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DLN: 93493133005181

 $_{\text{Form}}990$ 

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

Open to Public

Inspection

A Fo	or the 2	009 calend	lar veai	, or tax year beginning 10-0	1-2009	and ending 09-30-20	10				_
	eck if ap			C Name of organization					D Employer id	dentification number	
_	dress cha	ange use	IRS	EXETER HEALTH RESOURCES IN	iC .				02-02221	26	
— Na	me chan	nge <b>prin</b>	elor ntor	Doing Business As					E Telephone r	number	
– <sub>Ini</sub>	tıal retur	n <b>Spe</b>	e. See ecific	Number and street (or P O box	ıf maıl ı	s not delivered to street addi	ess) Roon	n/suite	(603) 580	-6695	
<b>–</b> <sub>Те</sub>	rmınated		truc- 1s.	5 Alumnı Drive				.,	<b>G</b> Gross receipt	ts \$ 7,134,381	
– <sub>An</sub>	nended r	eturn		City or town, state or country, a	and ZIP -	+ 4					
— <sub>Ар</sub>	plication	pending		EXETER, NH 03833							
		· · ·	F Nam	ne and address of principal o	fficer		H(a)	Ic the	s a group retu	rn for	
		K	KEVIN	CALLAHAN			"(")	affilia		⊤Yes <b>▽</b> No	,
				ni Drive R, NH 03833			ши	Ano all	l affiliates inclu	ided? Yes	No
										t (see instructions)	NO
<b>r</b> Ta	ax-exem	pt status 🔽	501(c)	(3) <b>◄</b> (insert no)	(1) or	<b>□</b> 527	H(c)	_	p exemption n	·	
, w	/ebsite	:► WWW e×	xeterho	spital COM							
<b>K</b> For	m of org	anization 🔽 (	Corporati	on Trust Association Oth	er ►		L Ye	ar of for	mation 1985	M State of legal domicile	NH
	rt I	Summar									
Governance		EXETER HE ACUTE CAF ROCKINGH AGENCY, V	ALTH RE HOS AM VI X HEA	e organization's mission or m RESOURCES, INC IS THE I SPITAL, EXETER HEALTHC SITING NURSE ASSOCIAT LTH SERVICES (SYNERGY) Y PHYSICIAN GROUP PRA	HOLDI ARE, I ION A ), A WE	NG COMPANY FOR EX NC , A TAX-EXEMPT 2 ND HOSPICE, INC , A LLNESS/FITNESS CEN	6-BED S TAX-EX ITER, CO	SUB AC EMPT DRE PH	CUTE NURSIN HOME HEALT HYSICIANS L	NG FACILITY, TH AND HOSPICE LC, A TAX-EXEMPT	
ງ ຮ	2	Chack this h	hov 🍽	if the organization disconti	nuod iti	s aparations or disposa	d of more	than '	25% of its not	tassats	
			,	nembers of the governing boo					25 % Of its fiet	<b>3</b>	13
ACTIVITIES				dent voting members of the						4	10
ទ្				nployees (Part V, line 2a) .	_		,			5	24
	6	Total numbe	erofvo	lunteers (estimate if necess	ary) .				1	6	(
	7a	Total gross	unrelat	ed business revenue from P	art VII	I, column (C), line 12			7	<b>7a</b> 61	,543
	ь	Net unrelate	ed busi	ness taxable income from Fo	rm 990	D-T, line 34			7	7b	
								Prio	r Year	Current Year	
<u>a</u>	8			grants (Part VIII, line 1h)					6.066.033	45,7	
Rayenue	9 10			evenue (Part VIII, line 2g) ne (Part VIII, column (A), lir					6,066,923	6,597,1	
Æ	11			art VIII, column (A ), lines 5		•	•		-072,134	46,1	
	12			ld lines 8 through 11 (must o			ne			/-	
									5,174,769	6,367,6	
	13			r amounts paid (Part IX, col	-				21,500	80,8	
	14 15			r for members (Part IX, colu mpensation, employee bene		•	_				
8	15	10)	ther co	mpensation, employee bene	1115 (F 6	irt 1x, column (x), imes			4,714,138	5,355,6	15
Expenses	16a	Professiona	al fund	raising fees (Part IX, column	ı (A ), lı	ne 11e)					0
ਡੌ	ь	Total fundrais	sing expe	enses (Part IX, column (D), line 25	) <b>-</b> 0						
	17			Part IX, column (A), lines 11			٠ 📙		1,383,974	1,348,5	
	18			dd lines 13–17 (must equa					6,119,612	6,784,9	
_ 97	19	Revenue le	ess exp	enses Subtract line 18 from	i line 1	2	Po	ainnina	-944,843	-417,3	84
Net Assets or Fund Balances							Ве		of Current ear	End of Year	
988 888	20	Total asset	ts (Par	t X, line 16)				2	235,202,693	252,220,2	16
2 E	21	Total liabili	ıtıes (P	art X, line 26)					7,888,955	7,752,1	.08
	22			d balances Subtract line 21	from lı	ne 20		2	227,313,738	244,468,1	.08
Pa	rt II	Signatu									
				gury, I declare that I have examın orrect, and complete Declaration o							је
c:	_	<u> </u>						I			
Sigı Her		Signature	of office	r				2011-0 Date	05-10		
-		officer TRI									
		Type or pr									
		Preparer's				Date	Check If		Preparer's iden		
Paid		signature	Michae	l A Barbarıta			self- empolyed	٠,	(see instruction	าร)	
	arer's	Firm's name (		WILLIAM STEELE & ASSOCIATE	S PC	1		-	EIN Þ		_
Jse	Only	if self-employed address, and 2		40 STARK STREET					LIIV F		
									Phone no 🕨 (	(603) 622-8881	
				MANCHESTER, NH 03101							

#### Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

THE MISSION OF EXETER HEALTH RESOURCES IS TO IMPROVE THE HEALTH OF THE COMMUNITY THIS MISSION IS PRINCIPALLY SUPPORTED THROUGH THE PROVISION OF HEALTH SERVICES AND INFORMATION TO THE COMMUNITY EXETER HEALTH RESOURCES AND ITS AFFILIATES ARE COMMITTED TO PROVIDING HEALTH CARE SERVICES THAT ARE INNOVATIVE, PROGRESSIVE AND FOCUSED ON QUALITY AND THE WELL-BEING OF PATIENTS

2	Did the organization unde the prior Form 990 or 990			he year which were not listed on	┌ Yes ┌ No
	If "Yes," describe these n	iew services on Sched	lule O		
3	Did the organization ceas	e conducting, or mak	e significant changes in h	ow it conducts, any program	┌ Yes ┌ No
	If "Yes," describe these o	hanges on Schedule	)		
4		)1(c)(4) organizations	and section 4947(a)(1)	's three largest program services trusts are required to report the rogram service reported	
4a	(Code	) (Expenses \$	6,553,134 including grants	of \$ ) (Revenue	\$ 6,581,776 )
	HEALTHCARE, INC , A TAX-EX HOME HEALTH AND HOSPICE	EMPT 26-BED SUB ACUTE AGENCY, VX HEALTH SERV	NURSING FACILITY, ROCKING	, INC , A TAX-EXEMPT 100-BED ACUTE ( HAM VISITING NURSE ASSOCIATION AND /FITNESS CENTER, CORE PHYSICIANS L ITE HOLDING COMPANY	HOSPICE, INC , A TAX-EXEMPT
4b	(Code	) (Expenses \$	ıncludıng grants o	of \$ ) (Revenue \$	)
	_				
4c	(Code	) (Expenses \$	ıncludıng grants o	of \$ ) (Revenue \$	)
4d	O ther program services	(Describe in Schedu	le O )		
	(Expenses \$		ng grants of \$	) (Revenue \$	)
4e	Total program service ex	xpenses <b>►</b> \$	6,553,134		

Part TV	Checklis	st of De	auired 9	Schedules
	CHECKII	SL UI KE	uuneu s	cneuules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		No
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.	7		Νο
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D,  Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		Νο
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νo
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If</i> " <i>Yes,"</i> complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νo

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		Νο
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	<i>IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Νo
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note, All Form 990 filers are required to complete Schedule O	38	Yes	

FUIIII 990 (	2009)	
Part V	Statements Regarding Other IRS Filings and Tax Compliance	

			Yes	No
.a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
	1a 29			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
а	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this			
b	return	2b	Yes	
a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this			
	return?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country 🕒			
	See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
3	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? $\cdot$ .	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
1	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νο
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
)	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a	-		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
L	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders	]		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

5 ALUMNI DRIVE EXETER, NH 03833 (603) 580-6695

Part VI
Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Section A. Governing Body and Management

56	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body			
ь	Enter the number of voting members that are independent 1b 10	1		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		N o
3	Did the organization delegate control over management duties customarily performed by or under the direct	3		
4	supervision of officers, directors or trustees, or key employees to a management company or other person? . Did the organization make any significant changes to its organizational documents since the prior Form 990 was			No
_	filed?	4		N o
5 6	Did the organization become aware during the year of a material diversion of the organization's assets?	5 6	Yes	No
	-	-	res	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	Yes	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
	ection B. Policies (This Section B requests information about policies not required by the Internal			
Ke	evenue Code.)		Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?			
		11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
ь	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions )			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νο
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
	Let the States with which a copy of this Form 000 is required to be filed.			
17	List the States with which a copy of this Form 990 is required to be filed NH  Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990 T. (501(c))			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website. Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ne orga	nızatıor	ո 📂
	KEVIN 10'I EARY	- 3 -		

# Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	ffice	r, dırector, trustee	or key employee							
<b>(A)</b> Name and Title	(B) Average hours	Posi t	<b>(C</b> tion ( hat a	ched	ckal )	I		( <b>D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

(A) Name and business address	(B) Description of services	(C) Compensation
CAMBRIDGE ASSOCIATES LLC PO BOX 10317 UNIONDALE, NY 11555	INVESTMENT CONSULTANT	144,748
BENNETT GROUP INC 150 SPEEN ST FRAMINGHAM, MA 01701	ADVERTISING CONSULTANT	140,255
NUTTER MCCLENNEN & FISH LLP 155 SEAPORT BLVD BOSTON MA 02110	LEGAL SERVICES	117,485

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►3

Form **990** (2009)

Total Add Innes 23-25   St. Add St.	Form 99		·						Page <b>9</b>
	Part V	<b>/</b>	Statement o	of Revenue			Related or exempt function	Unrelated business	Revenue excluded from tax under sections 512, 513, or
	nts nts	1a	•	_					
	gra	Ь							
Description	ts, a∓	C	-						
Description	<u> </u>								
Description	S. F.	e	_		45 744				
Description	美声	'	sımılar amounts no	t included above	45,744				
Description	き	g							
Description	SE SE	h			▶	45,744			
2a					Business Code				
3 Investment income (including dividends, interest and other similar amounts). 425,389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 3	inte	2a	MANAGEMENT FEES	S		6,597,199	6,535,656	61,543	
3 Investment income (including dividends, interest and other similar amounts). 425,389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 3	£8. ₹	ь							
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3 Investment income (including dividends, interest and other similar amounts). 425,389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 3	<u> </u>	e							
3 Investment income (including dividends, interest and other similar amounts). 425,389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 389 425, 3	Z 2	f	All other progra	m service revenue					
and other similar amounts)	Ě	g	Total. Add lines	32a-2f		6,597,199			
Total revenue . See Instructions		3	Investment inc	ome (including dividend	ds, interest				
10   10   10   10   10   10   10   10					· · · .	425,389			425,389
(i) Real									
1996   1997   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998   1998		•	Royalties						
Replia Income		6a	Gross Rents		(ii) i diddiidi				
C   Rental income   39,495		ь		19,929					
Total revenue   See   Inventors   See		c	Rental income	39,495					
Ta Gross amount from sales of assets other than inventory  b Less cost or other hass and sales expenses c Gam or (loss)  d Net gain or (loss)  -746,838  d Net gain or (loss)		d	' '	me or (loss)		39,495	39,495		
from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss)  d Net gain or (loss) -746,838  d Net gain or (loss) -746,838  d Net gain or (loss) -746,838  A Rag Gross income from fundraising events (not including sof contributions reported on line 1c) See Part IV, line 18 -746,838  b Less direct expenses b c Net income or (loss) from fundraising events .  9a Gross income from gaming activities See Part IV, line 19 -				(ı) Securities	(II) O ther				
b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) -746,838 d Net gain or (loss) -746,838  8a Gross income from fundraising events (not including \$		7a	from sales of						
other bass and sales expenses c Gain or (loss)									
Total revenue. See Instructions		ь		746,838					
d Net gain or (loss)		_	•	-746.838					
Ba Gross income from fundraising events (not including \$						-746,838			-746,838
See Part IV, line 18		8a							
9a Gross income from gaming activities See Part IV, line 19	Revenue		\$of contributions	reported on line 1c)					
9a Gross income from gaming activities See Part IV, line 19	ih e	ь	Less direct exp	penses b					
b Less direct expenses b  c Net income or (loss) from gaming activities   10a Gross sales of inventory, less returns and allowances .  b Less cost of goods sold b  c Net income or (loss) from sales of inventory   Miscellaneous Revenue Business Code  11a miscellaneous revenue 541,610 6,625 6,625  b c d All other revenue	Õ				events 🕨				
c Net income or (loss) from gaming activities		9a		e 19					
10a Gross sales of inventory, less returns and allowances .  a b Less cost of goods sold . b c Net income or (loss) from sales of inventory  Miscellaneous Revenue Business Code  11a miscellaneous revenue 541,610 6,625 6,625  d All other revenue  Total Add lines 11a-11d					,				
b Less cost of goods sold b  c Net income or (loss) from sales of inventory .   Miscellaneous Revenue Business Code  11a miscellaneous revenue 541,610 6,625 6,625  b c d All other revenue			Gross sales of 1	inventory, less	vitiesF				
Miscellaneous Revenue  11a miscellaneous revenue  541,610  6,625  6,625  All other revenue  Total. Add lines 11a-11d  12 Total revenue. See Instructions				oods sold <b>b</b>	entory •				
d All other revenue  e Total. Add lines 11a–11d		<u> </u>			, , ,				
d All other revenue  e Total. Add lines 11a-11d		11a	miscellaneous i	revenue	541,610	6,625	6,625		
d All other revenue		ь							
e Total. Add lines 11a-11d		c							
12 Total revenue. See Instructions									
					· .	6,625			
		12	Total revenue.	See Instructions	•	6,367,614	6,581,776	·	-321,449 Form <b>990</b> (2009)

## Part IX Statement of Functional Expenses

	Section 501(c)(3) and 501(c)(4) organizations must complete all columns.								
	ll other organizations must complete column (A) but are not required to		ns (B), (C), and (B)	(D).	(D)				
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses				
1	Grants and other assistance to governments and organizations in the U S $$ See Part IV $$ line 21 $$	80,823	80,823						
2	Grants and other assistance to individuals in the U S See Part IV, line 22								
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16								
4	Benefits paid to or for members								
5	Compensation of current officers, directors, trustees, and key employees	1,367,039	1,367,039						
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$								
7	Other salaries and wages	2,973,058	2,973,058						
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	278,185	278,185						
9	Other employee benefits	553,340	553,340						
10	Payroll taxes	183,993	183,993						
11	Fees for services (non-employees)								
а	Management								
b	Legal	185,764		185,764					
c	Accounting	46,100		46,100					
d	Lobbying								
e	Professional fundraising See Part IV, line 17								
f	Investment management fees								
g	Other								
12	Advertising and promotion	409,204	409,204						
13	Office expenses	37,222	37,222						
14	Information technology	6,827	6,827						
15	Royalties								
16	Occupancy	96,874	96,874						
17	Travel	72,134	72,134						
18	Payments of travel or entertainment expenses for any federal, state, or local public officials								
19	Conferences, conventions, and meetings								
20	Interest								
21	Payments to affiliates								
22	Depreciation, depletion, and amortization	75,431	75,431						
23	Insurance	154,320	154,320						
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)								
а	miscellaneous	75,965	75,965						
ь	Outside Services	75,594	75,594						
c	Consulting	56,101	56,101						
d	Refreshments	46,921	46,921						
e	service contract	10,103	10,103						
f	All other expenses								
25	Total functional expenses. Add lines 1 through 24f	6,784,998	6,553,134	231,864	0				
26	Joint costs. Check here ► ☐ If following SO P 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational								
	campaign and fundraising solicitation								

Pa	rt X	Balance Sheet					
-					(A)		(B)
	l				Beginning of year		End of year
	1	Cash—non-interest-bearing			658,988		213,987
	2	Savings and temporary cash investments	•			2	
	3	Pledges and grants receivable, net	•			3	
	4	Accounts receivable, net				4	
	5	Receivables from current and former officers, directors, trustees highest compensated employees Complete Part II of	s, key	employees, and			
		Schedule L				5	
	6	Receivables from other disqualified persons (as defined under s persons described in section $4958(c)(3)(B)$ Complete Part II of		1 4958(f)(1)) and			
		Schedule L				6	
ets	7	Notes and loans receivable, net			403,717	7	
ssets	8	Inventories for sale or use				8	
A	9	Prepaid expenses and deferred charges			375,427	9	187,034
	10a	Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D	10a	1,316,302			
	ь	Less accumulated depreciation	10b	651,544	611,949	10c	664,758
	11	Investments—publicly traded securities				11	
	12	Investments—other securities See Part IV, line 11	227,117,968	12	244,065,253		
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			6,034,644	15	7,089,184
	16	Total assets. Add lines 1 through 15 (must equal line 34)			235,202,693	16	252,220,216
	17	Accounts payable and accrued expenses .			802,854	17	672,750
	18	Grants payable		18			
	19	Deferred revenue		19			
	20	Tax-exempt bond liabilities		20			
Sə	21	Escrow or custodial account liability Complete Part IV of Schedul	eD.	•		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
ei i		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			7,086,101	25	7,079,358
	26	Total liabilities. Add lines 17 through 25			7,888,955	26	7,752,108
-5		Organizations that follow SFAS 117, check here ▶ 🔽 and comp	let e l	ines 27			
⊕oj		through 29, and lines 33 and 34.					
2	27	Unrestricted net assets			206,521,744	27	223,623,202
Ba	28	Temporarily restricted net assets		1,258,526	28	1,282,050	
Fund Balance	29	Permanently restricted net assets			19,533,468	29	19,562,856
F		Organizations that do not follow SFAS 117, check here ► ☐ an	d com	ıplete			
ē		lines 30 through 34.					
35	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other fu	ınds			32	244, 255, 15
Net	33	Total net assets or fund balances			227,313,738		244,468,108
	34	Total liabilities and net assets/fund balances			235,202,693	34	252,220,216

## Part XI Financial Statements and Reporting

			Yes	No
L	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	☐ Separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

Form **990** (2009)

OMB No 1545-0047

Open to Public Inspection

# **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization EXETER HEALTH RESOURCES INC Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

**Employer identification number** 

									02-0222126		
	rt I			olic Charity Stat						ructions	
he o	organiz	zation is	not a private	foundation because	itis (Forlin	ies 1 througl	n 11, check o	nly one box	)		
1	Г	A churc	h, conventio	on of churches, or as:	sociation of c	hurches <b>se</b>	tion 170(b)(	1)(A)(i).			
2	Γ	A schoo	ol described	ın <b>section 170(b)(1)</b>	( <b>A)(ii).</b> (Atta	ach Schedule	e E )				
3	Γ	A hospi	tal or a coop	erative hospital serv	vice organiza	tion describe	ed in <b>section</b> :	170(b)(1)(A	)(iii).		
4	Γ			organization operate	ed in conjunct	tion with a he	ospital descri	bed in <b>sectio</b>	on 170(b)(1)(	( <b>A)(iii).</b> Ente	r the
		hospita	l's name, cıt	y, and state							
5	Γ	An orga	ınızatıon ope	rated for the benefit	of a college o	or university	owned or ope	rated by a g	overnmental	unıt describe	_ edin
		section	170(b)(1)(A	<b>\)(iv).</b> (Complete Pa	rt II )						
6	Γ	A feder	al, state, or l	ocal government or	governmenta	l unit descril	oed in <b>section</b>	170(b)(1)(	A)(v).		
7	Γ	An orga describ		t normally receives a	a substantial	part of its si	ipport from a	governmenta	al unit or fron	n the general	public
		sect ion	170(b)(1)(A	<b>\)(vi)</b> (Complete Pa	rt II )						
8	Γ	A comm	nunity trust (	described in <b>section</b>	170(b)(1)(A	<b>)(vi)</b> (Comp	lete Part II)				
9	Γ	An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross									
		receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of									
		its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses									
		acquire	d by the orga	anızatıon after June 3	30,1975 Se	e <b>sect ion 50</b>	<b>9(a)(2).</b> (Con	nplete Part I	II)		
10	Γ	An orga	ınızatıon orga	anızed and operated	exclusively t	o test for pu	blic safety S	ee <b>section 50</b>	9(a)(4).		
11	<u>~</u>	A n orga	ınızatıon orga	anızed and operated	exclusively f	or the benefi	t of, to perfor	m the function	ons of, or to c	arry out the	purposes of
				supported organiza						section 509(	<b>a)(3).</b> Check
				es the type of suppo							
	_		Type I	<b>b</b> ✓ Type II	•		Functionally	_	d	Type II	
е	<b> </b>	•	_	x, I certify that the o	_		•	•	•	•	•
			ian foundatio 509(a)(2)	on managers and oth	er than one o	r more public	ciy supported	organization	is described	in section 50	19(a)(1) or
f				eceived a written det	termination fr	om the IRS	that it is a Ty	pe I, Type I	I or Type III	supporting o	organization,
		check t	-				•	. , , , .		5	Ť
g			-	006, has the organız	ation accept	ed any gıft o	r contribution	from any of	the		
			g persons?						()		
				ectly or indirectly co	-	_	·-	rsons descri	bea in (ii)	44-41	Yes No
		` '	, -	overning body of the	• •	•	OII			11g(i)	No.
		• •	•	r of a person describ						11g(ii)	No.
_				ed entity of a person						11g(iii)	No
h		Provide	the following	g information about t	he supported	l organizatio	n(s)				
				(iii)	(iv)						
				Type of	Is the		(v)	.6. +b.	(vi)		
	(i)		(::)	organization	organizati	on in	Did you noti organizati		Is the organizati		(vii)
	Name suppoi		(ii) EIN	(described on lines 1-9 above	col (ı) lıst		col (i) of		col (i) orga		A mount of
	rganız.		LIN	or IRC section	your gover	•	support	•	in the U		support?
J	. 9 41112			(see	documer	ητ <i>'</i>	.,				
				instructions))	Yes	No	Yes	No	Yes	No	
Tot a	1										(

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	֥ <i>)</i>		
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b)</b> 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) <b>Dublic Support</b> Subtract line F from						
6	<b>Public Support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b</b> ) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV ) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and <b>stop here</b>						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
<b></b>	and <b>stop here.</b> The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	<b>▶</b> □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and <b>stop here.</b> The organization				,		▶
17a	10%-facts-and-circumstances test-	<b>-2009.</b> If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						<b>▶</b> ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

**▶**□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	(e) 2009	<b>(f)</b> Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6 )						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	<b>(c)</b> 2007	( <b>d)</b> 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12 ) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and <b>stop here</b>	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	<b>▶</b> ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	<b>009</b> (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	<b>2008</b> Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind <b>stop here.</b> T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes been	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(	us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

#### **Additional Data**

Software ID: Software Version:

**EIN:** 02-0222126

Name: EXETER HEALTH RESOURCES INC

Form 990, Schedule A, Part I, Line 11h - Provide the following information about the organizations the organization supports.

(i) Name of Supported O rganization	(ii) EIN	1 ''		(iv) Is the organization in (i) listed in your governing document?		(v) Did you notify the organization in (i) of your support?		vi) the ation in nized in JS?	(vii) A mount of support?	
			Yes	No	Yes	No	Yes	No		
EXETER HOSPITAL INC	222674014	3	Yes		Yes		Yes		0	
EXETER HEALTHCARE INC	020360966	9		No	Yes		Yes		0	
RVNA	020274905	9		No	Yes		Yes		0	
CORE PHYSICIANS LLC	870807914	9		No	Yes		Yes		0	
matrix health inc	020473737	509(A)(3)		Νο	Yes		Yes		0	

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493133005181

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990. ► See separate instructions.

Open to Public

F Attacil to	roini 330. F See separate instructions.			Tilopecti	<b>U</b> II
ame of the organization KETER HEALTH RESOURCES INC		Emp	loyer identificat	ion number	
ALLEN HEALTH RESOURCES INC		02-0	0222126		
art I Organizations Maintaining Donor		Funds	or Accounts.	Complete	ıf the
organization answered "Yes" to Form	990, Part IV, line 6. (a) Donor advised funds	1 ,	<b>b)</b> Funds and ot	h - u	
Total number at end of year	(a) Donor advised funds	'	רעוועט aliu ot	ner account	.5
Aggregate contributions to (during year)					
Aggregate contributions to (during year)					
Aggregate value at end of year					
Did the organization inform all donors and donor a	ducare in writing that the accete hold in	donorady	cod		
funds are the organization's property, subject to the	<del>-</del>		seu	☐ Yes	┌ No
Did the organization inform all grantees, donors, a	nd donor advisors in writing that grant fu	nds may b	e		
used only for charitable purposes and not for the b	enefit of the donor or donor advisor, or fo	rany othe	r purpose	☐ Yes	┌ No
conferring impermissible private benefit  rt II Conservation Easements. Complete	to if the organization answered "Ves	s" to Forn	n QQN Dart IV	<u>'</u>	1 110
Purpose(s) of conservation easements held by the	<u> </u>	5 (0 1 0111	1 990, Fait 1 <b>v</b> ,	, iiiie 7.	
Preservation of land for public use (e.g., recre	_	f an histori	ically importantl	y land area	
Protection of natural habitat	Preservation o	f a certifie	d historic struct	ure	
Preservation of open space					
Complete lines 2a-2d if the organization held a qu	ialified conservation contribution in the fo	orm of a co	onservation		
easement on the last day of the tax year					
			Held at the I	nd of the Y	'ear
Total number of conservation easements		2a			
Total acreage restricted by conservation easemer		2b			
Number of conservation easements on a certified	• •	2c			
Number of conservation easements included in (c)	) acquired after 8/1//06	2d			
Number of conservation easements modified, tran	sferred, released, extinguished, or termir	nated by th	ie organization d	uring	
the taxable year 🗠					
Number of states where property subject to conse	rvation easement is located ►				
Does the organization have a written policy regard		nandling of	violations, and	<b>-</b>	
enforcement of the conservation easements it hold	ds?			Yes	No
Staff and volunteer hours devoted to monitoring, in	nspecting and enforcing conservation eas	sements d	uring the year 🛌		
A mount of expenses incurred in monitoring, inspec	cting, and enforcing conservation easem	ents during	the vear ►\$		
Does each conservation easement reported on lin			, ,		
170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)?	e Z(a) above satisty the regaliements of	50001011		☐ Yes	┌ No
In Part XIV, describe how the organization reports	conservation easements in its revenue	and expen	se statement, a	nd	
balance sheet, and include, if applicable, the text of the organization's accounting for conservation eas		cıal stater	nents that descr	ıbes	
rt III Organizations Maintaining Collect		s, or Otl	her Similar A	ssets.	
Complete if the organization answere					
If the organization elected, as permitted under SF,					
art, historical treasures, or other similar assets he provide, in Part XIV, the text of the footnote to its			rtherance of pub	lic service,	
If the organization elected, as permitted under SF			ance sheet work:	s of art,	
historical treasures, or other similar assets held fo	or public exhibition, education, or researc			•	
provide the following amounts relating to these ite					
(i) Revenues included in Form 990, Part VIII, line	e 1				
(ii) Assets included in Form 990, Part X			<b>►</b> \$		
If the organization received or held works of art, hi		ts for finan			
following amounts required to be reported under S	-AS 116 relating to these items				
Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		

**b** Assets included in Form 990, Part X

ar	<b>Till</b> Organizations Maintaining Co	llections of Art	, Hist	toric	al Tre	easui	res, or (	<u> 2the</u>	r Similar	· Asse	ts (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	of the	e follo	wing th	at are	a signific	ant u	ise of its co	llection	ו	
а	Public exhibition		d	Γ	Loan o	rexch	ange prog	rams				
b	Scholarly research		e	Γ	Other							
c	Preservation for future generations											
4	Provide a description of the organization's co Part XIV	ollections and expla	ın how	they	further	the o	ganızatıo	n's e>	cempt purpo	ose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t			,					nılar	Г	Yes	┌ No
Pai	t IV Escrow and Custodial Arrang						answere	ed "Y	es" to For	m 990	),	
	Part IV, line 9, or reported an ar		•									
la	Is the organization an agent, trustee, custoo included on Form 990, Part X?					ons o	r other as	sets	not	Γ	Yes	Г No
b	If "Yes," explain the arrangement in Part XI	/ and complete the	followi	ng ta	ble		ı		ı			
										A mou	Int	
٦ C	Beginning balance							1c				
d	Additions during the year							1d				
e	Distributions during the year							1e				
f	Ending balance							1f				
а	Did the organization include an amount on Fo	orm 990, Part X, line	21?							Г	Yes	│ No
	If "Yes," explain the arrangement in Part XI\											
Рa	rt V Endowment Funds. Complete	f the organizatior (a)Current Year		were Prior Y			orm 990 o Years Bac		t IV, line Three Years		NEour Ve	ears Back
a	Beginning of year balance	3,931,063	(0)		265,621	(0)100	o rears bac	× (u	Jimee rears	Dack (e	yr our re	cars back
b	Contributions	8,311			7,182					$\dashv$		
c	Investment earnings or losses	·										
d	Grants or scholarships				341,740							
e	O ther expenditures for facilities	17,855										
	and programs											
f	Administrative expenses											
g	End of year balance	3,921,519		3,	931,063							
2	Provide the estimated percentage of the year		ıs									
а	Board designated or quasi-endowment 🕨	<b>18.730</b> %										
b	Permanent endowment F 81.270 %											
c	Term endowment 🕨											
a	Are there endowment funds not in the posse organization by	ssion of the organiza	ation t	hat a	re held	and ac	lmınıstere	d for	the			N-
	(i) unrelated organizations			_						3a(i)	Yes	No No
	(ii) related organizations				·					3a(ii)		No
b	If "Yes" to 3a(II), are the related organization									3b		
ļ	Describe in Part XIV the intended uses of th	e organization's end	lowme	nt fur	nds				'			
a i	t VI Investments—Land, Building	s, and Equipme	nt. Se	ee Fo	rm 99	0, Pa	rt X, lıne	10.				
	Description of investment				Cost or o		( <b>b)</b> Cost or basıs (ot		(c) Accumi deprecia		<b>(d)</b> Bo	ok value
a.	Land						20	4,202				204,202
b	Buildings						89	6,360		538,735		357,625
c	Leasehold improvements											
d	Equipment						21	.5,740		112,809		102,931
e	Other											

664,758

Part VII Investments—Other Securities. See	Form 990, Part X, line 1.	2.
<ul><li>(a) Description of security or category (including name of security)</li></ul>	( <b>b)</b> Book value	(c) Method of valuation Cost or end-of-year market value
Financial derivatives		Coot of the or your market value
Closely-held equity interests		
Other CASH & SHORT-TERM INVESTMENTS	5,764,061	F
Investment in Subsidiaries	208,731,276	С
FIXED INCOME SECURITIES	12,304,277	F_
LIMITEd PARTNERSHIPS	10,105,078	F
MARKETABLE EQUITY SECURITIES	7,160,561	F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12 )	244,065,253	
Part VIII Investments—Program Related. See		
(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
		Cost of end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip		(b) Book value
		<del></del>
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	5)	
Part X Other Liabilities. See Form 990, Part X		
1 (a) Description of Liability	(b) A mount	
Federal Income Taxes		
accrued pension	608,765 4,889,767	
self insured trust liability deferred compensation	300,959	
other	1,279,867	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 ) 🕨	7,079,358	

Par	t XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	ıts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	
Part	XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Re	turn
1	Total revenue, gains, and other support per audited financial statements	1	
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
Ь	Other (Describe in Part XIV)	_	
с _	Add lines 4a and 4b	4c	
5 Part	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	Paturn
1	Total expenses and losses per audited financial	per i	<u> </u>
_	statements	1	
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	-	
Ь	Other (Describe in Part XIV)	<b>↓</b>	
с _	Add lines 4a and 4b	4c	
5 Dare	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Pa	art  \/	ines 1h and 2h
COIL	ipiete tino part to provide the descriptions required for Fart II, lilles 3, 3, and 3, Fart III, lilles Ia and 4, Fa	41 L IV , I	nico io ana ZD,

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Ident if ier	Ret urn Reference	Explanation
•	Endowment Funds	The goal of the Endowment Funds is to support future capital expenditures and other major program needs, and to generally increase the financial strength of the corporation. The QUASIENDO WMENTS ARE FUNDS WHICH HAVE BEEN DONATED TO THE ORGANIZATION FOR A PURPOSE SPECIFIED BY THE DONOR. THESE FUNDS ARE HELD UNTIL USED FOR THE PURPOSES INTENDED BY THE DONOR.

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**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States OMB No 1545-0047

DLN: 93493133005181

**Inspection** 

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Employer identification number Name of the organization EXETER HEALTH RESOURCES INC 02-0222126 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use **(b)** EIN (c) IRC Code section (d) A mount of cash (e) A mount of non-(f) Method of (g) Description of (a) Name and address of (h) Purpose of grant organization ıf applıcable grant cash valuation non-cash assistance or assistance or government assistance (book, FMV, appraisal, other) american heart associaton20 135613797 501(C)(3) 50,000 SUPPORT 2010 NEW HAMPSHIRE GO RED merrimack street manchester, NH 03101 FOR WOMEN LUNCHEON REVENUE FROM THE LUNCHEON SUPPORTS HEART DISEASE AWARENESS, RESEARCH, EDUCATION AND COMMUNITY PROGRAMS FOR WOMEN TRAVIS ROY FOUNDATION 043327883 501(C)(3) 5,000 HELP SPINAL CORD INJURY SURVIVORS **60 STATE STREET** BOSTON, MA 02109 PROMOTE RESEARCH INTO A CURE 

Part III	Grants and Other Assistance to Individuals in the United States.	Complete if the organization	answered "Yes	" to Form 990,	Part IV, line 22
	Use Schedule I-1 (Form 990) if additional space is needed.			·	,

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
	<u> </u>	<u> </u>	<u> </u>	I.	l

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
Procedure for Monitoring Grants in the U S	Part I, Line 2	Schedule I, Part I, Line 2 ALL Requests for grants, contributions, or sponsorships over \$5,000 require the approval of at least the Vice President of Strategy, Community Relations and Development to ensure that they are consistent with our mission, values and strategic plan Larger grants are also reviewed by the Chief Financial Officer and Chief Executive Officer prior to approval Each of those requesting organizations either provides a written summary of how they have used our previous support as well as their specific plans for any new requested funding or they make a presentation in person usually to the Chief Financial Officer, the Chief Executive Officer and the Vice President of Strategy, Community Relations and Development Each year a subcommittee of Exeter Health Resources' Board of Trustees is charged with overseeing our Community Benefits program and our community needs assessment and reviews a detailed report on the previous year's grants/contributions/sponsorships and approves the current year's plan for community support That subcommittee and the full Exeter Health Resources Board of Trustees are regularly updated on our community support initiatives

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DLN: 93493133005181

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

**Compensation Information** For certain Officers, Directors, Trustees, Key Employees, and Highest

**Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Part IV, question 23. ► Attach to Form 990. ► See separate instructions. Open to Public Inspection

Name of the organization EXETER HEALTH RESOURCES INC **Employer identification number** 

02-0222126

Pa	rt I Questions Regarding Compensation		•			
					Yes	Νo
1a	Check the appropriate box(es) if the organization prov 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	▼ Tax idemnification and gross-up payments	굣	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the org reimbursement orprovision of all the expenses descri			1b		Νo
2	Did the organization require substantiation prior to re officers, directors, trustees, and the CEO/Executive					
	officers, directors, trustees, and the CEO/Executive	Directo	or, regarding the items checked in line 1a?	2	Yes	-
3	Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all the		y			
	<ul><li>✓ Compensation committee</li><li>✓ Independent compensation consultant</li></ul>	  -	Written employment contract Compensation survey or study			
	Form 990 of other organizations	<u>ام</u>	Approval by the board or compensation committee			
	1 offit 990 of other organizations	14	Approval by the board of compensation committee			
4	During the year, did any person listed in Form 990, P or a related organization	art VII	, Section A , line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control p	aymen	t?	4a		Νo
Ь	Participate in, or receive payment from, a supplement	tal non	qualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-ba	sed co	mpensation arrangement?	4c		Νο
	If "Yes" to any of lines 4a-c, list the persons and pro	vide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mus	st comp	olete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, li compensation contingent on the revenues of	ıne 1a,	did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, li compensation contingent on the net earnings of	ıne 1a,	did the organization pay or accrue any			
а	The organization?			6a		Νo
ь	Any related organization?			6b		Νο
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," de			7	Yes	
8	Were any amounts reported in Form 990, Part VII, pa	aid or a	ccured pursuant to a contract that was			
	subject to the initial contract exception described in					
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	rebutta	able presumption procedure described in Regulations	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns (B)(ı)-(D)	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits		reported in prior Form 990 or Form 990-EZ
KEVIN J CALLAHAN	(I) (II)	456,384 0	161,136 0	86,687 0	14,700 0	22,020 0	740,927 0	
LARRY S PRESSMAN MD	(I) (II)	0 123,444	0 13,336	0 17,920	0 3,916	0 16,427	0 175,043	
NANCY BRAESE DO	(ı) (ıı)	0 118,945	0 24,393	0 22,804	0 4,289	0 23,086	0 193,517	
KEVIN J O'LEARY	(ı) (ıı)	257,446 0	95,136 0	49,006 0	14,700 0	17,562 0	433,850 0	
CONSTANCE D SPRAUER	(I) (II)	168,704 0	52,636 0	39,90 <b>4</b> 0	14,700 0	19,598 0	295,542 0	
GLENN D KLINK	(I) (II)	163,745 0	<b>44</b> ,596 0	43,210 0	14,696 0	24,761	291,008 0	
DEBRA CRESTA	(I) (II)	201,656 0	77,1 <b>4</b> 6 0	23,394 0	14,700 0	23,745 0	340,641 0	
SUSAN BURNS- TISDALE	(ı) (ıı)	205,638	74,397 0	28,77 <b>4</b> 0	14,700	21,868	345,377 0	
CHRISTOPHER CALLAHAN	(ı) (ıı)	170,657 0	60,976 0	21,243 0	14,698 0	23,785	291,359 0	
MARK WHITNEY	(I) (II)	179,139 0	56,731 0	3,593 0	14,628 0	21,766 0	275,857 0	

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

_		
Ident if ier	Return Reference	Explanation
	·	TAX INDEMNIFICATION AND GROSS UP PAYMENTS WERE PROVIDED TO LISTED INDIVIDUALS WITH THE EXCEPTION OF PRESSMAN(FOR ACQUISITION OF SUPPLEMENTAL LONG TERM DISABILITY INSURANCE) THE BENEFIT WAS TREATED AS TAXABLE INCOME TRUSTEES ARE ELIGIBLE FOR DISCOUNTED MEMBERSHIP FEES AT A WELLNESS CENTER OWNED BY A SUBSIDIARY OF EXETER HEALTH RESOURCES THE BENEFIT IS REPORTED AS TAXABLE INCOME TO THE TRUSTEE
	,	THERE WAS NO EXISTING POLICY CONCERNING TAX INDEMNIFICATION AND GROSS UP PAYMENTS HOWEVER, IN THE INSTANCE OF SUCH ACTION RELATED TO THE ACQUISITION OF LONG TERM DISABILITY INSURANCE DESCRIBED ABOVE, THE TAX INDEMNIFICATION AND GROSS UP PAYMENTS WERE APPROVED BY A BOARD OF TRUSTEES COMMITTEE COMPRISED OF DISINTERESTED PERSONS
	,	THE ORGANIZATION MAINTAINS A SPLIT DOLLAR SUPPLEMENTAL RETIREMENT PLAN FOR 2 EXECUTIVES (LISTED BELOW WITH AMOUNTS) SELECTED BY THE EXETER HEALTH RESOURCES BOARD OF TRUSTEES THE PLAN IS CLOSED TO FUTURE PARTICIPANTS THE PLAN PROVIDES FOR ANNUAL PAYMENTS OF PREMIUMS FOR LIFE INSURANCE POLICIES INSURING THE LISTED INDIVIDUALS THOSE LIFE INSURANCE PREMIUMS ARE COLLATERALLY ASSIGNED TO THE CORPORATION AND ANY EXCESS ACCUMULATED VALUE IN THE POLICIES (NET OF ACCUMULATED PREMIUM PAYMENTS) ARE AVAILABLE TO BE PAID TO THE PARTICIPANT ONCE VESTED KEVIN CALLAHAN - EXCESS ACCUMULATED VALUE - \$55,376 KEVIN O'LEARY - EXCESS ACCUMULATED VALUE - \$30,243
		The organization provides an annual incentive compensation plan for executives selected by the EXETER HEALTH RESOURCES board OF TRUSTEES tHESE EXECUTIVES INCLUDE KEVIN CALLAHAN, KEVIN O'LEARY, CONSTANCE SPRAUER, SUSAN BURNS-TISDALE, GLENN KLINK, DEBRA CRESTA, MARK WHITNEY, CHRISTOPHER CALLAHAN The board and/or its executive committee approves measureable achievement criteria for quality, patient satisfaction, process improvement, financial performance, services innovation and other compelling areas of strategic and operational interest. Additionally the Board and/or its executive committee establishes minimum, targeted and maximum levels for incentive awards and approves all awards for participating executives. LARRY PRESSMAN MD AND NANCY BRAESE DO ARE COMPENSATED UNDER CORE PHYSICIANS, LLC'S COMPENSATION PROGRAM. COMPENSATION IS DETERMINED USING SURVEYS OF CURRENT COMPENSATION WITHIN COMPARABLE MARKETS AND THE ADVICE OF OUTSIDE CONSULTANTS. THE PHYSICIANS' COMPENSATION IS APPROVED BY CORE PHYSICIANS, LLC'S COMPENSATION COMMITTEE WHICH IS COMPRISED OF SYSTEM MANAGERS. WHO ARE APPROVED BY THE EXETER HEALTH RESOURCES BOARD OF TRUSTEES.

Software ID: **Software Version:** 

**EIN:** 02-0222126

Name: EXETER HEALTH RESOURCES INC

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DLN: 93493133005181 OMB No 1545-0047

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Supplemental Information to Form 990

Inspection

Name of the organization EXETER HEALTH RESOURCES INC

**SCHEDULE 0** 

Department of the Treasury

Internal Revenue Service

(Form 990)

► Attach to Form 990.

02-0222126

**Employer identification number** 

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 6		THE MEMBERS OF THE ORGANIZATION ARE THE PERSONS SERVING AS TRUSTEES, EX- OFFICIO AND OTHERS SELECTED BY THE MEMBERS

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 7a		THE MEMBERS HAVE THE RIGHT TO ELECT THE "ELECTED TRUSTEES"

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 7b		THE DECISIONS OF THE GOVERNING BODY ARE SUBJECT TO APPROVAL BY THE MEMBERS OF THE ORGANIZATION

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 11		The 990 is prepared by AN outside tax accountant with information provided by the organization. THE 990 is reviewed by the organization's TREASURER then presented to THE board of trustees before it is filed with THE IRS.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 12c		The Board of Trustees has adopted a Conflict of Interest Policy that requires the disclosure of conflicts of interest either when the interest becomes a matter of possible action by the Board or during an annual disclosure process Trustees, officers, and key employees, as well as all members of senior management, are part of the annual disclosure process, which is initiated by the issuance of a memorandum and accompanying questionnaire by the President and Chief Executive Officer (CE0). All disclosures are reviewed. Any trustee with a conflict of interest is required to abstain from voting and is not included in a quorum determination on the matter and any officer, key employee, or member of senior management with a conflict does not take part in making and is not present for any decision regarding the matter. The policy is monitored and enforced by both the President and CEO and the full Board. A separate organizational policy requires all employees to disclose any conflict of interest in writing upon hire and, thereafter, make any further written disclosure at the time a conflict arises. This policy is monitored and enforced by the Vice President of Human Resources and the Vice President of Corporate Integrity and Compliance. Any identified conflict of interest is managed by disclosure, recusal, or divestiture of the interest.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 15		THE ORGANIZATIONS FORMAL PROCESS FOR DETERMINING TOTAL COMPENSATION FOR THE CEO AND OTHER LISTED OFFICERS IS INTENDED TO PROVIDE REASONABLE COMPENSATION FOR ACHIEVING THE ORGANIZATIONS MISSION, TO RECOGNIZE INDIVIDUAL AND TEAM PERFORMANCE, AND TO COMPLY WITH THE ORGANIZATIONS MISSION, TO RECOGNIZE INDIVIDUAL AND TEAM PERFORMANCE, AND TO COMPLY WITH THE ORGANIZATIONS MISSION, TO RECOGNIZE INDIVIDUAL AND TEAM PERFORMANCE, AND TO COMPLEY WITH THE ORGANIZATIONS OBLIGATIONS AS A TAX-EXEMPT CHARITABLE ORGANIZATION THE EXECUTIVE COMMITTEE OF THE ORGANIZATIONS BOARD OF TRUSTEES CONDUCTS AN ANNUAL REVIEW OF THE COMPENSATION OF THE CEO AND OTHER LISTED OFFICERS IN DOING SO, THE COMMITTEE RETAINS A QUALIFIED INDEPENDENT COMPENSATION CONSULTANT TO CONDUCT COMPETITIVE MARKET ANALYSIS OF THE MARKET RANGES OF BASE, INCENTIVE AND TOTAL CASH COMPENSATION, AND TO PROVIDE ADVICE CONCERNING THE REASONABLENESS OF THE COMPENSATION OF THE CEO AND OTHER LISTED OFFICERS THE COMMITTEE UTILIZES THAT ANALYSIS AND OTHER APPROPRIATE INFORMATION IN CONNECTION WITH ITS ANNUAL REVIEW AND MAKES RECOMMENDATIONS TO THE FULL BOARD FOR ADJUSTMENT OF THE CEOS COMPENSATION AND THE COMPENSATION FOR OTHER LISTED OFFICERS INFORMATION WHICH THE COMMITTEE MAY CONSIDER CAN INCLUDE BUT IS NOT LIMITED TO THE PERFORMANCE OF AN INDIVIDUAL AND/OR THAT INDIVIDUALS CONTRIBUTIONS TO A TEAM, THE PERFORMANCE OF AN INDIVIDUAL AND/OR THAT INDIVIDUALS CONTRIBUTIONS TO A TEAM, THE PERFORMANCE OF THE ORGANIZATION IN WHOLE AND IN PART, THE LEMENTS OF TOTAL COMPENSATION AND SALARY HISTORY, THE ORGANIZATION IN WHOLE AND IN PART, THE LEMENTS OF TOTAL COMPENSATION AND SALARY HISTORY, THE ORGANIZATIONS COMPENSATION TARGETS AND COMPENSATION THE COMMITTEE INCOMPONATES A PERFORMANCE APPRAISAL PROCESS IN THE COMMITTEE DATA PREPARED BY THE INDEPENDENT CONSULTANT AND REVIEWED WITH THE COMMITTEE DISCUSSES THEIR RESPECTIVE COMPENSATION IN ADDITION, THE COMMITTEE DISCUSSES THEIR RESPECTIVE AVAILABLY AND LIGHTLY EXAMPLES AND HINACIAL PERFORMANCE APPRAISAL PROCESS IN THE COMMITTEE DISCUS

ldentifier	Return Reference	Explanation	
Form 990, Part VI, Section C, line 19		These documents are available upon request	

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For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

SCHEDULE R (Form 990)

Name of the organization

EXETER HEALTH RESOURCES INC

Department of the Treasury

Internal Revenue Service

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Schedule R (Form 990) 2009

**Employer identification number** 

DLN: 93493133005181

2009

Open to Public Inspection

						02-	0222126		
Part I Identification of Disregarded Entities (Complete	e if the organization	answ	ered "Yes" or	ı For	m 990, Par	t IV, lıne	e 33.)		
<b>(a)</b> Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity		(c) domicile (state reign country)	То	(d) tal income	(d) (e) Income End-of-year as		Direct of	<b>(f)</b> controlling ntity
Part II Identification of Related Tax-Exempt Organization or more related tax-exempt organizations during the		the or	ganızatıon ar	iswe	red "Yes" o	n Form	990, Part	IV, line 3	34 because it had one
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity		(c) Legal domicile (st or foreign countr		(d) Exempt Code	esection	<b>(e)</b> Public chari (if section 5	ty status	<b>(f)</b> Direct controlling entity
EXETER HOSPITAL									
5 ALUMNI DR	HOSPITAL		NH		501(C)	(3)		3	exeter health resOurces
EXETER, NH 03833 02-0555126	TIOSITIAL				501(C)(3)				
core physicians llc									
5 ALUMNI DR	physician practices		NH		501(C)	(3)		9	exeter health resOurces inc
eXETER, NH 03833 87-0807914									
exeter healthcare									exeter health resOurces
5 ALUMNI DR	subacute nursing facility	,	NH		501(C)	(3)		9	inc
eXETER, NH 03833 02-0360966									
rockingham visiting nurse assoc									
5 ALUMNI DR	home care hospice		NH		501(C)	(3)		9	exeter health resOurces inc
eXETER, NH 03833 02-0274905									
MATRIX HEALTH									
5 ALUMNI DR	MANAGE resources		NH		501(C)	(3)		11	Exeter health resOurces inc
EXETER, NH 03833 02-0473737									
EXETER MED REAL									Freshand a state of a
5 ALUMNI DR	REAL ESTATE HOLDING		NH		501(C)(	25)			Exeter health resOurces inc
EXETER, NH 03833 02-0418718									
EXETER HEALTH RESOURCES SELF INS TRUST									
5 ALUMNI DR	SELF INSURANCE trust		NH		501(C)	(3)		11	Exeter health resOurces inc
EXETER, NE 03833 20-0753662									

Cat No 50135Y

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990,	Part IV,	line 34
	because it had one or more related organizations treated as a partnership during the tax year.)		

			 •	, ,						
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total income	(g) Share of end-of-year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) Gener mana partr	al or ging
						Yes	No		Yes	No
Doub TV Taloutidia			 	<b>-</b> - 1 (C 1 - 1 -	C 11		1 1157			

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

	<del></del>						
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership
CONVERGENT HEALTH SYSTEMS INC 5 ALUMNI DRIVE EXETER, NH03833 02-1469711	WELLNESS CENTER		EXETER HEALTH RESOURCES INC	С	-4,578	270,560	100 000 %
VX HEALTH SERVICES 5 ALUMNI DRIVE EXETER, NH03833 02-0469712	FITNESS CENTER		CONVERGENT HEALTH SYSTEMS	С	3,110	548,001	100 000 %
EXETER MEDICAL SERVICES 5 ALUMNI DRIVE EXETER, NH03833 02-0419850	INACTIVE PHYSICIAN PRACTICE		CONVERGENT HEALTH SYSTEMS	С		1,000	100 000 %
CORE HEALTH SERVICES OF ma 5 ALUMNI DRIVE EXETER, NH03833 20-1598042	INACTIVE PHYSICIAN PRACTICE		EXETER HEALTH RESOURCES INC	С			100 000 %

Part V	<b>Transactions With Related Organizations</b> (Complete if the organization answered "Yes" on Form 990, Part IV, II	ne 34, 35, or 36.)			
Note	Complete line 1 if any entity is listed in Parts II, III or IV		,	Yes	No
<b>1</b> During	the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV	?			
<b>a</b> Rec	eıpt of (i) ınterest (ii) annuıtıes (iii) royaltıes (iv) rent from a controlled entıty		1a		No
<b>b</b> Gift,	grant, or capital contribution to other organization(s)		1b		No
<b>c</b> Gıft,	grant, or capital contribution from other organization(s)		<b>1</b> c		No
<b>d</b> Loai	ns or loan guarantees to or for other organization(s)		1d		No
<b>e</b> Loai	ns or loan guarantees by other organization(s)		1e		No
<b>f</b> Sale	of assets to other organization(s)		<b>1</b> f		No
<b>g</b> Puro	chase of assets from other organization(s)		<b>1</b> g		No
h Exc	hange of assets		1h		No
i Leas	e of facilities, equipment, or other assets to other organization(s)		1i	Yes	
j Leas	e of facilities, equipment, or other assets from other organization(s)		<b>1</b> j	Yes	
<b>k</b> Perf	ormance of services or membership or fundraising solicitations for other organization(s)		1k	Yes	
I Perfo	ormance of services or membership or fundraising solicitations by other organization(s)		11		No
<b>m</b> Shai	ring of facilities, equipment, mailing lists, or other assets		1m		No
<b>n</b> Sha	ring of paid employees		<b>1</b> n	Yes	
o Reir	nbursement paid to other organization for expenses		10		No
<b>p</b> Reir	nbursement paid by other organization for expenses		1р		No
<b>q</b> Oth	er transfer of cash or property to other organization(s)		<b>1</b> q	Yes	
r Othe	er transfer of cash or property from other organization(s)		<b>1</b> r	Yes	
<b>2</b> If the	e answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships	s and transaction thres	holds		
	(a) Name of other organization	<b>(b)</b> Transaction type(a-r)		(c) it involv	ed
	itional Data Table				
(2)					
(3)			+		
(4)			+		
(5)					
(6)					

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	organizations?		partners section 501(c)(3) organizations?		<b>(e)</b> Share of end-of-year assets		r) ortionate tions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(h Gene mana part	agın tner?
			Yes	No		Yes	No		Yes	N		
									+-	╁		
										1		
										+		
										T		
										1		
									+-	t		
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Software ID:

**Software Version:** 

**EIN:** 02-0222126

Name: EXETER HEALTH RESOURCES INC

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary Activity	(c) Legal Domicile (State or Foreign Country)	<b>(d)</b> Exempt Code section	(e) Public charity status (if 501(c)(3))	<b>(f)</b> Direct Controlling Entity
EXETER HOSPITAL  5 ALUMNI DR EXETER, NH03833 02-0555126	HOSPITAL	NH	501(C)(3)	3	exeter health resOurces inc
core physicians llc  5 ALUMNI DR eXETER, NH03833 87-0807914	physician practices	NH	501(C)(3)	9	exeter health resO urces Inc
exeter healthcare  5 ALUMNI DR eXETER, NH03833 02-0360966	subacute nursing facility	NH	501(C)(3)	9	exeter health resO urces Inc
rockingham visiting nurse assoc  5 ALUMNI DR eXETER, NH03833 02-0274905	home care hospice	NH	501(C)(3)	9	exeter health resOurces Inc
MATRIX HEALTH  5 ALUMNI DR EXETER, NH03833 02-0473737	MANAGE resources	NH	501(C)(3)	11	Exeter health resOurces inc
	REAL ESTATE HOLDING	NH	501(C)(25)		Exeter health resOurces inc
EXETER HEALTH RESOURCES SELF INS TRUST  5 ALUMNI DR EXETER, NE03833 20-0753662	SELF INSURANCE trust	NH	501(C)(3)	11	Exeter health res O urces Inc

Form 990, Schedule R, Part V - Transactions With Related Organizations

(13)

(14)

(15)

EXETER HOSPITAL

CORE PHYSICIANS LLC

ROCKINGHAM VISITING NURSE ASSN

	(a) Name of other organization	(b) Transaction type(a-r)	(c) A mount Involved (\$)
(1)	CORE PHYSICIANS LLC	Q	6,752,323
(2)	EXETER HEALTHCARE	Q	1,650,000
(3)	EXETER HOSPITAL	R	8,300,000
(4)	EXETER HOSPITAL	К	5,354,248
(5)	EXETER HEALTHCARE	К	246,172
(6)	CORE PHYSICIANS LLC	К	246,172
(7)	ROCKINGHAM VISITING NURSE ASSN	К	246,172
(8)	EXETER HEALTHCARE	J	30,888
(9)	EXETER MED REAL	J	57,737
(10)	EXETER HEALTH RESOURCES SELF INS TRUST	Р	8,835
(11)	VX HEALTH SERVICES	К	61,543
(12)	EXETER HOSPITAL	I	59,424

113,988

303,951

31,622

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# Software ID: Software Version:

**EIN:** 02-0222126

Name: EXETER HEALTH RESOURCES INC

# Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors											
(A) Name and Title	(B) Average hours per	Posi t	tion ( hat a	(che	')			( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	<b>(F)</b> Estimated amount of other compensation	
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations	
KEVIN J CALLAHAN CEO/trustee	40 00	Х		х				704,207	0	36,720	
gLENN mCKENZIE chAIRMAN	1 00	Х		х				0	0	0	
STEVE HERMANS ESQ VICE CHAIRMAN	1 00	Х		х				0	0	0	
RICHARD L LEVY MD TRUSTEE	1 00	Х						0	0	0	
LARRY S PRESSMAN MD TRUSTEE	1 00	Х						0	154,700	20,343	
ROBERT A EBERLE TRUSTEE	1 00	Х						0	0	0	
REV JOHN E DENSON JR TRUSTEE	1 00	Х						0	0	0	
AMY CASE TRUSTEE	1 00	Х						0	0	0	
ross gittell phd truSTEE	1 00	Х						0	0	0	
katie delahaye paine trustEE	1 00	Х						0	0	0	
JOSEPH ARMY TRUSTEE	1 00	Х						0	0	0	
WILLIAM SCHEYLER TRUSTEE	1 00	Х						0	0	0	
J BONNIE NEWMAN TRUSTEE	1 00	Х						0	0	0	
MAJ GEN JOSEPH SIMIONE TRUSTEE	1 00	Х						0	0	0	
NANCY BRAESE DO TRUSTEE	1 00	Х						0	166,142	27,375	
KEVIN J O'LEARY TREASURER	40 00			х				401,588	0	32,262	
CONSTANCE D SPRAUER GENERAL COUNSEL/SECRETAR	40 00			х				261,244	0	34,298	
GLENN D KLINK VP NETWRK DEV	40 00					Х		251,551	0	39,457	
DEBRA CRESTA PRES CORE PHYS SVC	40 00					х		302,196	0	38,445	
SUSAN BURNS-TISDALE VP CLINICAL OPERATIONS	40 00					х		308,809	0	36,568	
CHRISTOPHER CALLAHAN VP HUMAN RESOURCES	40 00					х		252,876	0	38,483	
MARK WHITNEY VP STRATEGIC PLANNING	40 00					х		239,463	0	36,394	

### Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
mıscellaneous	75,965	75,965		
O utside Services	75,594	75,594		
Consulting	56,101	56,101		
Refreshments	46,921	46,921		
service contract	10,103	10,103		