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Form **990** 

Department of the Treasury

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2010

Open to Public
Inspection

A Fo	r the 20	10 calendar year, or tax year b	eginning 01-01-2010 and ending 12-31-20	10			
<b>B</b> Che	eck ıf appl	licable C Name of organization AFFINITY HEALTH PLAN INC			D Emplo	yer id	lentification number
— Add	Iress chan				13-3	3306	72
Nar	me change	e Doing business as			E Teleph	none n	umber
_ Init	ıal return		box if mail is not delivered to street address)	Room/suite	(718)	794	-7700
Ter	mınated	2500 Halsey Street					
— Am	ended ret	curn City or town, state or count Bronx, NY 10461	y, and ZIP + 4		<b>G</b> Gross	receipts	s \$ 877,630,798
— App	olication pe	ending					
		<b>F</b> Name and address	of principal officer	H(a) Is this	a group return f	or affilia	tes? Yes Vo
				11/1->	-661-1		
				H(b) Are all			Yes No
• Ta	x-exempt	estatus	) ◀ (insert no )		ıp exemptı		
			) ¬ (Illselt 110 )   4947(a)(1) 01   527				
J W	ebsite: l	www affinityplan org					
		nization 🔽 Corporation 🗌 Trust 🦳 A	ssociation Other 🕨	<b>L</b> Year of fo	rmation 198	31 <b>M</b>	State of legal domicile N
Pa	rt I	Summary					
	l .	refly describe the organization's prove the health of underserved	mission or most significant activities				
3	<u></u>	prove the hearth of anaciserved	populations				
乭	_						
Activities & Governance	2 Ch	neck this how 🖛 if the organiza	tion discontinued its operations or disposed	of more than 2	5% of its	net as	seats
ŝ		,	governing body (Part VI, line 1a)		13 70 01 113	3	,3013
<del>بر</del> در			nbers of the governing body (Part VI, line 1b			4	
ĕ			ved in calendar year 2010 (Part V, line 2a)		·	5	94
5		otal number of volunteers (estim			H	6	
골 작			from Part VIII, column (C), line 12		H	7a	
			come from Form 990-T, line 34		H	7b	
	<b>D</b> N	tamerated business taxable in	34	Prio	r Year	<b>-</b>	Current Year
	8 (	Contributions and grants (Part \	/III line 1h)	- 110	i rear	0	current rear
9		Program service revenue (Part \	595,017,5		810,725,771		
Revenue			column (A), lines 3, 4, and 7d)		-35,7	_	2,765,674
歪			on (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-	56,9	_	25,091
		· ·	igh 11 (must equal Part VIII, column (A), lii	ne	30,5		25,051
					595,038,8	00	813,516,536
	13 (	Grants and similar amounts paid	I (Part IX, column (A), lines 1-3)		6,0	00	(
	14	Benefits paid to or for members	(Part IX, column (A), line 4)			0	(
ø			mployee benefits (Part IX, column (A), lines	5 –	57,276,3	7.8	55,173,044
Expenses		10) Professional fundraising fees (P	art IX, column (A), line 11e)		37,270,3	0	33,173,04-
÷		Total fundraising expenses (Part IX, col	, , , , , , , , , , , , , , , , , , , ,			+	
Э			n (A), lines 11a-11d, 11f-24f)	_	544,031,5	50	754,685,191
			7 (must equal Part IX, column (A), line 25)		701,313,9	-	809,858,235
		·	et line 18 from line 12	,	-6,275,1		3,658,301
ኤ ው		expenses easilet		Beginning	g of Curren		
ည ရောင်				Y	ear		End of Year
200 200 200 200 200					259,282,5		256,800,675
end.					123,342,1		116,555,725
			btract line 21 from line 20	:	135,940,3	53	140,244,950
Under know	21 22 1	Total liabilities (Part X, line 26) Net assets or fund balances Su  Signature Block es of perjury, I declare that I have	examined this return, including accompanying inplete. Declaration of preparer (other than office	schedules and s	259,282,5 123,342,1 135,940,3 tatements,	97 53 and to	116,555, 140,244,9
 Sign		Signature of officer			)11-11-03 ate		
Here		Maura Bluestone President					
		Type or print name and title					
		rınt/Type	Preparer's signature	Date	Check if self		PTIN
Paid		reparer's name Irm's name FERNST & YOUNG US LLP			employed 🕨	<del>'</del> +	
	arer		E CUTTE 2000				Firm's EIN
	I Fi	ırm's address 🕨 111 MONUMENT CIRCI	E 5011E 2600				DI (047) 604
•	Only 🗀					l	Phone no (317) 681-7000

Par		ent of Program Se chedule O contains a r			II	
СОМ	SION OF AFFINIT PREHENSIVE, AF		TO IMPROVE TH ALITY HEALTH (	CARE COVERAGE,		IS BY PROVIDING DLLABORATION WITH ITS
		,				
2	the prior Form 99			ervices during the ye	ar which were not listed or	TYes ✓ No
3	Did the organizat	cion cease conducting, o	or make significar • • • •	nt changes in how it o	conducts, any program	┌ Yes ┌ No
4	Describe the exe Section 501(c)(3		ents for each of th zations and section	on 4947(a)(1) trusts	ee largest program service are required to report the n service reported	
4a				TATE OF NY TO MANAGE	0 ) (Revenu THE HEALTHCARE AND RELATED ROCKLAND AND ORANGE COUN	COSTS OF MEDICAID PATIENTS IN
4b		) (Expenses \$ H PLUS (FHP) PROGRAM PRO NISTERED UNDER AGREEME		RANCE COVERAGE FOR L	0 ) (Revenu DW INCOME SINGLE ADULTS AN	e \$ 80,580,928 ) D ADULTS WITH CHILDREN THE FHP
4c	(Code THE CHILD HEALTH THE AGE OF 19	) (Expenses \$ PLUS (CHP) PROGRAM IS F	33,607,883 UNDED BY THE STATE	including grants of \$	0 ) (Revenu /IDE HEALTH INSURANCE COVER	e \$ 46,433,609 ) RAGE FOR CHILDREN THAT ARE UNDER
4d	Other program :	services (Describe in S 30,527,584	Schedule O )	of\$	0 ) (Revenue \$	38,909,040)
<u></u>	Total program s	ervice expenses -\$	717 965 30	19		

## Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		Νο
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		Νο
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c	Yes	
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		Νο
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV.	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Νο
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20Ь		

LOIIII	990 (2010)			Page 4
Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νo
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Νο
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Νo
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		Νo
	A family member of a current or former officer, director, trustee, or key employee? <i>If</i> " <i>Yes,"</i> complete Schedule L, Part IV	28b		Νο
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If</i> "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,  Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		Νο
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Yes Vo			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Νο
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
1	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable   1a   5,766			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			
	<b>1b</b> 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		N
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this return			
ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
		2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		N
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
ь	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
_	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		N
	organization solicit any contributions that were not tax deductible?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	- 05		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		N
	services provided to the payor?			
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
d	If "Yes," indicate the number of Forms 8282 filed during the year   7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		N
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
	Sponsoring organizations maintaining donor advised funds.	8		
<b>a</b>	Did the organization make any taxable distributions under section 4966?	9a		
ь	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
ı	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
Ь	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities Tark (MAC)			
	Section 501(c)(12) organizations. Enter  Gross income from members or shareholders			
	Gross income from members or shareholders			
_	against amounts due or received from them )			
а	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year 12b			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
L	Enter the amount of reserves the organization is required to maintain by the states			
ט	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
1-	Did the organization receive any nayments for indeer tanning convices during the tay year?	1/-		, N
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N ·

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

_Se	ection A. Governing Body and Management				
		_		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax				
Ia	year	9			
b	Enter the number of voting members included in line 1a, above, who are independent	9			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relat other officer, director, trustee, or key employee?	ionship with any	2		Νο
3	Did the organization delegate control over management duties customarily performed by or und supervision of officers, directors or trustees, or key employees to a management company or or		3		Νο
4	Did the organization make any significant changes to its governing documents since the prior F filed?	· —	4		Νο
5	Did the organization become aware during the year of a significant diversion of the organization	's assets? .	5		No
6	Does the organization have members or stockholders?		6		Νο
7a	Does the organization have members, stockholders, or other persons who may elect one or mor governing body?		7a		Νο
ь	Are any decisions of the governing body subject to approval by members, stockholders, or othe		7b		Νο
8	Did the organization contemporaneously document the meetings held or written actions underta year by the following	iken during the			
а	The governing body?		8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?		8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		Νο
	ection B. Policies (This Section B requests information about policies not required l	oy the Internal	•		
Re	evenue Code.)				
		Г		Yes	No
	Does the organization have local chapters, branches, or affiliates?		10a		No
	If "Yes," does the organization have written policies and procedures governing the activities of affiliates, and branches to ensure their operations are consistent with those of the organization	7 1	10ь		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body bef		11a		Νο
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990	[			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	1	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests to conflicts?		12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the polic describe in Schedule O how this is done		12c	Yes	
13	Does the organization have a written whistleblower policy?		13	Yes	
14	Does the organization have a written document retention and destruction policy?	[	14	Yes	
15	Did the process for determining compensation of the following persons include a review and appendent persons, comparability data, and contemporaneous substantiation of the deliberat				
а	The organization's CEO, Executive Director, or top management official		15a	Yes	
ь	Other officers or key employees of the organization	[1	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O $$ (See instructions )				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar a	_	4.5		NI -
L	taxable entity during the year?	_	16a		No
D	If "Yes," has the organization adopted a written policy or procedure requiring the organization to participation in joint venture arrangements under applicable federal tax law, and taken steps to organization's exempt status with respect to such arrangements?	safeguard the	16b		
	ection C. Disclosure		-00		
	List the States with which a copy of this Form 990 is required to be filed NY				
	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and	1990-T (501(c)			

- (3)s only) available for public inspection. Indicate how you make these available. Check all that apply

  Own website Another's website. Upon request
- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization MARK CORCORAN
  2500 HALSEY STREET

BRONX, NY 10461 (718) 794-7700

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII . . . . . . . . . . . . . .

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours		(( tion ( hat a	che		II		( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	(F) Estimated amount of other
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
(1) James Hooley Trustee	1 0	х						0	0	0
(2) Yvette Walker Trustee	1 0	х						0	0	0
(3) Nanette Falkenberg Trustee	1 0	х						0	0	0
(4) Katherine Golar Trustee	1 0	х						0	0	0
(5) Verona Greenland Trustee	1 0	х						0	0	0
(6) Paloma Hernandez Trustee	1 0	х						0	0	0
(7) Amy Knapp Trustee	1 0	х						0	0	0
(8) Lynn Sherman Trustee	1 0	х						0	0	0
(9) John Sardelis Trustee	1 0	х						0	0	0
(10) Maura Bluestone President & CEO	37 5			х				383,356	0	50,074
(11) Mark Corcoran EVP & Chief Financial Officer	37 5			х				277,138	0	31,059
(12) Bob Brown EVP & Chief Operating Officer	37 5			х				138,584	0	554
(13) Robert Allen SVP - Chief Information Office	37 5			х				130,131	0	7,167
(14) Abenna Abboa-Offei SVP - Customer & Comm Connect	37 5				х			226,911	0	34,748
(15) Ann Van Etten VP - Corp & Human Resources	37 5				х			188,406	0	30,502
(16) Caron Cullen VP - Compliance & Reg Affairs	37 5					х		182,862	0	35,330
	•									Form 900 (2010)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) (C) A verage Position (check all that apply)					II		(D) Reportable compensation from the	<b>(E)</b> Reportable compensation from related	(F) Estimated amount of other
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
(17) Kelbourne Ritter VP - Marketing Sales	37 5					Х		220,066	0	44,986
(18) Dr Munish Khaneja VP - Senior Medical Director	37 5					х		237,487	0	16,629
(19) Joseph Karp MD	37 5					Х		210,125	0	6,746
(20) Charlie Krajacic Controller	37 5					x		184,849	0	20,707
1b Sub-Total				•			<b> </b>			
c Total from continuation sheets	to Part VII, Sec	tion A				•				
d Total (add lines 1b and 1c) .							Þ	2,379,915	0	278,502
Total number of individuals (incli \$100,000 in reportable compens					teda	above)	) who	received more tha	n	

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3		Νo
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for			
	services rendered to the organization? If "Yes," complete Schedule I for such person	5		Νo

## **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
Emdeon 12016 Collection Center Drive CHICAGO, IL 60693	RETRO BILLING	1,356,520
HERNANDO MAINTENANCE 1780 EASTBURN AVE 3C BRONX, NY 10457	BUILDING MAINTENANCE	601,565
ERNST YOUNG Bank of America - PO Box 96550 CHICAGO, IL 60693	AUDIT AND CONSULTING	539,488
EXPRESS SCRIPT ONE EXPRESS WAY HQ3W01 ST LOUIS, MO 63121	ADMINISTRATIVE SVCS	516,197
RDT 40 WEST FIRST STREET MT VERNON, NY 10552	SECURITY	217,325
2 Total number of independent contractors (including but not limited to those listed above	) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►10

Part V		2010) Statement of Revenu	<u> </u>				Pag	је <b>9</b>
raic		Statement of Revenu	ic C		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	
Contributions, gifts, grants and other similar amounts	b c d e f	Federated campaigns  Membership dues  Fundraising events  Related organizations  Government grants (contributions)  All other contributions, gifts, grants, similar amounts not included above Noncash contributions included in line  Total. Add lines 1a-1f	. 1c . 1d . 1e and 1f es 1a-1f \$		C			
Program Service Revenue	2a b c d e	Total Program Service Revenues  All other program service rev	enue	Business Code 524114	810,725,771 810,725,771	810,725,771		
	4 5 6a b	Investment income (including and other similar amounts). Income from investment of tax-exer Royalties  Gross Rents Less rental expenses Rental income or (loss)	mpt bond proceeds	(II) Personal	1,567,033 (		C	1,567,03
	7a b c d	Gross amount from sales of assets other than inventory Less cost or other basis and sales expenses Gain or (loss)  Net gain or (loss)	(i) Securities 65,232,832 64,034,191 1,198,641	(II) Other	16,223 1,198,641			16,22
Other Revenue	b c 9a b c 10a b c d e	Less direct expenses  Net income or (loss) from gar  Gross sales of inventory, less returns and allowances .  Less cost of goods sold .  Net income or (loss) from sal  Miscellaneous Revenue  MISCELLANEOUS  All other revenue  Total. Add lines 11a-11d .	a b draising events ctivities See Part IV, line 19 cning activities  a b es of inventory	Business Code 900099	8,868			8,86
	12	<b>Total revenue.</b> See Instruction	ns		813,516,536	810,725,771		2,790,7

					Page <b>10</b>
Par	t IX Statement of Functional Expenses				
	Section $501(c)(3)$ and $501(c)(4)$ organizations must omplete column (A) but are not required to $c$			(D)	
	ot include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	0			
2	Grants and other assistance to individuals in the U S See Part IV, line 22	0		1	
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	2,283,438		2,283,438	0
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	40,843,338		40,843,338	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	1,639,456		1,639,456	
9	Other employee benefits	6,531,747		6,531,747	
10	Payroll taxes	3,875,065		3,875,065	
а	Fees for services (non-employees) Management	2,330,446		2,330,446	
ь	Legal	328,173		328,173	
с	Accounting	390,756		390,756	
d	Lobbying	0			
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	236,747		236,747	
g	Other	0			
12	Advertising and promotion	1,118,947		1,118,947	
13	Office expenses	1,581,850		1,581,850	
14	Information technology	83,055		83,055	
15	Royalties	0			
16	Occupancy	6,073,801		6,073,801	
17	Travel	221,424		221,424	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0		,	
19	Conferences, conventions, and meetings	125,126		125,126	
20	Interest	2,166,153		2,166,153	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	6,273,639		6,273,639	
23	Insurance	639,007		639,007	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	INPATIENT	236,945,273	236,945,273		
b	OUTPATIENT	137,836,475	137,836,475		
c	PHARMACY	14,598,565	14,598,565		
d	PHYSICIAN PATIENT CARE	224,547,374	224,547,374		
e	Other Medical	104,037,622	104,037,622		
f	All other expenses	15,150,758		15,150,758	
25	Total functional expenses. Add lines 1 through 24f	809,858,235	717,965,309	91,892,926	0
26	Joint costs. Check here ► ☐ If following  SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Pa	rt X	Balance Sheet					<u> </u>
					<b>(A)</b> Beginning of year		(B) End of year
	1	Cash—non-interest-bearing				1	
	2	Savings and temporary cash investments		59,186,128	2	80,109,251	
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net		92,670,521	4	92,418,530	
	5	Receivables from current and former officers, directors, trustee highest compensated employees Complete Part II of	employees, and				
		Schedule L				5	
Assets	6	Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$ , and contributing e sponsoring organizations of section $501(c)(9)$ voluntary employ organizations (see instructions)					
		Schedule L			6		
	7	Notes and loans receivable, net			7		
ď	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges				9	
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a	58,742,821			
	ь	Less accumulated depreciation	10b	33,565,253	27,810,995	10c	25,177,568
	11	Investments—publicly traded securities	70,025,447	11	39,496,269		
	12	Investments—other securities See Part IV, line 11		12			
	13	Investments—program-related See Part IV, line 11		13			
	14	Intangible assets		2,141,721	14	0	
	15	Other assets See Part IV, line 11		7,447,738	15	19,599,057	
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			259,282,550	16	256,800,675
	17	Accounts payable and accrued expenses .			120,571,148	17	113,883,866
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
es G	21	Escrow or custodial account liability Complete Part IV of Schedu	•		21		
bilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
Lial		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			2,771,049	25	2,671,859
	26	Total liabilities. Add lines 17 through 25			123,342,197	26	116,555,725
		Organizations that follow SFAS 117, check here 🕨 🗸 and comp	olet e l	ines 27			
Ð		through 29, and lines 33 and 34.					
lan	27	Unrestricted net assets			49,324,096	27	34,487,364
Fund Balances	28	Temporarily restricted net assets			86,616,257	28	105,757,586
됟	29	Permanently restricted net assets				29	
Fui		Organizations that do not follow SFAS 117, check here 🕨 🦵 ar	nd con	ıplete			
J0		lines 30 through 34.					
	30	Capital stock or trust principal, or current funds	•			30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other fu	ınds			32	
Net	33	Total net assets or fund balances			135,940,353	33	140,244,950
_	34	Total liabilities and net assets/fund balances		259,282,550	34	256,800,675	

Pal	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		813,5	516,536
2	Total expenses (must equal Part IX, column (A), line 25)	2			358,235
3	Revenue less expenses Subtract line 2 from line 1	3		3,6	558,301
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		135,9	940,353
5	Other changes in net assets or fund balances (explain in Schedule O)	5		6	346,296
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		140,2	244,950
Pai	Tt XII Financial Statements and Reporting  Check If Schedule O contains a response to any question in this Part XII				No
1	Accounting method used to prepare the Form 990			res	140
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νο
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain its Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were in a separate basis, consolidated basis, or both	ssued			
	▼ Separate basis				
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the raudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b	Yes	

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)

(Form 990 or 990EZ)

Department of the Treasury

Internal Revenue Service

**SCHEDULE A** 

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No 1545-0047

Inspection

Name of the organization AFFINITY HEALTH PLAN INC

**Employer identification number** 

13-3330672

			-		-							
	(ii) a fa (iii) a 3	mily membe	governing body of the r of a person describ led entity of a persor ig information about	ped in (i) abo n described i	ve? n (ı) or (ıı) a	above?				11g(i) 11g(ii) 11g(iii)		
	(i) a pe	rson who di	rectly or indirectly co	•		_	persons de	scribed in (ii)			Yes	No
Γ	By cheo other the section If the o check t Since A	cking this bo nan foundati i 509(a)(2) rganization :his box	ox, I certify that the con managers and other received a written de 006, has the organic	organization er than one termination	is not contror more pub	rolled directly blicly support S that it is a	y or indirect ed organiza	ly by one or m itions describe be II or Type I	ore dis	squalified ection 50	perso  9(a)(:	ons L) or
Γ	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry ou one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section the box that describes the type of supporting organization and complete lines 11e through 11h  a Type I  b Type II  c Type III - Functionally integrated  d Ty							a)(3).	Chec			
Г			anized and operated									
			oss investment incor anization after June						ax) fro	m busine	esses	
ı			t normally receives ities related to its ex									SS
			described in <b>section</b>									
Γ	An orga describ	An organization that normally receives a substantial part of its support from a governmental unit or from the general production described in section 170(b)(1)(A)(vi) (Complete Part II)						public				
Г	section 170(b)(1)(A)(iv). (Complete Part II)  A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).											
Γ	_		erated for the benefit	·-	or universi	ty owned or o	perated by	a government	al unıt	describe	d in	
A medical research organization operated in conjunction with a hospital describ hospital's name, city, and state										_		

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	dider rate III. If the	organización i	ans to quanty t	maci die tests	iisted below, pic	case complet	c raic III.
S	ection A. Public Support		_				
Cale	endar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	(c) 2008	( <b>d)</b> 2009	<b>(e)</b> 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	ınclude any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
_	behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public Support. Subtract line 5 from						
Ü	line 4						
S	ection B. Total Support	1				I	
	endar year (or fiscal year beginning						
Cur	in) ►	(a) 2006	<b>(b)</b> 2007	<b>(c)</b> 2008	( <b>d)</b> 2009	(e) 2010	(f) Total
7	A mounts from line 4						
8	Gross income from interest,						
0	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
-	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV )						
11	Total support (Add lines 7						
	through 10)						
12	Gross receipts from related activities	es, etc (See inst	ructions )			12	
13	First Five Years If the Form 990 is f	or the organization	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	nızatıon,
	check this box and <b>stop here</b>	_	r		•	. , . , -	<b>▶</b> ┌॔
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2010	(lıne 6 column (	f) divided by line	11 column (f))		14	
15	Public Support Percentage for 2009	Schedule A Par	rt II line 14			15	
							<del> </del>
16a	<b>33 1/3% support test—2010.</b> If the				line 14 is 33 1/3%	or more, chec	
	and <b>stop here.</b> The organization qua	•				2.2.4.204	<b>▶</b> [
b	33 1/3% support test—2009. If the				oa, and line 15 is :	1/3% or mor کد	. <del>-</del>
17-	box and <b>stop here.</b> The organization				12 16 1C	handler - 4.4	▶
r/a	10%-facts-and-circumstances test-						ın.
	is 10% or more, and if the organization made			•			
	in Part IV how the organization mee	is the facts and	circumstances"	test ine organiz	acion quanifies as	a publicly supp	orted F
<b>L</b>	organization 10%-facts-and-circumstances test-	_2000 Ifthe era	anization did not	chack a hay an lu	no 13 165 166 5	or 17a and line	F1
ט	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat			•		<u>-</u>	clv
	supported organization	aon meets the 16	aces and circuitis	tances test life	. organization qual	iiiies as a publi	ETY ▶ ¯
18	Private Foundation If the organizati	on did not check	a box on line 13	. 16a. 16b. 17a o	r 17b. check this	box and see	- 1
	instructions	a.a not ender		, , 0 0 , 7 0 0	. 2. 2, 511558 61115		<b>▶</b> □

Schedule A (Form 990 or 990-EZ) 2010 Page 3 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total ın) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified **b** A mounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning **(e)** 2010 (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (f) Total ın) 9 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b c Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage

15	Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f))	15	
16	Public support percentage from 2009 Schedule A, Part III, line 15	16	
S	ection D. Computation of Investment Income Percentage		
17	Investment income percentage for <b>2010</b> (line 10c column (f) divided by line 13 column (f))	17	
18	Investment income percentage from 2009 Schedule A , Part III, line 17	18	

19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Fo	orm 990 or 990-EZ) 2010	Pag
Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. additional information. (See instructions).	•

Facts And	Circumstances	Test

Schedule A (Form 990 or 990-EZ) 2010

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OMB No 1545-0047

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## SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

## **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990. ► See separate instructions.

**Employer identification number** Name of the organization AFFINITY HEALTH PLAN INC 13-3330672 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised □ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the taxable year 🛌 Number of states where property subject to conservation easement is located 🛌 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year 🕨 A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year 🕨 \$ \_\_\_ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service,

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

Assets included in Form 990, Part X

(ii) Assets included in Form 990, Part X

provide the following amounts relating to these items (i) Revenues included in Form 990, Part VIII, line 1

Revenues included in Form 990, Part VIII, line 1

following amounts required to be reported under SFAS 116 relating to these items

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D Schedule D (Form 990) 2010

Part	Organizations Maintaining Co	llections of Art	<u>, His</u>	<u>tori</u>	<u>cal Tre</u>	asures, or	<u>Oth</u>	<u>er Similar Ass</u>	ets (c	ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	of th	e foll	owing th	at are a sıgnıfı	cant (	use of its collection	on	
а	Public exhibition		d	Γ	Loan or	exchange pro	grams	5		
b	Scholarly research		e	Γ	Other					
С	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explai	ın hov	vthey	/ further	the organizati	on's e	xempt purpose ın		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t								Yes	┌ No
Par	Part IV, line 9, or reported an an						ed "\	es" to Form 99	0,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ınterme	diary	for c	ontributio	ons or other as	ssets		Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the 1	follow	ing ta	able			A mo	unt	
c	Beginning balance						1c			
d	Additions during the year						1d			
e	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo	orm 990. Part X. line	21?					<u>'</u>	Yes	Г№
	If "Yes," explain the arrangement in Part XIV							,		,
	rt V Endowment Funds. Complete		ı ans	were	ed "Yes"	to Form 99	0. Pa	rt IV. line 10		
	Endownient i anabi compiete	(a)Current Year		)Prior				<b>d)</b> Three Years Back	(e)Four \	'ears Back
1a	Beginning of year balance	85,672,701		7:	1,789,689	79,076	5,598			
b	Contributions	19,141,329		14	1,354,790	11,787	7,917			
c	Investment earnings or losses									
d	Grants or scholarships									
e	Other expenditures for facilities and programs				471,778	19,074	1,826			
f	Administrative expenses									
g	End of year balance	104,814,030		85	5,672,701	71,789	9,689			
2	Provide the estimated percentage of the yea	r end balance held a	ıs							
а	Board designated or quasi-endowment 🕨	31 500 %								
ь	Permanent endowment - 68 500 %									
с	Term endowment ▶									
3a	Are there endowment funds not in the posses	ssion of the organiza	ation t	that a	re held a	ınd admınıster	ed for	the .		
	organization by								Yes	No
	(i) unrelated organizations			•	• •			3a(i)		<u> </u>
	(ii) related organizations						•	3a(ii	)	<u> </u>
ь 4	If "Yes" to 3a(II), are the related organization. Describe in Part XIV the intended uses of the	•						ЗЬ		<u> </u>
	t VI Investments—Land, Buildings					) Dart V lin	0 10			
Fal	Tilvestillents—Land, Buildings	s, and Equipmen	III. 3							
	Description of investment				Cost or otl			(c) Accumulated depreciation	( <b>d)</b> Bo	ok value
1a	and			<u></u>						
b I	Buildings		•							
c I	_easehold improvements			<u></u>		7,9	62,612	715,930		7,246,682
d I	Equipment					3,0	84,426	887,625		2,196,801
	Other					•	53,076	<u> </u>	1	5,734,085
Гotа	I. Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colun	nn (B)	, lıne	10(c).)			►	2	5,177,568
								Schedule D	Form 9	90) 201

Part VIII Investments—Other Securities. See	Form 990, Part X, line 1.	2.	
(a) Description of security or category	(b)Book value		od of valuation
(including name of security)		Cost or end-o	f-year market value
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. See		<u> </u> 13	
			od of valuation
(a) Description of investment type	(b) Book value		f-year market value
			, , , , , , , , , , , , , , , , , , , ,
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, III	ne 15.		
(a) Descrip	otion		(b) Book value
(1) ADVANCES TO PROVIDERS			18,445,204
(2) OTHER			1,153,853
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	5.)		19,599,057
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of Liability	(b) A mount		
	(b) Amount		
Federal Income Taxes	0		
O ther Liabilities	2 674 252		
	2,671,859		
	2,671,859		
	2,671,859		
	2,6/1,859		
	2,671,859		
	2,671,859		
	2,671,859		
	2,671,859		
	2,6/1,859		
	2,6/1,859		
	2,6/1,859		
	2,6/1,859		
	2,6/1,859		
	2,6/1,859		
	2,6/1,859		
	2,6/1,859		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 ) ▶	2,671,859		

nue (Form 990, Part VIII, column (A), line 12) nses (Form 990, Part IX, column (A), line 25) (deficit) for the year Subtract line 2 from line 1 ized gains (losses) on investments ervices and use of facilities at expenses d adjustments scribe in Part XIV) stiments (net) Add lines 4 - 8 (deficit) for the year per financial statements Combine line conciliation of Revenue per Audited Financial enue, gains, and other support per audited financial statem included on line 1 but not on Form 990, Part VIII, line 12 ilized gains on investments	State	ement	<b>s With Revenue</b>  646,29	1	813,516,536 809,858,235 3,658,301 646,296 4,304,597 IFN 814,162,832
(deficit) for the year Subtract line 2 from line 1 ized gains (losses) on investments ervices and use of facilities at expenses d adjustments scribe in Part XIV) stiments (net) Add lines 4 - 8 (deficit) for the year per financial statements Combine line conciliation of Revenue per Audited Financial enue, gains, and other support per audited financial statem included on line 1 but not on Form 990, Part VIII, line 12 ilized gains on investments	State	ement		3 4 5 6 7 8 9 10 e per Retu	3,658,301 646,296 646,296 4,304,597
ized gains (losses) on investments ervices and use of facilities at expenses d adjustments scribe in Part XIV) stments (net) Add lines 4 - 8 (deficit) for the year per financial statements. Combine line conciliation of Revenue per Audited Financial enue, gains, and other support per audited financial statem included on line 1 but not on Form 990, Part VIII, line 12 dized gains on investments	State	ement		4 5 6 7 8 9 10 e per Retu	646,296 646,296 4,304,597
ervices and use of facilities at expenses d adjustments scribe in Part XIV) stments (net) Add lines 4 - 8 (deficit) for the year per financial statements Combine line conciliation of Revenue per Audited Financial enue, gains, and other support per audited financial statem included on line 1 but not on Form 990, Part VIII, line 12 alized gains on investments	State	ement		5 6 7 8 9 10 e per Retu	646,296 4,304,597 <b>Irn</b>
d adjustments scribe in Part XIV) stments (net) Add lines 4 - 8 (deficit) for the year per financial statements. Combine line conciliation of Revenue per Audited Financial enue, gains, and other support per audited financial statem included on line 1 but not on Form 990, Part VIII, line 12 ilized gains on investments	State	ement		6 7 8 9 10 e per Retu	4,304,597 I <b>rn</b>
d adjustments scribe in Part XIV) stments (net) Add lines 4 - 8  (deficit) for the year per financial statements. Combine line conciliation of Revenue per Audited Financial enue, gains, and other support per audited financial statem included on line 1 but not on Form 990, Part VIII, line 12 ilized gains on investments	State	ement		7 8 9 10 e per Retu	4,304,597 I <b>rn</b>
streets (net) Add lines 4 - 8  (deficit) for the year per financial statements. Combine line  conciliation of Revenue per Audited Financial  enue, gains, and other support per audited financial statem  included on line 1 but not on Form 990, Part VIII, line 12  ilized gains on investments	State	ement		8 9 10 e per Retu	4,304,597 I <b>rn</b>
streets (net) Add lines 4 - 8  (deficit) for the year per financial statements. Combine line  conciliation of Revenue per Audited Financial  enue, gains, and other support per audited financial statem  included on line 1 but not on Form 990, Part VIII, line 12  ilized gains on investments	State	ement		9 10 e per Retu	4,304,597 I <b>rn</b>
(deficit) for the year per financial statements. Combine line conciliation of Revenue per Audited Financial enue, gains, and other support per audited financial statem included on line 1 but not on Form 990, Part VIII, line 12 elized gains on investments	State	ement		per Retu	4,304,597 I <b>rn</b>
(deficit) for the year per financial statements. Combine line conciliation of Revenue per Audited Financial enue, gains, and other support per audited financial statem included on line 1 but not on Form 990, Part VIII, line 12 dized gains on investments	State	ement		per Retu	ırn
conciliation of Revenue per Audited Financial enue, gains, and other support per audited financial statem included on line 1 but not on Form 990, Part VIII, line 12 clized gains on investments	State	ement		1	
included on line 1 but not on Form 990, Part VIII, line 12 dized gains on investments	i	2a	646,29		814,162,832
elized gains on investments	· .   :		646,29	6	
services and use of facilities	· .		646,29	6	
es of prior year grants	: }	2h		<u> </u>	
escribe in Part XIV)		2c			
	[	2d			
2a through 2d				2e	646,296
line <b>2e</b> from line <b>1</b>				3	813,516,536
included on Form 990, Part VIII, line 12, but not on line 1					
nt expenses not included on Form 990, Part VIII, line 7b	.	4a			
escribe in Part XIV)	. [	4b		_	
				4c	
				5	813,516,536
	il Stat	temen	ts With Expens	es per Re	
•				1	807,716,514
included on line 1 but not on Form 990, Part IX, line 25					
services and use of facilities		2a			
adjustments		2b			
ses		2c			
scribe in Part XIV)		2d	-2,141,72	21	
2a through 2d				2e	-2,141,72
ine <b>2e</b> from line <b>1</b>				3	809,858,235
included on Form 990, Part IX, line 25, but not on line 1:					
nt expenses not included on Form 990, Part VIII, line 7b		4a			
scribe in Part XIV)		4b		_	
				4c	
	art I, lır	ne 18 )		. 5	809,858,235
	included on Form 990, Part VIII, line 12, but not on line 1 ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIV)  4a and 4b  4b  4cenue Add lines 3 and 4c. (This should equal Form 990, Part Conciliation of Expenses per Audited Financial lines and losses per audited financial lines.  5 included on line 1 but not on Form 990, Part IX, line 25 services and use of facilities.  6 included on Form 990, Part IX, line 25 services in Part XIV)  6 included on Form 990, Part IX, line 25, but not on line 1: ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIV)  6 included on Form 990, Part IX, line 25, but not on line 1: ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIV)  6 included on Form 990, Part IX, line 25, but not on line 1: ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIV)  6 included on Form 990, Part IX, line 25, but not on line 1: ent expenses Add lines 3 and 4c. (This should equal Form 990, Part Supplemental Information	Inne 2e from line 1	Inne 2e from line 1	Inne 2e from line 1	Inine 2e from line 1

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanat ion
ENDOWMENT FUNDS		STATUTORILY RESTRICTED NET ASSETS NYSDOH REGULATIONS REQUIRE THE PLAN TO MAINTAIN AN ESCROW DEPOSIT OF THE GREATER OF 5% OF PROJECTED MEDICAL EXPENSES FOR THE CALENDAR YEAR OR \$100,000 - \$40,176,762 BOARD DESIGNATED NET ASSETS BOARD DESIGNATED NET ASSETS CONSIST PRIMARILY OF AMOUNTS SET ASIDE BY THE BOARD OF DIRECTORS TO FUND STRATEGIC INITIATIVES - \$20,762,333 SCHEDULE D, PART XIII, LINE 2D LOSS OF \$2,141,721 WAS DUE TO A CHANGE IN ACCOUNTING PRINCIPLES

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OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** 

**Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

For certain Officers, Directors, Trustees, Key Employees, and Highest

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization AFFINITY HEALTH PLAN INC

**Employer identification number** 

13-3330672

Pa	rt I Questions Regarding Compensation	<u>n</u>			
				Yes	Νo
1a		ovided any of the following to or for a person listed in Form I to provide any relevant information regarding these items			
	First-class or charter travel	Housing allowance or residence for personal use			
	Travel for companions	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses desc	rganızatıon follow a written policy regardıng payment or ribed above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to rofficers, directors, trustees, and the CEO/Executive		2		
3	Indicate which, if any, of the following the organizationganization's CEO/Executive Director Check all the	·			
	Compensation committee	✓ Written employment contract			
	Independent compensation consultant	Compensation survey or study			
	Form 990 of other organizations	A pproval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	payment from the organization or a related organization?	4a		Νo
b	Participate in, or receive payment from, a suppleme	ntal nonqualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-b	ased compensation arrangement?	4c		Νο
	If "Yes" to any of lines 4a-c, list the persons and pr	ovide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mu	ust complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of	line 1a, did the organization pay or accrue any			
а	The organization?		5a		Νo
b	Any related organization?		5b		Νο
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a, did the organization pay or accrue any			
а	The organization?		6a		Νo
ь	Any related organization?		6b		Νο
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes," of		7		Νο
8	Were any amounts reported in Form 990, Part VII, p	paid or accured pursuant to a contract that was			
		n Regs section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III		8		Νo
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	e rebuttable presumption procedure described in Regulations	9		

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		<b>(B)</b> Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns (B)(ı)-(D)	(F) Compensation
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits		reported in prior Form 990 or Form 990-EZ
(1) Maura Bluestone	(I) (II)	374,822 0	0	8,534 0	29,400 0	20,674 0	433,430 0	
(2) Mark Corcoran	(ı) (ıı)	276,106 0	0 0	1,032 0	12,985 0	18,074 0	308,197 0	
(3) A benna A bboa- O ffeı	(I) (II)	223,456 0	0 0	3,455 0	21,850	12,898 0	261,659 0	
(4) Ann Van Etten	(1) (11)	186,822 0	0 0	1,584 0	22,604	7,898 0	218,908	
(5) Caron Cullen	(1) (11)	170,630 0	0	12,232 0	22,440 0	12,890 0	218,192 0	
(6) Kelbourne Ritter	(1) (11)	208,145 0	6,600 0	5,321 0	21,926 0	23,060	265,052 0	
(7) Dr Munish Khaneja	(1) (11)	237,271 0	0	216 0	0	16,629 0	254,116 0	
(8) Joseph Karp	(1) (11)	210,125 0	0 0	0	6,304	<b>442</b> 0	216,871 0	
(9) Charlie Krajacic	(1) (11)	162,989 0	0	21,860 0	2,709 0	17,998 0	205,556	
( 10 )								
( 11 )								
( 12 )								
( 13 )								
( 14 )								
( 15 )								
( 16 )								

## Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
SCHEDULE J, PART II		KEL RITTER REACHED HIS MEMBERSHIP GROWTH GOAL FOR 2009 THE INCENTIVE WAS PAID TO HIM IN 2010 THE INCENTIVE BONUS REPRESENTED 3% OF KEL RITTER'S 2009 BASE SALARY OF \$220,000 THIS WAS BASED ON THE OVERALL INCENTIVE PERFORMANCE SCORE ACHIEVED AS DEFINED IN THE INCENTIVE PROGRAM PERFORMANCE FACTORS

Schedule J (Form 990) 2010

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

2010
Open to Public Inspection

Name of the organization AFFINITY HEALTH PLAN INC Employer identification number

13-3330672

ldentifier	Return Reference	Explanation
DESCRIPTION OF OTHER PROGRAM SERVICES	FORM 990, PART III, LINE 4D	EFFECTIVE JANUARY 1, 2007, AFFINITY HEALTH PLAN BEGAN OFFERING THE MEDICARE ADVANTAGE COVERAGE TO ELIGIBLE INDIVIDUALS THE MEDICARE ADVANTAGE PLAN IS ADMINISTERED UNDER AN AGREEMENT WITH THE CENTERS FOR MEDICARE AND MEDICAID SERVICES (CMS) AND INCLUDES A PRESCRIPTION DRUG BENEFIT COMPONENT UNDER PART D OF TITLE XVIII OF THE SOCIAL SECURITY ACT THE MEDICARE ADVANTAGE PROGRAM INCLUDES AFFINITY MEDICARE ULTIMATE AND AFFINITY MEDICARE SOLUTIONS

ldentifier	Return Reference	Explanation
DESCRIBE THE PROCESS USED BY MANAGEMENT &/OR GOVERNING BODY TO REVIEW 990	FORM 990, PART VI, QUESTION 11	THE FINANCIAL STAFF COMPILES THE FINANCIAL AND OTHER INFORMATION REQUIRED IN THE 990 RETURN ERNST & YOUNG, LLP, PREPARES THE RETURN AND THE INFORMATION IS REVIEWED BY THE COMPANY'S CFO AND CONTROLLER A FINAL COPY OF THE FORM 990 IS NOT MADE AVAILABLE TO THE ENTIRE GOVERNING BODY BEFORE FILING

ldentifier	Return Reference	Explanation
DESCRIPTION OF PROCESS TO MONITOR TRANSACTIONS FOR CONFLICTS OF INTEREST	FORM 990, PART VI, QUESTION 12C	1 ACTUAL OR POTENTIAL CONFLICTS OF INTEREST MUST BE DISCLOSED TO APPROPRIATE MANAGEMENT PERSONNEL, HUMAN RESOURCES OR THE CORPORATE COMPLIANCE OFFICER 2 EMPLOYEES MUST SEEK GUIDANCE AND APPROVAL FROM APPROPRIATE MANAGEMENT PERSONNEL PRIOR TO PURSUING ANY BUSINESS OR PERSONAL ACTIVITY THAT MAY CONSTITUTE A CONFLICT OF INTEREST 3 MANAGEMENT, WITH PURCHASING AUTHORITY, WILL COMPLETE A RELATED PARTY QUESTIONNAIRE ANNUALLY TO IDENTIFY ANY POTENTIAL OR ACTUAL CONFLICTS OF INTEREST 4 ALL EMPLOYEES WILL COMPLETE THE COMPLIANCE CODE OF ETHICS ATTESTATION DURING INITIAL TRAINING AND AN INDEPENDENT ACKNOWLEDGMENT REGARDING THE CODE OF ETHICS THEREAFTER DURING ANNUAL TRAINING

ldentifier	Return Reference	Explanation
OFFICES & POSITIONS FOR WHICH PROCESS WAS USED, & YEAR PROCESS WAS BEGUN	FORM 990, PART VI, QUESTION 15A AND 15B	THE PROCESS FOR DETERMINING COMPENSATION FOR THE CEO AND OTHER OFFICERS AND KEY EMPLOYEES INCLUDED REVIEW AND APPROVAL BY A COMPENSATION COMMITTEE (THE "COMMITTEE") COMPRISED OF INDEPENDENT DIRECTORS CHARGED WITH THIS RESPONSIBILITY, CONSIDERATION OF COMPARABILITY DATA AND CONTEMPORANEOUS SUBSTANTIATION AND DOCUMENTATION OF THE DELIBERATION AND DECISION AFFINITY HEALTH PLAN'S COMPENSATION PROGRAM INCLUDES ESTABLISHED POLICIES FOR JOB EVALUATION USING A POINT FACTOR SYSTEM, MERIT INCREASES, AND SALARY ACTIONS ASSOCIATED WITH NEW HIRES, PROMOTIONS, TRANSFERS AND DEMOTIONS SPECIFICALLY, FOR A) THE CEO - COMPENSATION FOR THE CHIEF EXECUTIVE OFFICER IS ESTABLISHED IN AN EMPLOY MENT CONTRACT WITH THE BOARD OF DIRECTORS OF AFFINITY HEALTH PLAN THE BOARD AND THE COMMITTEE HAS ESTABLISHED COMPENSATION TERMS FOR THE CEO THAT ARE CONTAINED IN THE EMPLOY MENT CONTRACT, CONSIDERING COMPARABILITY DATA FOR CEO POSITIONS IN SIMILAR ORGANIZATIONS IN THEIR DELIBERATIONS AND DECISION MAKING THESE DECISIONS ARE DOCUMENTED THE COMPENSATION TERMS INCLUDE PROVISIONS FOR ANNUAL SALARY ADJUSTMENTS AND DISCRETIONARY BONUS COMPENSATION, BOTH WITH SPECIFIC CAPS DEFINED IN THE CONTRACT B) OTHER OFFICERS AND KEY EMPLOYEES - JOBS HELD BY OTHER OFFICERS AND JOBS HELD BY KEY EMPLOYEES ARE EVALUATED USING THE POINT FACTOR JOB EVALUATION, JOBS ARE PLACED IN A SALARY GRADE MERIT INCREASES ARE CALCULATED THROUGH A FORMULAIC APPROACH BASED DIRECTLY ON THE RESULTS OF A FORMAL YEAR END PERFORMANCE EVALUATION THIS PROGRAM APPLIES TO ALL EMPLOYEES INCLUDING OTHER OFFICERS AND KEY EMPLOYEES, INCLUDING OTHER OFFICERS AND KEY EMPLOYEES INCLUDING OTHER OFFICERS AND FER POINT FACTOR EVALUATION THIS PROGRAM APPLIES TO ALL EMPLOYEES INCLUDING OTHER OFFICERS AND KEY EMPLOYEES, INCLUDING OTHER OFFICERS AND FER POINT SALARIES FOR NEWLY HIRED OFFICERS AND KEY EMPLOYEES INCLUDING OTHER OFFICERS AND KEY EMPLOYEES, INCLUDING OTHER OFFICERS AND KEY EMPLOYEES, INCLUDING OTHER OFFICERS AND KEY EMPLOYEES, INCLUDING OTHER OFFICERS AND KEY EMPLOYEES INCLUDING OTHER OFFICE

ldentifier	Return Reference	Explanation		
AVAIL OF GOV DOCS, CONFLICT OF INTEREST POLICY, & FIN STMTS TO GEN PUBLIC	' '	UPON REQUEST RECONCILIATION OF NET ASSETS PART XI, LINE 5 \$646,296 OF OTHER CHANGES IN NET ASSETS IS A RESULT OF NET UNREALIZED GAINS		