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Form 990

## Return of Organization Exempt From Income Tax

OMB No 1545 0047

2009

Open to Public  
InspectionDepartment of the Treasury  
Internal Revenue ServiceUnder section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung  
benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

08/31, 2010

A For the 2009 calendar year, or tax year beginning

09/01, 2009, and ending

<input checked="" type="checkbox"/> Check if applicable <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization CLEVELAND CHIROPRACTIC COLLEGE			D Employer identification number 44-6000294	
	Doing Business As CLEVELAND CHIROPRACTIC COLLEGE OF KC			E Telephone number (913) 234-0600	
	Number and street (or P O box if mail is not delivered to street address)			Room/suite	
	10850 LOWELL AVE				
	City or town, state or country, and ZIP + 4				
	OVERLAND PARK, KS 66210			G Gross receipts \$ 13,886,763.	
F Name and address of principal officer CARL CLEVELAND III DC 10850 LOWELL AVE OVERLAND PARK, KS 66210					

I Tax-exempt status  501(c)(3) (insert no) 4947(a)(1) or 527

J Website ► WWW.CLEVELAND.EDU

K Form of organization  Corporation  Trust  Association  Other ► L Year of formation 1922 M State of legal domicile MO

Part VI Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities CLEVELAND CHIROPRACTIC COLLEGE IS A PRIVATE, NOT-FOR-PROFIT SYSTEM OF HIGHER EDUCATION WHOSE MISSION LIES IN THE AREAS OF EDUCATION, SCHOLARSHIP AND SERVICE.		
	2 Check this box ► <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets		
	3 Number of voting members of the governing body (Part VI, line 1a) . . . . .	3	9
	4 Number of independent voting members of the governing body (Part VI, line 1b) . . . . .	4	9
	5 Total number of employees (Part V, line 2a) . . . . .	5	154
	6 Total number of volunteers (estimate if necessary) . . . . .	6	9
	7a Total gross unrelated business revenue from Part VIII, column (C), line 12	7a	-250,408.
b Net unrelated business taxable income from Form 990-T, line 34	7b	-250,408.	
Revenue	8 Contributions and grants (Part VIII, line 1h) . . . . .	Prior Year	
	9 Program service revenue (Part VIII, line 2g) . . . . .	Current Year	
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . . . .	1,166,122.	
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . . .	12,078,648.	
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) . . . . .	-538,292.	
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . . .	-250,950.	
	14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . .	12,455,528.	
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) . . . . .	315,335.	
	16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . .	0.	
	b Total fundraising expenses, Part IX, column (D), line 25) ► . . . . .	7,159,806.	
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) . . . . .	6,565,312.		
18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) . . . . .	14,040,453.		
19 Revenue less expenses Subtract line 18 from line 12 . . . . .	-1,584,925.		
Net Assets or Fund Balances	20 Total assets (Part X, line 16) . . . . .	Beginning of Year	
	21 Total liabilities (Part X, line 26) . . . . .	End of Year	
	22 Net assets or fund balances Subtract line 21 from line 20 . . . . .	48,027,345.	44,642,998.
		31,821,561.	29,975,750.
	16,205,784.	14,667,248.	

Part VII Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign  
Here*Carl Cleveland*

7/8/11

Date

► Signature of officer

► CARL S. CLEVELAND III, D.C. PRESIDENT

Type or print name and title

Paid	Preparer's signature ► <i>Ken Smith</i>	Date JUL 12 2011	Check if self-employed <input type="checkbox"/>	Preparer's identifying number (see instructions) P08896072
Preparer's Use Only	Firm's name (or yours if self-employed), address, and ZIP + 4 ► BKD, LLP 1001 WALNUT, SUITE 1700 KANSAS CITY, MO 64106-3246	EIN ► Phone no ► 816 221-6300		

May the IRS discuss this return with the preparer shown above? (see instructions) X Yes No

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2009)

JSA

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53387 (KC)

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**Part III Statement of Program Service Accomplishments**

1 Briefly describe the organization's mission

SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  Yes  No  
If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?  Yes  No  
If "Yes," describe these changes on Schedule O

4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses  
Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code \_\_\_\_\_) (Expenses \$ 10,572,265 including grants of \$ 396,579) (Revenue \$ 11,910,806)  
 TO EDUCATE DOCTORS OF CHIROPRACTIC AS PRIMARY HEALTH CARE  
 PROVIDERS; TO OFFER CONTINUING EDUCATION FOR DOCTORS OF  
 CHIROPRACTIC; TO PROVIDE UNDERGRADUATE EDUCATION IN SELECTED  
 BIOLOGICAL SCIENCES; TO CONDUCT RESEARCH; TO PROVIDE HEALTH CARE  
 AND OUTREACH SERVICES TO THE COMMUNITY, SUPPORT SERVICES TO ALUMNI  
 AND OTHER HEALTH CARE PROVIDERS, AND VOLUNTEER SERVICES TO CIVIC  
 AND PROFESSIONAL ORGANIZATIONS. THE TOTAL NUMBER OF STUDENTS  
 EDUCATED AT CLEVELAND CHIROPRACTIC COLLEGE OF KC IN 2010 WAS 687.

4b (Code \_\_\_\_\_) (Expenses \$ \_\_\_\_\_ including grants of \$ \_\_\_\_\_) (Revenue \$ \_\_\_\_\_)

4c (Code \_\_\_\_\_) (Expenses \$ \_\_\_\_\_ including grants of \$ \_\_\_\_\_) (Revenue \$ \_\_\_\_\_)

4d Other program services (Describe in Schedule O)

(Expenses \$ \_\_\_\_\_ including grants of \$ \_\_\_\_\_) (Revenue \$ \_\_\_\_\_)

4e Total program service expenses ► 10,572,265.

**Part IV Checklist of Required Schedules**

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A . . . . .

2 Is the organization required to complete Schedule B, Schedule of Contributors? . . . . .

3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I . . . . .

4 **Section 501(c)(3) organizations.** Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II . . . . .

5 **Sections 501(c)(4), 501(c)(5), and 501(c)(6) organizations.** Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III . . . . .

6 Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I . . . . .

7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II . . . . .

8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III . . . . .

9 Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV . . . . .

10 Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V . . . . .

11 Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable . . . . .

- Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI
- Did the organization report an amount for investments—other-securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII
- Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII
- Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX
- Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X
- Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X

12 Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII. . . . .

12A Was the organization included in consolidated, independent audited financial statement for the tax year? If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional . . . . .

13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E. . . . .

14a Did the organization maintain an office, employees, or agents outside of the United States? . . . . .

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I . . . . .

15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II . . . . .

16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III . . . . .

17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I . . . . .

18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II . . . . .

19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III . . . . .

20 Did the organization operate one or more hospitals? If "Yes," complete Schedule H . . . . .

	Yes	No
1	X	
2	X	
3	X	
4	X	
5		
6	X	
7	X	
8	X	
9	X	
10	X	
11	X	
12		X
12A	X	
13	X	
14a		X
14b		X
15		X
16		X
17		X
18		X
19		X
20		X

## Part IV Checklist of Required Schedules (continued)

		Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II. . . . .	21	X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III. . . . .	22	X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J . . . . .	23	X
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to question 25 . . . . .	24a	X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .	24b	X
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .	24c	X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . . .	24d	X
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I . . . . .	25a	X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I . . . . .	25b	X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II . . . . .	26	X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III . . . . .	27	X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)		
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV. . . . .	28a	X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV. . . . .	28b	X
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . . .	28c	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . . . .	29	X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M . . . . .	30	X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I . . . . .	31	X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II . . . . .	32	X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I. . . . .	33	X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 . . . . .	34	X
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . . .	35	X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 . . . . .	36	X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI . . . . .	37	X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O . . . . .	38	X

Form 990 (2009)

## Part V Statements Regarding Other IRS Filings and Tax Compliance

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U S Information Returns Enter -0- if not applicable . . . . .	1a	720
1b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable . . . . .	1b	0
1c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .	1c	X
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . . . . .	2a	154
2b	b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	X
3a	3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? . . . . .	3a	X
3b	b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O . . . . .	3b	X
4a	4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . .	4a	X
	b If "Yes," enter the name of the foreign country ► See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts		
5a	5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . . . .	5a	X
5b	b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? . . . . .	5b	X
5c	c If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? . . . . .	5c	
6a	6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? . . . . .	6a	X
	b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .		
7	<b>7 Organizations that may receive deductible contributions under section 170(c).</b>	7	
7a	a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .	7a	X
7b	b If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .	7b	
7c	c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .	7c	X
7d	d If "Yes," indicate the number of Forms 8282 filed during the year . . . . .	7d	
7e	e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . .	7e	X
7f	f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . . .	7f	X
7g	g For all contributions of qualified intellectual property, did the organization file Form 8899 as required? . . . . .	7g	
7h	h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? . . . . .	7h	
8	<b>8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? . . . . .	8	
9	<b>9 Sponsoring organizations maintaining donor advised funds.</b>	9	
9a	a Did the organization make any taxable distributions under section 4966? . . . . .	9a	
9b	b Did the organization make a distribution to a donor, donor advisor, or related person? . . . . .	9b	
10	<b>10 Section 501(c)(7) organizations.</b> Enter	10	
10a	a Initiation fees and capital contributions included on Part VIII, line 12 . . . . .	10a	
10b	b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . . . . .	10b	
11	<b>11 Section 501(c)(12) organizations.</b> Enter	11	
11a	a Gross income from members or shareholders . . . . .	11a	
11b	b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) . . . . .	11b	
12a	<b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041? . . . . .	12a	
	b If "Yes," enter the amount of tax-exempt interest received or accrued during the year . . . . .	12b	

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions

**Section A. Governing Body and Management**

		Yes	No
1a	Enter the number of voting members of the governing body	1a	9
b	Enter the number of voting members that are independent	1b	9
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	X
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4	X
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5	X
6	Does the organization have members or stockholders?	6	X
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	X
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
a	The governing body?	8a	X
b	Each committee with authority to act on behalf of the governing body?	8b	X
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9a	X

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code )

	Yes	No	
10a	Does the organization have local chapters, branches, or affiliates?	10a	X
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b	
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11	X
11A	Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	X
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	X
13	Does the organization have a written whistleblower policy?	13	X
14	Does the organization have a written document retention and destruction policy?	14	X
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	15a	X
b	Other officers or key employees of the organization	15b	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions )		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	X
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

**Section C. Disclosure**

17	List the states with which a copy of this Form 990 is required to be filed	► KS, MO,
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply	
	<input type="checkbox"/> Own website	<input type="checkbox"/> Another's website
		<input checked="" type="checkbox"/> Upon request
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public	
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization	► CHRISTINA NICHOLSON 10850 LOWELL AVE OVERLAND PARK, KS 66210 913-234-0644

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**
**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter 0-0 in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees. See instructions for definition of "key employee."
- List the organization's **five current highest compensated employees** (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons.

Check this box if the organization did not compensate any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
CHARLES A EDDY DC DIRECTOR/CHAIRMAN	1.00	X		X				0	0	0.
ERNST ANRIG DC DIRECTOR/VICE CHAIRMAN	1.00	X		X				0	0	0.
TIMOTHY E MENG DC DIRECTOR/SECRETARY/TREASURER	1.00	X		X				0	0	0.
ALLEN A ASHWORTH BS DIRECTOR	1.00	X						0	0	0.
DANIEL FAHNESTOCK DC DIRECTOR	1.00	X						0	0	0.
THE HONORABLE ANNA HO DIRECTOR	1.00	X						0	0	0.
JAMES C ANDERSON DIRECTOR	1.00	X						0	0	0.
EDWARD MCKENZIE DC DIRECTOR	1.00	X						0	0	0.
ROSEMARIE WILSON DC DIRECTOR	1.00	X						0	0	0.
CARL CLEVELAND III DC PRESIDENT	15.00			X				192,227.	132,385.	212,539.
MARY SANDEFUR VP OF ACADEMIC SERVICE	24.00				X			83,661.	41,831.	10,287.
CHERYL HAWK VP OF RESEARCH	24.00					X		81,111.	41,180.	9,793.
JOHN NAB VP OF ALUMNI & POSTGRADUATE	4.00					X		68,723.	34,361.	9,231.

**Part VII** **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees(continued)**

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization ► 1

	Yes	No
3		X
4	X	
5		X

**Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

(A) Name and business address	(B) Description of services	(C) Compensation
DAVIS SAFETY SUPPLY KANSAS CITY, MO 64125	JANITORIAL	210,612.
JONATHAN LINDSAY ELMHURST, IL 60126	ENROLLMENT MGMT CONS	126,400.
ASAP GUARDS, INC. LIBERTY, MO 64069	SECURITY SERVICE	181,367.
ENLIGHTENED SOLUTIONS INDEPENDENCE, MO 60455	IT SERVICES	404,921.
CALVIN'S LAWN SERVICE KANSAS CITY, KS 66112	LANDSCAPING	156,915.
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►		5

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 5

## Part VIII Statement of Revenue

44-6000294

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1a Federated campaigns . . . . . b Membership dues . . . . . c Fundraising events . . . . . d Related organizations . . . . . e Government grants (contributions) . . . f All other contributions, gifts, grants, and similar amounts not included above . . . g Noncash contributions included in lines 1a-1f . . . . . h Total. Add lines 1a-1f . . . . . ►	1a 1b 1c 1d 110,000 1e 67,000 1f 128,032 \$ 305,032			
Program Service Revenue		Business Code			
	2a TUITION & FEES b CLINIC REVENUE c STUDENT LOAN INTEREST d e f All other program service revenue . . . . . g Total. Add lines 2a-2f . . . . . ►	611600 621400 611600 12,161,214	11,318,187 838,052 4,975 140,115 0 0	11,318,187 838,052 4,975	
	3 Investment income (including dividends, interest, and other similar amounts) . . . . . ► 4 Income from investment of tax-exempt bond proceeds . . . . . ► 5 Royalties . . . . . ►				140,115
	6a Gross Rents. . . . . b Less rental expenses . . . . . c Rental income or (loss) . . . . . d Net rental income or (loss) . . . . . ►	(i) Real 685,137 1,183,425 -498,288 -498,288			-250,408 -247,880
	7a Gross amount from sales of assets other than inventory . . . . . b Less cost or other basis and sales expenses . . . . . c Gain or (loss) . . . . . d Net gain or (loss) . . . . . ►	(i) Securities 550,000 392,504 157,496 -528,047	300 685,843 -685,543 -528,047		-528,047
Other Revenue	8a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18 . . . . . a b Less direct expenses . . . . . b c Net income or (loss) from fundraising events . . . . . ► 9a Gross income from gaming activities See Part IV, line 19 . . . . . a b Less direct expenses . . . . . b c Net income or (loss) from gaming activities . . . . . ► 10a Gross sales of inventory, less returns and allowances . . . . . a b Less cost of goods sold . . . . . b c Net income or (loss) from sales of inventory . . . . . ►		0		
	Miscellaneous Revenue	Business Code			
	11a MISCELLANEOUS INCOME b c d All other revenue . . . . . e Total. Add lines 11a-11d . . . . . ►	900099 44,965 44,965 11,624,991			44,965
	12 Total Revenue. See instructions . . . . . ►		12,161,214	-250,408	-590,847

Form 990 (2009)

**Part IX Statement of Functional Expenses****Section 501(c)(3) and 501(c)(4) organizations must complete all columns.****All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).**

<b><i>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</i></b>	<b>(A) Total expenses</b>	<b>(B) Program service expenses</b>	<b>(C) Management and general expenses</b>	<b>(D) Fundraising expenses</b>
1 Grants and other assistance to governments and organizations in the U S See Part IV, line 21 . . . . .	0.			
2 Grants and other assistance to individuals in the U S See Part IV, line 22 . . . . .	396,579.	396,579.		
3 Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16 . . . . .	0.			
4 Benefits paid to or for members . . . . .	0.			
5 Compensation of current officers, directors, trustees, and key employees . . . . .	0.			
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .	336,810.	272,816.	63,994.	
7 Other salaries and wages . . . . .	3,909,271.	3,729,834.	179,437.	
8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . .	116,848.	110,098.	6,750.	
9 Other employee benefits . . . . .	573,437.	546,486.	26,951.	
10 Payroll taxes . . . . .	303,949.	287,054.	16,895.	
11 Fees for services (non-employees)				
a Management . . . . .	2,357,370.	1,162,428.	1,194,942.	
b Legal . . . . .	0.			
c Accounting . . . . .	112,929.		112,929.	
d Lobbying . . . . .	0.			
e Professional fundraising services See Part IV, line 17	0.			
f Investment management fees . . . . .	59,413.		59,413.	
g Other . . . . .	77,783.	49,462.	28,321.	
12 Advertising and promotion . . . . .	138,528.	138,528.		
13 Office expenses . . . . .	185,769.	172,487.	13,282.	
14 Information technology . . . . .	0.			
15 Royalties. . . . .	0.			
16 Occupancy . . . . .	1,154,096.	883,212.	270,884.	
17 Travel . . . . .	78,167.	74,366.	3,801.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0.			
19 Conferences, conventions, and meetings . . . . .	18,156.	17,887.	269.	
20 Interest . . . . .	355,727.	88,932.	266,795.	
21 Payments to affiliates . . . . .	0.			
22 Depreciation, depletion, and amortization . . . . .	1,511,423.	1,360,281.	151,142.	
23 Insurance . . . . .	42,860.	42,860.		
24 Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )				
a EDUCATION	238,007.	238,007.		
b CHARITY CARE	609,390.	609,390.		
c CAMPUS ACTIVITIES	321,338.	314,817.	6,521.	
d MISCELLANEOUS EXPENSE	143,795.	76,741.	67,054.	
e				
f All other expenses				
25 Total functional expenses Add lines 1 through 24f	13,041,645.	10,572,265.	2,469,380.	0.
26 Joint Costs. Check here ► <input type="checkbox"/> If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation . . . . .				

## Part X Balance Sheet

		(A) Beginning of year		(B) End of year
	1 Cash - non-interest-bearing	4,598,280.	1	1,299,060.
	2 Savings and temporary cash investments		2	
	3 Pledges and grants receivable, net	0.	3	125,000.
	4 Accounts receivable, net	158,618.	4	136,424.
	5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		5	
	6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	181,699.	9	343,100.
Assets	10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	38,980,087.		
	b Less accumulated depreciation	4,432,427	10c	34,547,660.
	11 Investments - publicly traded securities	4,826,548.	11	4,454,002.
	12 Investments - other securities See Part IV, line 11		12	
	13 Investments - program-related See Part IV, line 11	158,175.	13	303,209.
	14 Intangible assets		14	
	15 Other assets See Part IV, line 11	1,835,014.	15	3,434,543.
	16 Total assets. Add lines 1 through 15 (must equal line 34)	48,027,345.	16	44,642,998.
	17 Accounts payable and accrued expenses	3,588,553.	17	3,670,048.
	18 Grants payable		18	
	19 Deferred revenue	3,520,346.	19	1,617,748.
	20 Tax-exempt bond liabilities	14,649,313.	20	13,999,313.
Liabilities	21 Escrow or custodial account liability Complete Part IV of Schedule D		21	
	22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties	6,503,822.	23	6,297,998.
	24 Unsecured notes and loans payable to unrelated third parties	113,929.	24	0.
	25 Other liabilities Complete Part X of Schedule D	3,445,598.	25	4,390,643.
	26 Total liabilities. Add lines 17 through 25	31,821,561.	26	29,975,750.
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here ► <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	14,938,055.	27	14,289,993.
	28 Temporarily restricted net assets	949,992.	28	59,518.
	29 Permanently restricted net assets	317,737.	29	317,737.
	Organizations that do not follow SFAS 117, check here ► <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
	33 Total net assets or fund balances	16,205,784.	33	14,667,248.
	34 Total liabilities and net assets/fund balances	48,027,345.	34	44,642,998.

Form 990 (2009)

**Part XI Financial Statements and Reporting**

1 Accounting method used to prepare the Form 990  Cash  Accrual  Other \_\_\_\_\_  
 If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O

2a Were the organization's financial statements compiled or reviewed by an independent accountant? . . . . .  
 b Were the organization's financial statements audited by an independent accountant? . . . . .  
 c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? . . . . .  
 If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both  
 Separate basis  Consolidated basis  Both consolidated and separate basis

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . . . .  
 b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

	Yes	No
2a		X
2b	X	
2c	X	
3a	X	
3b	X	

Form 990 (2009)

**SCHEDULE A**  
(Form 990 or 990-EZ)

## Public Charity Status and Public Support

OMB No 1545-0047

2009

**Open to Public  
Inspection**

Department of the Treasury  
Internal Revenue Service

**Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.**

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

---

**Name of the organization**

**Employer identification number**

44-6000294

**Part I** **Reason for Public Charity Status** (All organizations must complete this part) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box.)

1	<input type="checkbox"/>	A church, convention of churches, or association of churches described in <b>section 170(b)(1)(A)(i)</b> .						
2	<input checked="" type="checkbox"/>	A school described in <b>section 170(b)(1)(A)(ii)</b> . (Attach Schedule E)						
3	<input type="checkbox"/>	A hospital or a cooperative hospital service organization described in <b>section 170(b)(1)(A)(iii)</b> .						
4	<input type="checkbox"/>	A medical research organization operated in conjunction with a hospital described in <b>section 170(b)(1)(A)(iii)</b> . Enter the hospital's name, city, and state						
5	<input type="checkbox"/>	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in <b>section 170(b)(1)(A)(iv)</b> . (Complete Part II)						
6	<input type="checkbox"/>	A federal, state, or local government or governmental unit described in <b>section 170(b)(1)(A)(v)</b> .						
7	<input type="checkbox"/>	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in <b>section 170(b)(1)(A)(vi)</b> . (Complete Part II)						
8	<input type="checkbox"/>	A community trust described in <b>section 170(b)(1)(A)(vi)</b> . (Complete Part II)						
9	<input type="checkbox"/>	An organization that normally receives (1) more than 33 1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See <b>section 509(a)(2)</b> . (Complete Part III)						
10	<input type="checkbox"/>	An organization organized and operated exclusively to test for public safety See <b>section 509(a)(4)</b> .						
11	<input type="checkbox"/>	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in <b>section 509(a)(1)</b> or <b>section 509(a)(2)</b> See <b>section 509(a)(3)</b> . Check the box that describes the type of supporting organization and complete lines 11e through 11h						
	a <input type="checkbox"/>	Type I	b <input type="checkbox"/>	Type II	c <input type="checkbox"/>	Type III - Functionally integrated	d <input type="checkbox"/>	Type III - Other
e	<input type="checkbox"/>	By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in <b>section 509(a)(1)</b> or <b>section 509(a)(2)</b>						
f	If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box <input type="checkbox"/>							
g	Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?							
	(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? <input type="checkbox"/>							
	(ii) A family member of a person described in (i) above? <input type="checkbox"/>							
	(iii) A 35% controlled entity of a person described in (i) or (ii) above? <input type="checkbox"/>							
h	Provide the following information about the supported organization(s)							

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

**For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ**

**Schedule A (Form 990 or 990-EZ) 2009**

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**  
 (Complete only if you checked the box on line 5, 7, or 8 of Part I)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") . . . . .						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . .						
3 The value of services or facilities furnished by a governmental unit to the organization without charge . . . . .						
4 Total Add lines 1 through 3 . . . . .						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). . . . .						
6 Public support. Subtract line 5 from line 4						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
7 Amounts from line 4 . . . . .						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . . . .						
9 Net income from unrelated business activities, whether or not the business is regularly carried on . . . . .						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) . . . . .						
11 Total support. Add lines 7 through 10 . . . . .						
12 Gross receipts from related activities, etc (see instructions) . . . . .					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here . . . . . ► <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

14 Public support percentage for 2009 (line 6, column (f) divided by line 11, column (f)) . . . . .	14	%
15 Public support percentage from 2008 Schedule A, Part II, line 14 . . . . .	15	%
16a 33 1/3 % support test - 2009. If the organization did not check the box on line 13, and line 14 is 33 1/3 % or more, check this box and stop here. The organization qualifies as a publicly supported organization . . . . . ► <input type="checkbox"/>		
b 33 1/3 % support test - 2008. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3 % or more, check this box and stop here. The organization qualifies as a publicly supported organization . . . . . ► <input type="checkbox"/>		
17a 10%-facts-and-circumstances test - 2009. If the organization did not check a box on line 13, 16a or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ► <input type="checkbox"/>		
b 10%-facts-and-circumstances test - 2008. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ► <input type="checkbox"/>		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . . ► <input type="checkbox"/>		

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**  
 (Complete only if you checked the box on line 9 of Part I)
**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") . . . . .						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose . . . . .						
3 Gross receipts from activities that are not an unrelated trade or business under section 513 . . . . .						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . .						
5 The value of services or facilities furnished by a governmental unit to the organization without charge . . . . .						
6 Total. Add lines 1 through 5 . . . . .						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons . . . . .						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year . . . . .						
c Add lines 7a and 7b . . . . .						
8 Public support (Subtract line 7c from line 6) . . . . .						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9 Amounts from line 6 . . . . .						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . . . .						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 . . . . .						
c Add lines 10a and 10b . . . . .						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on . . . . .						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) . . . . .						
13 Total support. (Add lines 9, 10c, 11, and 12) . . . . .						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here . . . . . ► <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

15 Public support percentage for 2009 (line 8, column (f) divided by line 13, column (f)) . . . . .	15	%
16 Public support percentage from 2008 Schedule A, Part III, line 15 . . . . .	16	%

**Section D. Computation of Investment Income Percentage**

17 Investment income percentage for 2009 (line 10c, column (f) divided by line 13, column (f)) . . . . .	17	%
18 Investment income percentage from 2008 Schedule A, Part III, line 17 . . . . .	18	%
19a 33 1/3 % support tests - 2009. If the organization did not check the box on line 14, and line 15 is more than 33 1/3 %, and line 17 is not more than 33 1/3 %, check this box and stop here The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
b 33 1/3 % support tests - 2008 If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3 %, and line 18 is not more than 33 1/3 %, check this box and stop here The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
20 Private foundation If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ► <input type="checkbox"/>		

**Part IV Supplemental Information.** Complete this part to provide the explanation required by Part II, line 10, Part II, line 17a or 17b, or Part III, line 12. Provide any other additional information. See instructions

**SCHEDULE D**  
**(Form 990)**Department of the Treasury  
Internal Revenue Service**Supplemental Financial Statements**

OMB No 1545-0047

**2009**Open to Public  
Inspection

► Complete if the organization answered "Yes," to Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11, or 12.  
► Attach to Form 990. ► See separate instructions.

Name of the organization

CLEVELAND CHIROPRACTIC COLLEGE

Employer Identification number

44-6000294

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts** Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year . . . . .		
2 Aggregate contributions to (during year) . . . . .		
3 Aggregate grants from (during year) . . . . .		
4 Aggregate value at end of year . . . . .		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . .		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? . . . . .		<input type="checkbox"/> Yes <input type="checkbox"/> No

**Part II Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7

1 Purpose(s) of conservation easements held by the organization (check all that apply)	
<input type="checkbox"/> Preservation of land for public use (e.g., recreation or pleasure)	<input type="checkbox"/> Preservation of an historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year	
a Total number of conservation easements . . . . .	<b>Held at the End of the Year</b>
b Total acreage restricted by conservation easements . . . . .	2a
c Number of conservation easements on a certified historic structure included in (a) . . . . .	2b
d Number of conservation easements included in (c) acquired after 8/17/06 . . . . .	2c
3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ► _____	2d
4 Number of states where property subject to conservation easement is located ► _____	
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? . . . . .	<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ► _____	
7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$ _____	
8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? . . . . .	<input type="checkbox"/> Yes <input type="checkbox"/> No
9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements	

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**  
Complete if the organization answered "Yes" to Form 990, Part IV, line 8

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items	
b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items	
(i) Revenues included in Form 990, Part VIII, line 1 . . . . .	► \$ _____
(ii) Assets included in Form 990, Part X . . . . .	► \$ _____
2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items	
a Revenues included in Form 990, Part VIII, line 1 . . . . .	► \$ _____
b Assets included in Form 990, Part X . . . . .	► \$ _____

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2009

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets(continued)**

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a <input type="checkbox"/>	Public exhibition	d <input type="checkbox"/>	Loan or exchange programs
b <input type="checkbox"/>	Scholarly research	e <input type="checkbox"/>	Other _____
c <input type="checkbox"/>	Preservation for future generations		

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . . .  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . .  Yes  No

b If "Yes," explain the arrangement in Part XI V and complete the following table

	Amount
1c	
1d	
1e	
1f	

2a Did the organization include an amount on Form 990, Part X, line 21? . . . . .  Yes  No

b If "Yes," explain the arrangement in Part XI V

**Part V Endowment Funds.** Complete if organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current Year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance . . . . .	354,429	377,809			
b Contributions . . . . .					
c Net investment earnings, gains, and losses . . . . .	21,286	-14,790			
d Grants or scholarships . . . . .	6,000	6,000.			
e Other expenditures for facilities and programs . . . . .					
f Administrative expenses . . . . .	2,881	2,590			
g End of year balance . . . . .	366,834	354,429			

2 Provide the estimated percentage of the year end balance held as

a Board designated or quasi-endowment ► %

b Permanent endowment ► 86.0000 %

c Term endowment ► 14.0000 %

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

Yes  No

(i) unrelated organizations . . . . .

3a(i)  X

(ii) related organizations . . . . .

3a(ii)  X

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? . . . . .

3b  X

4 Describe in Part XIV the intended uses of the organization's endowment funds

**Part VI Investments - Land, Buildings, and Equipment** See Form 990, Part X, line 10

	Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land . . . . .	1,200,000.	5,978,616.			7,178,616.
b Buildings . . . . .	5,862,762.	20,627,536.	2,136,869.		24,353,429.
c Leasehold improvements . . . . .					
d Equipment . . . . .	152,293.	5,158,880.	2,295,558.		3,015,615.
e Other . . . . .					

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) . . . . . ► 34,547,660.

**Part VII Investments - Other Securities. See Form 990, Part X, line 12.**

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Financial derivatives . . . . .		
Closely-held equity interests . . . . .		
Other _____		

**Total (Column (b) must equal Form 990, Part X, col (B) line 12)** ►

**Part VIII Investments - Program Related. See Form 990, Part X, line 13**

**Total (Column (b) must equal Form 990, Part X, col (B) line 13)** ►

**Part IX Other Assets. See Form 990, Part X, line 15**

**Total (Column (b) must equal Form 990, Part X, col (B) line 15)**

3,434,543.

**Part X Other Liabilities. See Form 990, Part X, line 25**

**Total (Column (b) must equal Form 990, Part X, col (B) line 25)** ► 4,390,643.

2. FIN 48 Footnote In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48

**Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements**

1	Total revenue (Form 990, Part VIII, column (A), line 12) . . . . .	1	11,624,991.
2	Total expenses (Form 990, Part IX, column (A), line 25) . . . . .	2	13,041,645.
3	Excess or (deficit) for the year Subtract line 2 from line 1 . . . . .	3	-1,416,654.
4	Net unrealized gains (losses) on investments . . . . .	4	-90,219.
5	Donated services and use of facilities . . . . .	5	
6	Investment expenses . . . . .	6	
7	Prior period adjustments . . . . .	7	
8	Other (Describe in Part XIV) . . . . .	8	-31,663.
9	Total adjustments (net) Add lines 4 through 8 . . . . .	9	-121,882.
10	Excess or (deficit) for the year per audited financial statements Combine lines 3 and 9 . . . . .	10	-1,538,536.

**Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

1	Total revenue, gains, and other support per audited financial statements . . . . .	1	20,656,614.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments . . . . .	2a	-90,219.
b	Donated services and use of facilities . . . . .	2b	
c	Recoveries of prior year grants . . . . .	2c	
d	Other (Describe in Part XIV) . . . . .	2d	11,919,887.
e	Add lines 2a through 2d . . . . .	2e	11,829,668.
3	Subtract line 2e from line 1 . . . . .	3	8,826,946.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1	4	
a	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	4a	
b	Other (Describe in Part XIV) . . . . .	4b	2,798,045.
c	Add lines 4a and 4b . . . . .	4c	2,798,045.
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) . . . . .	5	11,624,991.

**Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

1	Total expenses and losses per audited financial statements . . . . .	1	23,892,649.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities . . . . .	2a	
b	Prior year adjustments . . . . .	2b	
c	Other losses . . . . .	2c	
d	Other (Describe in Part XIV) . . . . .	2d	13,649,049.
e	Add lines 2a through 2d . . . . .	2e	13,649,049.
3	Subtract line 2e from line 1 . . . . .	3	10,243,600.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1	4	
a	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	4a	
b	Other (Describe in Part XIV) . . . . .	4b	2,798,045.
c	Add lines 4a and 4b . . . . .	4c	2,798,045.
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) . . . . .	5	13,041,645.

**Part XIV Supplemental Information**

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

SEE PAGE 5

**Part XIV Supplemental Information (continued)**

## ENDOWMENT FUNDS

## SCHEDULE D, PART V, LINE 4

THE ENDOWMENT FUNDS ARE HELD ON BEHALF OF THE COLLEGE BY A RELATED ORGANIZATION. THESE FUNDS WERE ESTABLISHED TO SUPPORT THE COLLEGE AND FUND SCHOLARSHIPS FOR QUALIFYING STUDENTS.

## UNCERTAIN TAX POSITIONS DISCLOSURE

## SCHEDULE D, PART X, LINE 2

MANAGEMENT HAS EVALUATED THEIR INCOME TAX POSITIONS UNDER THE GUIDANCE INCLUDED IN ASC 740. BASED ON THEIR REVIEW, MANAGEMENT HAS NOT IDENTIFIED ANY MATERIAL UNCERTAIN TAX POSITIONS TO BE RECORDED OR DISCLOSED IN THE FINANCIAL STATEMENTS.

## OTHER - RECONCILIATION OF REVENUE PER AUDITED F/S AND TAX RETURN

## SCHEDULE D, PART XI, LINE 8

TAX DEPR < BOOK DEPR	(31,663)
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## OTHER - REVENUE INCLUDED ON LINE 1 BUT NOT ON FORM 990, PART VIII, LINE 12

## SCHEDULE D, PART XII, LINE 2D

RENTAL EXPENSES	\$1,215,088
-----------------	-------------

TAX DEPR > BOOK DEPR	(31,663)
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RELATED ORGANIZATIONS' REVENUE	10,736,462
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TOTAL	\$11,919,887
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**Part XIV Supplemental Information (continued)**

OTHER - REVENUE INCLUDED ON FORM 990, PART VII, LINE 12 BUT NOT ON LINE 1

SCHEDULE D, PART XII, LINE 4B

MANAGEMENT FEES	\$2,342,053
-----------------	-------------

SCHOLARSHIPS	396,579
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INVESTMENT FEES	59,413
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TOTAL	\$2,798,045
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OTHER - EXPENSE INCLUDED ON LINE 1 BUT NOT ON FORM 990, PART IX, LINE 25

SCHEDULE D, PART XIII, LINE 2D

RENTAL EXPENSES	\$1,215,088
-----------------	-------------

RELATED ORGANIZATIONS' EXPENSES	12,433,961
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TOTAL	\$13,649,049
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OTHER - REVENUE INCLUDED ON FORM 990, PART IX, LINE 25 BUT NOT ON LINE 1

SCHEDULE D, PART XIII, LINE 4B

MANAGEMENT FEES	\$2,342,053
-----------------	-------------

SCHOLARSHIPS	396,579
--------------	---------

INVESTMENT FEES	59,413
-----------------	--------

-----

TOTAL	\$2,798,045
-------	-------------

**SCHEDULE E**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Schools**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 13,  
or Form 990-EZ, Part VI, line 48.  
► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

**2009**

**Open to Public  
Inspection**

Name of the organization

CLEVELAND CHIROPRACTIC COLLEGE

Employer identification number  
44-6000294

1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? . . . . .

2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? . . . . .

3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Schedule O (Form 990) . . . . .  
THE NONDISCRIMINATORY POLICY IS INCLUDED IN ALL CORRESPONDENCE,  
DISPLAYED ON ADVERTISEMENTS WITHIN THE ADMINISTRATIVE  
OFFICE BUILDING, AND WRITTEN IN BOTH THE STUDENT AND  
EMPLOYEE HANDBOOK AND COURSE CATALOG.

4 Does the organization maintain the following?  
a Records indicating the racial composition of the student body, faculty, and administrative staff? . . . . .  
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? . . . . .  
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? . . . . .  
d Copies of all material used by the organization or on its behalf to solicit contributions? . . . . .  
If you answered "No" to any of the above, please explain. If you need more space, use Schedule O (Form 990) . . . . .

5 Does the organization discriminate by race in any way with respect to  
a Students' rights or privileges? . . . . .  
b Admissions policies? . . . . .  
c Employment of faculty or administrative staff? . . . . .  
d Scholarships or other financial assistance? . . . . .  
e Educational policies? . . . . .  
f Use of facilities? . . . . .  
g Athletic programs? . . . . .  
h Other extracurricular activities? . . . . .  
If you answered "Yes" to any of the above, please explain. If you need more space, use Schedule O (Form 990) . . . . .

6a Does the organization receive any financial aid or assistance from a governmental agency? . . . . . ATCH .2 . . . . .  
b Has the organization's right to such aid ever been revoked or suspended? . . . . .  
If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990)

7 Does the organization certify that it has complied with the applicable requirements of sections 401 through 405 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Schedule O (Form 990) . . . . .

	YES	NO
1	X	
2	X	
3	X	
4a	X	
4b	X	
4c	X	
4d	X	
5a	X	
5b	X	
5c	X	
5d	X	
5e	X	
5f	X	
5g	X	
5h	X	
6a	X	
6b	X	
7	X	

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

JSA  
9E1273 2 000

Schedule E (Form 990 or 990-EZ) 2009



**Part III** **Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Use Part IV and Schedule I-1 (Form 990) if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
SCHOLARSHIPS	32	396,579			

**Part V** **Supplemental Information.** Complete this part to provide the information required in Part I, line 2 and any other additional information

PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS IN THE U.S.  
SCHEDULE I, PART I, LINE 2  
AS PART OF OUR MISSION, SCHOLARSHIPS ARE AWARDED BASED ON SELECTION BY A  
COMMITTEE UPON SUBMISSION OF AN APPLICATION TO BE USED TOWARDS THE COST  
OF ATTENDANCE. THESE SCHOLARSHIPS ARE AWARDED ON A TRIMESTER BASIS.  
ADDITIONALLY, TUITION LEVERAGE AWARDS ARE OFFERED BASED ON MERIT. THESE  
AWARDS ARE FOR TUITION ONLY AND FOLLOW THE STUDENT FOR THEIR PERIOD OF  
ENROLLMENT AS LONG AS THEY MAINTAIN GOOD STANDING

**SCHEDULE J**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990,  
Part IV, line 23.

► Attach to Form 990. ►See separate instructions.

OMB No 1545-0047

**2009**

Open to Public  
Inspection

Name of the organization

CLEVELAND CHIROPRACTIC COLLEGE

Employer identification number

44-6000294

**Part I Questions Regarding Compensation**

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items

<input type="checkbox"/>	First-class or charter travel	<input type="checkbox"/>	Housing allowance or residence for personal use
<input type="checkbox"/>	Travel for companions	<input type="checkbox"/>	Payments for business use of personal residence
<input type="checkbox"/>	Tax indemnification and gross-up payments	<input type="checkbox"/>	Health or social club dues or initiation fees
<input type="checkbox"/>	Discretionary spending account	<input type="checkbox"/>	Personal services (e.g., maid, chauffeur, chef)

b If any of the boxes on line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain . . . . .

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? . . . . .

3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply

<input type="checkbox"/>	Compensation committee	<input checked="" type="checkbox"/>	Written employment contract
<input checked="" type="checkbox"/>	Independent compensation consultant	<input checked="" type="checkbox"/>	Compensation survey or study
<input type="checkbox"/>	Form 990 of other organizations	<input checked="" type="checkbox"/>	Approval by the board or compensation committee

4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization

a Receive a severance payment or change-of-control payment? . . . . .  
b Participate in, or receive payment from, a supplemental nonqualified retirement plan? . . . . .  
c Participate in, or receive payment from, an equity-based compensation arrangement? . . . . .

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

**Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.**

5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of

a The organization? . . . . .  
b Any related organization? . . . . .

If "Yes" to line 5a or 5b, describe in Part III

6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of

a The organization? . . . . .  
b Any related organization? . . . . .

If "Yes" to line 6a or 6b, describe in Part III

7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III . . . . .

8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III . . . . .

9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? . . . . .

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2009

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
	(I) Base compensation	(II) Bonus & incentive compensation	(III) Other reportable compensation				
CARL CLEVELAND III DC	(i) 191,857. (ii) 132,200.	0. 0.	370. 185.	203,973. 2,426.	4,094. 2,047.	400,294. 136,858.	0. 0.
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(xxxviii)							
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(xxxix)							
(xxxxi)							
(xxxii)							
(xxxiii)							
(xxxiv)							
(xxxv)							
(xxxvi)							

**Part III Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

**SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN**

**SCHEDULE J, PART I, LINE 4B & PART II**

CARL CLEVELAND III, DC      \$199,048

**COMPENSATION PAID BY A RELATED ORGANIZATION**

**FORM 990, PART VII, & SCHEDULE J, PART II**

THE PRESIDENT WAS COMPENSATED BY CLEVELAND CHIROPRACTIC COLLEGE OF KC

(CCC-KC) AND CLEVELAND UNIVERSITY - KANSAS CITY AND LOS ANGELES, A

RELATED ORGANIZATION.

**SCHEDULE K**  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
CLEVELAND CHIROPRACTIC COLLEGE

**Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990).  
► Attach to Form 990. See separate instructions.

OMB No 1545-0047  
**2009**  
Open to Public  
Inspection

Name of the organization  
CLEVELAND CHIROPRACTIC COLLEGE  
Employer identification number  
44-6000294

**Part I Bond Issues**

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased	(h) On behalf of issuer
A KANSAS DEVELOPMENT FINANCE AUTHORITY	48-1066589		02/08/2007	16,000,000	EDUCATIONAL FACILITIES	Yes	No
B						X	X
C							
D							
E							

**Part II Proceeds**

	A	B	C	D
1 Total proceeds of issue .....	16,000,000.			
2 Gross proceeds in reserve funds .....	0.			
3 Proceeds in refunding or defeasance escrows .....	0.			
4 Other unspent proceeds .....	0.			
5 Issuance costs from proceeds .....	152,550.			
6 Working capital expenditures from proceeds .....	0.			
7 Capital expenditures from proceeds .....	15,847,450.			
8 Year of substantial completion .....	2007			
9 Were the bonds issued as part of a current refunding issue? .....	Yes	No	Yes	No
10 Were the bonds issued as part of an advance refunding issue? .....	X			
11 Has the final allocation of proceeds been made? .....	X			
12 Does the organization maintain adequate books and records to support the final allocation of proceeds? .....	X			

**Part III Private Business Use**

	A	B	C	D	E
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? .....	Yes	No	Yes	No	Yes
2 Are there any lease arrangements with respect to the financed property which may result in private business use? .....	X				

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2009

**Part III Private Business Use (Continued)**

	A	B	C	D	E
	Yes	No	Yes	No	Yes
3a Are there any management or service contracts with respect to the financed property which may result in private business use? . . . . .		X			
b Are there any research agreements with respect to the financed property which may result in private business use? . . . . .		X			
c Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property? . . . . .		X			
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government . . . . .	0.0000%		%	%	%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government . . . . .	0.0000%		%	%	%
6 Total of lines 4 and 5 . . . . .	0.0000%		%	%	%
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities? . . . . .	X				

**Part IV Arbitrage**

	A	B	C	D	E
	Yes	No	Yes	No	Yes
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue? . . . . .		X			
2 Is the bond issue a variable rate issue? . . . . .		X			
3a Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records? . . . . .		X			
b Name of provider . . . . .					
c Term of hedge . . . . .					
4a Were gross proceeds invested in a GIC? . . . . .		X			
b Name of provider . . . . .					
c Term of GIC . . . . .					
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? . . . . .					
5 Were any gross proceeds invested beyond an available temporary period? . . . . .			X		
6 Did the bond issue qualify for an exception to rebate? . . . . .			X		



**SCHEDULE O  
(Form 990)**Department of the Treasury  
Internal Revenue Service**Supplemental Information to Form 990**

Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.  
► Attach to Form 990.

OMB No 1545-0047

**2009****Open to Public  
Inspection**

Name of the organization

CLEVELAND CHIROPRACTIC COLLEGE

Employer identification number

44-6000294

ATTACHMENT 1**ORGANIZATION'S MISSION****FORM 990, PART III, LINE 1**

THE EDUCATION MISSION OF THE INSTITUTION IS TO PREPARE COMPETENT, ENTRY-LEVEL DOCTORS OF CHIROPRACTIC AS PRIMARY HEALTH CARE PROVIDERS; TO OFFER CONTINUING EDUCATION FOR DOCTORS OF CHIROPRACTIC; AND TO PROVIDE UNDERGRADUATE EDUCATION IN SELECTED BIOLOGICAL SCIENCES.

THE SCHOLARSHIP MISSION OF THE INSTITUTION IS TO CONDUCT RESEARCH AND SCHOLARLY ACTIVITIES IN AREAS RELATED TO CHIROPRACTIC EDUCATION AND HEALTH CARE, AND TO COLLABORATE WITH OTHER INSTITUTIONS AND HEALTH CARE PROVIDERS IN SCHOLARLY ACTIVITIES.

THE SERVICE MISSION OF THE INSTITUTION IS TO PROVIDE HEALTH CARE AND OUTREACH SERVICES TO THE COMMUNITY, SUPPORT SERVICES TO ALUMNI AND OTHER HEALTH CARE PROVIDERS, AND VOLUNTEER SERVICES TO CIVIC AND PROFESSIONAL ORGANIZATIONS.

**FORM 990 REVIEW PROCESS****FORM 990, PART VI, SECTION B, LINE 11A**

AN INDEPENDENT ACCOUNTING FIRM PREPARES AND REVIEWS THE 990. THE 990 IS THEN REVIEWED BY ALL OFFICERS AND ACCOUNTING PERSONNEL OF CLEVELAND CHIROPRACTIC COLLEGE OF KANSAS CITY. ANY QUESTIONS AND CONCERNS ARE ADDRESSED AND ANY NEEDED CORRECTIONS OR CLARIFICATIONS ARE MADE. THE 990 IS THEN PROVIDED TO THE FINANCE COMMITTEE OF THE BOARD FOR THEIR REVIEW

Name of the organization	Employer identification number
CLEVELAND CHIROPRACTIC COLLEGE	44-6000294

ATTACHMENT 1 (CONT'D)

PRIOR TO FILING THE 990. ANY QUESTIONS AND CONCERNS ARE ADDRESSED AND ANY

NEEDED CORRECTIONS OR CLARIFICATIONS ARE MADE. THE FINAL 990 WITH ALL

REQUIRED SCHEDULES IS THEN PROVIDED TO ALL VOTING MEMBERS OF THE BOARD

PRIOR TO FILING.

**CONFLICT OF INTEREST POLICY**

FORM 990, PART VI, SECTION B, LINE 12C

AT THE TIME OF HIRE OR ELECTION (IN THE CASE OF DIRECTORS) AND ANNUALLY

THEREAFTER, THE OFFICERS, DIRECTORS AND KEY EMPLOYEES ARE PROVIDED THE

APPLICABLE CONFLICT OF INTEREST DISCLOSURES WHICH SHALL BE COMPLETED TO

IDENTIFY ANY RELATIONSHIPS, POSITIONS, OR CIRCUMSTANCES IN WHICH IT IS

BELIEVED A CONFLICT MAY ARISE. IF A CONFLICT ARISES, THE OFFICER,

DIRECTOR, OR KEY EMPLOYEE ABSTAINS FROM THE VOTE OF THE CONFLICTED

TRANSACTION. AN APPROPRIATE REPORT SHALL BE SUBMITTED TO THE EXECUTIVE

BOARD CONCERNING ANY INTEREST DISCLOSED FOR MONITORING.

**COMPENSATION REVIEW**

FORM 990, PART VI, SECTION B, LINE 15A

THE PRESIDENT WAS COMPENSATED BY CLEVELAND CHIROPRACTIC COLLEGE OF KC

(CCC-KC) AND CLEVELAND UNIVERSITY - KANSAS CITY AND LOS ANGELES, RELATED

ORGANIZATIONS. CCC-KC CONSULTED AN INDEPENDENT FIRM TO PREPARE A

COMPENSATION STUDY, WHICH THE INDEPENDENT MEMBERS OF CCC-KC'S BOARD USED

TO REVIEW THE WRITTEN COMPENSATION CONTRACT OF THE PRESIDENT. THE REVIEW

PROCESS AND DECISION MAKING REGARDING THE PRESIDENT'S COMPENSATION IS

DOCUMENTED BY CCC-KC.

Name of the organization

CLEVELAND CHIROPRACTIC COLLEGE

Employer identification number

44-6000294

ATTACHMENT 1 (CONT'D)

## AVAILABILITY OF DOCUMENTS

FORM 990, PART VI, SECTION C, LINE 19

THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND  
FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST.

## AVERAGE HOURS WORKED FOR RELATED ORGANIZATIONS

FORM 990, PART VII

## HOURS WORKED FOR RELATED ORGANIZATIONS

---

CHARLES A EDDY DC	2
ERNST ANRIG DC	3
TIMOTHY E MENG DC	3
ALLEN A ASHWORTH BS	2
DANIEL FAHNSTOCK DC	3
THE HONORABLE ANA HO	2
JAMES C ANDERSON	2
EDWARD MCKENZIE DC	2
ROSEMARIE WILSON DC	2
CARL CLEVELAND III DC	25
MARY SANDEFUR	16
CHERYL HAWK	16
JOHN NAB	36

## BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS

SCHEDULE L, PART IV

TRANSACTION 1

A) ELIZABETH CLEVELAND

Name of the organization

CLEVELAND CHIROPRACTIC COLLEGE

Employer identification number

44-6000294

ATTACHMENT 1 (CONT'D)

B) ELIZABETH CLEVELAND IS THE WIFE OF DR CARL CLEVELAND III, AN OFFICER

OF CLEVELAND CHIROPRACTIC COLLEGE OF KANSAS CITY

C) \$211,587

D) ELIZABETH CLEVELAND'S COMPENSATION IS PAID BY CLEVELAND CHIROPRACTIC

COLLEGE OF KANSAS CITY (CCC-KC). HOWEVER, SHE IS AN OFFICER OF

CLEVELAND COLLEGE FOUNDATION FUND, INC., A RELATED ORGANIZATION. THE

FOUNDATION REIMBURSES CCC-KC FOR 70% OF THE COMPENSATION EXPENSE

INCURRED.

E) NO

## TRANSACTION 2

A) ASHLEY CLEVELAND

B) ASHLEY CLEVELAND IS THE DAUGHTER OF DR CARL CLEVELAND III, AN OFFICER

OF CLEVELAND CHIROPRACTIC COLLEGE OF KANSAS CITY

C) \$125,223

D) ASHLEY CLEVELAND IS AN EMPLOYEE OF CLEVELAND CHIROPRACTIC COLLEGE OF

KANSAS CITY.

E) NO

ATTACHMENT 2SCHEDULE E - EXPLANATION FOR LINE 6A

THE ORGANIZATION RECEIVED FINANCIAL ASSISTANCE FROM

GOVERNMENTAL AGENCIES TO HELP FUND THE OPERATIONS

OF THE UNIVERSITY AND FUND VARIOUS ACADEMIC PROGRAMS.

## Related Organizations and Unrelated Partnerships

- Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36 or 37.
- Attach to Form 990.
- See separate instructions.

**Name of the organization**

**Part I** **Identification of Disregarded Entities** (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

**Identification of Related Tax-Exempt Organizations** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2009

**Identification of Related Organizations Taxable as a Partnership** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

Part IV

**Identification of Related Organizations Taxable as a Corporation or Trust** (Complete if the organization answered "Yes" on Form 990, Part IV line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
CCC CONDO ASSOCIATION	26-2152297	REAL ESTATE	KS	C CORP	0	0	0.0000
10850 LOWELL AVE OVERLAND PARK, KS 66210							

## Part V Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity
- b Gift, grant, or capital contribution to other organization(s)
- c Gift, grant, or capital contribution from other organization(s)
- d Loans or loan guarantees to or for other organization(s)
- e Loans or loan guarantees by other organization(s)
- f Sale of assets to other organization(s)
- g Purchase of assets from other organization(s)
- h Exchange of assets
- i Lease of facilities, equipment, or other assets to other organization(s)
- j Lease of facilities, equipment, or other assets from other organization(s)
- k Performance of services or membership or fundraising solicitations for other organization(s)
- l Performance of services or membership or fundraising solicitations by other organization(s)
- m Sharing of facilities, equipment, mailing lists, or other assets
- n Sharing of paid employees
- o Reimbursement paid to other organization for expenses
- p Reimbursement paid by other organization for expenses
- q Other transfer of cash or property to other organization(s)
- r Other transfer of cash or property from other organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of other organization	(b) Transaction type (a-f)	(c) Amount involved
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		

Part VI

## Unrelated Organizations Taxable as a Partnership (C)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

**Schedule R (Form 990) 2009**

Application for Extension of Time To File an  
Exempt Organization Return

► File a separate application for each return.

- If you are filing for an **Automatic 3-Month Extension**, complete only Part I and check this box . . . . . ►
- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only Part II (on page 2 of this form)

**Do not complete Part II unless** you have already been granted an automatic 3-month extension on a previously filed Form 8868

**Part I Automatic 3-Month Extension of Time.** Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete

Part I only . . . . . ► *All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.*

**Electronic Filing (e-file).** Generally, you can electronically file Form 8868 if you want a 3-month automatic extension of time to file one of the returns noted below (6 months for a corporation required to file Form 990-T). However, you cannot file Form 8868 electronically if (1) you want the additional (not automatic) 3-month extension or (2) you file Forms 990-BL, 6069, or 8870, group returns, or a composite or consolidated Form 990-T. Instead, you must submit the fully completed and signed page 2 (Part II) of Form 8868. For more details on the electronic filing of this form, visit [www.irs.gov/efile](http://www.irs.gov/efile) and click on e-file for Charities & Nonprofits.

Type or print	Name of Exempt Organization CLEVELAND CHIROPRACTIC COLLEGE OF KANSAS CITY	Employer identification number 44-6000294
File by the due date for filing your return. See instructions	Number, street, and room or suite no. If a P O box, see instructions 10850 LOWELL AVE	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions OVERLAND PARK, KS 66210	

## Check type of return to be filed (file a separate application for each return)

<input checked="" type="checkbox"/> Form 990	<input type="checkbox"/> Form 990-T (corporation)	<input type="checkbox"/> Form 4720
<input type="checkbox"/> Form 990-BL	<input type="checkbox"/> Form 990-T (sec. 401(a) or 408(a) trust)	<input type="checkbox"/> Form 5227
<input type="checkbox"/> Form 990-EZ	<input type="checkbox"/> Form 990-T (trust other than above)	<input type="checkbox"/> Form 6069
<input type="checkbox"/> Form 990-PF	<input type="checkbox"/> Form 1041-A	<input type="checkbox"/> Form 8870

- The books are in the care of ► MARIA R. COPE, CONTROLLER

Telephone No ► 913 234-0687 FAX No ► 913 234-0600

- If the organization does not have an office or place of business in the United States, check this box . . . . . ►
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . . . . . If this is for the whole group, check this box . ►  If it is for part of the group, check this box . . . ►  and attach a list with the names and EINs of all members the extension will cover

1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until 04/15/2011, to file the exempt organization return for the organization named above. The extension is for the organization's return for

►  calendar year \_\_\_\_\_ or  
►  tax year beginning 09/01/2009, and ending 08/31/2010

2 If this tax year is for less than 12 months, check reason  Initial return  Final return  Change in accounting period

3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions	3a \$ 0.
b If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit	3b \$ 0.
c <b>Balance Due.</b> Subtract line 3b from line 3a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions	3c \$ 0.

**Caution.** If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions

For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

Form 8868 (Rev. 4-2009)

- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only Part II and check this box . . . . . ►
- Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868
- If you are filing for an **Automatic 3-Month Extension**, complete only Part I ( on page 1)

**Part II Additional (Not Automatic) 3-Month Extension of Time.** Only file the original (no copies needed)

Type or print	Name of exempt organization  CLEVELAND CHIROPRACTIC COLLEGE OF KANSAS CITY	Employer identification number  44-6000294
File by the extended due date for filing your return. See instructions	Number, street, and room or suite no. If a P O box, see instructions  10850 LOWELL AVE	
	City, town or post office, state, and ZIP code For a foreign address, see instructions  OVERLAND PARK, KS 66210	

Enter the Return code for the return that this application is for (file a separate application for each return) . . . . .

 1

Application Is For	Return Code	Application Is For	Return Code
Form 990	01		
Form 990-BL	02	Form 1041-A	08
Form 990-EZ	03	Form 4720	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

**STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.**

- The books are in the care of ► MARIA R. COPE, CONTROLLER  
Telephone No ► 913 234-0687 FAX No ► 913 234-0600
- If the organization does not have an office or place of business in the United States, check this box . . . . . ►
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . . . . . If this is for the whole group, check this box . . . . . ►  If it is for part of the group, check this box . . . . . ►  and attach a list with the names and EINs of all members the extension is for

- I request an additional 3-month extension of time until 07/15, 20 11
- For calendar year , or other tax year beginning 09/01, 20 09 , and ending 08/31, 20 10
- If the tax year entered in line 5 is for less than 12 months, check reason  Initial return  Final return  
 Change in accounting period
- State in detail why you need the extension  
ADDITIONAL TIME IS REQUIRED TO ACCUMULATE THE INFORMATION  
NECESSARY TO FILE A COMPLETE AND ACCURATE RETURN.

- If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits See instructions 8a \$ 0.
- If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868 8b \$ 0.
- Balance Due. Subtract line 8b from line 8a Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System) See instructions 8c \$ 0.

**Signature and Verification**

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form

Signature ►

Title ►

Date ►

BKD, LLP  
1201 WALNUT, SUITE 1700  
KANSAS CITY, MO 64106-2246

**COPY**

Form 8868 (Rev. 1-2011)