZILLA ESTABLISHED AN EVENTS PROGRAM TO GROW GLOBAL INVOLVEMENT IN ITS COMMUNITY AND INNOVATION PROGRAMS. THE FLAGSHIP EVENT WAS THE FIRST ANNUAL MOZILLA FESTIVAL: A 600 PERSON HANDS-ON WORKSHOP ON EDUCATIONAL INNOVATION AND THE WEB HELD IN BARCELONA, SPAIN. THE FOUNDATION ALSO SUPPORTED SMALLER, SELF-ORGANIZED LOCAL WORKSHOPS ON OPEN EDUCATION, MEDIA AND WEB IN NEW YORK, BOSTON, SAN DIEGO, TORONTO, BERLIN, SAO PAULO AND 15 OTHER CITIES AROUND THE WORLD. IN 2010, MOZILLA SPENT \$399,381 ON ITS EVENTS PROGRAM. EXPENSES \$ 193,363. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0. FORM 990, PART VI, SECTION B, LINE 11: SEVERAL INDIVIDUALS ASSOCIATED WITH THE ORGANIZATION DILIGENTLY GATHER AND PREPARE ALL DATA AND NARRATIVE EXPLANATIONS TO ACCURATELY COMPLETE IRS FORM 990. SEVERAL DRAFTS OF THE FORM 990 ARE REVIEWED AND EDITED BY MANAGEMENT, OFFICERS, AND DIRECTORS. ALL DIRECTORS RECEIVE A FINAL COPY OF THE 990 PRIOR TO FILING. UPON FINAL DRAFT, THE AUDIT COMMITTEE OF THE MOZILLA FOUNDATION BOARD OF DIRECTORS REVIEWS AND APPROVES THE FINAL FILING OF THE FORM 990 TO THE IRS. FORM 990, PART VI, SECTION B, LINE 12C: MOZILLA REQUIRES ALL BOARD MEMBERS TO RESPOND TO AN ANNUAL OUESTIONNAIRE THAT DETAILS POTENTIAL CONFLICTS OF INTEREST.

Name of the organization MOZILLA FOUNDATION	Employer identification number 20-0097189
REVIEWED AND APPROVED BY THE BOARD. A COMPENSATION PROPO	SAL WAS DEVELOPED
USING INDUSTRY STANDARD DATA REPORTS (RADFORD, INFOCOMPST	UDY, OTHERS). THE
METHODOLOGY WAS CONSISTENT WITH PRIOR YEARS.	
FORM 990, PART VI, SECTION C, LINE 19: THE 1023, 990, 990	-T, GOVERNING
DOCUMENTS AND FINANCIAL STATEMENTS ARE MADE AVAILABLE TO	THE PUBLIC ON THE
MOZILLA FOUNDATION'S WEBSITE.	
PART VII, SECTION A, COLUMN B	
MITCHELL BAKER AND BRENDAN EICH PROVIDE AN ESTIMATED 40 H	OURS PER WEEK
TO MOZILLA CORPORATION, A RELATED ORGANIZATION. JAMES CO	OOK PROVIDES AN
ESTIMATED 40 HOURS PER WEEK TO MOZILLA CORPORATION AND MO	ZILLA
MESSAGING, BOTH RELATED ORGANIZATIONS.	
FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS:	
UNREALIZED GAINS ON INVESTMENT ASSETS	1,198,697.
DEFERRED TAX BENEFIT	4,079,738.
TOTAL TO FORM 990, PART XI, LINE 5	5,278,435.
FORM 990, PART XI, LINE 2C: THE PROCESS TO SELECT AN INDE	PENDENT
AUDITOR DID NOT CHANGE FROM THE PRIOR YEAR.	

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

2010 Open to Public Inspection

OMB No 1545-0047

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 ► Attach to Form 990.

Employer identification number 20-0097189

entity

Direct controlling End-of-year assets e Total Income 9 Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33) Legal domicile (state or foreign country) Primary activity MOZILLA FOUNDATION Name, address, and EIN of disregarded entity Name of the organization Department of the Treasury Internal Revenue Service Part I

Identification of Related Tax-Exempt Organizations (Complete of the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year) Part II

(a)	(q)	(0)	(p)	(e)	Θ	(g) Section 5 (2(h) 13)	) (2/h)(13)
Name, address, and EIN	Primary activity	Legal domicile (state or		Public charity	Direct controlling	contr	olled
of related organization		foreign country)	section	status (if section	entity	enti	ty?
				501(c)(3))		Yes	å
				-			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2010

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20-0097189

Page 2

MOZILLA FOUNDATION

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Schedule R (Form 990) 2010

(j) (k) General of Percentage managing ownership partner?			ore related	(h) Percentage ownership
			d one or mo	(g) Share of end-of-year
(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)			oecause it ha	
(h) Disproportionate allocations? Yes No			IV, line 34 b	(f) Share of total income
(g) Share of Doend-of-year are assets			to Form 990, Part	(e) Type of entrty (C corp, S corp,
(f) Share of total income			on answered "Yes"	(d) Direct controlling entity
(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)			f the organization	(c) Legal domicile (state or
		<u></u>	Somplete r	tivity
(d) Direct controlling entity			oration or Trust (( year.)	(b) Primary activity
(c) Legal domicile (state or foreign country)			as a Corpo	
(b) Primary activity			panizations Taxable a	Z
(a) Name, address, and EIN of related organization			Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)	(a) Name, address, and EIN of related organization
			Part IV	

-							
(a)	(q)	(၁)	(p)	(e)	£	(6)	Ξ
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling (C corp. S corp, or trust)	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership
MOZILLA CORPORATION - 20-3226186							
650 CASTRO ST, SUITE 300			MOZILLA				
MOUNTAIN VIEW, CA 94041	INTERNET SERVICES	CA	FOUNDATION	C CORP	122,301,439.	122,301,439. 140,483,958.	100.00%
MOZILLA MESSAGING - 26-1947919	MANAGE AND DEVELOP						
650 CASTRO ST. SUITE 300	OPEN SOURCE EMAIL		MOZILLA				
MOUNTAIN VIEW, CA 94041	(THUNDERBIRD)	CA	FOUNDATION	C CORP	2,119,222.	357,661.	100.00\$
	;						

Schedule R (Form 990) 2010

Page 3

# Schedule R (Form 990) 2010 MOZILLA FOUNDATION

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36)	wered "Yes" to Form	990, Part IV, line 34, 35,	35a, or 36)			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	٥N
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	is with one or more re	elated organizations listed	in Parts II-IV?			
a Receipt of (1) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				<b>1</b>	×	
<b>b</b> Gift, grant, or capital contribution to other organization(s)				1p		×
c Gift, grant, or capital contribution from other organization(s)				٦		×
				19		×
				: 5		×
<ul> <li>Loans or loan guarantees by other organization(s)</li> </ul>				ש		4
Sale of assets to other organization(s)				<b>=</b>		×
				7		×
				<u> </u>	T	×
h Exchange of assets				=	Ť	4 >
i Lease of facilities, equipment, or other assets to other organization(s)	•			<b>=</b>	+	4
				ÿ	$\dagger$	×
	(-)-(-)-(-)			- ;	$\dagger$	×
K Performance of services or membership of fundraising solicitations for other organization(s)	iization(s)			<b>≠</b>	$\dagger$	: ×
Performance of services or membership of fundraising solicitations by other organization(s)	ization(s)			= ;	<b>&gt;</b>	:
m Sharing of facılıtıes, equipment, maılıng lists, or other assets		•		+	4 >	
n Shanng of paid employees				F	4	
				,	+	×
<ul> <li>Keimbursement paid to other organization for expenses</li> </ul>				2	t	: >
p Reimbursement paid by other organization for expenses				욘	+	4
a Other transfer of cash or property to other organization(s)				ā	Ť	×
				1-		×
ns for	who must complete the	ns line, including covered	information on who must complete this line, including covered relationships and transaction thresholds.			
(8)	(q)	(0)	(p)			
Name of other organization	Transaction type (a-r)	Amount involved	Method of determining amount involved			
(1) MOZILLA CORPORATION	Ą	10,000.	TRADEMARK LICENSE AGREE			
(2)						
(6)						
(4)						-
(9)						
(9)						
032163 12-21-10			Schedule R (Form 990) 2010	3 (Form	990) 2	30 10

Page 4

•

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

inat was not a related organization. See instructions regarding exclusion for certain investment parties sings	(b)	(c)	(5)	(e)	9	(a)	(F)
	(2)	(5)	Are all partners	3- F 3		6177	
Name, address, and EIN of entity	Frimary activity	Legai domicile (state or foreign	section 501(c)(3) organizations?	Share of end-of- year assets	tionate allocations?	amount in box 20	managing partner?
		country)	Yes No			(Form 1065)	1 1
							_
					-		
			_				
			_				
				l.			
						Schedule R (Form 990) 2010	1 990) 2010

Form 886	68 (Rev. 1-2011)				<del></del>	Page 2
• If you	are filing for an Additional (Not Automatic) 3-Month Ex	tension, c	complete only Part II and check this bo	×	<b>•</b>	X
Note. On	ly complete Part II if you have already been granted an a	utomatic	3-month extension on a previously filed	Form 8	3868	
	are filing for an Automatic 3-Month Extension, comple					
Part II	Additional (Not Automatic) 3-Month E	xtensio	n of Time. Only file the original (no co	pies n	eeded).	
Type or	Name of exempt organization			Empl	oyer identification	number
print	MOZILLA FOUNDATION			2	0-0097189	
File by the extended due date for	Number, street, and room or suite no 1f a P.O. box, s. 650 CASTRO ST. SUITE 300	ee instruc	tions			
filing your return See	City, town or post office, state, and ZIP code. For a fo	oreign add	Iress, see instructions.			
instructions		orongri add				
Enter the	Return code for the return that this application is for (file	e a separa	te application for each return)			0 1
Applicat	ion	Return	Application			Return
ls For		Code	Is For			Code
Form 990	)	01				
Form 990	Form 990-BL 02 Form 1041-A 08					
Form 990	Form 990 EZ 03 Form 4720 (( )) 09					
Form 990	form 990-PF 04 Form 5227 10					
Form 990	orm 990-T (sec 401(a) or 408(a) trust) 05 Form 6069 11					
Form 990	O-T (trust other than above)	06	Form 8870		<del> </del>	12
STOP! D	o not complete Part II if you were not already granted	l an autor	natic 3-month extension on a previou	sly file	ed Form 8868.	
	JAMES COOK		- 222		01011	
	ooks are in the care of > 650 CASTRO ST.	SUIT		W,	CA 94041	
-	none No  (650)903-0800		FAX No. ▶		<del></del>	
	organization does not have an office or place of busines				<b>&gt;</b>	
	is for a Group Return, enter the organization's four digit					
box 🕨	If it is for part of the group, check this box			memb	ers the extension is	for
			BER 15, 2011			
	r calendar year $2010$ , or other tax year beginning $\_$		, and ending		<del></del>	<del></del>
6 If t	he tax year entered in line 5 is for less than 12 months, $\square$ Change in accounting period	heck reas	son: L Initial return L	Final r	retum	
	ate in detail why you need the extension					
Al	DDITIONAL TIME IS NEEDED TO	GATHE	R THE INFORMATION N	ECES	SARY TO I	ILE
A COMPLETE AND ACCURATE RETURN.						
				<del>,</del>	γ	
8a lft	his application is for Form 990-BL, 990-PF, 990-T, 4720,	or 6069, e	enter the tentative tax, less any			
_	nrefundable credits. See instructions			8a	\$	
	his application is for Form 990-PF, 990-T, 4720, or 6069,	-			l	
	payments made. Include any prior year overpayment al	lowed as	a credit and any amount paid		1	
	eviously with Form 8868.			8b	\$	·
	lance due. Subtract line 8b from line 8a. Include your pa	-	th this form, if required, by using	l _		
EF	TPS (Electronic Federal Tax Payment System) See instr		- IV	8c	\$	•
Had -	•		nd Verification	- 64-4		المارمة
it is true, o	ialties of perjury, I declare that I have examined this form, include correct, and complete, and that I am authorized to prepare this form	orm.		e dest d		ener,
Signature	Muhoel M. Auli Oct Title >		A member of the staff of Delotte Tax LLP 555 Musson Street, San Francisco, CA 94105	Date	× 8/9/11	4.004.11
					Form <b>8868</b> (R	ev. 1-2011)