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Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2009

Open to Public Inspection

\ Fo	rthe 2	2009 ca <u>lendar ye</u>		0-01-2009 and ending 09-3	0-2010		
Ch	eck if ap	oplicable Please	C Name of organization Cameron Memorial Commu	nity Hospital Inc		D Employer	identification number
_ Add	tress cha	ange use IRS label or	Doing Business As			35-0211 E Telephone	
Na	me chan	nge print or type. See				(260) 66	
_ Init	ial retur	n Specific Instruc-	Number and street (or P O 416 E Maumee Street	box if mail is not delivered to stree	t address) Room	/suite	ots \$ 48,229,796
Tei	mınated	tions.					
Am	ended r	eturn	City or town, state or counti Angola, IN 46703	ry, and ZIP + 4			
Apı	olication	pending	, , , , , , , , , , , , , , , , , , , ,				
			ame and address of principa Burns CEO	al officer	H(a)	Is this a group ret	
		416 E	Maumee Street			affiliates?	ΓYes Γ Nο
		ANGO	DLA,IN 46703		Н(Ь)	Are all affiliates incl	uded?
Ta	x-exem	pt status 🔽 5010	(c) (3) ◀ (insert no)	7(a)(1) or			st (see instructions)
				7(4)(1) 01 327	H(c)	Group exemption	number F
		: • www.camero			<u> </u>		1
	_		ration Trust Association	Other 🟲	L Yea	ar of formation 1972	M State of legal domicile IN
Рa	rt I	Summary Briefly describe t	the organization's mission o	or most significant activities			
	1	•	_	n independent, not-for-profit,	critical acces	s hospital offering	health & wellness
۲		services					
GOYETHIANICE							
2							
5			,	ntinued its operations or dis			
5		_		body (Part VI, line 1a) .			31
<u> </u>				he governing body (Part VI,	line 1b)		4
ACUMUES &			employees (Part V, line 2a)				5 424
ì			volunteers (estimate if nece	• •			6
	1	_		m Part VIII, column (C), line			7a
	ь	Net unrelated bu	siness taxable income from	n Form 990-T, line 34		Daisa Vasa	7b (
	8	Contributions	nd grants (Part VIII line 1	h)		Prior Year 58,373	Current Year
ā	9			g)	—	38,337,222	· · · · · ·
Revenue	10		e revende (Fart VIII, illie 2 ome (Part VIII, column (A)	—	-525,438	<u> </u>	
Æ	11		· · · · · ·	s 5, 6d, 8c, 9c, 10c, and 11c		634,672	
	12		, , , , , , , , , , , , , , , , , , , ,	st equal Part VIII, column (001,012	3,2,23,
				<u> </u>		38,504,829	41,065,625
	13			column (A), lines 1-3) .		С	-
	14			olumn (A), line 4)		С	0
83	15	Salaries, other (compensation, employee be	enefits (Part IX, column (A),	lines 5-	18,033,767	17,482,860
Expenses	16a	Professional fur	ndraising fees (Part IX, colu	ımn (A), line 11e)		C	0
ੜੇ	ь	Total fundraising ex	xpenses (Part IX, column (D), line	e 25) ► 0			
	17	Other expenses	s (Part IX, column (A), lines	: 11a-11d, 11f-24f)		20,502,978	22,666,005
	18	Total expenses	Add lines 13-17 (must ed	qual Part IX, column (A), line	25)	38,536,745	40,148,865
	19	Revenue less e	xpenses Subtract line 18 f	rom line 12		-31,916	916,760
800					Beg	jinning of Current	End of Year
net Assers or Fund Balances	20	Total assets (P	art X, line 16)			Year 35,995,470	
90	21		(Part X, line 26)		•	11,909,326	
	22			21 from line 20	· .	24,086,144	
Pai	t III	Signature B				2 1/0 0 0 /2 1 1	20/012/072
		Under penalties of	регјигу, I declare that I have exa	mined this return, including accom			
		and belief, it is true	e, correct, and complete Declarat	ion of preparer (other than officer)	ıs based on all ın	formation of which pre	parer has any knowledge
Sigr	1	*****				2011-08-11	
ler		Signature of offi	icer			Date	
		DARRYLLFAYE	CHIEF FINANCIAL OFFICER				
		Type or print na					
		Preparer's	A Dulus II	Date	Check if		entifying number
	- 1	signature Joyc	e A Dulworth		self-	(see instruction	ons)
Paid		, r			empolyed	' 	
rep	arer's	Firm's name (or you	urs L BKD LLP		empolyed	•	
rep	arer's Only	Firm's name (or you if self-employed), address, and ZIP +	•		empolyed	EIN >	
rep		ıf self-employed),	P		empolyed	EIN F	(260) 460-4000

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

THE MISSION OF CAMERON MEMORIAL COMMUNITY HOSPITAL IS TO PROVIDE A WIDE RANGE OF HEALTH CARE SERVICES TO THE PEOPLE OF STEUBEN COUNTY AND THE SURROUNDING AREA, IN A SPIRIT OF CHARITY, CONCERN, AND EXCELLENCE

2	Did the organization under the prior Form 990 or 99				ar which were not listed on	┌ Yes ┌ No
	If "Yes," describe these r	new services on Sch	edule O			
3	Did the organization ceasservices?		_	_	onducts, any program	┌ Yes ┌ No
	If "Yes," describe these o	hanges on Schedule	e O			
4		01(c)(4) organizatio	ns and sectio	n 4947(a)(1) trusts	e largest program services b are required to report the an n service reported	
4a	(Code) (Expenses \$	34,804,120	ıncludıng grants of \$) (Revenue \$	40,197,893)
	scans, PET scans and an open second largest program offer SURGERY GROSS REVENUE I	n bore MRI RADIOLOGY ed to patients at CMCH S \$9,100,000 BEFORE CO	GROSS REVENU Over 5,000 proc ONTRACTUAL ALI	E IS \$17,700,000 BEFOR edures are performed an LOWANCES AND CHARITY	over 25,000 procedures, including g E CONTRACTUAL ALLOWANCES AND inually, with 91 5% of the procedur 7 CARE Lab is the third largest prog ,000 BEFORE CONTRACTUAL ALLOW	CHARITY CARE Surgery is the es being outpatient related fram offered to patients at CMCH
4b	(Code) (Expenses \$		ıncludıng grants of \$) (Revenue \$)
4c	(Code) (Expenses \$		including grants of \$) (Revenue \$)
4d	Other program services	(Describe in Sched	dule O)			
	(Expenses \$	•	ing grants of	\$) (Revenue \$)
4e	Total program service e	xpenses ⊧ -\$	34,804,12)		
	· -	• •	• • •			5 200 (0.000)

	•		
Part IV	Checklist	of Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🤨	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		Νο
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Νο
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10		Νο
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		Νo
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No	_		
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
Ь	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		Νο
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νo
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Νo
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Νο
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

orm	990 (2	2009)					Page 5
Par	t V	Statements Regarding Other IRS Filings and Tax Complianc	е				
						Yes	No
		the number reported in Box 3 of Form 1096, Annual Summary and Transmittal					
	of U.S.	. Information Returns . Enter -0- if not applicable					
			1a	30			
b	Enter	the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0			
_	Did th	l e organization comply with backup withholding rules for reportable payments t		fors and reportable			
·		g (gambling) winnings to prize winners?	· •	· · · · · ·	1c		
2a		the number of employees reported on Form W-3, Transmittal of Wage and Tax					
		nents filed for the calendar year ending with or within the year covered by this	2a	424			
ь		east one is reported on line 2a, did the organization file all required federal emp		ent tax returns?			
	Note:	If the sum of lines 1a and 2a is greater than 250, you may be required to e-fill			2b	Yes	
	ınstru	ctions)					
3 a		e organization have unrelated business gross income of \$1,000 or more during	_	'	3a		N o
h		?			3b		NO -
		y time during the calendar year, did the organization have an interest in, or a si			טכ		
1 a		a financial account in a foreign country (such as a bank account, securities ac	-	•			
	accou	nt)?			4a		No
b		s," enter the name of the foreign country 🕨					
		ne instructions for exceptions and filing requirements for Form TD F 90-22 1, F Sial Accounts	Report	of Foreign Bank and			
5a		he organization a party to a prohibited tax shelter transaction at any time durir	na the	tay vear?	5a		N o
		ny taxable party notify the organization that it was or is a party to a prohibited					No
					5b		
С		s" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-E bited Tax Shelter Transaction?			5c		
6a	Does	the organization have annual gross receipts that are normally greater than \$10 ization solicit any contributions that were not tax deductible?	00,00	O, and did the	6a		Νο
		s," did the organization include with every solicitation an express statement th not tax deductible?			6b		
7	Organ	izations that may receive deductible contributions under section 170(c).					
а		e organization receive a payment in excess of \$75 made partly as a contribution es provided to the payor?			7a		Νο
b	If "Yes	s," did the organization notify the donor of the value of the goods or services pi	rovide	d?	7b		
c		e organization sell, exchange, or otherwise dispose of tangible personal properrm 8282?		which it was required to	7c		No
d	If "Yes	s," indicate the number of Forms 8282 filed during the year	7d				
е		e organization, during the year, receive any funds, directly or indirectly, to pay t contract?	•		7e		No
f		e organization, during the year, pay premiums, directly or indirectly, on a perso			7f		No
		l contributions of qualified intellectual property, did the organization file Form 8			7g		
h		ontributions of cars, boats, airplanes, and other vehicles, did the organization fi	ıle a F	orm 1098-C as			
	•	ed?			7h		
8	the su	oring organizations maintaining donor advised funds and section 509(a)(3) supporting organization, or a donor advised fund maintained by a sponsoring orgess holdings at any time during the year?	anızat	ion, have excess	8		
9	Spons	oring organizations maintaining donor advised funds.					
а	Dıd th	e organization make any taxable distributions under section 4966?			9a		
ь	Dıd th	e organization make a distribution to a donor, donor advisor, or related person	?.		9b		
10	Sect io	on 501(c)(7) organizations. Enter					
а	Initiat	ion fees and capital contributions included on Part VIII, line 12	10a				
b		receipts, included on Form 990, Part VIII, line 12, for public use of club	10b				
	facılıtı	es					

416 E MAUMEE STREET Angola, IN 46703 (260) 665-2141

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management						
			Yes	No			
_							
1a	Enter the number of voting members of the governing body						
ь							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Νο			
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Νο			
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		Νο			
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νo			
6	Does the organization have members or stockholders?	6		Νo			
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		Νο			
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		Νο			
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following						
а	The governing body?	8a	Yes				
Ь	Each committee with authority to act on behalf of the governing body?	8b	Yes				
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the						
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo			
	ection B. Policies (This Section B requests information about policies not required by the Internal evenue Code.)						
Re	vende Code.)		Yes	No			
10a	Does the organization have local chapters, branches, or affiliates?	10a	103	No			
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b					
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	105					
11A	A Describe in Schedule O the process, if any, used by the organization to review the Form 990						
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes				
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes				
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes				
13	Does the organization have a written whistleblower policy?	13	Yes				
14	Does the organization have a written document retention and destruction policy?	14	Yes				
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?						
а	The organization's CEO, Executive Director, or top management official	15a	Yes				
Ь	Other officers or key employees of the organization	15b	Yes				
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)						
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes				
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes				
Se	ection C. Disclosure	100	163				
17	List the States with which a copy of this Form 990 is required to be filed►IN						
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)						
-	(3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website. Upon request						
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table						
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ne orga	nızatıor	n 🕨			
	DARRYL L FAYE						

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee."
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did no	t compens	te any	curre	nt o	r forı	mer of	ficer	, dırector, trustee o	r key employee	
(A) Name and Title	(B) Average hours	(C) Position (check all that apply)						(D) Reportable compensation from the	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	1 1-		from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
TERRY VANETTE CHAIRMAN	2 0	х		х				0	0	0
CHARLES NEDELE VICE-CHAIR	2 0	х		Х				0	0	0
BERRY MILLER MD CHIEF OF STAFF	2 0	х		Х				12,000	0	0
KEN DUNLAP SECRETARY	2 0	х		Х				0	0	0
BARBARA SHORT TREASURER	2 0	х		х				0	0	0
OREN SKINNER BOARD MEMBER	2 0	х						0	0	0
R WYATT WEAVER JR MD BOARD MEMBER	2 0	х						0	0	0
STEVE BLUM BOARD MEMBER	2 0	х						0	0	0
DAVID GOODWIN BOARD MEMBER	2 0	х						0	0	0
JEFF POSENDEK BOARD MEMBER	2 0	х						0	0	0
WILLIAM SMITH MD BOARD MEMBER	2 0	х						0	0	0
LARRY WATKINS BOARD MEMBER	2 0	х						0	0	0
ELLEN BISSON COO	32 0			х				143,641	0	8,710
DARRYL FAYE CFO	40 0			х				134,267	0	5,993
GREG BURNS CEO - HIRED 2/2/2009	40 0			х				219,885	0	3,475
DARLEANA CROFOOT DIR OF QUALITY/COMPLIANCE	40 0					х		101,153	0	4,681
								_		

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization ►4

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3		Νo
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
MORRISON KATTMAN MENZE 119 W WAYNE STREET FORT WAYNE, IN 46802	ARCHITECTS	816,544
CHUPP MEDICAL PO BOX 982 FREMONT, IN 46737	PHYSICIAN	353,648
STEUBEN CO ANESTHESIA PC 301 E MAUMEE STREET ANGOLA, IN 46703	ANESTHESIA SERVICES	306,468
ANESTHESIOLOGY ASSOC PC 712 N EARL AVENUE SUITE B LAFAYETTE, IN 47904	ANESTHESIA SERVICES	282,540
SOUTH BEND MEDICAL FOUNDATION PO BOX 2030 MISHAWAKA, IN 46546	LAB SERVICES	216,535
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ►30	who received more than	

					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
13 S	1a	Federated camp	paigns 1a					
Contributions, giffs, grants and other similar amounts	ь	Membership du	es 1b					
ე.წ	c	Fundraising eve	ents 1c					
Ëæ	d	Related organiz	ations 1d	56,907				
<u>₹</u>	e	Government grants	s (contributions) 1e					
돌.硷	f		ons, gifts, grants, and 1f	218	i	i		
돌	_	similar amounts no	ot included above butions included in					
₹ 5	g							
<u>5</u> ₩	h		s 1a-1f	▶	57,125			
				Business Code				
JE (2a	NET PATIENT SERV	/ICE	621,400	39,628,528	39,628,528		
29.	ь	CAFETERIA		900,099	119,965			119,965
ě.	c	COMMUNITY HEAL	TH	624,200	7,305	7,305		
ž	d	MEALS ON WHEELS		624,200	14,679	14,679		
<u>%</u>	e			,		,		
Program Service Revenue	f	All other progra	am service revenue					
<u> </u>	g	Total. Add lines	3 2a - 2f		39,770,477			
	3		ome (including dividen	·	201 575			
			ar amounts)		301,575			301,575
	4		tment of tax-exempt bond		807			807
	5	Royalties	() 5		0			
	6a	Gross Rents	(ı) Real 232,307	(II) Personal				
	ь	Less rental	25,249					
		expenses Rental income	207,058					
	C C	or (loss)						
	d	Net rental incor	me or (loss)		207,058			207,058
	_	Cross amount	(i) Securities	(II) O ther				
	7a	Gross amount from sales of	7,202,326					
		assets other than inventory						
	ь	Less cost or other basis and	7,138,922					
		sales expenses						
	c	Gain or (loss)	63,404		62.404			62.404
	d		s)		63,404			63,404
Other Revenue	8a	Gross income for events (not included) \$	luding					
ě		of contributions See Part IV, lin	reported on line 1c)					
<u>.</u>		·	а					
<u>ਦ</u>	ь	Less direct ex	penses b					
ō	С	Net income or (loss) from fundraising	events 🕨	0			
	9a	Gross income fi See Part IV, lin	rom gaming activities le 19 a					
	ь	Less direct ev	penses b					
	_ c	· ·	(loss) from gaming activ	vities►	0			
	10a	Gross sales of returns and allo	unventory, less owances .					
	b c		a oods sold b (loss) from sales of inve	entory	0			
	Ť	Miscellaneous		Business Code	-			
	11a	DAY CARE		900,099	81,583			81,583
	ь	VENDING MAC	CHINES	900,099	36,215			36,215
	c	MISCELLANEC		900,099	547,381	547,381		+
	d	All other revenu		, -	, -	, -		+
	e e	Total. Add lines						+
	12		See Instructions	• •	665,179			
	l			-	41,065,625	40,197,893		810,607

	990 (2009)				Page 10
Par	Statement of Functional Expenses				
	Section 501(c)(3) and 501(c)(4) organizations m			(D)	
	ll other organizations must complete column (A) but are not required to		(B)	(D).	(D)
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S $$ See Part IV , line 21 $$	0			
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	0			
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	375,712	319,355	56,357	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	12,766,104	10,851,188	1,914,916	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	449,901	382,416	67,485	
9	Other employee benefits	2,872,959	2,442,015	 	
10	Payroll taxes	1,018,184	865,456	· ·	
11	Fees for services (non-employees)	1,010,104	003,430	132,720	
	Management	0			
a		_	93,163	16,441	
	Legal	109,604 258,898	220,063	' 	
c c		•	,	' 	
d	Lobbying	1,052	894	158	
e	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	70,809	60,188	 	
g	Other	7,929,449	6,740,033	 	
12	Advertising and promotion	172,529	146,650	 	
13	Office expenses	3,533,412	3,003,400	· ·	
14	Information technology	794,053	674,945	119,108	
15	Royalties	0			
16	Occupancy	1,430,423	1,215,860	214,563	
17	Travel	52,652	44,754	7,898	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	251,841	214,065	37,776	
20	Interest	441,303	375,108	66,195	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	2,096,753	1,782,240	314,513	
23	Insurance	365,737	310,876	54,861	
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
а	PROVISION FOR BAD DEBTS	4,517,230	4,517,230		
b	MINOR EQUIPMENT	128,492	109,218	19,274	
с	OTHER	511,768	435,003	76,765	
d					
e					
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	40,148,865	34,804,120	5,344,745	0
26	Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational				
	campaign and fundraising solicitation				

Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			8,000	1	8,050
	2	Savings and temporary cash investments	•		3,218,703	2	1,775,907
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			5,652,967	4	6,691,866
	5	Receivables from current and former officers, directors, trustees highest compensated employees. Complete Part II of	s, key	employees, and			
		Schedule L				5	
	6	Receivables from other disqualified persons (as defined under s persons described in section $4958(c)(3)(B)$ Complete Part II of	4958(f)(1)) and				
		Schedule L		6			
ssets	7	Notes and loans receivable, net				7	
8	8	Inventories for sale or use			661,195	8	718,187
⋖	9	Prepaid expenses and deferred charges			266,680	9	331,372
	10a	Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D	10a	31,399,136			
	ь	Less accumulated depreciation	10b	21,257,348	11,556,605	10c	10,141,788
	11	Investments—publicly traded securities			10,778,361	11	12,899,300
	12	Investments—other securities See Part IV, line 11		12			
	13	Investments—program-related See Part IV, line 11	7,538	13	3,479,670		
	14	Intangible assets		14			
	15	Other assets See Part IV, line 11	3,845,421	15	10,234,541		
	16	Total assets. Add lines 1 through 15 (must equal line 34)	35,995,470	16	46,280,681		
	17	Accounts payable and accrued expenses .			4,857,261	17	3,826,946
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities			0	20	14,446,091
<u>ē</u> ,	21	Escrow or custodial account liability Complete Part IV of Schedul	eD.			21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
ä		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties			7,046,907	23	2,142,158
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			5,158	25	23,815
	26	Total liabilities. Add lines 17 through 25			11,909,326	26	20,439,010
Ş		Organizations that follow SFAS 117, check here \blacktriangleright $\overline{ u}$ and comp	let e li	nes 27			
Fund Balance		through 29, and lines 33 and 34.					
<u>8</u>	27	Unrestricted net assets			23,694,761		25,457,083
ă	28	Temporarily restricted net assets		391,383		384,588	
Ĕ	29	Permanently restricted net assets			29		
丑		Organizations that do not follow SFAS 117, check here ► and and an analysis and an arrangement 24	nd com	plete			
ē	20	lines 30 through 34. Capital stock or trust principal, or current funds				30	
Assets	30 31	Paid-in or capital surplus, or land, building or equipment fund				31	
551	32	Retained earnings, endowment, accumulated income, or other fu				32	
	33	Total net assets or fund balances	iiius		24,086,144		25,841,671
Net							
l	34	Total liabilities and net assets/fund balances			35,995,470	34	46,280,681

Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2 c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	Separate basis Consolidated basis 🔽 Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
Ь	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

Form **990** (2009)

Employer identification number

SCHEDULE A Public

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Came	ron Mer	morıal Commur	ity Hospita	al Inc			25 0211270		
Pa	rt I	Reason	for Dul	olic Charity State	ιε (ΔII organizations	must complete this pa	35-0211370 art) See instruct		
						gh 11, check only one box		.10113	
1	Г		•		•	ection 170(b)(1)(A)(i).	• •		
2		•		,	(A)(ii). (Attach Schedu				
3	<u></u>					, bed in section 170(b)(1)(A)(iii).		
4	Γ	A medical i	esearch	•	-	hospital described in sect		iii). Enter the	3
5	Г					y owned or operated by a	governmental unit	described in	
_	_			A)(iv). (Complete Pa	•		/# \ / \		
6	<u> </u>	•	•	-	•	ribed in section 170(b)(1)			
7	ı	described i	n	t normally receives a A)(vi) (Complete Pa	·	support from a governmer	ital unit or from the	general pub	lic
8	Г				170(b)(1)(A)(vi) (Con	nplete Part II)			
9			-			of its support from contrib	utıons, membershı	p fees, and g	ross
		=		•		to certain exceptions, ar	*	-	
		ıts support	from gro	ss investment incom	e and unrelated busine	ss taxable income (less s	ection 511 tax) fro	om businesse	es.
		acquired by	the org	anızatıon after June 3	0, 1975 See section 5	09(a)(2). (Complete Part	III)		
10	Γ	Anorganiza	ation org	anized and operated	exclusively to test for p	ublic safety See section!	509(a)(4).		
11	Г _	one or more the box tha a T	e publicly t describ pe I	y supported organizat pes the type of suppo b Type II	ions described in secti rting organization and c c Type III	efit of, to perform the function 5 on 509(a)(1) or section 5 omplete lines 11e throug - Functionally integrated	09(a)(2) See sect h 11 h d	t ion 509(a)(3 Type III - O	3). Check ther
e	ı		oundatio			olled directly or indirectly licly supported organizati			
f		If the orgar check this		eceived a written det	ermination from the IR	S that it is a Type I, Type	II or Type III sup	porting organ	nization,
g		_		006, has the organiz	ation accepted any gift	or contribution from any o	of the		
		following pe		ectly or indirectly co	ntrols author alone or to	ogether with persons desc	rihad in (ii)	Ye:	s No
				·	the supported organiza	-	.Tibed III (II)	11g(i)	3 110
				r of a person describe		icion		11g(ii)	+
				•	described in (i) or (ii) a	hove?		11g(iii)	+
h		• •			he supported organizati			[9(/	
	(i) Name	e of	(ii)	(iii) Type of organization (described on	(iv) Is the organization in col (i) listed in	(v) Did you notify the organization in	(vi) Is the organization in	Ι Λ.	(vii) mount of

Name of supported organization	(ii) EIN	(described on lines 1- 9 above or IRC section (see	col (ı) lı your gov docum	sted in verning	organiza col (i) o suppo	ofyour	col (ı) or	organization in col (i) organized in the U S ?	
		instructions))	Yes	No	Yes	No	Yes	No	
Total									

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	÷·/		
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) Dublic Support Subtract line F from						
6	Public Support. Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and stop here						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
	and stop here. The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	▶ □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and stop here. The organization				,		▶
17a	10%-facts-and-circumstances test-	-2009. If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						▶ ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6)						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and stop here	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	▶ ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	009 (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind stop here. T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes been	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

DLN: 93493224003301

OMB No 1545-0047

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

	me of the organization neron Memorial Community Hospital Ir			Employer idei	ntıfıcatıon number		
				35-0211370			
Par	t I-A Complete if the or	ganization is exempt und	ler section 501(c) or is a section 527	7 organization.		
1	Provide a description of the or	ganization's direct and indirect p	olitical campaign ac	tivities in Part IV			
2	Political expenditures			▶	\$		
3	Volunteer hours						
Par	t I-B Complete if the or	ganization is exempt und	er section 501(c)(3).			
1	•	e tax incurred by the organization	_		\$		
2	Enter the amount of any excis	e tax incurred by organization ma	ınagers under sectio	n 4955 🕨	\$		
3	If the organization incurred a s	section 4955 tax, did it file Form	4720 for this year?		☐ Yes ☐ No		
4a	Was a correction made?				┌ Yes ┌ No		
ь	If "Yes," describe in Part IV						
Par	t I-C Complete if the or	ganization is exempt und	ler section 501(c) except section 50	1(c)(3).		
1	Enter the amount directly exp	ended by the filing organization fo	r section 527 exem	pt function activities 🕨	\$		
2	Enter the amount of the filing of exempt funtion activities	organization's funds contributed t	o other organization	s for section 527	\$		
	exemperaneron decivities						
3	·	tures Add lines 1 and 2 Enter h	ere and on Form 112	20-POL, line 17b ►	\$		
3 4 5	Total exempt function expend Did the filing organization file				\$ Yes No		
4	Total exempt function expend Did the filing organization file State the names, addresses a were made For each organizat contributions received that we	Form 1120-POL for this year?	r (EIN) of all sectior from the filing organ d to a separate polit	n 527 political organization ization's funds Also enter ical organization, such as a	s to which payments the amount of political		
4	Total exempt function expend Did the filing organization file State the names, addresses a were made For each organizat contributions received that we	Form 1120-POL for this year? nd employer identification numbe ion listed, enter the amount paid re promptly and directly delivere	r (EIN) of all sectior from the filing organ d to a separate polit	n 527 political organization ization's funds Also enter ical organization, such as a	s to which payments the amount of political a separate segregated (e) A mount of politica contributions received		
4	Total exempt function expend Did the filing organization file State the names, addresses a were made For each organizat contributions received that we fund or a political action comm	Form 1120-POL for this year? Ind employer identification numbe tion listed, enter the amount paid re promptly and directly delivere intere (PAC) If additional space in	r (EIN) of all sectior from the filing organ d to a separate polit is needed, provide ir	n 527 political organization lization's funds Also enter lical organization, such as a lformation in Part IV (d) A mount paid from filing organization's	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none,		
4	Total exempt function expend Did the filing organization file State the names, addresses a were made For each organizat contributions received that we fund or a political action comm	Form 1120-POL for this year? Ind employer identification numbe tion listed, enter the amount paid re promptly and directly delivere intere (PAC) If additional space in	r (EIN) of all sectior from the filing organ d to a separate polit is needed, provide ir	n 527 political organization lization's funds Also enter lical organization, such as a lformation in Part IV (d) A mount paid from filing organization's	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none,		
4	Total exempt function expend Did the filing organization file State the names, addresses a were made For each organizat contributions received that we fund or a political action comm	Form 1120-POL for this year? Ind employer identification numbe tion listed, enter the amount paid re promptly and directly delivere intere (PAC) If additional space in	r (EIN) of all sectior from the filing organ d to a separate polit is needed, provide ir	n 527 political organization lization's funds Also enter lical organization, such as a lformation in Part IV (d) A mount paid from filing organization's	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none,		
4	Total exempt function expend Did the filing organization file State the names, addresses a were made For each organizat contributions received that we fund or a political action comm	Form 1120-POL for this year? Ind employer identification numbe tion listed, enter the amount paid re promptly and directly delivere intere (PAC) If additional space in	r (EIN) of all sectior from the filing organ d to a separate polit is needed, provide ir	n 527 political organization lization's funds Also enter lical organization, such as a lformation in Part IV (d) A mount paid from filing organization's	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none,		
4	Total exempt function expend Did the filing organization file State the names, addresses a were made For each organizat contributions received that we fund or a political action comm	Form 1120-POL for this year? Ind employer identification numbe tion listed, enter the amount paid re promptly and directly delivere intere (PAC) If additional space in	r (EIN) of all sectior from the filing organ d to a separate polit is needed, provide ir	n 527 political organization lization's funds Also enter lical organization, such as a lformation in Part IV (d) A mount paid from filing organization's	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none,		
4	Total exempt function expend Did the filing organization file State the names, addresses a were made For each organizat contributions received that we fund or a political action comm	Form 1120-POL for this year? Ind employer identification numbe tion listed, enter the amount paid re promptly and directly delivere intere (PAC) If additional space in	r (EIN) of all sectior from the filing organ d to a separate polit is needed, provide ir	n 527 political organization lization's funds Also enter lical organization, such as a lformation in Part IV (d) A mount paid from filing organization's	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none,		
4	Total exempt function expend Did the filing organization file State the names, addresses a were made For each organizat contributions received that we fund or a political action comm	Form 1120-POL for this year? Ind employer identification numbe tion listed, enter the amount paid re promptly and directly delivere intere (PAC) If additional space in	r (EIN) of all sectior from the filing organ d to a separate polit is needed, provide ir	n 527 political organization lization's funds Also enter lical organization, such as a lformation in Part IV (d) A mount paid from filing organization's	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none,		

e Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

Pa	Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).							
	Check If the filing organization belongs to a Check If the filing organization checked box		d" provisions apply	,				
<u> </u>	Limits on Lobbying E (The term "expenditures" means ar	Expenditures			(a) Filing Organization's Totals	(b) Affiliated Group Totals		
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	ıbyıng)					
b	Total lobbying expenditures to influence a legisla							
c	Total lobbying expenditures (add lines 1a and 18							
d	Other exempt purpose expenditures							
e	Total exempt purpose expenditures (add lines 1							
f	f Lobbying nontaxable amount Enter the amount from the following table in both columns							
	If the amount on line 1e, column (a) or (b) is: Not over \$500,000	The lobbying nontaxa 20% of the amount on lir						
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	0				
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,0	000				
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,00	00				
	Over \$17,000,000	\$1,000,000						
		•						
g	Grassroots nontaxable amount (enter 25% of lin	ne 1 f)						
h	Subtract line 1g from line 1a If zero or less, enter	er -0-						
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -						
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file F	orm 4720 repoi	rtıng	┌ Yes ┌ No		
	(Some organizations that made a columns below. See the	he instructions fo	ection do not l r lines 2a thro	nave to com ugh 2f on pa		ne five		
	Lobbying Exp	enditures During	4-Year Averag	ing Period	I	ı		
	Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) Total		
2a	Lobbying non-taxable amount							
b	Lobbying ceiling amount (150% of line 2a, column(e))							
c	Total lobbying expenditures							
d	Grassroots non-taxable amount							

chedule C (Fo	orm 990 or 990-EZ) 2009			Page
Part II-B	Complete if the organization is exempt under section $501(c)(3)$ and has (election under section $501(h)$).	NOT fi	led Fo	rm 5768
		(a	a)	(b)
		Vac	No	A mount

		Yes	No	A mount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?		Νo	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo	
c	Media advertisements?		Νo	
d	Mailings to members, legislators, or the public?		Νo	
e	Publications, or published or broadcast statements?		Νo	
f	Grants to other organizations for lobbying purposes?		Νo	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo	
i	Other activities? If "Yes," describe in Part IV	Yes		1,05
j	Total lines 1c through 1i		•	1,05
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Νo	
b	If "Yes," enter the amount of any tax incurred under section 4912			

d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

c If "Yes," enter the amount of any tax incurred by organization managers under section 4912

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

	Dues, assessments and similar amounts nom members		
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
ь	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Ident if ier	Return Reference	Explanation
PAGE 3, PART II-B		A PORTION OF INDIANA HOSPITAL ASSOCIATION DUES IS ALLOCATED TO LOBBYING EXPENSES 5 45% OF \$19,300 EQUALS \$1,052

DLN: 93493224003301

OMB No 1545-0047

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990. ► See separate instructions. Employer identification number Name of the organization

Cameron M	1emorial Community Hospital Inc			
Part I	Organizations Maintaining Donor A	duigod Eundo or Othor Similar I		0211370
artı	organizations Maintaining Donor At organization answered "Yes" to Form 99		rulius	or Accounts. Complete if the
		(a) Donor advised funds	(b) Funds and other accounts
Total	number at end of year			
Aggr	egate contributions to (during year)			
Aggr	egate grants from (during year)			
Aggr	egate value at end of year			
	the organization inform all donors and donor advi		onor advi	sed Yes No
	the organization inform all grantees, donors, and I only for charitable purposes and not for the ben			r purpose
	erring impermissible private benefit			Yes No
art II	Conservation Easements. Complete	if the organization answered "Yes"	to Form	n 990, Part IV, line 7.
Г Г	ose(s) of conservation easements held by the o Preservation of land for public use (e g , recreati Protection of natural habitat Preservation of open space plete lines 2a-2d if the organization held a qual	on or pleasure) Preservation of a	a certified	cally importantly land area d historic structure
	ment on the last day of the tax year	med conservation contribution in the for	III OI a CO	Held at the End of the Year
a Tota	I number of conservation easements		2a	neid at the End of the Fedi
b Tota	l acreage restricted by conservation easements		2b	
	ber of conservation easements on a certified his		2c	
	ber of conservation easements included in (c) a	• •	2d	
		•		
	ber of conservation easements modified, transfe axable year ▶	erred, released, extinguished, or termina	tea by th	e organization during
Num	ber of states where property subject to conserva	ation easement is located 🛌		
	s the organization have a written policy regarding rement of the conservation easements it holds?		ndling of	violations, and Yes No
Staff	and volunteer hours devoted to monitoring, insp	pecting and enforcing conservation ease	ments du	uring the year ►
A mo	unt of expenses incurred in monitoring, inspecti	ng, and enforcing conservation easemen	nts during	g the year ►\$
	s each conservation easement reported on line 2 (h)(4)(B)(i) and 170(h)(4)(B)(ii)?	2 (d) above satisfy the requirements of se	ection	┌ Yes
balaı	art XIV, describe how the organization reports of nce sheet, and include, if applicable, the text of t organization's accounting for conservation easer	the footnote to the organization's financi		
art III	Organizations Maintaining Collection Complete if the organization answered '		, or Oth	ner Similar Assets.
art, l	e organization elected, as permitted under SFAS nistorical treasures, or other similar assets held ide, in Part XIV, the text of the footnote to its fir	for public exhibition, education or resea	rch in fui	
hısto	e organization elected, as permitted under SFAS orical treasures, or other similar assets held for ide the following amounts relating to these items	public exhibition, education, or research		•
(i) _R	evenues included in Form 990, Part VIII, line 1			► \$
(ii) ∆	assets included in Form 990, Part X			► \$
	e organization received or held works of art, hist	orical treasures, or other similar assets	for financ	
	wing amounts required to be reported under SFA		. J. man	gamy promise the

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Par	411 Organizations Maintaining Co	illections of Art	t, His	tori	<u>cal Tre</u>	asures	s, or Ot	hei	r Similar As	sets (c	ontınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne foll	owing th	at are a :	sıgnıfıcar	nt us	se of its collect	:ion	
а	Public exhibition		d	Γ	Loan or	exchan	ge progra	ms			
b	Scholarly research		e	Γ	Other						
c	Preservation for future generations										
4	Provide a description of the organization's co Part XIV	ollections and expla	aın hov	w the y	/ further	the orga	nızatıon's	s ex	empt purpose i	n	
5	During the year, did the organization solicity assets to be sold to raise funds rather than t									Г Yes	┌ No
Par	t IV Escrow and Custodial Arrang						iswered	"Ye	es" to Form 9	90,	
	Part IV, line 9, or reported an ar										
	Is the organization an agent, trustee, custoo included on Form 990, Part X?					ons or ot	her asse:	ts n		┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	V and complete the	follow	ing ta	able						
_									An	nount	
c	Beginning balance							LC			
d	Additions during the year						<u> </u>	ld			
e	Distributions during the year							le			
f	Ending balance						1	lf		_	
2a	Did the organization include an amount on Fo		e 21?							Yes	No
	If "Yes," explain the arrangement in Part XI\				L UNZ U		000 1	<u> </u>			
Ра	rt V Endowment Funds. Complete	(a)Current Year		Mere Prior Y		c) Two Ye			Three Years Back	(e)Four \	'ears Back
1a	Beginning of year balance	(4)	<u> </u>	,,,,,,,,		(0)		(,-		(-)	
ь	Contributions										
c	Investment earnings or losses										
d	Grants or scholarships										
e	Other expenditures for facilities										
_	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the year	r end balance held	as								
а	Board designated or quasi-endowment 🕨										
Ь	Permanent endowment 🕨										
С	Term endowment 🕨							_			
3а	Are there endowment funds not in the posse organization by	ssion of the organiz	ation	that a	re held a	and admi	nistered	for	the	Yes	No
	(i) unrelated organizations								3a(
	(ii) related organizations								3a(ii)	
b	If "Yes" to 3a(II), are the related organization								3t)	
4	Describe in Part XIV the intended uses of th										
Par	t VI Investments—Land, Building	s, and Equipme	nt. S				•			1	
	Description of investment				Cost or ot (Investme		Cost or oth asıs (other)		(c) Accumulated depreciation	(d) Bo	ook value
1a	Land						1,043,3	373			1,043,373
b	Buildings		•				16,525,0	93	10,555,31	9	5,969,774
	Leasehold improvements		•								
d	Equipment		•				13,830,6	570	10,702,02	9	3,128,641
е	Other							1			

10,141,788

Part VIII Investments—Other Securities. See	Form 990, Part X, line 12 T		
(a) Description of security or category (including name of security)	(b) Book value		d of valuation f-year market value
Financial derivatives		Cost of cha o	year market value
Closely-held equity interests Other	+		
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. See		13.	
			d of valuation
(a) Description of investment type	(b) Book value		f-year market value
	+		
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	0		
Part IX Other Assets. See Form 990, Part X, lin			
(a) Descrip			(b) Book value
EXTERNALLY RESTRICTED ASSETS			202,488
DESIGNATED CAPITAL IMPROVEMENT			1,661,753
CONSTRUCTION IN PROGRESS			5,617,209
HELD BY TRUSTEE UNDER AGRMNT			2,459,554
DEFERRED FINANCING COSTS			
			293,537
			293,537
			293,537
			293,537
			293,537
			293,537
			293,537
			293,537
			293,537
			293,537
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	5.)		10,234,541
Part X Other Liabilities. See Form 990, Part X	, line 25.		
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25. (b) Amount		
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount 0		
Part X Other Liabilities. See Form 990, Part X	, line 25. (b) Amount		
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount 0		
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount 0		
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount 0		
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Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount 0		
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Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount 0		
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount 0		
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount 0		
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount 0		
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount 0		
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	, line 25. (b) A mount 0		

Pai	t XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	41,065,625
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	40,148,865
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	916,760
4	Net unrealized gains (losses) on investments	4	831,227
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	831,227
10		10	1,747,987
	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9 t XIII Reconciliation of Revenue per Audited Financial Statements With Revenue p		
1	Total revenue, gains, and other support per audited financial statements	1	41,851,292
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		, ,
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
с	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	856,476
3	Subtract line 2e from line 1	3	40,994,816
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 70,809		
b	Other (Describe in Part XIV) 4b		
c	Add lines 4a and 4b	4c	70,809
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	41,065,625
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	per Re	turn
1	Total expenses and losses per audited financial	1	40,103,305
2	statements		
a	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	25,249
3	Subtract line 2e from line 1	3	40,078,056
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 70,809		
b	Other (Describe in Part XIV) 4b		
c	Add lines 4a and 4b	4c	70,809
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	40,148,865
Pai	t XIV Supplemental Information		, ,

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
SCHEDULE D	FIN 48 DISCLOSURE	Management has evaluated their income tax positions under the guidance included in ASC 740 Based on their review, management has not identified any material uncertain tax positions to be recorded or disclosed in the financial statements
RECONCILIATION	PART XII	LINE 2D RENT EXPENSES 25,249
RECONCILIATION	PART XIII	LINE 2D RENT EXPENSES 25,249

OMB No 1545-0047

Open to Public **Inspection**

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

Hospitals

► See separate instructions.

Name of the organization Cameron Memorial Community Hospital Inc

Employer identification number

						0211370			
Pa	rt I Charity Care and	Certain O	ther Com	munity Benefits at	Cost				
.a	Does the organization have a	charity care	policy? If "N	lo," skip to question 6a			1-	Yes	No
	If "Yes," is it a written policy						1a 1b	Yes	
	If the organization has multip				describes application (of the charity	10	Yes	
	care policy to the various hos					,			
	Applied uniformly to all ho	ospitals		Applied uniformly	to most hospitals				
	Generally tailored to indiv	ıdual hospita	Is						
3	Answer the following based or organization's patients	n the charity	care eligibili	ty criteria that applies t	o the largest number o	of the			
а	Does the organization use Fe income individuals? If "Yes,"						3a	Yes	
	Г 100% Г 150%		∞∞ Г	_			Sa	165	
b	Does the organization use FP "Yes," indicate which of the fo					dividuals / If			
							3b	Yes	
	200% 250%	✓ 30	00%	350% - 40	0% Other_	<u>%</u>			
С	If the organization does not u determining eligibility for free test or other threshold, regard	or discounte	d care Inclu	ide in the description wh	nether the organization				
4	Does the organization's polic	y provide free	or discount	ed care to the "medical	ly indigent"?		4	Yes	
а	Does the organization budget						5a	Yes	
5	If "Yes," did the organization	's charity car	e expenses (exceed the budgeted an	nount?		5b		Νο
5	If "Yes" to line 5b, as a resul care to a patient who was elig	_			•		5c		
а	Does the organization prepare	e an annual c	ommunity be	enefit report?			6a	Yes	
b	If "Yes," does the organization	on make it ava	aılable to the	public?			6b	Yes	
	Complete the following table worksheets with the Schedule		ksheets prov	rided in the Schedule H	instructions Do not s	ubmit these			
,	Charity Care and Certain O		nıtv Benefits	at Cost					<u> </u>
	Charity Care and	(a) Number of	(b) Persons	(c) Total community	(d) Direct offsetting	(e) Net community I	penefit	(f) Pero	cent of
_	Means-Tested Government Programs	activities or programs (optional)	served (optional)	benefit expense	revenue	expense	Jenena	total ex	
)	Charity care at cost (from Worksheets 1 and 2)			430,079		4:	30,079	1	210 %
•	Unreimbursed Medicaid (from Worksheet 3, column a)			4,322,689	2,865,923	1.4	56,766	4	090 %
:	Unreimbursed costs—other means-tested government programs (from Worksheet 3, column b)			1,322,003	2,003,923	Σ, 1.	30,700		030 10
ı .	Total Charity Care and Means-Tested Government Programs			4,752,768	2,865,923	1,88	36,845	5	300 %
	Other Benefits Community health improvement services and community benefit operations (from (Worksheet 4)			35,796			35,796	0	090 %
ı	Health professions education (from Worksheet 5) Subsidized health services								
	(from Worksheet 6)								
	Research (from Worksheet 7) Cash and in-kind contributions		1						
	to community groups			8,178			8,178	n	020 %
Т	otal Other Benefits			43,974			13,974		110 %
٦ ،	Total. Add lines 7d and 71			4,796,742	2,865,923		30,819	5	410 %

Pa	rt III Community Buildir activities.	ng Activitie	s Complete t	nis table if the	orga	anızatı	on co	nducte	ed any commur	nty b	uildin	g
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total commur building expense			rect offs revenue		(e) Net communit building expense	<i>'</i>	(f) Perc total ex	
1	Physical improvements and housing			166	5,281							
2	Economic development											
3	Community support											
ı	Environmental improvements											
5	Leadership development and training for community members											
<u>,</u>	Coalition building Community health improvement advocacy											
8	Workforce development			49	,752							
9	Other											
) - 1:	Total t IIII Bad Debt, Medicar	o & Colleg	tion Dractic		,033							
ŒΙ	Bad Debt, Medical	e, & Conec	HOH PLACEIC	es								
:ct	ion A. Bad Debt Expense										Yes	No
	Does the organization report b Statement No 15?	•		ce with Heathcai	e Fin	ancıal	Manag	ement	Association	1	Yes	
	Enter the amount of the organi			tcost)		. 1	2	•	2,254,098			
	Enter the estimated amount of)		3		137,353			
	attributable to patients eligible Provide in Part VI the text of t				• teme	·		rihes h	·			
	In addition, describe the costi rationale for including other ba	ng methodolog	gy used in deter	rmining the amou								
ct	ion B. Medicare											
	Enter total revenue received fr						5		9,517,236			
	Enter Medicare allowable cost		. ,				6		8,756,467			
	Describe in Part VI the extent Also describe in Part VI the co	is is the surplus or (shortfall)										
	Cost accounting system	I Co	st to charge ra	tio	1 0	ther						
	ion C. Collection Practices	umittan daht as	Maatian naliau	,								
a b	Does the organization have a way of the organization patients who are known to qua	n's collection p lify for charity	oolicy contain p care or financia	rovisions on the al assistance? D						9a 9b	Yes	
a i	rt IV Management Com	panies and	Joint Ventu	res						T		
	(a) Name of entity	(t	o) Description of pr activity of entity		pr) Organız ofit % or ownershi	stock	e	d) Officers, directors, trustees, or key employees' profit % r stock ownership%	pro	e) Physic fit % or wnershi	stock
CA	MERON MED OUTREACH	ASSISTED LIVIN	G FACILITY			10	0 000 %		,			
TR	I-STATE MED IMAGIN	RADIOLOGY SEF	RVICES			4	0 000 %	b				
_												
)												
1												
2												
3												
_		1								_		

									1 ugc u
Part V Facility Information									
Name and address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)
Cameron Memorial Community Hospital Inc	,,	,,			,,		,,		
416 E Maumee Street ANGOLA,IN 46703	Х	Х			X		Х		
	-								
	<u> </u>								
	1								
-									
	<u> </u>								
	<u> </u>								

Part VI Supplemental Information

Complete this part to provide the following information

1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 4, Part III, line 8, Part III, line 9b, and Part V See Instructions

See additional data

2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves

See additional data

3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy

The Charity Care policy is available in the Emergency Room and Registration areas of the hospital Cameron distributes an Important Billing Information for Uninsured Patients handout to every uninsured patient. This handout is designed to help patients understand the billing process, payment options and financial assistance that is available. We have Financial Counselors available to discuss with the patients federal, state and hospital financial assistance programs and assist with enrollment programs, when applicable. Cameron is an approved Indiana Medicaid Enrollment Center for our patients.

- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves

 The Charity Care policy is available in the Emergency Room and Registration areas of the hospital Cameron distributes an Important Billing Information for Uninsured Patients handout to every uninsured patient. This handout is designed to help patients understand the billing process, payment options and financial assistance that is available. We have Financial Counselors available to discuss with the patients federal, state and hospital financial assistance programs and assist with enrollment programs, when applicable Cameron is an approved Indiana Medicaid Enrollment Center for our patients
- 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves

See additional data

- **6** Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)

 See additional data
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communites served
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Additional Data

Software ID: Software Version:

EIN: 35-0211370

Name: Cameron Memorial Community Hospital Inc

Form 990 Schedule H, Part VI - Supplemental Information, Line 1

The Hospital reports patient accounts receivable for services rendered at net realizable amounts from third party payers, patients, and others. The Hospital provides an allowance for doubtful accounts based upon a review of outstanding receivables, historical collection information, and existing economic conditions. As a service to the patient, the entities bill third party payers directly and bill the patient when the patient's liability is determined. Patient accounts receivable are due in full when billed. Accounts are considered delinquent and subsequently written off as bad debts based on individual credit evaluation and specific circumstances of the account. An aggregate cost to charge ratio was used to provide bad debt at cost for Part III line. 2. The estimated amount calculated for Part III line. 3 was determined by taking the total amount of charity care applications which failed to meet eligibility requirements and multiplying it by the cost to charge ratio.

Calculation for Line 6 came from figures on the FY 2010 Medicare Cost Report, Worksheet E-3, Part II Line 6, E-2 Line 12, E Part B Line 5

The Collection policy addresses four options, including Compassionate Care Financial Assistance. The patients must meet the eligibility criteria to qualify for Compassionate Care

THE HOSPITAL OPERATES AN EMERGENCY ROOM OPEN TO ALL PERSONS REGARDLESS OF ABILITY TO PAY IN ADDITION TO PROVIDING EMERGENCY SERVICES, THE HOSPITAL PROVIDES MINOR EMERGENCY AND URGENT CARE SERVICES TO ALL REGARDLESS OF ABILITY TO PAY THE HOSPITAL PARTICIPATES IN MEDICAID. MEDICARE. CHAMPUS. AND/OR OTHER GOVERNMENT SPONSORED HEALTH PROGRAMS ADDITIONALLY, THE HOSPITAL ABSORBED MORE THAN \$760,769 IN UNREIMBURSED MEDICARE COSTS DURING 2010 AS WELL AS \$1.456.766 IN UNREIMBURSED MEDICAID COSTS THE HOSPITAL PARTICIPATES IN A COMMUNITY CLINIC FOR POOR AND LOW INCOME RESIDENTS, WHEREIN LAB, RADIOLOGY, AND REHAB COSTS ARE ENTIRELY WRITTEN OFF ALTHOUGH THE PRIMARY CARE PHYSICIANS ARE NOT EMPLOYEED STAFF OF THE HOSPITAL, A NUMBER OF PHYSICIANS VOLUNTEER THEIR SERVICES AT THE CLINIC THE HOSPITAL OFFERS A COMPASSIONATE CARE PROGRAM TO ELIGIBLE PARTICIPANTS BASED ON THE FEDERAL POVERTY GUIDELINES AT THE 300% LEVEL IN 2010, THE HOSPITAL ABSORBED \$430,079 IN CHARITY CARE COSTS CAMERON ALSO PROVIDES SCREENINGS FOR RESIDENTS WHO ARE UNINSURED OR UNDERINSURED INCLUDING PSA SCREENINGS, SKIN CANCER SCREENINGS, BREAST CANCER SCREENINGS AND BLOOD GLUCOSE TESTING FOR DIABETES OR PRE-DIABETES THE HOSPITAL HAS AN OPEN MEDICAL STAFF WITH PRIVILEGES AVAILABLE TO ALL QUALIFIED IN THE AREA THE GOVERNING BODY (BOARD OF DIRECTORS) CONSISTS OF INDEPENDENT PEOPLE REPRESENTATIVE OF THE COMMUNITY SERVED THE HOSPITAL RECEIVES STRONG SUPPORT FROM AREA RESIDENTS AS EVIDENCED BY THE LARGE BODY OF VOLUNTEERS COMMITTED TO FURTHERING THE HOSPITAL'S MISSION

An assessment of the expected future needs for the community Hospital services was conducted by management in the past year. The assessment of the Hospital services included the following -Identification of the geographical service area from which the Hospital will derive its patients and its market share within that area, -Analysis of published historical and projected economic and demographic data trends in the service area, -Analysis of the competition in the primary service area, -Analysis of market share and use rates of the primary service area, and -Analysis of historical and forecasted utilization. In addition to the above needs assessment, the Hospital also took into account such variables as -Proximity of the facility to family and friends, -Aesthetic qualities of the facility, -Accessibility, -Changes in law or regulation, and -Referrals by area doctors.

The hospital is very committed to the community by supporting various groups and not-for-profit organizations. Over 40 donations have been provided throughout the year, supporting the areas of health, education, and safety. During 2010 the hospital also donated a home for the regional Habitat for Humanity which was moved off of the hospital campus and renovated for an area family in need. Additionally, hospital staff and physicians donate many hours of their time to serve in the Faith Community Clinic which assists the poor and underserved of the community. Finally, the hospital partners with area emergency personnel to assist with disaster preparedness in the county. The hospital feels that disaster preparedness is an important role for it to play in our community, assisting residents in the event of a natural disaster or industrial accident of other large scale emergency.

REGARDLESS OF ABILITY TO PAY IN ADDITION TO PROVIDING EMERGENCY SERVICES. THE HOSPITAL PROVIDES MINOR EMERGENCY AND URGENT CARE SERVICES TO ALL REGARDLESS OF ABILITY TO PAY THE HOSPITAL PARTICIPATES IN MEDICAID. MEDICARE. CHAMPUS. AND/OR OTHER GOVERNMENT SPONSORED HEALTH PROGRAMS IN ADDITION TO OUR PARTICIPATION IN THESE PROGRAMS, THE HOSPITAL ABSORBED MORE THAN \$760,769 IN UNREIMBURSED MEDICARE COSTS DURING 2010 IN ADDITION. THE HOSPITAL ALSO ABSORBED \$1.456.766 IN UNREIMBURSED MEDICAID COSTS DURING 2010 THE HOSPITAL ALSO PARTICIPATES IN A COMMUNITY CLINIC FOR POOR AND LOW INCOME RESIDENTS, WHEREIN LAB, RADIOLOGY, AND REHAB COSTS ARE ENTIRELY WRITTEN OFF ALTHOUGH THE PRIMARY CARE PHYSICIANS ARE NOT EMPLOYEED STAFF OF THE HOSPITAL, A NUMBER OF PHYSICIANS VOLUNTEER THEIR SERVICES AT THE CLINIC THE HOSPITAL OFFERS A COMPASSIONATE CARE PROGRAM TO ELIGIBLE PARTICIPANTS BASED ON THE FEDERAL POVERTY GUIDELINES AT THE 300% LEVEL IN 2010, THE HOSPITAL ABSORBED \$430,079 IN CHARITY CARE COSTS CAMERON ALSO PROVIDES SCREENINGS FOR RESIDENTS WHO ARE UNINSURED OR UNDERINSURED INCLUDING PSA SCREENINGS, SKIN CANCER SCREENINGS, BREAST CANCER SCREENINGS AND BLOOD GLUCOSE TESTING FOR DIABETES OR PRE-DIABETES THE HOSPITAL HAS AN OPEN MEDICAL STAFF WITH PRIVILEGES AVAILABLE TO ALL QUALIFIED IN THE AREA THE GOVERNING BODY (BOARD OF DIRECTORS) CONSISTS OF INDEPENDENT PEOPLE REPRESENTATIVE OF THE COMMUNITY WE SERVE THE HOSPITAL RECEIVES STRONG SUPPORT FROM AREA RESIDENTS AS EVIDENCED BY THE LARGE BODY OF VOLUNTEERS COMMITTED TO FURTHERING THE HOSPITAL'S MISSION

DLN: 93493224003301

OMB No 1545-0047

Employer identification number

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Cai	neion Piemonal Community Hospital Inc	35-0211370			
Pa	rt I Questions Regarding Compensation				
				Yes	Νo
1a	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	rided any of the following to or for a person listed in Form to provide any relevant information regarding these items			
	First-class or charter travel	Housing allowance or residence for personal use			
	Travel for companions	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the orgonic reimbursement orprovision of all the expenses descr		1b		
2	Did the organization require substantiation prior to re officers, directors, trustees, and the CEO/Executive		2		
3	Indicate which, if any, of the following the organizatio organization's CEO/Executive Director Check all the	at apply			
	Compensation committee	Written employment contract			
	✓ Independent compensation consultant Form 990 of other organizations	Compensation survey or studyApproval by the board or compensation committee			
	1 offit 990 of other organizations	P Approval by the board of compensation committee			
4	During the year, did any person listed in Form 990, Por a related organization	art VII, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control p	payment?	4a		Νο
b	Participate in, or receive payment from, a supplemen	tal nonqualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-ba	sed compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pro	vide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mus	st complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, I compensation contingent on the revenues of	ine 1a, did the organization pay or accrue any			
а	The organization?		5a		Νo
b	Any related organization?		5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in form 990, Part VII, Section A, I compensation contingent on the net earnings of	ine 1a, did the organization pay or accrue any			
а	The organization?		6a		Νo
b	Any related organization?		6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," de		7		Νo
8	Were any amounts reported in Form 990, Part VII, pasubject to the initial contract exception described in in Part III		8		No
9	If "Yes" to line 8 did the organization also follow the	rehuttable presumption procedure described in Regulations			

section 53 4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI		(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(1)-(D)	(F) Compensation reported in prior
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benenes	(5)(1) (5)	Form 990 or Form 990-EZ
ELLEN BISSON	(1) (11)	127,283 0	0 0	16,358 0	5,850 0	2,860 0	152,351 0	0 0
GREG BURNS	(1) (11)	219,433 0	0 0	452 0	0 0	3,475 0	223,360 0	o 0

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

]	Ident if ier	Ret urn Ref erence	Explanation
]	Ident if ier	Reference	Explanation

Schedule J (Form 990) 2009

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DLN: 93493224003301

Schedule K
(Form 990)
Supple

Supplemental Information on Tax Exempt Bonds

Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).
 ► Attach to Form 990.
 ► See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Cameron Memorial Community Hospital Inc

Employer identification number

35-0211370

										35-02	113/0			
Pa	art I Bond Issues													
	(a) Issuer Name (b) Issuer EIN (c) CUSIP #		(c) CUSIP #	(d) Date Issued (e) Issue Price (f		(f) Des	(f) Description of Purpose			(g) Defeased		On alf of uer		
											Yes	No	Yes	No
Α	INDIANA FINANCE AUTHORITY	35-1602316		12-29-2	2009	14,7	65,000	SEE SCHED	ULE O			Х		Х
Pa	rt III Proceeds			1										
				A	_	E	3	-	<u> </u>	D		E		
1	Total proceeds of issue			1.	4,765,807	7								
2	Gross proceeds in reserve funds			:	2,459,554	4								
3	Proceeds in refunding or defeasan	ice escrows												
4	Other unspent proceeds													
5	5 Issuance costs from proceeds			352,244										
6	6 Working capital expenditures from proceeds													
7	Capital expenditures from proceed	ds		:	2,431,722	2								
8	Year of substantial completion			20	12			•		•		•		
				Yes	No	Yes	No	Yes	No	Yes	No	Ye	s	No
9	Were the bonds issued as part of	a current refunding is	sue?	Х										
10	Were the bonds issued as part of	an advance refunding	ıssue?		Х									
11	Has the final allocation of proceed	ds been made?		х										
12	Does the organization maintain ac the final allocation of proceeds?	dequate books and re	cords to support	х										
Pai	TIIII Private Business Use			_		_								
				4	E	3		<u> </u>	D			E		
				Yes	No	Yes	No	Yes	No	Yes	No	Ye	5	No
1	Was the organization a partner in which owned property financed by		ember of an LLC,		Х									
2	A re there any lease arrangements with respect to the financed property which may result in private business use?				x									
For I	Privacy Act and Paperwork Reduction A	ct Notice, see the Instr	ructions for Form 990			Cat No 50	0193E				Schedule	K (Form	990) 20	09

Pai	t III Private Business Use (Continued)											
				4	В		С		D			E
			Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	3a Are there any management or service contracts with respect to the financed property which may result in private business use?			х								
3b	Are there any research agreements with respect to the financed prowhich may result in private business use?	operty		х								
3с			Х									
4	Enter the percentage of financed property used in a private busines by entities other than a section 501(c)(3) organization or a state o government			0 %						·		•
5	Enter the percentage of financed property used in a private busines as a result of unrelated trade or business activity carried on by you organization, another section 501(c)(3) organization, or a state or government	ur		0 %								
6	Total of lines 4 and 5			0 %								
7	Has the organization adopted management practices and procedure ensure the post-issuance compliance of its tax-exempt bond liabili		Х									
Pa	rt IV Arbitrage											
		-	4		В		С			•		E
		Yes	No	Yes	No	Yes	3	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?											

	11.2.1										
			A	1	В		С	D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		x								
2	Is the bond issue a variable rate issue?		Х								
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		Х								
b	Name of provider										
С	Term of hedge										
4a	Were gross proceeds invested in a GIC?		Х								
ь	Name of provider										
С	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?		х								
6	Did the bond issue qualify for an exception to rebate?		х								
									Cabadul	o V /Form 00/	3) 2000

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DLN: 93493224003301

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Schedule L (Form 990 or 990-EZ)

Name of the organization **Employer identification number** Cameron Memorial Community Hospital Inc 35-0211370 Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) Corrected? (a) Name of disqualified person 1 (b) Description of transaction 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (b) Loan to (e) In Approved (g)Written or from the (a) Name of interested person and (c)Original (d)Balance due default? by board or agreement? organization? principal amount purpose committee? Τо From Yes Yes Yes Nο Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (b) Relationship between interested person (a) Name of interested person (c)A mount of grant or type of assistance and the organization Part IV Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (e) Sharing of (b) Relationship (c) A mount of organization's between interested (a) Name of interested person (d) Description of transaction revenues? person and the transaction organization 87,360 Salary Daughter of DR lνο Margaret Schrieber WEAVER

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As Filed Data -

DLN: 93493224003301

OMB No 1545-0047

2009

Open to Public Inspection

SCHEDULE O (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

Name of the organization

Cameron Memorial Community Hospital Inc

Employer identification number

35-0211370

ldentifier	Return Reference	Explanation
GOVERNING BODY AND MANAGEMENT	PART VI, SECTION A, LINE 2	BERRY MILLER WAS COMPENSATED AS AN EMPLOYEE OF THE HOSPITAL AND IS THEREFORE NOT CONSIDERED INDEPENDENT

ldentifier	Return Reference	Explanation
policies	part vi, section b, line 11	THE 990 IS THOROUGHLY REVIEWED BY THE CFO PRIOR TO FILING IN ADDITION, A COPY OF THE 990 IS PROVIDED TO THE GOVERNING BODY PRIOR TO FILING

ldentifier	Return Reference	Explanation
policies	•	A questionnaire is sent out annually to all officers, directors or trustees, and key employees to disclose personal and business relationships the questionnaires are reviewed annually if a conflict exists restrictions will be imposed on persons with a conflict such as prohibiting them from participating in the governing body's deliberations and decisions in the transactions

ldentifier	Return Reference	Explanation
POLICIES	Part VI, section b, line 15A & B	the process for determining compensation of the ceo, coo, cfo, and key employees involves review and approval of the board as well as the use of an independent recruiting firm

ldentifier	Return Reference	Explanation
DISCLOSURE	part VI, section c, line 19	Cameron Memorial Community Hospital keeps copies of their governing documents, conflicts of interest policy, and financial statements on site and are available upon request

Identifier	Return Reference	Explanation
SCHEDULE K	BOND PURPOSE	Financing Construction of New Hospital/Refinancing of Existing Debt/Data Center Relocation Project/ Wound Care & Dialysis

DLN: 93493224003301

OMB No 1545-0047

Open to Public . Inspection

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization **Employer identification number** Cameron Memorial Community Hospital Inc 35-0211370

Part I Identification of Disregarded Entities (C	Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)										
(a) Name, address, and EIN of disregarded entity		(c) .egal domicile (state or foreign country)	(d) Total income End-	(e) of-year assets C	(f) Direct controlling entity						
Part II Identification of Related Tax-Exempt Or or more related tax-exempt organizations dur	ganizations (Complete ıf th rıng the tax year.)	e organızatıon ans	wered "Yes" on Fo	rm 990, Part IV, lı	ne 34 because it had one						
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity						
		1	1	1							

of more related tax exempt organizations during the	tax year.)								
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity				
ANGOLA, IN 46703 26-1105702	ASSIST LIVING	IN	501(C)(3)	9	NA				
CAMERON HOSPITAL FOUNDATION 416 EAST MAUMEE ANGOLA, IN 46703 35-1722087	FUNDRAISING	IN	501(C)(3)	7	NA				
For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50135Y Schedule R (For									

				s a Partnership (C d as a partnership d			wered "	Yes" (on For	m 990, I	Part IV, line	: 34	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) le Direct controlling or entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income			(h) Disproprtionate allocations?		e Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)		(j) General or managing partner?	
								Yes	No			Yes	No
												-	
				s a Corporation or treated as a corpor				nswer	ed "Ye	es" on F	orm 990, Pa	art IV,	
line 34 because it had one (a) Name, address, and EIN of related organization		(b) Primary activity		(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	Share of	income end		(g) nare of -of-year ssets	(h) Percentago ownership	ercentage	

(6)

Part \	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV	, line 34, 35, or 36.)							
Note. Complete line 1 if any entity is listed in Parts II, III or IV									
1 Durin	g the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II	-IV?							
a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity									
b Gift, grant, or capital contribution to other organization(s)									
c Gift, grant, or capital contribution from other organization(s)									
d Lo	d Loans or loan guarantees to or for other organization(s)								
e Loans or loan guarantees by other organization(s)									
f Sa	le of assets to other organization(s)		1f		No				
	as a rue maiss, equipment, or eather assets to eather erganization(e)								
j Le	ase of facilities, equipment, or other assets from other organization(s)		1j	Yes					
k Performance of services or membership or fundraising solicitations for other organization(s)									
Performance of services or membership or fundraising solicitations by other organization(s)									
m Sharing of facilities, equipment, mailing lists, or other assets									
n Sh	arıng of paıd employees		1n	Yes					
o Re	ımbursement paıd to other organization for expenses		10		No				
p Reimbursement paid by other organization for expenses									
q Ot	her transfer of cash or property to other organization(s)		1 q		No				
	ner transfer of cash or property from other organization(s)		1r		No				
. 00	ter transfer of cash of property from other organization(s)								
2 If t	he answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relations	hips and transaction thres	holds						
(a) Name of other organization (b) Transaction type(a-r)									
(1) Came	on Medical Outreach	J	352,752						
(2) Came	on Medical Outreach	Р	1,453,741						
(3)									
(4)									
(5)									

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(c) Legal domicile State or foreign country) Sect 501(corganiz		(e) Share of end-of-year assets		ortionate cions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	man part	(h) General or managing partner?	
			Yes	No		Yes	No		Yes	No	
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