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Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2009

OMB No 1545-0047

Open to Public

| ck if appli ress change ne change al return | ge use IRS label or | C Name of organization BAPTIST MEMORIAL HEALTH CARE FOUR Doing Business As | NDATION | | D Employer ider 58-1544781 | ntification number |
|--|--|--|---|--|---|---|
| ne change al return | label or print or | Doing Business As | | | 58-1544781 | |
| al return | print or | Doing Business ris | | E Telephone nui | | |
| | ·,pc. 000 | | | | (901) 227-7 | |
| | Specific Instruc- | Number and street (or P O box if mail 350 N HUMPHREYS BLVD | s) Room/suite | G Gross receipts \$ | | |
| nınated | tions. | 330 N HOMPHRETS BLVD | | | | |
| ended retu | urn | City or town, state or country, and ZIP MEMPHIS, TN 381202177 | + 4 | | | |
| lication pe | ending | , | | | | |
| | | me and address of principal officer S S FO UNTAIN | | | s a group return | |
| | | HUMPHREYS BLVD | | affilia | tes? | ⊤Yes 🔽 No |
| | MEMPH | HIS,TN 381202177 | | H(b) Are al | l affiliates include | ed? |
| -evemnt | status 🔽 501/c |) (3) ◀ (insert no) | T 527 | | | (see instructions) |
| | |) (3) 4 (msett no) 4947(a)(1) or | 1 321 | H(c) Grou | ip exemption nun | iber 🟲 |
| | | | | | | _ |
| | | tion Trust Association Other - | | L Year of fo | rmation 1983 M | State of legal domicile TN |
| | | a arganization's mission or most si | anificant activities | | | |
| P / M . T i | ARTNERSHIPS, AINTAIN, USE, HE PRINCIPAL | ASSOCIATIONS, GOVERNMENT, AND APPLY, DIRECTLY OR INDII THEREOF EXCLUSIVELY FOR THE | AL BODIES, PUBLIC AND RECTLY, THE WHOLE OR | OR PRIVAT ANY PART (| TE CORPORATION OF THE INCOME | ONS AND TO E THEREFROM AND |
| 2 C | heck this box 🛏 | $\overline{}$ if the organization discontinued it | s operations or disposed o | of more than | 25% of its net as | ssets |
| 3 N | umber of voting r | members of the governing body (Pa | rt VI, lıne 1a) | | 3 | 1 |
| 4 N | umber of indeper | ndent voting members of the govern | ing body (Part VI, line 1b) | | . 4 | 1 |
| | | | | | 5 | 1 |
| | | , | | | 6 | 5 |
| | - | | • | | | |
| <u> </u> | et ameratea basi | mess taxable medine nom romi sy | 0 1, me 54 | Prio | | Current Year |
| 8 (| Contributions and | d grants (Part VIII, line 1h) | | | 3,156,949 | 7,738,519 |
| 9 F | Program service | revenue (Part VIII, line 2g) | | | | 0 |
| 10 I | Investment incor | me (Part VIII, column (A), lines 3, | 4, and 7d) | | -2,622,089 | 9,948,015 |
| | • | , | | | 969,606 | -198,211 |
| | | | | | 1,504,466 | 17,488,323 |
| | | | | | 6,650,056 | 8,840,902 |
| 14 E | Benefits paid to o | or for members (Part IX, column (A) |), line 4) | | | 0 |
| | • | ompensation, employee benefits (Pa | - | 1 108 000 | 1,286,178 | |
| | • | Iraising fees (Part IX, column (A.), li | ne 11e) | | 1,130,030 | 1,200,170 |
| | | | | | | |
| | | | | | 1,122,692 | 1,117,146 |
| | | | | | 8,970,838 | 11,244,226 |
| 19 F | Revenue less exp | penses Subtract line 18 from line 1 | .2 | | -7,466,372 | 6,244,097 |
| | | | | | | End of Year |
| 20 7 | Total assets (Da | rt X. line 16) | | | | 268,730,167 |
| | | | | | 8,873,311 | 9,642,317 |
| | · | | | | | 259,087,850 |
| | | | | <u> </u> | · | · · |
| | Signature of office | correct, and complete Declaration of preparent | | on all informat | on of which prepare | |
| | | | | | | |
| SI | ignature P | | se | elf | Preparer's identify (see instructions) | ing number |
| rer's Fi | irm's name (or yours self-employed), ddress, and ZIP + 4 | s | | | EIN 🕨 | |
| ину 🗐 | ddress and 7IP + 4 | r — | Phone no | | | |
| | 1 B T G G P G G G G G G G G G G G G G G G G | Briefly describe the THE ORGANIZAT GRANTS, DEVISE PARTNERSHIPS, MAINTAIN, USE, THE PRINCIPAL MEMORIAL HEAL MEMORIA | Trust Association Other ► Summary Briefly describe the organization's mission or most signate of the ORGANIZATION'S PRIMARY MISSION IS TO GRANTS, DEVISES, OR BEQUESTS OF REAL AND/PARTNERSHIPS, ASSOCIATIONS, GOVERNMENT, MAINTAIN, USE, AND APPLY, DIRECTLY OR INDITHE PRINCIPAL THEREOF EXCLUSIVELY FOR THE MEMORIAL HEALTH CARE SYSTEM Check this box ► if the organization discontinued it is number of voting members of the governing body (Pa Number of voting members of the governing body (Pa Number of independent voting members of the governing body (Pa Number of independent voting members of the governing body (Pa Number of voting members (Part V, line 2a) . Total number of employees (Part V, line 2a) . Total gross unrelated business revenue from Part VII be Net unrelated business revenue from Form 99 8 Contributions and grants (Part VIII, line 1h) 9 Program service revenue (Part VIII, line 2g) 10 Investment income (Part VIII, column (A), lines 3, and 11 | Total number of voltage members of the governing body (Part VI, line 1b) Total number of voltage strated business revenue from Part VIII, column (C), line 12 B Contributions and grants (Part VIII, line 1h) Contributions and grants (Part VIII, line 2g) Total revenue (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 1-12) Grants and similar amounts paid (Part IX, column (A), lines 1-12) Total revenue (Part VIII, column (A), lines 1-10 Grants and similar amounts paid (Part IX, column (A), lines 1-10 Total fundrasing expenses (Part IX, column (A), lines 1-10 Total spenses (Part IX, column (A), lines 1-10 Total fundrasing expenses (Part IX, column (A), lines 1-10 Total fundrasing expenses (Part IX, column (A), lines 1-10 Total revenue (Part VIII, column (A), lines 1-10 Total revenue (Part IX, column (A), lines 1-10 Total fundrasing expenses (Part IX, column (A), line 1-10 Total fundrasing expenses (Part IX, column (A), line 1-10 Total sexpenses Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 20 Total assets (Part X, line 26) Net assets or fund balances Subtract line 21 from line 20 Signature Block Underse promit name and title Preparer's signature and title Preparer's signature and title Preparer's signature and title | Total number of volunteers (estimate if necessary) Total immber of volunteers (estimate if necessary) Total immber of volunteers (estimate if necessary) Total number of volunteers (estimate if necessary) Total number of volunteers (estimate if necessary) Total number of volunteers (estimate) Total number of volunteers (es | the interix BMHCCORG Companization Componition Trust Association Other Lever of formation 1983 M |

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

BAPTIST MEMORIAL HEALTH CARE FOUNDATION, THE FUNDRAISING ARM OF BAPTIST MEMORIAL HEALTH CARE CORPORATION, RAISES MONEY TO BENEFIT VARIOUS BAPTIST MEMORIAL HEALTH CARE CORPORATION PROGRAMS AND SERVICES (SEE SCHEDULE O, page 63 FOR CONTINUATION) FUNDS RAISED BY BAPTIST MEMORIAL HEALTH CARE FOUNDATION HELP ACCOMPLISH BAPTIST MEMORIAL HEALTH CARE CORPORATION'S CHARITABLE CARE OBJECTIVES AND PROVIDE RESOURCES FOR ENHANCED PATIENT CARE, EDUCATION, AND GROUNDBREAKING CLINICAL RESEARCH THE BAPTIST MEMORIAL HEALTH CARE FOUNDATION SOLICITS, RECEIVES, AND MANAGES CONTRIBUTIONS, GIFTS, GRANTS, AND BEQUESTS

| 2 | Did the organization undert the prior Form 990 or 990- If "Yes," describe these nev | EZ? | ervices during the year which were | not listed on Yes I | No |
|----|--|---|--|--|---|
| 3 | | conducting, or make significar | nt changes in how it conducts, any | program 「Yes Γ | No |
| 4 | Describe the exempt purpo Section 501(c)(3) and 501 | se achievements for each of the (c)(4) organizations and sections | ne organization's three largest prog on 4947(a)(1) trusts are required t any, for each program service repo | to report the amount of grant | s and |
| 4a | BAPTIST MEMORIAL HEALTH CAR RAISES MONEY TO BENEFIT VAR CARE FOUNDATION HELP ACCO ENHANCED PATIENT CARE, EDU AND MANAGES CONTRIBUTIONS CARE FOUNDATION PLAY A KEY CARE CORPORATION BAPTIST I WHICH SUPPORT THE CONTINU PEDIATRIC, AND REHABILITATIV UNRESTRICTED CONTRIBUTED PROGRAM BAPTIST MEMORIAI EXISTING SERVICES AND PROGR BOARD OF DIRECTORS GRANT I HEALTH CARE FOUNDATION ENI NORTH MISSISSIPPI BREAST HE REGIONAL REHABILITATION SER NURSING LEADERSHIP COACHB, MISSISSIPPI BREAST HEALTH NA LEADING CHOICE IN BREAST HE RADIOLOGY AS A "BREAST IMAG MAMMOGRAMS FOR PATIENTS V REQUIRED IN ADDITION, A PAI HOSPITAL-GOLDEN TRIANGLE AI CARDIAC MONITORS IS TO IMPI ENHANCE THE PATIENT'S PROB PATIENTS DURING THIS FISCAL ARRIVAL AT THE HOSPITAL'S EM PATIENTS" THE GOAL OF THE " THE PEDIATRIC REHABILITATION OVERWHELMING THE DESIGN I FOR THE REHAB HOSPITAL'S PLY CORPORATION NURSING LEADE COACHING TO BAPTIST MEMORIA ADVANCED VASCULAR X-RAY TE FOR CARDIOVASCULAR X-RAY TE FOR CARDIOVASCULAR X-RAY TE FOR CARDIOVASCULAR CARE T BOARD OF DIRECTOR'S GRANT OFFICER GRANT PROGRAM ALL REQUESTS (\$25,000 AND LESS) INCLUDE UNITED WAY OF THE PROJECTOR)BAPTIST MEMORIAL REQUESTS (\$25,000 AND LESS) INCLUDE UNITED WAY OF THE PROJECTOR)BAPTIST MEMORIAL REGIONAL REHABILITATION SER BREAST CARE)UNION CITY AED: SCIENCES (MISSION TRIP TO BE ARKANSAS BAPTIST MEMORIAL HEALTH CENTERBAPTIST MEMORIAL HEALTH SERVICESBAPTIST MEMORIAL HEALTH SERVICESBAPTIST MEMORIAL HEALTH SERVICESBAPTIST MEMORIAL HEALTH SERVICESBAPTIST MEMORIAL HEALTH CENTERBAPTIST MEMORIAL HOSPITAL AND HEALTH CARE HEALTH CENTER | RIOUS BAPTIST MEMORIAL HEALTH CAMPLISH AND GROUNDBREAKING CLIS, GIFTS, GRANTS, AND BEQUESTS (S. G. GIFTS, GRANTS, AND BEAPTIST MEMORIAL HEALTH CARE FOUNDATION BOARD CAMPAGE AND PORTFOLIO EARNINGS CAMPAGE AND FOR THE GOAL OF THE BAPTIST PROGRAM HAVE COME THROUGH UNDOWMENT THE FOLLOWING PROGRAMALTH NAVIGATOR BAPTIST MEMORIAL HOSPITAL-MEMPH AVIGATOR THE GOAL OF THE BAPTIST MEMORIAL HOSPITAL-MEMPH AVIGATOR THE GOAL OF THE BAPTIST MEMORIAL HOSPITAL FOR BIOMAL AND QUALITY OF SURVIVAL AND QUALITY FOR NERVICES OFFERED AT THE BAPTIST EAM HAS DEVELOPED SUGGESTIONS AYGROUND A RIBBON CUTTING FOR SERVICES OFFERED AT THE BAPTIST EAM HAS DEVELOPED SUGGESTIONS AYGROUND A RIBBON CUTTING FOR SURVIVAL HYBRID INTRA-OPERATICH HOSPITAL HYBRID INTRA-OPERATICH CONSTRUCTION OF THE HYBRID PROGRAM WAS \$2,683,882 FOR THE OWS OFFICERS AND BOARD MEMBER WITH A HEALTH-RELATED FOCUS SMIDSOUTHUNITED WAY OF OBION CULHOSPITAL-COLLIERVILLE (NEC LCD CANDERS AND BOARD MEMBER WITH A HEALTH-RELATED FOCUS SMIDSOUTHUNITED WAY OF OBION CULHOSPITAL (CHAPLAIN'S FUND)BAPTIST OSPITAL (CHAPLAIN'S FUND)BAPTIST OSPITAL (CHAPLAIN'S FUND)BAPTIST OSPITAL (CHAPLAIN'S FUND)BAPTIST OSPITAL (HURSING LEADERSHIP CEREC (EXTERIOR OF HOSPICE HOUSE)BAPTISH AND CARE (LANDSCAPING FOR CEXTERIOR OF HOSPICE HOUSE)BAPTISH OF HERECONTION O | 183, IS THE FUNDRAISING ARM OF THE BA ARE CORPORATION PROGRAMS AND SERVICARE CORPORATION PROGRAMS AND SERVICARE CORPORATION'S CHARITABLE CARE INICAL RESEARCH THE BAPTIST MEMORIA SEE SCHEDULE O, PAGE 63 FOR CONTING IF HEALING, PREACHING, AND TEACHING FOR ADMINISTERS CONTRIBUTED DOLLARS IN ADMINISTERS CONTRIBUTED ONLY IN BAPTIST MEMORIAL HEALTH CARE FOUND, IF OR THE BENEFIT OF ITS VARIOUS GRAN OF DIRECTORS GRANT PROGRAM HAS MA IN GA NUMBER OF NEW AND EXCITING INITIA RESTRICTED CONTRIBUTIONS, AS WELL AND IN RECEIVED NEW FUNDING DURING THI IN HOSPITAL-GOLDEN TRIANGLE AMBULANCE INVE PLAY FOR PEDIATRIC PATIENTS" BAPTIS IS HYBRID INTRA-OPERATIVE SURGICAL SI IN HEMORIAL HOSPITAL-NORTH MISSISSIPP ISSIPPI REGION THE CENTER HAS BEEN A CENTER HAS IMPLEMENTED A SUCCESSFU WIN MAMMOGRAMS SAME DAY BIOPSIES IN SISIPPI REGION THE CENTER HAS BEEN A CENTER HAS IMPLEMENTED A SUCCESSFU WIN MAMMOGRAMS SAME DAY BIOPSIES ORS THE GOAL OF THE BAPTIST MEMORIA BY CARDIAC PATIENTS PRIOR TO ARRIVAL IF LIFE AFTER DISCHARGE THE CARDIAC I A SPONTANEOUS PULSE WAS RESTORED O IN REMORIAL REHABILITATION SERVICES, II PEDIATRIC PATIENTS" IS TO CREATE A THE INTER PLAYGROUND WAS HELD ON SUNDAY POTIST MEMORIAL HEALTH CARE CORPORATION CARE BAPTIST MEMORIAL HOSPITAL-MEME WE SURGICAL SUITE IS TO FULLY INTEGRA THIS WILL ENHANCE BAPTIST MEMORIAL SURGICAL SUITE IS TO FULLY INTEGRA THIS WILL ENHANCE BAPTIST MEMORIAL SURGICAL SUITE IS TO FULLY INTEGRA THIS WILL ENHANCE BAPTIST MEMORIAL SURGICAL SUITE IS TO FULLY INTEGRA THIS WILL ENHANCE BAPTIST MEMORIAL HEALTH CARE CORPORATION OF MEMPHIS GRADUATE ASSISTANTS) BAP TIST MEMORIAL HEALTH CARE CORPORATION OF MEMPHIS GRADUATE ASSISTANTS BAP TIST MEMORIAL HEALTH CARE CORPORATION OF MEMPHIS GRADUATE ASSISTANTS) BAP TIST MEMORIAL HEALTH CARE CORPORATION OF MEMPHIS GRADUATE ASSISTANTS BAP TIST MEMORIAL HEALTH CARE (FRIEN) OF MEMPHIS GRADUATE ASSISTANTS BAP TIST MEMORIAL HEALTH CARE (| PTIST MEMORIAL HEALTH CARE SYLCES FUNDS RAISED BY BAPTIST MOBJECTIVES AND PROVIDE RESOUF AL HEALTH CARE FOUNDATION SOLITION) FUNDS RAISED BY BAPTIST MEMORIAL HEALTH CARE FOUNDATION SOLITION) FUNDS RAISED BY BAPTIST MEMORIAL HEALTH CARE FOUNDATION SOLITION, FUNDS RAISED BY BAPTIST MEMORIAL HEALTH CARE APPLIANT OF THE BESONS THE FUNDS MADE AVAILABE THE NECESSARY FUNDS MADE AVAILABE THE NECESSARY FUNDS MADE AVAILABE SERVICE CARDIAC MONITORSBAP IS THE FUNDS MADE AVAILABE SERVICE CARDIAC MONITORSBAP IS THE MEMORIAL HOSPITAL IS BREAST HEALTH CENTER IS TO POUNT OF THE BESONS OF SELF-SCHEDULED SER NOW OFFERED TO PATIENTS, IN INCOME. 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| 4b | (Code) | (Expenses \$ | including grants of \$ |) (Revenue \$ |) |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| 4c | (Code) | (Expenses \$ | ıncludıng grants of \$ |) (Revenue \$ |) |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| 4d | Other program services ((Expenses \$ | including grants o | <u> </u> | ue\$) | |
| 4e | Total program service exp | enses►\$ 9,645,00 | 13 | | |

| Part IV | Check | list of | Required | Schedules |
|---------|-------|---------|----------|-----------|
| | | | | |

| | | | Yes | No |
|-----|--|-----|-----|-----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | Yes | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? 🕏 | 2 | Yes | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | N o |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II | 4 | Yes | |
| 5 | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III | 5 | | |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | Νο |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i> | 7 | | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | | Νο |
| 9 | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV. | 9 | | Νο |
| 10 | Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V | 10 | Yes | |
| 11 | Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | 11 | Yes | |
| | ◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI. | | | |
| | ◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. | | | |
| | ◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. | | | |
| | ◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX. | | | |
| | ◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. | | | |
| | ◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X. | | | |
| 12 | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII | 12 | Yes | |
| 12A | Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No | | | |
| | If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional | | | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E | 13 | | Νο |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | Νο |
| Ь | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Part I | 14b | | Νο |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If</i> " <i>Yes,"</i> complete Schedule F, Part II | 15 | | No |
| 16 | Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III | 16 | | No |
| 17 | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> " <i>Yes," complete Schedule G, Part I</i> | 17 | | Νο |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | Yes | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | N o |
| 20 | Did the organization operate one or more hospitals? If "Yes," complete Schedule H | 20 | | Νo |

| Par | t IV Checklist of Required Schedules (continued) | | | |
|-----|---|-----|-----|----|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | Yes | |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | Yes | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | Yes | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25 | 24a | | No |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| c | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | No |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | Νo |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | Νo |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III | 27 | | Νo |
| 28 | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part | | | |
| | <i>IV</i> | 28a | | Νo |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | No |
| c | An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV | 28c | | Νο |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | Yes | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | Yes | |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | Νο |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | Νο |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I | 33 | | No |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | Yes | |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35 | | Νο |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | Νο |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | Νο |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? | 38 | Yes | |

| | () | | | | | | |
|--------|---|--|--|--|--|--|--|
| Part V | Statements Regarding Other IRS Filings and Tax Compliance | | | | | | |
| | | | | | | | |

| | | | Yes | No |
|-----|---|-----|-----|-----|
| 1a | Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal | | 103 | 110 |
| | of U.S. Information Returns. Enter -0- if not applicable | | | |
| b | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0 | | | |
| c | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 1c | Yes | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return | | | |
| Ь | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) | 2b | Yes | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? | 3a | | Νο |
| ь | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | 3b | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | No |
| Ь | If "Yes," enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | Νo |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | Νo |
| c | If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? | 6a | Yes | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | Yes | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | Νο |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| c | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | | Νο |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| е | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | Νο |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | Νo |
| g | For all contributions of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| h | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? | 7h | Yes | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | |
| 11 | Section 501(c)(12) organizations. Enter | | | |
| а | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the | | | |
| | vear | | | |

350 N HUMPHREYS BLVD MEMPHIS,TN 381202177

(901) 227-5304

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| Se | ection A. Governing Body and Management | | | |
|-----|--|--------|----------|------------|
| | | | Yes | No |
| | | | | |
| _ | | | | |
| 1a | Enter the number of voting members of the governing body 1a 15 | | | |
| ь | Enter the number of voting members that are independent 14 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | 2 | | Νο |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | 3 | Yes | |
| 4 | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? | 4 | | Νο |
| 5 | Did the organization become aware during the year of a material diversion of the organization's assets? | 5 | | Νο |
| 6 | Does the organization have members or stockholders? | 6 | Yes | |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of the | | | |
| | governing body? | 7a | Yes | |
| b | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? | 7b | Yes | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following | | | |
| а | The governing body? | 8a | Yes | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Yes | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | Νο |
| Se | ection B. Policies (This Section B requests information about policies not required by the Internal | | | 110 |
| | evenue Code.) | | | |
| | | | Yes | No |
| 10a | Does the organization have local chapters, branches, or affiliates? | 10a | | Νo |
| b | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? | 10b | | |
| 11 | Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form? | | | |
| | | 11 | | Νo |
| 11A | Describe in Schedule O the process, if any, used by the organization to review the Form 990 | | | |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes | |
| b | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise | 12b | Yes | |
| c | to conflicts? | | | |
| 4.0 | describe in Schedule O how this is done | 12c | Yes | |
| 13 | Does the organization have a written whistleblower policy? | 13 | Yes | |
| 14 | Does the organization have a written document retention and destruction policy? | 14 | Yes | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| | The organization's CEO, Executive Director, or top management official | 15a | Yes | |
| b | Other officers or key employees of the organization | 15b | Yes | |
| | If "Yes" to line a or b, describe the process in Schedule O (See instructions) | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | | No |
| b | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the | | | |
| | organization's exempt status with respect to such arrangements? | 16b | | |
| Se | ection C. Disclosure | | | |
| 17 | List the States with which a copy of this Form 990 is required to be filed►TN , AR | | | |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) | | | |
| | (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website. Upon request | | | |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table | | | |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of th | e orga | nızatıor | ı F |
| | BRENDA SWEARENGEN | | | |

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| Check this box if the organization did i | not compen | sate any | y curi | rent | or fo | rmer | ffice | r, dırector, trustee | or key employee | |
|--|-------------------------|--|--|------|--------------|------------------------------|--------|--|---|--|
| (A) Name and Title | (B) Average hours | (C) Position (check all that apply) | | | | | | (D) Reportable compensation from the | (E) Reportable compensation | (F) Estimated amount of other |
| | per week | Individual trustee or director | Officer Institutional Trustee Individual trustee or director | | Key employee | Highest compensated employee | Former | organization (W- 2/1099-MISC) | from related organizations (W- 2/1099- MISC) | compensation from the organization and related organizations |
| See add'l data | | | | | | | | | | |
| | | | | | | | | | | |
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| Forr | m 990 (2009) | | | Page 8 |
|------|--|--------------|---------------------|---------------|
| 1b | Total | ,526,170 | | 226,993 |
| 2 | Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization ►2 | • | | |
| | | | Yes | No |
| 3 | Did the organization list any former officer, director or trustee, key employee, or highest compensated employon line 1a? <i>If</i> " <i>Yes," complete Schedule J for such individual</i> | yee 3 | | No |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual | - 4 | Yes | |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person | . 5 | | No |
| S | ection B. Independent Contractors | | | |
| 1 | Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization | | | |
| | (A) (B) Name and business address Description of servi | ices | (C Compe | C) nsation |
| 600 | WFORD INVESTMENT COUNSEL GALLERIA PKWY NW ANTA, GA 30339 INVESTMENT PORTFOLIO N | MANAGER | | 460,563 |
| | | | | |
| | | | | |
| _ | Total number of independent contractors (including but not limited to those listed above) who received more th | nan | | |

\$100,000 in compensation from the organization 🗗

Form **990** (2009)

| Form 990 (2009) Part VIII Statement of Revenue | | | | | | | | | |
|--|--------------|---|---|---------------------------------------|----------------------|--|---|--|--|
| Part V | <u>/1111</u> | Statement o | of Revenue | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512,513, or 514 | |
| mts = | 1a | Federated cam | paigns 1a | 14,000 | | | | | |
| g a | b | Membership du | es 1b | | | | | | |
| £. ∰. | C | Fundraising eve | ents 1c | | | | | | |
| <u>ja</u> | d | | rations 1d | 2,682,082 | | | | | |
| Contributions, gifts, grants and other similar amounts | e | Government grants | | | ļ | | | | |
| | f g | sımılar amounts no | butions included in | 4,374,039 | | | | | |
| S E | h | Total. Add lines | 3 1a-1f | ▶ | 7,738,519 | | | | |
| | | | | Business Code | | | | | |
| nue. | 2a | | | | | | | | |
| Program Serwce Revenue | Ь | | | | | | | | |
| | C | | | | | | | | |
| | d | | | | | | | | |
| E | e | | | | | | | | |
| i Bo | f | All other progra | ım service revenue | | | | | | |
| <u>~</u> | g | Total. Add lines | 32a-2f | | | | | | |
| | 3 | | ome (including dividen | . F | 2.550.550 | | | | |
| | | | ar amounts) | - | 8,659,059 | 8,659,059 | | | |
| | 4 5 | | tment of tax-exempt bond | · · · · · · · · · · · · · · · · · · · | | | | | |
| | 3 | Royalties | (ı) Real | (II) Personal | | | | | |
| | 6a | Gross Rents | (i) icedi | (II) T CISOIIGI | | | | | |
| | ь | Less rental | | | | | | | |
| | c | expenses Rental income | | | | | | | |
| | d | or (loss) | me or (loss) | - | | | | | |
| | <u> </u> | | (ı) Securities | (II) O ther | | | | | |
| | 7a | Gross amount from sales of assets other than inventory | 75,203,520 | | | | | | |
| | b | Less cost or other basis and | 73,914,564 | | | | | | |
| | _ | sales expenses Gain or (loss) | 1,288,956 | | | | | | |
| | c d | | s) | ▶ | 1,288,956 | 1,288,956 | | | |
| | 8a | Gross income f | | | | · · · | | | |
| Other Revenue | | events (not inc \$ 351 of contributions See Part IV, lin | ,798 reported on line 1c) | | | | | | |
| <u>.</u> | . | 1 | a | 44,746 | | | | | |
| 돌 | b с | | penses b loss) from fundraising | 242,957 events ► | -198,211 | | | -198,211 | |
| - | 9a | | rom gaming activities e 19 | | | | | | |
| | b c | | a penses b loss) from gaming activ | vities | | | | | |
| | 10a | Gross sales of returns and allo | | | | | | | |
| | ь | Less cost of a | oods sold b | | | | | | |
| | С | | loss) from sales of inve | entory 📂 | | | | | |
| | | Miscellaneous | s Revenue | Business Code | | | | | |
| | 11a | | | | | | | | |
| | ь | | | | | | | | |
| | С | | | | | | | | |
| | d | | ue | | | | | | |
| | е | Total. Add lines | s 11a-11d | | | | | | |
| | 12 | Total revenue. | See Instructions | | 17,488,323 | 9,948,015 | 0 | -198,211 | |

Part IX Statement of Functional Expenses

| Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D). | | | | | | | | | |
|--|--|------------|-----------|---------|---------|--|--|--|--|
| | | | | | | | | | |
| 1 | Grants and other assistance to governments and organizations in the U S See Part IV, line 21 | 8,631,096 | 8,631,096 | | | | | | |
| 2 | Grants and other assistance to individuals in the U S See Part IV, line 22 | 209,806 | 209,806 | | | | | | |
| 3 | Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16 | | | | | | | | |
| 4 | Benefits paid to or for members | | | | | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 675,400 | 397,257 | 67,540 | 210,603 | | | | |
| 6 | Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ | | | | | | | | |
| 7 | Other salaries and wages | 409,685 | 240,969 | 40,968 | 127,748 | | | | |
| 8 | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) | 62,226 | 36,601 | 6,223 | 19,402 | | | | |
| 9 | Other employee benefits | 86,456 | 50,853 | 8,646 | 26,957 | | | | |
| 10 | Payroll taxes | 52,411 | 30,828 | 5,241 | 16,342 | | | | |
| 11 | Fees for services (non-employees) | | | | | | | | |
| а | Management | | | | | | | | |
| b | Legal | | | | | | | | |
| c | Accounting | 8,900 | | 8,900 | | | | | |
| d | Lobbying | | | | | | | | |
| e | Professional fundraising See Part IV, line 17 | | | | | | | | |
| f | Investment management fees | 579,315 | | 579,315 | | | | | |
| g | Other | 79,333 | 38,956 | 16,617 | 23,760 | | | | |
| 12 | Advertising and promotion | 1,945 | | | 1,945 | | | | |
| 13 | Office expenses | 96,166 | 8,637 | 24,041 | 63,488 | | | | |
| 14 | Information technology | | | | | | | | |
| 15 | Royalties | | | | | | | | |
| 16 | Occupancy | | | | | | | | |
| 17 | Travel | 7,832 | | | 7,832 | | | | |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | | | | | |
| 19 | Conferences, conventions, and meetings | 3,047 | | 3,047 | | | | | |
| 20 | Interest | 149,898 | | 149,898 | | | | | |
| 21 | Payments to affiliates | | | | | | | | |
| 22 | Depreciation, depletion, and amortization | 346 | | 346 | | | | | |
| 23 24 | Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of | | | | | | | | |
| | total expenses shown on line 25 below) | | | | | | | | |
| a | PUBLIC RELATIONS | 95,895 | | | 95,895 | | | | |
| Ь | PRINTING & PUBLICATION | 60,881 | 0 | 0 | 60,881 | | | | |
| c d | DUES & SUBSCRIPTIONS | 33,588 | | 33,588 | | | | | |
| e | | | | | | | | | |
| f | All other expenses | | | | | | | | |
| 25 | Total functional expenses. Add lines 1 through 24f | 11,244,226 | 9,645,003 | 944,370 | 654,853 | | | | |
| 26 | Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational | ,:, | -,:.3,333 | 2.1,5.3 | | | | | |
| | campaign and fundraising solicitation | | | | | | | | |

Part X Balance Sheet (A) (B) End of vear Beainning of vear 850 355 1 1 Cash—non-interest-bearing 6.413.228 2 11.090.162 2 3 3 4 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 Notes and loans receivable, net 7 8 Inventories for sale or use 9 28,100 71.837 Land, buildings, and equipment cost or other basis Complete 10a 10a Part VI of Schedule D 1,470 **10c** 10b 70.712 1,125 b Less accumulated depreciation 239.600.924 224,211,426 11 11 755.890 821,598 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 14 15.875.645 15 17.187.408 15 16 247, 258, 014 16 268,730,167 Total assets. Add lines 1 through 15 (must equal line 34) . . . 98.534 17 331.933 17 Accounts payable and accrued expenses . 4,732,388 5,652,150 18 18 19 19 20 20 Liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D . . . 21 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 23 Secured mortgages and notes payable to unrelated third parties . . 24 24 Unsecured notes and loans payable to unrelated third parties 4.042.389 25 25 Other liabilities Complete Part X of Schedule D 3.658.234 26 **Total liabilities.** Add lines 17 through 25 8,873,311 26 9,642,317 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 216,806,425 27 230,712,146 27 Unrestricted net assets 28 9.661.726 28 14.835.686 Temporarily restricted net assets Fund 11.916.552 29 13.540.018 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 238,384,703 33 Total net assets or fund balances 33 259,087,850 34 Total liabilities and net assets/fund balances 247.258.014 34 268,730,167

Part XI Financial Statements and Reporting

| | | | Yes | No |
|----|---|----|-----|----|
| 1 | Accounting method used to prepare the Form 990 | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | 2a | | Νo |
| b | Were the organization's financial statements audited by an independent accountant? | 2b | Yes | |
| c | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | 2c | Yes | |
| d | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both | | | |
| | Separate basis Consolidated basis 🔽 Both consolidated and separated basis | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | 3a | | No |
| Ь | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | 3b | | |

Form **990** (2009)

Employer identification number

SCHEDULE A P

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

Open to Public Inspection

BAPTIST MEMORIAL HEALTH CARE FOUNDATION 58-1544781 Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) 1 A church, convention of churches, or association of churches section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). 10 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h c Type III - Functionally integrated Type III - Other ✓ Type I Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (III) below, the governing body of the the supported organization? 11g(i) Νo (ii) a family member of a person described in (i) above? 11g(ii) Νo (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Νo Provide the following information about the supported organization(s)

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1-9 above or IRC section (see | (iv) Is the organizatio col (i) liste your gover documen | on in ed in ning | (v) Did you noting organization col (i) of y support | on in our | (vi) Is the organization col (i) orga | on in nized | (vii) A mount of support? | |
|---|-------------|--|--|------------------------|--|--------------|---------------------------------------|----------------|---------------------------------|--|
| | | | ınstructions)) | Yes | No | Yes | No | Yes | No | |
| See Additional Data Table | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| Total | | | | | | | | | 4,603,504 | |

ınstructions

| P | Support Schedule (Complete only if yo | | | | | and 170(b) | (1)(A)(vi) |
|---------|--|--------------------------|--------------------|---------------------|---------------------|-----------------|------------------|
| S | ection A. Public Support | a checked tile | DOX OII IIIC 3, | ,, or o or rare. | ֥ <i>)</i> | | |
| | endar year (or fiscal year beginning | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| | ın) | (a) 2005 | (b) 2006 | (6) 2007 | (d) 2008 | (e) 2009 | (I) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received (Do not | | | | | | |
| | include any "unusual | | | | | | |
| _ | grants ") Tax revenues levied for the | | | | | | |
| 2 | organization's benefit and either | | | | | | |
| | paid to or expended on its | | | | | | |
| | behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| - | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | |
| 5 | The portion of total contributions by | | | | | | |
| | each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included on | | | | | | |
| | line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, column | | | | | | |
| _ | (f) Dublic Support Subtract line F from | | | | | | |
| 6 | Public Support. Subtract line 5 from line 4 | | | | | | |
| S | ection B. Total Support | 1 | | - | | | |
| | endar year (or fiscal year beginning | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| | ın) | (a) 2005 | (b) 2000 | (6) 2007 | (d) 2008 | (e) 2009 | (1) Total |
| 7 | A mounts from line 4 | | | | | | |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar | | | | | | |
| 9 | sources Net income from unrelated | | | | | | |
| 9 | business activities, whether or | | | | | | |
| | not the business is regularly | | | | | | |
| | carried on | | | | | | |
| 10 | Other income (Explain in Part | | | | | | |
| | IV) Do not include gain or loss | | | | | | |
| | from the sale of capital assets | | | | | | |
| 11 | Total support (Add lines 7 | | | | | | |
| 4.5 | through 10) | /5 | | | | | |
| 12 | Gross receipts from related activities | , | • | | | 12 | |
| 13 | First Five Years If the Form 990 is f | or the organizati | on's first, second | , third, fourth, or | fifth tax year as a | 501(c)(3) orga | inization, ▶□ |
| | check this box and stop here | | | | | | -1 |
| S | ection C. Computation of Pub | lic Support P | ercentage | | | | |
| 14 | Public Support Percentage for 2009 | | | 11 column (f)) | | 14 | |
| 15 | Public Support Percentage for 2008 | Schedule A . Pa | rt II. line 14 | | | 15 | |
| | 33 1/3% support test—2009. If the | • | , | v on line 13 and | line 14 is 33 1/30 | | k this hox |
| | and stop here. The organization qua | - | | · | IIIIC 14 13 33 1/3/ | o or more, ence | ▶ □ |
| ь | 33 1/3% support test—2008. If the | | | | 5a, and line 15 is | 33 1/3% or moi | |
| | box and stop here. The organization | | | | , | | ▶ |
| 17a | 10%-facts-and-circumstances test- | -2009. If the org | anızatıon dıd not | check a box on lı | ne 13, 16a, or 16 | b and line 14 | |
| | ıs 10% or more, and ıf the organizat | | | | | | |
| | in Part IV how the organization mee | ts the "facts and | l cırcumstances" | test The organiz | ation qualifies as | a publicly supp | |
| L | organization | _2009 Ifthe c== | onization did net | chack a bay as li | no 12 165 164 | or 17a and line | ▶□ |
| D | 10%-facts-and-circumstances test- 15 is 10% or more, and if the organ | _ | | | | | |
| | Explain in Part IV how the organizat | | | | | | clv |
| | supported organization | | | | | | ▶ ┌ |
| 10 | Deiveta Farmdation Ifthe averages | on did not obselv | a hay an line 12 | 16- 16- 17- | 17 | hay and cas | • |

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

| | (Complete only if you | cnecked the | box on line 9 o | r Part I.) | | | |
|---------|--|-------------------------|---------------------|--------------------|--------------------------|------------------------|------------------|
| | ction A. Public Support | | | | 1 | T | ı |
| Cale | ndar year (or fiscal year beginning in) | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received (Do not | | | | | | |
| _ | include any "unusual grants ") | | | | | | |
| 2 | Gross receipts from admissions, merchandise sold or services | | | | | | |
| | performed, or facilities furnished in | | | | | | |
| | any activity that is related to the | | | | | | |
| | organization's tax-exempt | | | | | | |
| 3 | purpose Gross receipts from activities that | | | | + | | |
| 3 | are not an unrelated trade or | | | | | | |
| | business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either | | | | | | |
| | paid to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| _ | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | - | | |
| 7a | A mounts included on lines 1, 2, and 3 received from disqualified | | | | | | |
| | persons | | | | 1 | | |
| ь | Amounts included on lines 2 and 3 | | | | | | |
| | received from other than | | | | | | |
| | disqualified persons that exceed | | | | | | |
| | the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| с | Add lines 7a and 7b | | | | | | |
| 8 | Public Support (Subtract line 7c | | | | | | |
| | from line 6) | | | | | | |
| | ction B. Total Support | | 1 | | | 1 | Γ |
| Cale | ndar year (or fiscal year beginning in) | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| 9 | A mounts from line 6 | | | | | | |
| 10a | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar sources | | | | | | |
| ь | Unrelated business taxable | | | | | | |
| | ıncome (less section 511 taxes) | | | | | | |
| | from businesses acquired after | | | | | | |
| _ | June 30, 1975 Add lines 10a and 10b | | | | | | |
| c 11 | Net income from unrelated | | | | | | |
| 11 | business activities not included | | | | | | |
| | ın lıne 10b, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 12 | Other income Do not include gain or loss from the sale of | | | | | | |
| | capital assets (Explain in Part | | | | | | |
| | IV) | | | | | | |
| 13 | Total support (Add lines 9, 10c, | | | | | | |
| 14 | 11 and 12) First Five Years If the Form 990 is for | or the organizat | lon's first, second | L third fourth or | l fifth tax vear as a | 1 a 501(c)(3) organ | l uzation |
| | check this box and stop here | or the organizat | | ., 4, | men tax your as t | (c)(c) c.gu. | ▶ ┌ |
| | | | | | | | |
| | ction C. Computation of Publ | | | | | | |
| 15 | Public Support Percentage for 2009 | (line 8 column | (f) divided by line | 13 column (f)) | | 15 | |
| 16 | Public support percentage from 200 | 8 Schedule A , F | art III, line 15 | | | 16 | |
| | | | | | | | |
| Se | ction D. Computation of Inve | stment Inco | ome Percenta | ge | | | |
| 17 | Investment income percentage for 2 | 009 (line 10c c | olumn (f) dıvıded | by line 13 columi | n (f)) | 17 | |
| 18 | Investment income percentage from | 2008 Schedule | A, Part III, line 1 | L 7 | | 18 | |
| 19a | 33 1/3% support tests—2009. If the | organization di | d not check the b | ox on line 14, and | d line 15 is more | than 33 1/3% and | d line 17 is not |
| | more than 33 1/3%, check this box a | ind stop here. T | | | | | |
| L | organization 33 1/3% support tests—2008. If the | ► C | d not chastes here | on line 14 amilion | 100 and line 4 | 5 ic mara +ha= 22 | 1/20/2 and line |
| b | שר בו בע suppoit tests—zouo. If the | organization (I | и посепеска вох | OILLINE TH OLINE | = ⊥⊃a, anu nne 1(| us more man 33 | 1/370 and ine |

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

Software ID: Software Version:

EIN: 58-1544781

Name: BAPTIST MEMORIAL HEALTH CARE FOUNDATION

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| Compensated Employees, and Independent Contractors | | | | | | | | | | |
|--|--------------------------|--|--|---|--|---|--|---|--|--|
| (A) Name and Title | (B) A verage hours | verage Position (check all hours that apply) | | | | | | (D) Reportable compensation from the | (E) Reportable compensation | (F) Estimated amount of other |
| | per week | Individual trustee or director | ighest compensated miployee Key employee Officer Institutional Trustee or director | | Former Highest compensated employee Key employee Officer | | rrom the organization (W- 2/1099-MISC) | from related organizations (W- 2/1099- MISC) | compensation from the organization and related organizations | |
| JO SEPH H PO WELL DIRECTOR | 20 | Х | | | | | | 0 | 15,750 | 0 |
| STEPHEN C REYNOLDS DIRECTOR/PRESIDENT | 4 00 | Х | | x | | | | 0 | 2,903,388 | 69,618 |
| JOHNNIE D AMONETTE DIRECTOR | 20 | Х | | | | | | 0 | 0 | 0 |
| MARCIE BRYAN DIRECTOR | 20 | Х | | | | | | 0 | 0 | 0 |
| VIRGINIA S RAINER DIRECTOR | 20 | Х | | | | | | 0 | 0 | 0 |
| MAURY BRONSTEIN DIRECTOR | 20 | Х | | | | | | 0 | 0 | 0 |
| KEMMONS WILSON JR DIRECTOR | 20 | Х | | | | | | 0 | 0 | 0 |
| PAM ARRINDELL DIRECTOR | 20 | Х | | | | | | 0 | 0 | 0 |
| ROBERT F FOGLEMAN DIRECTOR | 20 | Х | | | | | | 0 | 0 | 0 |
| HENRY W MORGAN SR DIRECTOR | 20 | Х | | | | | | 0 | 0 | 0 |
| BROOKE SPARKS DIRECTOR | 20 | Х | | | | | | 0 | 0 | 0 |
| RODNEY T WOLF MD DIRECTOR | 20 | Х | | | | | | 0 | 0 | 0 |
| JOSEPH WELLER DIRECTOR | 20 | Х | | | | | | 0 | 0 | 0 |
| ORAL EDWARDS DIRECTOR | 20 | Х | | | | | | 0 | 0 | 0 |
| KATHLEEN BLAIR DIRECTOR | 20 | Х | | | | | | 0 | 0 | 0 |
| MILTON MAGEE DIRECTOR | 20 | Х | | | | | | 0 | 0 | 0 |
| GREGORY M DUCKETT SECRETARY | 20 | | | х | | | | 0 | 607,032 | 62,915 |
| JAMES S FOUNTAIN SVP/CHIEF DEVELOPMENT OF | 20 00 | | | х | | | | 595,046 | 0 | 63,035 |
| JENNIFER S PRASCHER DIR OF DEVELOPMENT | 40 00 | | | | | х | | 116,135 | 0 | 31,425 |

DLN: 93493096006031

OMB No 1545-0047

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

| If th | | t have NOT filed Form 5768 (elections, "to Form 990, Part IV, Line 5 | | | |
|-------|--|--|--|--|---|
| Na | rme of the organization PTIST MEMORIAL HEALTH CARE FOUNDA | · | | Employer iden | tification number |
| Do. | + T A Complete if the or | | or costion FO1/ | 58-1544781 | |
| Par | | ganization is exempt und | | | organization. |
| 1 | | ganızatıon's dırect and ındırect po | olitical campaign ac | tivities in Part IV | |
| 2 | Political expenditures | | | ▶ | \$ |
| 3 | V olunteer hours | | | | |
| Par | t I-B Complete if the or | ganization is exempt und | er section 501(| c)(3). | |
| 1 | <u> </u> | e tax incurred by the organization | | | \$ |
| 2 | | e tax incurred by organization ma | | | \$ |
| 3 | | ection 4955 tax, did it file Form | | | ⊤ Yes |
| 4a | Was a correction made? | , | , - 4. | | ⊤ Yes |
| b | If "Yes," describe in Part IV | | | | , |
| _ | <u>'</u> | ganization is exempt und | er section 501(| c) except section 501 | L(c)(3). |
| 1 | <u> </u> | ended by the filing organization fo | | | \$ |
| 2 | Enter the amount of the filing o | organization's funds contributed to | o other organization: | s for section 527 | |
| | exempt funtion activities | | | ▶ | \$ |
| 3 | Total exempt function expendi | tures Add lines 1 and 2 Enter he | ere and on Form 112 | .0-POL, line 17b ► | \$ |
| 4 | Did the filing organization file I | Form 1120-POL for this year? | | | |
| 5 | were made For each organizat contributions received that we | nd employer identification number ion listed, enter the amount paid re promptly and directly delivered hittee (PAC) If additional space i | from the filing organ I to a separate polit | ızatıon's funds Also enter t ıcal organızatıon, such as a | he amount of political |
| | (a) Name | (b) Address | (c) EIN | (d) A mount paid from filing organization's funds If none, enter -0- | (e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0 - |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

e Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

| Pa | rt II-A Complete if the organization under section 501(h)). | is exempt under | section 501(c |)(3) and file | d Form 5768 | (election |
|----------|--|---------------------------|--|-----------------------------------|------------------|------------------|
| | Check If the filing organization belongs to a Check If the filing organization checked box | | d" provisions apply | , | | |
| <u> </u> | Limits on Lobbying E (The term "expenditures" means ar | | (a) Filing Organization's Totals | (b) Affiliated Group Totals | | |
| 1a | Total lobbying expenditures to influence public o | ppinion (grass roots lob | bying) | | | |
| b | Total lobbying expenditures to influence a legisla | ative body (direct lobby | yıng) | | | |
| c | Total lobbying expenditures (add lines 1a and 18 | b) | | | | |
| d | Other exempt purpose expenditures | | | | | |
| e | Total exempt purpose expenditures (add lines 1 | c and 1d) | | | | |
| f | Lobbying nontaxable amount Enter the amount f | from the following table | ın both | | | |
| | If the amount on line 1e, column (a) or (b) is: Not over \$500,000 | able amount is: ne 1e | | | | |
| | Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 | | | | | |
| | Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 | | | | | |
| | Over \$1,500,000 but not over \$17,000,000 | 00 | | | | |
| | Over \$17,000,000 \$1,000,000 | | | | | |
| | | • | | | | |
| g | Grassroots nontaxable amount (enter 25% of lin | ne 1 f) | | | | |
| h | Subtract line 1g from line 1a If zero or less, enter | er -0- | | | | |
| i | Subtract line 1f from line 1c If zero or less, ente | er - 0 - | | | | |
| j | If there is an amount other than zero on either li section 4911 tax for this year? | ne 1h or line 1ı, did the | organization file F | orm 4720 repoi | rtıng | ┌ Yes ┌ No |
| | (Some organizations that made a columns below. See the | he instructions fo | ection do not l r lines 2a thro | nave to com ugh 2f on pa | | ne five |
| | Lobbying Exp | enditures During | 4-Year Averag | ing Period | I | ı |
| | Calendar year (or fiscal year beginning in) | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) Total |
| 2a | Lobbying non-taxable amount | | | | | |
| b | Lobbying ceiling amount (150% of line 2a, column(e)) | | | | | |
| c | Total lobbying expenditures | | | | | |
| d | Grassroots non-taxable amount | | | | | |

| | • | · |
|-----------|------------------------------|---|
| Part II-B | Complete if the organization | is exempt under section 501(c)(3) and has NOT filed Form 5768 |
| | (election under section 501 | (h)). |

| | , , , , , , , , , , , , , , , , , , , | (a | (a) | | (b) | |
|-----|--|---------|---------|-------|------|----|
| | | Yes | No | A | moun | t |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of | | | | | |
| а | Volunteers? | | Νo | | | |
| ь | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | | Νo | | | |
| c | Media advertisements? | | Νo | | | |
| d | Mailings to members, legislators, or the public? | | Νo | | | |
| e | Publications, or published or broadcast statements? | | Νo | | | |
| f | Grants to other organizations for lobbying purposes? | | Νo | | | |
| g | Direct contact with legislators, their staffs, government officials, or a legislative body? | | Νo | | | |
| h | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | Νo | | | |
| i | Other activities? If "Yes," describe in Part IV | Yes | | | | 0 |
| j | Total lines 1c through 1i | | • | | | |
| 2a | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | | | | |
| Ь | If "Yes," enter the amount of any tax incurred under section 4912 | | • | | | |
| c | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | | | |
| d | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | | | |
| Par | t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6). | 1 501(c |)(5), c | or se | ctio | n |
| | | | | | Yes | No |
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | | | 1 | | |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | | 2 | | |
| 3 | Did the organization agree to carryover lobbying and political expenditures from the prior year? | | | 3 | | |

| 3 | Did tile t | riganization agree to carryover lobbying and political expenditures from the prior year. | | | L |
|------|------------|--|-------|-------|---|
| Pari | t III-B | Complete if the organization is exempt under section $501(c)(4)$, section $501(c)(5)$, | or so | ectio | n |
| | | 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 | 3 is | | |
| | | answered "Ves" | | | |

| 1 | Dues, assessments and similar amounts from members | 1 | |
|---|---|----|--|
| 2 | Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). | | |
| а | Current year | 2a | |
| Ь | Carryover from last year | 2b | |
| c | Total | 2c | |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues | 3 | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess | | |
| | | | |

| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess | | Ī |
|---|---|---|---|
| | does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and | | l |
| | political expenditure next year? | 4 | |
| 5 | Taxable amount of lobbying and political expenditures (see instructions) | 5 | Τ |

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

| Ident if ier | Return Reference | Explanation |
|---------------------------------------|------------------|--|
| · · · · · · · · · · · · · · · · · · · | Activities | BAPTIST MEMORIAL HEALTH CARE CORPORATION PAYS CONSULTANTS WHO MONITOR & ADVISE THE ORGANIZATION ON LEGISLATIVE & REGULATORY MATTERS THAT MAY AFFECT THE ORGANIZATION & ITS AFFILIATES THESE CONSULTANTS MAY ADVOCATE POSITIONS WITH LEGISLATIVE & REGULATORY BODIES OF GOVERNMENT AT LOCAL, STATE & FEDERAL LEVELS |

DLN: 93493096006031

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public

| ternal | Revenue Service | m 990. ► See separate instructions. | | Inspection |
|---------------|--|--|------------|-----------------------------|
| | ne of the organization FIST MEMORIAL HEALTH CARE FOUNDATION | | Employ | yer identification number |
| | | | 58-15 | 44781 |
| Pa | rt I Organizations Maintaining Donor Adv | | nds or | Accounts. Complete if the |
| | organization answered "Yes" to Form 990 | , Part IV, line 6. (a) Donor advised funds | (h) | Funds and other accounts |
| | Total number at end of year | (a) Donor advised funds | (0) | runds and other accounts |
| L) | Aggregate contributions to (during year) | | | |
| <u>.</u> ≥ | Aggregate contributions to (during year) Aggregate grants from (during year) | | | |
| , 1 | Aggregate value at end of year | | | |
| • | | | | |
| • | Did the organization inform all donors and donor advise funds are the organization's property, subject to the or | rganization's exclusive legal control? | | □ Yes □ No |
| 5 | Did the organization inform all grantees, donors, and d used only for charitable purposes and not for the bene- conferring impermissible private benefit | | | ourpose Yes No |
| Pai | t II Conservation Easements. Complete if | the organization answered "Yes" to | Form | 990, Part IV, line 7. |
| L 2 | Purpose(s) of conservation easements held by the org Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualifice easement on the last day of the tax year | n or pleasure) | ertified h | |
| | , | Γ | | Held at the End of the Year |
| а | Total number of conservation easements | Ī | 2a | |
| b | Total acreage restricted by conservation easements | | 2b | |
| С | Number of conservation easements on a certified histo | oric structure included in (a) | 2c | |
| d | Number of conservation easements included in (c) acc | quired after 8/17/06 | 2d | |
| 3 | Number of conservation easements modified, transfer the taxable year - | | d by the | organization during |
| 1 | Number of states where property subject to conservat | | _ | |
| 5 | Does the organization have a written policy regarding enforcement of the conservation easements it holds? | the periodic monitoring, inspection, hand | ling of vi | Yes No |
| 5 | Staff and volunteer hours devoted to monitoring, inspe | - | | - |
| 7 | A mount of expenses incurred in monitoring, inspecting | g, and enforcing conservation easements | during t | he year ► \$ |
| 3 | Does each conservation easement reported on line $2(170(h)(4)(B)(I))$ and $170(h)(4)(B)(II)$? | d) above satisfy the requirements of sect | ion | ┌ Yes |
| • | In Part XIV, describe how the organization reports corbalance sheet, and include, if applicable, the text of the organization's accounting for conservation easeme | e footnote to the organization's financial | • | • |
| ar | Complete if the organization answered "Y | | or Othe | er Similar Assets. |
| la | If the organization elected, as permitted under SFAS 1 art, historical treasures, or other similar assets held for provide, in Part XIV, the text of the footnote to its final | or public exhibition, education or researc | h ın furth | |
| b | If the organization elected, as permitted under SFAS 1 historical treasures, or other similar assets held for puprovide the following amounts relating to these items | • | | • |
| | (i) Revenues included in Form 990, Part VIII, line 1 | | | ► \$ |
| | (ii) Assets included in Form 990, Part X | | | F \$ |
| 2 | If the organization received or held works of art, histor following amounts required to be reported under SFAS | | r financia | |
| а | Revenues included in Form 990, Part VIII, line 1 | - | | ► \$ |
| | • | | | |

b Assets included in Form 990, Part X

| Part | Organizations Maintaining Co | llections of Art | , His | tori | <u>cal Tre</u> | asur | es, or O | the | r Simila | <u>ir Asse</u> | ts (cc | ntınued) |
|------|---|------------------------|--------------|-----------------|----------------------------|---------|-----------------------------------|---------------|-------------|---------------------|----------------|-----------|
| 3 | Using the organization's accession and othe items (check all that apply) | r records, check an | y of th | ne foll | lowing th | at are | a sıgnıfıca | nt us | se of its o | ollection | 1 | |
| а | Public exhibition | | d | Γ | Loan or | excha | ange progr | ams | | | | |
| b | Scholarly research | | e | Γ | Other | | | | | | | |
| c | Preservation for future generations | | | | | | | | | | | |
| 4 | Provide a description of the organization's co | ollections and expla | ın hov | w the | y further | the or | ganızatıon | 's ex | empt pur | pose in | | |
| 5 | During the year, did the organization solicit of assets to be sold to raise funds rather than t | | | | | | | | ılar | Г | Yes | ┌ No |
| Par | Escrow and Custodial Arrang Part IV, line 9, or reported an an | ements. Comple | ete ıf | the | organiz | atıon | | | es" to Fo | orm 990 | , | |
| 1a | Is the organization an agent, trustee, custod included on Form 990, Part X? | ıan or other ınterme | dıary | for c | ontributi | ons or | other ass | ets n | iot | Γ | Yes | ┌ No |
| b | If "Yes," explain the arrangement in Part XI | / and complete the | follow | /ıng ta | able | | Г | | | A mou | nt | |
| c | Beginning balance | | | | | | F | 1c | | | | |
| d | Additions during the year | | | | | | | 1d | | | | |
| e | Distributions during the year | | | | | | F | 1e | | | | |
| f | Ending balance | | | | | | | 1f | | | | |
| 2a | Did the organization include an amount on Fo | orm 990 Part V Juni | ر 1 ر م | | | | L | | | | Yes | □ No |
| | - | | c 21' | | | | | | | , | . 63 | 1 140 |
| | If "Yes," explain the arrangement in Part XIV rt V Endowment Funds. Complete | | ı anc | wor | ad "Vac' | ' to Fo | orm QQA | Dark | t TV lund | 10 د | | |
| Fa | Endowment Funds. Complete | (a)Current Year | | b) Prior | | | o Years Bacl | | | | Four Y | ears Back |
| 1a | Beginning of year balance | 11,916,661 | | | 1,912,732 | , , | | ` | | <u> </u> | | |
| b | Contributions | 756,135 | | | 252,553 | | | | | | | |
| с | Investment earnings or losses | 868,380 | | | -248,624 | | | | | | | |
| d | Grants or scholarships | | | | | | | | | | | |
| e | Other expenditures for facilities and programs | | | | | | | | | | | |
| f | Administrative expenses | | | | | | | | | | | |
| g | End of year balance | 13,541,176 | | 1 | 1,916,661 | | | | | | | |
| 2 | Provide the estimated percentage of the yea | r end balance held a | as | | | | | | | ' | | |
| а | Board designated or quasi-endowment 🕨 | 21 000 % % | | | | | | | | | | |
| ь | Permanent endowment ► 79 000 % % | | | | | | | | | | | |
| c | Term endowment ► % | | | | | | | | | | | |
| 3a | Are there endowment funds not in the posses | ssion of the organiz | atıon | that a | are held a | and ad | ministere | d for t | the | | | |
| | organization by | 5 = | | | | | | | | | Yes | No |
| | (i) unrelated organizations | | | • | | | | | | 3a(i) | | Νο |
| | (ii) related organizations | | | | | | | | | 3a(ii) | | No |
| | If "Yes" to 3a(II), are the related organizatio | · | | | | | | • | | 3b | | |
| 4 | Describe in Part XIV the intended uses of th | | | | | 0 Day | rt V Juno | 10 | | | | |
| Раг | t VI Investments—Land, Buildings | s, and Equipme | <u>πτ. 5</u> | | | | | | T | | | |
| | Description of investment | | | | a) Cost or asıs (ınvest | | (b) Cost or basis (otl | | | umulated ciation | (d) B | ook value |
| | Land | | • | | | | | | | | _ | |
| | Buildings | | • | | | | | | ļ | | 1 | |
| c | Leasehold improvements | | • | | | | | | | | 1 | |
| d | Equipment | | | | | | 7 | 1,837 | | 70,712 | | 1,125 |
| | Other | | | | | | | | | | | |
| Tota | I. Add lines 1a-1e <i>(Column (d) should equal Fo</i> | orm 990, Part X, colur | nn (B, |), line | 10(c).) | | | | • | | | 1,125 |
| | | | | | | | | | Sche | dule D (F | orm 9 | 90) 200 |

| Part VII Investments—Other Securities. See | Form 990, Part X, line 12 T | | J . 6 l |
|---|--|---------------|--|
| (a) Description of security or category (including name of security) | (b) Book value | | od of valuation f-year market value |
| Financial derivatives | | | |
| Closely-held equity interests | | | |
| Other | | | |
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| Total. (Column (b) should equal Form 990, Part X, col (B) line 12) | | | |
| Part VIII Investments—Program Related. See | Form 990, Part X, line | | |
| (a) Description of investment type | (b) Book value | | od of valuation f-year market value |
| | | Cost of end-o | i-year market value |
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| Total. (Column (b) should equal Form 990, Part X, col (B) line 13) | | | |
| Part IX Other Assets. See Form 990, Part X, lin (a) Descrip | | | (b) Book value |
| | tion | | 1,300,485 |
| | | | 1,300,403 |
| | | | 15 886 923 |
| | | | 15,886,923 |
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| | | | 15,886,923 |
| | | | 15,886,923 |
| | | | 15,886,923 |
| ASSETS WHO SE USE IS LIMITED | | | 15,886,923 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. | | | 15,886,923 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X | | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. | | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X | , line 25. | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes | , line 25. (b) A mount | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes DUE TO AFFILIATES | , line 25. (b) A mount 1,589,394 | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes DUE TO AFFILIATES LONG TERM ANNUITIES | , line 25. (b) A mount 1,589,394 1,503,703 | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes DUE TO AFFILIATES LONG TERM ANNUITIES CURRENT PORTION OF ANNUITIES | , line 25. (b) A mount 1,589,394 1,503,703 192,354 | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes DUE TO AFFILIATES LONG TERM ANNUITIES CURRENT PORTION OF ANNUITIES NURSING EDUCATIONAL ASSISTANCE | , line 25. (b) A mount 1,589,394 1,503,703 192,354 354,001 | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes DUE TO AFFILIATES LONG TERM ANNUITIES CURRENT PORTION OF ANNUITIES NURSING EDUCATIONAL ASSISTANCE | , line 25. (b) A mount 1,589,394 1,503,703 192,354 | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes DUE TO AFFILIATES LONG TERM ANNUITIES CURRENT PORTION OF ANNUITIES | , line 25. (b) A mount 1,589,394 1,503,703 192,354 354,001 | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes DUE TO AFFILIATES LONG TERM ANNUITIES CURRENT PORTION OF ANNUITIES NURSING EDUCATIONAL ASSISTANCE | , line 25. (b) A mount 1,589,394 1,503,703 192,354 354,001 | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes DUE TO AFFILIATES LONG TERM ANNUITIES CURRENT PORTION OF ANNUITIES NURSING EDUCATIONAL ASSISTANCE | , line 25. (b) A mount 1,589,394 1,503,703 192,354 354,001 | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes DUE TO AFFILIATES LONG TERM ANNUITIES CURRENT PORTION OF ANNUITIES NURSING EDUCATIONAL ASSISTANCE | , line 25. (b) A mount 1,589,394 1,503,703 192,354 354,001 | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes DUE TO AFFILIATES LONG TERM ANNUITIES CURRENT PORTION OF ANNUITIES NURSING EDUCATIONAL ASSISTANCE | , line 25. (b) A mount 1,589,394 1,503,703 192,354 354,001 | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes DUE TO AFFILIATES LONG TERM ANNUITIES CURRENT PORTION OF ANNUITIES NURSING EDUCATIONAL ASSISTANCE | , line 25. (b) A mount 1,589,394 1,503,703 192,354 354,001 | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes DUE TO AFFILIATES LONG TERM ANNUITIES CURRENT PORTION OF ANNUITIES NURSING EDUCATIONAL ASSISTANCE | , line 25. (b) A mount 1,589,394 1,503,703 192,354 354,001 | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes DUE TO AFFILIATES LONG TERM ANNUITIES CURRENT PORTION OF ANNUITIES NURSING EDUCATIONAL ASSISTANCE | , line 25. (b) A mount 1,589,394 1,503,703 192,354 354,001 | | |

| | Identifier Return Reference Expla | nation | |
|------|--|-----------------|---------------|
| Pa | omplete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4 rt V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also comple | | |
| | rt XIV Supplemental Information | | |
| 5 | Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18) | . 5 | 11,244,226 |
| c | Add lines 4a and 4b | 4c | -142,295 |
| b | Other (Describe in Part XIV) | 9 5 | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| 4 | A mounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| 3 | Subtract line 2e from line 1 | 3 | 11,386,521 |
| e | Add lines 2a through 2d | | 19,474 |
| d | Other (Describe in Part XIV) | 74 | |
| c | Other losses | \dashv | |
| ь | Prior year adjustments | \dashv | |
| a | Donated services and use of facilities | | |
| 2 | A mounts included on line 1 but not on Form 990, Part IX, line 25 | - | |
| 1 | Total expenses and losses per audited financial statements | 1 | 11,405,995 |
| Par | t XIII Reconciliation of Expenses per Audited Financial Statements With Expens | | Return |
| 5 | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) | . 5 | 17,488,323 |
| c | Add lines 4a and 4b | . 4c | -213,058 |
| b | Other (Describe in Part XIV) 4b -213,0 | 58 | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b . 4a | | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1 | | · · |
| 3 | Subtract line 2e from line 1 | . 3 | 17,701,381 |
| e | Add lines 2a through 2d | . 2e | 28,120 |
| d | Other (Describe in Part XIV) 2d 28,1 | 20 | |
| c | Recoveries of prior year grants | \dashv \mid | |
| ь | Donated services and use of facilities | \neg | |
| a | Net unrealized gains on investments | | |
| 2 | A mounts included on line 1 but not on Form 990, Part VIII, line 12 | - + | 1,,,25,501 |
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 17,729,501 |
| 10 | Excess or (deficit) for the year per financial statements. Combine lines 3 and 9 rt XII Reconciliation of Revenue per Audited Financial Statements With Revenue | 10 | |
| | Total adjustments (net) Add lines 4 - 8 | - | 20,703,147 |
| 9 | Other (Describe in Part XIV) | 9 | 14,459,050 |
| 8 | Prior period adjustments | 8 | 79,409 |
| 7 | Investment expenses | 7 | |
| 6 | | 6 | |
| 5 | Donated services and use of facilities | 5 | |
| 4 | Net unrealized gains (losses) on investments | 4 | 14,379,641 |
| 3 | Excess or (deficit) for the year Subtract line 2 from line 1 | 3 | 6,244,097 |
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | 2 | 11,244,226 |
| 1 | Total revenue (Form 990, Part VIII, column (A), line 12) | 1 | 17,488,323 |
| _ | rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statem | | Page 4 |
| Sche | edule D (Form 990) 2009 | | D 2 4 4 |

| Ident if ier | Return Reference | Explanation |
|---|--|---|
| Part V, Line 4 | Description of Intended Use of Endowment Funds | BAPTIST MEMORIAL HEALTH CARE FOUNDATION HAS FIVE DIFFERENT TYPES OF ENDOWMENT FUNDS THESE ARE EDUCATION, CHARITABLE, SCIENTIFIC, RELIGIOUS, AND CAPITAL PURPOSES EDUCATIONAL ENDOWMENT FUNDS ARE FOR SUCH THINGS AS SCHOLARSHIPS TO BE AWARDED TO DESERVING STUDENTS ATTENDING BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES OTHER EDUCATIONAL FUNDS ARE FOR OUTREACH PROGRAMS AND FELLOWSHIPS CHARITABLE ENDOWMENT FUNDS ARE FOR SUCH THINGS AS PATIENT AND EMPLOYEE EMERGENCY ASSISTANCE, PEDIATRIC SERVICES, HOME CARE AND HOSPICE SERVICES, DISASTER RELIEF, AND THE MOBILE MAMMOGRAPHY UNIT RELIGIOUS ENDOWMENT FUNDS ARE FOR PASTORAL CARE FOR PATIENTS AND EMPLOYEES SCIENTIFIC AND RESEARCH ENDOWMENT FUNDS ARE FOR VARIOUS RESEARCH PROJECTS SUCH AS CANCER, AND HEART RESEARCH CAPITAL ENDOWMENTS ARE INTENDED TO ENHANCE, REMODEL, OR BUILD CERTAIN HOSPITAL DEPARTMENTS SUCH AS THE NICU DEPARTMENT AND EMEREGENCY ROOMS THAT WILL ENABLE THE HOSPITALS TO BETTER SERVE OUR PATIENTS A NEW MEDICAL LIBRARY THAT IS AVAILABLE FOR EMPLOYEES, PATIENTS AND THEIR FAMILIES HAS BEEN FUNDED BY A CAPITAL ENDOWMENT |
| Part X | Description of Uncertain Tax Positions Under FIN 48 | THE FOUNDATION ADOPTED THE PROVISIONS OF FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) ACCOUNTING STANDARDS CODIFICATION (ASC OR THE "CODIFICATION") TOPIC 740, INCOME TAXES (FORMERLY FASB INTERPRETATION NO 48, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXESAN INTERPRETATION OF FASB STATEMENT NO 109) ON OCTOBER 1, 2009 APPLICATION OF FASB ASC TOPIC 740 TO A TAX-EXEMPT ORGANIZATION IS PRIMARILY DIRECTED AT THE CHARACTERIZATION OF INCOME AS TAX EXEMPT (RELATED OR EXCLUDED EXEMPT FUNCTION INCOME) AND/OR TAXABLE AS UNRELATED BUSINESS INCOME AS DEFINED IN THE CODE THE FOUNDATION EVALUATED THE EFFECT OF FASB ASC TOPIC 740 AND DETERMINED THAT NO ADJUSTMENTS TO ITS FINANCIAL STATEMENTS WERE REQUIRED UPON THE ADOPTION OF FASB ASC TOPIC 740 ON OCTOBER 1, 2009 AS OF SEPTEMBER 30, 2010, THE FOUNDATION HAD NOT IDENTIFIED ANY UNCERTAIN TAX POSITIONS UNDER FASB ASC TOPIC 740 REQUIRING ADJUSTMENTS TO ITS FINANCIAL STATEMENTS IN THE EVENT THE FOUNDATION WERE TO RECOGNIZE INTEREST AND PENALTIES RELATED TO UNCERTAIN TAX POSITIONS, IT WOULD BE RECOGNIZED IN THE FINANCIAL STATEMENTS AS INTEREST EXPENSE FOR INTEREST AND PURCHASED SERVICES AND OTHER FOR PENALTIES GENERALLY, TAX YEARS 2006 THROUGH 2009 ARE OPEN TO EXAMINATION BY FEDERAL AND STATE TAXING AUTHORITIES, RESPECTIVELY THERE ARE NO INCOME TAX EXAMINATIONS CURRENTLY IN PROCESS |
| Part XI, Line 8 - Other Adjustments | | AUDIT ADJUSTMENT -21253 UNRECORDED IN-KIND CONTRIBUTIONS 100662 |
| Part XII, Line 2d - Other Adjustments | | TAX ADJUSTMENT 28120 |
| Part XII, Line 4b - Other Adjustments | | SPECIAL EVENT REVENUE -242957 IN-KIND CONTRIBUTIONS 100662 INVESTMENT (INCOME)LOSS - 70763 |
| Part XIII, Line 2d - Other Adjustments | | TAX ADJUSTMENT 19474 |
| Part XIII, Line 4b - Other Adjustments | | SPECIAL EVENT EXPENSE -142295 |

DLN: 93493096006031

OMB No. 1545-0047

SCHEDULE G (Form 990 or 990-EZ)

Name of the organization

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Employer identification number

| | | | | | 58-1544781 | | | | | |
|---|--|-------------|-------------|--------------------------------------|--|---|--|--|--|--|
| | ctivities. Comple rs are not require | | | tion answered "Yes" is part. | to Form 990, Part I\ | /, line 17. | | | | |
| Indicate whether the orga | ınızatıon raısed fund: | s through a | any of the | following activities Ch | eck all that apply | | | | | |
| Mail solicitations e Solicitation of non-government grants | | | | | | | | | | |
| b Internet and e-mail solicitations f Solicitation of government grants | | | | | | | | | | |
| ☐ Phone solicitations g ☐ Special fundraising events | | | | | | | | | | |
| In-person solicitation | ıs | | | | | | | | | |
| Did the organization have or key employees listed ii | • | | • | , - | | Г _{Yes} Г | | | | |
| If "Yes," list the ten highe to be compensated at lea | | | | | | | | | | |
| (i) Name of individual or entity (fundraiser) | I (III) A CTIVITY I | | | (iv) Gross receipts from activity | (v) A mount paid to (or retained by) fundraiser listed in col (i) | (vi) A mount paid t (or retained by) organization | | | | |
| | | Yes | No | | | | | | | |
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| 1 | | | > | | | | | | | |
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| Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or remove than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000. | | | | | | eport | :ed | |
|---|----------|---|------------------------------------|--|-------------------------------------|----------------------------|--------|-------|
| | | | (a) Event #1 HOSPICE (event type) | (b) Event #2 HEART FUND (event type) | (c) O ther Events 4 (total number) | (d) Tot (Add col | | |
| ₽ | 1 | Gross receipts | 39,365 | 114,413 | 136,398 | | 29 | 0,176 |
| Reveilue | 2 | Less Charitable | 38,777 | 78,153 | 129,592 | | 24 | 6,522 |
| | 3 | Gross income (line 1 minus line 2) | 588 | 36,260 | 6,806 | | 4 | 3,654 |
| | 4 | Cash prizes | | | | | | |
| မွာ | 5 | Non-cash prizes | 513 | 11,654 | 89,471 | | 10 | 1,638 |
| Expenses | 6 | Rent/facility costs | 4,417 | 28,538 | 14,951 | | 4 | 7,906 |
| | 7 | Food and beverages | 4,644 | 1,282 | 14,292 | | 2 | 0,218 |
| DIRect Direct | 8 | Entertainment | | | | | | |
| Δ | 9 | Other direct expenses . | 11,149 | 3,180 | 44,813 | | 5 | 9,142 |
| | 10 | Direct expense summary Add line | es 4 through 9 ın column | (d) | • | | 22 | 8,904 |
| | 11 | Net income summary Combine lii | | | | | | 5,250 |
| Par | t III | Gaming. Complete if the or \$15,000 on Form 990-EZ, lir | | 'Yes" to Form 990, Pa | rt IV, line 19, or repo | rted more | e thar | 1 |
| Revenue | | | (a) Bingo | (b) Pull tabs/Instant pingo/progressive bingo | (c) O ther gaming | (d) Tot (Add col col | | |
| | 1 | Gross revenue | | | | | | |
| ses | 2 | Cash prizes | | | | | | |
| Expenses | 3 | Non-cash prizes | | | | | | |
| Direct B | 4 | Rent/facility costs | | | | | | |
| 占 | 5 | Other direct expenses | | | | | | |
| | 6 | Volunteer labor | | ┌ Yes ┌ No | ∀es | | | |
| | | Direct expense summary Add lines Net gaming income summary Com | | | | | | |
| | <u> </u> | | | | | | Yes | No |
| 9 a b | Is t | er the state(s) in which the organiza he organization licensed to operate No," Explain | | | . | · 9a | | |
| | | · · | | | | | | |
| 10a b | | re any of the organization's gaming l Yes," Explain | icenses revoked, suspen | ded or terminated during | the tax year? | 10a | | |
| 11 12 | Is t | es the organization operate gaming a he organization a grantor, beneficia ned to administer charitable gaming | ry or trustee of a trust or | a member of a partnersh | p or other entity | 11 | | |
| | | | | | Schedule G (Form 9 | 12 90 or 990- | EZ) 20 | 09 |

| | | Yes | No |
|-----------|--|----------|----|
| 13 | Indicate the percentage of gaming activity operated in | | |
| а | The organization's facility | | |
| b | An outside facility | | |
| 14 | Enter the name and address of the person who prepares the organization's gaming/special events books and records | | |
| | | | |
| | Name 🟲 | | |
| | | | |
| | | | |
| | Address - | | |
| | | | |
| 15a | Does the organization have a contract with a third party from whom the organization receives gaming | | |
| | revenue? | , | |
| b | If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the | + | |
| | amount of gaming revenue retained by the third party 🟲 \$ | | |
| c | If "Yes," enter name and address | | |
| | | | |
| | Name 🟲 | | |
| | | | |
| | | | |
| | Address • | | |
| 16 | | | |
| 16 | Gaming manager information | | |
| | | | |
| | Name 🟲 | | |
| | Name F | | |
| | Gaming manager compensation 🕨 \$ | | |
| | | | |
| | Description of services provided - | | |
| | Director/officer Employee Independent contractor | | |
| | I Director/officer I Employee I Independent contractor | | |
| .7 | Mandatory distributions | | |
| а | Is the organization required under state law to make charitable distributions from the gaming proceeds to | | |
| | retain the state gaming license? | <u> </u> | |
| b | Enter the amount of distributions required under state law distributed to other exempt organizations or spent | | |
| | in the organization's own exempt activities during the tax year ▶ \$ | 1 | |

Schedule I

(Form 990)

DLN: 93493096006031

OMB No 1545-0047

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Inspection

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Department of the Treasury Attach to Form 990 Internal Revenue Service Employer identification number Name of the organization BAPTIST MEMORIAL HEALTH CARE FOUNDATION 58-1544781 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (a) Name and address of **(b)** EIN (c) IRC Code (d) A mount of cash (e) A mount of non-(f) Method of (a) Description of (h) Purpose of grant organization section valuation non-cash assistance or assistance grant cash or government ıf applıcable assistance (book, FMV, appraisal, other) See Additional Data Table

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

| (a)Type of grant or assistance | (b) Number of recipients | (c)A mount of cash grant | (d)A mount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|--|----------------------------------|-----------------------------|--------------------------------------|--|---------------------------------------|
| ASSISTANCE WAS PROVIDED FOR PATIENTS FOR SUCH THINGS AS CAB FARE, MEDICATION, UTILITY BILLS, ETC THE FUNDS WERE NOT PAID DIRECTLY TO THE INDIVIDUALS, BUT FOR THE PATIENTS | 603 | 99,572 | | | |
| ASSISTANCE WAS PROVIDED FOR EMPLOYEES THROUGH THE EMPLOYEE ASSISTANCE FUND EMPLOYEES CONTRIBUTE TO THE FUND ON BEHALF OF EMPLOYEES WHO MAY HAVE SUFFERED A DISASTER OR SOME OTHER FINANCIAL PROBLEM PAYMENTS ARE MADE ON BEHALF OF THE EMPLOYEES FOR SUCH THINGS AS UTILITY BILLS, RENT, FUNERAL EXPENSES, ETC | | 110,234 | | | |
| See Addıtıonal Data Table | | | | | |
| | | | | | |
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Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

| Ident if ier | Return Reference | Explanation |
|---|------------------|---|
| Procedure for Monitoring Grants in the U S | | Schedule I, Part I, Line 2 A WRITTEN GRANT UPDATE IS REQUIRED AND COMPLETED EACH QUARTER BY EACH GRANTEE THE GRANT UPDATE AND SUMMARIES REPORT ARE REVIEWED BY THE BAPTIST MEMORIAL HEALTH CARE FOUNDATION BOARD OF DIRECTORS GRANT ADMINISTRATION COMMITTEE THE GRANT SUMMARIES REPORT IS DISTRIBUTED TO EACH BOARD MEMBER AND REDISTRIBUTED DURING THE BOARD MEETING, THUS BECOMING A PERMANENT RECORD WITHIN THE BOARD FILES THERE IS AN ELECTRONIC FILE FOR EACH QUARTERLY UPDATE ALONG WITH THE GRANT SUMMARIES REPORT |
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Software ID: Software Version:

EIN: 58-1544781

Name: BAPTIST MEMORIAL HEALTH CARE FOUNDATION

| Form 990,Schedule I, Pa | rt II, Grants a | nd Other Assista | ance to Governme | ents and Organiza | tions in the Un | ited States | |
|--|-----------------|--|------------------------------|---|---|---|--|
| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| BAPTIST MEMORIAL HOSPITAL-DESOTO INC 7601 SOUTHCREST PKY SOUTHAVEN,MS 38671 | 64-0682111 | 501(c)(3) | 6,842 | | | | COMMUNITY DIABETES PROGRAM, AND OTHER COMMUNITY PROGRAMS |
| BAPTIST MEMORIAL HOSPITAL INC350 N HUMPHREYS BLVD MEMPHIS,TN 381202177 | 62-0123940 | 501(c)(3) | 1,027,954 | | | | CANCER & HEART RESEARCH AND TESTING, COMMUNITY DIABETES PROGRAM, FUNDS TO PURCHASE NEW NICU EQUIPMENT, WOUND/OSTOMY NURSE CERTIFICATION, FUNDS FOR OTHER MEDICAL EQUIPMENT |
| BAPTIST MEMORIAL HOSPITAL-LAUDERDALE INC326 ASBURY AVE RIPLEY,TN 38063 | 62-1088703 | 501(c)(3) | 31,922 | | | | COMMUNITY DIABETES PROGRAM |
| BAPTIST MEMORIAL HOSPITAL-GOLDEN TRIANGLE INC2520 FIFTH ST N COLLIERVILLE, MS 39703 | 62-1519754 | 501(c)(3) | 257,743 | | | | CANCER RESEARCH & TESTING, HOSPICE, COMMUNITY DIABETES PROGRAM |
| BAPTIST MEMORIAL HOSPITAL-HUNTINGDON INC631 RB WILSON DR HUNTINGDON,TN 38344 | 62-1166050 | 501(c)(3) | 16,589 | | | | COMMUNITY DIABETES PROGRAM |
| CHRIST COMMUNITY HEALTH CLINIC2953 BROAD AVE MEMPHIS,TN 38112 | 62-1583270 | 501(c)(3) | 25,000 | | | | CLINIC SUPPORT FOR HOMELESS MEDICAL CARE, INCLUDING PRESCRIPTIONS |
| BAPTIST COLLEGE OF HLTH SCIENCES1003 MONROE AVE MEMPHIS,TN 38104 | 62-1599670 | 501(c)(3) | 907,329 | | | | SCHOLARSHIPS |
| BAPTIST MEMORIAL HOME CARE INC350 N HUMPHREYS BLVD MEMPHIS,TN 381202177 | 58-1645396 | 501(c)(3) | 846,108 | | | | CAMP GOODGRIEF & EMPLOYEE ASSISTANCE |
| BAPTIST MEMORIAL HEALTH CARE CORP350 N HUMPHREYS BLVD MEMPHIS,TN 381202177 | 58-1521475 | 501(c)(3) | 943,128 | | | | VARIOUS COMMUNITY PROGRAMSADMINISTRATIVE FELLOWSHIP, COMMUNITY DIABETES PROGRAM, VOLUNTEER LUNCHEONS, NURSING LEADERSHIP |
| UNIVERSITY OF MEMPHIS 635 NORMAL ST MEMPHIS,TN 38152 | 62-6048540 | 501(c)(3) | 191,946 | | | | SCHOLARSHIPS |

| Form 990,Schedule I, Par | rt II, Grants an | d Other Assistance | e to Governments | and Organization | ıs in the United St | ates | |
|---|------------------|------------------------------------|------------------------------|---|---|---|--|
| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| MEMPHIS VASCULAR RESEARCH FOUNDATION 6305 HUMPHREYS BLVD 205 MEMPHIS,TN 38120 | 62-1454093 | 501(c)(3) | 276,000 | | | | SUPPORT OF TWO ENDOVASCULAR FELLOWS |
| UNIVERSITY OF PHOENIX 4025 S RIVERPOINT PKWY PHOENIX, AZ 85040 | 20-5964568 | 501(c)(3) | 43,235 | | | | SCHOLARSHIPS |
| UNITED WAY OF THE MIDSOUTH6775 LENOX CENTER CT 200 MEMPHIS,TN 38112 | 56-1010742 | 501(c)(3) | 60,000 | | | | GENERAL DONATION |
| CHURCH HEALTH CENTER 1210 PEABODY AVE MEMPHIS,TN 38104 | 58-1716113 | 501(c)(3) | 25,000 | | | | GENERAL DONATION |
| A GAPE CHILD & FAMILY SERVICES111 RACINE ST MEMPHIS,TN 38111 | 23-7039683 | 501(c)(3) | 25,000 | | | | GENERAL DONATION |
| EMERGE MEMPHIS516 TENNESSEE ST MEMPHIS,TN 38103 | 62-1739744 | 501(c)(3) | 5,000 | | | | GENERAL DONATION |
| UNIVERSITY OF TENNESSEE62 S DUNLAP 500 MEMPHIS,TN 38163 | 31-1626179 | 501(c)(3) | 100,000 | | | | DONATION |
| LOYOLA UNIVERSITY6363 ST CHARLES AVE NEW ORLEANS, LA 70118 | 72-0408946 | 501(c)(3) | 31,433 | | | | SCHOLARSHIPS |
| UNION UNIVERSITY1050 UNIVERSITY DR JACKSON,MS 38305 | 62-0516509 | 501(c)(3) | 33,310 | | | | SCHOLARSHIPS |
| BAPTIST MEMORIAL HOSPITAL-N MISSISSIPPI INC2301 S LAMAR OXFORD, MS 38655 | 64-0772726 | 501(c)(3) | 232,296 | | | | DIABETES PROGRAM, CANCER PROGRAM, EMPLOYEE ASSISTANCECANCER RESEARCH & TESTING, COMMUNITY DIABETES PROGRAM, FUNDS TO PURCHASE INFANT PATIENT SECURITY SYSTEM |

| Form 990,Schedule I, Pa | rt II, Grants a | nd Other Assistan | ice to Governmer | its and Organizati | ions in the Unite | d States | |
|---|-----------------|---------------------------------------|------------------|--------------------|---|--|---|
| (a) Name and address of organization or government | • | (c) IRC Code section if applicable | | | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| BAPTIST MEMORIAL HOSPITAL-TIPTON INC 1995 HWY 51 SOUTH COVINGTON,TN 38019 | 62-1113167 | 501(c)(3) | 24,629 | | | | BREAST CANCER DONATION, COMMUNITY DIABETES PROGRAM, FUNDS TO PURCHASE MEDICAL EQUIPMENT |
| BAPTIST MEMORIAL HOSPITAL-UNION CITY INC1201 BISHOP ST UNION CITY,TN 38261 | 62-1138045 | 501(c)(3) | 42,040 | | | | DIABETES PROGRAM, EMPLOYEE ASSISTANCECOMMUNITY DIABETES PROGRAM, MEDICAL EQUIPMENT, EMPLOYEE ASSISTANCE |
| BAPTIST MEMORIAL HOSPITAL-UNION COUNTY INC200 HWY 30 WEST NEW ALBANY, MS 38652 | 63-0997281 | . 501(c)(3) | 33,469 | | | | COMMUNITY DIABETES PROGRAM, FUNDS TO RENOVATE EMERGENCY ROOM, CANCER PROGRAM, FUNDS TO PURCHASE INFANT CAR SEATS, ETC |
| BAPTIST MEMORIAL REGIONAL REHAB SERVICES INC350 N HUMPHREYS BLVD MEMPHIS,TN 381202177 | 58-1645396 | 501(c)(3) | 209,989 | | | | COMMUNITY DIABETES PROGRAM, FUNDS TO PURCHASE MEDICAL EQUIPMENT |
| WESLEY NEUROLOGY CENTER1211 UNION AVE 400 MEMPHIS,TN 38104 | ! | | 72,900 | | | | MUSCULAR DYSTROPHY RESEARCH |
| ST JUDE CHILDREN'S RESEARCH HOSPITAL262 DANNY THOMAS PLACE MEMPHIS,TN 381053678 | 62-0646012 | 501(c)(3) | 40,000 | | | | SPONSORSHIP |
| BAPTIST MEMORIAL HOSPITAL-JONESBORO INC3024 STADIUM BLVD JONESBORO, AR 72401 | 26-1214372 | 501(c)(3) | 2,465 | | | | DONATION TO CHAPLAIN'S FUND, DONATION TO FRIENDS OF NURSING FUND |
| WOMENS FOUNDATION FOR A GREATER MEMPHIS 8 S THIRD ST MEMPHIS,TN 38103 | 58-2207247 | 501(c)(3) | 50,000 | | | | GENERAL DONATION |
| AMERICAN RED CROSS 2025 E STREET NW WASHINGTON, DC 200065009 | 53-0196605 | 5 501(c)(3) | 5,000 | | | | GENERAL DONATION |
| BREAST CANCER ERADICATION INITIATIVEPO BOX 382886 GERMANTOWN,TN 381832886 | 62-1609633 | 501(c)(3) | 6,000 | | | | SPONSORSHIP |

| Form 990,Schedule I, Pa | rt II, Grants an | <u>d Other Assistance</u> | e to Governments | and Organization: | <u>s in the United Sta</u> | tes | |
|---|------------------|---------------------------------------|-------------------------------------|---|---|--|---------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| SALVATION ARMY RAY & JOAN KROC CORPS COMMUNITY CENTER696 JACKSON AVE MEMPHIS,TN 38105 | 58-0660607 | 501(c)(3) | 100,000 | | | | GENERAL DONATION |

DLN: 93493096006031

Employer identification number

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

BAPTIST MEMORIAL HEALTH CARE FOUNDATION

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

| | | | 58-1544781 | | | |
|----|---|-------------|--|----|-----|-------------|
| Pa | rt I Questions Regarding Compensation | on | | | | |
| | | | | | Yes | Νo |
| 1a | Check the appropriate box(es) if the organization pr 990, Part VII, Section A, line 1a Complete Part I | | ny of the following to or for a person listed in Form ride any relevant information regarding these items | | | |
| | First-class or charter travel | Γ | Housing allowance or residence for personal use | | | |
| | Travel for companions | Г | Payments for business use of personal residence | | | |
| | Tax idemnification and gross-up payments | Γ | Health or social club dues or initiation fees | | | |
| | ▼ Discretionary spending account | Γ | Personal services (e g , maid, chauffeur, chef) | | | |
| b | If any of the boxes in line 1a are checked, did the creimbursement orprovision of all the expenses des | | | 1b | Yes | |
| 2 | Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executiv | | | 2 | Yes | |
| 3 | Indicate which, if any, of the following the organization organization organization. | | · | | | |
| | ✓ Compensation committee | Γ | Written employment contract | | | |
| | Independent compensation consultant | 굣 | Compensation survey or study | | | |
| | Form 990 of other organizations | <u> </u> | Approval by the board or compensation committee | | | |
| 4 | During the year, did any person listed in Form 990 or a related organization | , Part VII | I, Section A, line 1a with respect to the filing organization | | | |
| а | Receive a severance payment or change-of-contro | ol paymen | nt? | 4a | | No |
| ь | Participate in, or receive payment from, a supplem | ental non | qualified retirement plan? | 4b | | Νo |
| С | Participate in, or receive payment from, an equity- | based co | mpensation arrangement? | 4c | | Νο |
| | If "Yes" to any of lines 4a-c, list the persons and p | orovide th | ne applicable amounts for each item in Part III | | | |
| | Only 501(c)(3) and 501(c)(4) organizations only m | nust comp | plete lines 5-9. | | | |
| 5 | For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of | A, line 1a, | did the organization pay or accrue any | | | |
| а | The organization? | | | 5a | | Νo |
| ь | Any related organization? | | | 5b | | Νo |
| | If "Yes," to line 5a or 5b, describe in Part III | | | | | |
| 6 | For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of | A, line 1a, | did the organization pay or accrue any | | | |
| а | The organization? | | | 6a | | No |
| ь | Any related organization? | | | 6b | | Νo |
| | If "Yes," to line 6a or 6b, describe in Part III | | | | | |
| 7 | For persons listed in Form 990, Part VII, Section Appayments not described in lines 5 and 6? If "Yes," | | | 7 | | No |
| 8 | Were any amounts reported in Form 990, Part VII, | | | | | |
| | subject to the initial contract exception described in Part III | ın Regs | section 53 4958-4(a)(3)? If "Yes," describe | 8 | | No |
| 9 | If "Yes" to line 8, did the organization also follow to section 53 4958-6(c)? | he rebutt | able presumption procedure described in Regulations | 9 | | |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name | (B) Breakdown of W-2 and/or 1099-MISC compensation | | | | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|-----------------------|--|--------------------------|---|---|--------------------------------|----------------|----------------------|---|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(ı)-(D) | reported in prior Form 990 or Form 990-EZ |
| STEPHEN C REYNOLDS | (1) (11) | 0 1,013,401 | · · · · · · · · · · · · · · · · · · · | 1 | | 0 23,118 | | |
| GREGORY M DUCKETT | (I) (II) | 0 346,035 | | 1 | - 1 | 0 26,165 | - 1 | _ |
| JAMES S FOUNTAIN | (1) (11) | 334,996 0 | | 24,230 0 | 36,750 0 | 26,285 0 | 658,081 0 | |
| | | | | | | | | |
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Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

| Ident if ier R | Return Reference | Explanation |
|-------------------|---------------------|---|
| Part | rt I, Line 1a | THE OFFICERS RECEIVE A PERQUISITE ALLOWANCE WHICH IS INCLUDED IN THEIR SALARIES |

Schedule J (Form 990) 2009

OMB No 1545-0047

SCHEDULE M NonCash Contributions (Form 990)

> ▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Open to Public Inspection

Name of the organization BAPTIST MEMORIAL HEALTH CARE FOUNDATION

Department of the Treasury

Internal Revenue Service

Employer identification number

58-1544781

| Pa | rt I Types of Property | | | | | | | |
|-----|--|----------------------------------|---------------------------------------|--|------------------------------------|--------|------|----|
| | | (a) Check If applicable | (b) Number of Contributions | (c) Revenues reported on Form 990, Part VIII, line 1g | (d Method of de reven | etermı | nıng | |
| 1 | Art—Works of art | Х | 1 | 50,000 | FMV | | | |
| _ | Art—Historical treasures | | | | | | | |
| 3 | Art—Fractional interests | | | | | | | |
| 4 | Books and publications | | | | | | | |
| 5 | Clothing and household | | | | | | | |
| • | goods | X | | 5,000 | FMV | | | |
| 6 | Cars and other vehicles | Х | 1 | 5,900 | FMV | | | |
| 7 | Boats and planes | Х | 1 | 5,000 | FMV | | | |
| 8 | Intellectual property | | | | | | | |
| 9 | Securities—Publicly traded . | | | | | | | |
| 10 | Securities—Closely held stock . | | | | | | | |
| | Securities—Partnership, LLC, or trust interests | | | | | | | |
| 12 | Securities—Miscellaneous | | | | | | | |
| 13 | Qualified conservation contribution—Historic structures | | | | | | | |
| 14 | Q ualified conservation contribution—O ther | | | | | | | |
| 15 | Real estate—Residential . | | | | | | | |
| 16 | Real estate—Commercial | | | | | | | |
| 17 | Real estate—Other | | | | | | | |
| 18 | Collectibles | | | | | | | |
| 19 | Food inventory | | | | | | | |
| 20 | Drugs and medical supplies . | Х | 1 | 8,000 | FMV | | | |
| 21 | Taxidermy | | | | | | | |
| 22 | Historical artifacts | | | | | | | |
| 23 | ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' | | | | | | | |
| 24 | Archeological artifacts | | | | | | | |
| 25 | Other►(<u>SERVICES</u>) | Х | 7 | 77,233 | FMV | | | |
| 26 | O ther ▶() | | | | | | | |
| 27 | O ther ▶() | | | | | | | |
| 28 | · · · | | | | <u> </u> | | | |
| 29 | Number of Forms 8283 received for which the organization compl | | | | 29 | | | |
| | Down a the coast 1 1 1 1 | | | | 1 20 15 -1 1 | | Yes | No |
| 30a | During the year, did the organiza | | | | | | | |
| | must hold for at least three year | | | on, and which is not require | d to be used | | | |
| | for exempt purposes for the enti | | | | | 30a | | No |
| | If "Yes," describe the arrangeme | | | | | | | |
| 31 | Does the organization have a gif | tacceptano | ce policy that requires the r | eview of any non-standard | contributions? | 31 | | No |
| 32a | Does the organization hire or us contributions? | e third part • • • | es or related organizations | to solicit, process, or sell i | non-cash | 32a | | Νο |
| ь | If "Yes," describe in Part II | | | | | | | |
| 33 | If the organization did not report describe in Part II | revenues i | n column (c) for a type of p | roperty for which column (a |) is checked, | | | |

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2009

Software ID: **Software Version:**

EIN: 58-1544781

Name: BAPTIST MEMORIAL HEALTH CARE FOUNDATION

Explanation

BAPTIST MEMORIAL HEALTH CARE CORPORATION AS THE SOLE MEMBER OF BAPTIST MEMORIAL

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

> Return Reference

SCHEDULE 0 (Form 990)

Identifier

Form 990, Part VI,

Identifier

Identifier

Form 990, Part VI,

Section C, line 19

Identifier

Identifier

Return

PART III,

Return Reference

PROGRAM SERVICE

Return

Pafaranca

Return

Reference

Department of the Treasury

Supplemental Information to Form 990

 $\label{lem:complete} \textbf{Complete to provide information for responses to specific questions on } \\$

OMB No 1545-0047

DLN: 93493096006031

Form 990 or to provide any additional information. Internal Revenue Service ► Attach to Form 990. **Employer identification number** Name of the organization BAPTIST MEMORIAL HEALTH CARE FOUNDATION

5<u>8-1</u>544781

| ldentifier | Return Reference | Explanation |
|---|---------------------|---|
| Form 990, Part VI, Section A, line 3 | | BAPTIST MEMORIAL HEALTH CARE CORPORATION AS SOLE MEMBER OF BAPTIST MEMORIAL HEALTH CARE FOUNDATION PROVIDES CERTAIN LEGAL, FINANCE, QUALITY, AND PERSONNEL SERVICES PURSUANT TO A SHARED SERVICES AGREEMENT |

| ldentifier | Return Reference | Explanation |
|---|---------------------|--|
| Form 990, Part VI, Section A, line 6 | | BAPTIST MEMORIAL HEALTH CARE FOUNDATION IS A NON-STOCK CORPORATION WHOSE SOLE MEMBER IS BAPTIST MEMORIAL HEALTH CARE CORPORATION |

| ldentifier | Return Reference | Explanation | |
|----------------------|---------------------|---|--|
| occion / i, into / a | | WENG WETE SETTO WET OUT OF BUILDING | |
| Section A. line 7a | | MEMORIAL HEALTH CARE CORPORATION AS THE SOLE MEMBER OF BAPTIST MEMORIAL HEALTH CARE FOUNDATION ELECTS ITS BOARD OF DIRECTORS | |

| Section A, line 7b | | HEALTH CARE FOUNDATION APPROVES THE BOARD OF DIRECTORS ACTIONS |
|--|---------------------|---|
| ldentifier | Return Reference | Explanation |
| Form 990, Part VI, Section B, Inne 11 | | THE FORM 990 IS REVIEWED BY BAPTIST MEMORIAL HEALTH CARE CORPORATION'S SR V P/CFO, THE V P OF CORPORATE FINANCE, AND THE FOUNDATION V P IN ADDITION, THE FORM 990 IS REVIEWED BY AN OUTSIDE INDEPENDENT ACCOUNTING AND TAX FIRM THE FORM 990 HAS NOT BEEN REVIEWED BY THE BOARD OF DIRECTORS HOWEVER, BAPTIST MEMORIAL HEALTH CARE CORPORATION, AS SOLE MEMBER, HAS A GOVERNANCE COMMITTEE THAT IS APPOINTED BY ITS BOARD OF DIRECTORS THE BAPTIST MEMORIAL HEALTH CARE CORPORATION GOVERNANCE COMMITTEE CONSISTS OF THREE OR MORE MEMBERS ALL OF |

ENTITIES AFTER SUBMITTING TO THE IRS

WHICH MAY OR MAY NOT BE MEMBERS OF THE BOARD OF DIRECTORS THE BAPTIST MEMORIAL HEALTH CARE CORPORATION GOVERNANCE COMMITTEE WILL REVIEW THE FORM 990 OF ALL OF THE BAPTIST

| ldentifier | Return Reference | Explanation |
|---|---------------------|--|
| Form 990, Part VI, Section B, line 12c | | BAPTIST MEMORIAL HEALTH CARE FOUNDATION REQUIRES THAT ALL EMPLOYEES, INCLUDING OFFICERS AND KEY EMPLOYEES, PERIODICALLY COMPLETE A CERTIFICATION AND ACKNOWLEDGEMENT OF THE BAPTIST MEMORIAL HEALTH CARE CORPORATION STANDARDS OF CONDUCT, WHICH INCORPORATES THE CONFLICT OF INTEREST POLICY BOARD MEMBERS DISCLOSE AND SIGN A CONFLICT OF INTEREST STATEMENT EACH DECEMBER IN THE EVENT THAT AN EMPLOYEE OR BOARD MEMBER BECOMES AWARE OF A POTENTIAL CONFLICT OF INTEREST, HE/SHE IS REQUIRED TO REPORT IT TO THEIR CHIEF EXECUTIVE OFFICER BEFORE TAKING ANY ACTION IF HE/SHE IS THE CHIEF EXECUTIVE OFFICER, THEN HE/SHE IS TO REPORT TO THE CHAIRMAN OF THE BOARD OF DIRECTORS THE SIGNED CONFLICT OF INTEREST STATEMENTS ARE REVIEWED BY THE SENIOR V.P. AND CORPORATE COUNSEL, AND ARE MAINTAINED IN THE BAPTIST MEMORIAL HEALTH CARE CORPORATION LEGAL DEPARTMENT. IF A CONFLICT OF INTEREST IS FOUND TO EXIST, IT WILL BE THE RESPONSIBILITY OF THE CEO, WITH THE INVOLVEMENT OF THE BAPTIST MEMORIAL HEALTH CARE CORPORATION LEGAL DEPARTMENT, TO RESOLVE THE ISSUE BAPTIST MEMORIAL HOSPITAL REQUIRES THAT ALL EMPLOYEES, INCLUDING OFFICERS AND KEY EMPLOYEES, PERIODICALLY COMPLETE A CERTIFICATION AND ACKNOWLEDGEMENT OF THE BAPTIST MEMORIAL HEALTH CARE CORPORATION STANDARDS OF CONDUCT, WHICH INCORPORATES THE CONFLICT OF INTEREST POLICY BOARD MEMBERS DISCLOSE AND SIGN A CONFLICT OF INTEREST STATEMENT EACH DECEMBER IN THE EVENT THAT AN EMPLOYEE OR BOARD MEMBER BECOMES AWARE OF A POTENTIAL CONFLICT OF INTEREST, HE/SHE IS REQUIRED TO REPORT IT TO THEIR CHIEF EXECUTIVE OFFICER BEFORE TAKING ANY ACTION IF HE/SHE IS THE CHIEF EXECUTIVE OFFICER, THEN HE/SHE IS TO REPORT TO THE CHAIRMAN OF THE BOARD OF DIRECTORS THE SIGNED CONFLICT OF INTEREST STATEMENTS ARE REVIEWED BY THE SENIOR V.P. AND CORPORATE COUNSEL, AND ARE MAINTAINED IN THE BAPTIST MEMORIAL HEALTH CARE CORPORATION LEGAL DEPARTMENT. FO CONFLICT OF INTEREST IS FOUND TO EXIST, IT WILL BE THE RESPONSIBILITY OF THE CEO, WITH THE INVOLVEMENT OF THE BAPTIST MEMORIAL HEALTH CARE CORPORATION LEGAL DEPARTMENT, TO RE |

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| Form 990, | | BAPTIST MEMORIAL HEALTH CARE CORPORATION'S HUMAN RESOURCE DEPARTMENT, THE GOVERNANCE |
| Part VI, | | COMMITTEE OF THE BOARD OF DIRECTORS, AND AN INDEPENDENT COMPENSATION CONSULTING FIRM |
| Section B, | | PERFORM ANNUAL REVIEWS EACH DECEMBER AND APPROVE COMPENSATION OF THE CEO AND OTHER TOP |
| line 15 | | MANAGEMENT PERSONNEL THEY USE COMPARABILITY DATA AND OTHER SOURCES AS NEEDED THE CEO |
| | | AND OTHER TOP MANAGEMENT USE THE SAME TYPE OF INFORMATION TO APPROVE COMPENSATION OF |
| | | OTHER OFFICERS AND KEY EMPLOYEES ON DECEMBER 8, 2008 THE COMPENSATION WAS REVIEWED AND |
| | | APPROVED FOR THE CALENDAR YEAR ENDING DECEMBER 31, 2009 FOR THE PRESIDENT, THE VICE |
| | | PRESIDENTS, AND THE BAPTIST HEALTH CARE SYSTEM CEOS/ADMINISTRATORS |
| | | |
| | | |

Explanation

Explanation

BAPTIST MEMORIAL HEALTH CARE FOUNDATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT

OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST

Explanation

MARKET LEADER GRANTS-- THE MARKET LEADER CAPITAL GRANT WAS CREATED FOR THE MEMPHIS

| ldentifier | Return Reference | Explanation |
|--|---------------------|--|
| Form 990, Part VI, Section C, line 18 | | BAPTIST MEMORIAL HEALTH CARE FOUNDATION MAKES COPIES OF ITS FORMS 1023 AND 990 AVAILABLE FOR PUBLIC INSPECTION TO ANY ONE WHO REQUESTS THEM AS REQUIRED BY THE IRS |

| ldentifier | Return Reference | Explanation |
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| PART XI, LINE 2c | AUDIT COMMITTEE | BAPTIST MEMORIAL HEALTH CARE CORPORATION, AS SOLE MEMBER, HAS AN AUDIT COMMITTEE THAT CHOOSES THE AUDIT FIRM, OVERSEES AND REVIEWS THE AUDIT REPORTS, AND THEN FOLLOWS UP ON ANY NECESSARY CHANGES AND RECOMMENDATIONS THE PROCESS HAS NOT CHANGED FROM PRIOR YEARS |

| GRANT REQUESTER, WHICH IS USUALLY A HOSPITAL ADMINISTRATOR, MUST SUBMIT A COMPLETED CAPITAL EQUIPMENT REQUEST FORM DURING FISCAL YEAR ENDING 9/30/2010, \$496, 142 WAS AWARDED TO SEVERAL BAPTIST MEMORIAL HEALTH CARE CORPORATION FACILITIES FOR NEW EQUIPMENT AND UPGRADES THAT WILL GREATLY BHANCE AND MINOVE PATIENT CARE AND DIAGNOSIS THE FOLLOWING BAPTIST FACILITIES RECEIVE DE GRANTS BAPTIST MEMORIAL HOSPITAL-UNION COUNTY (EMERGENCY ROOM CANDRY RENOVATION) BAPTIST MEMORIAL HOSPITAL FOR WOMEN (MATERNAL/FETAL SIMULATION LAB) BAPTIST MEMORIAL HEALTH CARE (VIDEO CONFERENCING) OTHER SUPPORT:—IN 2002, THE BAPTIST MEMORIAL HEALTH CARE FOUNDATION BOARD APPROVED THE RESTRICTION OF A PORTION OF THE FOUNDATION'S PORTFOLIO OF A SSETS TO PROVIDE AN BIODOWMENT FOR THE BENEFIT OF THE BATT COLLEGE OF HEALTH SCIENCES THINCOME FROM THESE RESTRICTED FUNDS IS TO FUND A TUTTON ASSISTANCE PROGRAM FOR THE STUDENTS OF THE COLLEGE DURING 2010, APPROXIMATELY SSOS,912 WAS SPENT FROM BENOWMENT EARNINGS TO SUPPORT THE TUTTON ASSISTANCE PROGRAM AT THE END OF 2010, IN EXCESS OF \$15 8 MILLION WAS RESTRICTED IN THE ENDOWMENT FOR THE BENEFIT OF THE BOLDED AND THE FOUNDATION OF THE BENEFIT OF THE COLLEGE AND ITS STUDENTS DURING 2010, THE FOUNDATION ASSISTANCE PROGRAM AT THE END OF 2010, IN EXCESS OF \$15 8 MILLION WAS RESTRICTED IN THE ENDOWMENT FOR THE BENEFIT OF THE COLLEGE AND THE STUDENTS DURING 2010, THE FOUNDATION ASSISTANCE PROGRAM AT THE END OF 2010, IN EXCESS OF \$15 8 MILLION WAS RESTRICTED IN THE ENDOWMENT FOR THE BENEFIT OF THE COLLEGE AND THE STUDENTS DURING 2010. THE FOUNDATION ASSISTANCE PROGRAM AT THE END OF 2010, IN EXCESS OF \$15 8 MILLION WAS RESTRICTED TO THESE PROGRAM AT THE BENEFIT OF THE COLLEGE AND THE PROGRAM AT THE FOUNDATION EXPRENSED DURING THE STUDENTS WHO AGREE TO FUND THE SENDETTION FOR WAS RESTRICTED THE SENDET OF THE SENDET OF THE BENEFIT OF THE COLLEGE AND EXPRESSED ASSISTANCE FUND. BAPTIST MEMORIAL HEALTH CARE FOUNDATION FOR EXPRESSED ASSISTANCE FUND BAPTIST MEMORIAL HEALTH CARE FOUNDATION AND BAPTIST MEMORIAL HEALTH C | | | MATTEL LEADER STRAINTS- IT IE WARNET LEADER CAPITAL GIVANT VAS CREATED FOR THE WILIVIFT IS |
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| FROM SCHEDULE MENORIAL HEALTH CARE FOUNDATIONS GRAIN TO BUDGET WAS SET ADD THIS RISCAL YEAR FORD O, PAGE 68) O, PAGE 68) MEMORIAL HEALTH CARE FOUNDATIONS GRAIN TO BUDGET WAS SET ADD THIS RISCAL YEAR FORD UNPLANNED INITIATIVES IN THE METRO AND REGIONAL MARKETS THAT MAY SURFACE DURING THE FISCAL YEAR THE SELECTION PROCESS IS CONDUCTED BY THE RESPECTIVE METRO AND REGIONAL MARKET LEADERS AWARDS ARE MADE AT THE SOLE DISCRETION OF THE MARKET LEADERS ACH GRAIN REQUESTER, WHICH IS USUALLY A HOSHTAL ADMINISTRATOR, MUST SUBMIT A COMPLETED CAPITAL EQUIPMENT REQUEST FORM DURING PISCAL YEAR EXIDING 930/2010, \$496, 120 WAS AWARDED TO SEVERAL BAPTIST MEMORIAL HEALTH CARE CORPORATION FAOLUTES FOR NEW EQUIPMENT AND UPGRADES THAT WILL GREATLY ENHANCE AND IMPROVE PATENT CARE AND DIAGNOSIS THE FOLLOWINS BAPTIST FAOLITES RECEIVED GRAINTS BAPTIST MEMORIAL HOSHTAL- UNION COUNTY (EMERGENCY ROOM CANOPY RENOVATION) BAPTIST MEMORIAL HOSHTAL- UNION COUNTY (EMERGENCY ROOM CANOPY RENOVATION) BAPTIST MEMORIAL HOADE (VIDE) CONFERENCING) OTHER SUPPORT—IN 2002, THE BAPTIST MEMORIAL HEALTH CARE FOUNDATION BOARD APPROVED THE RESTRICTION OF A PORTION OF THE FOUNDATION PORTEOLOOP AS ASSETS TO PROVIDE AN ENDOWMENT FOR THE BENEFIT OF THE BAPTIST COLLEGE OF HEALTH SCIENCES TH NOOME FROM THESE RISTICTED FUNDS IS TO FUND A TUTION ASSISTANCE PROGRAM FOR THE STUDENTS OF THE COLLEGE DURING 2010, APPROVING THE BENEFIT OF THE BAPTIST COLLEGE AND THE STUDENTS AND ASSISTANCE PROGRAM FOR THE STUDENTS OF THE COLLEGE DURING 2010, APPROVING THE BENEFIT OF THE BENEFIT OF THE BENEFIT OF THE COLLEGE AND ITS STUDENTS DURING 2010, THE FOUNDATION COMMITTED SI MILLION FOR NURSING EDUCATIONAL TUTIONAL AWARDS TO NURSING AND ALLIED HEALT TUDENTS WHO GREE TO FULFILL A WORK REQUIREMENT AT A BAPTIST FACLITY UPON GRADUATION THE FOUNDATION EXPENSED APPROXIMATELY 5150, 201 FOR THESE NURSING EDUCATIONAL AWARDS DURING THE YEAR BASED ON STUDENTS THAT HAD QUALLETED FOR THE BENEFIT OF THE COLLEGE AND ITS EMEMORIAL HEALTH CARE FOUNDATION ADMINISTERS A NURSING EDUCATIONAL AWARDS DURIN | , | ACCOMPLISHMENTS | |
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| CAPITAL EQUIPMENT REQUEST FORM DURING FISCAL YEAR ENDING 9/30/2010, \$498; 142 WAS AWARDED TO SEVERAL BAPTIST MEMORIAL HEALTH CARE CORPORATION FACILITIES FOR NEW EQUIPMENT AND UPGRADES THAT WILL GREATLY ENHANCE AND IMPROVE PATIENT CARE AND DIAGNOSIS THE FOLLOWING BAPTIST FACILITIES RECEIVED GRANTS BAPTIST MEMORIAL HOSPITAL-UNION COUNTY (EMERGENCY ROOM CANDRY RENOVATION) BAPTIS MEMORIAL HOSPITAL-FOR WOMEN (MATERNAL/FETAL SIMULATION LAB) BAPTIST MEMORIAL HOSPITAL-FOR WOMEN (MATERNAL/FETAL SIMULATION LAB) BAPTIST MEMORIAL HEALTH CARE (VIDEO CONFERENCING) OTHER SUPPORT: 10 2002, THE BAPTIST MEMORIAL HEALTH CARE FOUNDATION BOARD APPROVO THE RESTRICTION OF A PORTION OF THE FOUNDATIONS PORTFOLIO OF A SESTS TO PROVIDE AN ENDOWMENT FOR THE BENEFIT OF THE BAPTIST COLLEGE OF HEALTH SCIENCES THINCOME FROM THESE RESTRICTED FUNDS IS TO FUND A TUTTION ASSISTANCE PROGRAM FOR THE STUDENTS OF THE COLLEGE DURING 2010, APPROXIMATELY \$505,912 WAS SPENT FROM ENDOWMENT FOR THE COLLEGE DURING 2010, APPROXIMATELY \$505,912 WAS SPENT FROM ENDOWMENT FOR THE COLLEGE AND ITS STUDENTS DURING 2010, THE FOUNDATION COMMITTED \$1 MILLION FOR NURSING EDUCATIONAL TUTTION AWARDS TO NURSING AND ALLIED HEALTH STUDENTS WHO AGREE TO FULLEL A WORK REQUIREMENT AT A BAPTIST FACILITY UPON GRADUATION THE FOUNDATION EXPENSED APPROXIMATELY \$150,201 FOR THESE NURSING EDUCATIONAL AWARDS DURING THE YEAR BASED ON STUDENTS THAT HAD QUALIFIED FOR THE FOUNDATION RESTRICTED FUNDS-BAPTIST MEMORIAL HEALTH CARE FOUNDATION ADMINISTERS A NUMBER OF DONOR-RESTRICTED FUNDS-BAPTIST MEMORIAL HEALTH CARE FOUNDATION ADMINISTERS A NUMBER OF DONOR-RESTRICTED FUNDS-BAPTIST MEMORIAL HEALTH CARE FOUNDATION ADMINISTERS A NUMBER OF DONOR-RESTRICTED FUNDS-BAPTIST MEMORIAL HEALTH CARE FOUNDATION ADMINISTERS A NUMBER OF DONOR-RESTRICTED FUNDS-BAPTIST MEMORIAL HEALTH CARE FOUNDATION ADMINISTERS A NUMBER OF DONOR-RESTRICTED FUNDS-BAPTIST MEMORIAL HEALTH CARE FOUNDATION AND ENDITOR TO PURCH ASES INCIDENT TO MEMORIAL HEALTH CARE FOUNDATION AND ENDITED FOR THE FORM THE PURCH ASES INCIDENT SINDED | | | MARKET LEADERS AWARDS ARE MADE AT THE SOLE DISCRETION OF THE MARKET LEADERS EACH |
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| | Reference | |
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| PART V | | LINE 1a ALL FORMS 1099 ARE PREPARED BY THE ACCOUNTS PAYABLE DEPARTMENT OF THE PARENT, |
| STATEMENTS | | BAPTIST MEMORIAL HEALTH CARE CORPORATION ALL FORMS 1099 ARE ISSUED USING THE FEDERAL |
| REGA RDING | | TAX IDENTIFICATION NUMBER OF BAPTIST MEMORIAL HEALTH CARE CORPORATION THE 1099S ARE NOT |
| OTHER IRS | | PROCESSED BY ENTITY, BUT BY VENDOR GROUP MANY VENDORS PERFORM SERVICES FOR MULTIPLE |
| FILINGS & TAX | | BAPTIST ENTITIES, SO ONLY ONE 1099 IS ISSUED PER VENDOR WITH THE TOTAL AMOUNT PAID FOR |
| COMPLIANCE | | SERVICES THIS NUMBER IS REPORTED ON BAPTIST MEMORIAL HEALTH CARE CORPORATIONS FORM 990, |
| | | PART V, LINE 1a LINE 2a THE PAYROLL FUNCTION IS CENTRALIZED AT THE PAYROLL DEPARTMENT OF |
| | | BAPTIST MEMORIAL HEALTH CARE CORPORATION, THE PARENT THE CORPORATE PAYROLL DEPARTMENT |
| | | IS RESPONSIBLE FOR ALL SALARIES AND WAGES OF THE EMPLOYEES FOR ENTIRE THE BAPTIST SYSTEM |
| | | THE W-3s AND W-2s ARE SUBMITTED ELECTRONICALLY TO THE IRS USING BAPTIST MEMORIAL HEALTH |
| | | CARE CORPORATIONS FEDERAL TAX IDENTIFICATION NUMBER, ACCORDING TO THE GUIDELINES |
| | | ASSOCIATED WITH COMMON PAYMASTER HOWEVER, THE EMPLOYEE INFORMATION IS ALLOCATED TO |
| | | ITS RESPECTIVE FACILITY FOR FINANCIAL REPORTING PURPOSES AND THEY ARE REPORTED TO THE |
| | | STATE BY EACH FACILITY THUS, THE AMOUNT REPORTED ON PART V, LINE 2a REFLECTS THE NUMBER OF |
| | | EMPLOYEES AT THIS FACILITY WHO RECEIVED A W-2 THE TOTAL NUMBER OF W-2S FOR ALL BAPTIST |
| | | ENTITIES IS REPORTED ON THE BAPTIST MEMORIAL HEALTH CARE CORPORATION W-3 |

Explanation

| Identifier Return Reference PART V STATEMENTS REGARDING OTHER | | Explanation |
|--|--|--|
| PART V STATEMENTS REGARDING OTHER IRS FILINGS & TAX COMPLIANCE | | LINE 7g THE ORGANIZATION DID NOT RECEIVE ANY CONTRIBUTIONS OF QUALIFIED INTELLECTUAL PROPERTY REQUIRING IT TO FILE A FORM 8899 |

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493096006031

2009

Open to Public

Schedule R (Form 990) 2009

Employer identification number

OMB No 1545-0047

SCHEDULE R (Form 990)

Name of the organization

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

| APTIST MEMORIAL HEALTH CARE FOUNDATION | | | | 58-1544781 | |
|--|--|---|----------------------------|---|---|
| Part I Identification of Disregarded Entities (Complete | e if the organization a | nswered "Yes" on | Form 990, Part I | V, line 33.) | |
| (a) Name, address, and EIN of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
| NORTHEAST ARKANSAS BAPTIST MEMORIAL HEALTH CARE LLC 3024 STADIUM BLVD JONESBORO, AR 72401 81-0572898 | OPERATION OF BAPTIST MEMORIAL HOSPITAL- JONESBORO, INC | AR | | | BAPTIST MEMORIAL HOSPITAL- JONESBORO INC |
| NORTHEAST ARKANSAS BAPTIST HEALTH SERVICES GROUP LLC 3024 STADIUM BLVD JONESBORO, AR 72401 27-1471186 | OPERATE A PREFERRED PROVIDER ORGANIZATION | AR | | | BAPTIST MEMORIAL HOSPITAL- JONESBORO INC |
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| Part II Identification of Related Tax-Exempt Organiza or more related tax-exempt organizations during the | tions (Complete ıf th tax year.) | e organization ans | swered "Yes" on I | Form 990, Part I\ | /, line 34 because it had one |
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3) | |
| See Additional Data Table | | | | | |
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Cat No 50135Y

| Part III | Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 |
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| | because it had one or more related organizations treated as a partnership during the tax year.) |

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|--|--------------------------------|--|---|--|-------------------------------------|---------------------------------------|---------------------------------|----------|---|------------------------------|------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | | (e) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | (f) Share of total income | (g) Share of end-of-year assets | (h Disprop allocat | rtionate | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | (j Gener mana partr | gıng |
| | | | | | | | Yes | No | | Yes | No |
| | | | | | | | | | | | |
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| B- 1-77 - 7-1 | | | | | | | | 1 1157 | " - 000 P | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership |
|---|--|---|-------------------------------------|---|------------------------------|--|---------------------------------------|
| HEALTH TECH AFFILIATES INC 350 N HUMPHREYS BLVD MEMPHIS, TN381202177 62-1278576 | BUYING AND LEASING REAL & PERSONAL PROPERTY | TN | N/A | С | | | |
| BAPTIST MEMORIAL HEALTH SERVICES GROUP OF THE MIDSOUTH INC 350 N HUMPHREYS BLVD MEMPHIS, TN381202177 62-1534210 | HEALTH INSURANCE CONTRACTING | TN | N/A | С | | | |
| SOUTHCREST PROPERTY OWNERS ASSOCIATION 7601 SOUTHCREST PKWY SOUTHAVEN, MS38671 64-0768703 | BOOKKEEPING & DATA PROCESSING FOR THE SOUTHCREST DEVELOPMENT | MS | N/A | С | | | |
| GERMANTOWN BUSINESS PARK OWNERS ASSOCIATION 350 N HUMPHREYS BLVD MEMPHIS, TN381202177 20-1158216 | BOOKKEEPING & DATA PROCESSING FOR THE GERMANTOWN BUSINESS PARK DEVELOPMENT | TN | N/A | С | | | |
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| Part V | Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, li | ne 34, 35, or 36.) | | | |
|-----------------|--|----------------------------------|------------|------------------|-----|
| Note | Complete line 1 if any entity is listed in Parts II, III or IV | , | | Yes | No |
| 1 During | the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV | > | | | |
| a Rec | eipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity | | 1a | | No |
| b Gift, | grant, or capital contribution to other organization(s) | | 1b | Yes | |
| c Gıft, | grant, or capital contribution from other organization(s) | | 1 c | Yes | |
| d Loai | ns or loan guarantees to or for other organization(s) | | 1d | | No |
| e Loai | ns or loan guarantees by other organization(s) | | 1e | Yes | |
| f Sale | of assets to other organization(s) | | 1f | | No |
| g Puro | chase of assets from other organization(s) | | 1 g | | No |
| h Exc | hange of assets | | 1h | | No |
| i Leas | e of facilities, equipment, or other assets to other organization(s) | | 1 i | | No |
| j Leas | e of facilities, equipment, or other assets from other organization(s) | | 1j | | No |
| = | ormance of services or membership or fundraising solicitations for other organization(s) | | 1k | | No |
| | ormance of services or membership or fundraising solicitations by other organization(s) | | 11 | | No |
| | ring of facilities, equipment, mailing lists, or other assets | | 1m | Yes | |
| n Sha | ring of paid employees | | 1n | Yes | |
| o Reir | nbursement paid to other organization for expenses | | 10 | Yes | _ |
| p Rein | nbursement paid by other organization for expenses | | 1 p | | No |
| q 0th | er transfer of cash or property to other organization(s) | | 1q | | No |
| r Othe | er transfer of cash or property from other organization(s) | | 1r | Yes | |
| | e answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships | and transaction thres | holds | | |
| | (a) Name of other organization | (b) Transaction type(a-r) | | (c) nt involv | 'ed |
| | tional Data Table | | | | |
| (2) | | | | | |
| (3) | | | | | |
| (4) | | | + | | |
| (5) | | | — | | |
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| (6) | | | | | |

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Are all partners section 501(c)(3) organizations? | | (e) Share of end-of-year assets | (f) Disproprtionate allocations? | | (g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | mana part | (h) General or managing partner? | |
|---|--------------------------------|--|---|----|---|--|----|---|--------------|---|--|
| | | | Yes | No | | Yes | No | | Yes | N | |
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Software ID: **Software Version:**

EIN: 58-1544781

Name: BAPTIST MEMORIAL HEALTH CARE FOUNDATION

| Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations | | | | | | | | |
|---|---|--|-------------------------------|--|--|--|--|--|
| (a) Name, address, and EIN of related organization | (b) Primary Activity | Legal Domicile (State or Foreign Country) | (d) Exempt Code section | (e) Public charity status (if 501(c)(3)) | (f) Direct Controlling Entity | | | |
| BAPTIST MEMORIAL HEALTH CARE CORPORATION 350 N HUMPHREYS BLVD MEMPHIS, TN381202177 58-1521475 | MANAGEMENT, ADMINISTRATIVE & FINANCIAL SERVICES FOR ITS AFFILIATES | TN | 501(c)(3) | 509(a)(3) | N/A | | | |
| BAPTIST MEMORIAL HEALTH CARE SYSTEM INC 350 N HUMPHREYS BLVD MEMPHIS, TN381202177 58-1456556 | CARRY OUT THE HEALTH CARE MISSIONS OF THE BAPTIST CONVENTIONS OF AR, MS, TN | TN | 501(c)(3) | 509(a)(3) | N/A | | | |
| BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES INC 1003 MONROE MEMPHIS, TN38104 62-1599670 | EDUCATION OF HEALTH CARE PROFESSIONALS | TN | 501(c)(3) | 509(a)(1) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| BAPTIST MEMORIAL HEALTH SERVICES INC 350 N HUMPHREYS BLVD MEMPHIS, TN381202177 62-1509127 | PROVISION OF HEALTH CARE PROVIDERS & HOME MEDICAL EQUIPMENT/SERVICES | TN | 501(c)(3) | 509(a)(2) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| BAPTIST MEMORIAL HOSPITAL INC 350 N HUMPHREYS BLVD MEMPHIS, TN381202177 62-0123940 | HEALTH CARE FACILITY/HOSPITAL | TN | 501(c)(3) | 509(a)(1) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| MEDICAL FINANCIAL SERVICES INC 350 N HUMPHREYS BLVD MEMPHIS, TN381202177 62-1112364 | COLLECTION AGENCY FOR BAPTIST ENTITIES | TN | 501(c)(3) | 509(a)(3) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| BAPTIST MEMORIAL HOSPITAL-BOONEVILLE INC 100 HOSPITAL ST BOONEVILLE, MS38829 64-0663760 | HEALTH CARE FACILITY/HOSPITAL | MS | 501(c)(3) | 509(a)(1) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| BAPTIST MEMORIAL HOSPITAL-DESOTO INC 7601 SOUTHCREST PKWY SOUTHAVEN, MS38671 64-0682111 | HEALTH CARE FACILITY/HOSPITAL | MS | 501(c)(3) | 509(a)(1) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| BAPTIST MEMORIAL HOSPITAL-GOLDEN TRIANGLE INC 2520 FIFTH ST COLUMBUS, MS39703 62-1519754 | HEALTH CARE FACILITY/HOSPITAL | MS | 501(c)(3) | 509(a)(1) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| BAPTIST MEMORIAL HOSPITAL-HUNTINGDON INC 631 RB WILSON DR HUNTINGDON, TN 38344 62-1166050 | HEALTH CARE FACILITY/HOSPITAL | TN | 501(c)(3) | 509(a)(1) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| BAPTIST MEMORIAL HOSPITAL-LAUDERDALE INC 326 ASBURY ST RIPLEY, TN38063 62-1088703 | HEALTH CARE FACILITY/HOSPITAL | TN | 501(c)(3) | 509(a)(1) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| BAPTIST MEMORIAL HOSPITAL-NORTH MISSISSIPPI INC 2301 S LAMAR 0XF0RD, MS38655 64-0772726 | HEALTH CARE FACILITY/HOSPITAL | MS | 501(c)(3) | 509(a)(1) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| BAPTIST MEMORIAL HOSPITAL-TIPTON INC 1995 HWY 51 SOUTH COVINGTON, TN38019 62-1113167 | HEALTH CARE FACILITY/HOSPITAL | TN | 501(c)(3) | 509(a)(1) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| BAPTIST MEMORIAL HOSPITAL-UNION CITY INC 1201 BISHOP ST UNION CITY, TN38261 62-1138045 | HEALTH CARE FACILITY/HOSPITAL | TN | 501(c)(3) | 509(a)(1) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| BAPTIST MEMORIAL HOSPITAL-UNION COUNTY INC 200 HWY 30 WEST NEW ALBANY, MS38652 63-0997281 | HEALTH CARE FACILITY/HOSPITAL | MS | 501(c)(3) | 509(a)(1) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| BAPTIST MEMORIAL REGIONAL REHABILITATION SERVICES INC 2100 EXETER RD GERMANTOWN, TN38138 | HEALTH CARE FACILITY/HOSPITAL | TN | 501(c)(3) | | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| 58-1645396 BAPTIST MEMORIAL HOME CARE INC 350 N HUMPHREYS BLVD MEMPHIS, TN381202177 | HOME HEALTH CARE & HOSPICE SERVICES | TN | 501(c)(3) | 509(a)(2) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| 58-1562973 BAPTIST MEMORIAL MEDICAL GROUP INC 350 N HUMPHREYS BLVD MEMPHIS, TN381202177 | PROVISION OF HEALTH CARE PROVIDERS FOR TN FACILITIES | TN | 501(c)(3) | 509(a)(2) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| 62-1545731 BAPTIST MEMORIAL HEALTH SERVICES INC-MS 350 N HUMPHREYS BLVD MEMPHIS, TN381202177 | PROVISION OF HEALTH CARE PROVIDERS FOR MS FACILITIES | MS | 501(c)(3) | 509(a)(2) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| 62-1545710 BAPTIST MEMORIAL MEDICAL MINISTRIES EMPLOYEE HEALTH & WELFARE TRUST 350 N HUMPHREYS BLVD | BAPTIST EMPLOYEE HEALTH PLAN | TN | 501(c)(9) | | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| MEMPHIS, TN381202177 62-1407946 BAPTIST MINOR MEDICAL CENTERS INC 350 N HUMPHREYS BLVD | NON-EMERGENCY MEDICAL CLINICS | TN | 501(c)(3) | 509(a)(1) | BAPTIST MEMORIAL MEDICAL GROUP INC | | | |
| MEMPHIS, TN381202177 62-1538114 BAPTIST MEMORIAL HOSPITAL-JONESBORO INC 350 N HUMPHREYS BLVD | HEALTH CARE FACILITY/HOSPITAL | AR | 501(c)(3) | 509(a)(1) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| MEMPHIS, TN381202177 26-1214372 NEA CLINIC CHARITABLE FOUNDATION INC 3024 STADIUM BLVD | MEDICAL CLINICS | A R | 501(c)(3) | | NEA BAPTIST HEALTH SYSTEM INC | | | |
| JONESBORO, AR72401 71-0850123 NEA BAPTIST HEALTH SYSTEM INC 3024 STADIUM BLVD | HEALTH CARE PROVIDER | AR | 501(c)(3) | 509(a)(1) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | | | |
| JONESBORO, AR72401 27-1799652 | | | | | | | | |

Form 990, Schedule R, Part V - Transactions With Related Organizations

BAPTIST MEMORIAL HEALTH CARE CORPORATION

BAPTIST MEMORIAL HEALTH CARE CORPORATION

NEA CLINIC CHARITABLE FOUNDATION INC

BAPTIST MEMORIAL HEALTH CARE CORPORATION & AFFILIATES

BAPTIST MEMORIAL MEDICAL MINISTRIES EMPLOYEE HEALTH & WELFARE TRUST

(12)

(13)

(14)

(15)

(16)

| | (a) Name of other organization | (b) Transaction type(a-r) | (c) A mount Involved (\$) |
|------|---|--|---------------------------|
| | | |] |
| (1) | BAPTIST MEMORIAL HOSPITAL-INC | В | 1,027,954 |
| (2) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | В | 933,373 |
| (3) | BAPTIST MEMORIAL HOSPITAL-GOLDEN TRIANGLE INC | В | 257,743 |
| (4) | BAPTIST MEMORIAL REGIONAL REHAB SERVICES INC | В | 209,989 |
| (5) | BAPTIST COLLEGE OF HEALTH SCIENCES INC | В | 907,329 |
| (6) | BAPTIST MEMORIAL HOME CARE INC | В | 846,108 |
| (7) | BAPTIST COLLEGE OF HEALTH SCIENCES INC | С | 2,542,485 |
| (8) | BAPTIST MEMORIAL HOME CARE INC | С | 105,425 |
| (9) | BAPTIST MEMORIAL HOSPITAL-N MISSISSIPPI INC | В | 232,296 |
| (10) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | М | 69,652 |
| (11) | BAPTIST MEMORIAL HEALTH CARE CORPORATION | E | 208,472 |

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Name: BAPTIST MEMORIAL HEALTH CARE FOUNDATION

Form 990, Schedule A, Part I, Line 11h - Provide the following information about the organizations the organization supports.

| (i) Name of Supported Organization (ii) EIN | | (iii) Type of organization (described on lines 1-9 above or IRC section) | (iv) Is the organization in (i) listed in your governing document? | | (v) Did you notify the organization in (i) of your support? | | (vi) Is the organization in (i) organized in the US? | | (vii) A mount of support? |
|--|-----------|---|--|----|---|----|--|----|---------------------------------|
| | | | Yes | No | Yes | No | Yes | No | |
| BAPTIST MEMORIAL HOSPITAL INC | 620123940 | 3 | Yes | | Yes | | Yes | | 1027954 |
| BAPTIST MEMORIAL HOSPITAL-BOONEVILLE INC | 640663760 | 3 | Yes | | Yes | | Yes | | 756 |
| BAPTIST MEMORIAL HOSPITAL-DESOTO INC | 640682111 | 3 | Yes | | Yes | | Yes | | 6842 |
| BAPTIST MEMORIAL HOSPITAL-GOLDEN TRIANGLE INC | 621519754 | 3 | Yes | | Yes | | Yes | | 257743 |
| BAPTIST MEMORIAL HOSPITAL-HUNTINGDON INC | 621166050 | 3 | Yes | | Yes | | Yes | | 16589 |
| BAPTIST MEMORIAL HOSPITAL-LAUDERDALE INC | 621088703 | 3 | Yes | | Yes | | Yes | | 31922 |
| BAPTIST MEMORIAL HOSPITAL-TIPTON INC | 621113167 | 3 | Yes | | Yes | | Yes | | 24629 |
| BAPTIST MEMORIAL HOSPITAL-NORTH MISSISSIPPI INC | 640772726 | 3 | Yes | | Yes | | Yes | | 232296 |
| BAPTIST MEMORIAL HOSPITAL-UNION CITY INC | 621138045 | 3 | Yes | | Yes | | Yes | | 42040 |
| BAPTIST MEMORIAL HOSPITAL-UNION COUNTY INC | 630997281 | 3 | Yes | | Yes | | Yes | | 33469 |
| BAPTIST MEMORIAL HOSPITAL-JONESBORO INC | 261214372 | 3 | Yes | | Yes | | Yes | | 32465 |
| BAPTIST MEMORIAL REGIONAL REHABILITATION SERVICES INC | 581645396 | 3 | Yes | | Yes | | Yes | | 209989 |
| BAPTIST MEMORIAL COLLEGE OF HEALTH SCIENCES INC | 621599670 | 2 | Yes | | Yes | | Yes | | 907329 |
| BAPTIST MINOR MEDICAL CENTERS INC | 621538114 | 501(c)(3)/509(a)(1) | Yes | | Yes | | Yes | | 0 |
| BAPTIST MEMORIAL HEALTH CARE CORPORATION & AFFILIATES | 581521475 | 501(c)(3)/509(a)(3) | Yes | | Yes | | Yes | | 933373 |
| BAPTIST MEMORIAL HOME CARE INC | 581562973 | 501(c)(3)/509(a)(2) | Yes | | Yes | | Yes | | 846108 |