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# Return of Private Foundation

## or Section 4947(a)(1) Nonexempt Charitable Trust

### Treated as a Private Foundation

OMB No 1545-0052

2010

Department of the Treasury  
Internal Revenue Service

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

For calendar year 2010, or tax year beginning

, and ending

G Check all that apply

☐ Initial return☐ Initial return of a former public charity☐ Final return☐ Amended return☐ Address change☐ Name change

Name of foundation

THE BARKER FOUNDATION INC.

A Employer identification number

02-6005885

Number and street (or P O box number if mail is not delivered to street address)

P.O. BOX 328

Room/suite

B Telephone number

603-889-1763

City or town, state, and ZIP code

NASHUA, NH 03061

H Check type of organization:

☒ Section 501(c)(3) exempt private foundation☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

I Fair market value of all assets at end of year

(from Part II, col. (c), line 16)

\$ 5,005,118. (Part I, column (d) must be on cash basis.)

J Accounting method

☒ Cash☐ Accrual☐ Other (specify)C If exemption application is pending, check here ☐D 1. Foreign organizations, check here ☐2. Foreign organizations meeting the 85% test, check here and attach computation ☐E If private foundation status was terminated under section 507(b)(1)(A), check here ☐F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐**Part I Analysis of Revenue and Expenses**

(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)

	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1 Contributions, gifts, grants, etc., received			N/A	
2 Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch B				
3 Interest on savings and temporary cash investments	12,185.	12,185.		STATEMENT 1
4 Dividends and interest from securities	156,774.	156,774.		STATEMENT 2
5a Gross rents				
b Net rental income or (loss)				
6a Net gain or (loss) from sale of assets not on line 10	<3,957.>			
b Gross sales price for all assets on line 6a	6,683.			
7 Capital gain net income (from Part IV, line 2)		0.		
8 Net short-term capital gain				
9 Income modifications				
10a Gross sales less returns and allowances				
b Less Cost of goods sold				
c Gross profit or (loss)				
11 Other income				
12 Total. Add lines 1 through 11	165,002.	168,959.		
13 Compensation of officers, directors, trustees, etc	65,800.	32,900.		32,900.
14 Other employee salaries and wages				
15 Pension plans, employee benefits	25,682.	12,841.		12,841.
16a Legal fees	235.	117.		118.
b Accounting fees	1,730.	0.		0.
c Other professional fees				
17 Interest				
18 Taxes	7,125.	2,517.		2,517.
19 Depreciation and depletion				
20 Occupancy	6,264.	3,132.		3,132.
21 Travel, conferences, and meetings				
22 Printing and publications	313.	0.		0.
23 Other expenses	975.	487.		488.
24 Total operating and administrative expenses. Add lines 13 through 23	108,124.	51,994.		51,996.
25 Contributions, gifts, grants paid	157,095.			157,095.
26 Total expenses and disbursements. Add lines 24 and 25	265,219.	51,994.		209,091.
27 Subtract line 26 from line 12.				
a Excess of revenue over expenses and disbursements	<100,217.>			
b Net investment income (if negative, enter -0-)		116,965.		
c Adjusted net income (if negative, enter -0-)			N/A	

023501  
12-07-10

LHA For Paperwork Reduction Act Notice, see the instructions.

**Part II** Balance Sheets

Attached schedules and amounts in the description column should be for end-of-year amounts only

		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
<b>Assets</b>	1 Cash - non-interest-bearing	29,441.	27,720.	27,720.
	2 Savings and temporary cash investments	677,680.	590,438.	590,438.
	3 Accounts receivable ▶			
	Less: allowance for doubtful accounts ▶			
	4 Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable ▶			
	Less: allowance for doubtful accounts ▶			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10a Investments - U.S. and state government obligations			
	b Investments - corporate stock STMT 7	1,177,324.	1,166,070.	4,386,960.
	c Investments - corporate bonds			
<b>Liabilities</b>	11 Investments - land, buildings, and equipment basis ▶			
	Less: accumulated depreciation ▶			
	12 Investments - mortgage loans			
	13 Investments - other			
	14 Land, buildings, and equipment basis ▶ 6,800.			
	Less: accumulated depreciation STMT 8 ▶ 6,800.			
	15 Other assets (describe ▶)			
	16 Total assets (to be completed by all filers)	1,884,445.	1,784,228.	5,005,118.
	17 Accounts payable and accrued expenses			
	18 Grants payable			
<b>Net Assets or Fund Balances</b>	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable			
	22 Other liabilities (describe ▶)			
23 Total liabilities (add lines 17 through 22)	0.	0.		
<b>Net Assets or Fund Balances</b>	Foundations that follow SFAS 117, check here ▶ <input type="checkbox"/>			
	24 Unrestricted			
	25 Temporarily restricted			
	26 Permanently restricted			
	Foundations that do not follow SFAS 117, check here ▶ <input checked="" type="checkbox"/>			
	27 Capital stock, trust principal, or current funds	1,884,445.	1,784,228.	
	28 Paid-in or capital surplus, or land, bldg, and equipment fund	0.	0.	
	29 Retained earnings, accumulated income, endowment, or other funds	0.	0.	
30 Total net assets or fund balances	1,884,445.	1,784,228.		
31 Total liabilities and net assets/fund balances	1,884,445.	1,784,228.		

**Part III** Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	1,884,445.
2 Enter amount from Part I, line 27a	2	<100,217.>
3 Other increases not included in line 2 (itemize) ▶	3	0.
4 Add lines 1, 2, and 3	4	1,784,228.
5 Decreases not included in line 2 (itemize) ▶	5	0.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	1,784,228.

**Part IV Capital Gains and Losses for Tax on Investment Income**

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co)	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a 200 SHS BP P L C SPONSORED ADR	P	06/10/09	06/09/10
b .263885 SHS FRONTIER COMMUNICATIONS	P	VARIOUS	07/08/10
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 6,681.		10,639.	<3,958.>
b 2.		1.	1.
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
a			<3,958.>
b			1.
c			
d			
e			

2 Capital gain net income or (net capital loss)	<div style="display: flex; align-items: center;"> <div style="border-left: 1px solid black; padding-left: 5px;">           If gain, also enter in Part I, line 7            If (loss), enter -0- in Part I, line 7         </div> <div style="margin-left: 10px;">           2         </div> </div>	<3,957.>
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) If (loss), enter -0- in Part I, line 8	<div style="display: flex; align-items: center;"> <div style="border-left: 1px solid black; padding-left: 5px;">           If gain, also enter in Part I, line 8, column (c)            If (loss), enter -0- in Part I, line 8         </div> <div style="margin-left: 10px;">           3         </div> </div>	N/A

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income)

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year, see instructions before making any entries

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2009	188,375.	4,404,661.	.042767
2008	215,783.	5,382,427.	.040090
2007	228,859.	5,903,997.	.038763
2006	324,478.	5,230,445.	.062036
2005	283,651.	5,091,372.	.055712

2 Total of line 1, column (d)	2	.239368
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	.047874
4 Enter the net value of noncharitable-use assets for 2010 from Part X, line 5	4	4,529,210.
5 Multiply line 4 by line 3	5	216,831.
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	1,170.
7 Add lines 5 and 6	7	218,001.
8 Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate See the Part VI instructions	8	209,091.

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)**

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1 Date of ruling or determination letter _____ (attach copy of letter if necessary-see instructions)			
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input type="checkbox"/> and enter 1% of Part I, line 27b		1	2,339.
c All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, col (b)			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		2	0.
3 Add lines 1 and 2		3	2,339.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		4	0.
5 Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0-		5	2,339.
6 Credits/Payments			
a 2010 estimated tax payments and 2009 overpayment credited to 2010	6a	2,573.	
b Exempt foreign organizations - tax withheld at source	6b		
c Tax paid with application for extension of time to file (Form 8868)	6c		
d Backup withholding erroneously withheld	6d		
7 Total credits and payments Add lines 6a through 6d	7	2,573.	
8 Enter any penalty for underpayment of estimated tax Check here <input type="checkbox"/> if Form 2220 is attached	8		
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	234.	
11 Enter the amount of line 10 to be Credited to 2011 estimated tax <input type="checkbox"/> Refunded <input type="checkbox"/>	11	0.	

**Part VII-A Statements Regarding Activities**

1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	Yes	No
1a		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
1b		X
c Did the foundation file Form 1120-POL for this year?		X
1c		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation <input type="checkbox"/> \$ 0. (2) On foundation managers <input type="checkbox"/> \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers <input type="checkbox"/> \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities	2	X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3	X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	X
b If "Yes," has it filed a tax return on Form 990-T for this year?	4b	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T.	5	X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	X
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	7	X
8a Enter the states to which the foundation reports or with which it is registered (see instructions) <input type="checkbox"/> NH, ME		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	8b	X
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2010 or the taxable year beginning in 2010 (see instructions for Part XIV)? If "Yes," complete Part XIV	9	X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10	X

N/A

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**Part VII-A Statements Regarding Activities** (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation acquire a direct or indirect interest in any applicable insurance contract before August 17, 2008?	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► N/A	13	X	
14	The books are in care of ► DOUGLAS M. BARKER, THE BARKER FOUND Located at ► 196 MAIN STREET, NASHUA, NH	Telephone no ► 603-889-1763 ZIP+4 ► 03060-0328		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year	15	N/A	
16	At any time during calendar year 2010, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See page 20 of the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign country ►	16	Yes	No X

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required**

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year did the foundation (either directly or indirectly)		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(6) Agree to pay money or property to a government official? (Exception: Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 22 of the instructions)? Organizations relying on a current notice regarding disaster assistance check here	N/A	
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2010?		X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))		
a At the end of tax year 2010, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2010? If "Yes," list the years ►	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)	N/A	
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here ►		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
b If "Yes," did it have excess business holdings in 2010 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2010.)	N/A	
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2010?		X

Form 990-PF (2010)

## 7b

## 0.

2010.03040 THE BARKER FOUNDATION INC. BAR58851





**Part X Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see instructions.)

<b>1</b>	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes		
<b>a</b>	Average monthly fair market value of securities	<b>1a</b>	3,913,697.
<b>b</b>	Average of monthly cash balances	<b>1b</b>	684,486.
<b>c</b>	Fair market value of all other assets	<b>1c</b>	
<b>d</b>	Total (add lines 1a, b, and c)	<b>1d</b>	4,598,183.
<b>e</b>	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	<b>1e</b>	0.
<b>2</b>	Acquisition indebtedness applicable to line 1 assets	<b>2</b>	0.
<b>3</b>	Subtract line 2 from line 1d	<b>3</b>	4,598,183.
<b>4</b>	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	<b>4</b>	68,973.
<b>5</b>	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	<b>5</b>	4,529,210.
<b>6</b>	Minimum investment return. Enter 5% of line 5	<b>6</b>	226,461.

**Part XI Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

<b>1</b>	Minimum investment return from Part X, line 6	<b>1</b>	226,461.
<b>2a</b>	Tax on investment income for 2010 from Part VI, line 5	<b>2a</b>	2,339.
<b>b</b>	Income tax for 2010 (This does not include the tax from Part VI)	<b>2b</b>	
<b>c</b>	Add lines 2a and 2b	<b>2c</b>	2,339.
<b>3</b>	Distributable amount before adjustments. Subtract line 2c from line 1	<b>3</b>	224,122.
<b>4</b>	Recoveries of amounts treated as qualifying distributions	<b>4</b>	0.
<b>5</b>	Add lines 3 and 4	<b>5</b>	224,122.
<b>6</b>	Deduction from distributable amount (see instructions)	<b>6</b>	0.
<b>7</b>	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	<b>7</b>	224,122.

**Part XII Qualifying Distributions** (see instructions)

<b>1</b>	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
<b>a</b>	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	<b>1a</b>	209,091.
<b>b</b>	Program-related investments - total from Part IX-B	<b>1b</b>	0.
<b>2</b>	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	<b>2</b>	
<b>3</b>	Amounts set aside for specific charitable projects that satisfy the		
<b>a</b>	Suitability test (prior IRS approval required)	<b>3a</b>	
<b>b</b>	Cash distribution test (attach the required schedule)	<b>3b</b>	
<b>4</b>	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	<b>4</b>	209,091.
<b>5</b>	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	<b>5</b>	0.
<b>6</b>	Adjusted qualifying distributions. Subtract line 5 from line 4	<b>6</b>	209,091.

**Note.** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

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**Part XIII** Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2009	(c) 2009	(d) 2010
1 Distributable amount for 2010 from Part XI, line 7				224,122.
2 Undistributed income, if any, as of the end of 2010				
a Enter amount for 2009 only			0.	
b Total for prior years		0.		
3 Excess distributions carryover, if any, to 2010				
a From 2005	14,594.			
b From 2006	65,572.			
c From 2007				
d From 2008				
e From 2009				
f Total of lines 3a through e	80,166.			
4 Qualifying distributions for 2010 from Part XII, line 4 ▶ \$	209,091.			
a Applied to 2009, but not more than line 2a			0.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2010 distributable amount				209,091.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2010 (If an amount appears in column (d), the same amount must be shown in column (a).)	15,031.			15,031.
6 Enter the net total of each column as indicated below:	65,135.			
a Corpus Add lines 3f, 4c, and 4e Subtract line 5				
b Prior years' undistributed income Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b Taxable amount - see instructions		0.		
e Undistributed income for 2009 Subtract line 4a from line 2a Taxable amount - see instr			0.	
f Undistributed income for 2010 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2011				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2005 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2011. Subtract lines 7 and 8 from line 6a	65,135.			
10 Analysis of line 9				
a Excess from 2006	65,135.			
b Excess from 2007				
c Excess from 2008				
d Excess from 2009				
e Excess from 2010				







**Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations**

		Yes	No
1	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?		
a	Transfers from the reporting foundation to a noncharitable exempt organization of		
	(1) Cash	1a(1)	X
	(2) Other assets	1a(2)	X
b	Other transactions		
	(1) Sales of assets to a noncharitable exempt organization	1b(1)	X
	(2) Purchases of assets from a noncharitable exempt organization	1b(2)	X
	(3) Rental of facilities, equipment, or other assets	1b(3)	X
	(4) Reimbursement arrangements	1b(4)	X
	(5) Loans or loan guarantees	1b(5)	X
	(6) Performance of services or membership or fundraising solicitations	1b(6)	X
c	Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c	X
d	If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.		

[illegible]

**2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?

☐ Yes ☒ No

b If "Yes," complete the following schedule

(a) Name of organization	(b) Type of organization	(c) Description of relationship
N/A		

**Sign  
Here**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer or fiduciary) is based on all information of which preparer has any knowledge.


**DOUGLAS M. BARKER**  
Signature of officer or trustee

Date \_\_\_\_\_

5/3/11

**TREASURER**

Title

<b>Paid Preparer Use Only</b>	Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN
	DAVID TULLY		04/21/11		
	Firm's name ► DAVID E. TULLY & ASSOCIATES, PA 20 TRAFALGAR SQUARE SUITE 202			Firm's EIN ►	
	Firm's address ► NASHUA, NH 03063			Phone no 603-886-8885	

Form **990-PF** (2010)

THE BARKER FOUNDATION INC. / #02-6005885 / FORM 990-PF / 2010

PART XV / LINE 2 / INFORMATION REGARDING CONTRIBUTION, GRANT,  
GIFT, LOAN, SCHOLARSHIP, ETC. PROGRAMS

- 2 (a) DOUGLAS M. BARKER  
THE BARKER FOUNDATION INC.  
PO BOX 328  
NASHUA, NH 03061-0328  
603-889-1763
- 2(b) (1) ORGANIZATIONS REQUESTING AID ARE ASKED TO SUBMIT A ONE-PAGE CONCEPT PAPER FOR CONSIDERATION. THE CONCEPT PAPER SHOULD INCLUDE A BRIEF BACKGROUND STATEMENT ABOUT THE APPLICANT ORGANIZATION AND ITS PURPOSES, AN OUTLINE OF THE SPECIFIC PROJECT OR PROGRAM TO BE SUPPORTED, THE TOTAL PROJECT COST, A LISTING OF DIRECTORS OR TRUSTEES AND EVIDENCE OF TAX-EXEMPT STATUS. ORGANIZATIONS SHOULD NOT SUBMIT MORE THAN ONE CONCEPT PAPER PER CALENDAR YEAR AND NO MATERIALS SUBMITTED WILL BE RETURNED. GRANTS ARE NOT MADE TO INDIVIDUALS FOR ANY REASON.
- (2) THE TRUSTEES ARE NOT IN A POSITION TO DERIVE ANY PRIVATE BENEFIT EITHER DIRECTLY OR INDIRECTLY IF CERTAIN GRANTS ARE MADE IN LIEU OF OTHERS.
- 2(c) SUBMISSIONS MUST ALLOW SUFFICIENT LEAD TIME FOR REVIEW BY THE TRUSTEES.
- 2(d) THERE ARE NO RESTRICTIONS BY GEOGRAPHICAL AREAS, CHARITABLE FIELDS, KINDS OF INSTITUTIONS, ETC. THE MAJORITY OF REQUESTS ARE FROM NEW HAMPSHIRE ORGANIZATIONS.

THE BARKER FOUNDATION INC. / #02-6005885 / FORM 990-PF / 2010

PART VIII / LINE 1 / INFORMATION ABOUT OFFICERS, DIRECTORS, TRUSTEES, FOUNDATION MANAGERS, HIGHLY PAID EMPLOYEES AND CONTRACTORS

<u>NAME &amp; ADDRESS</u>	<u>TITLE</u>	<u>AVG HRS PER WEEK DEVOTED TO POSITION</u>	<u>CONTRIBUTIONS TO EMPLOYEE'S BENEFIT PLANS</u>	<u>EXPENSE ACC'T/OTHER ALLOWANCE</u>	<u>COMPENSATION</u>
ALLAN M BARKER PO BOX 328 NASHUA, NH 03061-0328	SECRETARY & TRUSTEE	AS REQUIRED	\$0	\$0	\$0
DOROTHY A BARKER PO BOX 328 NASHUA, NH 03061-0328	TRUSTEE	"	"	"	"
ELIZABETH M BUCKNAM PO BOX 328 NASHUA, NH 03061-0328	PRESIDENT & TRUSTEE	"	"	"	"
SUSAN B MORAN PO BOX 328 NASHUA, NH 03061-0328	VICE PRESIDENT & TRUSTEE	"	"	"	"
EDWARD P MORAN, JR PO BOX 328 NASHUA, NH 03061-0328	TRUSTEE	"	"	"	"
ANNE M APRIL PO BOX 328 NASHUA, NH 03061-0328	TRUSTEE	"	"	"	"
SIDNEY ST F THAXTER ONE CANAL PLAZA PO BOX 7320 PORTLAND ME 04112-7320	CLERK	"	"	"	"
CAROL A LAROCHE PO BOX 328 NASHUA, NH 03061-0328	ASSISTANT TREASURER	32	\$ 9,152 92	"	\$30,925 00
DOUGLAS M BARKER PO BOX 328 NASHUA, NH 03061-0328	TREASURER	32	\$16,479 46	"	\$34,875 00



## THE BARKER FOUNDATION INC.

THE BARKER FOUNDATION INC. / #02-6005885 / FORM 990-PF / 2010  
PART XV / LINE 3a / GRANTS AND CONTRIBUTIONS PAID DURING THE  
YEAR OR APPROVED FOR FUTURE PAYMENT

### 2010 DONATIONS

Bedford Historical Society, Bedford, NH	5,000.00
Big Brothers Big Sisters of Greater Nashua, Nashua, NH	1,500.00
Bishop Guertin High School, Nashua, NH	3,500.00
Boys & Girls Club of Greater Nashua, Nashua, NH	5,000.00
Boy Scouts of America, Troop #12, Hollis, NH	1,000.00
Bridgewater Public Safety, Bridgewater, NH	2,095.00
Camp Allen, Bedford, NH	2,000.00
CareGivers, Nashua, NH	3,000.00
Center for Wildlife, Cape Neddick, ME	5,000.00
Community Hospice House, Merrimack, NH	25,000.00
Dartmouth-Hitchcock Medical Center, Lebanon, NH	5,000.00
David's House, Lebanon, NH	3,000.00
Girls Scouts of the Green & White Mountains, Bedford, NH	2,500.00
Greater Nashua Mental Health Center, Nashua, NH	3,000.00
Home, Health & Hospice Care, Nashua, NH	5,000.00
Humane Society for Greater Nashua, Nashua, NH	1,000.00
Josiah Bartlett Center for Public Policy, Concord, NH	1,000.00
Lahey Clinic, Burlington, MA	5,000.00
Marguerite's Place, Nashua, NH	5,000.00
Masonic Learning Centers for Children, Inc., Nashua, NH	10,000.00
Nashua Soup Kitchen & Shelter, Nashua, NH	13,000.00
NEADS, West Boylston, MA	1,000.00
NH Aquamarines, Nashua, NH	2,000.00
NH Charitable Foundation, Concord, NH	1,000.00
SHARE, Milford, NH	4,000.00
St Joseph Community Services, Inc., Merrimack, NH	12,000.00
Salvation Army, Nashua, NH	5,000.00
Shriners Hospitals for Children, Boston, MA	5,000.00
Shriners Hospitals for Children, Springfield, MA	5,000.00
Sisters of Holy Cross	1,500.00
Special Olympics NH, Manchester NH	4,000.00
UNH Foundation, Durham, NH	2,500.00
Wildlife Rescue & Rehabilitation, Kendalia, TX	2,500.00
YMCA of Greater Nashua, Nashua, NH	<u>5,000.00</u>
	\$157,095.00

THE BARKER FOUNDATION INC. / #02-6005885 / FORM 990-PF 2010

Part I – Analysis of Revenue and Expenses  
Line 4 – Dividend Income

		<u>Non-Taxable Distributions</u>
Abbott Laboratories	\$ 1,720.00	
Altria Group	1,704.00	
Bristol-Myers Squibb Co.	3,584.00	
Chevron Corp.	15,563.20	
Consolidated Edison	2,380.00	
Dominion Resources	1,830.00	
Dow Chemical Company	2,160.00	
Duke Energy	4,636.60	
ExxonMobil Corp.	27,700.80	
General Electric Company	6,048.00	
Johnson & Johnson	4,220.00	
Merck & Co., Inc	3,040.00	
Nextera	8,000.00	
NSTAR	10,400.00	
Progress Energy	3,162.00	
RBC Capital Markets for.		
AT&T Corp.	18,953.76	
BP, plc	168.00	
CenturyLink	667.00	
Frontier Communications	255.78	\$613.84
Emerson Electric	405.00	
H.J. Heinz	348.00	
Integrus Energy Group	3,604.00	
Kimberly Clark	258.00	
Kraft Foods, Inc.	962.80	
McDonalds	226.00	
Money Market	.05*	
Pennichuck Corp.	751.10	
Pfizer	4,294.08	
Philip Morris Int'l	2,856.00	
Procter & Gamble	1,508.32	
United Technologies	1,020.00	
SCANA Corp	758.00	
Southern Company	540.75	
Spectra Energy Corp.	2,390.00	
TECO Energy	815.00	
Vectren Corp.	1,365.00	
Verizon Communications	18,478.58	
	<u>\$156,773.82</u>	<u>\$613.84</u>

\*Non-qualified dividend

THE BARKER FOUNDATION INC. / #02-6005885 / FORM 990-PF 2010

Part I – Analysis of Revenue and Expenses

Line 3 – Interest on Savings

Bank of New England – CD's	\$ 1,865.37
Centrix Bank – CD	246.10
Digital Federal Credit Union – CD	1,341.95
Hampshire First Bank – Business Success Savings	2,334.03
Northeast Credit Union – CD	4,016.15
RBC Capital Markets for:	
Bank Deposit Program	2.19
Triangle Credit Union – CD	<u>2,379.64</u>
	<b>\$12,185.43</b>

## FORM 990-PF INTEREST ON SAVINGS AND TEMPORARY CASH INVESTMENTS STATEMENT 1

SOURCE	AMOUNT
SEE ATTACHED	12,185.
TOTAL TO FORM 990-PF, PART I, LINE 3, COLUMN A	12,185.

## FORM 990-PF DIVIDENDS AND INTEREST FROM SECURITIES STATEMENT 2

SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	COLUMN (A) AMOUNT
SEE ATTACHED	156,774.	0.	156,774.
TOTAL TO FM 990-PF, PART I, LN 4	156,774.	0.	156,774.

## FORM 990-PF LEGAL FEES STATEMENT 3

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES	235.	117.		118.
TO FM 990-PF, PG 1, LN 16A	235.	117.		118.

## FORM 990-PF ACCOUNTING FEES STATEMENT 4

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
TAX PREPARATION FEE	1,730.	0.		0.
TO FORM 990-PF, PG 1, LN 16B	1,730.	0.		0.

FORM 990-PF	TAXES	STATEMENT	5
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DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
FEDERAL EXCISE TAXES	2,091.	0.		0.
PAYROLL TAXES	5,034.	2,517.		2,517.
TO FORM 990-PF, PG 1, LN 18	7,125.	2,517.		2,517.

FORM 990-PF	OTHER EXPENSES	STATEMENT	6
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DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
INSURANCE	595.	298.		297.
SAFE DEPOSIT BOX	92.	46.		46.
OFFICE	88.	44.		44.
STATE OF NH FILING FEE	75.	37.		38.
PO BOX RENTAL	125.	62.		63.
TO FORM 990-PF, PG 1, LN 23	975.	487.		488.

FORM 990-PF	CORPORATE STOCK	STATEMENT	7
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DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
RBC CAPITAL MARKETS CORPORATION	1,166,070.	4,386,960.
TOTAL TO FORM 990-PF, PART II, LINE 10B	1,166,070.	4,386,960.

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FORM 990-PF    DEPRECIATION OF ASSETS NOT HELD FOR INVESTMENT    STATEMENT    8

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DESCRIPTION	COST OR OTHER BASIS	ACCUMULATED DEPRECIATION	BOOK VALUE
CANON IR330 COPIER	6,800.	6,800.	0.
TOTAL TO FM 990-PF, PART II, LN 14	6,800.	6,800.	0.