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Form 990

## Return of Organization Exempt From Income Tax

2009

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

► The organization may have to use a copy of this return to satisfy state reporting requirements

## A For the 2009 calendar year, or tax year beginning 09-01-2009 and ending 08-31-2010

B Check if applicable	C Name of organization COMMUNITY HOSPITALS OF CENTRAL CALIFORNIA FOUNDATION		D Employer identification number 77-0191730
<input type="checkbox"/> Address change	Doing Business As		E Telephone number (559) 469-6000
<input type="checkbox"/> Name change	Number and street (or P O box if mail is not delivered to street address) P O BOX 1232		G Gross receipts \$ 817,101
<input type="checkbox"/> Initial return	Room/suite		
<input type="checkbox"/> Terminated	City or town, state or country, and ZIP + 4 FRESNO, CA 93715		
<input type="checkbox"/> Amended return	F Name and address of principal officer TIM JOSLIN 2440 TULARE ST 4TH FLR FRESNO, CA 93721		H(a) Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
<input type="checkbox"/> Application pending			H(b) Are all affiliates included? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "No," attach a list (see instructions)

I Tax-exempt status  501(c) ( 3 ) ► (insert no )  4947(a)(1) or  527

J Website: ► www.medwatchtoday.com

K Form of organization  Corporation  Trust  Association  Other ► L Year of formation 1989 M State of legal domicile CA

## Part I Summary

1 Briefly describe the organization's mission or most significant activities CHCC Foundation's mission is to support Community Medical Centers' (CMC) other affiliated, not-for-profit companies. Thereby, improving the health status of the community and promoting medical education		
2 Check this box ► if the organization discontinued its operations or disposed of more than 25% of its net assets		
3 Number of voting members of the governing body (Part VI, line 1a) . . . . .	3	14
4 Number of independent voting members of the governing body (Part VI, line 1b) . . . . .	4	12
5 Total number of employees (Part V, line 2a) . . . . .	5	6
6 Total number of volunteers (estimate if necessary) . . . . .	6	
7a Total gross unrelated business revenue from Part VIII, column (C), line 12 . . . . .	7a	0
b Net unrelated business taxable income from Form 990-T, line 34 . . . . .	7b	

8 Contributions and grants (Part VIII, line 1h) . . . . .	Prior Year	Current Year
9 Program service revenue (Part VIII, line 2g) . . . . .	966,528	810,596
10 Investment income (Part VIII, column (A), lines 3, 4, and 7d ) . . . . .	-982,670	6,505
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) . . . . .	-16,142	817,101

13 Grants and similar amounts paid (Part IX, column (A), lines 1-3 ) . . . . .		0
14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . .		0
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	1,100,999	1,224,001
16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . .		0
b Total fundraising expenses (Part IX, column (D), line 25) ► 0		
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) . . . . .	837,555	555,558
18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	1,938,554	1,779,559
19 Revenue less expenses Subtract line 18 from line 12 . . . . .	-1,954,696	-962,458

20 Total assets (Part X, line 16) . . . . .	Beginning of Current Year	End of Year
21 Total liabilities (Part X, line 26) . . . . .	12,704,622	17,217,519
22 Net assets or fund balances Subtract line 21 from line 20 . . . . .	143,801	1,791,555
	12,560,821	15,425,964

## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge		
***** Signature of officer Roger Fretwell Controller Type or print name and title	2011-07-13 Date	

Paid Preparer's Use Only	Preparer's signature ► Edward J Hashim	Date	Check if self-employed ► <input type="checkbox"/>	Preparer's identifying number (see instructions)
	Firm's name (or yours if self-employed), address, and ZIP + 4 ► Baker Peterson & Franklin CPA LLP 970 W Alluvial 101 Fresno, CA 93711		EIN ►	
			Phone no ► (559) 432-2346	

May the IRS discuss this return with the preparer shown above? (see instructions) . . . . .  Yes  No

### **Part III Statement of Program Service Accomplishments**

**1 Briefly describe the organization's mission**

CHCC Foundation's mission is to support Community Medical Centers' (CMC) other affiliated, not-for-profit companies. Thereby, improving the health status of the community and promoting medical education.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . .  Yes  No  
If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . .  Yes  No  
If "Yes," describe these changes on Schedule O

4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses  
Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code ) (Expenses \$ 1,586,884 including grants of \$ ) (Revenue \$ )  
Provided support services and raised contributions for Fresno Community Hospital & Medical Center (94-1156276) See their Form 990 for additional details

**4b** (Code ) (Expenses \$ including grants of \$ ) (Revenue \$

**4c** (Code ) (Expenses \$ including grants of \$ ) (Revenue \$

**4d Other program services (Describe in Schedule O)**

(Expenses \$ **including grants of \$** ) (Revenue \$

4e Total program service expenses **1,586,884**

**Part IV Checklist of Required Schedules**

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A

2 Is the organization required to complete Schedule B, Schedule of Contributors?

3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I

4 **Section 501(c)(3) organizations.** Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II

5 **Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations.** Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III

6 Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I

7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II

8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III

9 Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV

10 Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V

11 Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.

- Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.
- Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.
- Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.
- Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.
- Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.
- Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.

12 Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII

12A Was the organization included in consolidated, independent audited financial statements for the tax year?  Yes  No

If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional  12A Yes

13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States?

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I

15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U.S.? If "Yes," complete Schedule F, Part II

16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U.S.? If "Yes," complete Schedule F, Part III

17 Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I

18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II

19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III

20 Did the organization operate one or more hospitals? If "Yes," complete Schedule H

	Yes	No
1	Yes	
2	Yes	
3		No
4		No
5		No
6		No
7		No
8		No
9		No
10	Yes	
11	Yes	
12		No
13		No
14a		No
14b		No
15		No
16		No
17		No
18		No
19		No
20		No

**Part IV Checklist of Required Schedules (continued)**

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	<b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)	28a		No
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28c		No
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	29		No
30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		No
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

		Yes	No
<b>1a</b>	Enter the number reported in Box 3 of Form 1096, <i>Annual Summary and Transmittal of U.S. Information Returns</i> . Enter -0- if not applicable	1a	0
<b>1b</b>	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0
<b>1c</b>	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	No
<b>2a</b>	Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return	2a	6
<b>2b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes
<b>3a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a	No
<b>3b</b>	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	No
<b>4a</b>	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	No
<b>4b</b>	If "Yes," enter the name of the foreign country. See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts	4b	
<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	No
<b>5b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	No
<b>5c</b>	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c	No
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a	No
<b>6b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	No
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>	7a	Yes
<b>7b</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7b	No
<b>7c</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7c	No
<b>7d</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7d	0
<b>7e</b>	If "Yes," indicate the number of Forms 8282 filed during the year	7e	No
<b>7f</b>	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7f	No
<b>7g</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7g	Yes
<b>7h</b>	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7h	Yes
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	No
<b>9</b>	<b>Sponsoring organizations maintaining donor advised funds.</b>	9a	No
<b>9b</b>	Did the organization make any taxable distributions under section 4966?	9b	No
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter	10a	
<b>10b</b>	Initiation fees and capital contributions included on Part VIII, line 12	10b	
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter	11a	
<b>11b</b>	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b	
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?	12a	No
<b>12b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

### Section A. Governing Body and Management

		Yes	No
<b>1a</b> Enter the number of voting members of the governing body . . .	<b>1a</b>	14	
<b>b</b> Enter the number of voting members that are independent . . .	<b>1b</b>	12	
<b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .	<b>2</b>		No
<b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . .	<b>3</b>		No
<b>4</b> Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? . . . . .	<b>4</b>		No
<b>5</b> Did the organization become aware during the year of a material diversion of the organization's assets? . . . . .	<b>5</b>		No
<b>6</b> Does the organization have members or stockholders? . . . . .	<b>6</b>		No
<b>7a</b> Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? . . . . .	<b>7a</b>	Yes	
<b>b</b> Are any decisions of the governing body subject to approval by members, stockholders, or other persons? . . . . .	<b>7b</b>		No
<b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
<b>a</b> The governing body? . . . . .	<b>8a</b>	Yes	
<b>b</b> Each committee with authority to act on behalf of the governing body? . . . . .	<b>8b</b>	Yes	
<b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .	<b>9</b>		No

### Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
<b>10a</b> Does the organization have local chapters, branches, or affiliates? . . . . .	<b>10a</b>	Yes
<b>b</b> If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? . . . . .	<b>10b</b>	Yes
<b>11</b> Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	<b>11</b>	Yes
<b>11A</b> Describe in Schedule O the process, if any, used by the organization to review the Form 990 . . . . .		
<b>12a</b> Does the organization have a written conflict of interest policy? If "No," go to line 13 . . . . .	<b>12a</b>	Yes
<b>b</b> Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .	<b>12b</b>	Yes
<b>c</b> Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done . . . . .	<b>12c</b>	Yes
<b>13</b> Does the organization have a written whistleblower policy? . . . . .	<b>13</b>	Yes
<b>14</b> Does the organization have a written document retention and destruction policy? . . . . .	<b>14</b>	Yes
<b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>a</b> The organization's CEO, Executive Director, or top management official . . . . .	<b>15a</b>	Yes
<b>b</b> Other officers or key employees of the organization . . . . .	<b>15b</b>	Yes
If "Yes" to line a or b, describe the process in Schedule O (See instructions )		
<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .	<b>16a</b>	Yes
<b>b</b> If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? . . . . .	<b>16b</b>	Yes

### Section C. Disclosure

**17** List the States with which a copy of this Form 990 is required to be filed ► CA

**18** Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply  
 Own website  Another's website  Upon request

**19** Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table

**20** State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►  
 ROGER FRETWELL  
 1925 E DAKOTA STE 206  
 FRESNO, CA 937264821  
 (559) 469-6000

## **Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons.

Check this box if the organization did not compensate any current or former officer, director, trustee or key employee.

<b>1b Total</b>	401,594	52,234	22,793
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**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization **2**

		<b>Yes</b>	<b>No</b>
<b>3</b>	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	<b>3</b>	No
<b>4</b>	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	<b>4</b>	Yes
<b>5</b>	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	<b>5</b>	No

## Section B. Independent Contractors

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

<b>(A)</b> Name and business address	<b>(B)</b> Description of services	<b>(C)</b> Compensation
<b>2</b> Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization <b>0</b>		

**Part VIII Statement of Revenue**

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514	
Contributions, gifts, grants and other similar amounts	<b>1a</b> Federated campaigns . . . . .	<b>1a</b>				
	<b>b</b> Membership dues . . . . .	<b>1b</b>				
	<b>c</b> Fundraising events . . . . .	<b>1c</b>				
	<b>d</b> Related organizations . . . . .	<b>1d</b>				
	<b>e</b> Government grants (contributions)	<b>1e</b>				
	<b>f</b> All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b>	810,596			
	<b>g</b> Noncash contributions included in lines 1a-1f \$ _____					
	<b>h</b> <b>Total.</b> Add lines 1a-1f . . . . . ►	810,596				
Program Service Revenue	Business Code					
			<b>2a</b>			
			<b>b</b>			
			<b>c</b>			
			<b>d</b>			
			<b>e</b>			
	<b>f</b> All other program service revenue					
	<b>g</b> <b>Total.</b> Add lines 2a-2f . . . . . ►	0				
Other Revenue	<b>3</b> Investment income (including dividends, interest and other similar amounts) . . . . . ►					
			6,505		6,505	
	<b>4</b> Income from investment of tax-exempt bond proceeds . . . ►		0			
	<b>5</b> Royalties . . . . . ►		0			
	<b>6a</b> Gross Rents	(I) Real	(II) Personal			
	<b>b</b> Less rental expenses					
	<b>c</b> Rental income or (loss)					
<b>d</b> Net rental income or (loss) . . . . . ►			0			
<b>7a</b> Gross amount from sales of assets other than inventory	(I) Securities	(II) Other				
<b>b</b> Less cost or other basis and sales expenses						
<b>c</b> Gain or (loss)						
<b>d</b> Net gain or (loss) . . . . . ►			0			
<b>8a</b> Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18 . . . . .						
<b>b</b> Less direct expenses . . . . .	<b>b</b>					
<b>c</b> Net income or (loss) from fundraising events . . . . . ►		0				
<b>9a</b> Gross income from gaming activities See Part IV, line 19 . . . . .	<b>a</b>					
<b>b</b> Less direct expenses . . . . .	<b>b</b>					
<b>c</b> Net income or (loss) from gaming activities . . . . . ►		0				
<b>10a</b> Gross sales of inventory, less returns and allowances . . . . .	<b>a</b>					
<b>b</b> Less cost of goods sold . . . . .	<b>b</b>					
<b>c</b> Net income or (loss) from sales of inventory . . . . . ►		0				
Miscellaneous Revenue		Business Code				
<b>11a</b>						
<b>b</b>						
<b>c</b>						
<b>d</b> All other revenue . . . . .						
<b>e</b> <b>Total.</b> Add lines 11a-11d . . . . . ►		0				
<b>12</b> <b>Total revenue.</b> See Instructions . . . . . ►		817,101			6,505	

**Part IX Statement of Functional Expenses****Section 501(c)(3) and 501(c)(4) organizations must complete all columns.****All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).**

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the U S See Part IV, line 21	0			
2 Grants and other assistance to individuals in the U S See Part IV, line 22	0			
3 Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	0			
4 Benefits paid to or for members	0			
5 Compensation of current officers, directors, trustees, and key employees . . . . .	52,234	47,011	5,223	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .	0			
7 Other salaries and wages	917,413	834,603	82,810	
8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . .	73,298	66,643	6,655	
9 Other employee benefits . . . . .	107,269	97,530	9,739	
10 Payroll taxes . . . . .	73,787	67,088	6,699	
11 Fees for services (non-employees)				
a Management . . . . .	0			
b Legal . . . . .	0			
c Accounting . . . . .	0			
d Lobbying . . . . .	0			
e Professional fundraising See Part IV, line 17 . . . . .	0			
f Investment management fees . . . . .	0			
g Other . . . . .	0			
12 Advertising and promotion . . . . .	258,005	201,660	56,345	
13 Office expenses . . . . .	63,995	58,227	5,768	
14 Information technology . . . . .	0			
15 Royalties . . . . .	0			
16 Occupancy . . . . .	106,005	101,288	4,717	
17 Travel . . . . .	18,825	18,825		
18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .	0			
19 Conferences, conventions, and meetings . . . . .	1,328	1,328		
20 Interest . . . . .	0			
21 Payments to affiliates . . . . .	0			
22 Depreciation, depletion, and amortization . . . . .	15,997	3,278	12,719	
23 Insurance . . . . .	2,000		2,000	
24 Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )				
a Other expenses	81,917	81,917		
b Dues & subscriptions	7,486	7,486		
c				
d				
e				
f All other expenses	0			
<b>25 Total functional expenses.</b> Add lines 1 through 24f	1,779,559	1,586,884	192,675	0
<b>26 Joint costs.</b> Check here <input checked="" type="checkbox"/> if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

**Part X Balance Sheet**

		<b>(A)</b> Beginning of year	<b>(B)</b> End of year
Assets	1 Cash—non-interest-bearing . . . . .	300	1 312
	2 Savings and temporary cash investments . . . . .	2	0
	3 Pledges and grants receivable, net . . . . .	5,187,971	3 6,070,421
	4 Accounts receivable, net . . . . .	4	0
	5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . .	5	0
	6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L . . . . .	6	0
	7 Notes and loans receivable, net . . . . .	7	0
	8 Inventories for sale or use . . . . .	8	0
	9 Prepaid expenses and deferred charges . . . . .	2,000	9 2,000
	10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	1,468,218	
	b Less accumulated depreciation . . . . .	10b 35,607	181,413 10c 1,432,611
	11 Investments—publicly traded securities . . . . .		11 0
	12 Investments—other securities See Part IV, line 11 . . . . .		12 0
	13 Investments—program-related See Part IV, line 11 . . . . .	5,036,198	13 9,712,175
	14 Intangible assets . . . . .		14 0
	15 Other assets See Part IV, line 11 . . . . .	2,296,740	15 0
	<b>16 Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . .	12,704,622	16 17,217,519
Liabilities	17 Accounts payable and accrued expenses . . . . .	143,801	17 178,763
	18 Grants payable . . . . .		18
	19 Deferred revenue . . . . .		19
	20 Tax-exempt bond liabilities . . . . .		20
	21 Escrow or custodial account liability Complete Part IV of Schedule D . . . . .		21
	22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L . . . . .		22
	23 Secured mortgages and notes payable to unrelated third parties . . . . .		23
	24 Unsecured notes and loans payable to unrelated third parties . . . . .		24
	25 Other liabilities Complete Part X of Schedule D . . . . .		25 1,612,792
	<b>26 Total liabilities.</b> Add lines 17 through 25 . . . . .	143,801	26 1,791,555
Net Assets or Fund Balances	<b>Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b>		
	27 Unrestricted net assets . . . . .	2,070,565	27 1,108,108
	28 Temporarily restricted net assets . . . . .	10,490,256	28 14,317,856
	29 Permanently restricted net assets . . . . .		29
	<b>Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.</b>		
	30 Capital stock or trust principal, or current funds . . . . .		30
	31 Paid-in or capital surplus, or land, building or equipment fund . . . . .		31
	32 Retained earnings, endowment, accumulated income, or other funds . . . . .		32
	33 Total net assets or fund balances . . . . .	12,560,821	33 15,425,964
	<b>34 Total liabilities and net assets/fund balances . . . . .</b>	12,704,622	34 17,217,519

**Part XI Financial Statements and Reporting**

**1** Accounting method used to prepare the Form 990       Cash  Accrual  Other \_\_\_\_\_  
 If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O

**2a** Were the organization's financial statements compiled or reviewed by an independent accountant? . . . . .

**b** Were the organization's financial statements audited by an independent accountant? . . . . .

**c** If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  
 If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O . . . . .

**d** If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both  
 Separate basis       Consolidated basis       Both consolidated and separated basis

**3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . . . .

**b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits . . . . .

	Yes	No
<b>2a</b>		No
<b>2b</b>	Yes	
<b>2c</b>	Yes	
<b>3a</b>		No
<b>3b</b>		No

2009

Open to Public  
Inspection**SCHEDULE A**  
(Form 990 or 990EZ)**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Department of the Treasury  
Internal Revenue Service  
Name of the organization  
COMMUNITY HOSPITALS OF CENTRAL  
CALIFORNIA FOUNDATION

Employer identification number

77-0191730

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1  A church, convention of churches, or association of churches **section 170(b)(1)(A)(i)**.

2  A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E)

3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.

4  A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state

5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II)

6  A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.

7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)

8  A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9  An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III)

10  An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.

11  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h

a  Type I      b  Type II      c  Type III - Functionally integrated      d  Type III - Other

e  By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?

(ii) a family member of a person described in (i) above?

(iii) a 35% controlled entity of a person described in (i) or (ii) above?

h Provide the following information about the supported organization(s)

	Yes	No
11g(i)		No
11g(ii)		No
11g(iii)		No

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support?
			Yes	No	Yes	No	Yes	No	
Fresno Community Hospital & Medical	941156276	3	Yes			No		No	1,945,651
<b>Total</b>									1,945,651

**Part II Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**  
 (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 <b>Total.</b> Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 <b>Public Support.</b> Subtract line 5 from line 4						

**Section B. Total Support**

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income (Explain in Part IV) Do not include gain or loss from the sale of capital assets						
11 <b>Total support</b> (Add lines 7 through 10)						
12 Gross receipts from related activities, etc (See instructions)					12	
13 <b>First Five Years</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and <b>stop here</b>						►

**Section C. Computation of Public Support Percentage**

14 Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f))	14	
15 Public Support Percentage for 2008 Schedule A, Part II, line 14	15	
16a <b>33 1/3% support test—2009.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization		►
b <b>33 1/3% support test—2008.</b> If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization		►
17a <b>10%-facts-and-circumstances test—2009.</b> If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and <b>stop here</b> . Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization		►
b <b>10%-facts-and-circumstances test—2008.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and <b>stop here</b> . Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization		►
18 <b>Private Foundation</b> If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions		►

**Part III Support Schedule for Organizations Described in IRC 509(a)(2)**  
 (Complete only if you checked the box on line 9 of Part I.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>6 Total.</b> Add lines 1 through 5						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
<b>c</b> Add lines 7a and 7b						
<b>8 Public Support</b> (Subtract line 7c from line 6 )						

**Section B. Total Support**

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9 Amounts from line 6						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
<b>c</b> Add lines 10a and 10b						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
<b>12</b> Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )						
<b>13 Total support</b> (Add lines 9, 10c, 11 and 12 )						
<b>14 First Five Years</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and <b>stop here</b>						

**Section C. Computation of Public Support Percentage**

15 Public Support Percentage for 2009 (line 8 column (f) divided by line 13 column (f))	15
16 Public support percentage from 2008 Schedule A, Part III, line 15	16

**Section D. Computation of Investment Income Percentage**

17 Investment income percentage for 2009 (line 10c column (f) divided by line 13 column (f))	17
18 Investment income percentage from 2008 Schedule A, Part III, line 17	18
<b>19a 33 1/3% support tests—2009.</b> If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization	
<b>b 33 1/3% support tests—2008.</b> If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization	
<b>20 Private Foundation</b> If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions	

**Part IV** **Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

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**Additional Data**

**Software ID:**  
**Software Version:**  
**EIN:** 77-0191730  
**Name:** COMMUNITY HOSPITALS OF CENTRAL CALIFORNIA FOUNDATION

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)					(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Official	Key employee	Highest compensated employee			
TIM JOSLIN CEO	40 00			X			0	10,218	3,928
THOMAS UTECHT SENIOR VP	40 00				X		0	4,071	412
SUSAN ABUNDIS Chairwomen	3 50	X					0	0	0
STEPHEN WALTER CORPORATE CFO	40 00			X			0	6,593	483
ROBERT SAROYAN Officer	40 00				X		256,035	0	10,051
RALPH GARCIA BOARD MEMBER	1 50	X					0	0	0
PHYLLIS BALTZ CFO	40 00				X		0	4,140	172
PATRICK RAFFERTY EXEC VP & COO	40 00				X		0	6,583	547
MICHAEL SYNN MD BOARD MEMBER	3 00	X					0	0	0
MICHAEL PETERSON MD BOARD MEMBER	2 00	X					0	0	0
MARK BORBA BOARD MEMBER	2 50	X					0	0	0
MARIO GONZALEZ JR MD BOARD MEMBER	2 50	X					0	0	0
MANUEL CUNHA JR BOARD MEMBER	1 00	X					0	0	0
LINZIE DANIEL BOARD MEMBER	1 50	X					0	0	0
KEVIN FOLLANSBEE Former Chairman	12 00	X					0	0	0
KATHRYN ZENOVICH MANAGER	40 00				X		145,559	0	4,989
KATHERINE FLORES MD BOARD MEMBER	2 50	X					0	0	0
JOHN ZELEZNY CCO	40 00				X		0	3,756	395
JACK CHUBB CEO CRMC	40 00				X		0	5,220	518
GINNY BURDICK SENIOR VP	40 00				X		0	2,900	351
GENE KALLSEN MD BOARD MEMBER	2 00	X					0	0	0
FLORENCE DUNN BOARD MEMBER	1 50	X					0	0	0
FARID ASSEMI BOARD MEMBER	2 00	X					0	0	0
CRAIG CASTRO CEO, CLOVIS	40 00				X		0	4,964	573
BRIAN PACHECO BOARD MEMBER	2 50	X					0	0	0

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)				(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations	
		Individual trustee or director	Institutional Trustee	Office	Key employee	Highest compensated employee	Former		
ABDUL KASSIR SENIOR VP	40 00			X			0	3,789	374

2009

Open to Public  
Inspection**SCHEDULE D**  
(Form 990)**Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11, or 12.  
► Attach to Form 990. ► See separate instructions.

Department of the Treasury  
Internal Revenue Service**Name of the organization**COMMUNITY HOSPITALS OF CENTRAL  
CALIFORNIA FOUNDATION**Employer identification number**

77-0191730

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?  Yes  No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?  Yes  No

**Part II Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

Preservation of land for public use (e.g., recreation or pleasure)  Preservation of an historically importantly land area

Protection of natural habitat  Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
2a	
2b	
2c	
2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ► \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ► \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Yes  No

6 Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ► \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?  Yes  No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ► \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X ► \$ \_\_\_\_\_

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1 ► \$ \_\_\_\_\_

b Assets included in Form 990, Part X ► \$ \_\_\_\_\_

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)**

3 Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a  Public exhibition      d  Loan or exchange programs  
 b  Scholarly research      e  Other  
 c  Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No

b If "Yes," explain the arrangement in Part XIV and complete the following table

	Amount
1c	
1d	
1e	
1f	

2a Did the organization include an amount on Form 990, Part X, line 21?  Yes  No

b If "Yes," explain the arrangement in Part XIV

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current Year	(b) Prior Year	(c) Two Years Back	(d) Three Years Back	(e) Four Years Back
1a Beginning of year balance . . . . .	383,593	383,593			
b Contributions . . . . .					
c Investment earnings or losses . . . . .					
d Grants or scholarships . . . . .					
e Other expenditures for facilities and programs . . . . .					
f Administrative expenses . . . . .					
g End of year balance . . . . .	383,593	383,593			

2 Provide the estimated percentage of the year end balance held as

a Board designated or quasi-endowment ►

b Permanent endowment ► 100.000 %

c Term endowment ►

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

	Yes	No
3a(i) unrelated organizations . . . . .		No
3a(ii) related organizations . . . . .		No

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? . . . . .

4 Describe in Part XIV the intended uses of the organization's endowment funds

**Part VI Investments—Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

	Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land . . . . .		21,500			21,500
b Buildings . . . . .					
c Leasehold improvements . . . . .					
d Equipment . . . . .		39,916	35,607		4,309
e Other . . . . .		1,406,802			1,406,802
<b>Total.</b> Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) . . . . .					1,432,611

**Part VII Investments—Other Securities.** See Form 990, Part X, line 12

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Financial derivatives		
Closely-held equity interests		
Other		
<b>Total.</b> (Column (b) should equal Form 990, Part X, col (B) line 12.)	<b>►</b>	

**Total.** (Column (b) should equal Form 990, Part X, col (B) line 1)

**Part VIII Investments—Program Related.** See Form 990, Part X, line 13

**Total.** (Column (b) should equal Form 990, Part X, col (B) line 13)

9,712,175

**Part IX Other Assets.** See Form 990, Part X, line 15

**Total** (Column (b) should equal Form 990, Part X, col (B) line 15)

**Part X Other Liabilities.** See Form 990, Part X, line 25

<b>Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )</b>	<b>1,612,792</b>
--	------------------

**Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements**

1 Total revenue (Form 990, Part VIII, column (A), line 12)	1
2 Total expenses (Form 990, Part IX, column (A), line 25)	2
3 Excess or (deficit) for the year Subtract line 2 from line 1	3
4 Net unrealized gains (losses) on investments	4
5 Donated services and use of facilities	5
6 Investment expenses	6
7 Prior period adjustments	7
8 Other (Describe in Part XIV)	8
9 Total adjustments (net) Add lines 4 - 8	9
10 Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10

**Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

1 Total revenue, gains, and other support per audited financial statements . . . . .	1
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12	
a Net unrealized gains on investments . . . . .	2a
b Donated services and use of facilities . . . . .	2b
c Recoveries of prior year grants . . . . .	2c
d Other (Describe in Part XIV) . . . . .	2d
e Add lines 2a through 2d . . . . .	2e
3 Subtract line 2e from line 1 . . . . .	3
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1	
a Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	4a
b Other (Describe in Part XIV) . . . . .	4b
c Add lines 4a and 4b . . . . .	4c
5 Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12 ) . . . . .	5

**Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

1 Total expenses and losses per audited financial statements . . . . .	1
2 Amounts included on line 1 but not on Form 990, Part IX, line 25	
a Donated services and use of facilities . . . . .	2a
b Prior year adjustments . . . . .	2b
c Other losses . . . . .	2c
d Other (Describe in Part XIV) . . . . .	2d
e Add lines 2a through 2d . . . . .	2e
3 Subtract line 2e from line 1 . . . . .	3
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:	
a Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	4a
b Other (Describe in Part XIV) . . . . .	4b
c Add lines 4a and 4b . . . . .	4c
5 Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18 ) . . . . .	5

**Part XIV Supplemental Information**

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Identifier	Return Reference	Explanation

**Schedule J**  
(Form 990)**Compensation Information**

OMB No 1545-0047

**2009****Open to Public  
Inspection**Department of the Treasury  
Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  
**► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.**  
**► Attach to Form 990. ► See separate instructions.**

**Name of the organization**

COMMUNITY HOSPITALS OF CENTRAL CALIFORNIA FOUNDATION

**Employer identification number**

77-0191730

**Part I Questions Regarding Compensation**

Yes

No

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items

<input checked="" type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use
<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence
<input type="checkbox"/> Tax indemnification and gross-up payments	<input type="checkbox"/> Health or social club dues or initiation fees
<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)

**b** If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain

**1b** Yes

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

**2** Yes

**3** Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply

<input checked="" type="checkbox"/> Compensation committee	<input checked="" type="checkbox"/> Written employment contract
<input checked="" type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study
<input type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee

**4** During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization

**4a** No

**a** Receive a severance payment or change-of-control payment?

**4b** Yes

**b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?

**4c** No

**c** Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

**Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.**

**5** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of

**5a** No

**a** The organization?

**5b** Yes

**b** Any related organization?

If "Yes," to line 5a or 5b, describe in Part III

**6a** Yes

**6** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of

**6b** Yes

**a** The organization?

**7** No

**b** Any related organization?

If "Yes," to line 6a or 6b, describe in Part III

**8** No

**7** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III

**9** No

**8** Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III

**9** If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

**Part III Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information

Identifier	Return Reference	Explanation
Sch J, Part I, Line 6b	Part I, Line 6b Explanation of organization compensation contingent on net earnings from related or	The Community Medical Centers Executive Incentive Plan is designed to motivate and reward key members of the Executive Team for meeting specific and measurable goals at the Health System and individual levels. The main objectives of the Plan are Motivate executives and reward them for improving CMC's operational performance, Increase community involvement and effectiveness, Increase Executive commitment to CMC's short and long term goals, Provide Executives with competitive but reasonable compensation, and Attract and retain highly talented Executives that are critically important to the success of CMC. The goals are financial success in meeting overall budget targets, specific quality and patient core measures, patient satisfaction, employee satisfaction, and meeting 5 individual goals. The financial performance is only 45% of the measure
Sch J, Part I, Line 5b	Part I, Line 5b Explanation of organization compensation based on revenues of related organization	Community Hospitals of Central California (CHCC) (94-2864615) is the common paymaster for itself and the following related corporations (1) Fresno Community Hospital and Medical Center (94-1156276), (2) Sierra Hospital Foundation (94-1431181), and (3) Community Hospitals of Central California, Foundation (CHCC FND) (77-0191730) ("Common Paymaster" describes an arrangement in which individuals are employed, at the same time, by two or more related corporations, but receive their combined wages from only one of those employers, i.e. the common paymaster.) The total compensation (Form W-2/1099-MISC compensation) of each of the above individuals is reported on Form 990, Part VII. The amounts above on Part II of this schedule disclose only that portion of this compensation attributable to CHCC FND. As common paymaster, CHCC filed all payroll forms (941, 1096, W-2, W-3) for itself and the three affiliates noted above (see Form 990, Part V, Line 1 and 2)
Sch J, Part I, Line 1a	Part I, Line 1a Relevant information in regards to selections on 1a	First-class travel is allowed on overnight flights to business meetings

**SCHEDULE O**  
**(Form 990)****Supplemental Information to Form 990****2009****Open to Public  
Inspection**

**Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.  
► Attach to Form 990.**

Department of the Treasury  
Internal Revenue Service**Name of the organization**COMMUNITY HOSPITALS OF CENTRAL  
CALIFORNIA FOUNDATION**Employer identification number**

77-0191730

Identifier	Return Reference	Explanation
Form 990, Part VI, Line 19	Form 990, Part VI, Line 19 Other Organization Documents Publicly Available	See Schedule O attached

Identifier	Return Reference	Explanation
Form 990, Part VI, Line 15b	Form 990, Part VI, Line 15b Compensation Review and Approval Process for Officers and Key Employees	See Schedule O attached

Identifier	Return Reference	Explanation
Form 990, Part VI, Line 12c	Form 990, Part VI, Line 12c Explanation of Monitoring and Enforcement of Conflicts	See Schedule O attached

Identifier	Return Reference	Explanation
Form 990, Part VI, Line 11	Form 990, Part VI, Line 11 Form 990 Review Process	See Schedule O attached

**SCHEDULE R  
(Form 990)****Related Organizations and Unrelated Partnerships****2009**Department of the Treasury  
Internal Revenue Service► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.  
► Attach to Form 990. ► See separate instructions.**Open to Public  
Inspection****Name of the organization**  
COMMUNITY HOSPITALS OF CENTRAL  
CALIFORNIA FOUNDATION**Employer identification number**  
77-0191730**Part I Identification of Disregarded Entities** (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
Community Insurance Services Company PO Box 1232 Fresno, CA 93715 98-0674776	Insurance	CA	3,805,000	12,140,000	FCH&MC
Deran Kologian Ambulatory Care Center 2440 Tulare Street Ste 400 Fresno, CA 93721 26-3813822	Leasing	CA	-357,000	26,179,000	FCH&MC
Fresno Heart Hospital 15 E Audubon Drive Fresno, CA 93720 77-0513288	Hospital (Supported)	CA	6,797,000	67,733,000	FCH&MC

**Part II Identification of Related Tax-Exempt Organizations** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity
Community Hospitals of Cen California PO Box 1232 Fresno, CA 93715 94-2864615	Hospital	CA	501(C)(3)	170(b)(A)(III)	NA
Sierra Hospital Foundation PO Box 1232 Fresno, CA 93715 94-1431181	Inactive	CA	501(C)(3)	170(b)(1)(A)(III)	NA
Fresno Community Hospital & Medical Ctr PO Box 1232 Fresno, CA 93715 94-1156276	Hospital	CA	501(C)(3)	170(b)(1)(A)(III)	NA

**Part III Identification of Related Organizations Taxable as a Partnership** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

<b>(a) Name, address, and EIN of related organization</b>	<b>(b) Primary activity</b>	<b>(c) Legal domicile (state or foreign country)</b>	<b>(d) Direct controlling entity</b>	<b>(e) Type of entity (C corp, S corp, or trust)</b>	<b>(f) Share of total income</b>	<b>(g) Share of end-of-year assets</b>	<b>(h) Percentage ownership</b>
Community Health Plan 1925 E Dakota Fresno, CA93715 77-0246798	Inactive	CA	FCH&MC				100 000 %
Sante Health Systems 1180 E Shaw Ste 201 Fresno, CA93710 77-0382381	Mgmt service	CA	FCH&MC	C corp	960,050	22,344,037	100 000 %
Community Health Enterprises PO Box 1232 Fresno, CA93715 77-0175659	Pharmacy Sales	CA	FCH&MC	C Corp	-953,026	6,101,820	100 000 %

**Part V Transactions With Related Organizations** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)**Note.** Complete line 1 if any entity is listed in Parts II, III or IV**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity
- b** Gift, grant, or capital contribution to other organization(s)
- c** Gift, grant, or capital contribution from other organization(s)
- d** Loans or loan guarantees to or for other organization(s)
- e** Loans or loan guarantees by other organization(s)
- f** Sale of assets to other organization(s)
- g** Purchase of assets from other organization(s)
- h** Exchange of assets
- i** Lease of facilities, equipment, or other assets to other organization(s)
- j** Lease of facilities, equipment, or other assets from other organization(s)
- k** Performance of services or membership or fundraising solicitations for other organization(s)
- l** Performance of services or membership or fundraising solicitations by other organization(s)
- m** Sharing of facilities, equipment, mailing lists, or other assets
- n** Sharing of paid employees
- o** Reimbursement paid to other organization for expenses
- p** Reimbursement paid by other organization for expenses
- q** Other transfer of cash or property to other organization(s)
- r** Other transfer of cash or property from other organization(s)

	Yes	No
<b>1a</b>	Yes	
<b>1b</b>		No
<b>1c</b>		No
<b>1d</b>	Yes	
<b>1e</b>	Yes	
<b>1f</b>		No
<b>1g</b>		No
<b>1h</b>		No
<b>1i</b>	Yes	
<b>1j</b>		No
<b>1k</b>		No
<b>1l</b>	Yes	
<b>1m</b>	Yes	
<b>1n</b>	Yes	
<b>1o</b>	Yes	
<b>1p</b>	Yes	
<b>1q</b>		No
<b>1r</b>		No

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

**Part VI Unrelated Organizations Taxable as a Partnership** (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

**SCHEDULE O**  
(Form 990)**Supplemental Information to Form 990****2009**

Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information  
► Attach to Form 990

**Open to Public  
Inspection**COMMUNITY HOSPITALS OF CENTRAL  
CALIFORNIA FOUNDATIONEmployer identification number  
77-0191730**Schedule R, Part II:**

Community Medical Centers is the business name used by the group of entities comprising the comprehensive health care organization described herein (collectively, "CMC") CMC serves Fresno County and the surrounding California Central Valley area consisting of Kern, Kings, Mariposa, Madera and Tulare counties. CMC serves the needs of a diverse community with medical services throughout the region, through a comprehensive hospital network, the largest regional physician panel in the Central Valley, and a variety of outpatient programs and services. Through a number of facilities, CMC offers medical, surgical and emergency services, family birth, pediatrics, skilled nursing, home care and outpatient care. In addition to the size and diversity of its facilities, CMC offers a variety of specialized services, including the region's only Level I trauma and burn center (one of only five such facilities in California) and a Level III Neonatal Intensive Care Unit. CMC also provides a graduate medical education program affiliated with the University of California at San Francisco Medical Education Program.

CMC's operations include three acute care hospitals, a fundraising foundation and other ancillary medical service providers. The principal legal entities comprising CMC are:

- (1) *Community Hospitals of Central California*, a California nonprofit public benefit corporation which is the central management, administrative and planning entity for CMC ("CHCC")
- (2) *Fresno Community Hospital and Medical Center*, a California nonprofit public benefit corporation, which owns and operates Community Regional Medical Center in the City of Fresno and Clovis Community Medical Center in the City of Clovis, both acute care hospitals ("FCH&MC")
- (3) *Fresno Heart Hospital, LLC*, a limited liability company, the sole member of which is FCH&MC, which owns and operates the Fresno Heart and Surgical Hospital in the City of Fresno, an acute care hospital. Fresno Heart and Surgical Hospital is a disregarded entity for tax purposes ("FH&SH")
- (4) *Sierra Hospital Foundation*, a California nonprofit public benefit corporation, which formerly operated a nursing home and currently has no operations ("SHF")
- (5) *Community Hospitals of Central California Foundation*, a California nonprofit public benefit corporation the sole purpose of which is to solicit, receive and administer gifts on behalf of CMC ("FND")

**COMMON GOVERNANCE****Form 990, Part VI, Line 7a:****Form 990, Part VI, Line 7a:**

CHCC, FCH&MC, SHF and FND are each governed by separate, but identical, Boards of Trustees the members of which are drawn from the medical, business, civic and professional communities. Four members are persons nominated by the Fresno County Board of Supervisors pursuant to the County Agreement. Of the 15 members of each Board, five are selected from the medical community and include (i) the Medical Staff President (ex officio), (ii) two persons chosen by the Board from a slate of physicians proposed by the medical staff, and (iii) two "at large" medical staff members. The nominees from the County must be approved by the Boards and may not be members of the County Board of Supervisors. In addition, no more than 20% of each Board's members may be persons (or relatives of persons) who receive compensation from

the various Members of the Obligated Group. The committees of the Board include the Finance & Planning Committee, the Professional Affairs Committee, the

Audit/Corporate Compliance/Legal Affairs Committee, the Board Building Committee, and the Executive Committee

#### **COMMON (CONSOLIDATED) FINANCIAL STATEMENTS**

##### **Form 990, Part VI, Section C, Lines 18 & 19:**

In accordance with generally accepted accounting principles, CHCC, FCH&MC, SHF and FND combine the results of their financial operations to issue consolidated financial statements. These audited financial statements are made publicly available through Electronic Municipal Market Access (EMMA) and can be found on the internet at emma.msrb.org/Search/Search.aspx

Consolidating Balance Sheets, Statements of Operations, and Statements of Changes in Net Assets are provided in the closing pages of each year's audited financial statements. The column titled "Acute Care Services" reports the financial operating results of the three acute care FCH&MC hospitals. The column titled "Skilled Nursing Services" reports the financial operating results of SHF. The column titled "Development Activities" reports the financial operating results of FND. CHCC's financial operating results are labeled as such.

##### **Form 990, Part XI, lines 2b & 2c:**

The Audit Committee is responsible to oversee the audit of the consolidated financial statements

##### **Form 990, Part V, Lines 1 & 2:**

CHCC is the common pay master for itself and FCH&MC, SHF and FND (see schedule J)

##### **Form 990, Part VI, Section B, Line 11:**

A draft of Form 990 is internally prepared by the Finance Department using information gathered from various functional areas of the organization. The draft copy is reviewed by professional tax accountants and reprocessed utilizing their expertise and software. The reprocessed draft is reviewed by the Finance Department and the major functional areas of the organization that provided input. A final draft is present to the Board of Trustees prior to filing. The tax partner of the CPA firm is the official preparer.

#### **COMMON TAX-EXEMPT BORROWING**

##### **Combined Schedule K:**

FCH&MC, CHCC and SHF have established an Obligated Group to access capital markets. The Obligated Group members are jointly and severally liable for long-term debt outstanding under the Obligated Group's master trust indenture. FCH&MC, as the primary beneficiary of the tax-exempt bond proceeds, has filed Schedule K for the benefit of all members of the Obligated Group.

Schedule K, Part I, Bond Issues

*Description of Purpose Column (f)*

Row (A)

Description of Purpose To construct and equip the Deran Koligian Ambulatory Care Center

Row (B)

Description of Purpose To defease approximately \$266,828,000 of tax-exempt certificates, notes and capital leases, and to construct and equip the Community Regional Medical Center and other capital expansion programs in Fresno and Clovis California

Row (C)

Description of Purpose To construct and equip the Community Regional Medical Center and other capital expansion programs in Fresno and Clovis California

Row (D)

Description of Purpose To construct and equip the Community Regional Medical Center and other capital expansion programs in Fresno and Clovis California

Row (E)

Description of Purpose To construct and equip the Community Regional Medical Center and other capital expansion programs in Fresno and Clovis California

## **COMMON MISSION**

### **Form 990 Part I, Line 1 and Part III, Line 1:**

FCH&MC, CHCC, SHF and FND share the same mission To improve the health status of the community and to promote medical education Each entity contributes individually and collectively to the fulfillment of the shared mission through its specialized, yet fully -integrated operations, which, briefly stated are as follows FCH&MC provides inpatient and outpatient medical care, CHCC provides administrative services to the other entities, SHF is inactive, and FND solicits, receives and administers gifts on behalf of the other entities A more detailed response follows

#### **FCH&MC's Facilities and Operations**

*Community Regional Medical Center*, CRMC is a tertiary acute care facility that provides the Primary Service Area and Secondary Service Area with the following services (i) the Central Valley's only Level I Trauma Center, (ii) the Community Regional Burn Center, (iii) a Level III neonatal intensive care unit, (iv) comprehensive inpatient and outpatient services, including technologically advanced medical/surgical specialties, (v) the Community Family Birth Center, (vi) two intensive care units, (vii) the Leon S Peters Rehabilitation Center, (viii) inpatient and outpatient cancer treatment, (ix) pathology and clinical laboratory services, (x) dialysis treatment facilities, (xi) diagnostic radiology services, (xii) short stay surgery services, (xiii) a cardiovascular care unit, and (xiv) 24-hour emergency services CRMC is also a teaching hospital that is affiliated with the University of California at San Francisco The main campus of CRMC consists of a hospital building with 5 and 10-story wings, connected to a 5-story trauma and critical care building CRMC also provides (i) behavioral health services at a freestanding facility in northern Fresno known as the Community Behavioral Health Center ("CBHC"), (ii) sub acute and skilled nursing services at a freestanding facility in northern Fresno known as the Community Sub acute and Transitional Care Center ("CSTCC"), (iii) outpatient cancer services at its two-story outpatient cancer center at Woodward Park in northeast Fresno, approximately eight miles from the CRMC main campus, and (iv) a variety of general and specialized outpatient health clinics services at the Deran Koligian Ambulatory Care Center located approximately two miles from the CRMC main campus at the University Medical Center campus (the "UMC campus")

*Clovis Community Medical Center* CCMC is located in the City of Clovis (which is contiguous to the City of Fresno), where it serves the Primary Service Area and, to a lesser degree, the Secondary Service Area The main facility consists of a three-story acute care hospital connected to an outpatient surgery center The facility provides (i) medical and surgical facilities, (ii) 24-hour emergency care, (iii) a critical care unit and treatment services, (iv) the Community Family Birth Center, (v) the Marjorie E Radin Breast Care Center, and (vi) outpatient diagnostic and surgical services CCMC also provides urgent care services through an additional facility in Oakhurst, approximately 45 miles north of Fresno

*Fresno Heart and Surgical Hospital* Heart Hospital is an acute care facility located in the City of Fresno overlooking Woodward Park in northeast Fresno The facility opened in October 2003 and provides the Primary and Secondary Service Areas with (i) cardiology and cardiac surgery services, (ii) vascular surgery services, and (iii) bariatric and other minimally invasive surgery services

#### **CHCC's Operations**

CMC is the administrative arm of the CMC system It maintains executive management, finance, legal, nursing administration, human resources, information systems and similar administrative departments for the benefit of FCH&MC and other members of the affiliated group It is a section 501(c) (3) organization

#### FND's Operations

FND's sole purpose is fundraising for the benefit of FCH&MC. It is a section 501(c) (3) organization that is further defined under section 509(a) (3) as a supporting organization

#### SHF's Operations

SHF operated a convalescent hospital until August 1, 2009. It has no current operations. It is a section 501(c) (3) organization

#### **COMMON MISSION Continued - Promoting Medical Education:**

CRMC is the principal teaching hospital in the Central Valley through a graduate medical education program affiliated with the University of California at San Francisco Medical Education program. During the 2009-2010 academic year, a total of 225 residents and fellows from UCSF will train in the following areas Emergency Medicine, Family Practice, Internal Medicine, Obstetrics/Gynecology, Pediatrics, Psychiatry and Surgery. In addition, a total of 10 residents from the University of the Pacific will train in the areas of Dentistry and Oral Surgery. The number of residents and the areas in which they train remains relatively constant from year to year.

CMC supports a fully accredited educational program with California State University, Fresno, by providing clinical experience to its nursing, physical therapy, occupational therapy, speech therapy and dietetic students. Additionally, CMC provides clinical experience to Fresno City College's nursing, surgery and radiology technology students. CMC also provides clinical experience to students in the San Joaquin Valley College LVN to RN program, Fresno Adult School and Clovis Adult School Licensed Vocational Nurse programs as well as students in many other programs at area community colleges.

Each of the three acute hospitals conducts educational programs for the benefit of physicians, nurses, technicians, management personnel, employees and the public. In addition, CMC sponsors numerous health promotion and education programs for its employees and members of the community in many areas, including asthma, diabetes, nutrition and weight control, stress management, health and wellness, and smoking cessation. CMC is also an active partner in several community service projects supporting education in health careers for high schools and other community groups.

To address the nation-wide nursing shortage, CMC has implemented several system-wide initiatives to increase recruitment and retention including the implementation of a nurse residency program and clinical ladder, both designed to expand the education of new nurses and promote retention of a higher percentage of these nurses.

#### **COMMON MISSION Continued – Medical Staff:**

The three acute hospitals have two separate medical staffs: the FCH&MC medical staff, whose members have privileges at CRMC and CCMC, and the FH&SH medical staff, whose members have privileges at FH&SH. Although the two staffs have a significant number of members in common, they are not identical. The medical staff members serve on medical executive committees and Board subcommittees at their respective hospitals.

As of August 31, 2009, the Medical Staff had 739 active members (with active signifying a minimum of six patient care activities per year and a minimum of twelve patient care activities per two year period). Of the 739 active staff, 594 (80%) were Board Certified in one or more specialties. For the 12-month period ended August 31, 2009, admissions by the top 10 admitting physicians accounted for approximately 27% of total admissions to the three acute hospitals.

#### **OTHER DISCLOSURES**

##### **Form 990, Part VI, Section B, Line 12c:**

The Corporation has a conflict of interest policy. Annually each director, principal officer and member of committee with board delegated powers sign a statement which affirms that such person 1) Has received a copy of the conflicts of interest policy, 2) Has read and understands the policy, 3) Has agreed to comply with the policy, and 4) Understands that the Corporation is a charitable organization and that in order to

maintain its federal tax exemption, it must engage primarily in activities which accomplish one or more of its tax-exempt purposes

To ensure that the Corporation operates in a manner consistent with its charitable purposes and that it does not engage in activities that could jeopardize its status as an organization exempt from federal income tax, periodic reviews are conducted. The periodic reviews, at a minimum, include the following subjects 1) Whether compensation arrangements and benefits are reasonable and are the result of arm's-length bargaining. 2) Whether acquisitions of physician practices and other provider services result in inurement or impermissible private benefit. 3) Whether partnership and joint venture arrangements and arrangements with management service organizations and physician hospital organizations conform to written policies, are properly recorded, reflect reasonable payments for goods and services, further the Corporation's charitable purposes and do not result in inurement or impermissible private benefit, and 4) Whether agreements to provide health care and agreements with other health care providers, employees, and third party payors further the Corporation's charitable purposes and do not result in inurement or impermissible private benefit

**Form 990, Part VI, Section B, Line 15:**

The compensation for all positions listed in Part VI, Section B, are compared with like positions with comparable companies in comparable markets. The data is supplied by a consulting firm. Compensation, including incentive and benefit programs, is structured based upon this input