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DLN: 93493312021511

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

2010

Open to Public

Form 990

Department of the Treasury

2010 calendar year, or tax year beginning 01-01-2010 and ending 12-31-2010 C Name of organization			
		D Employe	r identification number
change		04-279	4849
Doing Business As ange		E Telephon	e number
Number and street (or P O box if mail is not delivered to street address)	Room/suite	(508) 78	36-0693
ed 120 Thomas Street			
return City or town, state or country, and ZIP + 4		G Gross rece	eipts \$ 4,193,442
on pending			
F Name and address of principal officer	H(a) Isthisag	group return for af	filiates? Yes Vo
Karen H Green 120 Thomas Street			
Worcester, MA 01608	• •		·
	_		
mpt status	11(0)	•	
e: ►			
organization	L Year of form	nation 1983	M State of legal domicile MA
Summary			
their charitable activities Home Health Care Services as well as to provide opera Care Network Foundation Inc primary exempt purpose is to raise and invest funds charitable activities Home Health Care Services as well as to provide operating for the control of	ting facilities s for the bene acilities and i	and manag fit of its affi managemen	ement services VNA liates to further their t services
Check this box 🔭 if the organization discontinued its operations or disposed of	more than 25	% of its net	assets
Number of voting members of the governing body (Part VI, line 1a)		3	
		4	
		<u> </u>	-
, , , , , , , , , , , , , , , , , , , ,			
			-
,	Prior		Current Year
Contributions and grants (Part VIII, line 1h)		1,013,817	704,894
Program service revenue (Part VIII, line 2g)		2,285,770	2,066,429
Investment income (Part VIII, column (A), lines 3, 4, and 7d)		-113,681	-44,330
Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		1,782,391	1,466,449
- , , , , , , , , , , , , , , , , , , ,		4,968,297	4,193,442
Grants and similar amounts paid (Part IX, column (A), lines 1-3)			0
Benefits paid to or for members (Part IX, column (A), line 4)			0
Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-		1 261 510	1 220 000
•		1,301,519	1,228,088
- · · · · · · · · · · · · · · · · · · ·		3 720 459	3,009,684
		<u> </u>	
		-113,681	
			End of Year
Tabel accepts (Bart V. Iva 4.6)	Ye		
Total assets (Part X, line 16)	-	29,325,832 7,412,552	
I VLGI HADHILIES (FAIL A. HIIE ZO)	I	/, + 12,552	. 0.001/54
Net assets or fund balances Subtract line 21 from line 20		21,913,280	
	Worcester, MA 01608 F Name and address of principal officer Karen H Green 120 Thomas Street Worcester, MA 01608 mpt status ▼ 501(c)(3) ▼ 501(c)() ◀ (insert no) ▼ 4947(a)(1) or ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)() ▼ (insert no) ▼ 4947(a)(1) or ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)() ▼ (insert no) ▼ 4947(a)(1) or ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)() ▼ (insert no) ▼ 4947(a)(1) or ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)() ▼ (insert no) ▼ 4947(a)(1) or ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)() ▼ (insert no) ▼ 4947(a)(1) or ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)() ▼ (insert no) ▼ 4947(a)(1) or ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)() ▼ (insert no) ▼ 4947(a)(1) or ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)() ▼ (insert no) ▼ 4947(a)(1) or ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)() ▼ (insert no) ▼ 4947(a)(1) or ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)() ▼ (insert no) ▼ 4947(a)(1) or ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)() ▼ (insert no) ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)() ▼ (insert no) ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)() ▼ (insert no) ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)() ▼ (insert no) ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)() ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)() ▼ (insert no) ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)() ▼ (insert no) ▼ 527 The status ▼ 501(c)(3) ▼ 501(c)(4) ▼ (insert no) ▼ 527 The status ▼ 501(c)(4) ▼ 501(c)(4) ▼ (insert no) ▼ 527 The status ▼ 501(c)(4) ▼ (insert no) ▼ 527 The status ▼ 501(c)(4) ▼ (insert no) ▼ 527 The status ▼ 501(c)(4) ▼ (insert no) ▼ 527 The status ▼ 501(c)(4) ▼ (insert no) ▼ 527 The status ▼ 501(c)(4) ▼ (insert no) ▼ 527 The status ▼ 501(c)(4) ▼ (insert no) ▼ 527 The status ▼ 501(c)(4) ▼ (insert no) ▼ 527 The status ▼ 501(c)(4) ▼ (insert no) ▼ 527 The status ▼ 501(c)(4) ▼ (insert no) ▼ 527 The status ▼ 501(c)(4) ▼ (insert no) ▼ 527 The status ▼ 501(c)(4) ▼ (insert no) ▼ 527 The status ▼ 501(c)(4) ▼ (insert no) ▼ 527 The status ▼ 501(c)(4) ▼ 501(c) ▼ (insert no) ▼ 527 The status ▼ 501(c)(4) ▼ (insert no	Worcester, MA 01608 F Name and address of principal officer Karen H Green 120 Thomas Street Worcester, MA 01608 mpt status	Total number of individuals employed in calendar year 2010 (Part VI, line 1a) Check this box ▶ if the organization discontinued its operations or disposed of more than 25% of its net Number of individuals employed in calendar year 2010 (Part VI, line 1a) Number of independent voting members of the governing body (Part VI, line 1a) Total number of individuals employed in calendar year 2010 (Part VI, line 1a) Total number of individuals employed in calendar year 2010 (Part VI, line 1a) Total number of volunteers (estimate if necessary) Total number of volunteers (estimate if nec

Form	1990 (2010)					Page ∠
Par		ent of Program Servi Schedule O contains a resp				୮
1	Briefly describe	the organization's mission				
_		undation Inc primary exemp	t purpose is to raise and	d invest funds 1	for the benefit of its affiliate	s to further their
		ome Health Care Services a				
2	Did the organiza	tion undertake any significa	nt program services dur	ring the year wh	nich were not listed on	
	the prior Form 9					Yes 🔽 No
	If "Yes," describ	e these new services on Sc	nedule O			
3		tion cease conducting, or m		ın how it cond		Yes ▽ No
	If "Yes," describ	e these changes on Schedu	le O			
4	Section 501(c)(empt purpose achievements 3) and 501(c)(4) organizati hers, the total expenses, ar	ons and section 4947(a)(1) trusts are	required to report the amou	
4a	(Code) (Expenses \$	4,129,853 including g	rants of \$) (Revenue \$	4,193,442)
		Foundation Inc primary exempt places as well as to provide operating			efit of its affiliates to further their	charitable activities Home
4b	(Code) (Expenses \$	ıncluding gr	rants of \$) (Revenue \$)
4c	(Code) (Expenses \$	ıncludıng gr	rants of \$) (Revenue \$)
4d		services (Describe in Sche	•) /D	•
	(Expenses \$		ding grants of \$) (Revenue \$)
4e	Total program s	service expenses►\$	4,129,853			

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 📆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	Yes	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Νo
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? <i>If "Yes," complete Schedule D, Part VI.</i>	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If</i> "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $\$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV.	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
Ь	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Νο
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νο
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35	Yes	
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 990	(2010)

Part V Statements Regarding Other IRS Filings and Tax Compliance

Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable	59	Yes	No
b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b			
b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b			1
1b			
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportal	0		
gaming (gambling) winnings to prize winners?	. <u>1c</u>	Yes	
Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax</i> Statements filed for the calendar year ending with or within the year covered by this			
return	7		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
Did the organization have unrelated business gross income of \$1,000 or more during the			
year?	. За		N o
b If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i>	. Зь		
At any time during the calendar year, did the organization have an interest in, or a signature or other author			
over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		l No
		1	'''
If "Yes," enter the name of the foreign country ►	unts		
Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	1 [?] 5b		No
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
	5c		
Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b If "Yes," did the organization include with every solicitation an express statement that such contributions	or gifts		
were not tax deductible?	. 6b		
Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods services provided to the payor?	sand 7a		No
b If "Yes," did the organization notify the donor of the value of the goods or services provided?	. 7b		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was req		+	
file Form 8282?	7c		Νo
d If "Yes," indicate the number of Forms 8282 filed during the year 7d			
Did the sussing the sussing and the state of			
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8			
required?	7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization Form 1098-C?	7h		
Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations	. Did		
the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
	8	-	No
Sponsoring organizations maintaining donor advised funds.			
a Did the organization make any taxable distributions under section 4966?	9a	1	No
b Did the organization make a distribution to a donor, donor advisor, or related person?	9Ь	+	No
Section 501(c)(7) organizations. Enter a Initiation fees and capital contributions included on Part VIII, line 12 10a			
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
facilities			
Section 501(c)(12) organizations. Enter			
a Gross income from members or shareholders			
b Gross income from other sources (Do not net amounts due or paid to other sources			
against amounts due or received from them)			
a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041	? 12a		
b If "Yes," enter the amount of tax-exempt interest received or accrued during the			
year			
Section 501(c)(29) qualified nonprofit health insurance issuers.			
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
•			
	ı	1	
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand			
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	. 14a		N o

20

Joanne M Kramer 333 Turnpike Road Southborough, MA 01772

(508) 786-0693

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management						
					Yes	No	
_			1				
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	14				
b	Enter the number of voting members included in line 1a, above, who are independent	1b	13				
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?			2		Νο	
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management co	d by c	or under the direct	3		No	
4	Did the organization make any significant changes to its governing documents since		•				
_	filed?		t / t 2	4		No	
5	Did the organization become aware during the year of a significant diversion of the o	rganız	ation's assets? .	5		No	
6	Does the organization have members or stockholders?	•		6		No	
7a	Does the organization have members, stockholders, or other persons who may elect governing body?			7a		No	
b	Are any decisions of the governing body subject to approval by members, stockhold	ers, o	rother persons?	7b		No	
8	Did the organization contemporaneously document the meetings held or written active year by the following	ons ur	ndertaken during the				
а	The governing body?			8a	Yes		
b	Each committee with authority to act on behalf of the governing body?			8b	Yes		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? If "Yes," provide the names and addresses in Sched			9		Νο	
	ction B. Policies (This Section B requests information about policies not venue Code.)			<u> </u>	·		
	, on a 5 cut,				Yes	No	
10a	Does the organization have local chapters, branches, or affiliates?			10a	Yes		
b	If "Yes," does the organization have written policies and procedures governing the a			10b	Yes		
11a	affiliates, and branches to ensure their operations are consistent with those of the organization?						
h	Describe in Schedule O the process, if any, used by the organization to review this F	orm C	100	11a		No	
U	Describe in Schedule O the process, if any, used by the organization to review this r	01111 5	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13			12a	Yes		
b	Are officers, directors or trustees, and key employees required to disclose annually to conflicts?	ıntere •	ests that could give rise	12b	Yes		
c	Does the organization regularly and consistently monitor and enforce compliance will describe in Schedule O how this is done		policy? If "Yes,"	12c	Yes		
13	Does the organization have a written whistleblower policy?			13	Yes		
14	Does the organization have a written document retention and destruction policy? .			14	Yes		
15	Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the		• •				
а	The organization's CEO, Executive Director, or top management official			15a	Yes		
Ь	Other officers or key employees of the organization			15b	Yes		
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)						
	Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?	•		16a		No	
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization in joint venture arrangements under applicable federal tax law, and take organization's exempt status with respect to such arrangements?	en ste	ps to safeguard the	16b			
Se	ction C. Disclosure						
17	List the States with which a copy of this Form 990 is required to be filed►MA						
18 19	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable (3)s only) available for public inspection. Indicate how you make these available. Chapter of the organization makes its governing the organization ma	neck a	ill that apply				
13	interest policy, and financial statements available to the public. See Additional Data						

State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours	Posit	((tion (hat a	che		I		(D) Reportable compensation from the	(F) Estimated amount of other compensation	
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	_ 일품 organi:		organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	from the organization and related organizations			
(1) Robin F Spaulding Director	1 00	Х						0	0	0
(2) Carol VanDeusen Lukas Director	1 00	х						0	0	0
(3) James F Cosgrove Director	1 00	х						0	0	0
(4) Suzanne Skolnick Director	1 00	Х						0	0	0
(5) Frederick H Jamieson Director	1 00	Х						0 0		0
(6) Henry S Poler Director	1 00	Х						0	0	0
(7) Vincent F ORourke Director	1 00	Х						0	0	0
(8) Lenore Monahan Director	1 00	х						0	0	0
(9) Diane L Leclair Chairman	1 00	х		х				0	0	0
(10) Michael Morris First Vice Chairman	1 00	х		х				0	0	0
(11) Val W Slayton First Vice Chairman	1 00	х		х				0	0	0
(12) Renee L Harper Second Vice Chairman	1 00	х		х				0	0	0
(13) Brenda S Cherry Clerk	1 00	х		х				0	0	0
(14) Janet Bovaird Assistant Clerk	40 00			х				56,666	0	11,930
(15) Karen H Green President and CEO	40 00	х		х	х	х		337,825	0	36,400
(16) Joanne M Kramer Treasurer and CFO	40 00			х	х	х		254,676	0	11,682

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours		tion ((che		II		(D) Reportable compensation from the	(E) Reportable compensation from related	(F Estim amount	ated of other
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	comper from organiza rela organiz	the tion and ted
(17) Barbara Brooks VP of Clinical Services	40 00				Х	х		187,267	C		15,642
(18) Jane Woodbury VP Business and Development	40 00				Х	х		189,147	(15,595
(19) Dorothy Bivins VP of Hospice Services	40 00				х	х		130,292	(14,138
					\vdash						
					H						
1b Sub-Total				٠.	٠.		-				
c Total from continuation sheets t						>					
			•				•	1,155,873			105,387
Total number of individuals (inclu \$100,000 in reportable compens	-				ted a	above)) who	received more tha	n		
										Yes	No
3 Did the organization list any form on line 1a? If "Yes," complete Sche	•				-			r highest compens:		3	No
4 For any individual listed on line 1 organization and related organiza									n from the	_	
ındıvıdual			•	•			•			4 Yes	
5 Did any person listed on line 1a r services rendered to the organiza						•		_		5	No
Section B. Independent Cont	ractors										
1 Complete this table for your five I \$100,000 of compensation from			ndep	ende	nt c	ontrac	tors	that received more	e than		
· · · · · · · · · · · · · · · · · · ·	(A) e and business add							Descr	(B) uption of services		C) Insation
Southboro Equity Partners 150 East 58th Street Suite 200 New York, NY 10155	<u> </u>							Property Mar		33	196,977
Winhall Realty 129 South Street Boston, MA 02111								Property Mar	nager		207,465
Lee Realty PO Box 215 Danvers, MA 01923								Property Mar	nagement		210,763
S&H Construction 26 New Street Cambridge, MA 02138								Construction	Services		146,566

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 in compensation from the organization 🗠 4

Part V		(2010) Statement of Reven	.				P	age 9
		- Statement of Revent	ue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	b c d e f	Federated campaigns Membership dues	. 1c . 1d . 1e . and 1f . nes 1a-1f \$	704,894	704,894			
Program Serwce Revenue			venue	Business Code 541610 541610	2,053,763 12,666 2,066,429	12,666		
	4 5 6a b	Investment income (including and other similar amounts) Income from investment of tax-ext Royalties	(I) Real 1,313,306	(II) Personal	561,430 1,313,306			1,313,300
ne .	7a b c d		(i) Securities 605,760 -605,760	(II) Other	-605,760			-44,33
Other Revenue	c 9a b c	sof contributions reported on See Part IV, line 18 Less direct expenses Net income or (loss) from fur Gross income from gaming a Less direct expenses Net income or (loss) from gaming a less direct expenses	a b ndraising events . F ctivities See Part IV, line 19 . a ming activities F					
	b c 11a b		a . b les of inventory .	Business Code 900099	153,143	153,143		
	е	Total. Add lines 11a-11d Total revenue. See Instructi			153,143 4,193,442	2,219,572	orm 990 (2	1,268,97

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.								
	ll other organizations must complete column (A) but are not required to c		ns (B), (C), and (B)	(D). (C)	(D)			
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses			
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	0						
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	0						
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	0						
4	Benefits paid to or for members	0						
5	Compensation of current officers, directors, trustees, and key employees	1,047,931	965,636		82,295			
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0						
7	Other salaries and wages	0						
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	83,295	80,688		2,607			
9	Other employee benefits	44,761	44,439		322			
10	Payroll taxes	52,101	47,527		4,574			
а	Fees for services (non-employees) Management	0						
b	Legal	4,572		4,572				
С	Accounting	7,909		7,909				
d	Lobbying	0						
е	Professional fundraising services See Part IV, line 17							
f	Investment management fees	0						
g	Other	0						
12	Advertising and promotion	0						
13	Office expenses	12,330	12,330					
14	Information technology	0						
15	Royalties	0						
16	Occupancy	1,176,425	1,176,425					
17	Travel	10,797	7,197		3,600			
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0						
19	Conferences, conventions, and meetings	0						
20	Interest	0						
21	Payments to affiliates	870,697	870,697					
22	Depreciation, depletion, and amortization	136,881	136,881					
23	Insurance	252,173	252,173					
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)							
а	Telephone	440,792	440,792					
b	Bank Fees	2,040		2,040	_			
С	Miscellaneous	95,068	95,068		35,809			
d								
е								
f	All other expenses	0						
25	Total functional expenses. Add lines 1 through 24f	4,237,772	4,129,853	14,521	129,207			
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation							

Part X Balance Sheet (A) (B) Beginning of year End of year 1 98,556 136,409 2 145,486 111,669 3 3 4 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 Schedule L . . . 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Assets 6 8 8 83,918 138,321 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other basis Complete 4,432,348 10a Part VI of Schedule D 3,118,754 1.382,266 **10c** ь Less accumulated depreciation 10b 1.313.594 11 11 26,920,590 12 30,011,985 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 14 695.016 15 695,016 15 16 29,325,832 16 32,406,994 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 1.064.885 17 1,134,303 17 Accounts payable and accrued expenses . 18 18 19 19 20 20 Liabilities 21 21 Escrow or custodial account liability $Complete\ Part\ IV\ of\ Schedule\ D$. . 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 23 Secured mortgages and notes payable to unrelated third parties . . 24 24 Unsecured notes and loans payable to unrelated third parties 25 6,347,667 25 7,666,951 Other liabilities Complete Part X of Schedule D 26 7,412,552 26 8,801,254 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 17.079.129 **27** 18,913,539 Unrestricted net assets Temporarily restricted net assets 28 2,712,266 2,570,316 Fund 2,121,885 29 2,121,885 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. 5 30 30 Capital stock or trust principal, or current funds Assets 31 Paid-in or capital surplus, or land, building or equipment fund 31 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 21,913,280 33 23,605,740 33 Total net assets or fund balances 34 Total liabilities and net assets/fund balances 32,406,994 29.325.832

Ра	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		4,1	193,44
2	Total expenses (must equal Part IX, column (A), line 25)	2		4,2	237,77
3	Revenue less expenses Subtract line 2 from line 1	3			-44,33
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		21,9	913,28
5	Other changes in net assets or fund balances (explain in Schedule O)	5		1,7	736,79
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		23,6	505,74
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII			୮	•
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?	[2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both Separate basis Consolidated basis Both consolidated and separated basis	sued			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A - 133?	!	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b		

Employer identification number

DLN: 93493312021511

OMB No 1545-0047

Inspection

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

Attach to Form 990 or Form 990-EZ. See separate instructions.

Name of the organization VNA Care Network Foundation Inc

VIVA Cu	ic ive	04	-2794849						
Par	tΙ	Reason for Public Charity Status (All organizations must complete this part.)		tions					
		zation is not a private foundation because it is (For lines 1 through 11, check only one box)							
1	Γ	A church, convention of churches, or association of churches described in section 170(b)(1)	(A)(i).						
2	Γ	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)							
3	\sqcap	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).						
4	Γ	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state							
5	Γ	An organization operated for the benefit of a college or university owned or operated by a gov	ernmental unı	t describe	d ın				
		section 170(b)(1)(A)(iv). (Complete Part II)							
6	Γ	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)	(v).						
7	굣	An organization that normally receives a substantial part of its support from a governmental described in section 170(b)(1)(A)(vi) (Complete Part II)	unit or from the	e general	public				
8	Γ	A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)							
9	Γ	An organization that normally receives (1) more than 331/3% of its support from contribution	ns, membersh	ıp fees, ar	d gros	SS			
		receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more tha	n 331/3%	of				
		its support from gross investment income and unrelated business taxable income (less secti	on 511 tax) fr	om busine	sses				
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)						
10	\sqcap	An organization organized and operated exclusively to test for public safety Seesection 509(a)(4).						
11	Γ	An organization organized and operated exclusively for the benefit of, to perform the functions one or more publicly supported organizations described in section 509(a)(1) or section 509(the box that describes the type of supporting organization and complete lines 11e through 11 a Type I b Type II c Type III - Functionally integrated	a)(2) See sec Ih		a)(3).	Check			
e	Γ	By checking this box, I certify that the organization is not controlled directly or indirectly by other than foundation managers and other than one or more publicly supported organizations section 509(a)(2)							
f		If the organization received a written determination from the IRS that it is a Type I, Type II of check this box	r Type III sup	pporting o	rganız	ation,			
g		Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?							
		(i) a person who directly or indirectly controls, either alone or together with persons describe	d in (ii)		Yes	No			
		and (III) below, the governing body of the the supported organization?		11g(i)					
		(ii) a family member of a person described in (i) above?		11g(ii)					
		(iii) a 35% controlled entity of a person described in (i) or (ii) above?		11g(iii)					
h		Provide the following information about the supported organization(s)							

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organizati col (i) list your gove docume	on in ced in rning nt?	(v) Did you notify the organization in col (i) of your support?		(vi) Is the organizati col (i) orga in the U	(vii) A mount of support	
		instructions))	Yes	No	Yes	No	Yes	No	
Total									

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	under Part III. If the	e organization i	alls to qualify u	nder the tests i	isted below, pie	ase co	mpiete i	art III.)				
	ection A. Public Support endar year (or fiscal year beginning		T	T								
Cale	in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2	.010	(f) Total				
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual	1,265,20.	1,151,490	1,068,780	1,013,817		704,894	5,204,183				
2	grants ") Tax revenues levied for the organization's benefit and either											
	paid to or expended on its behalf											
3	The value of services or facilities furnished by a governmental unit to	0										
4	the organization without charge Total. Add lines 1 through 3	1,265,20	2 1,151,490	1,068,780	1,013,817		704,894	5,204,183				
5	The portion of total contributions by each person (other than a	1,203,201	1,131,150	1,000,700	1,013,017		701,031	3,201,103				
	governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the											
	amount shown on line 11, column (f)											
6	Public Support. Subtract line 5 from line 4	n						5,204,183				
	ection B. Total Support											
Cale	endar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2	010	(f) Total				
7	A mounts from line 4	1,265,202	1,151,490	1,068,780	1,013,817		704,894	5,204,183				
8	Gross income from interest,											
	dividends, payments received on securities loans, rents, royalties and income from similar	245,307	2,018,869	404,608	535,329	666,098		666,098		666,098		3,870,211
9	Net income from unrelated business activities, whether or not the business is regularly											
10	carried on Other income Do not include gain or loss from the sale of											
	capital assets (Explain in Part											
11	IV) Total support (Add lines 7 through 10)							9,074,394				
12	Gross receipts from related activit	ıes, etc (See ınstı	ructions)		<u>'</u>	12	<u> </u>	24,072,086				
13	First Five Years If the Form 990 is check this box and stop here	for the organization	on's first, second	, thırd, fourth, or fı	fth tax year as a !	501(c)(3) organız	ation,				
Se	ection C. Computation of Pul	blic Support P	ercentage									
14	Public Support Percentage for 201	0 (line 6 column (f) divided by line	11 column (f))		14		57 350 %				
15	Public Support Percentage for 200	9 Schedule A, Par	t II, line 14			15		63 130 %				
	33 1/3% support test—2010. If the and stop here. The organization quantum	alıfıes as a publıcl	y supported orga	nızatıon				►✓				
	33 1/3% support test—2009. If the box and stop here. The organizatio 10%-facts-and-circumstances test is 10% or more, and if the organization Part IV how the organization me organization	n qualifies as a pu — 2010. If the orga ation meets the "fa	blicly supported inization did not c icts and circumst	organization :heck a box on line :ances" test, chec	e 13, 16a, or 16b k this box and st o	and line	≘ 14 Explain	▶ ┌				
b	10%-facts-and-circumstances test 15 is 10% or more, and if the orga Explain in Part IV how the organiza	nızatıon meets the	facts and circu	mstances" test, c	heck this box and	stop he	ere.	,				
18	supported organization Private Foundation If the organization instructions	tion did not check	a box on line 13,	16a, 16b, 17a or	17b, check this l	oox and	see	▶□ ▶□				

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,			+			
	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that						
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
_	amount on line 13 for the year Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
0	from line 6)						
Se	ction B. Total Support						-
Cale	ndar year (or fiscal year beginning	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
_	ın)		(-,	(-,	(-,	(-,	(-,
9	A mounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
13	IV) Total support (Add lines 9, 10c,						
13	11 and 12)						
14	First Five Years If the Form 990 is for	or the organizat	ion's first, second	, thırd, fourth, or	fifth tax year as	a section501(c)(
	check this box and stop here						▶ □
	ction C. Computation of Publ	ic Support B	orcontago				
15	Public Support Percentage for 2010			13 column (f))		15	0 %
	· · · · · · · · · · · · · · · · · · ·	•		15 coldiiii (i))			0 70
16	Public support percentage from 200	5 Schedule A, P	ait III, IINE 15			16	
	stion D. Computation of Taxon	otmont Trace	ma Daraanta				
	ction D. Computation of Inve Investment income percentage for 2) (f))	47	
		-			' ('))	17	0 %
18	Investment income percentage from					18	
19a	33 1/3% support tests—2010. If the more than 33 1/3%, check this box a					than 33 1/3% an	d line 17 is not

33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2010

Schedule A (Fo	orm 990 or 990-EZ) 2010	Pag
Part IV	Supplemental Information. Supplemental Information. Complete this required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. additional information. (See instructions).	•

Facts And	Circumstances	Test

Schedule A (Form 990 or 990-EZ) 2010

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493312021511

OMB No 1545-0047

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Name of the organization **Employer identification number**

N/A	care network roundation inc			2794849		
I	Organizations Maintaining Donor Ad		unds	or Accounts	. Complet	te if th
_	organization answered "Yes" to Form 99	(a) Donor advised funds		(b) Funds and o	ther accou	nts
	Total number at end of year	48	 	(2)		
	Aggregate contributions to (during year)	13,237	 			
	Aggregate grants from (during year)					
	Aggregate value at end of year					
	Did the organization inform all donors and donor advi funds are the organization's property, subject to the		ıor advı	sed	✓ Yes	┌ N
	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit				▽ Yes	┌ N
1	t II Conservation Easements. Complete	ıf the organızatıon answered "Yes" t	o Forn	n 990, Part IV	/, line 7.	
	Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreating Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a quality	on or pleasure) Preservation of an Preservation of a G	certifie	d historic struc	•	a
	easement on the last day of the tax year					
	Total number of conservation easements		2-	Held at the	End of the	Year
	Total acreage restricted by conservation easements		2a 2b			
	Number of conservation easements on a certified his	toric structure included in (a)	2D 2c			
	Number of conservation easements included in (c) ac	` '	2d			
	Number of conservation easements modified, transfe the taxable year ▶	rrea, releasea, extinguisnea, or terminate	ea by th	ie organization	auring	
	Number of states where property subject to conserva	ition easement is located 🗠				
	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		dling of	violations, and	☐ Yes	┌ N
	Staff and volunteer hours devoted to monitoring, insp	ecting and enforcing conservation easem	nents d	uring the year 🕨		
	A mount of expenses incurred in monitoring, inspecti	ng, and enforcing conservation easement:	s during	the year ►\$		
	Does each conservation easement reported on line 2					
	170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)?				☐ Yes	ΓN
	In Part XIV, describe how the organization reports cobalance sheet, and include, if applicable, the text of the organization's accounting for conservation easem	he footnote to the organization's financia				
1	Organizations Maintaining Collectio Complete if the organization answered "		or Otl	her Similar	Assets.	
	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	for public exhibition, education or research	ch ın fu			≥,
	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	oublic exhibition, education, or research i				
	(i) Revenues included in Form 990, Part VIII, line 1			▶ \$		
	(ii) Assets included in Form 990, Part X					
	If the organization received or held works of art, histofollowing amounts required to be reported under SFA:		or finan	·		
	Revenues included in Form 990, Part VIII, line 1			F \$		
	•					

b Assets included in Form 990, Part X

Sche	dule D (Form 990) 2010										Page 2
Part	III Organizations Maintaining Co	llections of Art	, His	torical Tr	easu	ıres, or Ot	he	r Similar	Asse	ets (co	ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	e following t	hat ar	e a sıgnıfıcar	nt u	se of its col	lectio	n	
а	Public exhibition		d	Loand	rexc	hange progra	ms				
b	Scholarly research		e	┌ Other							
c	Preservation for future generations										
4	Provide a description of the organization's c Part XIV	ollections and expla	ın hov	v they furthe	r the o	organization's	s ex	empt purpo	se in		
5	During the year, did the organization solicit assets to be sold to raise funds rather than			•				ular	Г	Yes	┌ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar					n answered	"Y	es" to Fori	m 990),	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	dian or other interme	diary	for contribut	tions	or other asse	ts r	not	Γ	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI $$	V and complete the	follow	ing table		_					
									A mou	ınt	
с	Beginning balance						.c				
d	Additions during the year					<u> </u>	.d				
e	Distributions during the year					-	.e				
f	Ending balance					_ 1	.f				
2a	Did the organization include an amount on F	orm 990, Part X, line	e 21?						Γ	Yes	✓ No
	If "Yes," explain the arrangement in Part XIV										
Pal	t V Endowment Funds. Complete	If the organization (a)Current Year		<u>wered "Yes</u>)Prior Year		Form 990, I wo Years Back		t IV, line : Three Years E		•\Four Y	ears Back
1a	Beginning of year balance	2,121,885	(5)	2,121,885	 ` 	2,121,885	+`-	Jimee rears t	Jack (C	- Ji Oui 1	cars back
b	Contributions										
c	Investment earnings or losses										
d	Grants or scholarships										
e	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance	2,121,885		2,121,885		2,121,885	5				
2	Provide the estimated percentage of the year	r end balance held a	as								
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment 🕨 100 000 %										
c	Term endowment ▶										
3a	Are there endowment funds not in the posse $% \left(1\right) =\left(1\right) \left($	ssion of the organiz	ation t	that are held	and a	admınıstered	for	the			
	organization by (i) unrelated organizations							Г	3a(i)	Yes	No No
	(ii) related organizations						•	H-	3a(ii)		No
ь	If "Yes" to 3a(II), are the related organization				٠			· · · ·	3b		
4	Describe in Part XIV the intended uses of th									•	
Par	t VI Investments—Land, Building	s, and Equipme	nt. S	ee Form 99	90, Pa	art X, line 1	0.				
	Description of investment			(a) Cost or basis (invest		(b) Cost or other		(c) Accumul depreciati		(d) Bo	ok value
1a	_and					12,0	000				12,000
Ь	Buildings					3,694,6	597	2,57	72,276		1,175,572
c I	_easehold improvements										
d I	Equipment					725,0	551	61	14,234		126,022
				<u> </u>							
[otal	. Add lines 1a-1e <i>(Column (d) should equal F</i> o	orm 990, Part X, colur	nn (B)	, line 10(c).)				🛌			1,313,594

Part VIII Investments—Other Securities. See	Form 990, Part X, line 12	2.	
(a) Description of security or category (including name of security)	(b) Book value		od of valuation f-year market value
(1)Financial derivatives		Cost of charac	year market varae
(2)Closely-held equity interests			
(3)O ther (A) Equities	8,951,759		F
(B) Mutual Funds	4,535,777		F
(C) O ther	5,782,196		F
(D) Temporary Investments	6,466,047		F
(E) Bonds	4,276,206		F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. See	Form 990, Part X, line		d of valuation
(a) Description of investment type	(b) Book value		od of valuation f-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip			(b) Book value
(1) Security Deposits			43,593
(2) Goodwill			651,423
Tabel (Column (b) about a suid sound Form 200 Part V and (B) line 1	<i>E</i>)	.	605.016
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X			695,016
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes			
Due to Affiliates	7,666,951		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶	7,666,951		

Pa	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemer	าts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	4,193,442
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	4,237,772
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-44,330
4	Net unrealized gains (losses) on investments	4	1,878,740
5	Donated services and use of facilities	5	_
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	1,878,740
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	1,834,410
_	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p		· · ·
1	Total revenue, gains, and other support per audited financial statements	1	3,321,161
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		· · · · · · · · · · · · · · · · · · ·
а	Net unrealized gains on investments 2a		
ь	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d 44,330		
e	Add lines 2a through 2d	2e	44,330
3	Subtract line 2e from line 1	3	3,276,831
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b 916,611		
c	Add lines 4a and 4b	4c	916,611
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	4,193,442
Par	TAXIII Reconciliation of Expenses per Audited Financial Statements With Expenses	per F	
1	Total expenses and losses per audited financial statements	1 1	3,321,161
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	┢ <u></u>	
a	Donated services and use of facilities		
ь	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV) 2d	1	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	3,321,161
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
ь	Other (Describe in Part XIV) 4b 916,611		
c	Add lines 4a and 4b	4c	916,611
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	4,237,772
Pa	rt XIV Supplemental Information		

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
XII	2 d	Investment income and transfers for investments
XII	4 b	Adding back all tansfers to affiliates and fundraising expenses
XIII	4 b	Adding the transfer to affiliates and fundraising expenses
V		This is a permanent endowment. Any income generated is used to fund Patient free and charity care

DLN: 93493312021511

Employer identification number

OMB No 1545-0047

Schedule J (Form 990)

Internal Revenue Service

Name of the organization

Department of the Treasury

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

Compensation Information

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

VIVA	Care Network Foundation Inc	04-2794849			
Pa	rt I Questions Regarding Compensation				
				Yes	Νo
1a		ided any of the following to or for a person listed in Form to provide any relevant information regarding these items			
	First-class or charter travel	Housing allowance or residence for personal use			
	Travel for companions	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the org- reimbursement orprovision of all the expenses descri		1b		
2	Did the organization require substantiation prior to re officers, directors, trustees, and the CEO/Executive [· · · · · · · · · · · · · · · · · · ·	2		
3	Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all tha	t apply Written employment contract			
	✓ Independent compensation consultant ✓ Form 990 of other organizations	Compensation survey or study			
	Form 990 of other organizations	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Pa or a related organization	art VII, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control p	ayment from the organization or a related organization?	4a		Νo
ь	Participate in, or receive payment from, a supplement	al nonqualified retirement plan?	4b	Yes	
С	Participate in, or receive payment from, an equity-bas	sed compensation arrangement?	4c		Νο
	If "Yes" to any of lines 4a-c, list the persons and prov	vide the applicable amounts for each item in Part III			
5	Only 501(c)(3) and 501(c)(4) organizations only must For persons listed in form 990, Part VII, Section A, li compensation contingent on the revenues of				
а	The organization?		5a		Νo
b	Any related organization?		5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in form 990, Part VII, Section A, li compensation contingent on the net earnings of	ne 1a, did the organization pay or accrue any			
а	The organization?		6a		Νo
b	Any related organization?		6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in Form 990, Part VII, Section A , I payments not described in lines 5 and 6? If "Yes," de		7		Νo
8	Were any amounts reported in Form 990, Part VII, pa subject to the initial contract exception described in I in Part III		8		Νo
9	If "Ves" to line 8, did the organization also follow the	rehuttable presumption procedure described in Regulations			

section 53 4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
(1) Karen H Green (1)	260,636	60,689	16,500	10,196	26,204	374,225	356,248	
(2) Joanne M Kramer (1)	205,967	32,209	16,500	7,477	4,205	266,358	255,753	
(3) Barbara Brooks (I)	156,480	23,942	6,845	5,413	10,229	202,909	199,682	
(4) Jane Woodbury	153,152	25,718	10,277	5,366	10,229	204,742	198,679	
(5)			1					
(6)			1		 I			
(7)			1		 			
(8)					 			
(9)					 			
(10)					 I		 	
(11)					 I			
(12)					 I			
(13)					 I			
(14)								
(15)								
(16)								

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Reference	Explanation
I	4 b	Included in column C is the 457f plan Karen Green 457f was 2,846 and Joanne Kramers was 332

Schedule J (Form 990) 2010

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493312021511

04-2794849

OMB No 1545-0047

2010

Open to Public Inspection

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Name of the organization

Employer identification number VNA Care Network Foundation Inc

ldentifier	Return Reference	Explanation
Form 990 Part VI	19	If a formal request is made w e w ill make copies

ldentifier	Return Reference	Explanation
Form 990 Part VI	11b	990 was compiled and reviewed by the CEO and CFO and sent to the Finance committee for review. The Finance committee presents to the Board for approval. Board members are offered a copy of the 990 at that time.

ldentifier	Return Reference	Explanation
Form 990 Part VI	15a	The Executive Compensation Committee made up of independent Board members obtains a competitive salary survey from an outside independent source. The Executive Compensation Committee then deliberates and decides on the executive compensation.

ldentifier	Return Reference	Explanation
Form 990 Part VI		Other officers and key employees salaries are determined by the CEO based on comparable data obtained by competitive salary survey from an outside independent source

ldentifier	Return Reference	Explanation
Form 990 Part VI		Annually the Board is asked to sign a conflict of interest statement. Also, at the beginning of all Board meetings the Board chair asks if there is any conflicts with any of the agenda items.

ldentifier	Return Reference	Explanation
Form 990 Part VII	1a	The forty hours worked are spread over all Affiliated companies

ldentifier	Return Reference	Explanation
Form 990 Part XI	5	The difference is unrealized gains on investments and changes in temporarily restricted net assets

DLN: 93493312021511

OMB No 1545-0047

Open to Public Inspection

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization
VNA Care Network Foundation Inc

Employer identification number

							04-27948	49			
Part I Identification of Disregarded Entities (Com	plete	ıf the organızat	tion	answered "Ye	s" o	n Form 990, Pai	t IV, line 33.)				
(a) Name, address, and EIN of disregarded entity		(b) Primary activity		(c) Legal domicile (state or foreign country)		(d) Total income	(e) End-of-year assets		(f) Direct controlling entity		
Part II Identification of Related Tax-Exempt Orga or more related tax-exempt organizations during			e ıf t	the organization	on a	nswered "Yes" (on Form 990, P	art	IV, line 34 becaus		
(a) Name, address, and EIN of related organization	F	(b) Primary activity		(c) Legal domicile (state or foreign country)		(d) empt Code section	(e) Public charity status (if section 501(c)(3))		(f) Direct controlling entity		j) 12(b)(13 rolled ization
(1) VNA Care Network Inc	\perp									Yes	No
120 Thomas Street	Hom	e Health Care		Μ.Α.		F01c2			VNA Care Network Foundation Inc		No
Worcester, MA 01608 04-2103825	ПОПІ	е пеанн саге	MA		501c3		9		Foundation Inc		No
(2) VNA Care Hospice Inc											
120 Thomas Street	Hosp	ice Care		МА		501c3			VNA Care Network Foundation Inc		No
Worcester, MA 01608 04-3217872											
(3) VNA Care Advantage Inc											
120 Thomas Street	Day (Care		MA		501c3			VNA Care Network Foundation Inc		No
/orcester, MA 01608 4-2953171											

Schedule R (Form 990) 2010											Р
Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)											
-			(c)		(a)			(h)	(i)	(j)	

						, ,							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-yea assets		prtionate	(i) Code V—UBI amount in box 20 Schedule K-1 (Form 1065)	Ger of ma	(j) eral or naging rtner?	(k) Percentage ownership	
							Yes	No		Yes	No		
(1) Home Staff LLC 40 Millbrook Street Worcester, MA01608 42-1757904	Home Care	МА	N/A					No			No		
				able as a Corpor zations treated as					n answered "Y	es" on	orm 9	990, Part IV,	
Name address as	(a)		(b)	(c)	D	(d)	(e)	Ch	(f)	(0)	(h)	

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership

(6)

Part V Transactions With Related Organizations (Complete if the organization answered	"Yes" on Form 990, Pai	t IV, line 34, 35, 3	55A, or 36.)			
Note. Complete line 1 if any entity is listed in Parts II, III or IV						
1 During the tax year, did the organization engage in any of the following transactions with one or more related of	organizations listed in Part	s II-IV?				
a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a		No	
b Gift, grant, or capital contribution to other organization(s)						
c Gift, grant, or capital contribution from other organization(s)			1 c		No	
d Loans or loan guarantees to or for other organization(s)			1d	Yes		
e Loans or loan guarantees by other organization(s)			1e		No	
f Sale of assets to other organization(s)			1 f		No	
g Purchase of assets from other organization(s)						
h Exchange of assets			1h		No	
i Lease of facilities, equipment, or other assets to other organization(s)			1 i	Yes		
j Lease of facilities, equipment, or other assets from other organization(s)	j Lease of facilities, equipment, or other assets from other organization(s)					
k Performance of services or membership or fundraising solicitations for other organization(s)						
l Performance of services or membership or fundraising solicitations by other organization(s)						
m Sharing of facilities, equipment, mailing lists, or other assets						
n Sharing of paid employees						
Reimbursement paid to other organization for expenses			10		No	
p Reimbursement paid by other organization for expenses			1p		No	
q O ther transfer of cash or property to other organization(s)			1 q	Yes		
r Other transfer of cash or property from other organization(s)			1r		No	
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this lii	ne, including covered relati	onships and transact	ion thresholds			
(a)	(b) Transaction	(c)	(d) Method of determin	nına ama	unt	
Name of other organization	type(a-r)	Amount involved	involved			
1)						
See Additional Data Table						
2)						
(3)						
(4)						
(5)						

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Are all partners section 501(c)(3) organizations?		(e) Share of end-of-year assets		rtionate cions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	(h) neral or naging irtner?	
			Yes	No		Yes	No		Yes	N	
										+	
										-	
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Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier I Return Reference I	er Return Reference Explanation
---------------------------------	---------------------------------

Schedule R (Form 990) 2010

Software ID: 10000149

Software Version: 2010.2.15

EIN: 04-2794849

Name: VNA Care Network Foundation Inc

Form 990, Schedule R, Part V - Transactions With Related Organizations

	(a) Name of other organization	(b) Transaction type(a-r)	(c) A mount Involved (\$)	(d) Method of determining amount involved
(1)	VNA Care Network Inc	ı	874,998	Cost
(2)	VNA Care Hospice Inc	1	375,906	Cost
(3)	VNA Care Advantage Inc	1	62,402	Cost
(4)	VNA Care Network Inc	q	354,431	Cost
(5)	VNA Care Hospice Inc	k	554,516	Cost
(6)	VNA Care Network Inc	r	405,860	Cost
(7)	VNA Care Hospice Inc	q	254,931	Cost
(8)	VNA Care Network Inc	k	1,478,709	Cost
(9)	VNA Care Advantage Inc	k	20,538	Cost
(10)	VNA Care Hospice Inc	г	199,900	Cost
(11)	VNA Care Advantage Inc	d	2,000,000	Cost

VNA CARE NETWORK FOUNDATION, INC. AND AFFILIATES

AUDITED CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2010 AND 2009

VNA CARE NETWORK FOUNDATION, INC. AND AFFILIATES

AUDITED CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2010 AND 2009

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BRAD BORBIDGE, P.A.

CERTIFIED PUBLIC ACCOUNTANTS 197 LOUDON ROAD, SUITE 350 CONCORD, NEW HAMPSHIRE 03301

> TELEPHONE 603/224-0849 TELEFAX 603/224-2397

INDEPENDENT AUDITOR'S REPORT

Board of Directors VNA Care Network Foundation, Inc. and Affiliates Worcester, Massachusetts

We have audited the accompanying consolidated balance sheets of VNA Care Network Foundation, Inc. and Affiliates (Association) as of December 31, 2010 and 2009, and the related statements of operations, changes in net assets and cash flows for the years then ended. These consolidated financial statements are the responsibility of the Association's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of VNA Care Network Foundation, Inc. and Affiliates as of December 31, 2010 and 2009, and the results of operations, changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The accompanying consolidating balance sheets, statements of operations and changes in net assets, and statements of cash flows and supplemental schedules are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information has been subjected to the auditing procedures applied in our audits of the consolidated financial statements and, in our opinion, is fairly stated in all material respects in relation to the consolidated financial statements taken as a whole.

On Oalf

Concord, New Hampshire March 30, 2011

VNA CARE NETWORK FOUNDATION, INC. AND AFFILIATES CONSOLIDATED BALANCE SHEETS DECEMBER 31, 2010 AND 2009

ASSETS

		2010	2009
Current Assets Cash and cash equivalents Temporary investments Investments Patient accounts receivable, less allowances for doubtful accounts of \$369,240 and \$345,024	\$	1,144,177 1,542,748 23,339,239	\$ 3,365,991 1,500,000 20,499,586
at December 31, 2010 and 2009, respectively Due from affiliates, net Other current assets		6,235,591 213,193 508,654	 6,354,400 - 248,018
Total Current Assets		32,983,602	31,967,995
Assets limited as to use Other Assets		6,945,148	6,726,130
Investment in limited liability company Goodwill Other assets Property and equipment, net		2,434,348 944,053 46,043 7,107,467	 2,392,549 944,053 46,043 7,516,926
TOTAL ASSETS	\$	50,460,661	\$ 49,593,696
LIABILITIES AND NET ASS	ETS		
Current Liabilities Accounts payable and accrued expenses Accrued payroll and related expenses Due to affiliate, net Due to third-party payers Deferred revenue Current maturities of long-term debt	\$	2,644,101 2,087,860 - 565,426 1,236,171 -	\$ 3,297,101 1,987,145 27,046 740,265 1,390,247 1,366,673
Total Current Liabilities		6,533,558	8,808,477
Long-term debt, less current maturities		155,000	155,000
Total Liabilities		6,688,558	 8,963,477
Net Assets Unrestricted Temporarily restricted Permanently restricted	<u> </u>	38,939,279 2,570,316 2,262,508	 35,655,445 2,712,266 2,262,508
Total Net Assets		43,772,103	40,630,219
TOTAL LIABILITIES AND NET ASSETS	\$	50,460,661	\$ 49,593,696

(See accompanying notes to these consolidated financial statements)

VNA CARE NETWORK FOUNDATION, INC. AND AFFILIATES CONSOLIDATED STATEMENTS OF OPERATIONS FOR THE YEARS ENDED DECEMBER 31, 2010 AND 2009

		2010	 2009
Operating Revenue			
Net patient service revenue	\$	48,622,932	\$ 50,613,104
Other operating revenue		1,065,278	881,322
Contributions and fundraising, net of expenses		724,409	875,244
Investment income in limited liability company Net assets released from restriction for		241,800	246,977
program services	***************************************	550,343	 472,947
Total Operating Revenue		51,204,762	 53,089,594
Operating Expenses			
Salaries and benefits		36,614,483	37,072,852
Other operating expenses		12,950,695	13,601,730
Depreciation and amortization		869,794	970,026
Interest		7,496	60,338
Bad debt expense		120,000	 123,000
Total Operating Expenses		50,562,468	 51,827,946
OPERATING INCOME		642,294	1,261,648
Other Revenue, Gains and Losses			
Investment income, net of expenses		608,568	 317,552
EXCESS OF REVENUE OVER EXPENSES		1,250,862	1,579,200
Change in unrealized gain on investments		1,879,830	2,836,365
Net assets released for capital acquisition		153,142	 1,192,658
INCREASE IN UNRESTRICTED NET ASSETS	\$	3,283,834	\$ 5,608,223

VNA CARE NETWORK FOUNDATION, INC. AND AFFILIATES CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS FOR THE YEARS ENDED DECEMBER 31, 2010 AND 2009

		2010		2009
Unrestricted Net Assets: Excess of revenue over expenses Change in unrealized gain on investments Net assets released for capital acquisition	\$	1,250,862 1,879,830 153,142	\$	1,579,200 2,836,365 1,192,658
Change in Unrestricted Net Assets		3,283,834		5,608,223
Temporarily Restricted Net Assets: Realized loss on investments Change in unrealized gain on investments Donor restricted contributions Net assets released for capital acquisition Net assets released from restrictions for program services Change in Temporarily Restricted Net Assets		(17,691) 462,406 116,820 (153,142) (550,343) (141,950)		(181,048) 872,223 1,026,771 (1,192,658) (472,947) 52,341
Increase in Net Assets		3,141,884		5,660,564
Net assets, beginning of year		40,630,219	<u>سو</u> سيد د ــــــــــــــــــــــــــــــــــ	34,969,655
NET ASSETS, END OF YEAR	_\$_	43,772,103	\$	40,630,219

VNA CARE NETWORK FOUNDATION, INC. AND AFFILIATES CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2010 AND 2009

	2010		2009	
Cash Flows From Operating Activities:	_			
Change in net assets	\$ 3,141,884	\$	5,660,564	
Adjustments to reconcile change in net assets				
to net cash provided by operating activities				
Depreciation and amortization	869,794		970,026	
Bad debt expense, net of recoveries	120,000		123,000	
Change in unrealized gain on investments	(2,342,236)		(3,708,588)	
Restricted contributions	(116,820)		(1,026,771)	
Net realized loss on investment				
transactions	198,182		361,539	
(Increase) decrease in the following assets:				
Temporary investments	(42,748)		(480,776)	
Patient accounts receivable	(1,191)		637,412	
Due from affiliate	(213,193)		-	
Other current assets	(260,636)		382,658	
Increase (decrease) in the following liabilities:	//EG 000\		(=4.54.0)	
Accounts payable and accrued expenses	(653,000)		(74,510)	
Accrued payroll and related expenses	100,715		115,842	
Due to affiliate	(27,046)		(9,677)	
Due to third-party payers	(174,839)		245,317	
Deferred revenue	 (154,076)		(373,387)	
Net Cash Provided By Operating Activities	 444,790		2,822,649	
Cash Flows From Investing Activities				
Restricted contributions	116,820		1,026,771	
(Increase) decrease in assets limited as to use	(376,526)		(78,246)	
Capital distribution from limited liability company	200,000		200,000	
Investment income in limited liability company	(241,799)		(246,977)	
Capital expenditures	(460,336)		(2,326,875)	
Net purchase of investments	 (538,090)		(355,174)	
Net Cash Used By Investing Activities	 (1,299,931)		(1,780,501)	
Cash Flows From Financing Activities				
Repayment of long term debt	 (1,366,673)		(399,996)	
Net Cash Used By Financing Activities	(1,366,673)		(399,996)	

VNA CARE NETWORK FOUNDATION, INC. AND AFFILIATES CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED) FOR THE YEARS ENDED DECEMBER 31, 2010 AND 2009

	 2010	 2009
Net (Decrease) Increase in Cash and Cash Equivalents	(2,221,814)	642,152
Cash and cash equivalents, beginning of year	 3,365,991	 2,723,839
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 1,144,177	\$ 3,365,991
Supplemental Disclosures of Cash Flow Information Cash paid for interest	\$ 7, 4 96	\$ 60,338

VNA CARE NETWORK FOUNDATION, INC. AND AFFILIATES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2010 AND 2009

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

The VNA Care Network Foundation, Inc. (Foundation) is a non-stock, not-for-profit corporation organized in Massachusetts. The Foundation's primary purposes are to act as a holding company, maintain an investment portfolio, fund raise, and provide management services to affiliated health care providers providing services to patients in the central and eastern Massachusetts area. The Foundation is exempt from federal income taxes under the Internal Revenue Code Section 501(c)(3).

Subsidiaries

VNA Care Network, Inc. (Network) is a non-stock, not-for-profit corporation organized in Massachusetts, whose primary purpose is to provide home health care services. Network is exempt from federal income taxes under the Internal Revenue Code Section 501(c)(3).

VNA Care Hospice, Inc. (Hospice) is a non-stock, not-for-profit corporation organized in Massachusetts, whose primary purpose is to provide hospice and palliative care services. Hospice is exempt from federal income taxes under the Internal Revenue Code Section 501(c)(3).

VNA Care Advantage, Inc. (Advantage) is a non-stock, not-for-profit corporation organized in Massachusetts, whose primary purposes are to provide personal care, homemaker, and child care services. Advantage is exempt from federal income taxes under the Internal Revenue Code Section 501(c)(3).

Principles of Consolidation

The consolidated financial statements include the accounts of Foundation and its subsidiaries: Network, Hospice, and Advantage. These agencies will collectively be referred to as the Association. The affiliations are through a common board membership. All significant inter-company balances and transactions have been eliminated in consolidation.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents include investments in highly liquid debt instruments with original maturities of three months or less, excluding assets limited as to use.

Temporary Investments

Temporary investments include investments in liquid debt instruments with original maturities of more than three months, excluding assets limited as to use and temporary investments within the investment pool.

Investments

Investments in equity and debt securities are reported at fair value. Investment income, realized gains and losses, and other than temporary impairments on investments are included in the excess of revenue over expenses unless otherwise stipulated by the donor or State law. Unrealized gains and losses are reported as an increase or decrease in unrestricted net assets, unless otherwise stipulated by the donor or State law. The Association reviews investments where the fair value is significantly below cost and in cases where the decline is considered to be other than temporary, an adjustment is recorded to reflect this amount in the excess of revenue over expenses.

Investments, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. As such, it is reasonably possible that changes in the values of investments will occur in the near term and that such changes could materially affect the amounts reported in the balance sheets, statements of operations, and changes in net assets.

Assets Limited as to Use

Assets limited as to use include assets held by trustees under indenture agreements, designated assets set aside by the board of directors and temporarily and permanently restricted net assets.

Property and Equipment

Property and equipment are stated at cost. Depreciation on property and equipment is calculated on the straight-line method over the estimated useful lives of the assets. Equipment under capital lease obligations is amortized on the straight-line method over the shorter period of the lease term or the estimated useful life of the equipment. Such amortization is included in depreciation and amortization in the consolidated financial statements. The Association's capitalization threshold is \$5,000.

Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use by the Association has been limited by donors to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained in perpetuity.

Donor-Restricted Gifts

Unconditional promises to give cash and other assets to the Association are reported at fair market value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported as fair value at the date the gift is received. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets released from restriction. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions in the accompanying consolidated financial statements.

Promises to Give

Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. The discounts on those amounts are computed using risk-free interest rates applicable to the years in which the promises are received. Amortization of the discounts is included in contribution revenue. Conditional promises to give are not included as support until the conditions are substantially met.

Gifts of Long-lived Assets

Gifts of long-lived assets, such as land, buildings, or equipment, are reported as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expiration of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

Patient Service Revenue

Standard charges for services to all patients are recorded as revenue when services are rendered. Clients unable to pay full charge, who do not have other third-party resources, are charged a reduced amount based on the Association's published sliding fee scale. Reductions in full charge are recognized when the service is rendered

Excess of Revenues Over Expenses

The statements of operations reflect the excess of revenues over expenses. Changes in unrestricted net assets, which are excluded from the excess of revenues over expenses, consistent with industry practice, include unrealized gains and losses on investments other than trading securities, and contributions of long-hved assets (including assets acquired using contributions which, by donor restriction were to be used for the purposes of acquiring such assets).

Charity Care Policy

Network and Hospice have a policy of providing health care services without charge or at amounts less than established charges to patients who are unable to pay. Such patients are identified based on financial information obtained from the patient and subsequent analysis. Since Network and Hospice do not expect payment, estimated charges for charity care are not included in revenue. In addition, Network provides services to Medicaid patients at less than cost which Network considers partial charity care.

The amounts of foregone charges for free care, for Medicaid cost shortfalls in the Network and for uncompensated care in the hospice houses are \$1,337,958 and \$1,329,247 for the years ended December 31, 2010 and 2009, respectively. Network also provides resources and services to support numerous initiatives aimed at contributing to the physical and psychological well being of individuals in Network's community.

Contributed Services

A number of volunteers have donated substantial amounts of their time to Network's and Hospice's program services. No amounts have been reflected in the financial statements for these volunteer services, since the contributed services did not meet the criteria for recognition under Statement of Financial Auditing Standards No. 116.

Goodwill

The Association has adopted the FASB ASC Topic 350, Goodwill. Under the Topic 350, the intangible asset, goodwill, is tested annually for possible loss on the impairment of the asset's value. There was no reported loss on impairment of goodwill for the years ended in December 31, 2010 and 2009. Goodwill amounted to \$944,053 for both years ended December 31, 2010 and 2009.

NOTE 2 INVESTMENTS

Investments are identified as current assets and assets limited as to use, and are stated at fair value and consist of the following at December 31, 2010 and 2009:

	2010	2009
Cash and cash equivalents	\$ 6,466,047	\$ 6,499,418
Marketable equity securities		
Consumer discretionary	319,937	205,347
Consumer Staples	128,306	505,596
Energy	280,624	342,885
Financial services	34,360	59,200
Health care	√ / 81,840	270,655
Industrials	479,546	185,031
Information technology	508,778	508,905
Materials	148,760	400,462
Telecommunication services	53,592	67,160
Mutual funds		
Equity funds	6,916,016	5,652,840
Fixed income funds	4,276,206 /	3,273,569
International equity	1. 4. 535,777	2,838,890
Other	***	
Hedge funds	5,308,301	5,857,318
Limited liability corporation	<u>2,434,348</u>	<u>2,392,549</u>
Total Investments	\$ 31,972,438	<u>\$ 29,059,825</u>

NOTE 2 INVESTMENTS (CONTINUED)

Current assets	\$ 23,339,239	\$ 20,499,586
Investment in a limited liability corporation	2,434,348	2,392,549
Assets limited as to use (Note 3)	6,198,851	<u>6,167,690</u>
Total Investments	\$ 31,972,438	\$ 29,059,825

Cash and cash equivalents included in investments and assets limited as to use are not considered cash and cash equivalents for cash flow purposes.

Investments are maintained in an investment pool. Each investment fund is allocated realized and unrealized gains and losses based upon units. Units are calculated using the market value approach determined on the last day of the month the transaction took place.

Financial accounting standards have established a valuation hierarchy for disclosure of the inputs to valuation used to measure fair value. This hierarchy prioritizes the inputs into three broad levels as follows:

- Level 1 inputs quoted prices traded daily in active markets.
- Level 2 inputs other than quoted prices for active markets that are traded less frequently than daily.
- Level 3 inputs unobservable inputs.

All investments are considered Level 1 inputs, with the exception of hedge funds and the investment in the limited liability corporation, which are considered Level 3 inputs.

The hedge fund investments are considered a Level 3 input because they are based on the representation of the respective fund managers, and are not independently priced by the Association's custodian. The investment managers utilize a combination of observable and unobservable inputs to value the investments including quoted market prices of actual or similar holdings, commodities pricing and other financial information. The investment in the limited liability corporation is considered a Level 3 input which is valued using the equity method as required by generally accepted accounting standards in the United States of America.

NOTE 2 INVESTMENTS (CONTINUED)

The following table provides the assets and liabilities carried at fair value measured on a recurring basis as of December 31, 2010 and 2009.

	2010	2009
Level 1	\$24,229,789	\$20,809,958
Level 2 Level 3	- 7,742,649	- _8,249,867
Total Investments	<u>\$31,972,438</u>	<u>\$29,059,825</u>

The following table summarizes the changes in the fair value of the Level 3 inputs for the years ended December 31, 2010 and 2009:

	2010	2009
Beginning balance	\$ 8,249,867	\$ 7,855,750
Shares redeemed Investment income, net of expense Investment income in a limited liability corporation	(1,304,109) 50,581 241,800	(967,645) 42,506 246,977
Total gains and losses realized and unrealized included in the increase in net assets	<u>504,510</u>	1,072,279
Ending balance	<u>\$ 7,742,649</u>	<u>\$ 8,249,867</u>

Investment income and gains for assets limited as to use, cash equivalents, and other investments are comprised of the following for the years ended December 31, 2010 and 2009.

	2010	2009	
Unrestricted investment income			
Investment income	\$ 713,106	\$ 556,420	
Investment in a limited liability company	241,800	246,977	
Realized (loss) gain on investments	(44,329)	(180,492)	
Less investment fees	(60,209)	(58,376)	
Total Net Unrestricted Investment	, , ,	, ,	
Income	850,368	564,529	
Change in unrealized gain on investments	<u> 1,879,830</u>	2,836,365	
Total Unrestricted Investment Income and Gains	<u>\$ 2,730,198</u>	\$ 3,400,894	

NOTE 2 INVESTMENTS (CONTINUED)

		<u> 2010 </u>		2009
Temporarily restricted investment gain (loss) Realized loss on investments Change in unrealized gain on investments	\$	(17,691) 462,406	\$	(181,048) 872,223
Total Temporarily Restricted Investment Gains	<u>\$</u>	<u>444,715</u>	<u>\$_</u>	691,175

NOTE 3 ASSETS LIMITED AS TO USE

Assets limited as to use consist of the following board designated and donor restricted net assets at December 31, 2010 and 2009.

at about at December 51, 2015 and 2507.		2010		2009
Designated by the governing board				
Future expansion and operation of				
hospice program	\$	832,993	\$	748,543
Board designation of 2007 investment				,
spending policy for de Rham Hospice				
Home		-		379,152
Board designation of 2010 investment				•
spending policy for Tippett Hospice				
Home		420,000		-
Through merger agreement for purposes				
or uses in or around the Town of				
Spencer called the "Spencer VNA				
Board Restricted Fund"		224,703		210,520
Net assets held in trust				
Unemployment insurance fund		336,559		183,239
Funds held for Sections 457(b) and				
457(f) deferred compensation plan		298,069		229,902
Donor restricted				
Temporarily restricted for hospice				
patient needs		-		130,343
Temporarily restricted for de Rham Hospice				
Home		_		146,598
Temporarily restricted for Tippett Hospice				
House		111,670		1,394
Temporarily restricted for education		8,889		8,889
Temporarily restricted cumulative				
gains on endowment investments		2,449,757		2,425,042
Permanently restricted for				
Endowment		<u>2,262,508</u>	_	<u>2,262,508</u>
Total Assets Limited as to Use	<u>\$</u>	<u>6,945,148</u>	<u>\$</u>	<u>6,726,130</u>

NOTE 3 ASSETS LIMITED AS TO USE (CONTINUED)

The composition of assets limited as to use at December 31, 2010 and 2009 follows:

		2010		2009
Pledge receivables Funds held in trust Investments (Note 2)	\$	111,669 634,628 6,198,851	\$	145,299 413,141 6,167,690
Total Assets Limited as to Use	<u>\$</u>	6,945,148	<u>\$</u>	6,726,130

NOTE 4 INVESTMENT IN LIMITED LIABILITY COMPANY

Beginning April 3, 2008, Advantage had a one-half interest as a member in Home Staff, LLC, a limited liability company organized in Massachusetts to provide private duty home health aide services. Advantage's investment in Home Staff is accounted for on the equity method, and Advantage's activities include its share of the net income of the limited liability company. A summary of the limited liability company's audited financial information is as follows:

	2010	2009
Total assets	\$ 5,077,437	\$ 4,704,753
Total liabilities	444,559	339,482
Member's capital	<u>\$_4,632,878</u>	<u>\$ 4,365,271</u>
Net income	<u>\$ 467,607</u>	<u>\$ 493,954</u>

NOTE 5 PROPERTY AND EQUIPMENT

Property and equipment consisted of the following at December 31, 2010 and 2009:

	2010	2009
Land	\$ 926,823	\$ 926,823
Land improvements	330,224	330,224
Buildings and leasehold improvements	9,630,819	9,403,699
Furniture and equipment	12,995,072	12,752,972
Total	23,882,938	23,413,718
Less accumulated depreciation	16,775,471	15,896,792
Property and Equipment, Net	<u>\$ 7,107,467</u>	<u>\$ 7,516,926</u>

NOTE 6 RESTRICTIONS ON NET ASSETS

Permanently restricted net assets amounted to \$2,262,508 for years ended December 31, 2010 and 2009, which consisted of contributions to be held in perpetuity, the income from which is expendable to support operations.

Temporarily restricted net assets at December 31, 2010 and 2009 included the following:

	2	010		2009
Donor restricted contributions				
for hospice patient needs	\$	-	\$	130,343
Donor restricted contributions				
for de Rham Hospice Home		-		146,598
Donor restricted contributions				
for Tippett Hospice House		111,670		1,394
Temporarily restricted for education		8,889		8,889
Cumulative realized and unrealized				
gains and losses on donor restricted				
net assets	2	<u>,449,757</u>		2,425,042
Temporarily Restricted Net Assets	<u>\$ 2</u>	<u>,570,316</u>	<u>\$</u>	<u>2,712,266</u>

NOTE 7 ENDOWMENTS

There are no board designated endowments. Donor restricted endowments consisted of an investment portfolio managed by a contracted investment manager with oversight by the Association's investment committee. As required by generally accepted accounting principles in the United States of America, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

The State of Massachusetts continues to be guided by the Uniform Prudent Management of Institutional Funds Act (UPMIFA). The Association has interpreted UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor- restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Association classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment and (b) the original value of subsequent gifts to the permanent endowment (also known as historical cost). Net appreciation in excess of the historical cost is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Association in a manner consistent with the standard of procedure prescribed by UPMIFA.

NOTE 7 ENDOWMENTS (CONTINUED)

Investment income earned on endowments is expended when earned unless otherwise stipulated by the donor.

The following summarizes changes in endowment assets for years ended December 31, 2010 and 2009:

		Temporarily	Permanently
	Unrestricted	Restricted	Restricted
Endowments, December 31, 2008	\$ -	\$ 1,983,867	\$ 2,262,508
Investment gains	**	691,175	-
Expenditures		<u>(250,000</u>)	~
Endowments, December 31, 2009	-	2,425,042	2,262,508
Investment gains	-	444,715	-
Expenditures		(420,000)	
Endowments, December 31, 2010	<u>\$ - </u>	<u>\$ 2,449,757</u>	<u>\$ 2,262,508</u>

From time to time, the fair value of assets associated with donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Association to retain as a fund of perpetual duration. In accordance with generally accepted accounting principles, there were no deficiencies of this nature that are reported in unrestricted net assets as of December 31, 2010 and 2009.

The Association has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. The endowment assets consist of a balanced portfolio of cash, certificates of deposits, debt and equity securities.

NOTE 8 LINE OF CREDIT

On December 1, 2008 the Foundation entered into a revolving line of credit in the amount of \$7,000,000 with TD Bank in which Network is the Guarantor. The interest rate on the line is set at 0.5% above the Wall Street Journal prime rate (3.25%), which equated to 3.75% at December 31, 2010. The line of credit is secured by all assets of the Association. There was no outstanding balance at December 31, 2010 and 2009.

Under the terms of the agreement, Association must comply with covenants relating to maintaining a minimum balance of \$28,000,000 in unrestricted net assets at all times and meeting a fixed charge coverage ratio that is to be greater or equal to 1.5:1.0. At December 31, 2010 and 2009, Association complied with the above covenants.

NOTE 9 NOTES PAYABLE

Long term debt consisted of the following at December 31, 2010 and 2009:

	2010	2009
Note payable to a bank, interest at .5 % below the Wall Street Journal prime rate. Monthly principal payments of \$33,333, secured by certain cash and investment balances. See note below.	\$ -	\$ 1,366,673
Deferred note payable with principal due on November 19, 2033 with an option of extending the maturity for an additional 40 years. In 2005 the total accumulated, deferred simple interest of 5% was forgiven. The note is collateralized by property in Hospice.	125,000	125,000
Deferred note payable with simple interest of 10%. Principal and interest due on January 18, 2034. The note is collateralized by property in Hospice. Principal and interest will be forgiven if certain terms are met through the full 40 years.	30,000	30,000
Total	155,000	1,521,673
Less current portion		1,366,673
Total long term debt, less current maturities	<u>\$ 155,000</u>	<u>\$ 155,000</u>

The outstanding principal note payable balance in the amount of \$1,366,673, and all outstanding interest due this note, was fully paid to lender, Cambridge Trust Company, on February 4, 2010.

NOTE 10 NET PATIENT SERVICE REVENUE

The Association has agreements with third-party payers that provide for payments to the Association at amounts different from its established rates. A summary of the payment arrangements with major third-party payers follows:

- Medicare, under the home health benefit, reimburses the Association at prospectively determined rates based on a 60-day episode of care. The prospective rates are not subject to retroactive adjustment.
- Medicare, under the hospice benefit, reimburses the Association at prospectively determined rates per day. The prospective rates are not subject to retroactive adjustment.
- Medicaid, under the home health benefit, reimburses the Association at statewide prospectively determined rates per service. The prospective rates are not subject to retroactive adjustment.
- Medicaid, under the hospice benefit, reimburses the Association at prospectively determined rates per day. The prospective rates are not subject to retroactive adjustment.

The Association also has entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations. The basis for payment to the Association under these agreements includes prospectively determined rates per service and discounts from established charges.

Net patient service revenue provided for the years ended December 31, 2010 and 2009 follows:

	2010	2009
Medicare Medicaid	\$28,018,085 1,553,663	\$29,181,698 1,720,861
Other	<u>19,051,184</u>	<u>19,710,545</u>
Total	<u>\$48,622,932</u>	<u>\$50,613,104</u>

NOTE 11 MALPRACTICE INSURANCE

The Association insures its medical malpractice risks on a claims-made basis. There were no known malpractice claims outstanding at December 31, 2010, which in the opinion of management, will be settled for amounts in excess of insurance coverage; nor are there any unasserted claims or incidents which require loss accrual. The Association intends to renew coverage on a claims-made basis and anticipates that such coverage will be available.

NOTE 12 FUNCTIONAL EXPENSES

The Association provides various services to residents within its geographic location. Expenses related to providing these services are as follows:

	2010	2009
Program services	\$ 45,343,070	\$ 46,543,294
Administrative and general	4,797,155	4,888,716
Fundraising	422,243	395,936
Total	<u>\$ 50,562,468</u>	<u>\$ 51,827,946</u>

NOTE 13 PENSION PLAN

The Association has adopted a defined contribution pension plan under the Internal Revenue Code 401(k) covering substantially all of its full-time employees. The pension expense related to the 401(k) plan amounted to \$769,767 and \$789,050 for the years ended December 31, 2010 and 2009, respectively.

During 2006, the Association established an unqualified deferred compensation plan under Internal Revenue Code Section 457(b) and 457(f) for certain key employees. Under this plan, participating employees can elect to defer their compensation within the Internal Revenue Code limits. For the years ended December 31, 2010 and 2009 the activity in the plan was as follows:

	<u></u>	2010	2009
Employee deferred compensation, net of withdrawals Investment gains	\$	42,733 25,434	\$ 54,847 49,328
Total Deferred Compensation	<u>\$</u>	68,167	\$ 104,175

The total balance of the deferred compensation amounted to \$298,069 and \$229,902 for the years ended December 31, 2010 and 2009, respectively, and is reported as assets limited as to use under Note 3.

NOTE 14 COMMITMENTS AND CONTINGENCIES

Leases that do not meet the criteria for capitalization are classified as operating leases with related rental charged to operations as incurred.

The following is a schedule by year of future minimum lease payments under operating leases for office facilities and equipment that have initial or remaining lease terms in excess of one year as of December 31, 2010.

Year Ending <u>December 31,</u>	Minimum Lease Payments
2011	\$ 572,077
2012 2013	574,125 306,457
2014	<u>151,245</u>
Total	<u>\$ 1,603,904</u>

Rental expense, other than intercompany charges, amounted to \$598,526 and \$587,490 for the years ended December 31, 2010 and 2009, respectively.

NOTE 15 CONCENTRATIONS OF RISK

The Association maintained cash balances in excess of \$250,000 in banks, which is insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000. The financial institutions have strong credit rating and management believes the credit risk related to the deposits is minimal.

The Association grants credit without collateral to its patients, most of who are local residents and are insured under third-party payer agreements. At December 31, 2010, Medicare represented 39% of gross accounts receivable. No other individual payer source exceeded 10% of the gross accounts receivable balance.

NOTE 16 RELATED PARTY TRANSACTIONS

Beginning 2008, Advantage became a one-half interest member in Home Staff, LLC, a limited liability company organized in Massachusetts to provide private duty home health aide services.

For the years ended December 31, 2010 and 2009, Network and Hospice purchased home health aide services from Home Staff, LLC, in the amount of \$416,411 and \$475,179, respectively.

Management provided management and administrative services to Home Staff, LLC, in the amount of \$41,795 and \$20,373 for the years ended December 31, 2010 and 2009 The Association also provided cash advances to Home Staff, LLC.

At December 31, 2010 and 2009 the total net balance due from and due (to) the affiliate amounted to \$213,193 and (\$27,046), respectively.

NOTE 17 PRIOR YEAR COMPARATIVE AMOUNTS

Certain prior year amounts have been reclassified to be consistent with current year presentation.

NOTE 18 SUBSEQUENT EVENTS

For financial reporting purposes, subsequent events have been evaluated by management through March 31, 2011, which is the date the financial statements were available to be issued.

VNA CARE NETWORK FOUNDATION, INC. AND AFFILIATES

CONSOLIDATING BALANCE SHEETS DECEMBER 31, 2010

ASSETS

				Ciaco								2010
Cumont Acrost	Ä	Foundation		Network		Hospice	7	Advantage	රි	Consolidating Entries		Consolidated Totals
Cultern Assets	(,									
Cash and cash equivalents	: P	136,409	60	179,516	₩	706,018	6	122,234	€9	1	œ	1,144,177
Temporary unvestments		•		519,170		1,023,578		1				1,542,748
Investments		23,319,130		20,109		•		1		•		23,339,239
Patient accounts receivable, net		ι		4,230,810		2,000,620		4,161		,		6,235,591
Other current assets		138,321		346,221		24,112		. 1		,		508.654
Due from affiliates		ı		2,464,707		166,665,9		1		(8,851,505)		213,193
Total Current Assets		23,593,860		7,760,533		10,354,319		126,395		(8,851,505)		32,983,602
Accepte limited as to man		1 C D T O O Y		000				i i				1
Other assets		6,6U4,22±		253,920		94,564		4,778		(192,638)		6,945,148
Investment in limited liability company		·		ı		1		2,434,348		1		2,434,348
Goodwill		651,423		292,630		٠						944,053
Other assets		43,593		2,450		•		1				16,043
Property and equipment, net		1,313,594		2,261,754		3,532,119		•		ı		7,107,467
TOTAL ASSETS	€ A	32,406,994	₩.	10,551,287	φ,	13,981,002	↔	2,565,521	€	(9,044,143)	€ 0	50,460,661
			LIAB	LIABILITIES AND NET ASSETS	ET AS	SETS				,		
Current Liabilities												
Accounts payable and accrued expenses	€9	919,413	€	1,377,355	()	523,721	€9	16,250	S	(192,638)	49	2,644,101
Accrued payroll and related expenses		214,890		1,531,027		318,508		23,435		1		2,087,860
Due to atfiliates		7,666,951		•		1		1,184,554		(8,851,505)		1
Due to third-party payers		•		565,426		ı		1		į		565,426
Deterred revenue		1		1,236,171		1		1		•		1,236,171
Current maturities of long-term debt		,		-				1		,		1
Total Current Liabilities		8,801,254		4,709,979		842,229		1,224,239		(9,044,143)		6,533,558
Long-term debt, less current maturities	ļ	1	,	1		155,000		T				155,000
Total Labilities		8,801,254		4,709,979		997,229		1,224,239		(9,044,143)		6,688,558
Net Assets	<u> </u>											
Unrestructed		18,913,539		5,700,685		12,983,773		1,341,282		1		38,939,279
Temporarily restricted		2,570,316		1		•		ı		1		2,570,316
Permanently restricted		2,121,885		140,623				,		-		2,262,508
Total Net Assets		23,605,740		5,841,308	į	12,983,773		1,341,282		ı		43,772,103
TOTAL LIABILITIES AND NET ASSETS	s	32,406,994	€9	10,551,287	90	13,981,002	v-s	2,565,521	€0	(9,044,143)	9	50,460,661
							ĺ					100

VNA CARE NETWORK FOUNDATION, INC. AND AFFILIATES

CONSOLIDATING BALANCE SHEETS

DECEMBER 31, 2009

ASSETS

				CHICAGO								2009
Greenmant Accorde	퍼	Foundation		Network		Hospice	1	Advantage	ථි	Consolidating Entries	ŭ	Consolidated Totals
Current Assets Cash and cash equivalents Temporary investments Investments Patient accounts receivable, net Other current assets Due from affiliates	t/s	98,556 - 20,480,568 83,919 -	₩.	773,252 500,000 19,018 4,097,880 152,538 1,800,058	co	2,069,553 1,000,000 - 2,254,217 11,561 4,889,559	₩.	424,630 - 2,303	60	- - - - - (7,689,617)	s o	3,365,991 1,500,000 20,499,586 6,354,400 248,018
Total Current Assets Assets limited as to use	i	20,663,043		7,342,746		10,224,890		426,933		(6,689,617)		31,967,995
Other assets Investment in Innited Lability company Goodwill Other assets Property and equipment, net		- 651,423 43,593 1,382,266		292,630 2,450 2,610,049		- - 3,524,611		2,392,549				2,392,549 944,053 46,043 7,516,926
TOTAL ASSETS	€9	29,325,832	\$ LIABI	\$ 10,446,048 \$ 1: ABILITIES AND NET ASSETS	5 IET AS	13,844,280 SETS	₽	2,829,321	\$	(6,851,785)	€	49,593,696
Current Liabilities Accounts payable and accrued expenses Accrued payroll and related expenses	₩	842,218 222,667	60	1,818,814	₩.	787,347	€	10,890	6 9	(162,168)	€Ð-	3,297,101
Due to afhilates Due to third-party payers Defened revenue Current maturities of long-term debt		6,347,667	9	27,046 740,265 1,390,247				341,950		(6,689,617)		27,046 27,046 740,265 1,390,247 1,366,673
Total Current Liabilities		7,412,552		5,417,944		1,087,223		1,742,543		(6,851,785)		8,808,477
Long-term debt, less current maturities		, ,				155,000		1		1		155,000
A otal Liabilities Net Assets		7,412,552		5,417,944		1,242,223		1,742,543		(6,851,785)		8,963,477
Unrestricted Temporarily restricted Permanently restricted		17,079,129 2,712,266 2,121,885		4,887,481		12,602,057	į	1,086,778		3 1 1		35,655,445 2,712,266 2,262,508
Total Net Assets		21,913,280		5,028,104		12,602,057		1,086,778				40,630,219
TOTAL LIABILITIES AND NET ASSETS	₩	29,325,832	€	10,446,048	80	13,844,280	49	2,829,321	æ	(6,851,785)	49	49,593,696

VNA CARE NETWORK FOUNDATION, INC. AND AFFILIATES
CONSOLIDATING STATEMENTS OF OPERATIONS
FOR THE YEAR ENDED DECEMBER 31, 2010

2010

	Fo	Foundation		Network		Hospice	Advantage	Comso	Consolidating Entries	٥	Consolidated Totals
Operating Revenue Net patient service revenue	\$	1	€9	37,163,365	₩	12,620,937	\$ 499,495	5/)	(1,660,865)	\$	48,622,932
Other operating revenue Management services		2,053,763		1		ι	1		(2,053,763)		•
Governmental grants		1		783,107		Ì	•		+		783,107
Rental Income		1,313,306		41,000		1 1 1	1 0		(1,354,306)		, 7
United Way and other revenue Fourty in earnings of limited liability company		100,380		132,471		47,275	241,800				241,800
Contributions and fundaising, net of expenses		724,409		1		ı	-		,		724,409
Transfers to (from) affiliates for donor contributions		(870,697)		354,431		515,866	400				ı
for program services		550,343		1		2	ı		1		550,343
Transfers from affiliates for net assets released from restrictions for program services		(550,343)		1		550,343	ı		٠		
Total Operating Revenue		3,321,161		38,474,374		13,734,421	743,740		(5,068,934)		51,204,762
Operating Expenses Salaries and benefits		1,228,088		28,910,916		6,110,386	365,093		1		36,614,483
Other operating expenses Perfectional foce and contracted corrects		12.483		2 392 609		4 330 216	864		(1.660.865)		6.075.305
Management services		101/21		1,478,709		554,516	37,601		(2,053,763)		17,063
Occupancy		1,176,425		884,713		420,084	62,402		(1,354,306)		1,189,318
Other		767,286		2,749,561		2,135,916	16,246		1		5,669,009
Depreciation and amortization Interest		136,851		9/7///6		cca/cc1	7.496		, ,		7,496
Bad debt expense		-		95,000		25,000					120,000
Total Operating Expenses		3,321,161		38,088,786		13,731,753	489,702		(5,068,934)		50,562,468
OPERATING INCOME				385,588		2,668	254,038	ŀ	-		642,294
Other Revenue and Gams (Losses) Transfers (10) from affiliates for investments		(605,760)		405,860		199,900	, 3		t		075 007
Investment income, net of expense		561,430	and the same	20,000		20,1100	400				onc'ono
Total Other Revenue and Gains (Losses)		(44,330)		426,526		225,906	466		,		608,568
EXCESS (DEFICIT) OF REVENUE OVER EXPENSES		(44,330)		812,114		228,574	254,504		•		1,250,862
Change in unrealized gain on investments		1,878,740		1,090		1	ì				1,879,830
Net assets released for capital acquisition Net assets transferred (to) from affiliates		153,142 (153,142)		i 1		- 153,142	1 1				153,142
INCREASE IN UNRESTRICTED NET ASSETS	\$9	1,834,410	€0 .	813,204	60	381,716	\$ 254 504	€		99	3,283,834

VNA CARE NETWORK FOUNDATION, INC. AND AFFILIATES
CONSOLIDATING STATEMENTS OF OPERATIONS
FOR THE YEAR ENDED DECEMBER 31, 2009

2003

	Ľ,	Foundation		Network		Hospice	Advantage	Cons	Consolidating Entnes	ŭ	Consolidated Totals
Operating Revenue Net patient service revenue	€9	,	₩	37,708,685	€9	13,172,283	\$ 1,055,035	••	(1,322,899)	€9	50.613.104
Other operating revenue Management services		2,274,800		1		. '			(2.274.800)		. '
Governmental grants				675,165		•	1		(a) -		675,165
Kental Income		1,429,041		41,000		1			(1,429,041)		41,000
United Way and other revenue		107,604		53,794		1	3,759		ı		165,157
Equity in earthings of immed nability company		- 0					246,977		1		246,977
Contributions and fundraising, net of expenses Transfers to (from) affiliates for donor contributions		8/5,244 (1,024,788)		477,182		547,580	- 26		. 1		875,244
Net assets released from restriction		!									
ror program services Transfers from affiliates for net assets released from		472,947		•		ı	1		ı		472,947
restrictions for program services		(472,947)		167,500		305,447	1		'		1
Total Operating Revenue		3,661,901		39,123,326		14,025,310	1,305,797		(5,026,740)		53,089,594
Operating Expenses		1 221 510		000 040 00		000 1100	200				610 610 D0
Other operating expenses		410,100,1		770'0#0'07		6,000,988	806,523		1		37,072,852
Professional fees and contracted services		24,970		3,676,646		3,915,898	6,430		(1,322,899)		6,301.045
Management services				1,604,465		614,196	91,656		(2,274,800)		35,517
Occupancy		1,173,721		913,169		476,129	138,616		(1,429,041)		1,272,594
Demogration and amountants		846,371		2,975,421		2,133,006	37,776		,		5,992,574
Depreciation and amortization		025,520		/14,/Ub		•					970,026
Bad debt expense				- 98.000		25.000	60,558		2 1		123,000
Total Operating Renomina		100 133 6		000 140 04		10000000	000		200 1		200/011
		3,001,701		30,031,227		12,022,017	4CC,1#1,1		(0#//070/0)		01,027,940
OPERATING INCOME		*		292,097		805,093	164,458		ı		1,261,648
Other Revenue and Gauns (Losses) Transfers (to) from affihates for investments		(410,143)		274,796		135,347	,		ı		ı
investment (loss) income, net of expense		296,462		4,486		12,050	4,554		1		317,552
Total Other Revenue and Gains (Losses)		(113,681)		279,282		147,397	4,554		•		317,552
EXCESS (DEFICT) OF REVENUE OVER EXTENSES		(113,681)		571,379		952,490	169,012		ι		1.579,200
Change in unrealized gain on investments		2,831.641		4,724		ı	1				2,836,365
Net assets released for capital acquisition		1,192,658					,		Ī		1,192,658
Net assets transferred to (from) affiliates		(1,192,658)		-		1,192,658	•		,		,
INCREASE (DECREASE) IN UNIXESTRICTED NET ASSETS	↔	2,717,960	₩	576,103	s	2,145,148	\$ 169,012	↔	,	€÷	5,608,223

VNA CARE NETWORK FOUNDATION, INC. AND AFFILIATES CONSOLIDATING STATEMENTS OF CHANGES IN NET ASSETS FOR THE YEAR ENDED DECEMBER 31, 2010

	អ្ន	Foundation	z	Network	Н	Ноѕрисе	Advantage	1	Consolidating Entries	, 	Comes	2010 Consolidated Totals
Unrestricted Net Assets Excess of revenue over expenses Change in unrealized gain on investments Net assets released for capital acquisition Equity transter to (from) affiliates	€-	(44,330) 1,878,740 153,142 (153,142)	€	812,114 1,090	€	228,574 - 153,142	\$ 254,504	204	₽		s	1,250,862 1,879,830 153,142
Increase (Decrease) in Unrestricted Net Assets		1,834,410		813,204		381,716	254,504	<u>\$</u>	•	i		3,283,834
Temporanly Restricted Net Assets Realized gain (loss) on investments Change in unrealized gain on investments Restricted contributions Net assets released for capital acquisition Net assets released from restrictions for program services		(17,691) 462,406 116,820 (153,142) (550,343)								i i		(17,691) 462,406 116,820 (153,142) (550,343)
Increase in Temporarily Restricted Net Assets		(141,950)				•			·	1		(141,950)
Permanently Restricted Net Assets Endowments received		•		•				, 				
Increase in Permanently Restricted Net Assets						-			•			,
Increase in Net Assets		1,692,460		813,204		381,716	254,504	504	•			3,141,884
Net assets, beginning of year		21,913,280		5,028,104		12,602,057	1,086,778	778				40,630,219
NET ASSETS, END OF YEAR	65	23,605,740	\$	5,841,308	\$	12,983,773	\$ 1,341,282		*		€	43,772,103

VNA CARE NETWORK FOUNDATION, INC. AND AFFILIATES CONSOLIDATING STATEMENTS OF CHANGES IN NET ASSETS FOR THE YEAR ENDED DECEMBER 31, 2009

	Fou	oundation	Net	Network	***	Hospice	Advantage	Ö	Consolidating Entries	3	2009 Consolidated Totals
Unrestricted Net Assets: Excess of revenue over expenses Change in unrealized gain (loss) on investments Net assets released for capital acquisition Equity transfer to (from) affiliates	ss.	(113,681) 2,831,641 1,192,658 (1,192,658)	a;	571,379 4,724	€9	952,490	\$ 169,012	es	7 1 t 1	€9	1,579,200 2,836,365 1,192,658
Increase (Decrease) in Unrestricted Net Assets		2,717,960		576,103		2,145,148	169,012		()	ļ	5,608,223
Temporarrly Restricted Net Assets Realized gan (loss) on investments Change in unrealized gain on investments Restricted contributions Net assets released for capital acquisition Net assets released from restrictions		(181,048) 872,223 1,026,771 (1,192,658) (472,947)				1 2 1 1 1			1 1 1 1	}	(181,048) 872,223 1,026,771 (1,192,658) (472,947)
Decrease in Temporarily Restricted Net Assets	:	52,341	i	1		1	, [52,341
Permanently Restricted Net Assets: Endownents received		'		,					,		,
Increase in Permanently Restricted Net Assets				,		,	•		,		1
Increase in Net Assets		2,770,301		576,103		2,145,148	169,012		1		5,660,564
Net assets, begunning of year		19,142,979		4,452,001	ļ	10,456,909	912,766		1		34,969,655
NET ASSETS, END OF YEAR	\$	21,913.280	8	5,028,104	\$	12.602,057	\$ 1,086,778	s	,	₩.	40,630,219

Acet # Source	Description	w/p Pef	2616 Unadquered Balance	AJE	0>10 Adjusting Entries	2010 Adjusted Balance	Rulb	2010 Reclaratfying Entites	2010 Report Balonce	2004 Ropert Balance
100100000	OPERATING CASK	A 1	130 081 09		0 00	120,081 09		9 00	130 081 39	79,835 96
106200000	PAYROLL CASH CHECKING	A 1	16,328.35		0 00	16,728 35		0 30	16 328 35	18 737 11
	Total CASH	100	136,439 44		0,00	135,405 44		0 00	125,409 44	98,555 17
105199000	INVESTMENTS OLD NETWORK - PEST	P-1	266 699 86		0 00	266,699 86		9 13	266,699 86	255,679 86
	INVESTMENT - BESSUM	B- 1	59 954 16		0 00	59,986 36		บทบ	59,456 /6	53 312 06
105101000	IPVESTMENT> C C TURNEP	B- 1	947,026 46		0 00	947 026 46		e nu	347 Dat 46	947 026 45
135107 199	INVESTMENTS - ENDOWMENTS	ві	217,90, 37		D 60	217,502 47		u 60	217 902 37	317.902 37
	INVESTMENT CUTTING	B L	466 983 99		2 90	466 983 59		0.00	466 383 59	4/6 533 59
135104000	GAIN/LOSS ON PERMANENT		149 845 72		P 06	149 845 74		0 00	149 845 72	149 845 72
105150403	INNERALIZED GAINS RESTAICTED	B- 1	25,931 09		u 03	25 % 1 09		ם הם	25,934 ng	13,867 9B
1052^0000	INVESTMENTS TEMPORAR:	8-1	1,416,754 51		0 00	3,416 054 51		n. e	2,416,051 51	4.433 567 27
135307400	Investment Bessom II	B-1	73,437 40		0 00	73,427 00		e no	73,4,7 90	73 427 00
105300000	INVESTMENTS - UNRESTRICTED	B-1	16,615,287 44		6 00	16 817,287 44		U 00	16,817 257 41	14 265 232 93
105:00100	CDs		6,46, 538 30		0 00	6, 46 3,93H 20		0 00	6 453,538 30	6,050,00u au
105700500	INVESTMENT HOSPICE FT NEEDS		1 69		0 00	1 59		0 00	1 (9	130,341 96
105700000	INVEST HOSPICE BOAPD REST	B 1	362 435 06		0 00	362 455 06		5 00	362,455 16	23/ 419,14
115400100	INVESTMENT ED CRILTON	B-1	32,348 05		0 00	32 348 NS		0 00	32 348 04	379 152 62
105400200	INVESTMENT TIPPETT		420,000 30		סח מ	420, nou, no		0 110	420 90u en	3 7u
105430300	INVESTMENT EDUCATION		8,869.00		0 00	5,889 60		0 00	8,889 01	0.00
105401060	investments - Huspice Fund	B-1	470,538 54		3 00	470,538 54		0 00	470,538 54	439,148 27
105400000	INTESTMENTS - SPENCER	6 −1	210,523 17		0 00	310 523 17		0 00	211,853 17	210 519 70
155700000	IN ESTMENTS - NET CONTRAID430	B-1	-123,116,93		0 00	-103 126 93		n Du	-123,136 93	-123 126 93
12 03 00 00 0	ACCRUED INTEREST REC UNPEST	B 1	91 679 58		0 10	91,073 58		0 00	91 973 50	284,550 .6
9+19999991	Permanently restricted intests		0 30		0.00	0,00	1	-3,131,885 00	2 121,5e5 on	u fis
399999993	Temporarily restricted investm		0 00		» 00	חחב	2	2 458,646 00	-2,458,646,00	v 00
999399995	Board restricted investments		0.30		0 00	D 00	1	-1,477,697 00	-1 477 697 00	0 00
	Total INVFSIMENTS	110	29 377,357 86		6 63	29 377,257 86		-6,058 258 90	23 319,129 6.	16 507 444 T
21040(006	A, R OTHER	PPM	3 117 85		0 00	\$ 117 85		0 30	2 117 85	1 045 87
136007000	PPEPAID INSUPANCE	Γ 1/A	14 427 36		บเอ	41,437 ±6		0 00	44 427 an	37 B.u 76
140000000	PRETATO FERENCE	F-3	84,008 43		0 40	84,008 43		9 00	64 Ch8 43	5" 113 04
999999150	Fledge Recen		6 P0		0.00	ם ס ט	3	יי, ד- סט	7,167 00	/ U 0D
	Total OTHEP ASSETS	150	120,553 64		t 00	130 553 64		7,767 00	230,320 64	83,417 93
115104000	PLEDGES PECEIVABLE	C-1	119,435,40		0 00	119,426 40	1	-7,76° GU	111 659 40 /	145,486 00
şqqqqqqqg	Permanently restricted investm		0 60		0 10	0 uo	ı	2 121,885 00	1,131,885 00	0 00
	Temporarily restricted investm		0 30		0 00	oa t	2	2,458 646 00	3 458,646 up	c uu
9400999936	Board restilited insestments		9_00		0 00	11 00	1	1,477 697 03	1 477,697 pg	0,00
Eublaad	PELD I'P OTHERS	113								
1004.0~00	FILELITY CASA - UNEMPLOYMENT	E-1a	49,784 54		0.00	49,784 54		3 00	49 *84 54	48 735 16
1005 JC TC u	CASH DREYFUS UNEMPLOYMENT	B-1 %	136 969 16		0 00	136 369 16		u 30	126,959 16	120 250 70
100600000	CASH RAYMOND JAMES UNEMPLO?	E-1a	501 78		0 00	501 76		e,ne	501 78	501 76
± 3.18.10€0L	CASH OF UNEMPLAIMENT	F-15	159,303 24		g an	159,302 28		ra, n	159,302 25	14 421 61
175406400	INVESTMENTS HELD FOR OTHERS	B-3	.99,06 8 JS		0 40	298,068.95		0.00	348 06B 05	329 502 11
	Total HELD FOR OTHER	14 4	634 626 71		0 00	634,626 71		0 00	634 626 71	413 141 37
	Total ASSETE DIMITED AS 10 USE	155	754,063 11		0.00	754,063 11		6 050,451 00	6,804,504 13	558,637 46
1640 (0000)	DEFERRED FINANCINA COSTS	N/C	66,186 2		0 00	68,186 27		3,00	h= 146 27	58,186 27
ucduip0	EECUPIT! OBPOSIT	n/c	4.,543 49		ð gn	43 59, 49		0.00	4) 593 49 7	43 591 49
181300000	ACCU AMORE DEF FINA COST	urn	-68 186 27		0.00	68 186 27		0 00	-G8 156 27	68 180 37
	Total LONG TERM-OTHER	159	43,593 49		9 30	43 593 49		ביי ב	13 ' 93 49	4.,54, 49
	NUT FIRED Assets	167								
Sublest	CAPITA, ASSETS	143								,
1503 (838)	LAND	н 1	13,000 00		U 00	12 900 ED		0 g 0	22 000 00	12,300 00
160000100	BUILDING	H-1	2 719 771 13		u DO	2,719 771 13		0 00	2,719,771 13	2 ~19,771 14
165000000	BUDS INDENVENTS & EQUIP	H-1	439,981 18		0,00	439,981 36		0 00	43 9,9 3 1 38 √	/ 399,rda 32
165100000	BLOG IMPROVEMENTS DAYCARS	H-1	128,270 96		0 00	124,270,96		0 00	128,270 96	€ 12±,370 96
165430000	HIDG IMBEDAEMBAL	K- 1	406,673 38		0 0	105 673 25		an s	40+,677 28	394 496 94
17010/000	NURNITURE & EQUIPMENT	H-1	725,653 31		6 00	725,650 +1		en o	735 650 31	711,045 31
	Total CAPITAL ASSETS	183	4,432 347 06		0 00	4,432,347 06		U 00	4 432,347 06	4 591 76
Subletd	ACCUMULATES DESPERIATION	144								
	ACCU DEPRECIATION BLEG	H-1	-1,779,953 25		6 ou	-1 779 553 25		€ 00	-1 779,553 25	1 711 637 41
	ACCU DEP LAND IMP HOSPICE (CM)		0 00		0 00	0.00		0 00	0 00	-0 03
	ACCU DEPR BLDG COMPO NOS (CM)	H-1	u on		0.00	0 00		0 91	u 00	n 11

TW ty he are Classified [Unadjusted to Report, Treblad cool VNA Care Foundation Pedemon 31, 2010

Acct # Scuree	Description	W/P Ref	2010 Umudjusted Balance	AJE	3.10 Anjusting Entries	3010 Adjusted Balance	BJE	%:1] Peclasdifying Entries	2010 Report Balance	2009 Report Balance
175200000	ACCU DRPR BADG IMPROVEMENT	H-1	462,012 78		6.50	-450,012 76		0 13	460 0.3 78	-435 IIA 55
175360000	ACCU DEPP BADR SERV EQUIP (CM)	Fi - 1	9 00		0 00	0 00		p u0	9 60	0 06
1/5500000	ACCUM DEPRECIATION F & E	H-1	279 550 зе		0.00	-279,558 36		g au	-279,558 34	-206,711 \$3
175500000	ACCIM TEFPEC FURN & EQUIP	н-1	-599,628 87		0 00	-599,628 87		n an	-599,628 87	-574,746 #3
	Total ACCUMULATED DEPRECIATION	164	-3,116 753 26		מט פ	-3,118,753 36		0,00	-3,118,75± 26	-5 982,335 AB
	Total NET FIRED ASSET;	160	1,313,593,80		0 00	1,313,593,80		00 C	1,31s 593 80	1,393 356 08
160200030	Product Ph	3	651,423 23		0 00	651,403 53		0.00	651,423 22	651 423 22
	Total GOODWILL	176	#51,423 dl		0.00	651,453 32		0 30	651 423 22	651 423 22
	Total ASSETS		32 40e,994 56		9 00	32,400,941 55		0 00	32 176,994 56	39 375,831 7.
	TOTAL ASSETS		31 406,594 56		0 00	32,406,994 56		1.00	32,406,994 56	29,325,831 72

TB by Leads Classified [Unadjusted to Report, Itemized Jule] WMA Care Foundation December 31, 2010

Acct #	Description	W/P Ref	2010 Unsdjusted Balabde	45E	2010 Adjusting Entries	2010 Adjusted Balance	PJE	2010 Reclassifying Entrics	2010 Report Batance	2009 Report Balance
270000000	ACCOUNTS FAIRBLE	00-1	-149 106 11		D 00	-149,106 11		0.60	-149 15- 11	-268 648 93
205000000	FUNDS BEING NELD FOR OTHERS	E-1a	-116 557 76		0.00	-336,557 76		3 00	-336 557 76	-183 239 2m
220000000	INVEST HELD FOR OTHERS/NOR-PEN	DD-4/a	-292,489 89		0 00	-294,489 89		0.0	-393,489 89	J07 500 66
240900000	ACCRUED BY PENSE	CC	-1u6 O5a 39		0 00	-108,086 39		0 30	105 386 39	162 79C 08
2407000D0	ACCRUED PENSION	DD MET	-33,172 57		a 05	-33,172 57		0 00	-33,±72 57	s oo
	Total ACCOUNTS PAIAPLE	300	-919,412 °C		0.00	-919,410 72		0 00	-919 412 72	-843 C18 93
545154400	ACCPUED PAYROLL	DD-1	-157 339 05		e,nc	-157,339 05		0 50	1579 35	159 836 34
240200000	ACCPUED FICA	DC - 1	558 67		0,110	-55B 67		ខ សា	558 67	54n 3e
540200000	ACCPUED VACATION	DD_2	-56 460 5€		e do	56 460 56		u po	50 466 CA	A1 (12 71
34D40L40C	ACCPUED MILBACE	FFM	~531 30		0 00	531 30		en e	-531 30	627 53
	Moral ACCRUSE PAYPOLL	310	-214,889 58		0 00	214,889 58		9 00	-214,889 58	-222 66t 96
110000000	DUE FROM VNA - RENT (CM)	E-3	0 00		0 00	3 00		0 00	0 00	178 943 41
_10300000	DUE FROM ADVANTAGE - BENT	E- 3	14,911 08		0 90	14 911 08		6 00	14,911 09	1,080 00
110301000	DUE FROM HOSP RENT (CM)	B 3	0 00		0.00	D OU		0 00	ი მო	9 7311 07
110500250	DUE TO/FR HOSE-MISC (CM)	E 3	0 00		7 00	0 90		ų en	0.60	1 134 975 66
110800000	INTERCU TRANSFERS HOSP	E-3	-8,524,015 37	1	138 60C NO	8 660 619 37		0 00	8 662 615 37	5 29+,679 38
210150000	DUE TO HOSP-CONTRIBUTION (CM)	F-3	15,534 00		0 00	15,534 00		2 50	15,534 00	220,697 00
210100000	DUE TO VMP - CONTRIBUTION	E-3	826,618 80	1	138,600 00	965 215 8G		9 ec	965,218 80	0.02
210400000	DUE TO FROM CMI MISC	E-3	6 60		0 00	5 90		Ð 90	0.00	-144 057 92
	Total DUE TO AFFILIATE	366	-7,666,951 49		0 20	-7,666 951 49		0 00	7 *66 951 49	-f,347 656 75
						801 353 79			-6 8 H 253 79	-7 413.553 n4
	Toral LIABILITIES		-8,×u1,253 *9		0.60	-0 801 351 75		0 00	-N 8 H 253 79	-7 412,553 H4
					a en	a act 353 50		u ea		
	TOTAL LIABILITIES		-8,801,253 79			-8,801,353 79			-H,BC1,253 79	-7,412,552 64
300000000	FUND BALANCE UNRESTRICTED	6G 1	22,569 736 27		0 00	-22,569,746 27		0,00	-43 569 736 27	-22,869,735 27
_2+33Nun0	RETAINED EARNINGS - FRIUP	GG-1	5,490,939 10		0 00	5,490 939 10		0.00	5,490,933 10	8,206 566 29
425300nan	UNPEALIZED GAIN ON HU EST UNRE	B	-1,879,07, 25		0.00	-1 879,073 25		0 00	-1 679 07, 05	-2 831 642 73
	Total UNPROTRICTED NET ASSETS	300	-18,957,870 42		9 01	-16 957,870 42		· 00	-18,957 877 50	17 192 810 69
310100120	RENOVATION CHILTON HOUSE		0.00		6 00	n au		G DA	2 10	146 537 09
30010020U	FUND BALANCE-CDUCATION FUND		-8,869 00		0 00	-8 339 70		6 00	B B69 00	-8 Jas 00
3031L03IIII	FUND BALANCE TIPPETT PT NEEDS		-111,669 83		0 00	111,669 80		2 00	111 665 è.	1 191 41
100100400	FUND BALANCE HOSPICE PT NEEDS	G⊟ - 1	0 00		C 00	a 00		. ao	ი დი	-140 542 31
300200000	FUND BALAN'S TEMP RESTRICTED	GG - 1	1 4°5,303 46		0 00	-1,985,JA3 4u		6 40	-1,985,303 46	1 733 867 65
300200600	BESSOM UNPEALIZED GAIN		-0 06		0.00	-0 06		0 90	D HE	nie
350204000	REALIZED GAIN (LOSS)	B	11 833,04		n 00	11,833 04		U 00	11,845 04	181 048 20
30^205000	UNREALIZED GAIN (LOSE)	В	450 341 49		0 00	-450 311 49		00 t	-436 341 49	938,354 71
300006000	TEMP RESTRICTED- BESSOM		-25,934 04		0 00	-25,934 04		0 00	-25,934 64	-13 867 93
420500000	CONTRIBUTIONS RELEASED FOR CAP		152,142 93		0 00	153 142 93		0.09	153,142 93	-1 192,658 32
40 he ueraa	TRANSPER OF FELENSE OF FESTRIC		-153,142 93		5.00	-153,142 93		3 0 0	-153,142 5.	1 192,658 %
	Tural TEMPORABIL: PESTRICTED N	710	-2,570,314 81		0.00	-3,570,314 8.		0 00	-0 5°7,314 B1	2,712 364 55
300100000	BUNC BALANCE PERM POSTBICTED		-3,045,458 3e		0 OP	-2,048,458 34		9 30	-2 048,458 36	2,748 158 36
300200460	Fund Balance Endow (1-r)-lehead		-73,127 od		- U 00	-74,437 00		<u> </u>	73 427 03	73 427 03
	Total PERMANENTL/ PESTPICIED N	327	2 121,885 36		0 00	2 121 *85 36		0 00	-2 121,885 36	-2 121,885 36
	Teral BOUITY		-23,650,070 59		0 00	23,650,070 59		0 60	23 650,070 59	-12,026,960 60
	NET INCOME		44 329 82		0 00	44,323 82		a po	44,329 82	113,681 50
	TOTAL EQUITY		-22.595.749.77		0 00	-23 605 740-77		9.00	-25,605 740 77	-21.912.379 08
	TOTAL LIABILITIES AND EQUITY		-32 406 991 56		U,00	±3,406,994 56		9 99	-33 406,994 56	49 .75 6 1 72
	THE STATE OF STATE									

TB b, Leads Classified (Unadjusted to Report, Itemized JEs) VNA Care Foundation December 31, 2010

Acct # Source	Description	ς'p Ref	2010 %:%djusted Balance	AJE	3010 Adquating Shortes	2010 Adjusted Balance	яје	ynič Pecias:klying Entries	2010 Pepakt Balance	2009 Report	,
	MANAJEMENI FEE DETWOPA	E- 3	1 478,709 36		0 00	-1,478,709 36		9 00		Balance	
430300000	MANAGEMENT FEE - ADVANTAGE	E-3	20,537 6		D 00				1 478,709 36	-1 604 465 1A	
	MANAGEMENT FEE - HCSPICE	Ed	-554,514 01		9 00	-20,537 64 -554,516 01		0 00	20 537 63	-54,136 84	
1333451-04	Total MANAGEMENT SERVICES REVE	410	-2 053,763 110		0 OC	-2,353,763 00		0 30	554,516 01 -2 053,76 00	614 196 00	
6009000077	PENTAL INCOME - NETHORK	B 3	-674,99" 83		0 00	-874,997 92				7 274 600 00	
	PENTAL INCCME -ADMANTAGE	В 3	-62,403 no		0 00	-64.402 00			974,997 42	8=8 341 16	
	RENTAL INCOME - HOSPICE	33	-375,906 47		7 30	375,905 37		0 00	-62,402 nn -3/5,406 17	-138,616 DA	
10030201	Total RENTAL INCOME	420	-1,2:3,306 19		D 00	-1 313,306 19		5 00	-1 313,306 19	1,429,041 03	
40073000u	SPBCIAL GRAWTS		-30 000 00		0 30	-20 000 00		2 00	P* -30 P13 C0	-13 227 32 A	
	ADMIN REE UWAL FOOL	E-1, a	-12 666 16		6 10	12,655 16		0 05	-13 606 16	A P	
410000000	UNITED WAY INC WORLDSIEP		59,189 34		0 00	-59,189 04		0.00		-73,393 48	
410500000	MISC INCOME & ADJUSTMENTS	E-1	-8 393 93		u 00	-8,393 92		0 03	A -59 287 04 /* 8 393 92	-12,345,06 [{	
	Total OTHER REVENUE	460	-100,249 12		0 00	-100,349 33		0.00	-100 249 12	107 934 35	
400100000	BEQUEST - UNRESTPICTED		-17,067 93		0.00	-17 260 93		0 00	-17 260 93	-21,099 55	
400100100	BEQUESTS - NUSSICE PROGRAM		-3,990 00		0 00	-3 000 DD		9 70	-1 000,00	195,687 73	
400100110	BEQUESTS - TIPOETT		0 00		0 00	0 00		0.00	fi qq	-a3,488 vr	
400135000	Network Board		-16,650 56		0 00	-16,650 56		3 63	16 65D Sb	-5 59h //	
400125123	Hospice Board		-* 100 20		0.00	-3.100 00		n aa	-2,1uc oo	3,450 00	•
400125200	MCH CONTRIBUTIONS - NETWORK		-40,705 OC		0 6^	44 725 00		0.00	-40 725 uo	90	•
400200000	MAIL CAMPAIGN - UNPESTALITED		-3_4,17\$ 18	2	108,31° ca	125 955 16		D 00	-135,855 18	-244 583 54	
400-53166	MAIL CAMPAIGN HOSPICE FROM		51 609 60		ט ווס	51,605 GD		0 00	21 tg2 50	-53 331 47	•
4007.0.15	MAIL CAMERIGA ROSE MURAHAM		.4,721 67		e 90	-14,724 67		30 0	-19 7/1 67	-13,437 26	•
40 32 01 11 0	MAIL CAMPAIGN INPETT		-17,932 35		0 00	-17,9JC 35		a na	17 932 35	-38,891 77	
400203130	MAIL CAMPAIGN CHILTEN		-19 073 44		0 00	-10,070 44		0 00	-10,073 14	0.00	
4004666600	MEMORIAL CAMPAIGN- UNPERTRICTE		-7 02a or		D DG	-7,008 00		n on	-7 029 00	-11 076 00	
400400100	MEMOPIAL CAMPAISM - HOSPICE FR		-96,105 03		0 00	-96 105 00		0 00	-96 103 00	112,853 55	i
400400135	MEMORIAL CAMIA_GN - POSE MOMA		-38,581 00		0 00	38 261 00		0 00	-38,281 Du	-47,091 00	
400400113	MEMORIAL CAMPAIGN - TIPPETT		-42,486 GO		o oc	-42,486 00		0 00	-43 486 00	-41,.41 00	
}uu4(00)2u	MEMORIAL CAMPAIGN CHILTON		-11 540 OD		o to	-11,546 ca		0.00	-11 540 00	-37n un	
40116000000	BUSINESC CAMPAIGN		-1,500 00		0 00	-1,500 00		7 oa	-1,500 00	-11 500 00	
400750900	TRUSTS		-67,723 5e		0 00	-67 793 56		0.00	-67,723 Su	49 415 34	
446470704	SPECIAL EVENTS OTHER		-6,431 BJ		0 00	-8,471 8.		that also on	-8 431 63	10 347 33	
440400100	SPECIAL EVENTS - HOSPICE PROC		-42,510 Cm		0 00	42 210 00		do an	-42u na	. سوه ه	
990500000	FUNE RAISING MAIL HOUSE		_1,n7± 58		9 00	32 C73 5B	ζ,	UH 45 30 40	32,013 58	26,049 33	general grant
996500040	FUND RAIBING /OLUNTEFR RECOGNI		1,030 05		0 00	2,030 25	ل	1/2/	2 930 25	28,049 35 0,042 18	SC 115
997500000	PUND RAISING DONOP DEVELOPMENT		* 432 00		00,0	7,432 00		0 03	7,432,06	(C) 6,567 51	1
9983C00EL	FUND RAISING SPECIAL EVENT ,		1 836 06		D 00	1,356 56	1	C.M. 000	1,896 06,1	3,027 54	76.
9,8590067	FUND PAISING 9-EVENT x		3,516 83		0 00	2 516 92	J.	0 40	2,516 A2	1 857 71	9/2
	Total CONTRIBUTIONS AND FUNDRA	470	-674,720 41		108,318 00	471 402 41		0 00	-571,472 417	V -8/4 912 17	
	INTEREST INCOME		129 85		ა ია	-129 85		3.00	1.45 95	-571 16	
415003500	INVESTMENT INCOME UNPES		665,968 18		0 00	-665,96° 18		רח כ	645 968 13	-534,667 34	j
0.00000000	GAIN ON INVESTMENT - UNRES		41 329 30		0 00	44 349 30		u Du	44,329 30	_80 491 2ª	
930000030	INVESTMENT FEES UNREST		60,308 59		P 411	50 208 99 		U UII	60 208 99	56,375 aa	
	Total INVESTMENT INCOME	480	-561 589 74		9 00	-561,559 74		0 00	-561,559 74	296 461 73	į
	LONATIONS TO NETWORK	É-3	494,521 69	L	-1:8 600 00	355,931 69		9 90	355 °31 69	674 6 83 83	j
	CONTRIBUTIONS TO ADVANTAGE		0 00		0.00	0 00		a oo	00 0	26 tin	1
	DOMATIONS TO HOSPICE	E-1	927 608 38	ı	138 600 00	1 066,208 38		0.00	1,066 208 38	610,804 79	7
	INVESTMENT INCOME NET FRES NET		405,860 13 199 #99 87		0 00	405,860 13 199,899 87		0 pn 0 pg	405 860 13	274,795 56 135,447 DE	7
401000601	Total TRANSFERS TO AFFIDIATES		2,027,390 07		6 60	2,027 890 07		p 60	199 699 67		
1 0433006	RELEASE FROM RESTRICTED		596 122 30	2	442,979 00	153,1+3 30		0 00	2 D27,890 07 -153,143 .0	353,350 00	
	CONTRIBUTIONS RELEASED ILP OPS		0.00	,	-551 197 00	-551 297 00		0 00	-551,397 55	-119,597 un	
	Total MET ASSETS REIEASED	510	596,122 33	•	-106 318 00	-704,44E SU		0 00	-30s,44b +0	-473 947 or	
	Total PEVENITE		-3,176,850 69		0 00	-3,276,240 69		0 00	3,276,833 69	-3,548 .1, 04	
	TOTAL REVENUES		3,276,830.69		7 00	-3,276,830 69		3 00	-3,276 830 63	3,548,21; 0=	
	WASES AND BENEFITS	709									
Subleed	WAGES	705									•
	ADMINISTRATION PAYROLL		883 761 73		n pa	887 341 73		0 03	893,311 73	1 nut 577 17	•
5005098nn	FUNE RAISING PAYAGLE		164,588 82		- 6 Do	164 588 63		0 00	164,588 82	166,123 16	
	Total WAGES	705	1,047,930 55		3 00	3 647,930 45		D 5¢	1,347 9 0 55	1,166 697 13	

TK b, Leads Classified (Unadjusted to Peport, Itemized Js | NA Care Foundation December 31 2010

went Bource	D-seription	W/P Fef	2010 Unadjusted Balance	ajs	2010 Adqueting Entri∸s	2010 Adjusted Balance	RJE	201s Reclimatifying Entites	2016 Report Balance	2009 Rejurt Balance
F13000000	ADMINISTRATION FICA		42 954 07		0 00	42,954 07		0 00	42 954 117	45 616 57
613560000	FUND RAISING FICA		9 147 01		u en	9,147 01		L 00	9,147 01	8,826 29
6140603AC	ADMINISTRATION WERS COMP		1,023 18		0 00	1,003 16		D 00	1,033 18	1 11 75
614500000	FUND RAISING WLS COMP		322 96		0 00	332 06		0 00	322 06	423 19
61-000000	ADMINISTRATION HITH INS		43 239 2n		2 00	43,229 20		r 0,	+3,209 20	41,911 53
6150000000	ADMINISTRATION PENSION	DD-3 NET	27 9ns 47		0.00	27 806 47		u et	27,896 47	25,628 00
61957E160	FUND RAISING PEASION	DD-3 NET	5 306 10		0,00	5,366 10		0 00	5,36K 10	5,213 87
615700000	SUPPLEMENTAL PENSION	DD-4 FCN	50 122 08		0.00	50,122 08		0 30	50,120 08	54 64f 51
665000300	UNEMPLIMENT EXP	B-1a	0 00		0 00	1 00		0 30	- 50	# An a Ju
699000000	MASS HEALTH JON'S RIB TAY	DD 4	20 / 13		0 60	267,13		U U6	257 13	121 40
	Potal Banefits	'10	180,157 _0		10 0	16 > 157 30		D u1	180,157 30	191 820 47
	Total wages AND BENEFITS	700	1,028,067 85		E 00	1 228,087 85		6 00	1 228,097 85	1 361,517 80
936000000	DEFRECIATION	H-1	136 881 45		0 10	136,881 45		9.00	136,881 45	255,320 un
	Total DEPRECIATION	760 -	136,881 45		0 00	135,881 45		0.00	136,881 45	255,330 00
	OTHER EXPENSES	790								
Subleat	TRANSPORTATION	720	_							
630000000	ADMINISTRATION MILEAGE		7 197 38		0 00	7,197 28		, 10	7 157 31	10 042 75
630500000	FUND FAISING MILEAGE TOTAL TRANSPORTATION	720	3 599 83		0 00	3 555 83		0 up	3 559 13	3 853 93
	TOURT TEAMSPORTATION	120	10 757 11			10,797 11			10 "97 11	13 896 68
Sublead	OPPICE SUPPLIES AND EXPENSES	735								
5-G003600	ADMIN & GENERAL SUP/EXP		10,790 73		0 00	10,790 73		0 00	10 790 73	14.555 19
E50100000	ADMINISTRATION SUP 4 EXP		836 24		0 60	836 24		0 50	936 24	5,001 45
C9050000D	FUND RAISING SUP & EXP		200 00		0 60	200 00		0 30	209.00	0 90
906900400	OFFICE SUPPLIES		50s 4 1		0 00	£03 4 1		0 00	50? el	0.00
	Total OFFICE SUPPLIES AND BOPE	735	12,330 35		0 50	12,.sn 38		0 00	12 ;30 58	19,556 54
					w				_	 _
Subleti	CONTRACT SERVICES	740								
+22000000	CONTRACT SERVICES		313 96		o uç	313 96		0 00	113 9*	0 0
914400000	LEGAL & AUDIT	711n	12 167 28		6 00	12 167 28		0 00	1 167 26	24,976 00
	Total CONTRACT SERVICES	740	12 481 24		0 00	13 451 24		ๆ บา	12 481 24	34 975 00
Sublead	TELEPHONE	745								
onr goouu¢	CELEPRONE		440 791 71		0 00	440,791 71		0 00	444,791 71	498 746 35
	Total TELEPHONE	745	440,791 71		0 00	440,791 71		0 20	440,791 71	498,745 35
Sublead	GCCUPANC!	75¢								
	MAINTENANCE SUPPLIES DANVEPS		ი იი		G GU	0 00		0 00	£ 90	195 03
	WELLITIES ENUTROORO		23 128 22		0 110	23,125 22		9 00	33,128 53	21,555 76
	UTILITIES - DANVERS		32 699 65		0 00	32,609 45		0 00	43,689 K5	33,148 2:
	UTILITIES - GLOUCESTER UTILITIES - WORCESTEP		8,245 23 110,326 28		0 00	0,245 03		D 0D	8,245 23	9 405 18
	UTILITIES - MORCESTEF UTILITIES - FLORIDA		110,326 28 2,403 24		o os a os	110,306 08 2,402 34		9 00	110 326 29	106 863 26
						•		0 00	2,402 24	4,407 78
865000051 895upu652	(TILITIES - TIPPETT OT(LITIES CHILIDA		39,725,6; 6 356 50		0 60	_y,?25 (3		0 00	39,725 63	40 424 97 3,749 64
	UTILITIES MONAHAN HOME		43,168 31		0 00	6,358 59 43,468 *1		0 00	f,58 59 47 408 31	3,74° 64 11 350 01
	VIILIPIES - MEEDHAM		10,una 45		9 00	10,069 45		0.00	10,000 45	10 421 86
	BUILDING BERVICES BYLENSE		15 00		3 17	15 00		0.02	-15 20	
	REPAIR SERVICES & MAINT -LEO		10,357 93		0.60	10,357 93		0 00	17,357 93	0 0° 10,189 17
	REPAIR SEPRICES & MAINT SOU		30,87% 32		0 00	10,878 64		u na	19 878 02	
	REPAIR SERVICES & MAINT - DAN		35 451 75		9 90	35 451 75		o en	35,451 75	7,736 74 39 300 *5
	REPAIR SERVICES & MAINT - DED		0 00		0.00	0 00		0 00	9 00	14 743 06
	REPAIR SERVICES & MAINT - GLO		39,504 14		9 00	30,504 14		c ao	3U,504 14	35,314 15
820000046			113,135 58		0 DG	113,135 SB		6 00	113 135 58	108 467 9C
	REPAIR CERVICES & MAINT -FLO		7,054 17		0 00	7,054 17		0 00	7,054 17	7 32 , 40
	REPAIR SERVICES & MAINT - TIP		28,989 61		0 00	38,984,61		0 00	36 789 61	37,295 37
	REPAIR SERVICES & MAINT - CHI		11,466 43		0 00	11,466 43		0,00	11 466 13	2 473 90
820000u57	REPAIS SERVS & MAINT - ROSE		4 169 47		a ne	49,169 47		0.00	+9 169 47	47 123 49
	REPAIR SERVICES & MAINT -MBHD		G 00		0 50	0 00		D 30	. pa	787 10
	PEPAIR SERVICES- NEEDHAM		4,552 74		0 00	a,550 74		0 00	4 552 74	1 170 76
_										- /2 9

TB by Leads Classified [Unadjusted to Report, Itemized $J_{\{\cdot,\cdot\}}$ VRR Care Foundation Determine 31, 2010

Aret # Souzee	Description	A/P Ref	2016 Unadqueted Balance	AJE	2010 Adjusting Entries	2010 Adquated Balance	RJE	2010 Feclassifyina Enrites	2018 Paport Balance	3009 Repust Balance
925003C40	PENT - LEUM	Es Jumm	∡2,412 n0	-	ים י	10,412 30		n to	20,413 00	19 754 40
aj5001041	PENT - SOUTHBOFO	fa comm	193,315 13		0 00	193 315 10		o 00	197,315 10	136,730 03
825020042	RENT - DANVERS	is comm	175,413 в3		ם פח ב	175 413 63		0 00	175,413 J	167,735 40
825000044	RENT - DECRAM	fg-comm	0 00		n en	0 00		0 00	1 00	18,30 19
825000043	RENT - FLORIDA	fs-comm	1,910 00		0 Gu	1,325 00		0 00	1,527 00	1,950 00
825000054	RENT - MAPBLEHFAL	14-comm	0.00		0 00	¢ uo		0 00	0 00	3,710 05
82°00005#	RENT NEEDHAM	fe-∟onm	207,405.49		0 00	207,465 49		0 03	207 465 49	199 129 42
	Total OCCUPANCY	79u	1,176,424.66		0 06	1,176,434 66		n na	1,176 421 46	1 17: 721 12
gublead	MISCELIANEUNS ETPENSES	755								
6 55000000	ADMINISTRATION EDUC/CONF		5,157 40		0 00	5,157 40		9 OC	5,157,40	5 295 44
#555NJN00	FUND RAISING EDUC/LONF		54 00		0 an	54 00		0 00	54 nn	0 30
660000000	RECRUITMENT		9 90		0 0	0 00		0 00	ca n	1 152 83
6805t0000	WORD RAISING MIS SOFTWARE		5,738 16		9 09	5,735 18		0 00	5 7#6 19	5 818 59
929900000	BANG CHARGES		2,039 57		<i>⊌</i> co	8,039 57		e co	2,039 57	2 700 02
	total MIS.ELLAMEOUS EXPRNSES	755	12,989 15		0 00	12,989 15		0 00	12,989 15	14,956 67
	POSTAGE & SKIPPING PUSTAGE PIELIC RELATIONS PURO PAISING POSTAGE OTHER TOTAL POSTAGE & SKIPPING	765	39 48 13 5% 53 US		0 00 0 00	39 18 13 55 52 03		0 40 0 40	19 48 13 55 53 03	0 00
Sublead 90250000	PRINTING & PUBLICATIONS FUND RAISING PRINTING	785	30,017 22		0 00	30 017 52		0.40	30,017 22	25 754 63
916000000	SUBSCRIPTION DUES FEES	AF	6,133 50		0 00	8,133,50		a en	8 13, 50	18 319 05
≠1 éSanono	FUND RAISING DUES		0 00		9 00	0,00		0,00	2 00	750 00
	Total PRINTING & PUBLICATIONS	785	36 150 73		0 00	±8 190 72		n go	18,150 72	47,153 88
Suolead	INSURANCE	200				-				
901000000	INFURANCE	P-1/A	252,173 21		D G0	253,173 31		g nn	252,173 21	752 051 31
	Total INSURANCE	ano	252,173 21		0-00	252,173 21		a ut	250,173 31	252,051 11
	Total OTHOR EXPENSES	790	1,956,191 21		0 00	1,956 191 21		0 00	1,955,191,21	2,045,062 76
	Total E PENSE		° 331 1°0 51		v 00	3,321,160 51		a 00	.,321 160 F1	3 661,900 56
	TOTAL ENPRISES		3,321,160 51		0 00	s,331,160 5 <u>1</u>		n nt	3,321 lun âl	3 661,990 56
	NET INCOME		44,329 82		Ů na	44 329 51		0 00	44 329 82	113 681 53