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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2009

OMB No 1545-0047

Open to Public Inspection

► The organization may have to use a copy of this return to satisfy state reporting requirements

| | | 2009 Calendar yea | r, or tax year beginning 09-01-2 | | 1 | D. Franciscon idea | Alfication mumber |
|--|--|--|--|--|--|--|--|
| B Che | eck ıf ap | pplicable Please | C Name of organization Action for Boston Community Devel | opment Inc | | D Employer ider | ntification number |
| ☐ Add | dress ch | nange use IRS label or | Doing Business As | | 04-2304133 E Telephone number | | |
| ☐ Nar | me char | | Doing Business As | | | | |
| ┌ Init | tal retur | rn Specific | Number and street (or P O box if n | naıl ıs not delivered to street addres | s) Room/suite | (617) 348-6 | 376 |
| ┌ Ter | mınated | Instruc- tions. | 178 Tremont Street | Tall 15 Hot delivered to street dadres | o, incom, sains | G Gross receipts \$ | 151,567,068 |
| ☐ Am | ended i | return | City or town, state or country, and | 7IP + 4 | | - | |
| _ | | n pending | Boston, MA 02111 | | | | |
| i Abt | DIICALION | | | | | _ | |
| | | | ne and address of principal offic I DREW | er | | is a group return | for |
| | | | REMONT STREET | | аппп | ates? | j Yes Je No |
| | | возто | ON, MA 02111 | | H(b) Are a | ll affiliates include | d? |
| | | | | | If"N | o," attach a list | (see instructions) |
| I Ta: | x-exem | npt status 🔽 501(c |) (3) ◀ (insert no) | or 527 | H(c) Gro | up exemption nun | nber 🟲 |
| J W | ebsite | : 🕨 www bostonab | cd org | | | | |
| K Forr | m of ord | ranization 🔽 Cornoral | tion Trust Association Other | <u>'</u> | L Vear of fo | ormation 1962 M | State of legal domicile MA |
| | | Summary | ion in this is association other p | | L rear or it | offiliation 1902 FI | State of legal doffficile PIA |
| | | | e organization's mission or mos | t significant activities | | | |
| | | | Community Development's (AB | | erty by pron | noting self-help lo | w-ıncome people and |
| 8 | | neighborhoods | | | | | |
| Ě | | | | | | | |
| Governance | | | | | | | |
| 8 | 2 | Check this hov | | d its operations or disposed | of more than | 25% of its net as | seats |
| | | • | | | | | 48 |
| න් රෝ | | _ | members of the governing body (| | | | |
| Ĕ | | | ndent voting members of the gov | |) | | |
| Activities | | | nployees (Part V, line 2a) | | | | 4,257 |
| Æ | | | olunteers (estimate if necessary | | | | 2,032 |
| | | - | ted business revenue from Part | , | • | | 0 |
| | ь | Net unrelated bus | iness taxable income from Form | 990-1, line 34 | - | 7ь | -403,932 |
| | | | | | | or Year | Current Year |
| an a | 8 | | d grants (Part VIII, line 1h) . | | | 139,342,466 | 146,904,007 |
| enue | 9 | 3 | revenue (Part VIII, line 2g) . | | | 3,792,758 | 4,142,612 |
| Raven | 10 | | me (Part VIII, column (A), lines | | | 88,553 | 24,682 |
| _ | 11 | | art VIII, column (A), lines 5, 60 | | | 237,607 | 412,037 |
| | 12 | | dd lines 8 through 11 (must equ | | | 143,461,384 | 151,483,338 |
| | 42 | | ar amounts paid (Part IX, columi | | | 0 | 0 |
| | 114 | | in announce para (i. art 1x, corann | ii (A), iiies 1–3) | | | |
| | 13 | | r for mambars (Part IV column | (A) line (1) | | | |
| | 14 | Benefits paid to o | or for members (Part IX, column | | _ | 0 | 0 |
| \$ | | Benefits paid to o | or for members (Part IX, column ompensation, employee benefits | | _ | 42,815,097 | 49,834,868 |
| 313eS | 14 | Benefits paid to o Salaries, other co 10) | | (Part IX, column (A), lines 5 | _ | | |
| xbenses | 14 15 16a | Benefits paid to constant to c | ompensation, employee benefits Iraising fees (Part IX, column (A | (Part IX, column (A), lines 5), line 11e) | - | 42,815,097 | 49,834,868 |
| Expenses | 14 15 16a b | Benefits paid to o Salaries, other co 10) Professional fund Total fundraising exp | ompensation, employee benefits Iraising fees (Part IX, column (A Jenses (Part IX, column (D), line 25) | (Part IX, column (A), lines 5), line 11e) 83,730 | | 42,815,097 | 49,834,868 |
| Expenses | 14 15 16a b | Benefits paid to or Salaries, other co 10) Professional fund Total fundraising exp Other expenses | ompensation, employee benefits Iraising fees (Part IX, column (A enses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a- | (Part IX, column (A), lines 5), line 11e) 83,730 11d, 11f-24f) | | 42,815,097 0 100,390,642 | 49,834,868 |
| Expenses | 14 15 16a b 17 18 | Benefits paid to or Salaries, other control fundraising exported their expenses of Total expenses of their expenses of t | ompensation, employee benefits Iraising fees (Part IX, column (A Jenses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a- Add lines 13-17 (must equal Pa | (Part IX, column (A), lines 5), line 11e) 83,730 11d, 11f-24f) art IX, column (A), line 25) | | 42,815,097 0 100,390,642 143,205,739 | 49,834,868 0 101,661,611 151,496,479 |
| | 14 15 16a b | Benefits paid to or Salaries, other control fundraising exported their expenses of Total expenses of their expenses of t | ompensation, employee benefits Iraising fees (Part IX, column (A enses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a- | (Part IX, column (A), lines 5), line 11e) 83,730 11d, 11f-24f) art IX, column (A), line 25) | | 42,815,097 0 100,390,642 143,205,739 255,645 | 49,834,868 0 101,661,611 151,496,479 -13,141 |
| | 14 15 16a b 17 18 | Benefits paid to or Salaries, other control fundraising exported their expenses of Total expenses of their expenses of t | ompensation, employee benefits Iraising fees (Part IX, column (A Jenses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a- Add lines 13-17 (must equal Pa | (Part IX, column (A), lines 5), line 11e) 83,730 11d, 11f-24f) art IX, column (A), line 25) | Beginnin | 42,815,097 0 100,390,642 143,205,739 | 49,834,868 0 101,661,611 151,496,479 |
| | 14 15 16a b 17 18 | Benefits paid to or Salaries, other control fundraising export other expenses of Total expenses of Revenue less exponents. | ompensation, employee benefits Iraising fees (Part IX, column (A Jenses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a- Add lines 13-17 (must equal Pa | (Part IX, column (A), lines 5), line 11e) 83,730 11d, 11f-24f) art IX, column (A), line 25) ne 12 | Beginnin | 42,815,097 0 100,390,642 143,205,739 255,645 g of Current | 49,834,868 0 101,661,611 151,496,479 -13,141 |
| | 14 15 16a b 17 18 19 | Benefits paid to of Salaries, other control fundraising exported fundraising fund | ompensation, employee benefits Iraising fees (Part IX, column (A enses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a- Add lines 13-17 (must equal Pa penses Subtract line 18 from line ort X, line 16) | (Part IX, column (A), lines 5), line 11e) 83,730 11d, 11f-24f) art IX, column (A), line 25) ne 12 | Beginnin | 42,815,097 0 100,390,642 143,205,739 255,645 g of Current Year 19,382,325 | 49,834,868 0 101,661,611 151,496,479 -13,141 End of Year 28,398,500 |
| Not Assets or Expenses Fund Balances | 14 15 16a b 17 18 19 | Benefits paid to of Salaries, other control fundraising export of their expenses of | ompensation, employee benefits Iraising fees (Part IX, column (A enses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a- Add lines 13-17 (must equal Pa penses Subtract line 18 from line ert X, line 16) | (Part IX, column (A), lines 5), line 11e) 83,730 11d, 11f-24f) art IX, column (A), line 25) ne 12 | Beginnin | 42,815,097 0 100,390,642 143,205,739 255,645 Ig of Current Year 19,382,325 12,345,046 | 49,834,868 0 101,661,611 151,496,479 -13,141 End of Year 28,398,500 21,290,632 |
| Not Assets or Fund Balances | 14 15 16a b 17 18 19 | Benefits paid to of Salaries, other control fundraising exported expenses of Total expenses of Revenue less exponential assets (Pair Total liabilities (Inverses or fundraises) | ompensation, employee benefits Iraising fees (Part IX, column (A enses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a- Add lines 13-17 (must equal Pa penses Subtract line 18 from line Part X, line 16) | (Part IX, column (A), lines 5), line 11e) 83,730 11d, 11f-24f) art IX, column (A), line 25) ne 12 | Beginnin | 42,815,097 0 100,390,642 143,205,739 255,645 g of Current Year 19,382,325 | 49,834,868 0 101,661,611 151,496,479 -13,141 End of Year 28,398,500 |
| Not Assets or Fund Balances | 14 15 16a b 17 18 19 | Benefits paid to of Salaries, other control of Total fundraising exported by the control of the | ompensation, employee benefits Iraising fees (Part IX, column (A enses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a- Add lines 13-17 (must equal Pa penses Subtract line 18 from line Part X, line 16) | (Part IX, column (A), lines 5), line 11e) | Beginnin | 42,815,097 0 100,390,642 143,205,739 255,645 g of Current Year 19,382,325 12,345,046 7,037,279 | 49,834,868 0 101,661,611 151,496,479 -13,141 End of Year 28,398,500 21,290,632 7,107,868 |
| Not Assets or Fund Balances | 14 15 16a b 17 18 19 | Benefits paid to of Salaries, other control of Total fundraising exported by the control of the | per per sation, employee benefits fraising fees (Part IX, column (A penses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a-Add lines 13-17 (must equal Paperses Subtract line 18 from lines to X, line 16) | (Part IX, column (A), lines 5), line 11e) | Beginnin | 42,815,097 0 100,390,642 143,205,739 255,645 g of Current Year 19,382,325 12,345,046 7,037,279 | 49,834,868 0 101,661,611 151,496,479 -13,141 End of Year 28,398,500 21,290,632 7,107,868 e best of my knowledge |
| Not Assets or Fund Balances | 14 15 16a b 17 18 19 | Benefits paid to of Salaries, other control of the salaries of | prompensation, employee benefits fraising fees (Part IX, column (A benses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a-Add lines 13-17 (must equal Papenses Subtract line 18 from lines 13, line 16) | (Part IX, column (A), lines 5), line 11e) | Beginnin | 42,815,097 0 100,390,642 143,205,739 255,645 19 of Current Year 19,382,325 12,345,046 7,037,279 statements, and to the | 49,834,868 0 101,661,611 151,496,479 -13,141 End of Year 28,398,500 21,290,632 7,107,868 e best of my knowledge |
| Signature of Fend Balances | 14 15 16a b 17 18 19 20 21 22 | Benefits paid to of Salaries, other control of the salaries of | per per sation, employee benefits iraising fees (Part IX, column (A penses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a—Add lines 13—17 (must equal Papenses Subtract line 18 from lines 13. (Part X, line 16) | (Part IX, column (A), lines 5), line 11e) | Beginnin schedules and solon all information 2011 | 42,815,097 0 100,390,642 143,205,739 255,645 g of Current Year 19,382,325 12,345,046 7,037,279 | 49,834,868 0 101,661,611 151,496,479 -13,141 End of Year 28,398,500 21,290,632 7,107,868 e best of my knowledge |
| Not Assets or Fund Balances | 14 15 16a b 17 18 19 20 21 22 | Benefits paid to of Salaries, other control of the salaries of peand belief, it is true, salaries of office salaries of off | per per sation, employee benefits fraising fees (Part IX, column (A penses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a—Add lines 13–17 (must equal Papenses Subtract line 18 from lines to X, line 16) | (Part IX, column (A), lines 5), line 11e) | Beginnin | 42,815,097 0 100,390,642 143,205,739 255,645 19 of Current Year 19,382,325 12,345,046 7,037,279 statements, and to the | 49,834,868 0 101,661,611 151,496,479 -13,141 End of Year 28,398,500 21,290,632 7,107,868 e best of my knowledge |
| Signature of Feed Balances | 14 15 16a b 17 18 19 20 21 22 | Benefits paid to of Salaries, other control of the salaries of | propensation, employee benefits fraising fees (Part IX, column (A lenses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a-Add lines 13-17 (must equal Papenses Subtract line 18 from lines 13-17 (must equal Papenses Subtract line 18 from lines 13 (Part X, line 16) | (Part IX, column (A), lines 5), line 11e) | Beginnin schedules and solon all information 2011 | 42,815,097 0 100,390,642 143,205,739 255,645 19 of Current Year 19,382,325 12,345,046 7,037,279 statements, and to the | 49,834,868 0 101,661,611 151,496,479 -13,141 End of Year 28,398,500 21,290,632 7,107,868 e best of my knowledge |
| Signature of Fend Balances | 14 15 16a b 17 18 19 20 21 22 | Benefits paid to of Salaries, other control of the salaries of peand belief, it is true, salaries of office salaries of off | propensation, employee benefits fraising fees (Part IX, column (A lenses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a-Add lines 13-17 (must equal Papenses Subtract line 18 from lines 13-17 (must equal Papenses Subtract line 18 from lines 13 (Part X, line 16) | (Part IX, column (A), lines 5), line 11e) 83,730 11d, 11f-24f) art IX, column (A), line 25) ne 12 m line 20 this return, including accompanying in reparer (other than officer) is based | Beginning Schedules and story on all informa 2011 Date | 42,815,097 0 100,390,642 143,205,739 255,645 g of Current Year 19,382,325 12,345,046 7,037,279 statements, and to the tion of which prepare | 49,834,868 0 101,661,611 151,496,479 -13,141 End of Year 28,398,500 21,290,632 7,107,868 e best of my knowledge r has any knowledge |
| Net Assets or and Balances | 14 15 16a b 17 18 19 20 21 22 | Benefits paid to of Salaries, other control of the salaries of | propensation, employee benefits fraising fees (Part IX, column (A lenses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a-Add lines 13-17 (must equal Papenses Subtract line 18 from lines 13-17 (must equal Papenses Subtract line 18 from lines 13 (Part X, line 16) | (Part IX, column (A), lines 5), line 11e) 83,730 11d, 11f-24f) art IX, column (A), line 25) ne 12 m line 20 this return, including accompanying reparer (other than officer) is based | Beginnin schedules and solon all information 2011 | 42,815,097 0 100,390,642 143,205,739 255,645 19 of Current Year 19,382,325 12,345,046 7,037,279 statements, and to the | 49,834,868 0 101,661,611 151,496,479 -13,141 End of Year 28,398,500 21,290,632 7,107,868 e best of my knowledge r has any knowledge |
| Paid Palabeces | 14 15 16a b 17 18 19 20 21 22 | Benefits paid to or Salaries, other control of the salaries of | propensation, employee benefits fraising fees (Part IX, column (A lenses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a-Add lines 13-17 (must equal Papenses Subtract line 18 from lines 13-17 (must equal Papenses Subtract line 18 from lines 13 (Part X, line 16) | (Part IX, column (A), lines 5), line 11e) 83,730 11d, 11f-24f) art IX, column (A), line 25) ne 12 m line 20 this return, including accompanying reparer (other than officer) is based | Beginnin schedules and so on all information all information determined by the schedules and so on all information and so | 42,815,097 0 100,390,642 143,205,739 255,645 19 of Current Year 19,382,325 12,345,046 7,037,279 statements, and to the tion of which prepare -07-08 | 49,834,868 0 101,661,611 151,496,479 -13,141 End of Year 28,398,500 21,290,632 7,107,868 e best of my knowledge r has any knowledge |
| Paid Presences | 14 15 16a b 17 18 19 20 21 22 71 III | Benefits paid to or Salaries, other control of the serious of the expenses of | propensation, employee benefits fraising fees (Part IX, column (A penses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a-Add lines 13-17 (must equal Papenses Subtract line 18 from lines to X, line 16) | (Part IX, column (A), lines 5), line 11e) 83,730 11d, 11f-24f) art IX, column (A), line 25) ne 12 m line 20 this return, including accompanying reparer (other than officer) is based | Beginning schedules and sign all information all information depends on all | 42,815,097 0 100,390,642 143,205,739 255,645 19,382,325 12,345,046 7,037,279 statements, and to thation of which prepare -07-08 Preparer's identify (see instructions) | 49,834,868 0 101,661,611 151,496,479 -13,141 End of Year 28,398,500 21,290,632 7,107,868 e best of my knowledge r has any knowledge |
| Paid Palabeces | 14 15 16a b 17 18 19 20 21 22 71 III | Benefits paid to or Salaries, other contol of the salaries of particular states of particular signature of office of the signature of | propensation, employee benefits fraising fees (Part IX, column (A penses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a-Add lines 13-17 (must equal Papenses Subtract line 18 from lines t X, line 16) | (Part IX, column (A), lines 5), line 11e) 83,730 11d, 11f-24f) art IX, column (A), line 25) ne 12 m line 20 this return, including accompanying reparer (other than officer) is based | Beginning schedules and sign all information all information depends on all | 42,815,097 0 100,390,642 143,205,739 255,645 19 of Current Year 19,382,325 12,345,046 7,037,279 statements, and to the tion of which prepare -07-08 | 49,834,868 0 101,661,611 151,496,479 -13,141 End of Year 28,398,500 21,290,632 7,107,868 e best of my knowledge r has any knowledge |
| Paid Prepared Prepare | 14 15 16a b 17 18 19 20 21 22 71 III | Benefits paid to or Salaries, other control of the serious of the | per per sation, employee benefits iraising fees (Part IX, column (A penses (Part IX, column (D), line 25) (Part IX, column (A), lines 11a—Add lines 13—17 (must equal Papenses Subtract line 18 from lines at X, line 16) | (Part IX, column (A), lines 5), line 11e) 83,730 11d, 11f-24f) art IX, column (A), line 25) ne 12 m line 20 this return, including accompanying reparer (other than officer) is based | Beginning schedules and sign all information all information depends on all | 42,815,097 0 100,390,642 143,205,739 255,645 19,382,325 12,345,046 7,037,279 statements, and to thation of which prepare -07-08 Preparer's identify (see instructions) | 49,834,868 0 101,661,611 151,496,479 -13,141 End of Year 28,398,500 21,290,632 7,107,868 e best of my knowledge r has any knowledge |

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

Action for Boston Community Development's (ABCD) mission is to combat poverty by promoting self-help low-income people and neighborhoods. See Schedule O

| Other program ser | vices (Describe in Sch 27,399,394 ind | nedule O) | of\$ 26,616,6 | 545) (Revenue \$ | 28,107,352) |
|---|--|--|--|---|--|
| Other program ser | vices (Describe in Sch | nedule O) | | | |
| | | | | | |
| See Schedule O | | | | | |
| (Code |) (Expenses \$ | 29,096,129 | including grants of \$ | 30,443,659) (Revenue \$ | 30,469,549) |
| See Seriedule 0 | | | | | |
| • |) (Ехрепзез ф | 33,137,143 | including grants or \$ | 33,170,103) (Revenue \$ | 33,900,009) |
| (Code | \ (Evnanças ¢ | 25 157 1//5 | including grants of \$ | 35 178 165 \ (Devenue ¢ | 35,968,809) |
| See Schedule 0 | | | | | |
| (Code |) (Expenses \$ | 54,582,144 | including grants of \$ | 54,385,938) (Revenue \$ | 56,500,909) |
| Section 501(c)(3) a allocations to other | and 501(c)(4) organiza s, the total expenses, a | tions and sections and revenue, if a | on 4947(a)(1) trusts ar any, for each program s | re required to report the am ervice reported | ount of grants and |
| If "Yes," describe th | nese changes on Sched | ule O | | | |
| _ | | _ | <u> </u> | nducts, any program | ┌ Yes ┌ No |
| If "Yes," describe th | nese new services on S | chedule O | | | |
| | | | | | ┌ Yes ┌ No |
| | the prior Form 990 If "Yes," describe the Did the organization services? If "Yes," describe the Describe the exemply Section 501(c)(3) allocations to other (Code See Schedule O | the prior Form 990 or 990-EZ? If "Yes," describe these new services on S Did the organization cease conducting, or services? | the prior Form 990 or 990-EZ? | the prior Form 990 or 990-EZ? | Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O Describe the exempt purpose achievements for each of the organization's three largest program services by Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the am allocations to others, the total expenses, and revenue, if any, for each program service reported (Code |

| | • | | |
|---------|-----------|-------------|-----------|
| Part IV | Checklist | of Required | Schedules |

| | • | | Yes | No |
|-----|---|-----|-----|----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | Yes | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? 🕏 | 2 | Yes | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | No |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II | 4 | Yes | |
| 5 | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III. | 5 | | No |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II | 7 | | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | | No |
| 9 | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | No |
| 10 | Did the organization, directly or through a related organization, hold assets in term, permanent,or quasiendowments? If "Yes," complete Schedule D, Part V | 10 | | No |
| 11 | Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | 11 | Yes | |
| | ◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI. | | | |
| | ◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. | | | |
| | ◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. | | | |
| | ◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX. | | | |
| | ◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. | | | |
| | ◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X. | | | |
| 12 | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII | 12 | | No |
| 12A | Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No | | | |
| | If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional | | | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | Νο |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Part I | 14b | | Νο |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II | 15 | | Νο |
| 16 | Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III | 16 | | No |
| 17 | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I | 17 | | No |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | Yes | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | No |
| 20 | Did the organization operate one or more hospitals? If "Yes," complete Schedule H | 20 | | No |

| Par | t IV Checklist of Required Schedules (continued) | | | |
|-----|---|-----|----------------|--------|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | N o |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | No |
| 23 | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | Yes | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25 | 24a | | No |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| c | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | No |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | No |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | No |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III | 27 | | No |
| 28 | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part | | | |
| | <i>IV</i> | 28a | | Νο |
| b | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes,"</i> complete Schedule L, Part IV | 28b | | No |
| c | An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV | 28c | | No |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | Νο |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | | No |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | N o |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | N o |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I | 33 | | No |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | Yes | |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35 | Yes | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | No |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | No |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O | 38 | Yes | |
| | | F | orm 990 | (2009) |

| Part V Statements Regarding Other IRS Filings and Tax Complia |
|---|
|---|

| | | | Yes | No | | |
|-----|---|------------|-----|----------|--|--|
| 1a | Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable | | 103 | 110 | | |
| | 1a 611 | | | | | |
| b | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0 | | | | | |
| c | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 1 c | Yes | | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return | | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) | 2b | Yes | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? | 3a | Yes | | | |
| Ь | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | 3b | Yes | | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | Νο | | |
| Ь | If "Yes," enter the name of the foreign country ► | | | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | Νο | | |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | Νo | | |
| c | If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? | | | | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? | 6a | | Νo | | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | Yes | | | |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | Yes | | | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | | Νο | | |
| | If "Yes," indicate the number of Forms 8282 filed during the year | | | | | |
| | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | No | | |
| | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | No | | |
| | For all contributions of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | | | |
| n | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? | 7h | | | | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | | | | | |
| _ | | 8 | | Νο | | |
| 9 | Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 49662 | 0- | | NI ~ | | |
| | Did the organization make any taxable distributions under section 4966? | 9a 9b | | No No | | |
| 10 | Did the organization make a distribution to a donor, donor advisor, or related person? | 9 0 | | IN O | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | | | |
| 11 | Section 501(c)(12) organizations. Enter | | | | | |
| а | Gross income from members or shareholders | | | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) | | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the vear | | | | | |
| | vear 140 | 1 | | | | |

178 TREMONT STREET BOSTON, MA 02111 (617) 348-6376

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| Se | ection A. Governing Body and Management | | | |
|-----|--|---------|-----------|-----|
| | etton A. Governing body and Hanagement | | Yes | No |
| | | | 103 | 140 |
| | | | | |
| 1a | Enter the number of voting members of the governing body | | | |
| b | Enter the number of voting members that are independent 1b 48 | 1 | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | 2 | | No |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | 3 | | No |
| 4 | Did the organization make any significant changes to its organizational documents since the prior Form 990 was | | | |
| _ | filed? | 4 | | No |
| 5 | Did the organization become aware during the year of a material diversion of the organization's assets? | 5 6 | | No |
| 6 | Does the organization have members or stockholders? | 6 | | No |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? | 7a | | No |
| b | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? | 7b | | No |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following | | | |
| а | The governing body? | 8a | Yes | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Yes | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | No |
| Se | ection B. Policies (This Section B requests information about policies not required by the Internal | | | |
| Re | evenue Code.) | | T | |
| | | | Yes | No |
| 10a | Does the organization have local chapters, branches, or affiliates? | 10a | | No |
| b | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? | 10b | | |
| 11 | Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form? | 11 | Yes | |
| 11A | Describe in Schedule O the process, if any, used by the organization to review the Form 990 | | | |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes | |
| b | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Yes | |
| c | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done | 12c | Yes | |
| 13 | Does the organization have a written whistleblower policy? | 13 | Yes | |
| 14 | Does the organization have a written document retention and destruction policy? | 14 | Yes | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| 2 | The organization's CEO, Executive Director, or top management official | 15a | Yes | |
| | Other officers or key employees of the organization | 15a | Yes | |
| | If "Yes" to line a or b, describe the process in Schedule O (See instructions) | 130 | 163 | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | | No |
| b | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the | | | |
| | organization's exempt status with respect to such arrangements? | 16b | | |
| Se | ection C. Disclosure | | | |
| 17 | List the States with which a copy of this Form 990 is required to be filed ►MA | | | |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Own website. Upon request | | | |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table | | | |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the | ne orga | anızatıor | n 🕨 |
| | JOHN J DREW | | | |

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| Check this box if the organization did not compensate any current or former officer, director, trustee or key employ | | | | | | | | | or key employee | |
|--|-------------------------|--|-----------------------|---------|--------------|------------------------------|--------|--|---|--|
| (A) Name and Title | (B) Average hours | (C) Position (check all that apply) | | | | | | (D) Reportable compensation | (E) Reportable compensation | (F) Estimated amount of other |
| | per week | Individual trustee or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | from the organization (W- 2/1099-MISC) | from related organizations (W- 2/1099- MISC) | compensation from the organization and related organizations |
| See add'l data | | | | | | | | | | |
| | | | | | | | | | | |
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| | | | | | | | | | | |

| 2 | Total number of individuals (including but not limited to those listed above) who received more than |
|---|--|
| | \$100,000 in reportable compensation from the organization -7 |
| | |

| | | | Yes | No |
|---|--|---|-----|----|
| 3 | Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes,"</i> complete Schedule <i>J</i> for such individual | 3 | | No |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual | 4 | Yes | |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person | 5 | | No |

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A) | (B) | (C) |
|--|-------------------------|--------------|
| Name and business address | Description of services | Compensation |
| Careworks Inc 50 Franklin Street 4th Floor BOSTON, MA 02110 | Temporary help | 366,548 |
| Arbor Associates 15 Court Square Suite 1050 BOSTON, MA 02108 | Temporary help | 326,810 |
| Ropes Gray 1 International Place BOSTON, MA 02110 | legal | 225,375 |
| Premiere Customized Services 46 Dudley Street ROXBURY, MA 02119 | cleaning services | 197,349 |
| KPMG LLP Two Financial Center 60 South St BOSTON, MA 02111 | Audit | 168,775 |
| 2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ▶9 | who received more than | |

Page 8

204,764

| Part V | <u> </u> | Statement of Revenue | | | | | |
|---|----------------------|--|---------------|-----------------------------|--|---|--|
| | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512,513, or 514 |
| \$ \$ | 1a | Federated campaigns 1a | a | | | | |
| # E | ь | Membership dues 1b | | | | | |
| ಕ್ರಾ | | | | | | | |
| ું 🖶 | C | Fundraising events 10 | : | | | | |
| ॉ ्रह | d | Related organizations 10 | | | | | |
| <u></u> | l e | Government grants (contributions) 1e | 131,579,283 | | | | |
| 美海 | | | | | ! | | |
| ¥a | f | All other contributions, gifts, grants, and similar amounts not included above | 15,324,724 | | | | |
| ≅€ | g | Noncash contributions included in | | | | | |
| 늍유 | | lines 1a-1f \$ | | | | | |
| Contributions, gifts, grants and other similar amounts | h | Total. Add lines 1a-1f | 🕨 | 146,904,007 | | | |
| <u> </u> | | | T | | | | |
| <u>a-</u> | | | Business Code | | | | |
| Ę | 2a | CONTRACT RELATED FEES | 624,410 | 4,142,612 | 4,142,612 | | |
| <u>5-</u> 92 | ь | | | | | | |
| ъ П | c c | | | | | | |
| ် နှ | | | | | | | |
| <u></u> | d | | | | | | |
| = | e | | | | | | |
| Program Service Revenue | f | All other program service revenue | | | | | |
| ទី | - | The sense program service revenue | | | | | |
| Δ | g | Total. Add lines 2a-2f | | 4,142,612 | | | |
| | 3 | Investment income (including divider | nds. interest | | | | |
| | | and other similar amounts) | · | 24,682 | | 0 | 24,682 |
| | ١. | Income from investment of tax-exempt bond | F | | | | · |
| | 4 | | | 0 | | | |
| | 5 | Royalties | | Ü | | | |
| | | (ı) Real | (II) Personal | | | | |
| | 6a | Gross Rents 0 | 0 | | | | |
| | ь | Less rental | | | | | |
| | | expenses Rental income 0 | | | | | |
| | C | Rental income 0 or (loss) | ٩ | | | | |
| | d | Net rental income or (loss) | | 0 | | | |
| | | (ı) Securities | (II) O ther | | | | |
| | 7a | Gross amount 0 from sales of assets other | 0 | | | | |
| | ь | than inventory Less cost or other basis and | | | | | |
| | | sales expenses | | | | | |
| | С | Gain or (loss) 0 | 0 | | | | |
| | d | Net gain or (loss) | | 0 | | | |
| <u>a</u> | 8a | Gross income from fundraising events (not including | | | | | |
| Other Revenue | | \$ of contributions reported on line 1c) See Part IV, line 18 | | | | | |
| č | | See Part IV, line 18 | | | | | |
| <u>.</u> | _I . | | 232,402 | | | | |
| 둦 | Ь | Less direct expenses b | | 440.5== | 440.07 | | |
| J | С | Net income or (loss) from fundraising | events | 148,672 | 148,672 | | |
| | 9a | Gross income from gaming activities | | | | | |
| | | See Part IV, line 19 | | | | | |
| | | a | 0 | | | | |
| | b | Less direct expenses b | | | | | |
| | С | Net income or (loss) from gaming act | ıvıtıes 🟲 | 0 | | | |
| | 10a | Gross sales of inventory, less returns and allowances . | | | | | |
| | _ | a | | | | | |
| | Ь | Less cost of goods sold b | | | | | |
| | С | Net income or (loss) from sales of inv | entory | 0 | | | |
| | | Miscellaneous Revenue | Business Code | | | | |
| | 11a | COMMUNITY AWARDS DINNER | 900,099 | 246,705 | 246,705 | | |
| | ь | MISCELLANEOUS | 900,099 | 16,660 | 16,660 | | |
| | | MI SCELLA NEU U S | | 25,530 | | | |
| | С | | | | | | |
| | d | All other revenue | | | | | |
| | e | Total. Add lines 11a-11d | | | | | |
| | | | | 263,365 | | | |
| | 12 | Total revenue. See Instructions . | • • | 151,483,338 | 4,554,649 | 0 | 24,682 |

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

| Δ | Section 501(c)(3) and 501(c)(4) organizations m Il other organizations must complete column (A) but are not required to | | | 'D) | |
|----------|--|--------------------|------------------------------|-------------------------------------|-----------------------------------|
| Do no | ot include amounts reported on lines 6b, p, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to governments and organizations in the U S See Part IV, line 21 | 0 | | | <u> </u> |
| 2 | Grants and other assistance to individuals in the U.S. See Part IV, line 22 | 0 | | | |
| 3 | Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16 | 0 | | | |
| 4 | Benefits paid to or for members | 0 | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 475,910 | 0 | 475,910 | 0 |
| 6 | Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ | 0 | | | |
| 7 | Other salaries and wages | 38,009,152 | 35,482,525 | 2,502,192 | 24,435 |
| 8 | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) | 1,979,023 | 1,744,996 | 232,461 | 1,566 |
| 9 | Other employee benefits | 5,640,826 | 5,255,418 | 383,172 | 2,236 |
| 10 | Payroll taxes | 3,729,957 | 3,482,444 | 246,082 | 1,431 |
| 11 | Fees for services (non-employees) | | | | |
| а | Management | 0 | | | |
| b | Legal | 262,129 | 18,845 | 243,284 | 0 |
| С | Accounting | 235,800 | 193,918 | 41,882 | 0 |
| d | Lobbying | 0 | | | |
| е | Professional fundraising See Part IV, line 17 | 0 | | | |
| f | Investment management fees | 0 | | | |
| g | Other | 0 | | | |
| 12 | Advertising and promotion | 0 | | | |
| 13 | Office expenses | 5,168,401 | 5,012,548 | 132,168 | 23,685 |
| 14 | Information technology | 1,042,015 | 765,819 | 276,196 | 0 |
| 15 | Royalties | 0 | | | |
| 16 | Occupancy | 5,764,513 | 5,557,750 | 206,563 | 200 |
| 17 | Travel | 394,281 | 366,990 | 27,151 | 140 |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | 0 | | | |
| 19 | Conferences, conventions, and meetings | 609,761 | 507,778 | 94,273 | 7,710 |
| 20 | Interest | 0 | | | |
| 21 | Payments to affiliates | 0 | | | |
| 22 | Depreciation, depletion, and amortization | 100,411 | 100,411 | 0 | 0 |
| 23 24 | Insurance | 0 | | | |
| а | EQUIPMENT RENTAL & MAINT | 228,051 | 208,139 | 19,912 | 0 |
| b | PRINTING & PUBLICATIONS | 596,718 | 504,938 | 81,138 | 10,642 |
| c | CONSULTANTS - GENERAL | 1,380,174 | 1,290,742 | 79,754 | 9,678 |
| d | CONTRACTED SERVICES | 13,829,639 | 13,787,201 | 42,314 | 124 |
| e | LICENSES AND PERMITS | 26,332 | 26,072 | 260 | 0 |
| f | All other expenses | 72,023,386 | 71,928,278 | 93,225 | 1,883 |
| 25 | Total functional expenses. Add lines 1 through 24f | 151,496,479 | 146,234,812 | 5,177,937 | 83,730 |
| 26 | Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in | ,, | , - :,-2- | , ., | -,, |
| | column (B) joint costs from a combined educational campaign and fundraising solicitation | | | | |

Part X Balance Sheet (A) (B) Beginning of year End of year 8.148.826 8.916.139 1 1 Cash—non-interest-bearing 2 2 3 3 4 7.203.103 16.646.041 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 7 Notes and loans receivable, net 8 0 9 537,062 Land, buildings, and equipment cost or other basis Complete 4.473.528 10a 10a Part VI of Schedule D 615,964 **10c** 10b 3.812.611 660.917 b Less accumulated depreciation 11 11 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 14 2.647.119 15 2.405.654 15 16 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 19,382,325 28,398,500 7.312.896 17 14.278.619 17 Accounts payable and accrued expenses . 18 18 4,289,727 19 6,293,290 19 20 20 Liabilities 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . . 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 23 Secured mortgages and notes payable to unrelated third parties . . 24 24 Unsecured notes and loans payable to unrelated third parties 742.423 25 Other liabilities Complete Part X of Schedule D 25 718.723 26 **Total liabilities.** Add lines 17 through 25 12,345,046 21,290,632 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 7.037.279 7,107,868 27 Unrestricted net assets 27 28 28 Temporarily restricted net assets Fund 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 7,037,279 33 Total net assets or fund balances 33 7,107,868 34 Total liabilities and net assets/fund balances 19.382.325 28,398,500 34

Part XI Financial Statements and Reporting

| | | | Yes | No |
|----|---|----|-----|----|
| 1 | Accounting method used to prepare the Form 990 | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | 2a | | Νo |
| b | Were the organization's financial statements audited by an independent accountant? | 2b | Yes | |
| c | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | 2c | Yes | |
| d | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both | | | |
| | Separate basis Consolidated basis 🔽 Both consolidated and separated basis | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | 3a | Yes | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | 3b | Yes | |

Form **990** (2009)

OMB No 1545-0047

- - - -

2009

2003

Inspection

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Action for Boston Community Development Inc

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

Attach to Form 990 or Form 990-EZ. See separate instructions.

Employer identification number

04-2304133

| | | | | | | | | | 04-23041. | | | | |
|--------|----------------------------------|---|--------------------------------------|---|--|------------------------------|---|--------------------------------|--|--------------------------|----------|-----------|---------------------------|
| | rt I | | | olic Charity Stat | | | | | | struction | าร | | |
| | organız | | | foundation because | | | | | ×) | | | | |
| 1 | <u> </u> | | | on of churches, or as | | | |)(1)(A)(i). | | | | | |
| 2 | <u> </u> | | | ın section 170(b)(1) | | | | | | | | | |
| 3 | <u>_</u> | • | • | perative hospital serv | _ | | | | | | | | |
| 4 | Γ | | | organization operate y, and state | ed in conjunc | tion with a | hospital desc | ribed in sec | tion 170(b)(1 | .)(A)(iii) | .Enter | r the | |
| 5 | Γ | - | • | rated for the benefit | - | or universit | y owned or op | perated by a | governmenta | al unit de: | scribe | - d ın | |
| | _ | | | (Complete Pa | * | | | | | | | | |
| 6 | <u> </u> | | | local government or | | | | | | | | | |
| 7 | | describe | ed in | t normally receives a \)(vi) (Complete Pa | | part of its | support from | a governme | ntal unit or fro | om the ge | neral | public | |
| 8 | Г | | | described in section | |)(vi) (Con | nplete Part II |) | | | | | |
| 9 | Ţ. | | | t normally receives | | | | | utions, memb | ership fe | es.ar | nd aro: | SS |
| | · | | | ties related to its ex | | | | | | | | | |
| | | • | | ss investment incom | - | - | | | | | | | |
| | | | _ | anızatıon after June 3 | | | | | | | | | |
| LO | Г | | | anızed and operated | • | | | • | • | | | | |
| .1 | , _ | - | _ | anized and operated | • | - | • | | | carry ou | t the r | ourpos | es of |
| | • | one or n | nore publicly | supported organizations the type of supported by Type II | tions describ orting organiz | oed in secti zation and c | on 509(a)(1) | or section 5 11e throug | 509(a)(2) Se gh 11h | e section | | a)(3). | Check |
| f g | | section If the or check th Since A | 509(a)(2) ganızatıon r nıs box | on managers and oth eceived a written de 006, has the organiz | termination f | rom the IR: | 5 that it is a 1 | Гуре I, Туре | II or Type II | | | | |
| | | | | ectly or indirectly co | ntrols, eithe | r alone or to | ogether with p | ersons des | cribed in (ii) | | ſ | Yes | No |
| | | and (III) | below, the g | overning body of the | the support | ed organiza | ition? | | | 1: | 1g(i) | | |
| | | | | r of a person describ | | | | | | _ | .g(ii) | | |
| | | • • | • | ed entity of a person | • • | | bove? | | | | g(iii) | | |
| h | | | | g information about t | | | | | | | <u> </u> | | |
| | (i) Name suppor rganiza | of rted | (ii) EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (see | (iv) Is the organizati col (i) list your gove docume | ion in ted in rning | (v) Did you no organiza col (i) o suppo | otify the tion in f your | (vi Is th organiza col (i) or in the l | ne tion in ganized | | A mo | vii) ount of oport? |
| | | | | instructions)) | Yes | No | Yes | No | Yes | No | | | |
| | | | | " | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| ota | ı | | | | | | | | 1 | | | | |

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.) Part II

| - | oction A Public Support | ou checked the | DOX OII IIIC 3, 1 | , or o or rait i | ., | | | |
|--------|---|---------------------|---------------------|-------------------------|-----------------------|----------------|---------|------------------|
| | ection A. Public Support endar year (or fiscal year beginning | | | | | | Т | |
| - | in) | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 200 | 9 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | | |
| | membership fees received (Do | 116,418,736 | 117,416,212 | 125,564,645 | 139,342,466 | 146,90 | 04,007 | 645,646,066 |
| | not include any "unusual grants ") | | | | | | | |
| 2 | Tax revenues levied for the | | | | | | | |
| _ | organization's benefit and either | | | | | | | |
| | paid to or expended on its | | | | | | | |
| | behalf | | | | | | | |
| 3 | The value of services or facilities | | | | | | | |
| | furnished by a governmental unit to the organization without | | | | | | | |
| | charge | | | | | | | |
| 4 | Total. Add lines 1 through 3 | 116,418,736 | 117,416,212 | 125,564,645 | 139,342,466 | 146,90 | 04,007 | 645,646,066 |
| 5 | The portion of total contributions | | | | | | | _ |
| | by each person (other than a | | | | | | | |
| | governmental unit or publicly | | | | | | | |
| | supported organization) included | | | | | | | 24,051,293 |
| | on line 1 that exceeds 2% of the amount shown on line 11, column | | | | | | | |
| | (f) | | | | | | | |
| 6 | Public Support. Subtract line 5 | | | | | | | 621 504 772 |
| | from line 4 | | | | | | | 621,594,773 |
| | ection B. Total Support | Ţ | | | | | | |
| Cal | endar year (or fiscal year | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | • | (f) Total |
| 7 | beginning in) A mounts from line 4 | 116,418,736 | 311,552 | 125,564,645 | 139,342,466 | 146,90 | 4 007 | 645,646,066 |
| 7 8 | Gross income from interest, | 110,410,750 | 311,332 | 123,304,043 | 133,342,400 | 140,50 | 7,007 | 0+3,0+0,000 |
| 0 | dividends, payments received | | | | | | | |
| | on securities loans, rents, | 216,493 | 311,552 | 216,194 | 88,553 | 2 | 4,682 | 857,474 |
| | royalties and income from | | | | | | | |
| | sımılar sources | | | | | | | |
| 9 | Net income from unrelated | | | | | | | |
| | business activities, whether or not the business is regularly | | | | | | | |
| | carried on | | | | | | | |
| 10 | Other income (Explain in Part | | | | | | | |
| | IV) Do not include gain or loss | 388,574 | 485,281 | 485,607 | 304,743 | 49 | 5,767 | 2,159,972 |
| | from the sale of capital | 300,371 | 103,201 | 103,007 | 301,713 | 17 | 3,707 | 2,133,372 |
| | assets | | | | | | | |
| 11 | Total support (Add lines 7 | | | | | | | 648,663,512 |
| 12 | through 10) L Gross receipts from related activity | ties, etc. (See ins | tructions) | | | 12 | | 18,239,627 |
| 13 | First Five Years If the Form 990 is | | • | third fourth or f | fifth tay vear as a ! | | organiz | |
| | check this box and stop here | s for the organizat | ion s mst, second, | , tillia, loaitii, oi i | mini tax year as a . | 001(0)(0) | organiz | ▶ □ |
| | · | | | | | | | · |
| | ection C. Computation of Pu | | | | | | | |
| 14 | Public Support Percentage for 200 | 09 (line 6 column | (f) divided by line | 11 column (f)) | | 14 | | 95 827 % |
| 15 | Public Support Percentage for 200 | 08 Schedule A, Pa | art II, line 14 | | | 15 | | 96 203 % |
| 16a | 33 1/3% support test—2009. If th | e organization did | not check the box | on line 13, and | line 14 is 33 1/3% | or more, c | heck t | |
| | and stop here. The organization qu | • | | | | | | ▶ ▼ |
| b | 33 1/3% support test—2008. If the box and stop here. The organization | | | | oa, and line 15 is 3 | 3 1/3% or | more, | check this |
| 17a | 10%-facts-and-circumstances tes | · · | | - | ne 13 16a or 16h | and line 1 | 4 | P -1 |
| | is 10% or more, and if the organiz | - | | | | | | |
| | in Part IV how the organization me | | | | | | | :ed |
| | organization | | | | | | | ► □ |
| b | 10%-facts-and-circumstances tes | | | | | | | |
| | 15 is 10% or more, and if the orga Explain in Part IV how the organiz | | | | | | | |
| | supported organization | ation meets the | iacis anu Circumsi | ances lest ine | organization quan | шезаза р | abilety | ▶ □ |
| 18 | Private Foundation If the organiza | ation did not check | c a box on line 13. | 16a, 16b, 17a o | r 17b, check this l | oox and se | e | |
| | instructions | | · ···· - , | , -, - : = 0 | , | | | ▶ □ |

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

| | (Complete only if you | cnecked the | box on line 9 o | r Part I.) | | | |
|---------|--|-------------------------|---------------------|--------------------|--------------------------|------------------------|------------------|
| | ction A. Public Support | | | | 1 | T | ı |
| Cale | ndar year (or fiscal year beginning in) | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received (Do not | | | | | | |
| _ | include any "unusual grants ") | | | | | | |
| 2 | Gross receipts from admissions, merchandise sold or services | | | | | | |
| | performed, or facilities furnished in | | | | | | |
| | any activity that is related to the | | | | | | |
| | organization's tax-exempt | | | | | | |
| 3 | purpose Gross receipts from activities that | | | | + | | |
| 3 | are not an unrelated trade or | | | | | | |
| | business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either | | | | | | |
| | paid to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| _ | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | - | | |
| 7a | A mounts included on lines 1, 2, and 3 received from disqualified | | | | | | |
| | persons | | | | 1 | | |
| ь | Amounts included on lines 2 and 3 | | | | | | |
| | received from other than | | | | | | |
| | disqualified persons that exceed | | | | | | |
| | the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| с | Add lines 7a and 7b | | | | | | |
| 8 | Public Support (Subtract line 7c | | | | | | |
| | from line 6) | | | | | | |
| | ction B. Total Support | | 1 | | | 1 | Γ |
| Cale | ndar year (or fiscal year beginning in) | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| 9 | A mounts from line 6 | | | | | | |
| 10a | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar sources | | | | | | |
| ь | Unrelated business taxable | | | | | | |
| | ıncome (less section 511 taxes) | | | | | | |
| | from businesses acquired after | | | | | | |
| _ | June 30, 1975 Add lines 10a and 10b | | | | | | |
| c 11 | Net income from unrelated | | | | | | |
| 11 | business activities not included | | | | | | |
| | ın lıne 10b, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 12 | Other income Do not include gain or loss from the sale of | | | | | | |
| | capital assets (Explain in Part | | | | | | |
| | IV) | | | | | | |
| 13 | Total support (Add lines 9, 10c, | | | | | | |
| 14 | 11 and 12) First Five Years If the Form 990 is for | or the organizat | lon's first, second | L third fourth or | l fifth tax vear as a | 1 a 501(c)(3) organ | l uzation |
| | check this box and stop here | or the organizat | | ., 4, | men tax your as t | (c)(c) c.gu. | ▶ ┌ |
| | | | | | | | |
| | ction C. Computation of Publ | | | | | | |
| 15 | Public Support Percentage for 2009 | (line 8 column | (f) divided by line | 13 column (f)) | | 15 | |
| 16 | Public support percentage from 200 | 8 Schedule A , F | art III, line 15 | | | 16 | |
| | | | | | | | |
| Se | ction D. Computation of Inve | stment Inco | ome Percenta | ge | | | |
| 17 | Investment income percentage for 2 | 009 (line 10c c | olumn (f) dıvıded | by line 13 columi | n (f)) | 17 | |
| 18 | Investment income percentage from | 2008 Schedule | A, Part III, line 1 | L 7 | | 18 | |
| 19a | 33 1/3% support tests—2009. If the | organization di | d not check the b | ox on line 14, and | d line 15 is more | than 33 1/3% and | d line 17 is not |
| | more than 33 1/3%, check this box a | ind stop here. T | | | | | |
| L | organization 33 1/3% support tests—2008. If the | ► C | d not chastes here | on line 14 amilion | 100 and line 4 | 5 ic mara +ha= 22 | 1/20/2 and line |
| b | שר בו בע suppoit tests—zouo. If the | organization (I | и посепеска вох | OILLINE TH OLINE | = ⊥⊃a, anu nne 1(| us more man 33 | 1/370 and ine |

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

Software ID: Software Version:

EIN: 04-2304133

Name: Action for Boston Community Development Inc

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| Compensated Employees, and | Independ | dent C | onti | act | ors | 5 | | | | |
|-------------------------------------|--------------------------------|-------------------------------------|-----------------------|---------|--------------|---------------------|--------|--|---|--|
| (A) Name and Title | (B) Average hours per | (C) Position (check all that apply) | | | | | | (D) Reportable compensation from the | (E) Reportable compensation from related | (F) Estimated amount of other compensation |
| | week | Individual trustee or director | Institutional Trustee | Officei | Key employee | Highest compensated | Former | organization (W- 2/1099-MISC) | organizations (W- 2/1099- MISC) | from the organization and related organizations |
| Juliette Mayers Board Chair | 1 0 | Х | | х | | | | 0 | 0 | 0 |
| Jean Babcock Treasurer | 1 0 | х | | х | | | | 0 | 0 | 0 |
| Mark NuccioEsq Clerk | 1 0 | Х | | х | | | | 0 | 0 | 0 |
| Thelma Burns Vice Chair | 1 0 | Х | | х | | | | 0 | 0 | 0 |
| James O wens]r Vice Chair | 1 0 | х | | х | | | | 0 | 0 | 0 |
| Johnette West-Netter Vice Chair | 1 0 | х | | х | | | | 0 | 0 | 0 |
| Ruth Ann Moriarty Vice Chair | 1 0 | Х | | х | | | | 0 | 0 | 0 |
| Kathleen Flynn Vice Chair | 1 0 | Х | | Х | | | | 0 | 0 | 0 |
| Jeanette Boone Board Member | 1 0 | Х | | | | | | 0 | 0 | 0 |
| Linda Burnett Board Member | 1 0 | х | | | | | | 0 | 0 | 0 |
| Natalie Carithers Board Member | 1 0 | х | | | | | | 0 | 0 | 0 |
| Philip Carver Board Member | 1 0 | Х | | | | | | 0 | 0 | 0 |
| Mary Chin Board Member | 1 0 | х | | | | | | 0 | 0 | 0 |
| Bethanıa Cıprıan Board Member | 1 0 | Х | | | | | | 0 | 0 | 0 |
| Julia Hardy Cofield Board Member | 1 0 | Х | | | | | | 0 | 0 | 0 |
| Marjorie Coleman Board Member | 1 0 | Х | | | | | | 0 | 0 | 0 |
| Dan Cullinane Board Member | 1 0 | Х | | | | | | 0 | 0 | 0 |
| Enid Eckstein Board Member | 1 0 | Х | | | | | | 0 | 0 | 0 |
| Lorraine Fowlkes Board Member | 1 0 | Х | | | | | | 0 | 0 | 0 |
| Alan Gentle Board Member | 1 0 | Х | | | | | | 0 | 0 | 0 |
| Andrea Greaves Board Member | 1 0 | Х | | | | | | 0 | 0 | 0 |
| Rachel Green Board Member | 1 0 | Х | | | | | | 0 | 0 | 0 |
| Marie Greig Board Member | 1 0 | Х | | | | | | 0 | 0 | 0 |
| Ann Higgins Board Member | 1 0 | Х | | | | | | 0 | 0 | 0 |
| Syvalıa Hyman III Board Member | 1 0 | Х | | | | | | 0 | 0 | 0 |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| Compensated Employees, and (A) | (D) | (E) | (F) | | | | | | | |
|---|-------------------------|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|--|---|--|
| Name and Title | (B) Average hours | | tion (hat a | che | | II | | Reportable compensation | Reportable compensation | Estimated amount of other |
| | per week | Individual trustee or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | from the organization (W- 2/1099-MISC) | from related organizations (W- 2/1099- MISC) | compensation from the organization and related organizations |
| Tony Ippolito Board Member | 1 0 | х | | | | | | 0 | 0 | C |
| Davıd Isberg Board Member | 1 0 | × | | | | | | 0 | 0 | C |
| Joan Jackson-Shivers Board Member | 1 0 | х | | | | | | 0 | 0 | (|
| Yvonne Jones Board Member | 1 0 | х | | | | | | 0 | 0 | (|
| Edward Katz Board Member | 1 0 | Х | | | | | | 0 | 0 | C |
| Sarah Lanning Board Member | 1 0 | х | | | | | | 0 | 0 | C |
| Bill Linehan Board Member | 1 0 | Х | | | | | | 0 | 0 | C |
| John P McGahan Board Member | 1 0 | х | | | | | | 0 | 0 | C |
| Andres Molina Board Member | 1 0 | Х | | | | | | 0 | 0 | C |
| Alıda Morales Board Member | 1 0 | Х | | | | | | 0 | 0 | C |
| Ra'Shaun Nalls Board Member | 1 0 | х | | | | | | 0 | 0 | C |
| Carolyn Parker Board Member | 1 0 | Х | | | | | | 0 | 0 | C |
| Heather Perez Board Member | 1 0 | Х | | | | | | 0 | 0 | (|
| Patricia Powers Board Member | 1 0 | х | | | | | | 0 | 0 | C |
| A yanna Presley Board Member | 1 0 | Х | | | | | | 0 | 0 | (|
| Trodville Roach Board Member | 1 0 | х | | | | | | 0 | 0 | (|
| Monica Roberts Board Member | 1 0 | Х | | | | | | 0 | 0 | (|
| Mıchael Ross Board Member | 1 0 | Х | | | | | | 0 | 0 | C |
| Edna Smallwood Board Member | 1 0 | х | | | | | | 0 | 0 | C |
| Thomas Webb Board Member | 1 0 | х | | | | | | 0 | 0 | C |
| Charles Wibiralske Board Member | 1 0 | Х | | | | | | 0 | 0 | C |
| Diane Wignall Board Member | 1 0 | х | | | | | | 0 | 0 | C |
| Stanley Williams Board Member | 1 0 | х | | | | | | 0 | 0 | (|
| John Drew President / CEO | 35 0 | | | х | | | | 198,808 | 0 | 29,836 |
| Anıta Lıchtblau General Counsel/Assıst Clerk | 35 0 | | | х | | | | 145,150 | 0 | 36,272 |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A) Name and Title | (B) Average hours | (C) Position (check all that apply) | | | | | | (D) Reportable compensation | (E) Reportable compensation | (F) Estimated amount of other | |
|---|-------------------------|--|-----------------------|---------|--------------|------------------------------|--------|--|---|--|--|
| | per week | Individual trustee or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | from the organization (W- 2/1099-MISC) | from related organizations (W- 2/1099- MISC) | compensation from the organization and related organizations | |
| Sharon Scott Chandler Executive Vice President | 35 0 | | | | | Х | | 131,952 | 0 | 35,104 | |
| Harold Mezoff VP Human Services | 35 0 | | | | | х | | 133,205 | 0 | 34,493 | |
| Mark Isenburg VP IT & Workforce Development | 35 0 | | | | | Х | | 128,403 | 0 | 17,855 | |
| John Wells VP Real Estate &Energy Service | ervice 35 0 | | | Х | | 124,135 | 0 | 34,247 | | | |
| Michael Vance VP Field Operations | 35 0 | | | | | х | | 120,921 | 0 | 16,957 | |

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

| Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|--|-----------------------|------------------------------------|---|--------------------------------|
| EQUIPMENT RENTAL & MAINT | 228,051 | 208,139 | 19,912 | 0 |
| PRINTING & PUBLICATIONS | 596,718 | 504,938 | 81,138 | 10,642 |
| CONSULTANTS - GENERAL | 1,380,174 | 1,290,742 | 79,754 | 9,678 |
| CONTRACTED SERVICES | 13,829,639 | 13,787,201 | 42,314 | 124 |
| LICENSES AND PERMITS | 26,332 | 26,072 | 260 | 0 |

DLN: 93493192002081

OMB No 1545-0047

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

| If the | · /· / | t have NOT filed Form 5768 (election s," to Form 990, Part IV, Line 5 (I zations Complete Part III | | • • • • | • |
|--------|--|---|--|--|---|
| Na | me of the organization | · | | Employer iden | tification number |
| Acti | on for Boston Community Development | t Inc | | 04-2304133 | |
| Par | t I-A Complete if the or | ganization is exempt under | r section 501(| | organization. |
| 1 | <u> </u> | ganızatıon's dırect and ındırect polı | • | | |
| 2 | Political expenditures | gamzation 3 anect and maneet pon | tical campaign act | Lividies iii i dic I v | # |
| 3 | Volunteer hours | | | • | > |
| | v ordineer nours | | | | |
| Par | t I-B Complete if the or | ganization is exempt unde | r section 501(| c)(3). | |
| 1 | Enter the amount of any excise | e tax incurred by the organization u | nder section 4955 | F | \$ |
| 2 | Enter the amount of any excise | e tax incurred by organization mana | gers under sectio | n 4955 🕨 | \$ |
| 3 | If the organization incurred a s | ection 4955 tax, did it file Form 47 | '20 for this year? | | ┌ Yes ┌ No |
| 4a | Was a correction made? | | | | ☐ Yes ☐ No |
| ь | If "Yes," describe in Part IV | | | | |
| Par | t I-C Complete if the or | ganization is exempt unde | r section 501(| c) except section 501 | L(c)(3). |
| 1 | Enter the amount directly expe | ended by the filing organization for s | section 527 exemp | pt function activities 🕨 | \$ |
| 2 | Enter the amount of the filing o exempt funtion activities | organization's funds contributed to o | other organizations | s for section 527 | \$ |
| 3 | Total exempt function expendi | tures Add lines 1 and 2 Enter here | e and on Form 112 | .0-POL, line 17b ► | \$ |
| 4 | Did the filing organization file F | Form 1120-POL for this year? | | | ☐ Yes ☐ No |
| 5 | were made For each organizat contributions received that we | nd employer identification number (ion listed, enter the amount paid fro re promptly and directly delivered t nittee (PAC) If additional space is | om the filing organ o a separate politi | ızatıon's funds Also enter t cal organızatıon, such as a | he amount of political |
| | (a) Name | (b) A ddress | (c) EIN | (d) A mount paid from filing organization's funds If none, enter -0- | (e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0 - |
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e Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

| Pa | Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)). | | | | | | | | | | | | |
|----------|---|--|------------------------------------|-----------------------------|--|-----------------------------------|--|--|--|--|--|--|--|
| | Check If the filing organization belongs to a Check If the filing organization checked box | | d" provisions apply | , | | | | | | | | | |
| <u> </u> | Limits on Lobbying E (The term "expenditures" means ar | Expenditures | | | (a) Filing Organization's Totals | (b) Affiliated Group Totals | | | | | | | |
| 1a | Total lobbying expenditures to influence public o | ppinion (grass roots lob | bying) | | | | | | | | | | |
| b | Total lobbying expenditures to influence a legisla | ative body (direct lobby | yıng) | | | | | | | | | | |
| c | Total lobbying expenditures (add lines 1a and 18 | b) | | | | | | | | | | | |
| d | Other exempt purpose expenditures | | | | | | | | | | | | |
| e | Total exempt purpose expenditures (add lines 1 | c and 1d) | | | | | | | | | | | |
| f | Lobbying nontaxable amount Enter the amount f | | | | | | | | | | | | |
| | If the amount on line 1e, column (a) or (b) is: Not over \$500,000 | The lobbying nontaxa 20% of the amount on lir | | | | | | | | | | | |
| | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the | e excess over \$500,00 | 0 | | | | | | | | | |
| | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the | e excess over \$1,000,0 | 000 | | | | | | | | | |
| | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the | excess over \$1,500,00 | 00 | | | | | | | | | |
| | Over \$17,000,000 | | | | | | | | | | | | |
| | | • | | | | | | | | | | | |
| g | Grassroots nontaxable amount (enter 25% of lin | ne 1 f) | | | | | | | | | | | |
| h | Subtract line 1g from line 1a If zero or less, enter | er -0- | | | | | | | | | | | |
| i | Subtract line 1f from line 1c If zero or less, ente | er - 0 - | | | | | | | | | | | |
| j | If there is an amount other than zero on either line section 4911 tax for this year? | ne 1h or line 1ı, did the | organization file F | orm 4720 repoi | rtıng | ┌ Yes ┌ No | | | | | | | |
| | (Some organizations that made a columns below. See the | he instructions fo | ection do not l r lines 2a thro | nave to com ugh 2f on pa | | ne five | | | | | | | |
| | Lobbying Exp | enditures During | 4-Year Averag | ing Period | I | ı | | | | | | | |
| | Calendar year (or fiscal year beginning in) | (a) 2006 | (a) 2006 (b) 2007 (c) 200 | | (d) 2009 | (e) Total | | | | | | | |
| 2a | Lobbying non-taxable amount | | | | | | | | | | | | |
| b | Lobbying ceiling amount (150% of line 2a, column(e)) | | | | | | | | | | | | |
| c | Total lobbying expenditures | | | | | | | | | | | | |
| d | Grassroots non-taxable amount | | | | | | | | | | | | |

| | ······································ | | . ugc |
|-----------|--|--------------|---------|
| Part II-B | Complete if the organization is exempt under section $501(c)(3)$ and has | NOT filed Fo | rm 5768 |
| | (election under section 501(h)). | | |
| | | | |

| | | (a) | | (b) |
|----|--|-------|----|---------|
| | | Yes | No | A mount |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of | | | |
| а | Volunteers? | Yes | | |
| ь | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | | Νo | |
| c | Media advertisements? | | Νo | |
| d | Mailings to members, legislators, or the public? | | Νo | |
| е | Publications, or published or broadcast statements? | | Νo | |
| f | Grants to other organizations for lobbying purposes? | | Νo | |
| g | Direct contact with legislators, their staffs, government officials, or a legislative body? | Yes | | 27,488 |
| h | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | Νo | |
| i | Other activities? If "Yes," describe in Part IV | | Νo | |
| j | Total lines 1c through 1i | | | 27,488 |
| 2a | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | No | |
| b | If "Yes," enter the amount of any tax incurred under section 4912 | | | |
| c | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | |
| d | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | No | |
| _ | | E04/- | | |

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

| | | | Yes | No |
|---|--|---|-----|----|
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | 1 | | |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | 2 | | |
| 3 | Did the organization agree to carryover lobbying and political expenditures from the prior year? | 3 | | |

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

| 1 | Dues, assessments and similar amounts from members | 1 | |
|---|--|----|--|
| 2 | Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). | | |
| а | Current year | 2a | |
| ь | Carryover from last year | 2b | |
| c | Total | 2c | |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues | 3 | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4 | |

Part IV Supplemental Information

Taxable amount of lobbying and political expenditures (see instructions)

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

| Ident if ier | Return Reference | Explanation |
|--------------------------|------------------|---|
| Supplemental Information | | Action for Boston Community Development, Inc (ABCD) employees have contact with local, state, and federal elected officials and their staff regarding specific legislation and appropriations of concern to ABCD and the programs and individuals our organization serves |

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efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493192002081

OMB No 1545-0047

Open to Public

Inspection

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

| Total number at end of year Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit IT I Conservation Easements. Complete if the organization answered "Yes" to Form 990, Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year | ientification num | iber |
|--|---------------------|------------|
| organization answered "Yes" to Form 990, Part IV, line 6. Total number at end of year Aggregate contributions to (during year) Aggregate contributions to (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization inform all donors and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit TITI Conservation Easements. Complete if the organization answered "Yes" to Form 990, Purpose(s) of conservation easements. Complete if the organization check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of and for public use (e.g., recreation or pleasure) Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservate easement on the last day of the tax year Total number of conservation easements Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization have a written policy regarding the periodic monitoring, inspection, handling of violatio enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year because of the conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(8)(ii) and 170(h)(4)(8)(ii) In Part XIV, describe how the organization reports conservation easements in its revenue and expense state balance sheet, and include, if applicabl | | |
| Aggregate contributions to (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpos conferring impermissible private benefit FITE Conservation Easements, Complete if the organization answered "Yes" to Form 990, Purpose(s) of conservation easements, Complete if the organization (check all that apply) Preservation of fand for public use (e.g., recreation or pleasure) Preservation of fand for public use (e.g., recreation or pleasure) Preservation of a certified historic preservation of pleasure) Preservation of open space Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation assement on the last day of the tax year Total number of conservation easements Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization that taxable year Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violation enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year because of the conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ii) and 170(h)(4)(B)(ii) and 170(h)(4)(B)(ii) and 170(h)(4)(B)(ii) and 170(h)(4)(B)(ii) and 170(h)(4)(B)(ii | counts. Comp | lete if th |
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| funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Tonservation Easements. Complete if the organization answered "Yes" to Form 990, Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of and for public use (e.g., recreation or pleasure) Preservation of open space Complete lines 2a – 2d if the organization held a qualified conservation contribution in the form of a conservate easement on the last day of the tax year Total number of conservation easements Total acreage restricted by conservation easements Number of conservation easements and certified historic structure included in (a) Rumber of conservation easements modified, transferred, released, extinguished, or terminated by the organ the taxable year Number of states where property subject to conservation easement is located P Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violatio enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year of the conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense state balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements the torganization's accounting for conservation easements Torganization elected, as permitted under SFAS 116, not to report in its revenue statement and balance art, historical treasures, or othe | | |
| used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit ***Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) | ┌ Yes | s FN |
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| Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically im Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Total number of conservation easements Total acreage restricted by conservation easements Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organithe taxable year Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violation enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2 (d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense state balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements the organizations Maintaining Collections of Art, Historical Treasures, or Other Sin Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance and this organization elected, as permitted under SFAS 116, to report in its revenue statement and balance she instorical treasures, or other similar assets held for public exhibiti | Part IV. line 7 | |
| Total number of conservation easements Total acreage restricted by conservation easements Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organ the taxable year Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violation enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense state balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Sin Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance provide, in Part XIV, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance she historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of the footnote to its financial statements that describes these items in the organization elec | ric structure | rea |
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| Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organ the taxable year Number of states where property subject to conservation easement is located Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violation enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense state balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements the the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Site Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance provide, in Part XIV, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance she historical treasures, or other similar assets held for public exhibition, education, or research in furtherance or the organization for the foo | d at the End of t | ле теаг |
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| Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance provide, in Part XIV, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance she historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of | | |
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| historical treasures, or other similar assets held for public exhibition, education, or research in furtherance o | | |
| | • | |
| (i) Revenues included in Form 990, Part VIII, line 1 | \$ | |
| (ii) Assets included in Form 990, Part X | \$ | |
| If the organization received or held works of art, historical treasures, or other similar assets for financial gair | n, provide the | |

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

| 3 | Using the organization's accession and othe | | | | | | • | | | | <u>continueu)</u> |
|----------|---|----------------------|--------------------|-----------------|------------------------|----------|-----------------------------------|-----------|--------------------------------|----------------|-------------------|
| _ | items (check all that apply) | | الد | _ | | | | | | | |
| а | Public exhibition | | a | <u>'</u> | | | nange prog | rams | | | |
| b | Scholarly research | | e | Г | Other | • | | | | | |
| c | Preservation for future generations | | | | | | | | | | |
| 4 | Provide a description of the organization's co Part XIV | ollections and expla | aın hov | w the | y furthe | er the o | rganızatıoı | n's ex | empt purpose | ın | |
| 5 | During the year, did the organization solicit of assets to be sold to raise funds rather than t | | | | | | | | ılar | ┌ Yes | ┌ No |
| Par | Escrow and Custodial Arrang Part IV, line 9, or reported an an | • | | | _ | | answere | ed "Ye | es" to Form 9 | 990, | |
| 1a | Is the organization an agent, trustee, custod included on Form 990, Part X? | ıan or other ınterm | ediary | for c | ontribu | itions o | or other ass | sets n | iot | ┌ Yes | ┌ No |
| b | If "Yes," explain the arrangement in Part XIV | / and complete the | follow | /ıng ta | able | | Г | | 1A | nount | |
| c | Beginning balance | | | | | | ŀ | 1c | | | |
| d | Additions during the year | | | | | | ŀ | 1d | | | |
| e | Distributions during the year | | | | | | } | 1e | | | |
| f | · | | | | | | ł | 1f | | | |
| · - | Ending balance | 000 5- 17 1 | 212 | | | | L | 11 | | | |
| 2a | Did the organization include an amount on Fo | | ie ∠1 ⁷ | | | | | | | │ Yes | ☐ No |
| | If "Yes," explain the arrangement in Part XIV TO Endowment Funds. Complete | | | | nd "Va | c" to I | | Dar | t T\/ line 10 | | |
| Ра | rt V Endowment Funds. Complete | (a)Current Year | | Prior ` | | | o Years Back | | Three Years Back | (e) Fou | Years Back |
| 1a | Beginning of year balance | (a) carreine rear | | y . 1.0. | · cai | (6) | o rearo back | 1(4) | Timee rears back | (6). 64. | rears back |
| ь | Contributions | | | | | | | | | | |
| c | Investment earnings or losses | | | | | | | | | | |
| d | Grants or scholarships | | | | | | | | | | |
| e | Other expenditures for facilities | | | | | | | | | | |
| f | Administrative expenses | | | | | | | | | | |
| g | End of year balance | | | | | | | | | | |
| 2 | Provide the estimated percentage of the yea | r and halance held | | | | <u> </u> | | | | | |
| a | Board designated or quasi-endowment | r end balance neld | us | | | | | | | | |
| b | Permanent endowment | | | | | | | | | | |
| | | | | | | | | | | | |
| c 3a | Term endowment F Are there endowment funds not in the posse: | ssion of the organiz | zation : | that a | ara halo | d and a | dministere | d for i | the | | |
| - | organization by | and the organiz | .ucion i | ciide c | | a unu u | | . u 101 · | | Ye | s No |
| | (i) unrelated organizations | | | | | | | | 3a | (i) | |
| | (ii) related organizations | | | | | | | | 3a | (ii) | |
| b | If "Yes" to 3a(11), are the related organizatio | • | | | | | | | 3 | b | |
| 4 | Describe in Part XIV the intended uses of th | | | | | | | | | | |
| Par | t VI Investments—Land, Buildings | s, and Equipme | <u>nt. S</u> | ee F | orm 9 | 90, Pa | rt X, line | 10. | Ī | | |
| | Description of investment | | | |) Cost or is (inves | | (b) Cost or basis (oth | | (c) Accumulate depreciation | | Book value |
| 1a | Land | | | | | | | | | | |
| b | Buildings | | • | | | | | | | | |
| c | Leasehold improvements | | | | | | 1,90 | 07,687 | 1,324, | 818 | 582,869 |
| d | Equipment | | | | | | 2,56 | 55,841 | 2,487, | 793 | 78,048 |
| | | | | | | | | | | | |
| e | Other | | • | | | | | | | | |

| Part VIII Investments—Other Securities. See | Form 990, Part X, line 1. | | d - 6 1 |
|--|---------------------------|-----|--------------------------------------|
| (a) Description of security or category (including name of security) | (b)Book value | | d of valuation -year market value |
| Financial derivatives | | | , |
| Closely-held equity interests | | | |
| Other | | | |
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| Total. (Column (b) should equal Form 990, Part X, col (B) line 12) | | | |
| Part VIII Investments—Program Related. See | Form 990, Part X, line | 13. | |
| | | | d of valuation |
| (a) Description of investment type | (b) Book value | | -year market value |
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| Total. (Column (b) should equal Form 990, Part X, col (B) line 13) | | | |
| | | | |
| Part IX Other Assets. See Form 990, Part X, lir | ne 15. | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, III (a) Descrip | ne 15. | | |
| Part IX Other Assets. See Form 990, Part X, Im (a) Description (a) Description (b) Description (a) Description (b) Description (c) Description | ne 15. | | 2,125,859 |
| Part IX Other Assets. See Form 990, Part X, III (a) Descrip | ne 15. | | |
| Part IX Other Assets. See Form 990, Part X, Im (a) Description (a) Description (b) Description (a) Description (b) Description (c) Description | ne 15. | | 2,125,859 |
| Part IX Other Assets. See Form 990, Part X, Im (a) Description (a) Description (b) Description (a) Description (b) Description (c) Description | ne 15. | | 2,125,859 |
| Part IX Other Assets. See Form 990, Part X, Im (a) Description (a) Description (b) Description (a) Description (b) Description (c) Description | ne 15. | | 2,125,859 |
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| Part IX Other Assets. See Form 990, Part X, Im (a) Description (a) Description (b) Description (a) Description (b) Description (c) Description | ne 15. | | 2,125,859 |
| Part IX Other Assets. See Form 990, Part X, Im (a) Description (a) Description (b) Description (a) Description (b) Description (c) Description | ne 15. | | 2,125,859 |
| Part IX Other Assets. See Form 990, Part X, Im (a) Description (a) Description (b) Description (a) Description (b) Description (c) Description | ne 15. | | 2,125,859 |
| Part IX Other Assets. See Form 990, Part X, Im (a) Description (a) Description (b) Description (a) Description (b) Description (c) Description | ne 15. | | 2,125,859 |
| Part IX Other Assets. See Form 990, Part X, Im (a) Description (a) Description (b) Description (a) Description (b) Description (c) Description | ne 15. | | 2,125,859 |
| Part IX Other Assets. See Form 990, Part X, Im (a) Description (a) Description (b) Description (a) Description (b) Description (c) Description | ne 15. | | 2,125,859 |
| Part IX Other Assets. See Form 990, Part X, Im (a) Description (a) Description (b) Description (a) Description (b) Description (c) Description | ne 15. | | 2,125,859 |
| Part IX Other Assets. See Form 990, Part X, Im (a) Description (a) Description (b) Description (a) Description (b) Description (c) Description | ne 15. | | 2,125,859 |
| Part IX Other Assets. See Form 990, Part X, Im (a) Description (a) Description (b) Description (a) Description (b) Description (c) Description | ne 15. | | 2,125,859 |
| Part IX Other Assets. See Form 990, Part X, Im (a) Descripe DUE FROM ABCD REAL ESTATE COMP DEPOSITS | ne 15. tion | | 2,125,859 279,795 |
| Part IX Other Assets. See Form 990, Part X, Im (a) Descripe DUE FROM ABCD REAL ESTATE COMP DEPOSITS Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 | ne 15. tion 5.) | | 2,125,859 |
| Part IX Other Assets. See Form 990, Part X, Immage (a) Descripe DUE FROM ABCD REAL ESTATE COMP DEPOSITS Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X | 5.) | | 2,125,859 279,795 |
| Part IX Other Assets. See Form 990, Part X, Im (a) Descripe DUE FROM ABCD REAL ESTATE COMP DEPOSITS Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 | ne 15. tion 5.) | | 2,125,859 279,795 |
| Part IX Other Assets. See Form 990, Part X, III (a) Descrip DUE FROM ABCD REAL ESTATE COMP DEPOSITS Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | | 2,125,859 279,795 |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes | 5.) | | 2,125,859 279,795 |

Part XI, Line 8
Part XII, line 4b

| 2 | Total expenses (Form 990, Part | IX, column (A), line 25) | | | | 2 | |
|-------------|--|---|---------------|--------------|------------------|-------|--------|
| 3 | Excess or (deficit) for the year S | Subtract line 2 from line 1 | | | | 3 | |
| 4 | Net unrealized gains (losses) on | ınvestments | | | | 4 | |
| 5 | Donated services and use of fac | ılıtıes | | | | 5 | |
| 6 | Investment expenses | | | | | 6 | |
| 7 | Prior period adjustments | | | | | 7 | |
| 8 | Other (Describe in Part XIV) | | | | | 8 | |
| 9 | Total adjustments (net) Add line | es 4 - 8 | | | | 9 | |
| 10 | Excess or (deficit) for the year p | er financial statements Combine lines | 3 and | 1 9 | | 10 | |
| Part | XIII Reconciliation of Re | venue per Audited Financial | State | ment | s With Revenue բ | er Re | eturn |
| 1 | Total revenue, gains, and other | support per audited financial stateme | nts . | | | 1 | |
| 2 | | not on Form 990, Part VIII, line 12 | ı | | | | |
| а | Net unrealized gains on investr | | • | 2a | | | |
| Ь | Donated services and use of fa | | • | 2b | | | |
| С | Recoveries of prior year grants | | . | 2c | | | |
| d | Other (Describe in Part XIV) | | • [| 2d | | ┨ . | |
| e | Add lines 2a through 2d . | | • | | | 2e | |
| 3 | | | • | | | 3 | |
| 4 | | , Part VIII, line 12, but not on line 1 | ĺ | . 1 | | | |
| a | · | ded on Form 990, Part VIII, line 7b | • | 4a | | - | |
| Ь | Other (Describe in Part XIV) | | L | 4b | | ا ہ ا | |
| С - | Add lines 4a and 4b | | • • T long | | | 4c 5 | |
| 5 Parti | | 4c. (This should equal Form 990, Par penses per Audited Financia | | | | | Peturn |
| 1 | Total expenses and losses per | - | Otat | <u> </u> | to With Expenses | | |
| | statements | | | | | 1 | |
| 2 | A mounts included on line 1 but | not on Form 990, Part IX, line 25 | | | | | |
| а | Donated services and use of fa | cilities | | 2a | | 4 | |
| b | Prior year adjustments | | • | 2b | | 4 | |
| С | Other losses | | • | 2c | | 4 | |
| d | Other (Describe in Part XIV) | | • | 2d | | 4 | |
| e | Add lines 2a through 2d | | | | | 2e | |
| 3 | Subtract line 2e from line 1 . | | • | | | 3 | |
| 4 | | , Part IX, line 25, but not on line 1: | | l <u>.</u> I | | | |
| а | | ded on Form 990, Part VIII, line 7b | | 4a | | 4 | |
| Ь | Other (Describe in Part XIV) | | • | 4b | | ┨. | |
| с - | Add lines 4a and 4b | | | | | 4c | |
| 5 Do- | • | d 4c. (This should equal Form 990, Pa | rt I, lin | ie 18) | <u> </u> | 5 | |
| Com Part | | criptions required for Part II, lines 3, 9 Part XII, lines 2d and 4b, and Part XI | | | | | |
| | Ident if ier | Return Reference | | | Explanat | ion | |

Fundraising costs excluded from revenue on Part XI, Line 1

I, line 12

Fund-raising costs are excluded from revenue on Form 990, Part

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493192002081

OMB No. 1545-0047

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions.

Name of the organization Employer identification number Action for Boston Community Development Inc Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations Internet and e-mail solicitations Solicitation of government grants Special fundraising events Phone solicitations In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising activities? If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization Form 990-EZ filers are not required to complete this table (iii) Dıd fundraiser have (v) A mount paid to (vi) A mount paid to (i) Name of individual (iv) Gross receipts (or retained by) custody or (ii) Activity (or retained by) or entity (fundraiser) fundraiser listed in control of from activity organization contributions? col (i) No Yes

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

| | | | (a) Event #1 Community Event | (b) Event #2 Auction | (c) O ther Events | (d) Tot (Add col | | |
|----------|----------|--|------------------------------|--|-------------------------|---------------------------|--------|-------|
| | | | (event type) | (event type) | (total number) | | (0) | |
| Revenue | 1 2 | Gross receipts Less Charitable | 191,600 | 32,330 | 8,472 | | 232 | 2,402 |
| æ | 3 | contributions Gross income (line 1 minus line 2) | 191,600 | 32,330 | 8,472 | | 232 | 2,402 |
| | 4 | Cash prizes | | | | | | |
| မှာ | 5 | Non-cash prizes | | | | | | |
| Expenses | 6 | Rent/facility costs | 10,000 | | | | 10 | 0,000 |
| ă | 7 | Food and beverages | | | | | | |
| Direct | 8 | Entertainment | | | | | | |
| Δ | 9 | Other direct expenses . | 46,225 | 19,740 | 7,765 | | 7: | 3,730 |
| | 10 | Direct expense summary Add lin | es 4 through 9 ın column | (d) | 🛌 | | 8: | 3,730 |
| | 11 | Net income summary Combine li | nes 3, column d, and line | 10 | 🟲 | | 148 | 8,672 |
| Par | t III | Gaming. Complete if the oi \$15,000 on Form 990-EZ, li | | "Yes" to Form 990, Pa | rt IV, line 19, or repo | rted mor | e than | 1 |
| Revenue | | | (a) Bingo | (b) Pull tabs/Instant bingo/progressive bingo | (c) O ther gaming | (d) Tot (Add col co | | |
| | 1 | Gross revenue | | | | | | |
| မှာ | 2 | Cash prizes | | | | | | |
| Expenses | 3 | Non-cash prizes | | | | | | |
| | 4 | Rent/facility costs | | | | | | |
| Direct | 5 | Other direct expenses | | | | | | |
| | 6 | Volunteer labor | Г Yes | Г Yes%_ Г No | | | | |
| | | Direct expense summary Add line | | | | | | |
| | 8 | Net gaming income summary Com | ibine lines 1, column d, ai | nd line 7 | • | | Yes | No |
| 9 | | er the state(s) in which the organize he organization licensed to operate | | | | . 9a | | |
| а | Tf"I | No," Explain | | | | | | |
| a b | | | | | | | | |
| | — Wer | re any of the organization's gaming Yes," Explain | licenses revoked, susper | nded or terminated during | the tax year? | 10a | | |

| | | Yes | No |
|-----------|--|----------|----|
| 13 | Indicate the percentage of gaming activity operated in | | |
| а | The organization's facility | | |
| b | An outside facility | | |
| 14 | Enter the name and address of the person who prepares the organization's gaming/special events books and records | | |
| | | | |
| | Name 🟲 | | |
| | | | |
| | | | |
| | Address - | | |
| | | | |
| 15a | Does the organization have a contract with a third party from whom the organization receives gaming | | |
| | revenue? | , | |
| b | If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the | + | |
| | amount of gaming revenue retained by the third party 🟲 \$ | | |
| c | If "Yes," enter name and address | | |
| | | | |
| | Name 🟲 | | |
| | | | |
| | | | |
| | Address • | | |
| 16 | | | |
| 16 | Gaming manager information | | |
| | | | |
| | Name 🟲 | | |
| | Name F | | |
| | Gaming manager compensation 🕨 \$ | | |
| | | | |
| | Description of services provided - | | |
| | Director/officer Employee Independent contractor | | |
| | I Director/officer I Employee I Independent contractor | | |
| .7 | Mandatory distributions | | |
| а | Is the organization required under state law to make charitable distributions from the gaming proceeds to | | |
| | retain the state gaming license? | <u> </u> | |
| b | Enter the amount of distributions required under state law distributed to other exempt organizations or spent | | |
| | in the organization's own exempt activities during the tax year ▶ \$ | 1 | |

Compensation Information

DLN: 93493192002081

Employer identification number

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

| Acti | tion for Boston Community Development Inc | | • • | | | |
|------|--|---------------------------------------|------------------------|----|-----|----|
| | | | 04-2304133 | | | |
| Pa | art I Questions Regarding Compensation | | | | | |
| | | | | | Yes | Νo |
| 1a | Check the appropriate box(es) if the organization provided any 990, Part VII, Section A, line 1a Complete Part III to provide | | | | | |
| | | Housing allowance or residence for | | | | |
| | | Payments for business use of perso | | | | |
| | <u> </u> | Health or social club dues or initiat | | | | |
| | Discretionary spending account | Personal services (e g , maid, chau | ffeur, chef) | | | |
| b | If any of the boxes in line 1a are checked, did the organizatio reimbursement orprovision of all the expenses described abo | | | 1b | | |
| 2 | Did the organization require substantiation prior to reimbursii officers, directors, trustees, and the CEO/Executive Director | | | 2 | | |
| 3 | Indicate which, if any, of the following the organization uses torganization's CEO/Executive Director Check all that apply Compensation committee | o establish the compensation of the | 3 | | | |
| | · | Compensation survey or study | | | | |
| | | Approval by the board or compensa | tion committee | | | |
| 4 | During the year, did any person listed in Form 990, Part VII, or a related organization | Section A, line 1a with respect to t | he filing organization | | | |
| а | Receive a severance payment or change-of-control payment | 7 | | 4a | | Νo |
| b | Participate in, or receive payment from, a supplemental nonq | ualified retirement plan? | | 4b | | Νo |
| c | Participate in, or receive payment from, an equity-based com | npensation arrangement? | | 4c | | Νo |
| | If "Yes" to any of lines 4a-c, list the persons and provide the | e applicable amounts for each item i | n Part III | | | |
| | Only 501(c)(3) and 501(c)(4) organizations only must comple | ete lines 5-9. | | | | |
| 5 | For persons listed in form 990, Part VII, Section A, line 1a, c compensation contingent on the revenues of | did the organization pay or accrue a | ny | | | |
| а | The organization? | | | 5a | | Νo |
| b | Any related organization? | | | 5b | | Νo |
| | If "Yes," to line 5a or 5b, describe in Part III | | | | | |
| 6 | For persons listed in form 990, Part VII, Section A, line 1a, compensation contingent on the net earnings of | did the organization pay or accrue a | ny | | | |
| а | The organization? | | | 6a | | Νo |
| b | Any related organization? | | | 6b | | Νo |
| | If "Yes," to line 6a or 6b, describe in Part III | | | | | |
| 7 | For persons listed in Form 990, Part VII, Section A, line 1a, payments not described in lines 5 and 6? If "Yes," describe i | | n-fixed | 7 | | No |
| 8 | Were any amounts reported in Form 990, Part VII, paid or ac subject to the initial contract exception described in Regs so in Part III | cured pursuant to a contract that w | | | | |
| | | | | 8 | | No |
| 9 | If "Yes" to line 8, did the organization also follow the rebuttal | ble presumption procedure describe | d in Regulations | | | l |

section 53 4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| ζ= / | | | | | | | | | | |
|-----------------------|-------------|--------------------------|---|---|--------------------------------|------------------------|----------------------|---|--|--|
| (A) Name | | (B) Breakdown of | W-2 and/or 1099-MI | SC compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation | | |
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(ı)-(D) | reported in prior Form 990 or Form 990-EZ | | |
| John Drew | (ı) (ıı) | 198,808 0 | 0 | 0 | 17,893 0 | 11,943 0 | 228,644 0 | 0 | | |
| A nita Lichtblau | (ı) (ıı) | 145,150 0 | 0 | 0 | 13,064 0 | 23,208 0 | 181,422 0 | 0 | | |
| Sharon Scott Chandler | (I) (II) | 131,952 0 | 0 | 0 | 11,876 0 | 23,228 0 | 167,056 0 | 0 | | |
| Harold Mezoff | (I) (II) | 133,205 0 | 0 | 0 | 11,988 0 | 22,505 0 | 167,698 0 | 0 | | |
| John Wells | (I) (II) | 124,135 0 | 0 | 0 | 11,172 0 | 23,075 0 | 158,382 0 | 0 | | |
| | | | | | | | | | | |
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Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

|] | Ident if ier | Ret urn Ref erence | Explanation |
|---|--------------|-----------------------|-------------|
|] | Ident if ier | Reference | Explanation |

Schedule J (Form 990) 2009

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As Filed Data -

DLN: 93493192002081

OMB No 1545-0047

2009

Open to Public Inspection

SCHEDULE 0

(Form 990)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

Name of the organization
Action for Boston Community Development Inc

Employer identification number

04-2304133

| ldentifier | Return Reference | Explanation |
|---------------------------|-------------------------------------|--|
| Organization's Mission | Part I, Line 1, Part III, Line 1 | Action for Boston Community Development's (ABCD) mission is to combat poverty by promoting self-help for low-income people and neighborhoods. It implements this mandate through a decentralized, neighborhood-based structure and process that provides innovative, practical and timely programs and services. |

| ldentifier | Return Reference | Explanation |
|---|---------------------|--|
| Part III Statement of Program Service Accomplishments | | 4a - Program Service #1 ABCD's child care resource and referral program's core functions include accountability for all voucher payments (total over \$53 million per year in state and federal funds), parent services that provide critical child care access as well as education and support to low income families transitioning off of public assistance. Provider services ensure timely payments to over 1100 providers and gives stability to the large and small businesses. Information & referral services walk parents through the process of securing safe and affordable day care for their children Training is accessible to all providers and their staff in 5 languages. And support services assist families and providers in caring for children with disabilities. This program also connects these families to other services, such as, food stamps, housing assistance, fuel assistance, health services, senior services, other children and youth services, and workforce? professional development 4b - Program Service #2 ABCD's Head Start program provides low norm children and their families with deucation, health, special education, dental, mental health, and social and nutritional services. Head Start serves as a model for early education inflatives nationivide and throughout the world. Early Head Start serves pregnant mothers, infants, and todders up to age three, providing very young children with the care and stimulation proven to ald brain development in the earliest years. The decentralized ABCD Head Start program serves more than 2400 pre-kindergarten children including more than 2200 three-to-five year olds in 24 neighborhood based programs in Boston it also serves more than 186 infants, toddiers, pregnant women and teen parents in Early Head start programs in Boston neighborhoods of Dorchester, East Boston and the South End 4c - Program Service #3 ABCD's Energy Services include fuel assistance and conservation programs ABCD Fuel Assistance helps nearly 17,000 households in Boston, Brookline and New ton pay fuel bills during |

| ldentifier | Return Reference | Explanation |
|--|---------------------|---|
| Part VI - Governance, Management and Disclosure | | The Form 990 is first review ed by the exempt organizations tax manager at the audit firm of KPMG, LLP after being completed by ABCD's Director of Finance After KPMG's review, recommended changes, if any, are discussed and incorporated into the return as appropriate. The return is then presented at a meeting of the Finance Committee and once they have accepted the return, they recommend to accept it to the Board of Directors. |

| ldentifier | Return Reference | Explanation |
|--|---------------------|---|
| Part VI - Governance, Management and Disclosure | Question 12C | The members of the Board of Directors are given the conflict of interest and disclosure statements annually. The statements are filled out by these individuals and returned to the board liaison who reviews the forms for any conflicts of interest. The Finance / Audit Committee receives the forms with any conflicts for their review. After meeting and discussing the individuals concerned, the Committee gives its recommendations to the full Board for final disposition. |

| ldentifier | Return Reference | Explanation |
|---|---------------------|--|
| Part VI - Governance, Management and Disclosure | Question 15b | ABCD utilizes an outside firm to compile and review comparability data to determine the compensation for its President/CEO and key personnel. The results of the firm's findings are brought to the combined meeting of the Personnel and Finance Committees for their review, discussion and approval of the appropriate compensation amount as recommended by the outside firm |

| ldentifier | Return Reference | Explanation |
|---|---------------------|--|
| Part VI - Governance, Management and Disclosure | Question 19 | Currently ABCD does not make its governing documents and conflict of interest policy available to the general public. Financial statements are included on the organization's wiebsite in its annual report and they are also available on both Guidestar and the Massachusetts' Attorney General's wiebsites. |

| ldentifier | Return Reference | Explanation |
|---|---------------------|--|
| Part XI - Financial Statements and Reporting - Questions 2 and 3 | | Part IX Statement of Functional Expenses, line 24f other expenses Total Expenses Program Exp Mgmt & Gen Fundraising Food costs 1,032,313 1,029,961 2,352 Insurance non-personnel 275,911 254,973 20,938 Recruitment 111,470 88,548 22,922 Tuition 214,441 214,391 50 Training 188,015 184,376 3,639 Dues & Membership 94,833 68,704 26,128 Postage 286,056 267,617 16,695 1,745 Equipment Repairs 17,063 17,063 Burner Repairs 2,260,614 2,260,614 Day Care Vouchers 52,977,254 52,977,254 Fuel Vendors 13,815,421 13,815,421 Subcontractors Expense 442,119 442,119 Miscellaneous Expenses 307,876 307,237 501 138 Total 72,023,386 71,928,278 93,225 1,883 |

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493192002081

2009

OMB No 1545-0047

Open to Public Inspection

Schedule R (Form 990) 2009

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

| Name of the organization Action for Boston Community Development Inc | | Employer identification number | | | | |
|---|--------------------------------|---|----------------------------|--|--|--|
| Part I Identification of Disregarded Entities (Comple | ete if the organization | answered "Yes" or | Form 990. Part I' | 04-2304133 V. line 33.) | | |
| (a) Name, address, and EIN of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | | (e) nd-of-year assets | (f) Direct controlling entity | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Part II Identification of Related Tax-Exempt Organiz or more related tax-exempt organizations during the | | the organization ar | nswered "Yes" on I | Form 990, Part IV, | line 34 because it had one | |
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | |
| ABCD Community Properties Inc | | | | | | |
| 178 Tremont Street Boston, MA 02111 22-3308452 | Low Cost Hous | МА | 501(C)2 | N/A | ABCD Inc | |
| ABCD Real Estate 178 Tremont Street | Real Estate | MA | 501(C)2 | N/A | ABCD Inc | |
| Boston, MA 02111 23-7225337 ABCD Low Cost Housing Inc | | | | | | |
| 178 Tremont Street | Low Cost Hous | МА | 501(C)3 | 7 | ABCD Inc | |
| Boston, MA 02111 22-3106477 | | | | | | |
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Cat No 50135Y

| (a) Name, address, and EIN of related organization (b) Primary activity | | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | (f) Share of total income | Share of end | | | ortionate tions? | e Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | | (j Gener mana parti | al or Iging |
|--|------------------------|---|-------------------------------|--|---------------------------------------|---|---------|---------|---------------------|--|-------------------------------|-------------------------------------|----------------|
| | | | | | | | | Yes | No | | | Yes | No |
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| | | | | s a Corporation on treated as a corpo | | | | nswer | ed "Y | es" on F | orm 990, P | art IV, | |
| | cause it flad offe t | | elated organizations | | | | (f) |) | | (-) | (5) | | |
| (a) Name, address, and EIN o | f related organization | (b) Primary activity | | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | Share o | f total | Sh end- | (g) nare of -of-year ssets | (h) Percentag ownership | | |
| | | | | | | | | | | | | | |
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(6)

| | Note. Complete line 1 if any entity is listed in Parts II, III or IV | | | Yes | No | | | |
|--|--|--------------------------|-------------|---------------|-------|--|--|--|
| 1 Du | uring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II- | ·IV? | | | | | | |
| а | Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity | | 1a | | No | | | |
| b | Gift, grant, or capital contribution to other organization(s) | | 1b | | No | | | |
| c | Gift, grant, or capital contribution from other organization(s) | | 1 c | | No | | | |
| d | Loans or loan guarantees to or for other organization(s) | | 1d | Yes | | | | |
| e Loans or loan guarantees by other organization(s) | | | | | | | | |
| f | Sale of assets to other organization(s) | | 1f | | No | | | |
| g Purchase of assets from other organization(s) | | | | | | | | |
| | Exchange of assets | | 1h | | No | | | |
| i Lease of facilities, equipment, or other assets to other organization(s) | | | | | | | | |
| j Lease of facilities, equipment, or other assets from other organization(s) | | | | | | | | |
| k Performance of services or membership or fundraising solicitations for other organization(s) | | | | | | | | |
| Performance of services or membership or fundraising solicitations by other organization(s) | | | | | | | | |
| m Sharing of facilities, equipment, mailing lists, or other assets | | | | | | | | |
| n Sharing of paid employees | | | | | | | | |
| 0 | Reimbursement paid to other organization for expenses | | 10 | | No | | | |
| | Reimbursement paid by other organization for expenses | | 1 p | | No | | | |
| | O ther transfer of cash or property to other organization(s) | | 1 q | | No | | | |
| - | O ther transfer of cash or property from other organization(s) | | 1r | | No | | | |
| | | | | | | | | |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relations | (b) | noias | | | | | |
| | (a) Name of other organization | Transaction type(a-r) | (Amount | c) involve | d | | | |
| 1) AB | ICD Real Estate Corporation | d | | 2,12 | 5,859 | | | |
| 2) AB | 2) ABCD Real Estate Corporation | | | | | | | |
| 3) | | | | | | | | |
| 4) | | | | | | | | |
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| 5) | | | | | | | | |

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Are all partners section 501(c)(3) organizations? | | (e) Share of end-of-year assets | (f) Disproprtionate allocations? | | (g) Code V—UBI amount in box 20 of Schedule K-1 (Forn 1065) | mana part | (h) eral or naging rtner? |
|--|--------------------------------|--|---|----|---|---|----|---|--------------|--|
| | | | Yes | No | | Yes | No | | Yes | N |
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