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Report Privacy Problems to <https://public.resource.org/privacy>  
Or call the IRS Identity Theft Hotline at 1-800-908-4490



0425830663  
Mar. 18, 2011 LTR 2695C 0 R  
26-0586812 201009 67  
00018441

HIGHLANDS FOUNDATION INC  
PO BOX 1050  
SCOTTSBORO AL 35768



109403

DECLARATION

Under penalties of perjury, I declare that I have examined the return identified in this letter, including any accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct and complete. I understand that this declaration will become a permanent part of that return.

*Alan B. Newell*  
Signature of officer or trustee

3/22/11  
Date

CFO  
Title